

The logo for Central Coast Council is a dark blue circle containing the text "Central Coast Council" in white. The background of the entire page is a scenic photograph of a beach at sunset. Large, dark rocks are scattered across the foreground and middle ground. The sun is low on the horizon, creating a bright orange glow and lens flare effects. The sky is a clear, pale blue.

Central
Coast
Council

Monthly Finance Report

March 2022

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Central Coast Council
Monthly Finance Report
March 2022

Peter Correy
14 April 2022





Financial Performance

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Monthly Finance Report March 2022

Date: 14 April 2022

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Financial Performance

Monthly Finance Report March 2022

The purpose of the monthly Finance Report is to provide the Executive Leadership Team with consolidated financial information for Central Coast Council to enable effective financial stewardship through the provision of information relevant to operations, capital expenditure funding and cash position.

The Report covers the following key areas of Council's finances:

- Year to date trading position for the consolidated entity, water and sewer funds and general/drainage/waste funds.
- Consolidated entity summary commentary with revenue and expenditure graphs
- Detailed consolidated results with commentary
- Summary capital expenditure by Directorate and funding source
- Cash and investments and borrowing position
- Year to date cashflow forecast and actual
- Restricted and unrestricted funds position

Consolidated Trading Summary

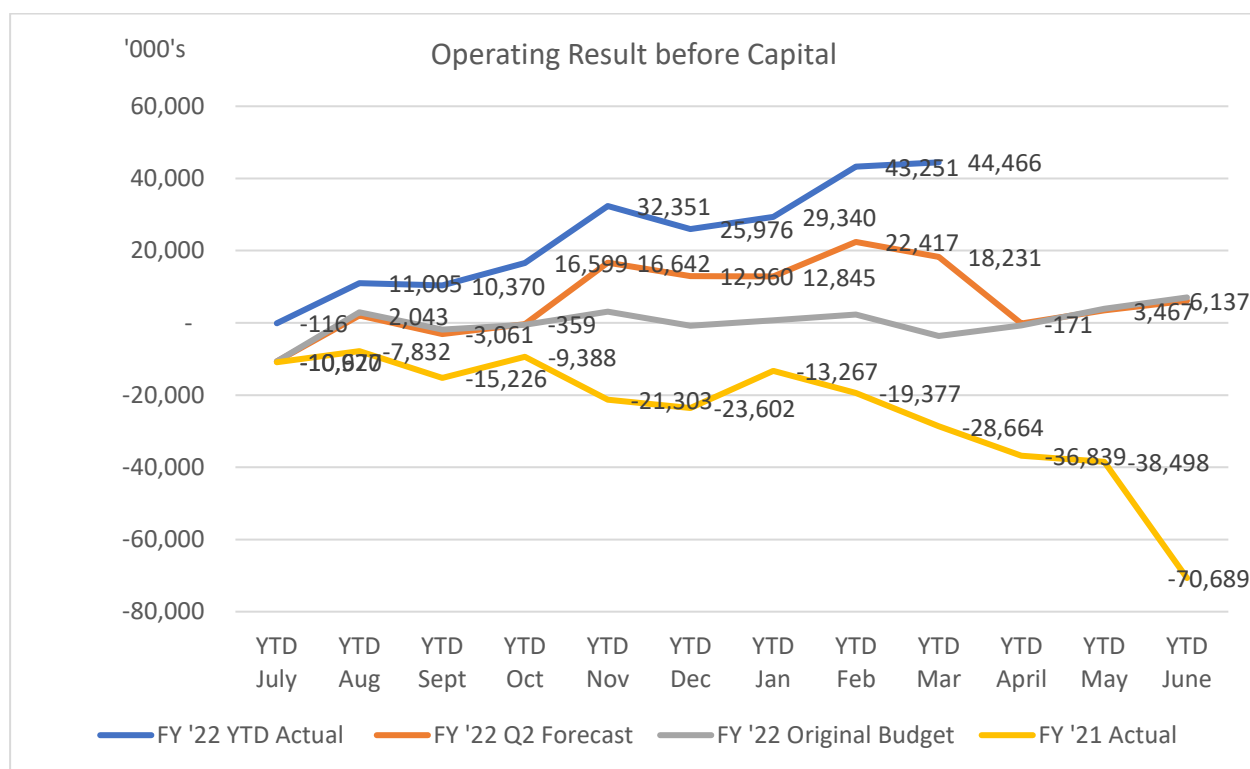
| | YTD | | | | Year End Forecast | Original Full Year Budget |
|--|---------|----------------|----------|----------|-------------------|---------------------------|
| | Actuals | Current Budget | Variance | Variance | | |
| | '000s | '000s | '000s | % | | '000s |
| Operating Revenue | 465,147 | 464,504 | 643 | 0.1% | 641,684 | 666,792 |
| Operating Expense | 420,680 | 446,273 | 25,592 | 5.7% | 635,547 | 659,749 |
| Operating Surplus/(Deficit) | 44,466 | 18,231 | 26,235 | | 6,137 | 7,043 |
| Capital Revenue | 37,496 | 35,108 | 2,388 | 6.8% | 66,514 | 42,890 |
| Other Capital Income (Asset disposals) | 24,812 | 0 | 24,812 | 0.0% | 0 | 0 |
| Capital Loss (asset write-off) | (230) | 0 | (230) | 0.0% | 0 | 0 |
| Net Result | 106,544 | 53,339 | 53,205 | | 72,651 | 49,933 |
| Work in Progress | 65,842 | 89,459 | 23,617 | 26.4% | 158,938 | 175,040 |
| Total Capital Expenditure | 65,842 | 89,459 | 23,617 | | 158,938 | 175,040 |

Water and Sewer Trading Summary

| | YTD | | | | Year End Forecast | Original Full Year Budget |
|--|---------|----------------|----------|----------|-------------------|---------------------------|
| | Actuals | Current Budget | Variance | Variance | | |
| | '000s | '000s | '000s | % | | '000s |
| Operating Revenue | 112,892 | 113,220 | (328) | (.3%) | 153,827 | 151,540 |
| Operating Expense | 113,306 | 116,009 | 2,704 | 2.3% | 164,222 | 163,175 |
| Operating Surplus/(Deficit) | (414) | (2,789) | 2,375 | | (10,396) | (11,635) |
| Capital Revenue | 5,772 | 5,646 | 126 | 2.2% | 11,957 | 14,533 |
| Other Capital Income (Asset disposals) | 0 | 0 | 0 | 0.0% | 0 | 0 |
| Capital Loss (asset write-off) | 0 | 0 | 0 | 0.0% | 0 | 0 |
| Net Result | 5,358 | 2,857 | 2,501 | | 1,561 | 2,898 |
| Work in Progress | 21,534 | 28,314 | 6,780 | 23.9% | 51,340 | 65,358 |
| Total Capital Expenditure | 21,534 | 28,314 | 6,780 | | 51,340 | 65,358 |

General, Drainage and Waste Trading Summary

| | YTD | | | | Year End Forecast | Original Full Year Budget |
|--|---------|----------------|----------|----------|-------------------|---------------------------|
| | Actuals | Current Budget | Variance | Variance | | |
| | '000s | '000s | '000s | % | | '000s |
| Operating Revenue | 352,255 | 351,283 | 971 | 0.3% | 487,858 | 515,252 |
| Operating Expense | 307,375 | 330,263 | 22,889 | 6.9% | 471,325 | 496,574 |
| Operating Surplus/(Deficit) | 44,880 | 21,020 | 23,860 | | 16,533 | 18,678 |
| Capital Revenue | 31,724 | 29,462 | 2,262 | 7.7% | 54,557 | 28,357 |
| Other Capital Income (Asset disposals) | 24,812 | 0 | 24,812 | 0.0% | 0 | 0 |
| Capital Loss (asset write-off) | (230) | 0 | (230) | 0.0% | 0 | 0 |
| Net Result | 101,186 | 50,482 | 50,704 | | 71,090 | 47,035 |
| Work in Progress | 44,308 | 61,145 | 16,837 | 27.5% | 107,598 | 109,682 |
| Total Capital Expenditure | 44,308 | 61,145 | 16,837 | | 107,598 | 109,682 |

**Consolidated Entity Summary Commentary****Net Result**

- YTD net result (including capital revenues) at 31 March 2022 was a surplus of \$106.5M compared to the budget surplus of \$53.3. YTD actual includes net \$24.6M gain on sale of Council owned land.
- Council's YTD operating surplus (excluding capital revenue) was a surplus of \$44.5M compared to the budget surplus of \$18.2M.

Operating Revenue – \$0.6M favourable to budget

- Rates and annual charges +\$0.6M
- User charges and fees + \$0.7M
- Other operating income including interest, grants and contributions +\$2.8M

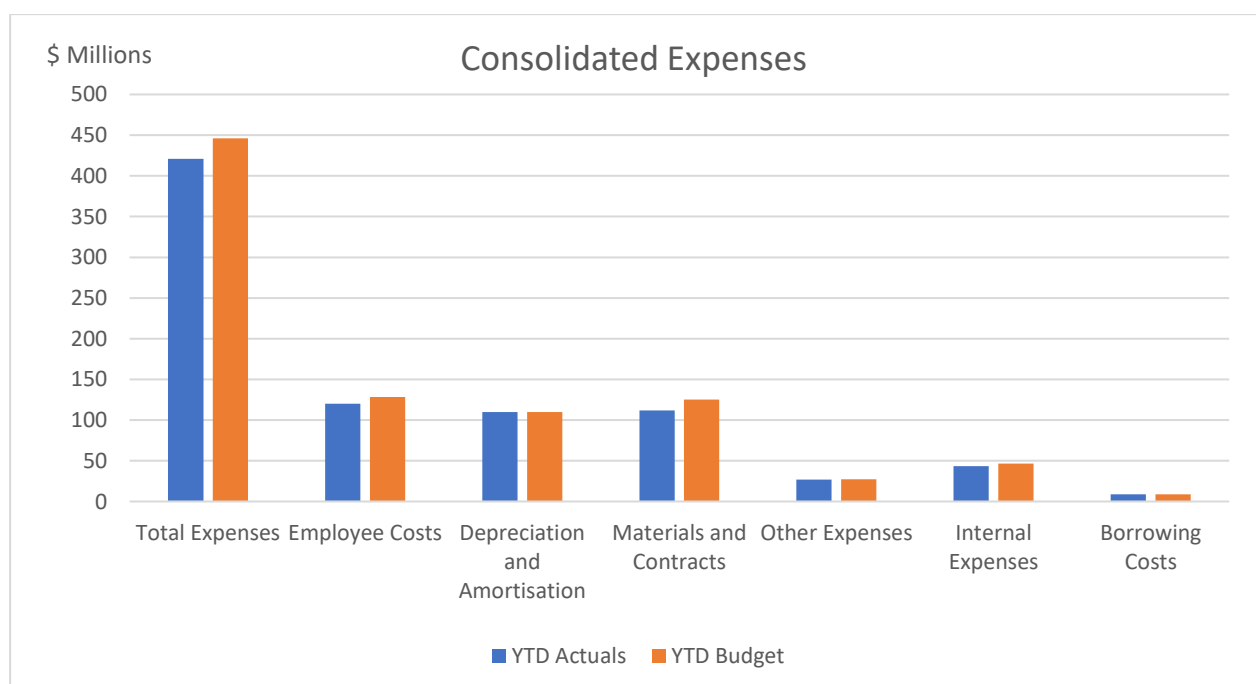
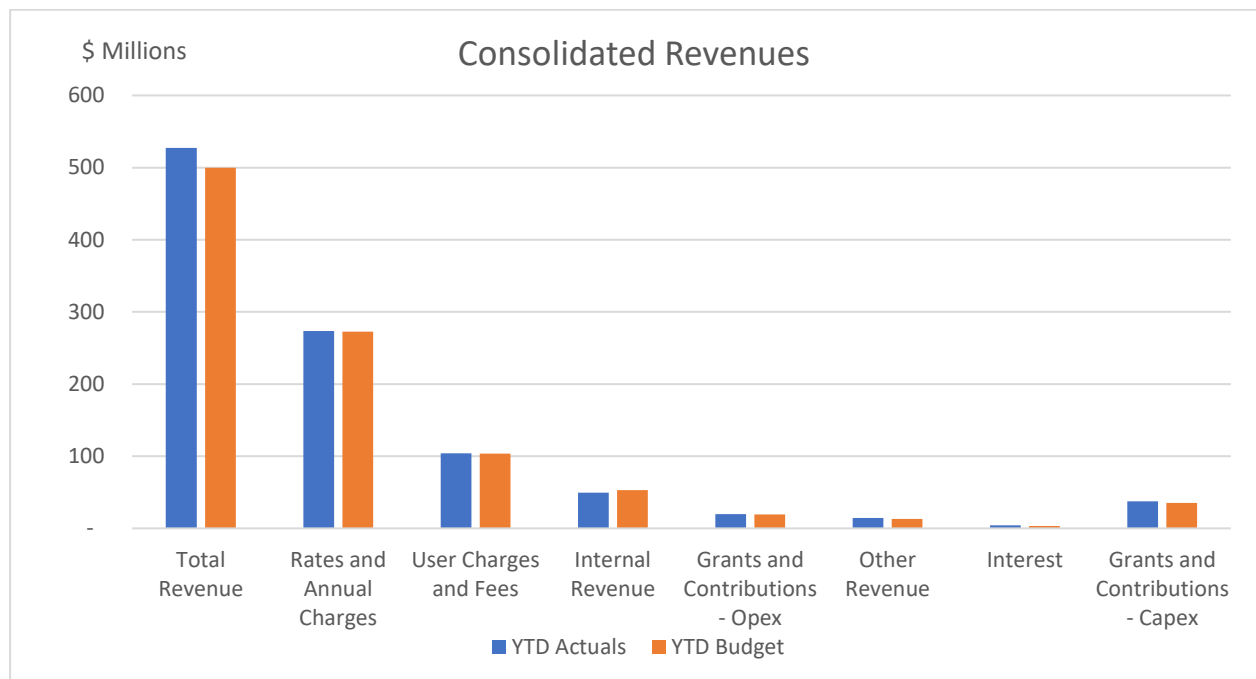
- Internal revenue (\$3.5M)

Operating Expenses - \$25.6M favourable to budget

- Employee costs \$8.1M
- Materials and Services \$13.5M
- Internal expenses \$3.2M
- Other including depreciation and borrowing costs \$0.8M

Capital Revenue - \$27.0M favourable to budget

- Gain on asset disposals \$24.6M
- Grants and contributions \$2.4M



Summary Consolidated Operational Results

| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | |
|--|---------------|----------------|--------------|----------------|----------------|---------------|-----------------------|------------------|-----------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | |
| Rates and Annual Charges | 30,789 | 30,722 | 67 | 273,346 | 272,778 | 569 | 248,366 | 331,384 | 361,871 | 365,661 |
| User Charges and Fees | 15,085 | 12,849 | 2,236 | 104,112 | 103,407 | 705 | 104,878 | 139,105 | 140,269 | 139,507 |
| Other Revenue | 1,459 | 739 | 721 | 8,705 | 7,310 | 1,395 | 7,186 | 12,666 | 9,196 | 9,835 |
| Interest | 622 | 362 | 260 | 4,348 | 3,257 | 1,092 | 4,367 | 5,598 | 4,442 | 4,442 |
| Grants and Contributions | 682 | 343 | 340 | 19,657 | 19,237 | 420 | 21,475 | 42,409 | 49,491 | 42,974 |
| Gain on Disposal | 3,374 | - | 3,374 | 24,812 | - | 24,812 | 1,497 | 2,609 | - | - |
| Other Income | 649 | 663 | (14) | 5,521 | 5,589 | (68) | 5,973 | 8,214 | 8,056 | 7,591 |
| Internal Revenue | 5,394 | 6,450 | (1,056) | 49,458 | 52,928 | (3,470) | 55,676 | 74,557 | 93,467 | 71,675 |
| Total Income attributable to Operations | 58,054 | 52,128 | 5,927 | 489,959 | 464,504 | 25,455 | 449,418 | 616,542 | 666,792 | 641,684 |
| Operating Expenses | | | | | | | | | | |
| Employee Costs | 15,661 | 16,856 | 1,196 | 120,244 | 128,371 | 8,127 | 153,426 | 222,617 | 175,833 | 172,853 |
| Borrowing Costs | 905 | 903 | (2) | 8,772 | 8,831 | 59 | 10,553 | 16,414 | 17,471 | 12,590 |
| Materials and Contracts | 14,677 | 15,834 | 1,157 | 111,723 | 125,264 | 13,541 | 121,448 | 181,128 | 175,793 | 180,955 |
| Depreciation and Amortisation | 12,935 | 13,168 | 233 | 109,950 | 109,951 | 1 | 121,745 | 162,303 | 177,106 | 170,021 |
| Other Expenses | 4,363 | 4,259 | (104) | 26,732 | 27,404 | 672 | 26,007 | 36,059 | 39,192 | 37,422 |
| Loss on Disposal | 230 | - | (230) | 230 | - | (230) | 761 | 9,660 | - | - |
| Internal Expenses | 4,925 | 5,292 | 367 | 43,259 | 46,452 | 3,193 | 44,142 | 59,051 | 74,354 | 61,706 |
| Total Expenses attributable to Operations | 53,696 | 56,313 | 2,617 | 420,911 | 446,273 | 25,362 | 478,082 | 687,231 | 659,749 | 635,547 |
| Operating Result after Overheads and before Capital Amounts | 4,358 | (4,186) | 8,544 | 69,048 | 18,231 | 50,817 | (28,664) | (70,689) | 7,043 | 6,137 |
| Capital Grants | 3,063 | 5,940 | (2,878) | 20,273 | 22,719 | (2,446) | 23,276 | 36,893 | 8,445 | 43,652 |
| Capital Contributions | 3,732 | 1,780 | 1,952 | 17,223 | 12,390 | 4,834 | 13,580 | 46,810 | 34,445 | 22,862 |
| Grants and Contributions Capital Received | 6,795 | 7,721 | (926) | 37,496 | 35,108 | 2,388 | 36,856 | 83,703 | 42,890 | 66,514 |
| Net Operating Result | 11,153 | 3,535 | 7,618 | 106,544 | 53,339 | 53,205 | 8,192 | 13,014 | 49,933 | 72,651 |

Revenue

- Rates and Annual Charges
Favourable YTD variance of \$0.6M attributable to sewer service availability charges \$0.3M and domestic waste charges \$0.3M
- User Charges and Fees
A mixture of favourable and unfavourable variances has given rise to a net YTD favourable variance of \$0.7M. The major contributor was \$1.7M in tipping income due to waste volumes received from Sydney councils following the March floods. Other positive variances were attributable to leisure centre income \$0.5M and Certificate fee income \$0.3M. These were offset by a fall in water usage charges \$0.7M due to lower demand, reduced childcare income of \$0.5M due to decreased utilisation rates, reduced holiday park fees \$0.3M due to poor weather and a fall in DA fees \$0.4M.
- Other Revenue
Favourable YTD variance of \$1.4M due mainly to increase in fine income \$0.6M, sale of scrap metal \$0.2M and diesel fuel rebates \$0.2M
- Interest
Favourable YTD variance of \$1.1M
- Operating Grants and Contributions / Other income
In line with budget

- Gain on disposal of assets
Favourable YTD variance of \$24.8M from sale of land at Warnervale Town Centre \$6.3M, Kiar Ridge \$15.1M and Lucca Road Wyong \$3.4M
- Internal Revenue / Expenditure
Net unfavourable YTD variance of \$0.3M.
- Capital Grants
Unfavourable YTD variance of \$2.4M due to disruption of works on capital projects due to poor weather.
- Capital Contributions
Favourable YTD variance of \$4.8M due to non-cash capital contributions of \$4.0M and an increase in Sec. 64 contributions of \$0.7M for water and sewer.

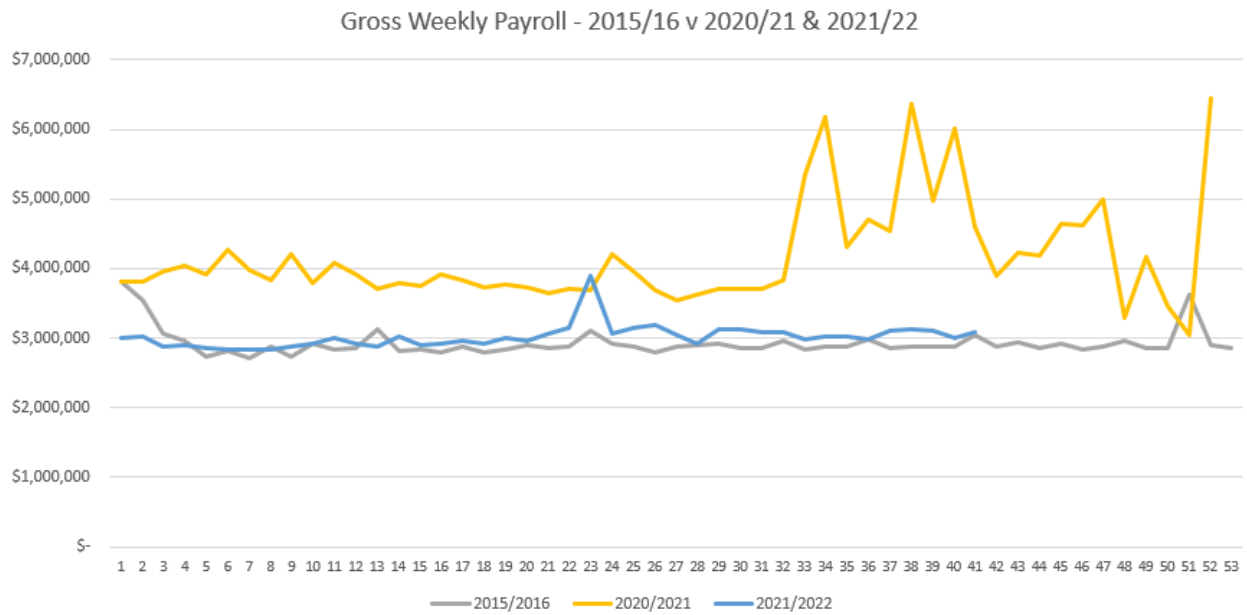
Expenditure

- Employee Costs
Favourable YTD variance of \$8.1M attributable to vacant FTE roles offset by reduced capex recovery \$1.6M and increased overtime \$0.6M resulting from the impact of poor weather. The graphical representation of Gross weekly payroll (following the expenditure summary analysis), during financial year prior to amalgamation (2015-2016) and FY20 and FY21 YTD shows current remuneration costs tracking in line with FY16 and the significant year on year reduction during Council's restructure action.
- Materials and Services
Favourable YTD variance of \$13.5M. Savings in materials \$4.8M, contracts, labour hire and consultants \$4.1M and miscellaneous other expenses \$4.6M.

To address the year-to-date underspend it is proposed to reallocate \$4.8M within current Materials and Service's budgets to operating works and purchases that can be actioned and completed in April and May this year.

At 31 March Council was holding \$1.36M in invoices (Opex & Capex) either awaiting purchase order receipting or the raising of a purchase order to apply against a received invoice.

- Depreciation and Amortisation
In line with budget.
- Other Expenses
Favourable YTD variance of \$0.7M through reduced EPA levy charges and reduced donations and grants for community grant programs.
- Loss on disposal of assets
Unfavourable YTD variance of \$0.2M attributable to disposal of plant & equipment.



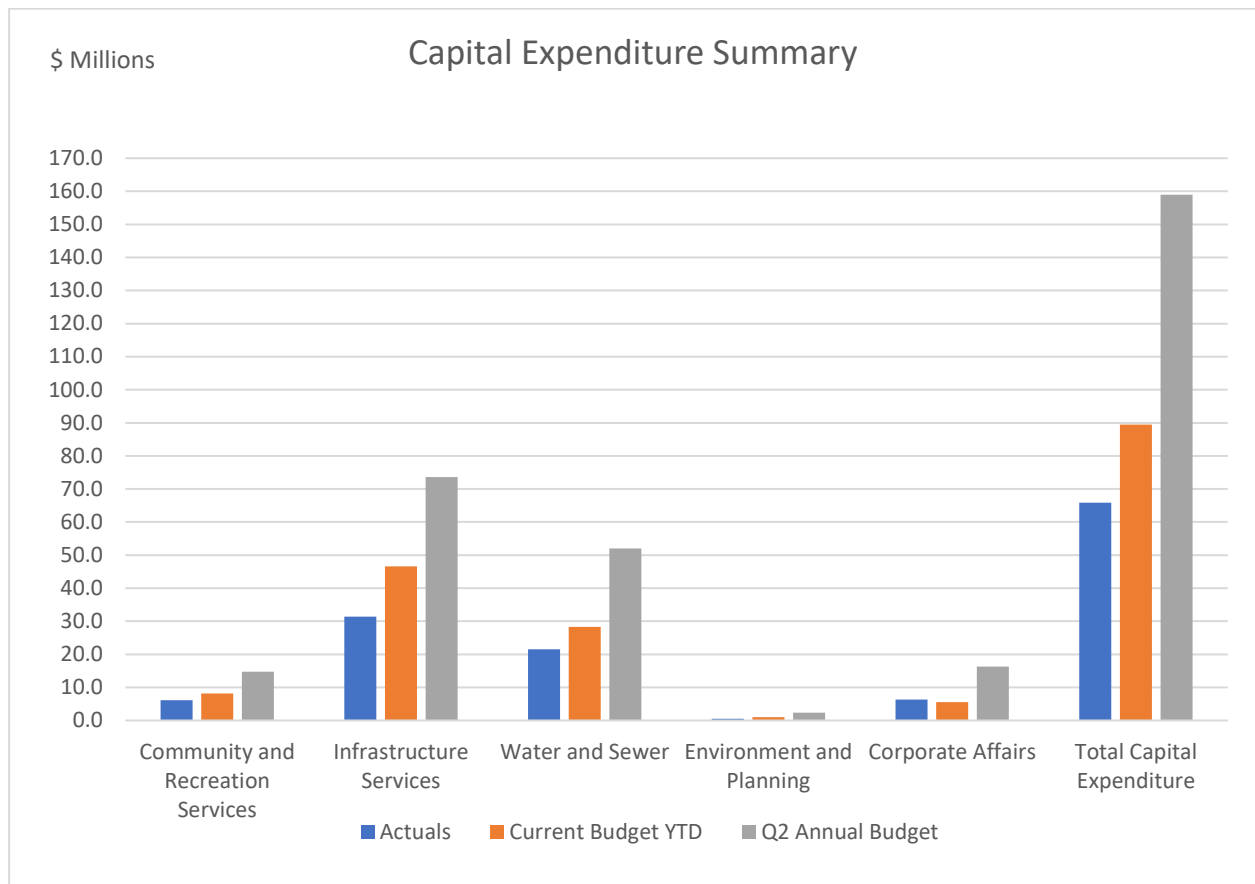
Summary Capital Expenditure by Directorate and Funding Source

Council is currently working on 201 projects, 148 of which were in line with or under budget with 52 projects over budget by \$2.8M.

| Summary Capital Expenditure by Directorate | | YTD | | | | Annual |
|--|---------------|----------------|-----------------|----------------|--|----------------|
| Department | Actuals | Current Budget | Variance | Variance | | Current Budget |
| | '000s | '000s | '000s | % | | '000s |
| Community and Recreation Services | 6,085 | 8,120 | (2,035) | (25.1%) | | 14,706 |
| Infrastructure Services | 31,426 | 46,552 | (15,126) | (32.5%) | | 73,598 |
| Water and Sewer | 21,534 | 28,314 | (6,780) | (23.9%) | | 51,999 |
| Environment and Planning | 515 | 957 | (442) | (46.2%) | | 2,386 |
| Corporate Affairs | 6,282 | 5,516 | 766 | 13.9% | | 16,249 |
| Total Capital Expenditure | 65,842 | 89,459 | (23,617) | (26.4%) | | 158,938 |

| YTD Actuals by funding source | | | | |
|-----------------------------------|---------------|---------------|------------------|-----------------|
| Department | Grants | Contributions | Restricted Funds | General Revenue |
| | '000s | '000s | '000s | '000s |
| Community and Recreation Services | 3,890 | 625 | 0 | 1,572 |
| Infrastructure Services | 15,759 | 864 | 5,181 | 9,622 |
| Water and Sewer | 4,175 | 0 | 1,310 | 16,054 |
| Environment and Planning | 77 | 0 | 0 | 438 |
| Corporate Affairs | 75 | 187 | 1,543 | 4,470 |
| Total Capital Expenditure | 23,976 | 1,676 | 8,034 | 32,156 |

Capital Expenditure Summary



Donated (non-cash) Assets

During March, \$2.1M non-cash capital income was recognised for the Entrance District Sporting and Community Centre grandstand. YTD non-cash capital income is \$4.0M.

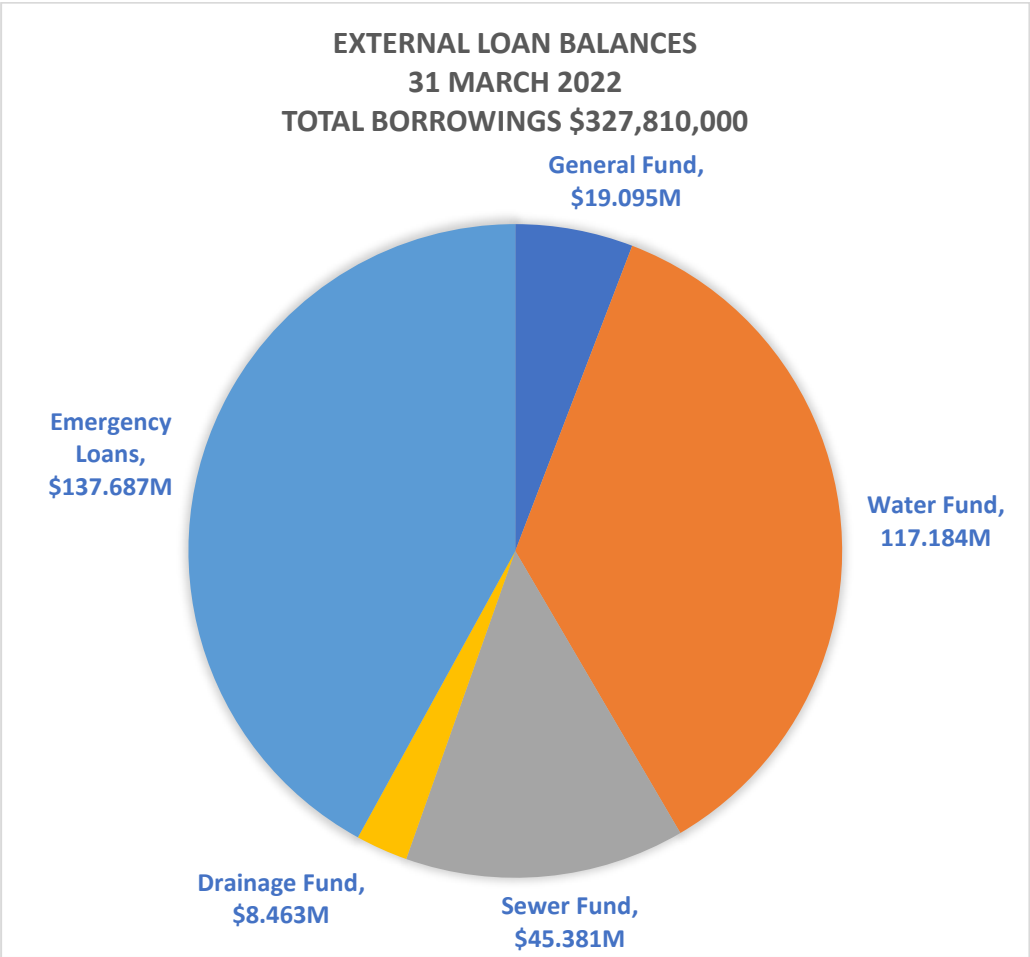
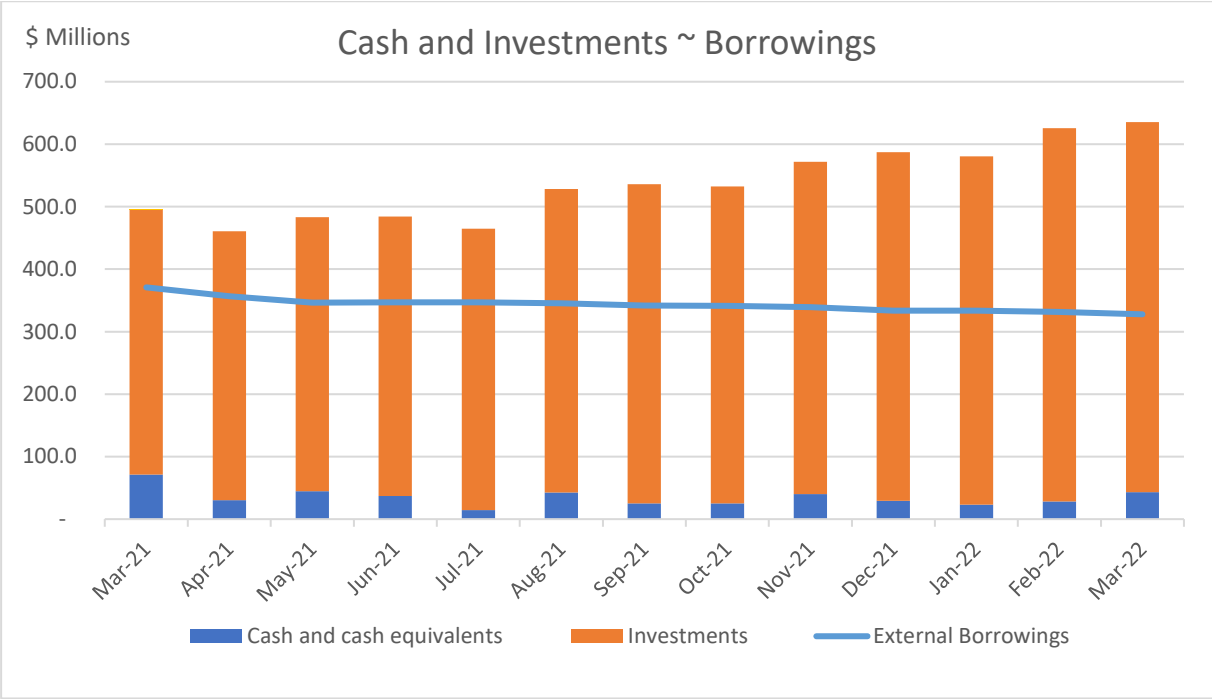
Cash/Investments and Borrowings

Cash balance 31 March is \$635.3M, an increase of \$9.8M from 28 February.

The increase during March was primarily due to cash being held for loan balloon repayments of \$12.78M (\$5.73m in Water Fund and \$7.05M in Sewer Fund) due at the end of March. These funds were debited by the bank on 4 April 2022

External borrowings 31 March were \$327.8M.

| LOAN REPAYMENT SCHEDULE | | | | | |
|-------------------------------------|-----------|---------|---------|-----------------|-------------|
| Fund | March '22 | Q4 2022 | FY 2023 | FY 2024 onwards | Total Loans |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| General Fund (excl emergency loans) | 528 | 998 | 2,900 | 14,669 | 19,095 |
| Emergency Loans | 1,859 | 2,414 | 9,694 | 123,720 | 137,687 |
| Water Fund | 846 | 3,203 | 11,090 | 102,045 | 117,184 |
| Sewer Fund | 554 | 7,502 | 3,080 | 34,245 | 45,381 |
| Drainage Fund | 103 | 345 | 720 | 7,295 | 8,463 |
| Totals | 3,890 | 14,462 | 27,484 | 281,974 | 327,810 |



YTD Cashflow Summaries

The following table records Council's actual YTD cash position to the rolling forecast (prior month + current month forecast) and the revised cash forecast to the original cash forecast at 30 June 2022.

| | Actual YTD @ 31 March \$'000 | Rolling Forecast @ 31 March \$'000 | Variance \$'000 | Revised Forecast @ 30 June 2022 | Original Forecast @ 30 June 2022 \$'000 |
|---|------------------------------------|---|--------------------|--|--|
| CASH FLOW MOVEMENTS | | | | | |
| Opening cash & investments @ 1 July 2021 | 484,418 | 484,418 | 0 | 484,418 | 484,418 |
| Income receipts (incl Capital grants & contributions) | 530,056 | 523,609 | 6,447 | 739,085 | 730,192 |
| Operational payments | (356,017) | (366,014) | 9,998 | (493,942) | (517,489) |
| Net operating cash inflow / (outflow) | 174,040 | 157,595 | 16,445 | 245,143 | 212,703 |
| Capital projects payments | (64,893) | (80,076) | 15,183 | (134,372) | (175,040) |
| Asset sales | 51,177 | 49,872 | 1,305 | 51,177 | 0 |
| Financing receipts | 10,000 | 10,000 | 0 | 10,000 | 1,658 |
| Financing repayments | (19,403) | (25,574) | 6,171 | (27,591) | (41,197) |
| Total cash inflow / (outflow) | 150,921 | 111,816 | 39,104 | 144,357 | (1,876) |
| Closing cash & investments @ 31 March 2022 | 635,339 | 596,235 | 39,104 | 628,775 | 482,542 |
| Represented by: | | | | | |
| Externally restricted cash | 349,143 | 341,880 | 7,263 | 352,198 | 336,284 |
| Internally restricted cash | 92,056 | 91,873 | 183 | 91,873 | 92,899 |
| Unrestricted cash | 194,139 | 159,481 | 34,658 | 184,704 | 53,359 |
| Total cash | 635,339 | 593,235 | 42,104 | 628,775 | 482,542 |

Increase in income receipts is attributable to the timing of rates and charges \$8.2M offset by a reduction in capital grants and contributions.

Reduction in operational payments is attributable to materials and services \$7.5M and other expenses.

During March, capital expenditure was underspent by 15.2M

The following table records Council's General Fund YTD cash position at 31 March and the revised quarterly forecasts through to 30 June 2022.

| ACTUAL v FORECAST MONTHLY CASH FLOW GENERAL FUND | March YTD Actual \$'000 | 31 March Forecast \$'000 | 30 June Forecast \$'000 |
|---|-------------------------------|--------------------------------|-------------------------------|
| Opening cash & investments @ 1 July 2021 | 248,959 | 248,959 | 248,959 |
| Income receipts (incl Capital grants & contributions) | 349,128 | 330,856 | 482,434 |
| Operational payments | (223,692) | (232,266) | (313,249) |
| Net operating cash inflow / (outflow) | 125,436 | 98,589 | 169,185 |
| Capital projects payments | (40,589) | (50,139) | (82,102) |
| Asset sales | 51,225 | 49,872 | 51,225 |
| Financing receipts | 10,940 | 10,720 | 10,940 |
| Financing repayments | (9,252) | (19,033) | (12,342) |
| Total cash inflow / (outflow) | 137,760 | 90,009 | 136,906 |
| Closing cash & investments | 386,718 | 338,968 | 385,865 |
| Represented by: | | | |
| Externally restricted cash | 188,268 | 183,377 | 190,434 |
| Internally restricted cash | 90,139 | 89,914 | 89,914 |
| Unrestricted cash | 106,372 | 65,677 | 105,516 |
| Total cash | 384,779 | 338,968 | 385,865 |

Restricted/Unrestricted Funds

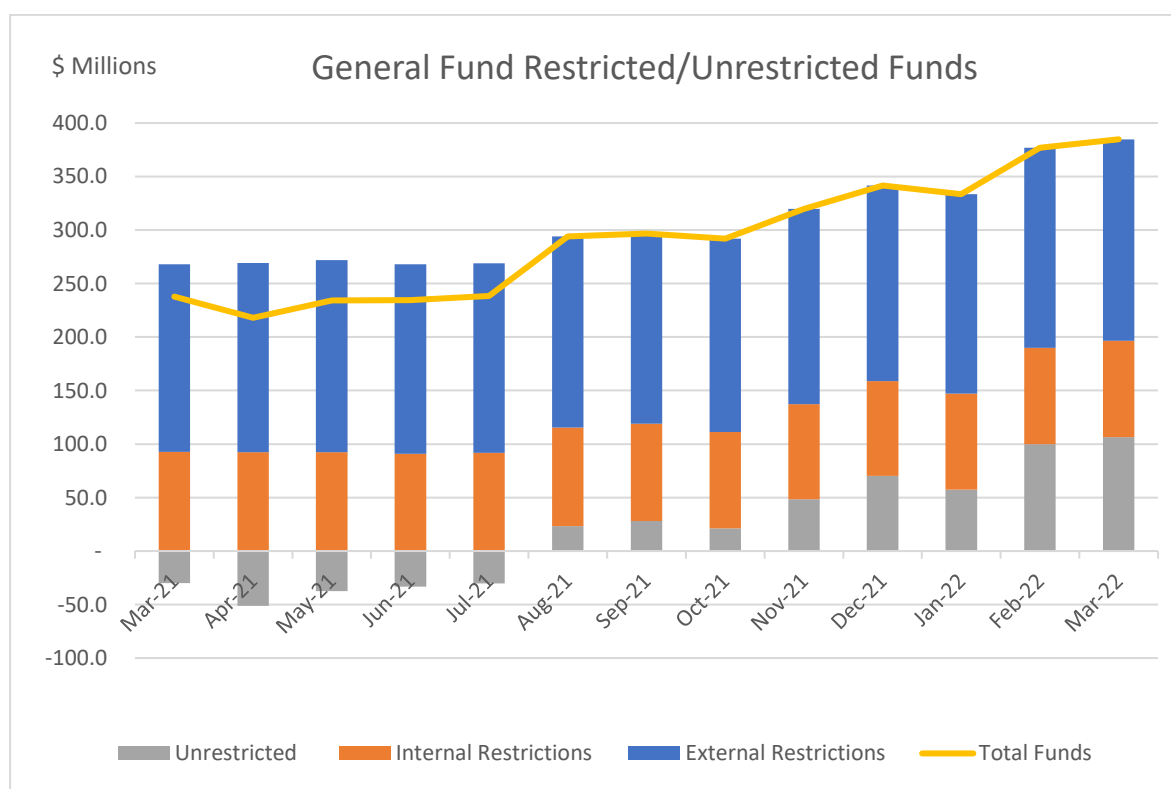
Council's cash and investment portfolio is held in separate funds as detailed below. These funds are categorised as externally restricted, internally restricted and unrestricted.

Externally restricted funds include developer contributions of \$189.3M categorised as:

- S7.11 Contributions \$141.4M
- S7.12 Levies \$ 19.4M
- S7.4 Planning agreements \$ 5.7M
- S64 Contributions – Water \$ 3.2M
- S64 Contributions – Sewer \$ 19.6M

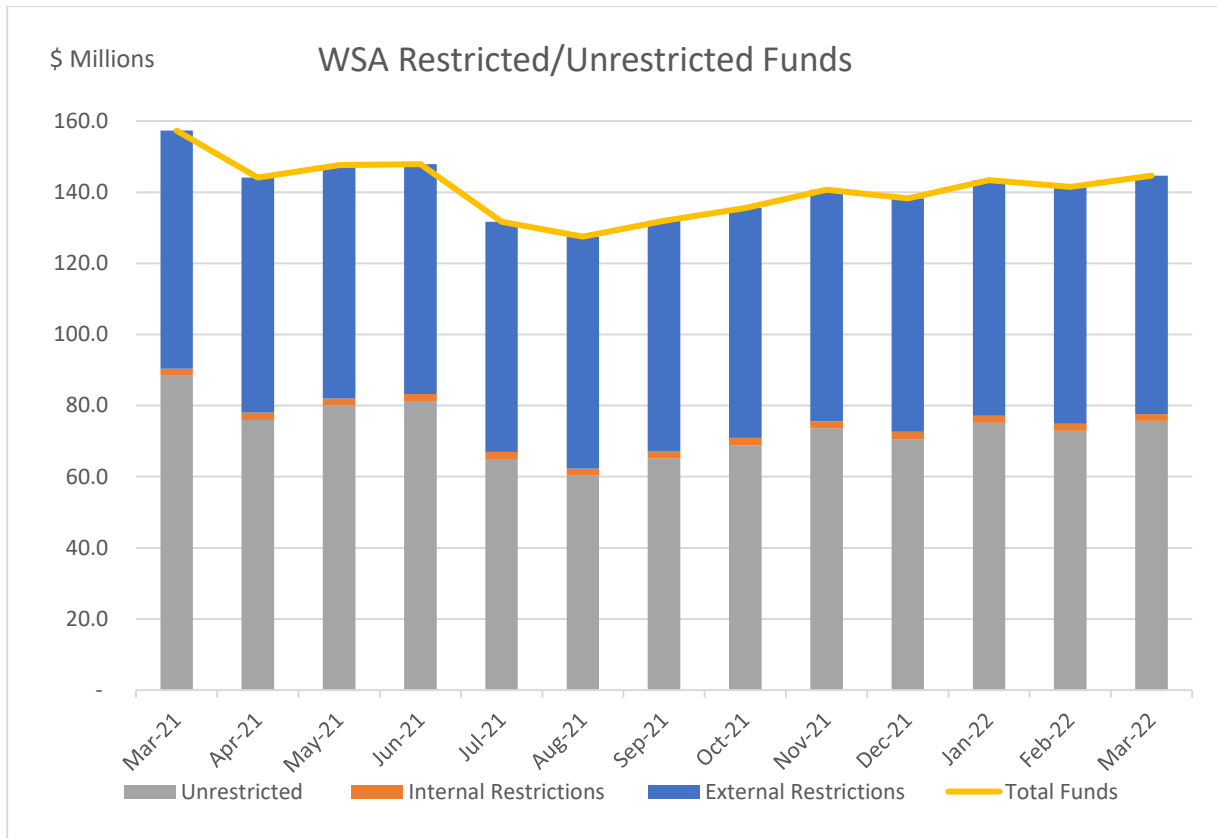
| Fund | General Fund (\$'000) | Water Fund (\$'000) | Sewer Fund (\$'000) | Drainage Fund (\$'000) | Domestic Waste Fund (\$'000) |
|-------------------------------|--------------------------|------------------------|------------------------|---------------------------|---------------------------------|
| External Restricted Funds | 188,268 | 7,602 | 22,296 | 37,149 | 93,828 |
| Internal Restricted Funds | 90,139 | 989 | 855 | 15 | 58 |
| Total Restricted Funds | 278,407 | 8,591 | 23,151 | 37,164 | 93,886 |
| Unrestricted Funds | 106,372 | (7,326) | 118,790 | (35,738) | 12,042 |
| Total funds by Fund | 384,779 | 1,265 | 141,941 | 1,426 | 105,928 |

The General Fund unrestricted balance is currently \$106.4M and is available to meet the March 2022 unrestricted funds deficit in Water and Drainage Funds of \$43.1M.



The table below shows the net position of restricted and unrestricted funds for the Water Supply Authority. The unrestricted amount for each fund within the WSA is as follows:

- Water Fund (\$7.3M)
- Sewer \$118.8M
- Drainage (\$35.7M)





Consolidated and Fund Monthly Financial Reports

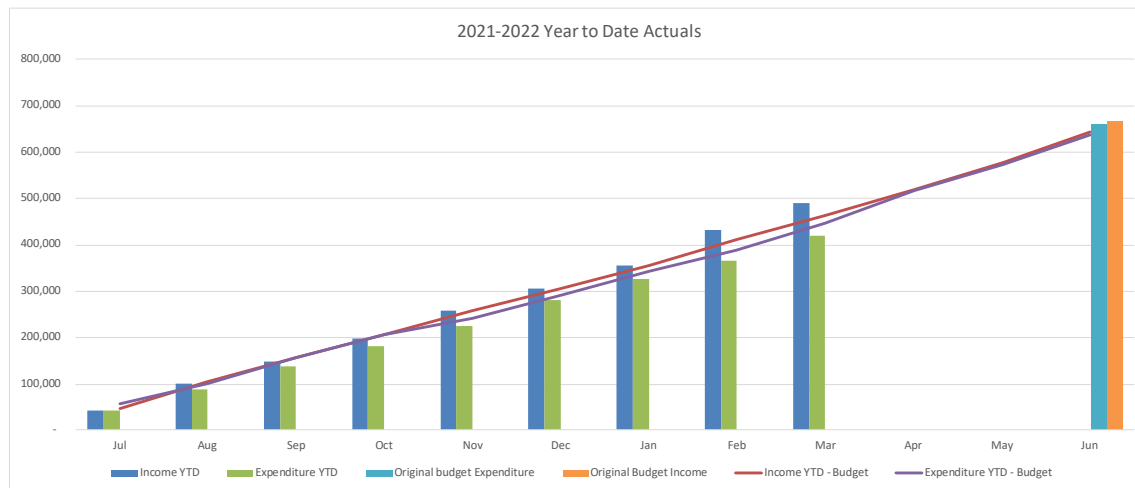
March 2022

Consolidated Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|---------------|----------------|--------------|----------------|----------------|---------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | 30,789 | 30,722 | 67 | 273,346 | 272,778 | 569 | 248,366 | 331,384 | 361,871 | 3,790 | 0 | 365,661 |
| User Charges and Fees | 15,085 | 12,849 | 2,236 | 104,112 | 103,407 | 705 | 104,878 | 139,105 | 140,269 | (904) | 142 | 139,507 |
| Other Revenue | 1,459 | 739 | 721 | 8,705 | 7,310 | 1,395 | 7,186 | 12,666 | 9,196 | 636 | 3 | 9,835 |
| Interest | 622 | 362 | 260 | 4,348 | 3,257 | 1,092 | 4,367 | 5,598 | 4,442 | 0 | - | 4,442 |
| Grants and Contributions | 682 | 343 | 340 | 19,657 | 19,237 | 420 | 21,475 | 42,409 | 49,491 | (6,517) | - | 42,974 |
| Gain on Disposal | 3,374 | - | 3,374 | 24,812 | - | 24,812 | 1,497 | 2,609 | - | - | - | - |
| Other Income | 649 | 663 | (14) | 5,521 | 5,589 | (68) | 5,973 | 8,214 | 8,056 | (459) | (6) | 7,591 |
| Internal Revenue | 5,394 | 6,450 | (1,056) | 49,458 | 52,928 | (3,470) | 55,676 | 74,557 | 93,467 | (21,092) | (700) | 71,675 |
| Total Income attributable to Operations | 58,054 | 52,128 | 5,927 | 489,959 | 464,504 | 25,455 | 449,418 | 616,542 | 666,792 | (24,547) | (560) | 641,684 |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 15,661 | 16,856 | 1,196 | 120,244 | 128,371 | 8,127 | 153,426 | 222,617 | 175,833 | (3,130) | 150 | 172,853 |
| Borrowing Costs | 905 | 903 | (2) | 8,772 | 8,831 | 59 | 10,553 | 16,414 | 17,471 | (4,782) | (99) | 12,590 |
| Materials and Services | 14,677 | 15,834 | 1,157 | 111,723 | 125,264 | 13,541 | 121,448 | 181,128 | 175,793 | 5,172 | (11) | 180,955 |
| Depreciation and Amortisation | 12,935 | 13,168 | 233 | 109,950 | 109,951 | 1 | 121,745 | 162,303 | 177,106 | (7,085) | - | 170,021 |
| Other Expenses | 4,363 | 4,259 | (104) | 26,732 | 27,404 | 672 | 26,007 | 36,059 | 39,192 | (1,770) | - | 37,422 |
| Loss on Disposal | 230 | - | (230) | 230 | - | (230) | 761 | 9,660 | - | - | - | - |
| Internal Expenses | 4,925 | 5,292 | 367 | 43,259 | 46,452 | 3,193 | 44,142 | 59,051 | 74,354 | (11,948) | (700) | 61,706 |
| Overheads | (0) | (0) | - | (0) | (0) | - | 0 | 0 | (0) | 0 | - | 0 |
| Total Expenses attributable to Operations | 53,696 | 56,313 | 2,617 | 420,911 | 446,273 | 25,362 | 478,082 | 687,231 | 659,749 | (23,542) | (660) | 635,547 |
| Operating Result after Overheads and before Capital Amounts | 4,358 | (4,186) | 8,544 | 69,048 | 18,231 | 50,817 | (28,664) | (70,689) | 7,043 | (1,005) | 99 | 6,137 |
| Capital Grants | 3,063 | 5,940 | (2,878) | 20,273 | 22,719 | (2,446) | 23,276 | 36,893 | 8,445 | 35,089 | 118 | 43,652 |
| Capital Contributions | 3,732 | 1,780 | 1,952 | 17,223 | 12,390 | 4,834 | 13,580 | 46,810 | 34,445 | (15,534) | 3,951 | 22,862 |
| Grants and Contributions Capital Received | 6,795 | 7,721 | (926) | 37,496 | 35,108 | 2,388 | 36,856 | 83,703 | 42,890 | 19,555 | 4,069 | 66,514 |
| Net Operating Result | 11,153 | 3,535 | 7,618 | 106,544 | 53,339 | 53,205 | 8,192 | 13,014 | 49,933 | 18,550 | 4,168 | 72,651 |

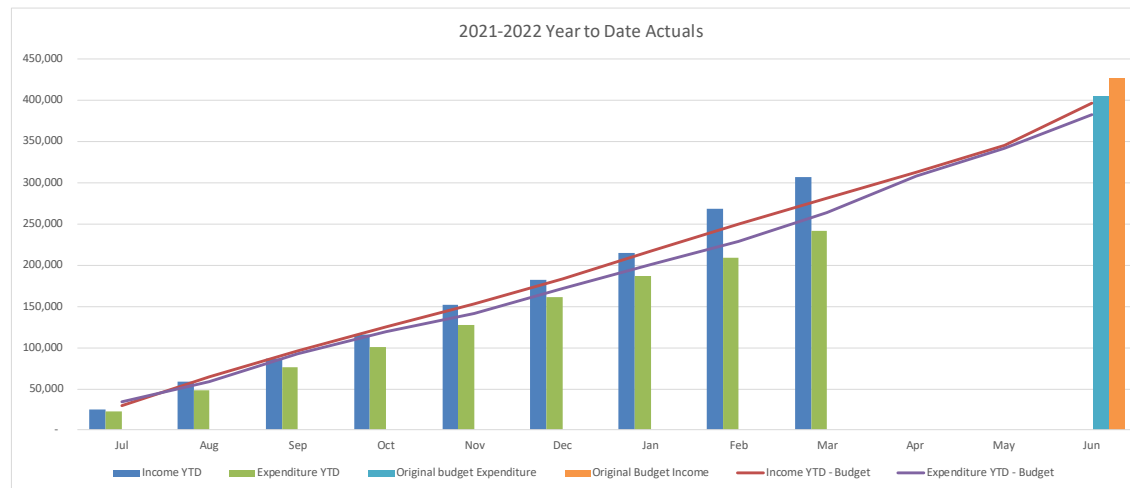


10. General Fund Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|---------------|----------------|--------------|----------------|----------------|---------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | 17,323 | 17,160 | 162 | 152,690 | 152,774 | (84) | 131,336 | 175,762 | 205,958 | (1,705) | 0 | 204,254 |
| User Charges and Fees | 8,542 | 6,118 | 2,424 | 44,823 | 43,741 | 1,082 | 44,980 | 63,864 | 59,684 | 76 | 142 | 59,901 |
| Other Revenue | 1,463 | 739 | 725 | 8,598 | 7,310 | 1,288 | 7,098 | 12,561 | 9,196 | 636 | 3 | 9,835 |
| Interest | 576 | 195 | 381 | 3,016 | 1,754 | 1,262 | 2,840 | 3,362 | 2,339 | - | - | 2,339 |
| Grants and Contributions | 680 | 289 | 390 | 19,594 | 19,171 | 423 | 21,061 | 41,702 | 49,471 | (6,584) | - | 42,887 |
| Gain on Disposal | 3,374 | - | 3,374 | 24,812 | - | 24,812 | 1,497 | 2,609 | - | - | - | - |
| Other Income | 649 | 663 | (14) | 5,515 | 5,583 | (67) | 6,009 | 8,250 | 8,031 | (465) | (6) | 7,560 |
| Internal Revenue | 5,196 | 6,122 | (926) | 47,923 | 51,212 | (3,289) | 53,970 | 71,818 | 91,019 | (21,125) | (700) | 69,194 |
| Total Income attributable to Operations | 37,803 | 31,285 | 6,517 | 306,971 | 281,544 | 25,426 | 268,790 | 379,928 | 425,697 | (29,167) | (560) | 395,970 |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 12,829 | 14,077 | 1,248 | 99,402 | 106,804 | 7,403 | 128,711 | 185,988 | 146,300 | (2,899) | 150 | 143,551 |
| Borrowing Costs | 186 | 186 | 0 | 1,709 | 1,705 | (4) | 1,383 | 3,313 | 7,872 | (4,481) | 1 | 3,393 |
| Materials and Services | 9,830 | 11,481 | 1,651 | 76,992 | 89,506 | 12,514 | 85,659 | 129,510 | 127,972 | 4,072 | (91) | 131,954 |
| Depreciation and Amortisation | 6,943 | 7,173 | 230 | 56,052 | 56,003 | (50) | 63,665 | 81,902 | 91,884 | (3,490) | - | 88,394 |
| Other Expenses | 2,911 | 2,981 | 70 | 14,894 | 15,650 | 756 | 14,009 | 20,405 | 22,824 | (1,001) | - | 21,824 |
| Loss on Disposal | 230 | - | (230) | 230 | - | (230) | 554 | 7,247 | - | - | - | - |
| Internal Expenses | 2,363 | 2,313 | (49) | 18,227 | 20,077 | 1,850 | 19,099 | 24,925 | 37,718 | (10,488) | (700) | 26,529 |
| Overheads | (2,820) | (2,820) | - | (25,376) | (25,376) | - | (19,706) | (37,724) | (29,920) | (3,915) | - | (33,835) |
| Total Expenses attributable to Operations | 32,472 | 35,392 | 2,920 | 242,131 | 264,369 | 22,238 | 293,374 | 415,566 | 404,651 | (22,201) | (639) | 381,811 |
| Operating Result after Overheads and before Capital Amounts | 5,330 | (4,106) | 9,437 | 64,840 | 17,175 | 47,664 | (24,584) | (35,638) | 21,047 | (6,966) | 79 | 14,159 |
| Capital Grants | 2,955 | 5,560 | (2,605) | 17,301 | 19,429 | (2,129) | 18,603 | 30,474 | 5,945 | 29,687 | 118 | 35,750 |
| Capital Contributions | 3,286 | 1,244 | 2,042 | 12,676 | 8,592 | 4,084 | 7,652 | 28,597 | 19,024 | (6,702) | 3,721 | 16,044 |
| Grants and Contributions Capital Received | 6,241 | 6,804 | (562) | 29,976 | 28,021 | 1,956 | 26,255 | 59,072 | 24,969 | 22,986 | 3,839 | 51,794 |
| Net Operating Result | 11,571 | 2,697 | 8,874 | 94,816 | 45,196 | 49,620 | 1,671 | 23,433 | 46,016 | 16,019 | 3,918 | 65,953 |

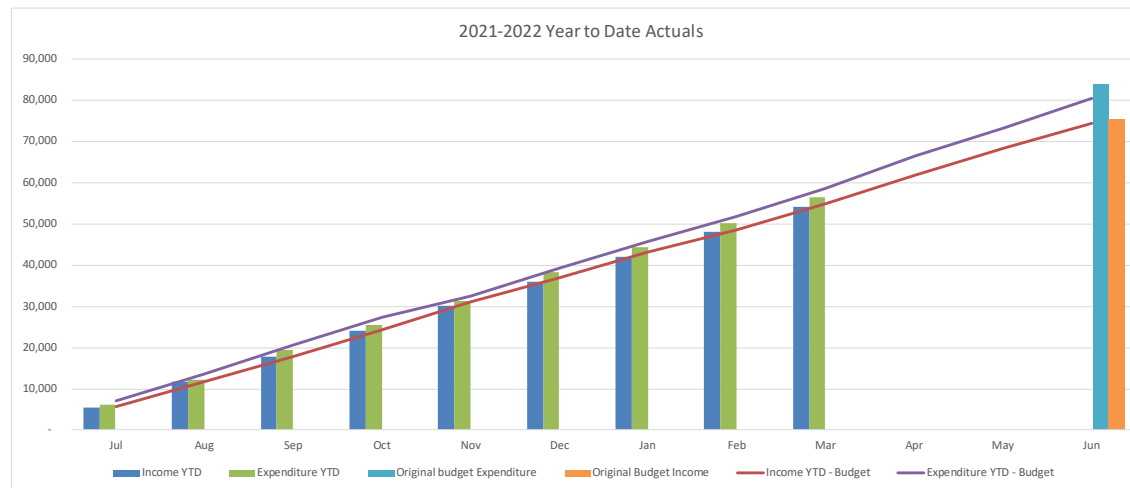


20. Water Fund Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|---------------|----------------|--------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | 997 | 980 | 17 | 8,262 | 8,139 | 122 | 8,360 | 11,857 | 11,762 | 520 | - | 12,282 |
| User Charges and Fees | 4,814 | 4,959 | (145) | 44,630 | 45,153 | (524) | 45,419 | 56,212 | 61,305 | (1,480) | - | 59,825 |
| Other Revenue | - | - | - | 3 | - | 3 | 43 | 43 | - | - | - | - |
| Interest | 19 | 30 | (11) | 209 | 267 | (58) | 200 | 315 | 355 | - | - | 355 |
| Grants and Contributions | - | - | - | 11 | - | 11 | 3 | 3 | - | - | - | - |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Income | - | - | - | 6 | 6 | (0) | (36) | (36) | 26 | 6 | - | 32 |
| Internal Revenue | 161 | 269 | (108) | 1,180 | 1,340 | (160) | 1,259 | 1,489 | 1,913 | - | - | 1,913 |
| Total Income attributable to Operations | 5,992 | 6,238 | (246) | 54,300 | 54,906 | (606) | 55,248 | 69,883 | 75,361 | (954) | - | 74,407 |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 1,087 | 1,262 | 175 | 9,294 | 9,667 | 373 | 11,429 | 16,877 | 16,487 | (3,393) | - | 13,094 |
| Borrowing Costs | 464 | 462 | (2) | 4,604 | 4,677 | 73 | 5,882 | 7,750 | 6,480 | (346) | (45) | 6,088 |
| Materials and Services | 767 | 878 | 111 | 5,747 | 6,736 | 989 | 7,488 | 12,687 | 9,427 | 29 | - | 9,456 |
| Depreciation and Amortisation | 2,371 | 2,370 | (0) | 21,334 | 21,348 | 14 | 19,845 | 24,783 | 29,966 | (0) | - | 29,966 |
| Other Expenses | - | - | - | - | - | - | (7) | (5) | - | - | - | - |
| Loss on Disposal | - | - | - | - | - | - | 189 | 994 | - | - | - | - |
| Internal Expenses | 731 | 927 | 196 | 7,552 | 8,370 | 818 | 7,129 | 9,289 | 11,266 | (115) | 138 | 11,289 |
| Overheads | 888 | 888 | - | 7,993 | 7,993 | - | 6,336 | 12,007 | 10,368 | 289 | - | 10,657 |
| Total Expenses attributable to Operations | 6,307 | 6,787 | 480 | 56,524 | 58,791 | 2,267 | 58,292 | 84,382 | 83,994 | (3,536) | 94 | 80,551 |
| Operating Result after Overheads and before Capital Amounts | (316) | (549) | 234 | (2,224) | (3,885) | 1,662 | (3,045) | (14,499) | (8,633) | 2,582 | (94) | (6,144) |
| Capital Grants | 107 | 290 | (183) | 2,317 | 2,613 | (296) | 3,386 | 4,871 | 1,250 | 3,035 | - | 4,285 |
| Capital Contributions | 211 | 218 | (7) | 1,846 | 1,642 | 204 | 2,319 | 3,526 | 7,075 | (4,130) | - | 2,944 |
| Grants and Contributions Capital Received | 318 | 508 | (190) | 4,163 | 4,255 | (92) | 5,705 | 8,398 | 8,325 | (1,095) | - | 7,230 |
| Net Operating Result | 2 | (41) | 44 | 1,939 | 369 | 1,570 | 2,660 | (6,101) | (308) | 1,487 | (94) | 1,086 |

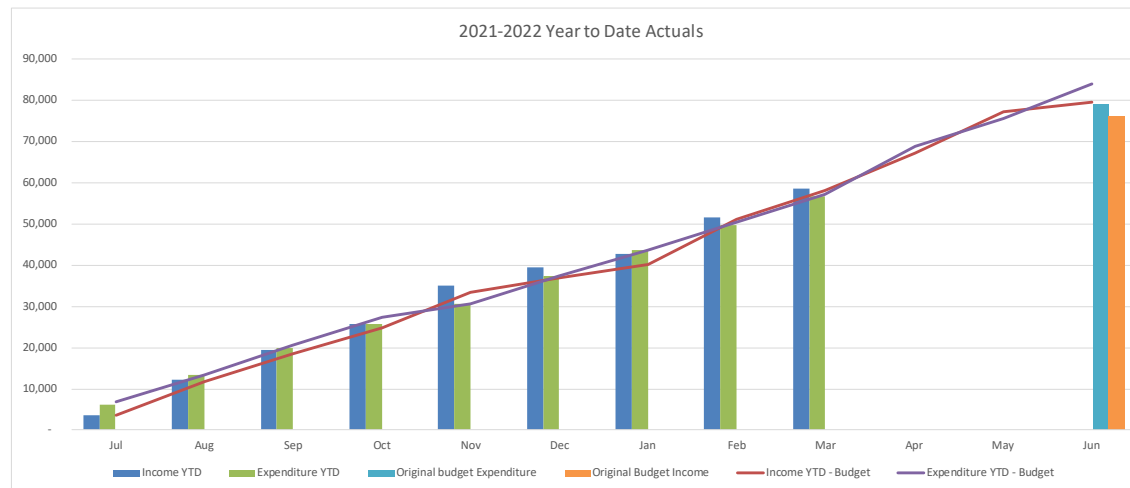


30. Sewer Fund Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|---------------|----------------|--------------|---------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | 5,044 | 5,192 | (148) | 42,591 | 42,293 | 298 | 41,445 | 54,662 | 54,731 | 2,740 | - | 57,471 |
| User Charges and Fees | 1,709 | 1,773 | (64) | 14,627 | 14,513 | 114 | 14,470 | 19,018 | 19,280 | 500 | - | 19,780 |
| Other Revenue | (4) | - | (4) | 102 | - | 102 | 42 | 59 | - | - | - | - |
| Interest | 4 | 128 | (123) | 929 | 1,150 | (221) | 1,275 | 1,780 | 1,633 | 0 | - | 1,633 |
| Grants and Contributions | - | - | - | 5 | - | 5 | 281 | 462 | - | - | - | - |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - |
| Internal Revenue | 37 | 59 | (22) | 338 | 359 | (20) | 429 | 1,166 | 535 | - | - | 535 |
| Total Income attributable to Operations | 6,790 | 7,151 | (361) | 58,592 | 58,315 | 277 | 57,944 | 77,148 | 76,180 | 3,240 | - | 79,420 |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 1,469 | 1,318 | (151) | 9,986 | 10,268 | 282 | 12,086 | 17,877 | 10,840 | 3,171 | - | 14,011 |
| Borrowing Costs | 220 | 220 | (0) | 2,115 | 2,119 | 4 | 2,854 | 4,783 | 2,707 | 24 | (56) | 2,675 |
| Materials and Services | 1,027 | 633 | (394) | 5,407 | 5,174 | (232) | 5,805 | 8,718 | 7,558 | 49 | - | 7,607 |
| Depreciation and Amortisation | 2,624 | 2,624 | (0) | 23,617 | 23,617 | (1) | 26,534 | 41,051 | 38,118 | (0) | - | 38,118 |
| Other Expenses | - | - | - | - | - | - | (14) | (14) | - | - | - | - |
| Loss on Disposal | - | - | - | - | - | - | 18 | 1,385 | - | - | - | - |
| Internal Expenses | 779 | 893 | 114 | 7,352 | 7,735 | 383 | 6,987 | 9,339 | 10,101 | 223 | (138) | 10,186 |
| Overheads | 923 | 923 | - | 8,305 | 8,305 | - | 6,406 | 12,578 | 9,856 | 1,217 | - | 11,073 |
| Total Expenses attributable to Operations | 7,041 | 6,611 | (431) | 56,782 | 57,218 | 436 | 60,676 | 95,715 | 79,181 | 4,685 | (194) | 83,672 |
| Operating Result after Overheads and before Capital Amounts | (251) | 540 | (792) | 1,810 | 1,096 | 714 | (2,733) | (18,567) | (3,002) | (1,444) | 194 | (4,252) |
| Capital Grants | - | 90 | (90) | 190 | 262 | (71) | 394 | 1,042 | 1,250 | 1,352 | - | 2,602 |
| Capital Contributions | 194 | 155 | 38 | 1,419 | 1,130 | 289 | 2,464 | 3,225 | 4,958 | (2,832) | - | 2,126 |
| Grants and Contributions Capital Received | 194 | 245 | (52) | 1,609 | 1,392 | 217 | 2,858 | 4,267 | 6,208 | (1,481) | - | 4,727 |
| Net Operating Result | (57) | 786 | (843) | 3,419 | 2,488 | 931 | 126 | (14,300) | 3,206 | (2,925) | 194 | 476 |

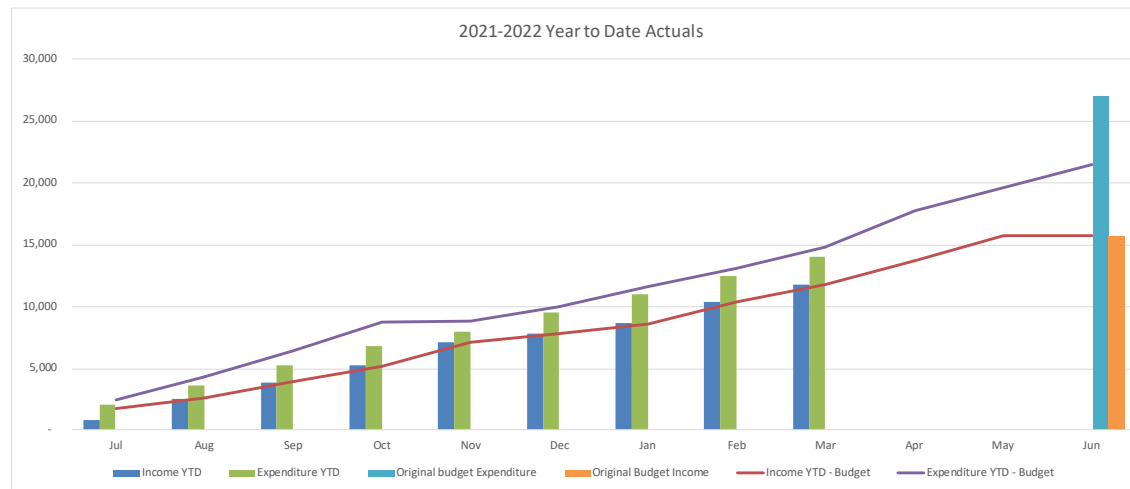


40. Drainage Fund Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|---------------|----------------|--------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | 1,344 | 1,337 | 7 | 11,701 | 11,713 | (13) | 11,534 | 14,940 | 15,635 | 0 | - | 15,635 |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest | 4 | 2 | 2 | 37 | 14 | 24 | 6 | 29 | 18 | - | - | 18 |
| Grants and Contributions | 3 | 53 | (51) | 48 | 66 | (18) | 130 | 242 | 20 | 66 | - | 86 |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - |
| Internal Revenue | - | - | - | - | - | - | - | 66 | - | - | - | - |
| Total Income attributable to Operations | 1,350 | 1,392 | (42) | 11,785 | 11,792 | (7) | 11,670 | 15,277 | 15,673 | 66 | - | 15,739 |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 187 | 128 | (59) | 1,058 | 1,080 | 22 | 1,008 | 1,465 | 1,453 | (4) | - | 1,449 |
| Borrowing Costs | 36 | 36 | 0 | 344 | 329 | (14) | 433 | 568 | 413 | 21 | - | 434 |
| Materials and Services | 35 | 107 | 72 | 244 | 796 | 552 | 712 | 997 | 1,346 | (99) | 80 | 1,327 |
| Depreciation and Amortisation | 997 | 1,001 | 4 | 8,947 | 8,984 | 37 | 11,701 | 14,567 | 17,138 | (3,595) | - | 13,543 |
| Other Expenses | - | - | - | 1 | - | (1) | (2) | (2) | - | - | - | - |
| Loss on Disposal | - | - | - | - | - | - | - | 35 | - | - | - | - |
| Internal Expenses | 62 | 167 | 105 | 1,190 | 1,342 | 152 | 2,005 | 2,286 | 3,268 | (1,470) | - | 1,799 |
| Overheads | 251 | 251 | - | 2,260 | 2,260 | - | 2,366 | 3,776 | 3,392 | (378) | - | 3,014 |
| Total Expenses attributable to Operations | 1,568 | 1,690 | 122 | 14,045 | 14,793 | 748 | 18,222 | 23,692 | 27,010 | (5,525) | 80 | 21,565 |
| Operating Result after Overheads and before Capital Amounts | (218) | (298) | 80 | (2,259) | (3,001) | 741 | (6,553) | (8,415) | (11,337) | 5,591 | (80) | (5,826) |
| Capital Grants | - | - | - | 465 | 415 | 50 | 892 | 505 | - | 1,015 | - | 1,015 |
| Capital Contributions | 42 | 164 | (122) | 1,283 | 1,026 | 257 | 1,145 | 11,462 | 3,388 | (1,870) | 230 | 1,748 |
| Grants and Contributions Capital Received | 42 | 164 | (122) | 1,748 | 1,441 | 307 | 2,038 | 11,967 | 3,388 | (855) | 230 | 2,763 |
| Net Operating Result | (177) | (135) | (42) | (511) | (1,559) | 1,048 | (4,515) | 3,552 | (7,949) | 4,736 | 150 | (3,063) |

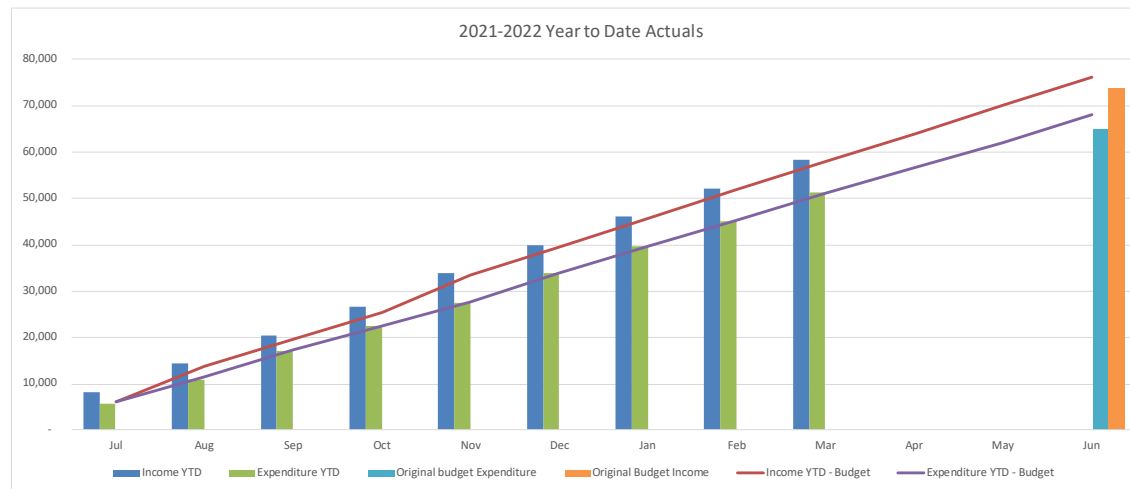


50. Domestic Waste Fund Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|---------------|----------------|--------------|---------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | 6,081 | 6,054 | 27 | 58,103 | 57,858 | 245 | 55,691 | 74,163 | 73,785 | 2,234 | - | 76,019 |
| User Charges and Fees | 20 | - | 20 | 33 | - | 33 | 8 | 10 | - | - | - | - |
| Other Revenue | - | - | - | 2 | - | 2 | 3 | 3 | - | - | - | - |
| Interest | 19 | 8 | 11 | 157 | 72 | 84 | 47 | 112 | 96 | - | - | 96 |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - |
| Internal Revenue | - | - | - | 17 | 17 | - | 18 | 18 | - | 33 | - | 33 |
| Total Income attributable to Operations | 6,120 | 6,062 | 58 | 58,311 | 57,947 | 364 | 55,767 | 74,306 | 73,881 | 2,267 | - | 76,148 |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 89 | 72 | (17) | 504 | 551 | 47 | 191 | 410 | 753 | (5) | - | 748 |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials and Services | 3,018 | 2,734 | (284) | 23,334 | 23,052 | (282) | 21,785 | 29,216 | 29,490 | 1,120 | - | 30,610 |
| Depreciation and Amortisation | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Expenses | 1,451 | 1,278 | (173) | 11,837 | 11,754 | (83) | 12,021 | 15,675 | 16,368 | (769) | - | 15,599 |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Internal Expenses | 991 | 992 | 1 | 8,937 | 8,927 | (10) | 8,921 | 13,211 | 12,000 | (98) | - | 11,903 |
| Overheads | 758 | 758 | - | 6,818 | 6,818 | - | 4,598 | 9,364 | 6,303 | 2,787 | - | 9,090 |
| Total Expenses attributable to Operations | 6,307 | 5,834 | (473) | 51,429 | 51,101 | (328) | 47,517 | 67,876 | 64,914 | 3,035 | - | 67,949 |
| Operating Result after Overheads and before Capital Amounts | (187) | 228 | (415) | 6,881 | 6,845 | 36 | 8,251 | 6,430 | 8,967 | (768) | - | 8,199 |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Operating Result | (187) | 228 | (415) | 6,881 | 6,845 | 36 | 8,251 | 6,430 | 8,967 | (768) | - | 8,199 |





Chief Executive Officer Monthly Financial Reports

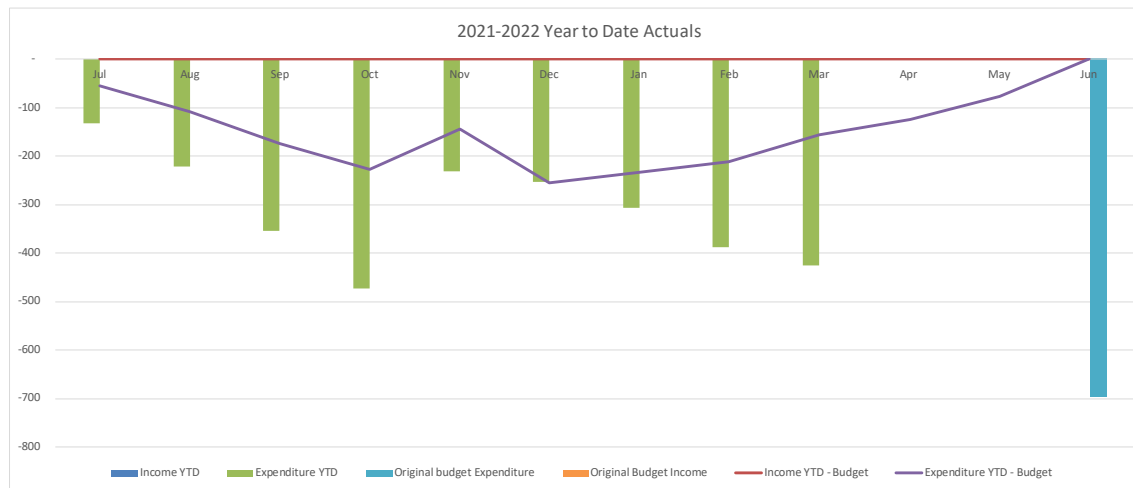
March 2022

01. Office of the Chief Executive Officer Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|---------------|----------------|-----------|--------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | 0 | 0 | - | - | - | - |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Other income | - | - | - | - | - | - | - | - | - | - | - | - |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Income attributable to Operations | - | - | - | - | - | - | 0 | 0 | - | - | - | - |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 96 | 102 | 6 | 782 | 800 | 18 | 1,307 | 1,761 | 1,070 | 0 | - | 1,071 |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials and Contracts | 5 | 93 | 88 | 49 | 300 | 251 | 660 | 866 | 827 | (223) | (250) | 354 |
| Depreciation and Amortisation | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Internal Expenses | 1 | 2 | 0 | 17 | 17 | 0 | 31 | 38 | 35 | (12) | - | 23 |
| Overheads | (141) | (141) | - | (1,273) | (1,273) | - | (1,090) | (2,665) | (2,629) | 931 | - | (1,698) |
| Total Expenses attributable to Operations | (38) | 56 | 94 | (425) | (156) | 269 | 909 | 0 | (697) | 697 | (250) | (250) |
| Operating Result after Overheads and before Capital Amounts | 38 | (56) | 94 | 425 | 156 | 269 | (909) | - | 697 | (697) | 250 | 250 |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Operating Result | 38 | (56) | 94 | 425 | 156 | 269 | (909) | - | 697 | (697) | 250 | 250 |



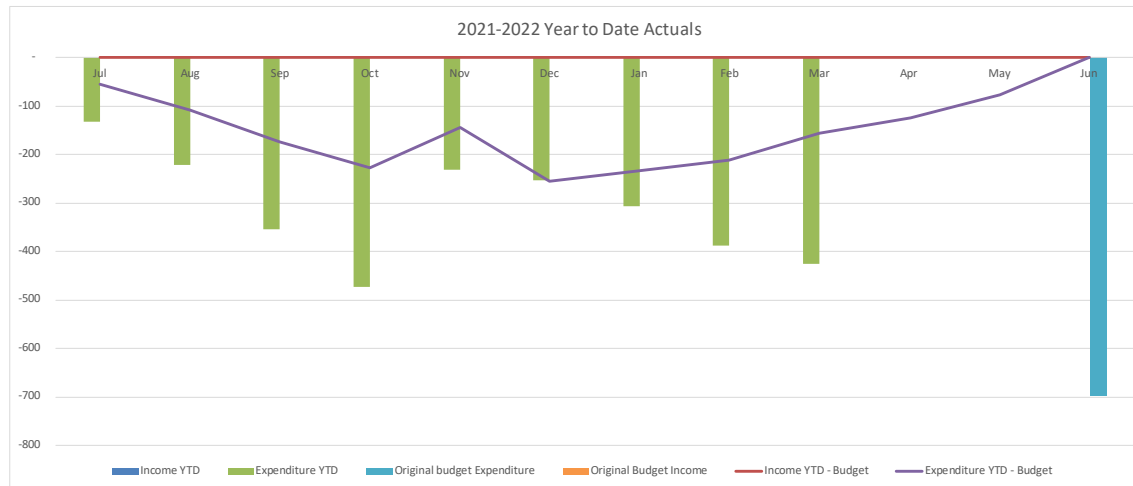
01.01. Office of the Chief Executive Officer

Operating Statement



March 2022

| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|-----------|--------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 96 | 102 | 6 | 782 | 800 | 18 | 1,307 | 1,761 | 1,070 | 0 | - | 1,071 | ● | \$250k proposed to be reallocated in Materials and Services mini review being presented to Council in March Financial Report. |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Materials and Services | 5 | 93 | 88 | 49 | 300 | 251 | 660 | 866 | 827 | (223) | (250) | 354 | ● | |
| Depreciation and Amortisation | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Expenses | 1 | 2 | 0 | 17 | 17 | 0 | 31 | 38 | 35 | (12) | - | 23 | ● | |
| Overheads | (141) | (141) | - | (1,273) | (1,273) | - | (1,090) | (2,665) | (2,629) | 931 | - | (1,698) | ● | |
| Total Expenses attributable to Operations | (38) | 56 | 94 | (425) | (156) | 269 | 909 | 0 | (697) | 697 | (250) | (250) | | |
| Operating Result after Overheads and before Capital Amounts | 38 | (56) | 94 | 425 | 156 | 269 | (909) | (0) | 697 | (697) | 250 | 250 | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | 38 | (56) | 94 | 425 | 156 | 269 | (909) | (0) | 697 | (697) | 250 | 250 | | |





Community and Recreation Services Monthly Financial Reports

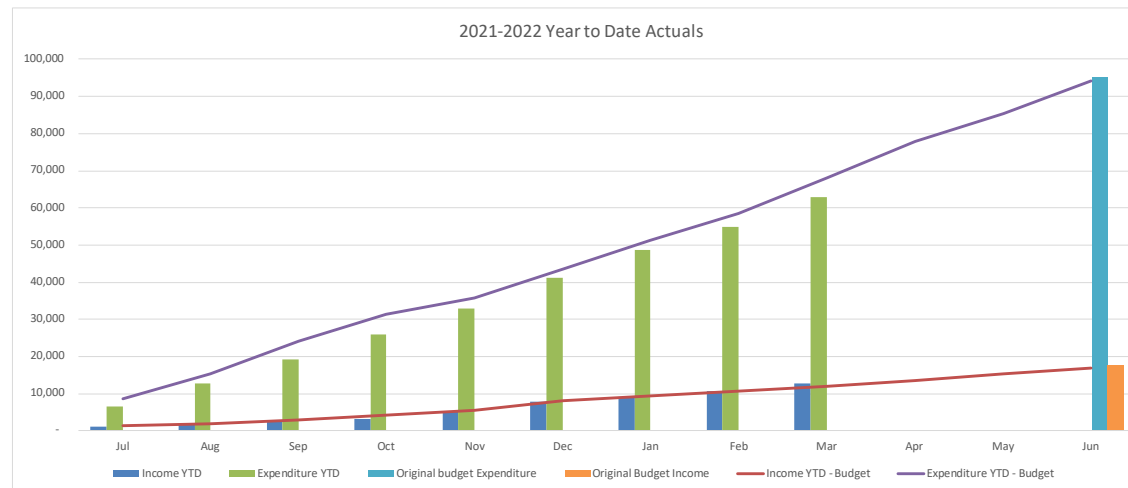
March 2022

02. Community and Recreation Services Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|----------------|----------------|--------------|-----------------|-----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - |
| User Charges and Fees | 1,251 | 943 | 309 | 7,779 | 7,830 | (50) | 9,034 | 12,612 | 11,037 | 127 | (77) | 11,087 |
| Other Revenue | 176 | 182 | (6) | 1,354 | 1,237 | 118 | 513 | 2,405 | 1,931 | (217) | 3 | 1,717 |
| Interest | - | - | - | 0 | - | 0 | 0 | 1 | - | - | - | - |
| Grants and Contributions | 215 | 20 | 195 | 1,669 | 1,371 | 298 | 1,914 | 2,356 | 2,053 | (572) | - | 1,481 |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Income | 338 | 263 | 75 | 1,857 | 1,706 | 151 | 2,580 | 3,611 | 2,683 | (274) | (6) | 2,403 |
| Internal Revenue | 3 | 1 | 2 | 26 | 6 | 20 | 50 | 59 | 8 | - | - | 8 |
| Total Income attributable to Operations | 1,983 | 1,409 | 574 | 12,686 | 12,150 | 536 | 14,091 | 21,044 | 17,712 | (936) | (80) | 16,696 |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 3,544 | 3,669 | 125 | 25,531 | 27,739 | 2,207 | 30,067 | 43,867 | 38,398 | (1,172) | - | 37,226 |
| Borrowing Costs | - | - | - | - | - | - | - | 33 | - | - | - | - |
| Materials and Contracts | 1,245 | 1,999 | 754 | 8,503 | 10,319 | 1,816 | 6,798 | 12,872 | 14,037 | (10) | 530 | 14,557 |
| Depreciation and Amortisation | 944 | 1,539 | 595 | 11,525 | 11,861 | 336 | 12,528 | 18,413 | 18,818 | (146) | - | 18,672 |
| Other Expenses | 248 | 583 | 336 | 1,626 | 1,956 | 330 | 1,082 | 1,205 | 2,409 | 10 | - | 2,419 |
| Loss on Disposal | 108 | - | (108) | 108 | - | (108) | 325 | 819 | - | - | - | - |
| Internal Expenses | 685 | 797 | 112 | 5,817 | 6,467 | 650 | 5,673 | 7,537 | 9,149 | (482) | (75) | 8,592 |
| Overheads | 1,085 | 1,085 | - | 9,766 | 9,766 | - | 7,724 | 13,188 | 12,200 | 822 | - | 13,022 |
| Total Expenses attributable to Operations | 7,859 | 9,673 | 1,814 | 62,878 | 68,109 | 5,231 | 64,196 | 97,935 | 95,010 | (978) | 455 | 94,487 |
| Operating Result after Overheads and before Capital Amounts | (5,876) | (8,264) | 2,388 | (50,192) | (55,959) | 5,767 | (50,105) | (76,891) | (77,299) | 42 | (535) | (77,792) |
| Capital Grants | 69 | 637 | (569) | 2,146 | 2,144 | 1 | 3,150 | 4,185 | 500 | 1,886 | - | 2,386 |
| Capital Contributions | 2,119 | - | 2,119 | 2,119 | - | 2,119 | 147 | 8,118 | - | - | 2,110 | 2,110 |
| Grants and Contributions Capital Received | 2,188 | 637 | 1,551 | 4,265 | 2,144 | 2,121 | 3,297 | 12,303 | 500 | 1,886 | 2,110 | 4,496 |
| Net Operating Result | (3,689) | (7,627) | 3,938 | (45,927) | (53,815) | 7,888 | (46,808) | (64,587) | (76,799) | 1,927 | 1,575 | (73,296) |

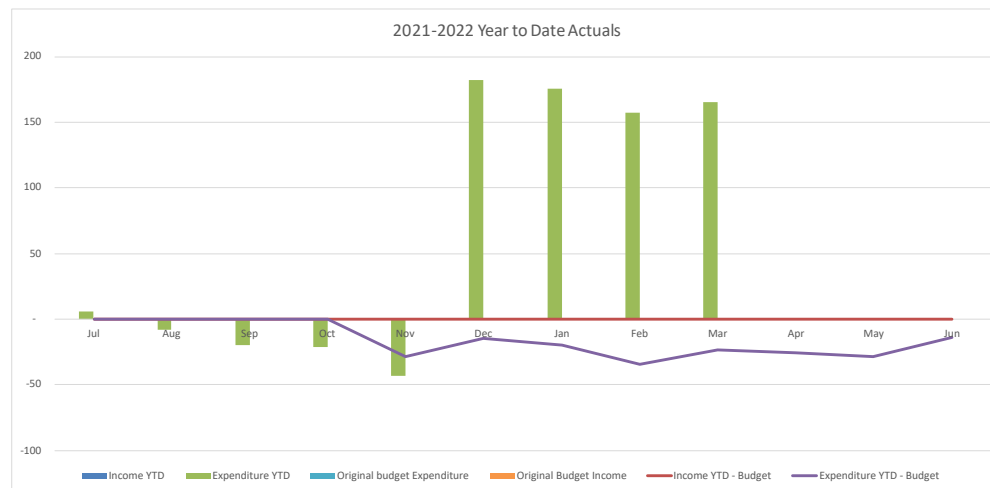


02.01. Community and Recreation Services Executive Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|----------|--------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Revenue | - | - | - | - | - | - | (3) | (3) | - | - | - | - | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Total Income attributable to Operations | - | - | - | - | - | - | (3) | (3) | - | - | - | - | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 62 | 57 | (5) | 640 | 441 | (198) | 417 | 618 | 597 | (5) | - | 592 | ● | Termination payment to be managed via overall staff cost savings |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Materials and Services | 1 | 6 | 6 | 1 | 10 | 9 | 383 | 450 | 41 | (14) | - | 27 | ● | |
| Depreciation and Amortisation | - | - | - | - | - | - | - | - | 0 | - | - | - | ● | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Expenses | - | 1 | 1 | 10 | 10 | 0 | 84 | 89 | 19 | (6) | - | 13 | ● | |
| Overheads | (54) | (54) | - | (485) | (485) | - | (541) | (1,161) | (657) | 10 | - | (647) | ● | |
| Total Expenses attributable to Operations | 8 | 11 | 2 | 166 | (23) | (189) | 344 | (3) | - | (14) | - | (14) | | |
| Operating Result after Overheads and before Capital Amounts | (8) | (11) | 2 | (166) | 23 | (189) | (348) | (0) | - | 14 | - | 14 | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | (8) | (11) | 2 | (166) | 23 | (189) | (348) | (0) | - | 14 | - | 14 | | |

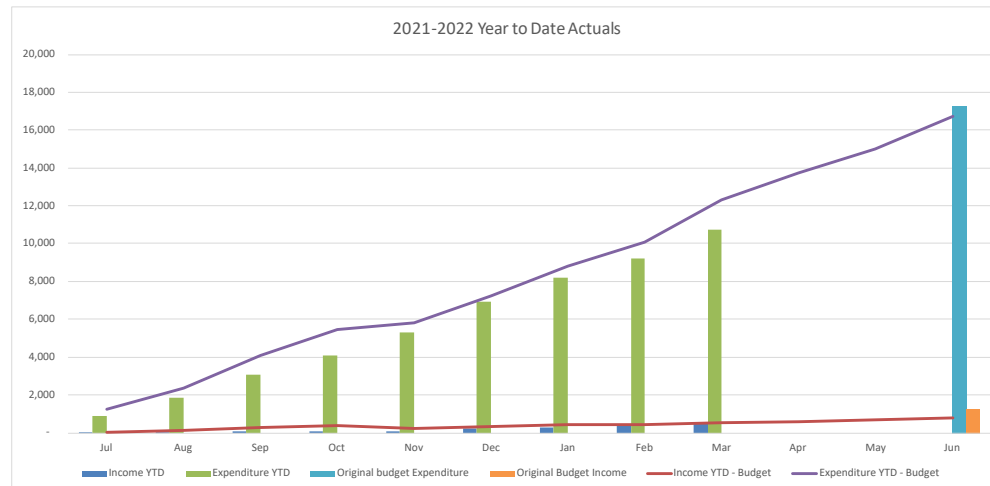


02.02. Community and Culture Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|----------------|----------------|------------|-----------------|-----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | Reduced income due to the impacts of COVID-19 on patronage at facilities . |
| User Charges and Fees | 58 | 24 | 34 | 304 | 367 | (63) | 251 | 527 | 776 | (242) | (77) | 457 | ● | |
| Other Revenue | 31 | 30 | 1 | 135 | 85 | 50 | 165 | 471 | 307 | (160) | 3 | 150 | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | 35 | - | 35 | 77 | 43 | 34 | 53 | 284 | 90 | (7) | - | 83 | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | 15 | 4 | 11 | 25 | 14 | 11 | 28 | 37 | 50 | (30) | (6) | 14 | ● | |
| Internal Revenue | - | - | - | 1 | 1 | - | 3 | 8 | - | - | - | - | ● | |
| Total Income attributable to Operations | 139 | 58 | 81 | 542 | 509 | 32 | 500 | 1,327 | 1,223 | (440) | (80) | 703 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 469 | 479 | 10 | 3,342 | 3,687 | 345 | 3,953 | 5,775 | 5,007 | (34) | - | 4,973 | ● | The COVID-19 situation continues to have an impact on the delivery of, and participation at, numerous projects, programs and services. The situation will be monitored to reflect the current Predominantly relates to the Regional Galleries air conditioning system, and The Entrance town centre bollards, outdoor dining awnings and fencing. |
| Borrowing Costs | - | - | - | - | - | - | - | 20 | - | - | - | - | ● | |
| Materials and Services | 652 | 1,028 | 376 | 4,009 | 4,890 | 881 | 3,651 | 6,198 | 7,418 | (618) | (272) | 6,528 | ● | |
| Depreciation and Amortisation | 65 | 51 | (14) | 587 | 458 | (128) | 414 | 651 | 611 | (0) | - | 611 | ● | |
| Other Expenses | 73 | 363 | 290 | 479 | 778 | 299 | (145) | (41) | 1,077 | 7 | - | 1,084 | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | 85 | - | - | - | - | ● | |
| Internal Expenses | 49 | 52 | 4 | 361 | 496 | 135 | 352 | 498 | 703 | (51) | 32 | 685 | ● | |
| Overheads | 220 | 220 | - | 1,981 | 1,981 | - | 2,891 | 2,562 | 2,474 | 168 | - | 2,642 | ● | |
| Total Expenses attributable to Operations | 1,529 | 2,194 | 665 | 10,758 | 12,290 | 1,532 | 11,114 | 15,747 | 17,290 | (528) | (240) | 16,522 | | |
| Operating Result after Overheads and before Capital Amounts | (1,390) | (2,136) | 746 | (10,216) | (11,781) | 1,565 | (10,614) | (14,420) | (16,067) | 88 | 160 | (15,819) | | |
| Capital Grants | - | - | - | - | - | - | 180 | (188) | - | - | - | - | ● | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | 180 | (188) | - | - | - | - | | |
| Net Operating Result | (1,390) | (2,136) | 746 | (10,216) | (11,781) | 1,565 | (10,434) | (14,608) | (16,067) | 88 | 160 | (15,819) | | |



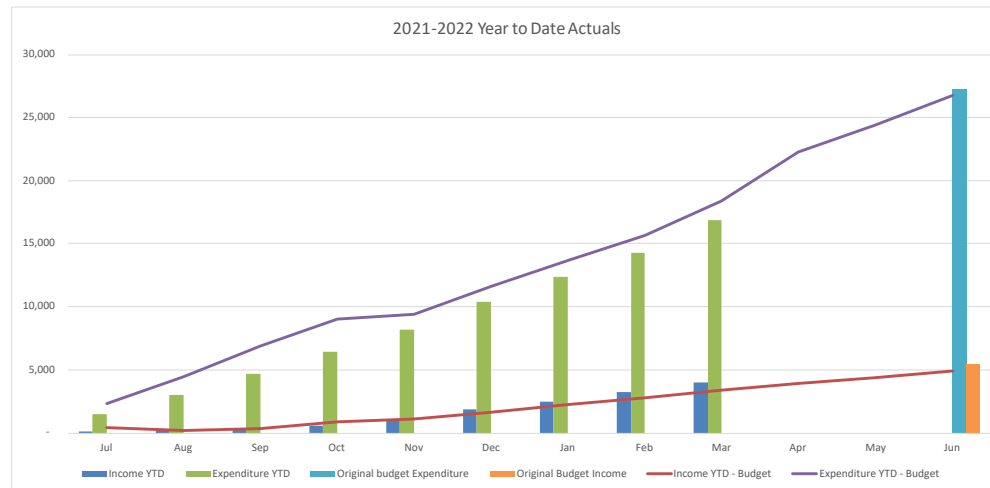
02.03. Leisure Recreation and Community Facilities

Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|----------------|----------------|--------------|-----------------|-----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|-----------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| User Charges and Fees | 423 | 281 | 141 | 2,034 | 1,584 | 450 | 3,282 | 4,260 | 2,509 | (191) | - | 2,318 | ● | |
| Other Revenue | 39 | 48 | (9) | 229 | 220 | 9 | 336 | 691 | 379 | (55) | - | 325 | ● | |
| Interest | - | - | - | 0 | - | 0 | 0 | 1 | - | - | - | - | ● | |
| Grants and Contributions | - | 16 | (16) | 62 | 53 | 10 | 50 | 70 | 69 | - | - | 69 | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | 317 | 248 | 69 | 1,641 | 1,515 | 126 | 2,327 | 3,454 | 2,501 | (242) | - | 2,260 | ● | |
| Internal Revenue | 2 | 0 | 2 | 24 | 4 | 20 | 37 | 40 | 5 | - | - | 5 | ● | |
| Total Income attributable to Operations | 781 | 594 | 187 | 3,991 | 3,376 | 614 | 6,033 | 8,516 | 5,463 | (487) | | 4,977 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 1,069 | 1,041 | (28) | 6,883 | 7,753 | 870 | 8,097 | 11,262 | 11,101 | (743) | - | 10,358 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Materials and Services | 151 | 258 | 107 | 1,062 | 1,368 | 306 | 869 | 1,560 | 1,693 | 307 | 204 | 2,204 | ● | |
| Depreciation and Amortisation | 655 | 688 | 33 | 4,109 | 4,142 | 33 | 5,011 | 7,341 | 7,742 | (0) | - | 7,742 | ● | |
| Other Expenses | 175 | 220 | 46 | 178 | 223 | 45 | 181 | 201 | 224 | 3 | - | 227 | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | 90 | - | - | - | - | ● | |
| Internal Expenses | 171 | 208 | 37 | 1,679 | 1,948 | 269 | 1,802 | 2,342 | 2,843 | (298) | (44) | 2,501 | ● | |
| Overheads | 325 | 325 | - | 2,925 | 2,925 | - | 1,010 | 4,023 | 3,595 | 305 | - | 3,899 | ● | |
| Total Expenses attributable to Operations | 2,545 | 2,739 | 194 | 16,835 | 18,359 | 1,524 | 16,969 | 26,819 | 27,197 | (425) | 161 | 26,932 | | |
| Operating Result after Overheads and before Capital Amounts | (1,764) | (2,144) | 380 | (12,844) | (14,983) | 2,138 | (10,937) | (18,303) | (21,733) | (62) | (161) | (21,955) | | |
| Capital Grants | - | - | - | - | - | - | 594 | 570 | - | - | - | - | ● | |
| Capital Contributions | 2,110 | - | 2,110 | 2,110 | - | 2,110 | 594 | - | - | - | 2,110 | 2,110 | ● | |
| Grants and Contributions Capital Received | 2,110 | - | 2,110 | 2,110 | - | 2,110 | 594 | 570 | - | - | 2,110 | 2,110 | | |
| Net Operating Result | 345 | (2,144) | 2,490 | (10,735) | (14,983) | 4,248 | (10,343) | (17,733) | (21,733) | (62) | 1,949 | (19,845) | | |

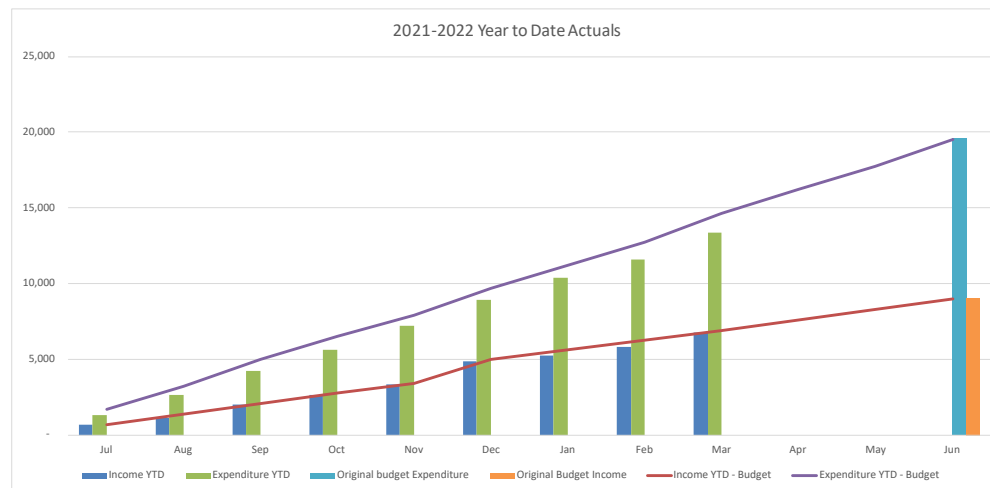


02.04. Libraries and Education Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | Education and Care fees and Photocopying revenue impacted by COVID_19, which will be partially offset by BCP funding, and will continue to be monitored. |
| User Charges and Fees | 762 | 633 | 129 | 5,228 | 5,660 | (432) | 5,039 | 7,035 | 7,131 | 560 | - | 7,692 | ● | |
| Other Revenue | 3 | 0 | 2 | 3 | 1 | 3 | 12 | 12 | 3 | (2) | - | 1 | ● | Overall there is more than anticipated grants and contributions, which partially offsets the education and care user fees and charges. Continue to monitor current funding arrangements. |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | 178 | 4 | 174 | 1,497 | 1,248 | 249 | 1,724 | 1,843 | 1,894 | (592) | - | 1,302 | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | 0 | 0 | (0) | 0 | 0 | 0 | 1 | 2 | 4 | (3) | - | 1 | ● | |
| Internal Revenue | 0 | 0 | 0 | 1 | 2 | (1) | 2 | 2 | 3 | - | - | 3 | ● | |
| Total Income attributable to Operations | 943 | 638 | 305 | 6,730 | 6,912 | (182) | 6,778 | 8,893 | 9,036 | (37) | | 8,999 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 1,098 | 1,178 | 80 | 8,129 | 9,010 | 880 | 9,843 | 14,751 | 12,322 | (201) | - | 12,120 | ● | Transfer of assets across Units which require realignment in the budget |
| Borrowing Costs | - | - | - | - | - | - | - | 13 | - | - | - | - | ● | |
| Materials and Services | 191 | 334 | 143 | 1,303 | 1,594 | 292 | 793 | 1,408 | 1,757 | 318 | 208 | 2,284 | ● | |
| Depreciation and Amortisation | 138 | 127 | (12) | 1,221 | 1,166 | (55) | 921 | 1,365 | 1,527 | - | - | 1,527 | ● | |
| Other Expenses | - | - | - | - | - | - | - | (0) | - | - | - | - | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | 1 | - | - | - | - | ● | |
| Internal Expenses | 52 | 79 | 27 | 533 | 740 | 207 | 535 | 707 | 1,261 | (284) | (27) | 950 | ● | |
| Overheads | 238 | 238 | - | 2,140 | 2,140 | - | 2,018 | 3,312 | 2,699 | 154 | - | 2,853 | ● | |
| Total Expenses attributable to Operations | 1,717 | 1,956 | 238 | 13,326 | 14,649 | 1,324 | 14,109 | 21,557 | 19,566 | (13) | 181 | 19,733 | | |
| Operating Result after Overheads and before Capital Amounts | (774) | (1,318) | 544 | (6,595) | (7,738) | 1,142 | (7,332) | (12,664) | (10,530) | (24) | (181) | (10,734) | | |
| Capital Grants | 50 | 36 | 14 | 513 | 817 | (303) | 1,003 | 712 | - | 853 | - | 853 | ● | Restricted asset revenue associated with Regional Library |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions Capital Received | 50 | 36 | 14 | 513 | 817 | (303) | 1,003 | 712 | | 853 | | 853 | | |
| Net Operating Result | (724) | (1,282) | 558 | (6,082) | (6,921) | 839 | (6,329) | (11,952) | (10,530) | 829 | (181) | (9,882) | | |

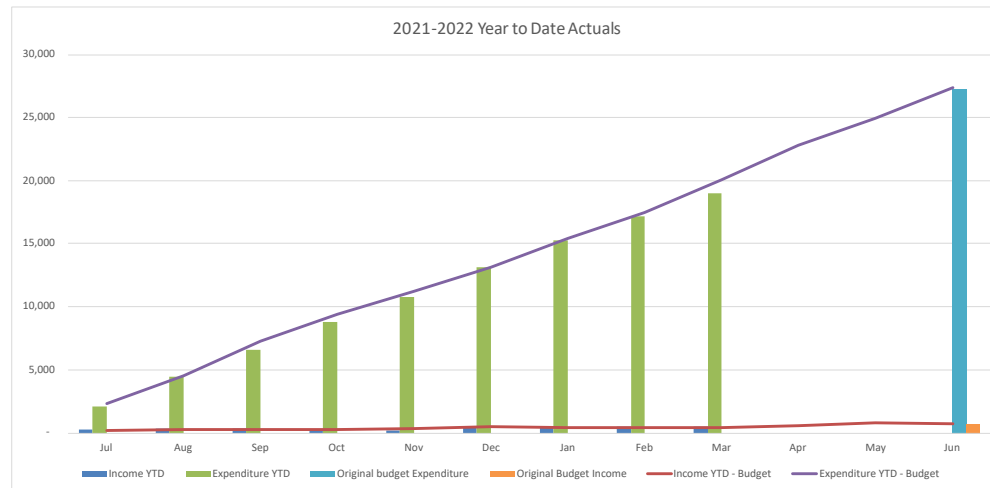


02.05. Open Space and Recreation Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|----------------|----------------|--------------|-----------------|-----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| User Charges and Fees | 9 | 5 | 4 | 213 | 218 | (4) | 461 | 791 | 620 | - | - | 620 | ● | |
| Other Revenue | - | - | - | 52 | - | 52 | - | - | - | - | - | - | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | 2 | - | 2 | 33 | 27 | 6 | 86 | 159 | - | 27 | - | 27 | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | 6 | 11 | (5) | 191 | 177 | 14 | 224 | 119 | 128 | - | - | 128 | ● | |
| Internal Revenue | - | - | - | - | - | - | 9 | 9 | - | - | - | - | ● | |
| Total Income attributable to Operations | 17 | 16 | 1 | 489 | 422 | 67 | 780 | 1,077 | 748 | 27 | - | 776 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 846 | 914 | 69 | 6,537 | 6,848 | 311 | 7,756 | 11,459 | 9,372 | (189) | - | 9,182 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Materials and Services | 140 | 252 | 112 | 1,142 | 1,455 | 313 | 1,070 | 2,364 | 1,748 | 7 | 390 | 2,144 | ● | |
| Depreciation and Amortisation | 43 | 631 | 588 | 5,216 | 5,707 | 491 | 5,731 | 8,433 | 8,437 | (146) | - | 8,291 | ● | |
| Other Expenses | - | - | - | - | - | - | 30 | 30 | - | - | - | - | ● | |
| Loss on Disposal | 108 | - | (108) | 108 | - | (108) | 325 | 644 | - | - | - | - | ● | Loss on disposal of playground equipment assets as preparation for the asset revaluation |
| Internal Expenses | 414 | 457 | 43 | 3,232 | 3,270 | 38 | 2,897 | 3,896 | 4,318 | 157 | (36) | 4,439 | ● | |
| Overheads | 309 | 309 | - | 2,777 | - | - | 2,200 | 3,969 | 3,446 | 256 | - | 3,702 | ● | |
| Total Expenses attributable to Operations | 1,859 | 2,563 | 703 | 19,012 | 20,056 | 1,044 | 20,010 | 30,795 | 27,320 | 85 | 354 | 27,759 | | |
| Operating Result after Overheads and before Capital Amounts | (1,843) | (2,547) | 704 | (18,523) | (19,634) | 1,111 | (19,230) | (29,718) | (26,572) | (57) | (354) | (26,983) | | |
| Capital Grants | 18 | 601 | (583) | 1,632 | 1,327 | 305 | 1,374 | 3,091 | 500 | 1,033 | - | 1,533 | ● | |
| Capital Contributions | 10 | - | 10 | 10 | - | 10 | 147 | 8,118 | - | - | - | - | ● | |
| Grants and Contributions Capital Received | 28 | 601 | (573) | 1,642 | 1,327 | 315 | 1,521 | 11,210 | 500 | 1,033 | - | 1,533 | | |
| Net Operating Result | (1,815) | (1,946) | 131 | (16,881) | (18,307) | 1,426 | (17,709) | (18,508) | (26,072) | 975 | (354) | (25,450) | | |

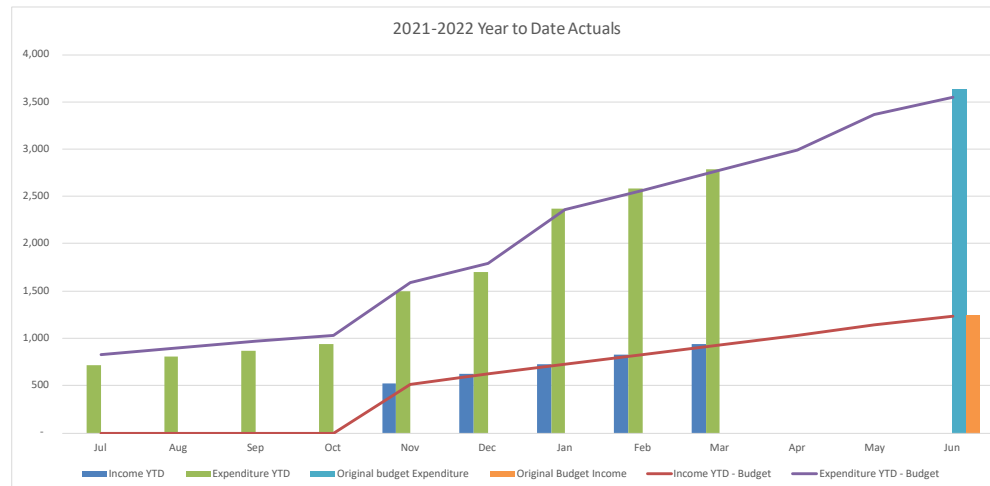


02.06. The Art House Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|-----------|----------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|-----------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Revenue | 103 | 103 | - | 934 | 931 | 4 | 4 | 1,234 | 1,241 | - | - | 1,241 | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Total Income attributable to Operations | 103 | 103 | - | 934 | 931 | 4 | 4 | 1,234 | 1,241 | - | - | 1,241 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 0 | - | (0) | 0 | - | (0) | 1 | 1 | - | - | - | - | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Materials and Services | 110 | 121 | 11 | 987 | 1,001 | 15 | 32 | 892 | 1,381 | (11) | - | 1,370 | ● | |
| Depreciation and Amortisation | 44 | 43 | (0) | 392 | 388 | (4) | 451 | 623 | 501 | (0) | - | 501 | ● | |
| Other Expenses | - | - | - | 970 | 955 | (15) | 1,016 | 1,016 | 1,108 | - | - | 1,108 | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Expenses | - | 0 | 0 | 4 | 4 | 0 | 4 | 4 | 4 | (0) | - | 4 | ● | |
| Overheads | 48 | 48 | - | 429 | 429 | - | 145 | 483 | 644 | (71) | - | 573 | ● | |
| Total Expenses attributable to Operations | 201 | 212 | 11 | 2,782 | 2,778 | (4) | 1,649 | 3,020 | 3,638 | (82) | - | 3,556 | | |
| Operating Result after Overheads and before Capital Amounts | (98) | (108) | 11 | (1,847) | (1,847) | (1) | (1,645) | (1,786) | (2,397) | 82 | - | (2,315) | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | (98) | (108) | 11 | (1,847) | (1,847) | (1) | (1,645) | (1,786) | (2,397) | 82 | - | (2,315) | | |





Infrastructure Services Monthly Financial Reports

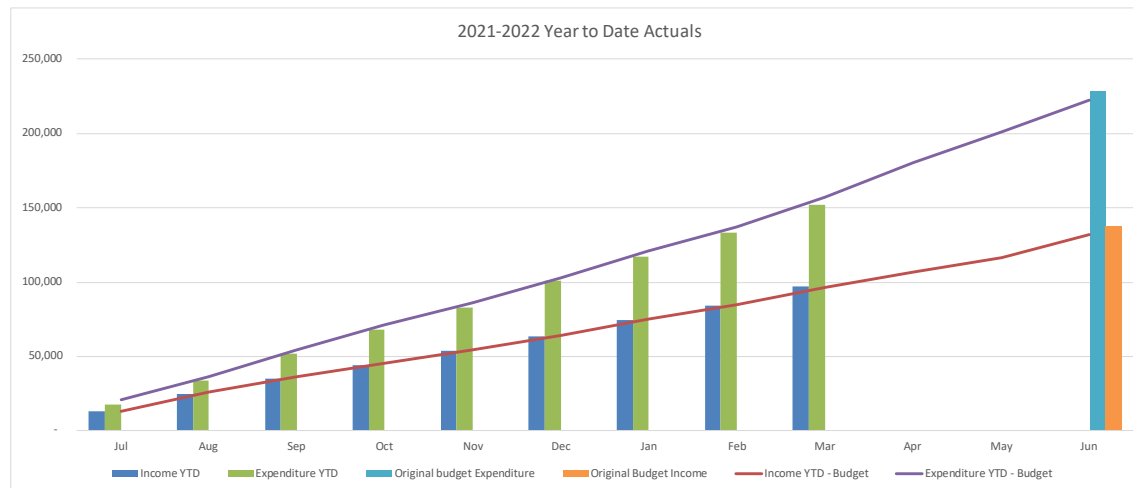
March 2022

03. Infrastructure Services Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | |
|--|----------------|----------------|----------------|-----------------|-----------------|----------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| Operating Income | | | | | | | | | | | | | |
| Rates and Annual Charges | 6,381 | 6,352 | 28 | 61,826 | 61,706 | 120 | 59,203 | 78,732 | 78,427 | 2,335 | - | 80,762 | Revenue for Infrastructure Services is tracking at 101% to forecasted budget. The reduction in volumes delivered to Councils waste facilities by operational units of Council is offset by increased self haul waste customers and other income across the Directorate to bring the overall position above forecast. |
| User Charges and Fees | 5,504 | 3,574 | 1,929 | 20,357 | 18,482 | 1,875 | 17,814 | 27,115 | 27,916 | (1,745) | - | 26,171 | |
| Other Revenue | 199 | 153 | 47 | 1,540 | 1,349 | 191 | 1,193 | 1,805 | 1,109 | 680 | - | 1,790 | |
| Interest | 1 | - | 1 | 5 | - | 5 | 6 | 2 | - | - | - | - | |
| Grants and Contributions | 63 | 55 | 8 | 5,877 | 5,841 | 36 | 5,538 | 9,684 | 9,861 | 985 | - | 10,845 | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | |
| Other income | 1 | 0 | 1 | 1 | 1 | (0) | - | - | 2 | - | - | 2 | |
| Internal Revenue | 885 | 1,246 | (361) | 7,933 | 9,145 | (1,211) | 10,273 | 14,029 | 20,327 | (8,058) | - | 12,268 | |
| Total Income attributable to Operations | 13,033 | 11,380 | 1,654 | 97,539 | 96,524 | 1,015 | 94,027 | 131,368 | 137,641 | (5,803) | - | 131,838 | |
| Operating Expenses | | | | | | | | | | | | | |
| Employee Costs | 1,884 | 2,790 | 907 | 19,592 | 20,720 | 1,128 | 25,654 | 37,103 | 28,439 | (188) | 150 | 28,401 | Expenditure for Infrastructure Services is tracking at 96.4% to forecasted budget. The positive variance is predominantly due to reduced tipping and plant costs and savings in materials and contracts. |
| Borrowing Costs | - | - | - | - | - | - | - | 1,262 | 1,139 | - | - | 1,139 | |
| Materials and Contracts | 5,381 | 5,740 | 359 | 38,087 | 40,182 | 2,095 | 37,978 | 53,699 | 50,132 | 7,874 | 1,460 | 59,466 | |
| Depreciation and Amortisation | 5,010 | 5,539 | 529 | 41,355 | 42,029 | 674 | 48,187 | 60,667 | 67,008 | (5,154) | - | 61,854 | |
| Other Expenses | 2,831 | 2,392 | (440) | 20,858 | 21,076 | 218 | 21,368 | 28,107 | 30,117 | (1,956) | - | 28,161 | |
| Loss on Disposal | 52 | - | (52) | 52 | - | (52) | - | 6,030 | - | - | - | - | |
| Internal Expenses | 1,446 | 1,840 | 394 | 14,464 | 16,100 | 1,636 | 15,826 | 21,087 | 31,110 | (9,456) | (592) | 21,063 | |
| Overheads | 1,941 | 1,941 | - | 17,470 | 17,470 | - | 9,902 | 23,292 | 20,621 | 2,672 | - | 23,293 | |
| Total Expenses attributable to Operations | 18,545 | 20,243 | 1,698 | 151,877 | 157,577 | 5,700 | 158,914 | 231,248 | 228,566 | (6,208) | 1,018 | 223,377 | |
| Operating Result after Overheads and before Capital Amounts | (5,511) | (8,863) | 3,352 | (54,339) | (61,053) | 6,715 | (64,887) | (99,880) | (90,925) | 405 | (1,018) | (91,539) | Infrastructure Services is tracking at an overall positive variance of \$6,715k. The overall position is on track for year end. |
| Capital Grants | 2,849 | 4,673 | (1,823) | 15,332 | 16,947 | (1,614) | 12,694 | 22,768 | 4,445 | 28,563 | - | 33,008 | |
| Capital Contributions | - | - | - | 15 | - | 15 | 4 | 19,241 | - | - | - | - | |
| Grants and Contributions Capital Received | 2,849 | 4,673 | (1,823) | 15,347 | 16,947 | (1,599) | 12,698 | 42,009 | 4,445 | 28,563 | - | 33,008 | |
| Net Operating Result | (2,662) | (4,190) | 1,528 | (38,991) | (44,107) | 5,115 | (52,190) | (57,872) | (86,480) | 28,968 | (1,018) | (58,530) | |

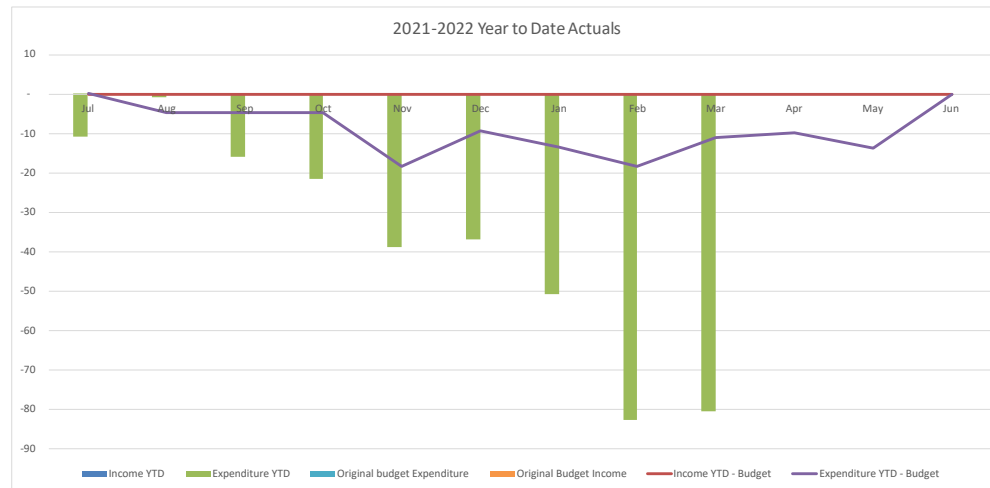


03.01. Infrastructure Services Executive Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|----------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Interest | - | - | - | - | - | - | 4 | - | - | - | - | - | | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | - | - | - | - | - | - | 4 | - | - | - | - | - | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 50 | 51 | 1 | 343 | 385 | 42 | 392 | 564 | 530 | (6) | - | 524 | On Track | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | On Track | |
| Materials and Services | 0 | 2 | 2 | 0 | 13 | 13 | 19 | 15 | 23 | (2) | - | 22 | On Track | |
| Depreciation and Amortisation | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Expenses | 1 | 3 | 2 | 8 | 23 | 14 | 89 | 90 | 16 | 14 | - | 30 | On Track | |
| Overheads | (48) | (48) | - | (432) | (432) | - | (442) | (669) | (569) | (7) | - | (576) | On Track | |
| Total Expenses attributable to Operations | 2 | 7 | 5 | (80) | (11) | 69 | 56 | - | - | 0 | - | 0 | | |
| Operating Result after Overheads and before Capital Amounts | (2) | (7) | 5 | 80 | 11 | 69 | (52) | - | - | (0) | - | (0) | | Infrastructure Services Executive is tracking at a positive variance of \$69K. The overall position is on track for year end. |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | (2) | (7) | 5 | 80 | 11 | 69 | (52) | - | - | (0) | - | (0) | | |



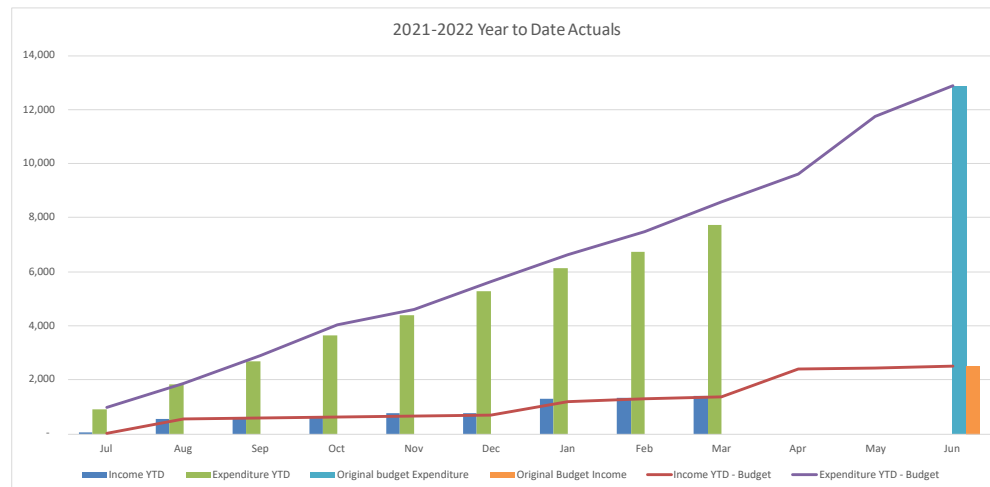
03.02. Roads and Drainage Engineering Services

Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|------------|----------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | 45 | 40 | 5 | 363 | 334 | 29 | 460 | 612 | 481 | (46) | - | 435 | ● | On Track |
| Other Revenue | - | 9 | (9) | 45 | 53 | (8) | 75 | 76 | 6 | 54 | - | 60 | ● | On Track |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | 7 | 5 | 2 | 992 | 976 | 16 | 969 | 2,033 | 2,020 | 0 | - | 2,020 | ● | On Track |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | 52 | 54 | (2) | 1,400 | 1,363 | 37 | 1,504 | 2,720 | 2,507 | 8 | - | 2,515 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 344 | 341 | (2) | 2,516 | 2,672 | 156 | 2,188 | 3,344 | 3,318 | 297 | - | 3,615 | ● | On Track |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Materials and Services | 305 | 379 | 74 | 2,441 | 2,678 | 237 | 2,582 | 4,747 | 4,945 | (53) | 570 | 5,462 | ● | On Track |
| Depreciation and Amortisation | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Expenses | 202 | 240 | 38 | 1,566 | 2,024 | 458 | 1,845 | 2,460 | 3,136 | (365) | (389) | 2,382 | ● | On Track - reduced expenditure due to savings being realised in street lighting electricity costs |
| Overheads | 134 | 134 | - | 1,206 | 1,206 | - | 887 | 1,670 | 1,449 | 158 | - | 1,607 | ● | On Track |
| Total Expenses attributable to Operations | 984 | 1,094 | 110 | 7,729 | 8,580 | 851 | 7,502 | 12,221 | 12,847 | 38 | 181 | 13,066 | | |
| Operating Result after Overheads and before Capital Amounts | (932) | (1,040) | 108 | (6,329) | (7,217) | 888 | (5,998) | (9,501) | (10,340) | (30) | (181) | (10,551) | | Engineering Services is tracking at 102% to forecasted budget for income and 90% to forecasted budget for expenditure. Overall, Engineering Services is tracking at a positive variance of \$888K. This may be attributed to: savings being realised in street lighting, savings in materials and services, savings in employee costs due to ongoing vacancies. The overall position of the Unit is on |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | (932) | (1,040) | 108 | (6,329) | (7,217) | 888 | (5,998) | (9,501) | (10,340) | (30) | (181) | (10,551) | | |

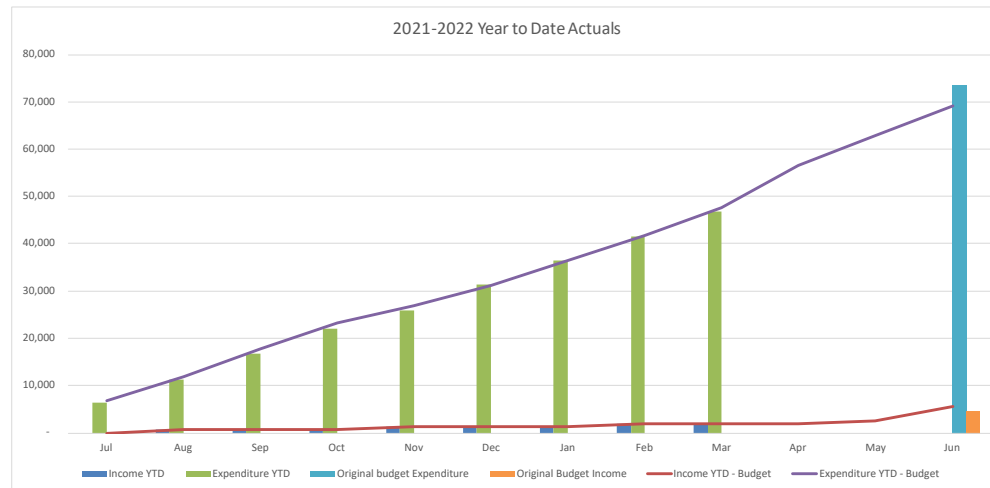


03.03. Roads and Drainage Infrastructure Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | - | - | - | 41 | - | 41 | - | - | - | - | - | - | | |
| Other Revenue | - | - | - | - | - | - | 26 | 26 | 1 | - | - | 1 | | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | - | 30 | (30) | 1,851 | 1,853 | (1) | 1,975 | 4,858 | 4,624 | 1,038 | - | 5,662 | | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | - | 30 | (30) | 1,892 | 1,853 | 40 | 2,001 | 4,884 | 4,625 | 1,038 | - | 5,663 | | Roads and Drainage Infrastructure operating income remains on track to budget. |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 82 | 212 | 131 | 1,477 | 1,560 | 83 | 2,305 | 3,246 | 2,219 | (46) | - | 2,173 | | |
| Borrowing Costs | - | - | - | - | - | - | - | 4 | - | - | - | - | | |
| Materials and Services | 53 | 304 | 251 | 183 | 469 | 286 | 114 | 168 | 482 | 1,001 | - | 1,483 | | |
| Depreciation and Amortisation | 4,111 | 4,528 | 417 | 36,938 | 37,485 | 547 | 43,325 | 53,905 | 59,876 | (5,154) | - | 54,722 | | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | - | 5,980 | - | - | - | - | | |
| Internal Expenses | 22 | 25 | 4 | 238 | 229 | (9) | 56 | 70 | 372 | (67) | (1) | 304 | | |
| Overheads | 875 | 875 | - | 7,872 | 7,872 | - | 5,907 | 12,222 | 10,609 | (113) | - | 10,496 | | |
| Total Expenses attributable to Operations | 5,142 | 5,945 | 802 | 46,708 | 47,615 | 908 | 51,708 | 75,595 | 73,557 | (4,378) | (1) | 69,178 | | Roads and Drainage Infrastructure operating expenses remains on track to budget. |
| Operating Result after Overheads and before Capital Amounts | (5,142) | (5,915) | 772 | (44,815) | (45,763) | 947 | (49,707) | (70,711) | (68,933) | 5,417 | 1 | (63,515) | | |
| Capital Grants | 2,849 | 4,673 | (1,823) | 15,306 | 16,947 | (1,641) | 12,487 | 22,506 | 4,445 | 28,563 | - | 33,008 | | Capital Grant income received is lower than expected due to delays in completing capital works. |
| Capital Contributions | - | - | - | 15 | - | 15 | 4 | 19,231 | - | - | - | - | | |
| Grants and Contributions Capital Received | 2,849 | 4,673 | (1,823) | 15,321 | 16,947 | (1,625) | 12,491 | 41,737 | 4,445 | 28,563 | - | 33,008 | | |
| Net Operating Result | (2,293) | (1,242) | (1,051) | (29,494) | (28,816) | (678) | (37,216) | (28,974) | (64,488) | 33,980 | 1 | (30,507) | | |

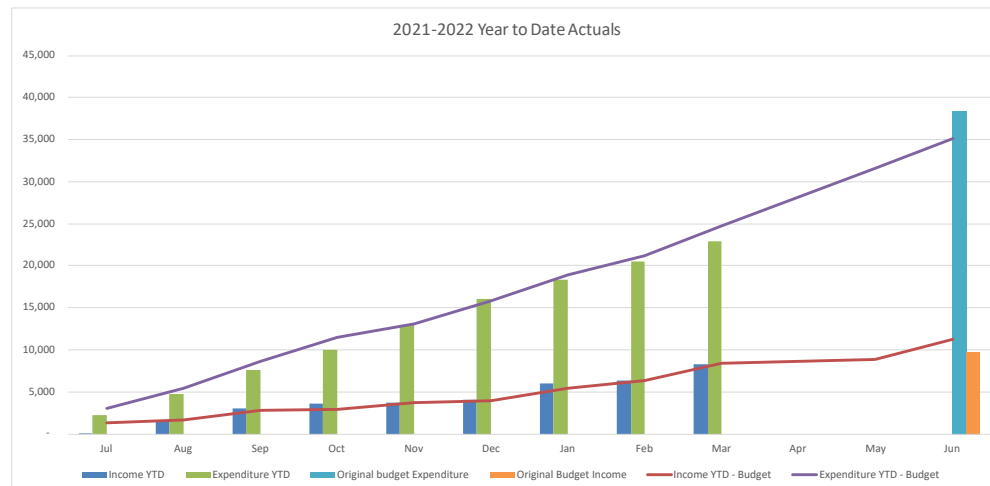


03.04. Roads Construction and Maintenance Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|--------------|-----------------|-----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | 1,885 | 1,749 | 136 | 3,542 | 3,447 | 95 | 1,293 | 5,514 | 4,411 | 1,472 | - | 5,882 | ● | |
| Other Revenue | - | - | - | - | - | - | (1) | 1 | - | - | - | - | | |
| Interest | - | - | - | - | - | - | 2 | - | - | - | - | - | | |
| Grants and Contributions | 0 | - | 0 | 2,913 | 2,913 | 0 | 2,526 | 2,526 | 2,902 | 11 | - | 2,913 | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | 90 | 330 | (240) | 1,843 | 2,024 | (182) | 739 | 1,085 | 2,452 | - | - | 2,452 | ● | Reduced internal bitumen seal works undertaken in March due to unfavourable weather conditions, expect to be on track by year end |
| Total Income attributable to Operations | 1,975 | 2,080 | (104) | 8,298 | 8,384 | (87) | 4,558 | 9,125 | 9,765 | 1,483 | - | 11,247 | | Income tracking at 99% to the forecast budget. |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 442 | 1,155 | 713 | 7,914 | 8,308 | 394 | 11,154 | 16,314 | 11,918 | (486) | 100 | 11,533 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Materials and Services | 983 | 1,148 | 165 | 4,642 | 5,434 | 792 | 3,972 | 8,678 | 7,046 | 1,895 | 700 | 9,641 | ● | |
| Depreciation and Amortisation | 4 | 4 | - | 38 | 38 | - | 67 | 86 | 99 | (0) | - | 99 | ● | |
| Other Expenses | - | - | - | - | - | - | (2) | (2) | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | - | 2 | - | - | - | - | | |
| Internal Expenses | 655 | 935 | 280 | 7,491 | 8,143 | 652 | 8,138 | 10,150 | 16,059 | (5,171) | 1 | 10,889 | ● | |
| Overheads | 313 | 313 | - | 2,819 | 2,819 | - | 2,723 | 5,046 | 3,312 | 446 | - | 3,758 | ● | |
| Total Expenses attributable to Operations | 2,398 | 3,556 | 1,158 | 22,903 | 24,741 | 1,838 | 26,052 | 40,274 | 38,435 | (3,316) | 801 | 35,920 | | Expenditure tracking at 92.6% to the forecast budget. |
| Operating Result after Overheads and before Capital Amounts | (422) | (1,476) | 1,054 | (14,606) | (16,357) | 1,752 | (21,494) | (31,149) | (28,670) | 4,799 | (801) | (24,673) | | Roads Construction and Maintenance is tracking at a positive variance of \$1.75m. Overall position is on track for year end primarily due to positive variance in Materials and Services caused by minor delays in expenditure on project works for Transport for NSW. |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | (422) | (1,476) | 1,054 | (14,606) | (16,357) | 1,752 | (21,494) | (31,149) | (28,670) | 4,799 | (801) | (24,673) | | |



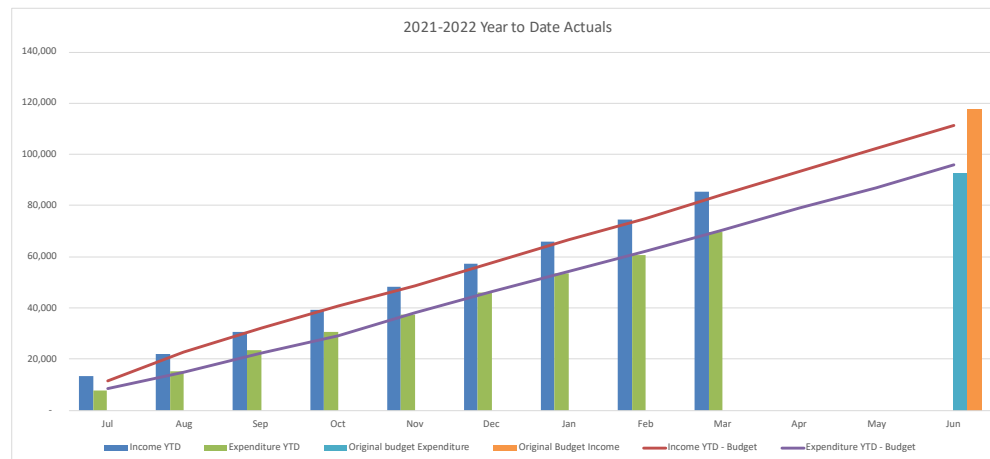
03.05. Waste and Resource Recovery Management

Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|--------------|---------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | 6,381 | 6,352 | 28 | 61,826 | 61,706 | 120 | 59,203 | 78,732 | 78,427 | 2,335 | - | 80,762 | ● | 11% (\$1.7M) favourable to budget due to additional one-off increases in waste tonnages and resulting income across Councils waste facilities during the month of March from Sydney local government areas who had their existing waste disposal arrangements impacted by the March storm event. |
| User Charges and Fees | 3,574 | 1,785 | 1,789 | 16,410 | 14,701 | 1,710 | 16,061 | 20,988 | 23,024 | (3,170) | - | 19,854 | ● | 15% (\$189K) favourable to budget primarily due to favourable scrap metal sales. |
| Other Revenue | 198 | 142 | 56 | 1,464 | 1,275 | 189 | 1,079 | 1,680 | 1,073 | 626 | - | 1,699 | ● | |
| Interest | 1 | - | 1 | 5 | - | 5 | 1 | 2 | - | - | - | - | ● | |
| Grants and Contributions | 56 | 20 | 36 | 121 | 100 | 21 | 68 | 259 | 315 | (65) | - | 250 | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Revenue | 707 | 828 | (120) | 5,684 | 6,331 | (647) | 7,622 | 10,347 | 14,944 | (6,180) | - | 8,764 | ● | 10% (\$647K) unfavourable to budget due to reduced internal waste tonnages being delivered across Councils operating and capital works programs. Partially offset by savings from reduced waste levy payments (Other Expenses). |
| Total Income attributable to Operations | 10,916 | 9,126 | 1,790 | 85,510 | 84,112 | 1,398 | 84,034 | 112,008 | 117,783 | (6,454) | - | 111,330 | | Revenue is tracking favourably 101.6 % to budget. The variance is predominantly due to increased external tipping income. |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 510 | 470 | (40) | 3,741 | 3,754 | 13 | 3,629 | 5,320 | 4,861 | 195 | - | 5,056 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | 1,190 | 1,139 | - | - | 1,139 | ● | |
| Materials and Services | 3,770 | 3,490 | (279) | 28,360 | 28,567 | 207 | 27,514 | 34,624 | 32,046 | 6,208 | 100 | 38,353 | ● | |
| Depreciation and Amortisation | 248 | 248 | (0) | 2,235 | 2,235 | (0) | 2,669 | 3,441 | 3,933 | - | - | 3,933 | ● | |
| Other Expenses | 2,831 | 2,392 | (440) | 20,858 | 21,076 | 218 | 21,370 | 28,109 | 30,117 | (1,956) | - | 28,161 | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | 3 | - | - | - | - | ● | |
| Internal Expenses | 435 | 466 | 31 | 3,973 | 4,163 | 189 | 3,523 | 5,398 | 8,125 | (2,468) | 3 | 5,660 | ● | |
| Overheads | 1,160 | 1,160 | - | 10,437 | 10,437 | - | 8,254 | 14,389 | 12,167 | 1,750 | - | 13,917 | ● | |
| Total Expenses attributable to Operations | 8,954 | 8,226 | (728) | 69,605 | 70,233 | 628 | 66,959 | 92,474 | 92,387 | 3,729 | 103 | 96,219 | | Expenditure is tracking 99% to budget. The variance is due to savings primarily in Materials and Services, Internal Expenses, and Other Expenses. |
| Operating Result after Overheads and before Capital Amounts | 1,962 | 900 | 1,062 | 15,905 | 13,879 | 2,026 | 17,075 | 19,534 | 25,396 | (10,183) | (103) | 15,111 | | Waste and Resource Recovery Unit is tracking favourably to budget with a positive variance of \$2.026M primarily due to a one-off unplanned increase in waste tonnages delivered to Councils waste facilities for the month of March. |
| Capital Grants | - | - | - | 25 | - | 25 | 10 | 17 | - | - | - | - | ● | |
| Capital Contributions | - | - | - | - | - | - | - | 10 | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | 25 | - | 25 | 10 | 26 | - | - | - | - | | |
| Net Operating Result | 1,962 | 900 | 1,062 | 15,930 | 13,879 | 2,051 | 17,085 | 19,560 | 25,396 | (10,183) | (103) | 15,111 | | |



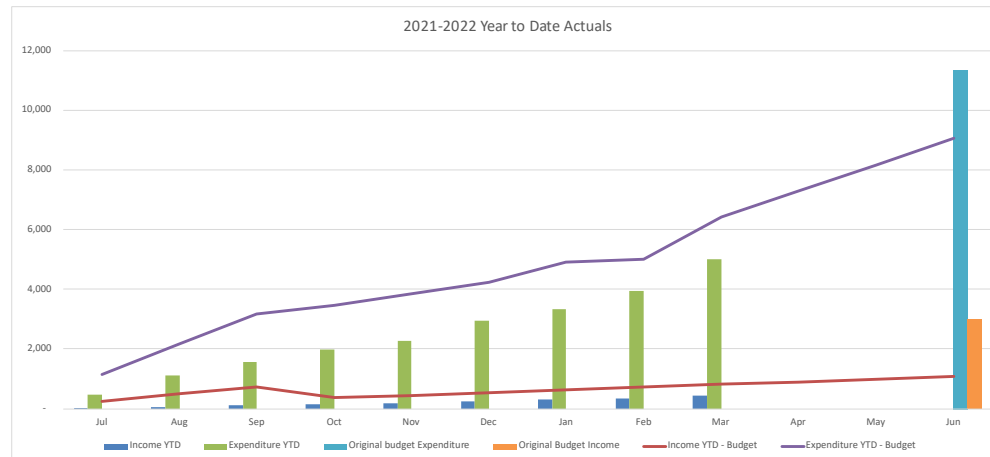
03.06. Facilities and Asset Management

Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Revenue | 2 | 2 | (1) | 31 | 22 | 10 | 14 | 24 | 29 | - | - | 29 | | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | - | - | - | - | - | - | - | 9 | - | - | - | - | | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | 1 | 0 | 1 | 1 | 1 | (0) | - | - | 2 | - | - | 2 | | |
| Internal Revenue | 88 | 88 | (0) | 406 | 789 | (383) | 1,912 | 2,597 | 2,930 | (1,878) | - | 1,052 | | Internal revenue for Facilities and Asset Management is tracking at 51%. The variance is primarily due to the timing and location of maintenance activities, covid restrictions, inclement weather and is offset by savings in materials and services. Facilities and Asset Management is working to reduce this variance by the end of the financial year. |
| Total Income attributable to Operations | 90 | 90 | 0 | 439 | 812 | (373) | 1,926 | 2,630 | 2,961 | (1,878) | - | 1,083 | | Overall revenue for Facilities and Asset Management is tracking at 54%. |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 456 | 561 | 105 | 3,600 | 4,040 | 440 | 5,986 | 8,314 | 5,593 | (143) | 50 | 5,501 | | |
| Borrowing Costs | - | - | - | - | - | - | - | 68 | - | - | - | - | | |
| Materials and Services | 271 | 416 | 145 | 2,461 | 3,021 | 560 | 3,777 | 5,466 | 5,590 | (1,175) | 90 | 4,505 | | |
| Depreciation and Amortisation | 647 | 759 | 112 | 2,143 | 2,270 | 127 | 2,126 | 3,235 | 3,101 | (0) | - | 3,101 | | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Loss on Disposal | 52 | - | (52) | 52 | - | (52) | - | 46 | - | - | - | - | | The toilet building located at the site referred to as Sun Valley Park has been demolished. This has created a loss. This loss will be reviewed as part of the third quarter adjustment process with funds from the depreciation budget. |
| Internal Expenses | 131 | 171 | 40 | 1,188 | 1,519 | 331 | 2,175 | 2,920 | 3,402 | (1,399) | (207) | 1,796 | | |
| Overheads | (492) | (492) | - | (4,432) | (4,432) | - | (7,426) | (9,365) | (6,346) | 437 | - | (5,910) | | |
| Total Expenses attributable to Operations | 1,064 | 1,415 | 351 | 5,013 | 6,418 | 1,405 | 6,638 | 10,684 | 11,340 | (2,280) | (67) | 8,993 | | Expenditure for Facilities and Asset Management is tracking at 78% to forecast budget. The variance is due to savings in employee costs from vacancies and reduced material and contracts expenditure. |
| Operating Result after Overheads and before Capital Amounts | (974) | (1,324) | 351 | (4,574) | (5,606) | 1,032 | (4,712) | (8,054) | (8,379) | 402 | 67 | (7,910) | | Facilities and Asset Management is tracking at an overall positive variance of \$1,032k. Expenditure is forecasted to continue to increase in the last quarter of this financial year. |
| Capital Grants | - | - | - | 1 | - | 1 | 197 | 246 | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | 1 | - | 1 | 197 | 246 | - | - | - | - | | |
| Net Operating Result | (974) | (1,324) | 351 | (4,573) | (5,606) | 1,033 | (4,515) | (7,808) | (8,379) | 402 | 67 | (7,910) | | |





Water and Sewer Monthly Financial Reports

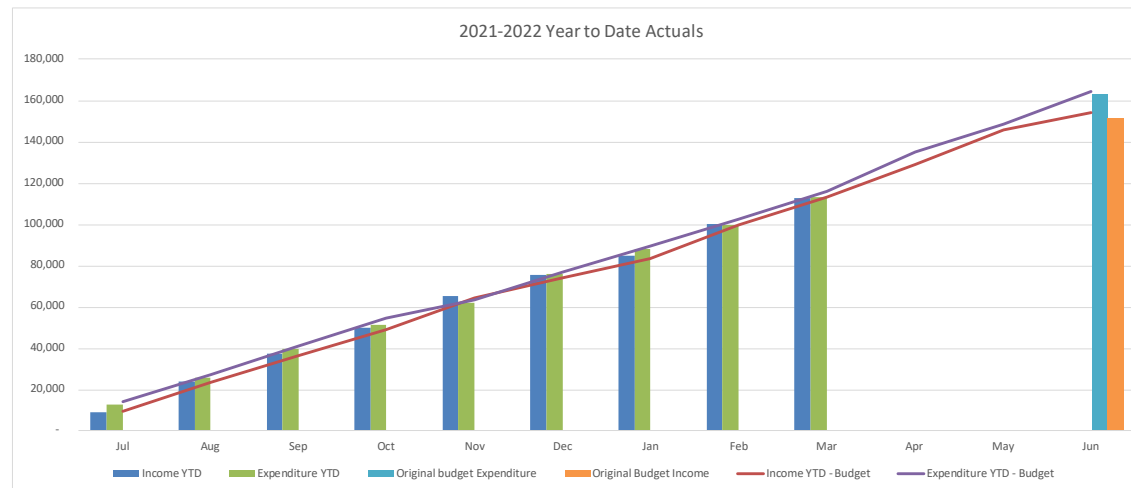
March 2022

04. Water and Sewer Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|---------------|----------------|--------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | 6,042 | 6,172 | (130) | 50,853 | 50,433 | 420 | 49,805 | 66,519 | 66,493 | 3,260 | - | 69,753 |
| User Charges and Fees | 6,522 | 6,731 | (209) | 59,257 | 59,666 | (410) | 59,890 | 75,230 | 80,585 | (980) | - | 79,605 |
| Other Revenue | (4) | - | (4) | 105 | - | 105 | 85 | 102 | - | - | - | - |
| Interest | 141 | 157 | (16) | 1,256 | 1,416 | (161) | 1,475 | 2,096 | 1,988 | 0 | - | 1,988 |
| Grants and Contributions | - | - | - | 16 | - | 16 | 284 | 465 | - | - | - | - |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Income | - | - | - | 6 | 6 | (0) | (36) | (36) | 26 | 6 | - | 32 |
| Internal Revenue | 198 | 328 | (130) | 1,518 | 1,699 | (181) | 1,688 | 2,655 | 2,448 | - | - | 2,448 |
| Total Income attributable to Operations | 12,900 | 13,389 | (489) | 113,010 | 113,220 | (210) | 113,191 | 147,031 | 151,540 | 2,286 | - | 153,827 |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 2,556 | 2,580 | 24 | 19,281 | 19,936 | 655 | 23,515 | 34,754 | 27,327 | (222) | - | 27,106 |
| Borrowing Costs | 683 | 681 | (2) | 6,719 | 6,796 | 77 | 8,737 | 12,533 | 9,186 | (322) | - | 8,864 |
| Materials and Contracts | 1,794 | 1,511 | (283) | 11,153 | 11,910 | 757 | 13,293 | 21,405 | 16,985 | 79 | - | 17,063 |
| Depreciation and Amortisation | 4,995 | 4,994 | (1) | 44,951 | 44,964 | 13 | 46,379 | 65,834 | 68,084 | (0) | - | 68,084 |
| Other Expenses | - | - | - | - | - | - | (21) | (19) | - | - | - | - |
| Loss on Disposal | - | - | - | - | - | - | 207 | 2,379 | - | - | - | - |
| Internal Expenses | 1,509 | 1,820 | 311 | 14,904 | 16,105 | 1,201 | 14,116 | 18,627 | 21,367 | 108 | - | 21,475 |
| Overheads | 1,811 | 1,811 | - | 16,298 | 16,298 | - | 12,742 | 24,584 | 20,224 | 1,506 | - | 21,730 |
| Total Expenses attributable to Operations | 13,349 | 13,398 | 49 | 113,306 | 116,009 | 2,704 | 118,969 | 180,097 | 163,175 | 1,148 | - | 164,323 |
| Operating Result after Overheads and before Capital Amounts | (449) | (9) | (440) | (296) | (2,789) | 2,493 | (5,777) | (33,066) | (11,635) | 1,138 | - | (10,496) |
| Capital Grants | 107 | 380 | (273) | 2,508 | 2,874 | (367) | 3,780 | 5,914 | 2,500 | 4,387 | - | 6,887 |
| Capital Contributions | 405 | 373 | 32 | 3,264 | 2,772 | 493 | 4,783 | 6,751 | 12,033 | (6,962) | - | 5,070 |
| Grants and Contributions Capital Received | 512 | 753 | (241) | 5,772 | 5,646 | 126 | 8,563 | 12,665 | 14,533 | (2,576) | - | 11,957 |
| Net Operating Result | 63 | 745 | (681) | 5,476 | 2,857 | 2,619 | 2,786 | (20,401) | 2,898 | (1,438) | - | 1,461 |

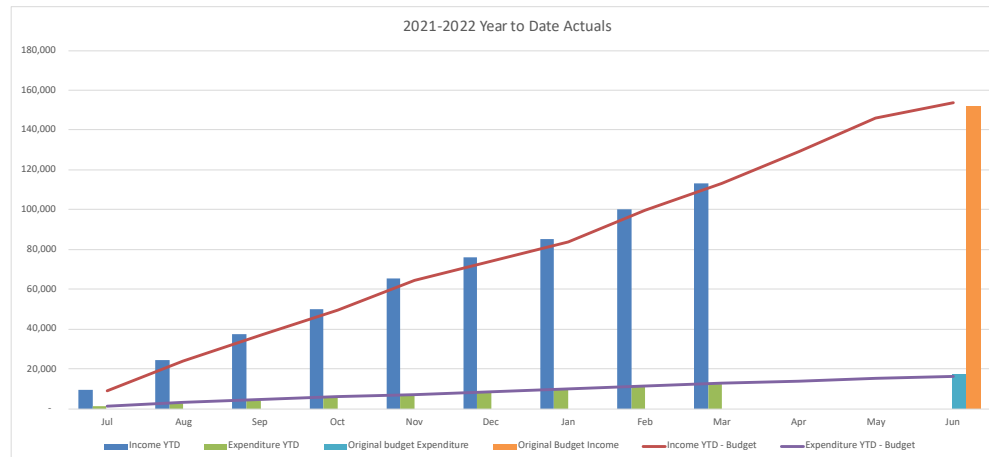


04.01. Water and Sewer Executive Operating Statement



March 2022

| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|--------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | 6,042 | 6,172 | (130) | 50,853 | 50,433 | 420 | 49,805 | 66,519 | 66,493 | 3,260 | - | 69,753 | ● | Water Usage charges are \$0.8m unfavourable after Q2 budget reduction w/ water demand continuing to be low due to high rainfall. YTD water demand is currently 2.5% lower than previous year. Q3 budget reduction proposed. |
| User Charges and Fees | 6,522 | 6,731 | (209) | 59,257 | 59,666 | (410) | 59,890 | 75,230 | 80,585 | (980) | - | 79,605 | ● | |
| Other Revenue | (4) | - | (4) | 105 | - | 105 | 85 | 102 | - | - | - | - | ● | |
| Interest | 141 | 157 | (16) | 1,256 | 1,416 | (161) | 1,475 | 2,096 | 1,988 | 0 | - | 1,988 | ● | |
| Grants and Contributions | - | - | - | 8 | - | 8 | 282 | 463 | - | - | - | - | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | - | - | - | - | - | - | (36) | (36) | 26 | - | - | 26 | ● | |
| Internal Revenue | 198 | 328 | (130) | 1,518 | 1,699 | (181) | 1,688 | 2,655 | 2,448 | - | - | 2,448 | ● | |
| Total Income attributable to Operations | 12,900 | 13,389 | (489) | 112,997 | 113,214 | (218) | 113,189 | 147,029 | 151,540 | 2,280 | - | 153,821 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 320 | 264 | (55) | 1,947 | 2,087 | 140 | 2,329 | 3,262 | 2,921 | (74) | - | 2,846 | ● | |
| Borrowing Costs | 683 | 681 | (2) | 6,719 | 6,796 | 77 | 8,737 | 12,533 | 9,186 | (322) | - | 8,864 | ● | |
| Materials and Services | 34 | 42 | 8 | 630 | 694 | 64 | 219 | 772 | 648 | 174 | - | 822 | ● | |
| Depreciation and Amortisation | 0 | 0 | - | 3 | 3 | - | 31 | 38 | 42 | (38) | - | 4 | ● | |
| Other Expenses | - | - | - | - | - | - | (21) | (19) | - | - | - | - | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Expenses | 145 | 158 | 13 | 1,317 | 1,355 | 38 | 1,426 | 1,903 | 2,108 | (259) | - | 1,849 | ● | |
| Overheads | 185 | 185 | - | 1,663 | 1,663 | - | 827 | 3,166 | 2,140 | 78 | - | 2,218 | ● | |
| Total Expenses attributable to Operations | 1,367 | 1,331 | (36) | 12,280 | 12,599 | 319 | 13,547 | 21,655 | 17,045 | (441) | - | 16,604 | | |
| Operating Result after Overheads and before Capital Amounts | 11,533 | 12,058 | (525) | 100,717 | 100,615 | 102 | 99,641 | 125,374 | 134,495 | 2,721 | - | 137,217 | | |
| Capital Grants | 107 | 380 | (273) | 2,508 | 2,874 | (367) | 3,619 | 5,628 | 2,500 | 4,387 | - | 6,887 | ● | Actuals includes \$1.6m re Gosford CBD, \$0.7m re Warnervale Town Centre and \$0.2m re Mardi WTP upgrade. Unfavourable variance due to timing of grant payments, Q3 budget reduction proposed. |
| Capital Contributions | 405 | 373 | 32 | 3,219 | 2,726 | 493 | 4,783 | 6,751 | 12,033 | (7,008) | - | 5,025 | ● | |
| Grants and Contributions Capital Received | 512 | 753 | (241) | 5,727 | 5,601 | 126 | 8,402 | 12,379 | 14,533 | (2,621) | - | 11,912 | | Small favourable variance in Developer Contributions following Q2 budget reduction. YTD activity continue to down substantially on prior year w/ major contributions expected over next few months being delayed, Q3 budget reduction proposed. |
| Net Operating Result | 12,045 | 12,811 | (767) | 106,444 | 106,216 | 228 | 108,043 | 137,753 | 149,028 | 100 | - | 149,129 | | |



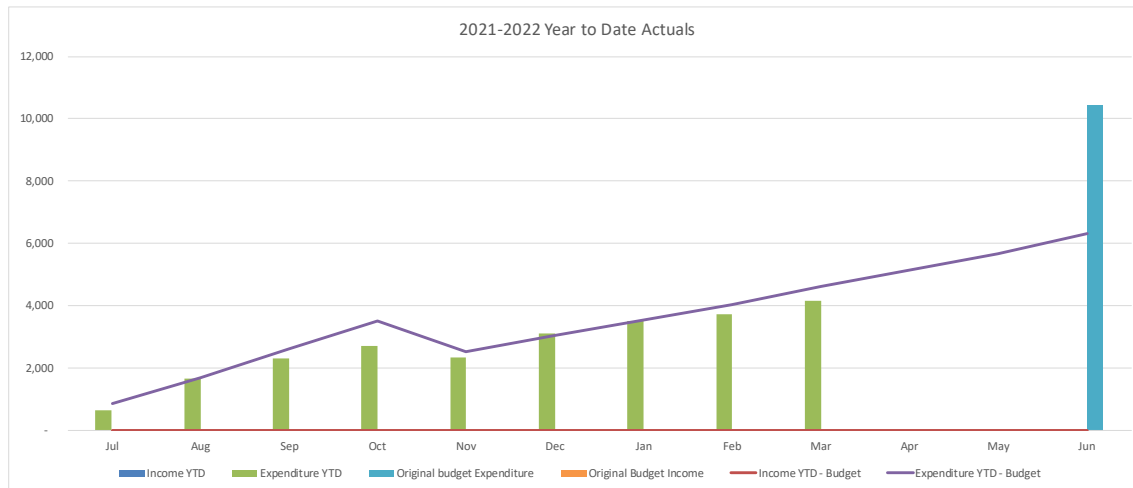
04.02. WS Planning and Delivery

Operating Statement



March 2022

| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|------------|----------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 168 | 269 | 102 | 1,836 | 2,081 | 245 | 2,544 | 3,936 | 2,891 | (60) | - | 2,831 | ● | Overall favourable variance due primarily to vacancies within Unit. |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Materials and Services | 137 | 144 | 7 | 919 | 1,114 | 195 | 1,744 | 4,010 | 1,963 | (353) | - | 1,609 | ● | |
| Depreciation and Amortisation | 58 | 58 | (0) | 523 | 523 | (0) | 2,482 | 3,156 | 3,781 | (3,084) | - | 697 | ● | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | 1,289 | - | - | - | - | ● | |
| Internal Expenses | 20 | 22 | 2 | 204 | 200 | (4) | 24 | 21 | 361 | (94) | - | 267 | ● | |
| Overheads | 77 | 77 | - | 691 | 691 | - | 1,079 | 2,365 | 1,436 | (514) | - | 922 | ● | |
| Total Expenses attributable to Operations | 459 | 570 | 111 | 4,173 | 4,609 | 436 | 7,872 | 14,777 | 10,432 | (4,106) | - | 6,326 | | |
| Operating Result after Overheads and before Capital Amounts | (459) | (570) | 111 | (4,173) | (4,609) | 436 | (7,872) | (14,777) | (10,432) | 4,106 | - | (6,326) | | |
| Capital Grants | - | - | - | - | - | - | 161 | 189 | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | 161 | 189 | - | - | - | - | | |
| Net Operating Result | (459) | (570) | 111 | (4,173) | (4,609) | 436 | (7,710) | (14,589) | (10,432) | 4,106 | - | (6,326) | | |



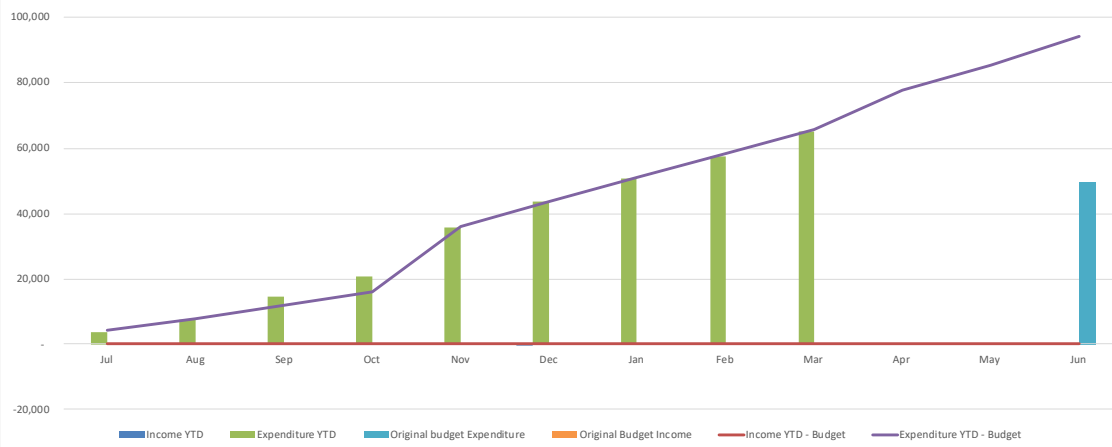
04.03. WS Operations and Maintenance Operating Statement



March 2022

| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|----------------|----------------|--------------|-----------------|-----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | - | - | - | 5 | - | 5 | 3 | 3 | - | - | - | - | | Employment and Training grant re apprentices. |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | - | - | - | 5 | - | 5 | 3 | 3 | - | - | - | - | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 1,326 | 1,298 | (28) | 9,965 | 10,001 | 36 | 12,752 | 18,888 | 15,277 | (1,688) | - | 13,590 | | Overall favourable variance due vacancies within Unit offset by additional overtime and unfavourable variance in standard costing. |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Materials and Services | 938 | 582 | (356) | 5,421 | 5,210 | (211) | 6,728 | 9,685 | 6,935 | 177 | - | 7,112 | | Unfavourable variance due to cost incurred over last month due to recent storms and additional HW Bulk Water costs. Q3 budget increase proposed to transfer savings from Treatment Plants & Catchments. |
| Depreciation and Amortisation | 3,603 | 3,603 | (1) | 32,427 | 32,441 | 14 | 6,652 | 8,698 | 9,783 | 39,385 | - | 49,167 | | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | 18 | 121 | - | - | - | - | | |
| Internal Expenses | 850 | 964 | 114 | 7,943 | 8,695 | 752 | 7,446 | 9,578 | 12,362 | (776) | - | 11,586 | | Favourable variance in Plant & Fleet and Tipping charges, Q3 budget reduction proposed. |
| Overheads | 1,044 | 1,044 | - | 9,400 | 9,400 | - | 3,593 | 7,145 | 5,308 | 7,225 | - | 12,534 | | |
| Total Expenses attributable to Operations | 7,762 | 7,491 | (271) | 65,156 | 65,747 | 590 | 37,189 | 54,114 | 49,665 | 44,323 | - | 93,988 | | |
| Operating Result after Overheads and before Capital Amounts | (7,762) | (7,491) | (271) | (65,151) | (65,747) | 595 | (37,186) | (54,111) | (49,665) | (44,323) | - | (93,988) | | |
| Capital Grants | - | - | - | - | - | - | - | 97 | - | - | - | - | | |
| Capital Contributions | - | - | - | 45 | 45 | - | - | - | - | 45 | - | 45 | | |
| Grants and Contributions Capital Received | - | - | - | 45 | 45 | - | - | 97 | - | 45 | - | 45 | | |
| Net Operating Result | (7,762) | (7,491) | (271) | (65,106) | (65,701) | 595 | (37,186) | (54,014) | (49,665) | (44,278) | - | (93,942) | | |

2021-2022 Year to Date Actuals

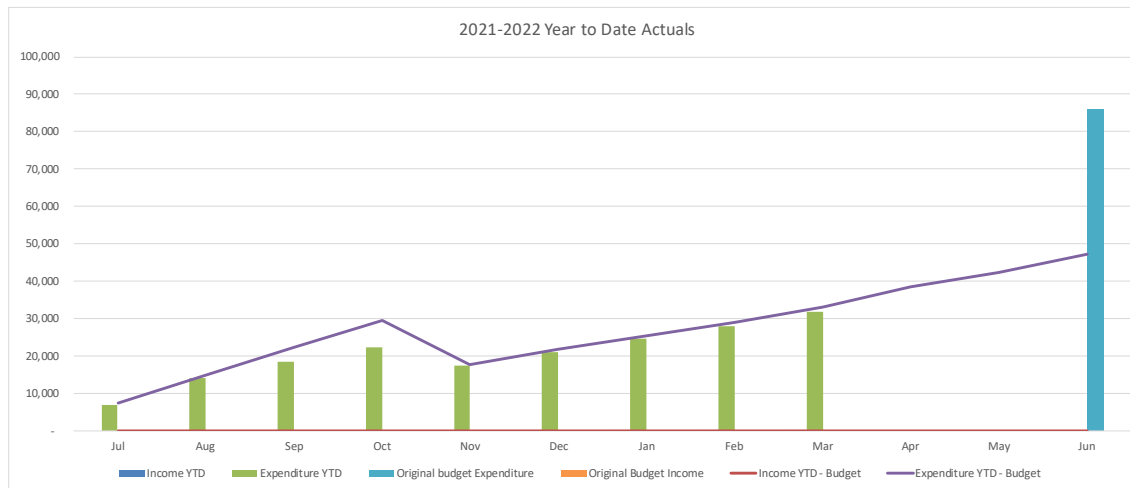


04.04. WS Headworks and Treatment Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | - | - | - | 3 | - | 3 | - | - | - | - | - | - | ● | Employment and Training grant re apprentices. |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | 6 | 6 | (0) | - | - | - | 6 | - | - | ● | Glendora Farm agistment revenue. |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | - | - | - | 8 | 6 | 2 | - | - | - | 6 | - | 6 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 743 | 748 | 5 | 5,533 | 5,767 | 234 | 5,891 | 8,667 | 6,238 | 1,600 | - | 7,838 | ● | Favourable variance relates primarily to standard costing with less cross-charging of time from Maintenance Services than budgeted, Q3 budget adjustment proposed. |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Materials and Services | 685 | 743 | 58 | 4,183 | 4,892 | 709 | 4,602 | 6,938 | 7,439 | 81 | - | 7,520 | ● | |
| Depreciation and Amortisation | 1,333 | 1,333 | (0) | 11,998 | 11,998 | 0 | 37,215 | 53,942 | 54,478 | (36,263) | - | 18,216 | ● | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | 189 | 968 | - | - | - | - | | |
| Internal Expenses | 495 | 676 | 181 | 5,441 | 5,856 | 415 | 5,220 | 7,126 | 6,538 | 1,236 | - | 7,774 | ● | Favourable variance in relates primarily to Tipping charges, Q3 budget reduction proposed. |
| Overheads | 505 | 505 | - | 4,543 | 4,543 | - | 7,244 | 11,908 | 11,340 | (5,283) | - | 6,058 | ● | |
| Total Expenses attributable to Operations | 3,761 | 4,005 | 245 | 31,697 | 33,055 | 1,358 | 60,361 | 89,551 | 86,033 | (38,628) | - | 47,405 | | |
| Operating Result after Overheads and before Capital Amounts | (3,761) | (4,005) | 245 | (31,689) | (33,049) | 1,360 | (60,361) | (89,551) | (86,033) | 38,634 | - | (47,399) | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | (3,761) | (4,005) | 245 | (31,689) | (33,049) | 1,360 | (60,361) | (89,551) | (86,033) | 38,634 | - | (47,399) | | |





Environment and Planning Monthly Financial Reports

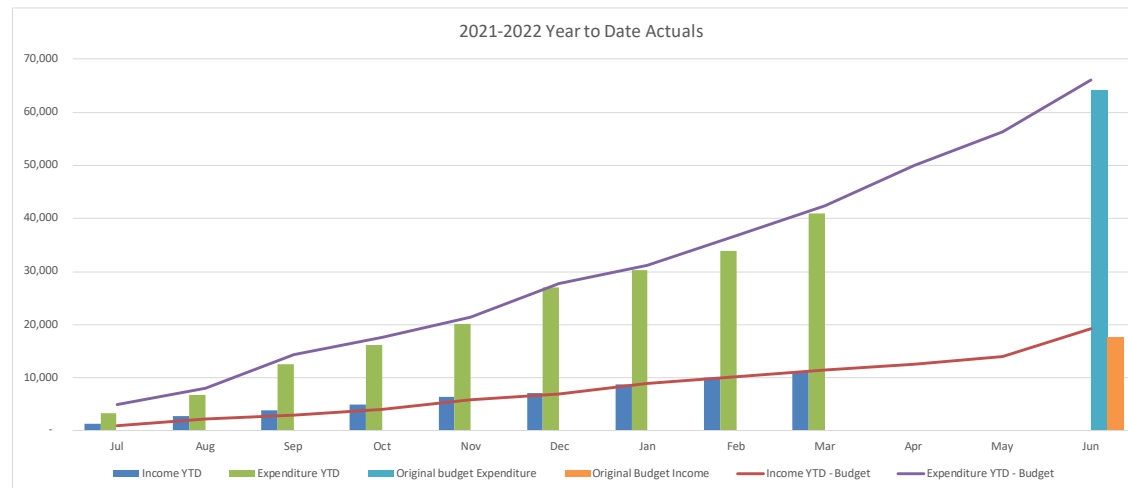
March 2022

05. Environment and Planning Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|----------------|----------------|----------------|-----------------|-----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - |
| User Charges and Fees | 473 | 832 | (359) | 6,403 | 7,078 | (675) | 6,631 | 9,337 | 7,965 | 1,656 | - | 9,622 |
| Other Revenue | 453 | 206 | 247 | 2,589 | 1,991 | 599 | 1,852 | 2,632 | 2,555 | 55 | - | 2,609 |
| Interest | 0 | - | 0 | 1 | - | 1 | 0 | 1 | - | - | - | - |
| Grants and Contributions | 234 | 131 | 102 | 2,033 | 2,129 | (96) | 3,792 | 5,536 | 6,609 | (123) | - | 6,487 |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Income | - | 40 | (40) | 10 | 121 | (112) | 23 | 260 | 243 | - | - | 243 |
| Internal Revenue | 76 | 10 | 66 | 168 | 99 | 70 | 171 | 269 | 358 | (200) | - | 158 |
| Total Income attributable to Operations | 1,235 | 1,219 | 16 | 11,204 | 11,418 | (214) | 12,470 | 18,035 | 17,730 | 1,388 | - | 19,118 |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 3,141 | 2,798 | (343) | 20,866 | 21,479 | 613 | 25,556 | 37,295 | 29,249 | (359) | - | 28,890 |
| Borrowing Costs | - | - | - | 13 | 10 | (3) | 8 | (3) | 20 | - | - | 20 |
| Materials and Contracts | 1,095 | 475 | (619) | 6,098 | 7,211 | 1,112 | 8,550 | 12,902 | 16,385 | 1,146 | (1,171) | 16,359 |
| Depreciation and Amortisation | 115 | 105 | (10) | 954 | 943 | (11) | 1,055 | (558) | 1,679 | (0) | - | 1,679 |
| Other Expenses | 1,255 | 1,241 | (15) | 3,802 | 3,787 | (15) | 2,954 | 5,582 | 5,941 | 66 | - | 6,007 |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - |
| Internal Expenses | 780 | 355 | (426) | 3,397 | 3,136 | (262) | 3,253 | 5,013 | 4,870 | (671) | (50) | 4,149 |
| Overheads | 644 | 644 | - | 5,799 | 5,799 | - | 4,202 | 8,928 | 6,122 | 1,610 | - | 7,732 |
| Total Expenses attributable to Operations | 7,031 | 5,618 | (1,413) | 40,930 | 42,365 | 1,435 | 45,578 | 69,159 | 64,267 | 1,792 | (1,221) | 64,838 |
| Operating Result after Overheads and before Capital Amounts | (5,796) | (4,399) | (1,397) | (29,726) | (30,947) | 1,222 | (33,108) | (51,124) | (46,537) | (403) | 1,221 | (45,719) |
| Capital Grants | 38 | 250 | (212) | 205 | 504 | (298) | 1,241 | 1,596 | 500 | 254 | - | 754 |
| Capital Contributions | 1,208 | 1,408 | (199) | 11,824 | 9,618 | 2,206 | 8,548 | 12,395 | 22,412 | (8,572) | 1,841 | 15,681 |
| Grants and Contributions Capital Received | 1,246 | 1,658 | (412) | 12,030 | 10,121 | 1,908 | 9,788 | 13,991 | 22,912 | (8,318) | 1,841 | 16,435 |
| Net Operating Result | (4,550) | (2,741) | (1,809) | (17,696) | (20,826) | 3,130 | (23,320) | (37,133) | (23,625) | (8,722) | 3,062 | (29,284) |

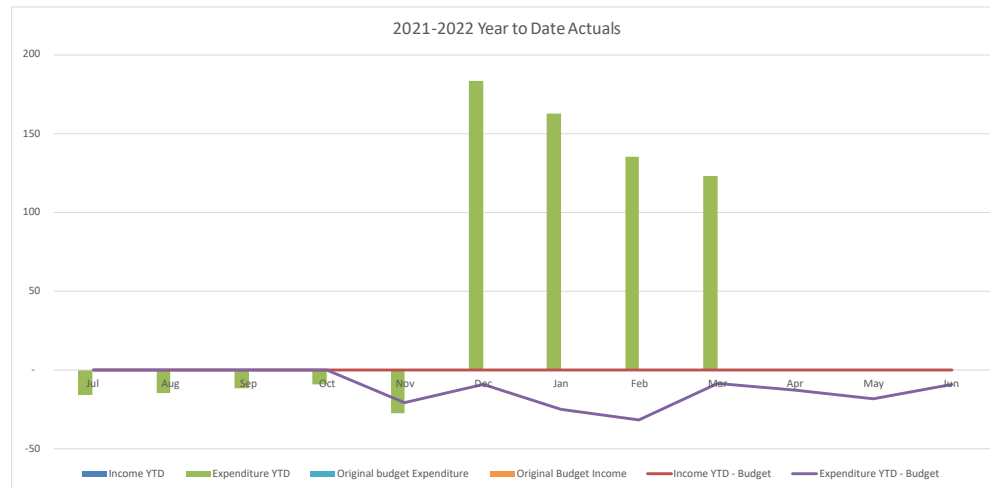


05.01. Environment and Planning Executive Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 47 | 63 | 16 | 645 | 492 | (154) | 503 | 691 | 664 | (4) | - | 660 | ● | Additional expenditure related to changed staffing profile |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Materials and Services | 1 | 17 | 17 | 10 | 18 | 8 | 30 | 30 | 35 | (13) | 20 | 42 | ● | |
| Depreciation and Amortisation | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Expenses | 1 | 3 | 2 | 14 | 28 | 14 | 38 | 46 | 23 | 15 | - | 38 | ● | |
| Overheads | (61) | (61) | - | (547) | (547) | - | (224) | (767) | (721) | (8) | - | (729) | ● | |
| Total Expenses attributable to Operations | (12) | 23 | 35 | 123 | (9) | (132) | 347 | - | - | (9) | 20 | 11 | | |
| Operating Result after Overheads and before Capital Amounts | 12 | (23) | 35 | (123) | 9 | (132) | (347) | - | - | 9 | (20) | (11) | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | 12 | (23) | 35 | (123) | 9 | (132) | (347) | - | - | 9 | (20) | (11) | | |

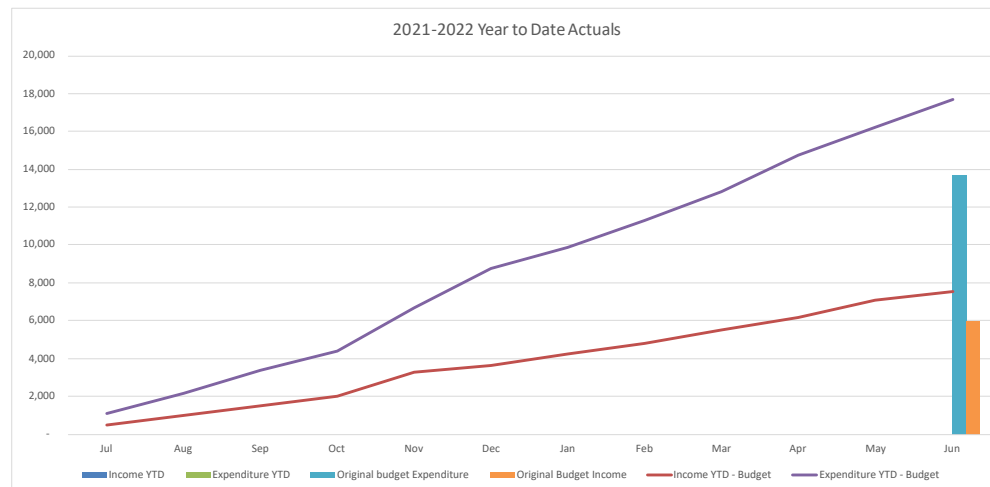


05.02. Development Assessment Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|----------------|----------------|--------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | 302 | 672 | (369) | 4,948 | 5,399 | (451) | 4,997 | 6,861 | 5,963 | 1,287 | - | 7,250 | ● | The level of user charges and fees have dropped significantly because of FTE limitations with processing DAs and CCs and inability to bring on contractors in time. The budget is unlikely to be achieved by the end of the year so a Q3 change will be introduced. |
| Other Revenue | 23 | 1 | 22 | 62 | 12 | 50 | 17 | 19 | 16 | - | - | 16 | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | 30 | 19 | 11 | 51 | 94 | (43) | - | - | - | 292 | - | 292 | ● | Slightly less than anticipated grant funding for this period. Will be resolved in coming months. |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | (1) | - | - | - | - | - | | |
| Total Income attributable to Operations | 356 | 692 | (336) | 5,061 | 5,505 | (444) | 5,013 | 6,880 | 5,979 | 1,579 | - | 7,558 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 923 | 844 | (79) | 6,531 | 6,679 | 147 | 7,132 | 10,952 | 8,807 | 100 | - | 8,907 | ● | We have been unable to fill current FTE that would help with the delivery of services. |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Materials and Services | 31 | 182 | 151 | 1,125 | 1,470 | 345 | 838 | 1,073 | 1,500 | 1,072 | - | 2,572 | ● | We have been able to get staff onboard in the coming weeks which will be able to help with the delivery of services. |
| Depreciation and Amortisation | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Expenses | - | - | - | - | - | - | - | (1) | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Expenses | 31 | 41 | 10 | 356 | 369 | 13 | 419 | 546 | 581 | (89) | - | 492 | ● | |
| Overheads | 479 | 479 | - | 4,308 | 4,308 | - | 2,332 | 4,033 | 2,794 | 2,950 | - | 5,745 | ● | |
| Total Expenses attributable to Operations | 1,463 | 1,546 | 82 | 12,321 | 12,826 | 506 | 10,721 | 16,604 | 13,682 | 4,033 | - | 17,715 | | |
| Operating Result after Overheads and before Capital Amounts | (1,108) | (854) | (254) | (7,260) | (7,321) | 61 | (5,708) | (9,723) | (7,703) | (2,454) | - | (10,157) | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Capital Contributions | - | - | - | 136 | - | 136 | 3 | 4 | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | 136 | - | 136 | 3 | 4 | - | - | - | - | | |
| Net Operating Result | (1,108) | (854) | (254) | (7,125) | (7,321) | 197 | (5,704) | (9,720) | (7,703) | (2,454) | - | (10,157) | | |

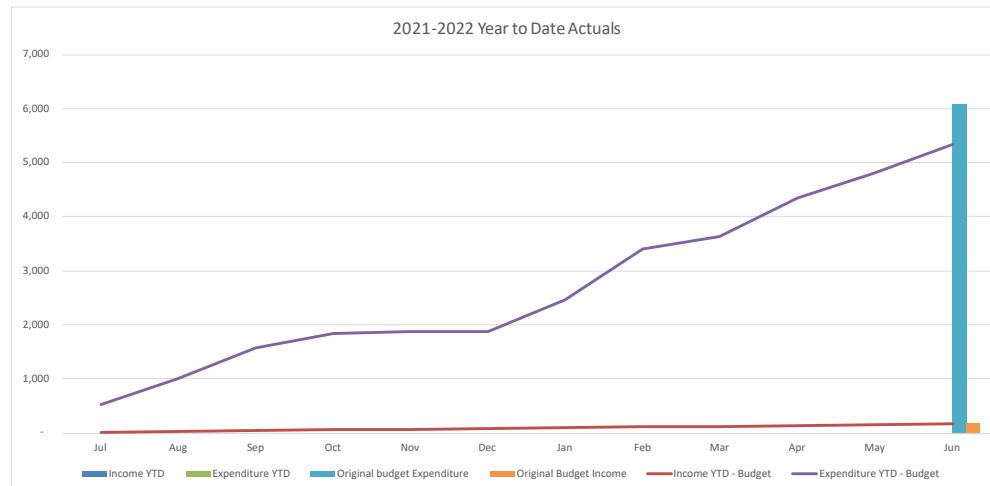


05.03. Strategic Planning Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|--------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | 1 | 13 | (13) | 132 | 121 | 11 | 149 | 183 | 161 | - | - | 161 | | |
| Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | 8 | - | 8 | 10 | - | 10 | 73 | 220 | 20 | - | - | 20 | | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | 9 | 13 | (5) | 142 | 121 | 21 | 223 | 403 | 181 | - | - | 181 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 348 | 387 | 39 | 2,585 | 2,805 | 220 | 4,207 | 5,963 | 4,059 | (227) | - | 3,832 | | |
| Borrowing Costs | - | - | - | 13 | 10 | (3) | 8 | (7) | 20 | - | - | 20 | | Slightly high YTD but expected to be on budget by EOFY |
| Materials and Services | 127 | (177) | (304) | 290 | 517 | 227 | 1,568 | 698 | 884 | 210 | (367) | 726 | | |
| Depreciation and Amortisation | 1 | 1 | - | 6 | 6 | - | 6 | 7 | 11 | (0) | - | 11 | | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Expenses | 10 | 14 | 5 | 123 | 129 | 6 | 203 | 253 | 315 | (143) | - | 172 | | |
| Overheads | 19 | 19 | - | 170 | 170 | - | 304 | 1,364 | 797 | (571) | - | 227 | | |
| Total Expenses attributable to Operations | 505 | 244 | (261) | 3,187 | 3,637 | 450 | 6,297 | 8,278 | 6,085 | (731) | (367) | 4,988 | | |
| Operating Result after Overheads and before Capital Amounts | (496) | (231) | (266) | (3,045) | (3,516) | 471 | (6,074) | (7,875) | (5,905) | 731 | 367 | (4,807) | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Capital Contributions | 1,208 | 1,408 | (199) | 11,602 | 9,618 | 1,984 | 8,433 | 11,693 | 22,412 | (8,572) | 1,841 | 15,681 | | |
| Grants and Contributions Capital Received | 1,208 | 1,408 | (199) | 11,602 | 9,618 | 1,984 | 8,433 | 11,693 | 22,412 | (8,572) | 1,841 | 15,681 | | |
| Net Operating Result | 712 | 1,177 | (465) | 8,557 | 6,102 | 2,455 | 2,359 | 3,817 | 16,508 | (7,841) | 2,208 | 10,875 | | |

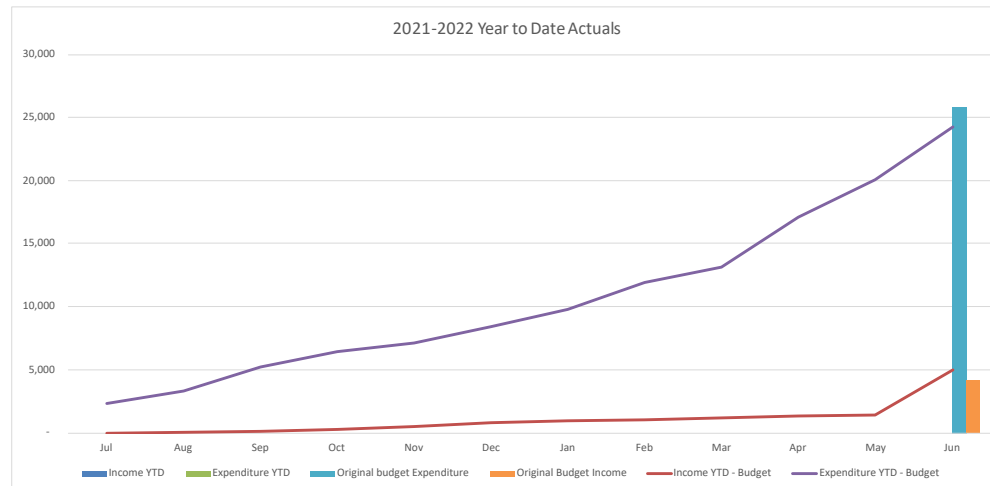


05.04. Environmental Management Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|----------------|----------------|--------------|-----------------|-----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | 47 | 82 | (35) | 365 | 332 | 33 | 159 | 215 | 71 | 369 | - | 440 | | |
| Other Revenue | - | - | - | 55 | 55 | - | 6 | 6 | - | 55 | - | 55 | | |
| Interest | 0 | - | 0 | 0 | - | 0 | 0 | 0 | - | - | - | - | | |
| Grants and Contributions | 137 | 62 | 75 | 779 | 781 | (2) | 859 | 2,514 | 3,815 | 679 | - | 4,494 | | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | 66 | (0) | 66 | 74 | 9 | 65 | 77 | 114 | 238 | (200) | - | 38 | | |
| Total Income attributable to Operations | 250 | 144 | 106 | 1,272 | 1,177 | 96 | 1,100 | 2,850 | 4,123 | 903 | - | 5,026 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 698 | 755 | 58 | 5,420 | 5,747 | 327 | 6,815 | 9,656 | 7,886 | (133) | - | 7,753 | | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Materials and Services | 345 | (82) | (427) | 2,154 | 2,639 | 485 | 3,193 | 6,616 | 10,157 | (226) | (889) | 9,042 | | |
| Depreciation and Amortisation | 84 | 73 | (10) | 669 | 659 | (10) | 771 | 1,117 | 1,155 | - | - | 1,155 | | |
| Other Expenses | 15 | - | (15) | 80 | 66 | (15) | - | 63 | - | 66 | - | 66 | | Improvement in accounting treatment for restrictions - will be addressed in Q3 |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Expenses | 122 | 155 | 33 | 1,389 | 1,304 | (85) | 1,457 | 1,783 | 2,357 | (587) | - | 1,770 | | 6.5% unfavourable variance driven by increased spend on tipping fees and internal plant and fleet hire earlier than planned. |
| Overheads | 303 | 303 | - | 2,724 | 2,724 | - | 2,232 | 4,000 | 4,302 | (670) | - | 3,632 | | |
| Total Expenses attributable to Operations | 1,566 | 1,204 | (361) | 12,436 | 13,139 | 703 | 14,467 | 23,234 | 25,857 | (1,550) | (889) | 23,418 | | |
| Operating Result after Overheads and before Capital Amounts | (1,316) | (1,060) | (256) | (11,163) | (11,962) | 799 | (13,366) | (20,384) | (21,734) | 2,453 | 889 | (18,391) | | |
| Capital Grants | 38 | 250 | (212) | 205 | 504 | (298) | 244 | 600 | 500 | 254 | - | 754 | | |
| Capital Contributions | - | - | - | 87 | - | 87 | - | - | - | - | - | - | | Income slightly behind expectation at this point, additional grants are expected between now and the end of the financial year. |
| Grants and Contributions Capital Received | 38 | 250 | (212) | 292 | 504 | (212) | 244 | 600 | 500 | 254 | - | 754 | | |
| Net Operating Result | (1,278) | (810) | (468) | (10,871) | (11,458) | 587 | (13,122) | (19,784) | (21,234) | 2,707 | 889 | (17,638) | | |



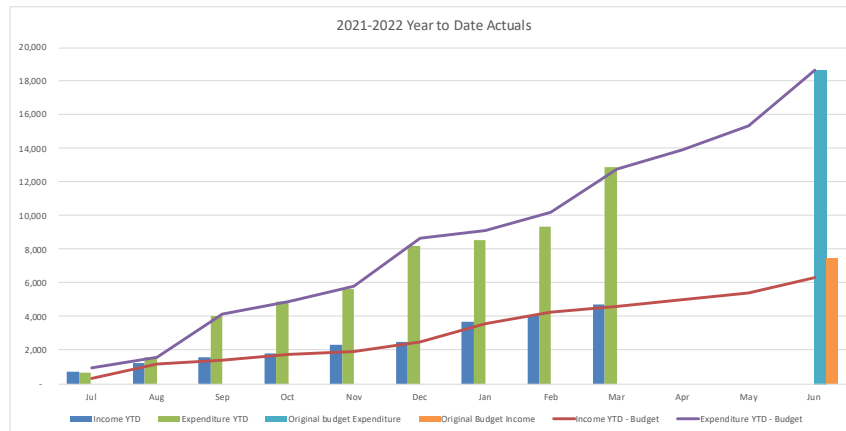
05.05. Environmental Compliance and Systems

Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|----------------|----------------|--------------|----------------|----------------|-------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | 123 | 65 | 58 | 959 | 1,226 | (267) | 1,327 | 2,078 | 1,771 | - | - | 1,771 | ● | Unfavourable primarily due to delays in annual food inspection, largely as a result of COVID business lockdowns. Offset by favourable variance in Other Revenue. Corrections Proposed in Q3. |
| Other Revenue | 430 | 205 | 225 | 2,473 | 1,924 | 548 | 1,828 | 2,607 | 2,539 | - | - | 2,539 | ● | |
| Interest | - | - | - | 0 | - | 0 | 0 | 1 | - | - | - | - | | |
| Grants and Contributions | 59 | 50 | 9 | 1,193 | 1,254 | (61) | 2,860 | 2,802 | 2,774 | (1,094) | - | 1,681 | ● | Currently <4.9% unfavourable. This variance is primarily related to reimbursement of RFS expenditure via the RFFF grant. Although income is showing an unfavourable variance, it has recovered 100% of costs to date and is offset by favourable RFS expenditure. End of year variance for this line is expected to be offset (exactly) at the end of the year by any corresponding variance for RFS minor plant and equipment purchases through operating expenditure. \$39K will also remain unfavourable as budget estimates for RFFF contribution to Council were slightly higher than |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | 40 | (40) | 10 | 121 | (112) | 23 | 260 | 243 | - | - | 243 | ● | Issues have been encountered with migration of data for this service to centralised software system. This is currently being investigated with dining licence fees likely to be issued in May. Some fee waivers were also applied due to the 2021 Covid Lockdown which will reduce overall income. Income shortfall is offset by surplus in other revenue. A budget adjustments will occur for Q3. |
| Internal Revenue | 10 | 10 | - | 94 | 90 | 4 | 95 | 155 | 120 | - | - | 120 | ● | |
| Total Income attributable to Operations | 621 | 370 | 251 | 4,729 | 4,616 | 114 | 6,133 | 7,902 | 7,447 | (1,094) | - | 6,353 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 1,125 | 748 | (377) | 5,684 | 5,756 | 72 | 6,898 | 10,033 | 7,834 | (95) | - | 7,739 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | 5 | - | - | - | - | ● | |
| Materials and Services | 591 | 536 | (55) | 2,519 | 2,566 | 47 | 2,921 | 4,485 | 3,809 | 103 | 65 | 3,976 | ● | |
| Depreciation and Amortisation | 31 | 31 | (0) | 280 | 279 | (0) | 279 | (1,683) | 513 | - | - | 513 | ● | |
| Other Expenses | 1,241 | 1,241 | 0 | 3,722 | 3,722 | (0) | 2,954 | 5,520 | 5,941 | - | - | 5,941 | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Expenses | 617 | 141 | (476) | 1,515 | 1,305 | (210) | 1,137 | 2,384 | 1,595 | 133 | (50) | 1,678 | ● | Internal Expenses for ECS Unit at March YTD have become unfavourable due to March 22 Flood response and recovery efforts being costed to the Unit. In March alone \$535K of expenses were incurred against this area in internal costs including \$283K of tipping fees associated with flood clean up. |
| Overheads | (95) | (95) | - | (856) | (856) | - | (441) | 296 | (1,050) | (91) | - | (1,142) | ● | |
| Total Expenses attributable to Operations | 3,510 | 2,601 | (908) | 12,863 | 12,772 | (92) | 13,747 | 21,044 | 18,642 | 49 | 15 | 18,706 | | |
| Operating Result after Overheads and before Capital Amounts | (2,888) | (2,231) | (657) | (8,134) | (8,156) | 22 | (7,613) | (13,142) | (11,195) | (1,143) | (15) | (12,353) | | |
| Capital Grants | - | - | - | - | - | - | 996 | 996 | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | 111 | 699 | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | 1,108 | 1,695 | - | - | - | - | | |
| Net Operating Result | (2,888) | (2,231) | (657) | (8,134) | (8,156) | 22 | (6,505) | (11,446) | (11,195) | (1,143) | (15) | (12,353) | | |





Corporate Affairs Monthly Financial Reports

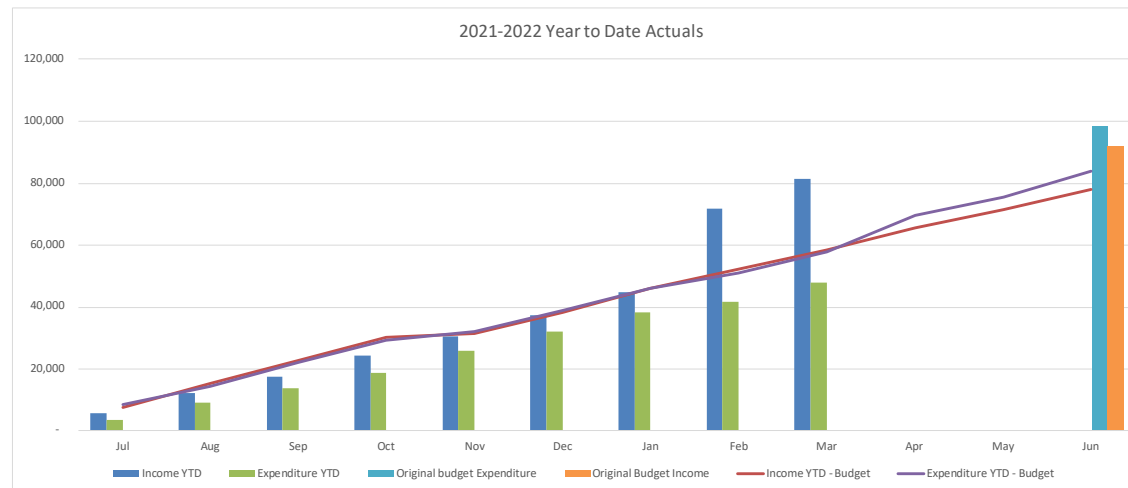
March 2022

06. Corporate Affairs Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | |
|--|---------------|----------------|--------------|---------------|----------------|---------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Operating Income | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - |
| User Charges and Fees | 1,334 | 769 | 564 | 10,313 | 10,351 | (39) | 11,510 | 14,810 | 13,236 | (434) | 219 | 13,022 |
| Other Revenue | 542 | 178 | 365 | 2,844 | 2,553 | 291 | 2,998 | 5,057 | 3,396 | 82 | - | 3,478 |
| Interest | - | - | - | - | - | - | - | 3 | - | - | - | - |
| Grants and Contributions | 171 | 136 | 35 | 1,421 | 1,239 | 181 | 2,123 | 2,912 | 2,492 | (807) | - | 1,685 |
| Gain on Disposal | 3,374 | - | 3,374 | 24,812 | - | 24,812 | 1,497 | 2,609 | - | - | - | - |
| Other income | 310 | 359 | (49) | 3,647 | 3,754 | (107) | 3,406 | 4,354 | 5,103 | (191) | - | 4,913 |
| Internal Revenue | 4,081 | 4,759 | (679) | 38,469 | 40,719 | (2,251) | 42,221 | 55,850 | 67,857 | (12,834) | (700) | 54,324 |
| Total Income attributable to Operations | 9,811 | 6,202 | 3,609 | 81,505 | 58,616 | 22,889 | 63,754 | 85,594 | 92,085 | (14,184) | (480) | 77,421 |
| Operating Expenses | | | | | | | | | | | | |
| Employee Costs | 4,376 | 4,751 | 375 | 33,066 | 36,352 | 3,286 | 45,904 | 65,979 | 50,145 | (1,189) | - | 48,956 |
| Borrowing Costs | - | - | - | - | - | - | - | 16 | - | - | - | - |
| Materials and Contracts | 5,009 | 5,985 | 976 | 47,446 | 55,064 | 7,618 | 53,595 | 78,648 | 76,288 | (2,925) | (2,538) | 70,825 |
| Depreciation and Amortisation | 1,870 | 990 | (879) | 11,165 | 10,153 | (1,012) | 13,596 | 17,946 | 21,517 | (1,785) | - | 19,732 |
| Other Expenses | 42 | 25 | (16) | 372 | 418 | 46 | 522 | 630 | 503 | 110 | - | 613 |
| Loss on Disposal | 70 | - | (70) | 70 | - | (70) | 229 | 432 | - | - | - | - |
| Internal Expenses | 439 | 479 | 40 | 4,593 | 4,624 | 32 | 5,242 | 6,747 | 7,823 | (1,762) | 17 | 6,077 |
| Overheads | (5,407) | (5,407) | - | (48,660) | (48,660) | - | (42,501) | (68,420) | (57,881) | (6,999) | - | (64,880) |
| Total Expenses attributable to Operations | 6,399 | 6,823 | 424 | 48,052 | 57,951 | 9,899 | 76,585 | 101,978 | 98,394 | (14,550) | (2,522) | 81,322 |
| Operating Result after Overheads and before Capital Amounts | 3,412 | (621) | 4,034 | 33,454 | 665 | 32,789 | (12,831) | (16,383) | (6,309) | 366 | 2,041 | (3,902) |
| Capital Grants | - | - | - | 83 | 250 | (167) | 2,410 | 2,430 | 500 | - | 118 | 618 |
| Capital Contributions | - | - | - | - | - | - | 96 | 305 | - | - | - | - |
| Grants and Contributions Capital Received | - | - | - | 83 | 250 | (167) | 2,509 | 2,735 | 500 | - | 118 | 618 |
| Net Operating Result | 3,412 | (621) | 4,034 | 33,536 | 915 | 32,621 | (10,322) | (13,648) | (5,809) | 366 | 2,159 | (3,284) |

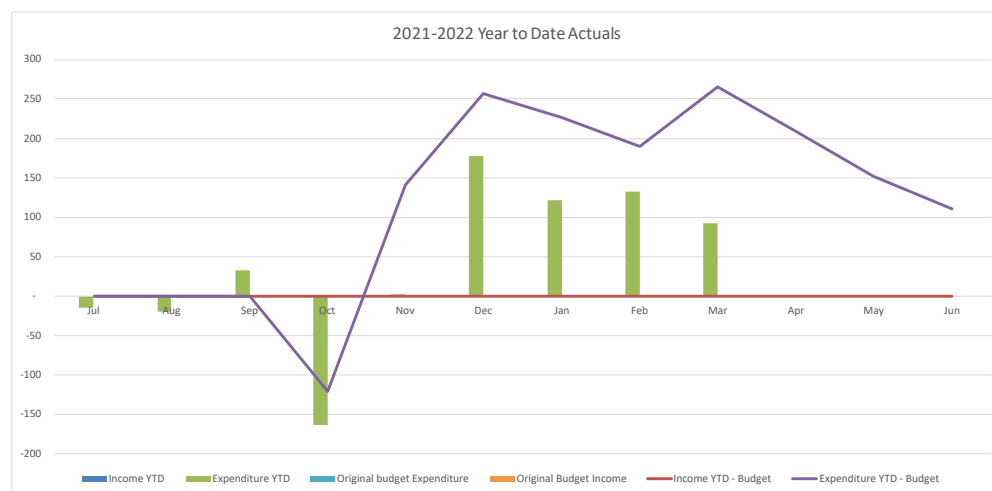


06.01. Corporate Affairs Executive Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Revenue | - | - | - | - | - | - | (196) | (196) | - | - | - | - | | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | - | - | - | - | - | - | (196) | (196) | - | - | - | - | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 72 | 66 | (6) | 518 | 514 | (3) | 827 | 1,011 | 689 | - | - | 689 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Materials and Services | - | 122 | 122 | 584 | 760 | 177 | 407 | 657 | 607 | 160 | 50 | 817 | ● | Final invoice for FY21 audit to be received. |
| Depreciation and Amortisation | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Expenses | 1 | 1 | 0 | 8 | 8 | 0 | 85 | 55 | 35 | (24) | - | 11 | ● | |
| Overheads | (113) | (113) | - | (1,018) | (1,018) | - | (1,387) | (1,959) | (1,331) | (26) | - | (1,357) | ● | |
| Total Expenses attributable to Operations | (40) | 76 | 116 | 92 | 265 | 174 | (68) | (235) | - | 110 | 50 | 160 | | |
| Operating Result after Overheads and before Capital Amounts | 40 | (76) | 116 | (92) | (265) | 174 | (128) | 39 | - | (110) | (50) | (160) | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | 40 | (76) | 116 | (92) | (265) | 174 | (128) | 39 | - | (110) | (50) | (160) | | |

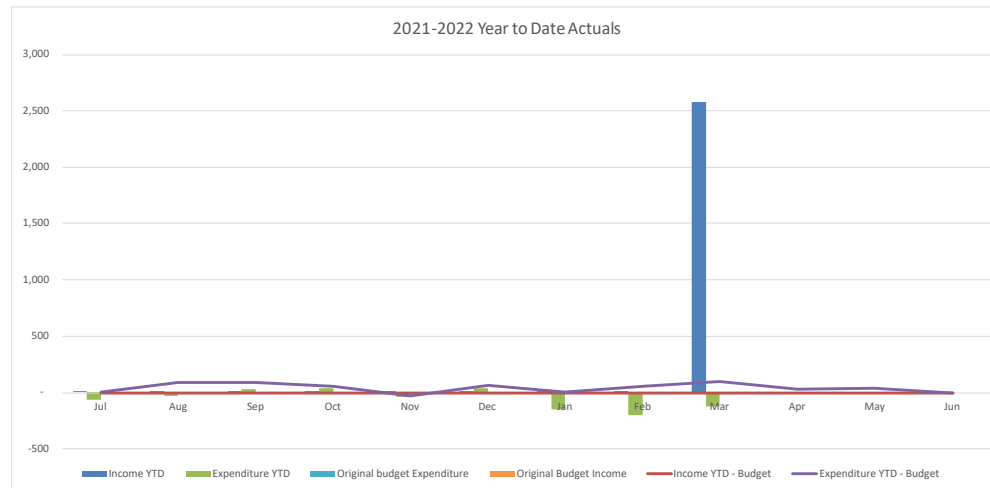


06.02. Finance Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|--------------|--------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Revenue | - | - | - | 4 | - | 4 | 4 | 6 | - | - | - | - | | |
| Interest | - | - | - | - | - | - | - | 3 | - | - | - | - | | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Gain on Disposal | 2,574 | - | 2,574 | 2,574 | - | 2,574 | - | 148 | - | - | - | - | | Gain to be transferred to Economic Development and Property business unit in April |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Total Income attributable to Operations | 2,574 | - | 2,574 | 2,578 | - | 2,578 | 4 | 157 | - | - | - | - | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 476 | 515 | 38 | 3,902 | 3,995 | 93 | 5,356 | 7,912 | 5,626 | (266) | - | 5,360 | | |
| Borrowing Costs | - | - | - | - | - | - | - | 1 | - | - | - | - | | |
| Materials and Services | 443 | 365 | (78) | 3,526 | 3,649 | 124 | 3,580 | 4,841 | 4,256 | 442 | 128 | 4,826 | | |
| Depreciation and Amortisation | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Other Expenses | - | - | - | 0 | - | (0) | 1 | 2 | - | - | - | - | | |
| Loss on Disposal | - | - | - | - | - | - | - | 2 | - | - | - | - | | |
| Internal Expenses | 2 | 10 | 8 | 84 | 93 | 9 | 121 | 163 | 141 | (18) | - | 123 | | |
| Overheads | (849) | (849) | - | (7,643) | (7,643) | - | (8,659) | (12,763) | (10,024) | (167) | - | (10,190) | | |
| Total Expenses attributable to Operations | 73 | 41 | (32) | (130) | 95 | 225 | 399 | 157 | - | (8) | 128 | 119 | | |
| Operating Result after Overheads and before Capital Amounts | 2,502 | (41) | 2,542 | 2,709 | (95) | 2,803 | (395) | 0 | - | 8 | (128) | (119) | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | 2,502 | (41) | 2,542 | 2,709 | (95) | 2,803 | (395) | 0 | - | 8 | (128) | (119) | | |

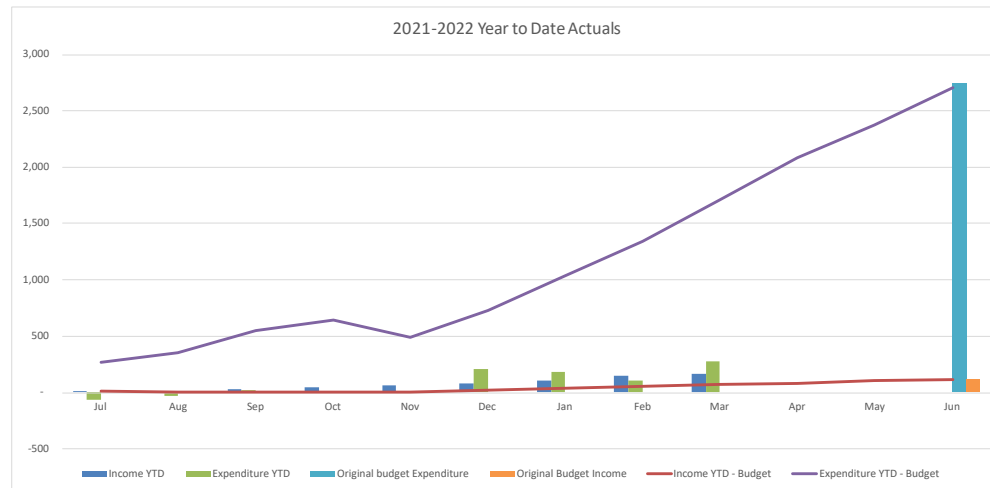


06.03. Communications Marketing and Customer Engagement Operating Statement



March 2022

| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|------------|--------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|-----------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| User Charges and Fees | 16 | 0 | 16 | 117 | 0 | 117 | 0 | 1 | 1 | - | 151 | 152 | ● | |
| Other Revenue | 0 | 1 | (0) | 5 | 4 | 0 | 6 | 9 | 42 | (35) | - | 7 | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | - | 5 | (5) | 22 | 23 | (1) | 7 | 44 | - | 35 | - | 35 | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Revenue | - | 11 | (11) | 15 | 38 | (23) | 45 | 55 | 73 | - | (50) | 23 | ● | |
| Total Income attributable to Operations | 17 | 17 | (1) | 160 | 66 | 94 | 59 | 108 | 115 | 0 | 102 | 217 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 532 | 611 | 79 | 4,113 | 4,695 | 583 | 5,323 | 7,728 | 6,721 | (395) | - | 6,325 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Materials and Services | 194 | 307 | 114 | 1,101 | 1,947 | 846 | 1,011 | 1,981 | 2,680 | 267 | (613) | 2,334 | ● | |
| Depreciation and Amortisation | 9 | 9 | - | 82 | 82 | - | 89 | 117 | 120 | - | - | 120 | ● | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Expenses | 1 | 12 | 12 | 102 | 111 | 10 | 114 | 132 | 178 | (30) | - | 148 | ● | |
| Overheads | (569) | (569) | - | (5,124) | (5,124) | - | (5,879) | (7,827) | (6,956) | 124 | - | (6,832) | ● | |
| Total Expenses attributable to Operations | 166 | 371 | 205 | 273 | 1,711 | 1,438 | 659 | 2,131 | 2,743 | (34) | (613) | 2,096 | | |
| Operating Result after Overheads and before Capital Amounts | (150) | (354) | 204 | (113) | (1,645) | 1,532 | (600) | (2,023) | (2,628) | 34 | 714 | (1,879) | | |
| Capital Grants | - | - | - | - | - | - | 50 | 50 | - | - | - | - | ● | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | 50 | 50 | - | - | - | - | | |
| Net Operating Result | (150) | (354) | 204 | (113) | (1,645) | 1,532 | (550) | (1,973) | (2,628) | 34 | 714 | (1,879) | | |

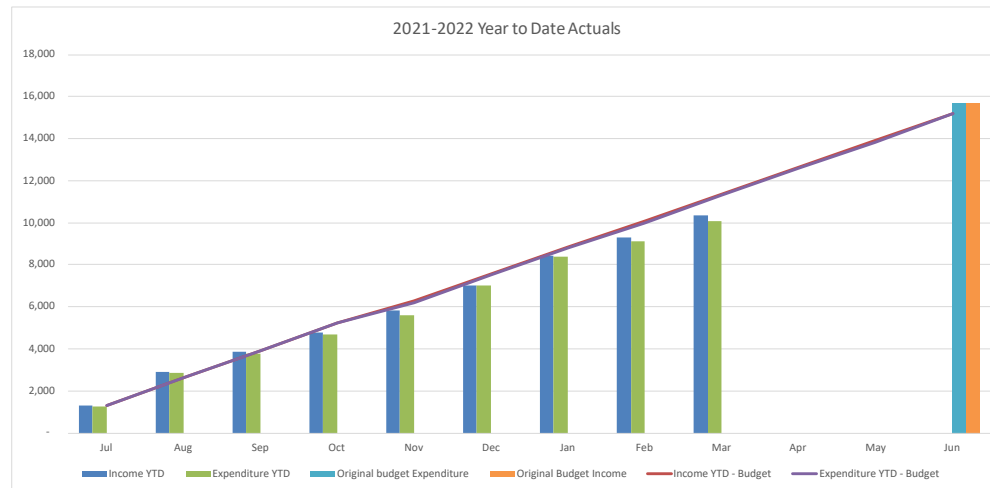


06.05. Procurement and Project Management Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|--------------|---------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| User Charges and Fees | - | - | - | - | - | - | - | (0) | - | - | - | - | ● | |
| Other Revenue | 1 | 5 | (4) | 24 | 45 | (21) | 18 | 26 | 60 | - | - | 60 | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Revenue | 1,068 | 1,270 | (202) | 10,344 | 11,311 | (967) | 11,697 | 15,016 | 15,618 | (472) | (650) | 14,496 | ● | Unfavourable variance in internal income attributed to favourable variance in energy expenditure |
| Total Income attributable to Operations | 1,069 | 1,275 | (206) | 10,368 | 11,356 | (988) | 11,715 | 15,042 | 15,678 | (472) | (650) | 14,556 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 275 | 393 | 118 | 2,809 | 3,051 | 242 | 4,093 | 6,303 | 4,123 | (28) | - | 4,096 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Materials and Services | 1,021 | 1,287 | 266 | 10,476 | 11,467 | 991 | 11,807 | 15,465 | 15,709 | (355) | (650) | 14,703 | ● | Favourable variance attributed to reduction in energy expenditure |
| Depreciation and Amortisation | 0 | 0 | - | 3 | 3 | - | 39 | 46 | 57 | - | - | 57 | ● | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Expenses | 39 | 41 | 3 | 367 | 373 | 5 | 322 | 430 | 731 | (235) | 3 | 500 | ● | |
| Overheads | (400) | (400) | - | (3,598) | (3,598) | - | (3,604) | (4,747) | (4,942) | 145 | - | (4,797) | ● | |
| Total Expenses attributable to Operations | 935 | 1,322 | 388 | 10,058 | 11,296 | 1,238 | 12,656 | 17,497 | 15,678 | (472) | (647) | 14,559 | | |
| Operating Result after Overheads and before Capital Amounts | 134 | (47) | 181 | 310 | 60 | 250 | (941) | (2,455) | - | (0) | (3) | (3) | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | 134 | (47) | 181 | 310 | 60 | 250 | (941) | (2,455) | - | (0) | (3) | (3) | | |

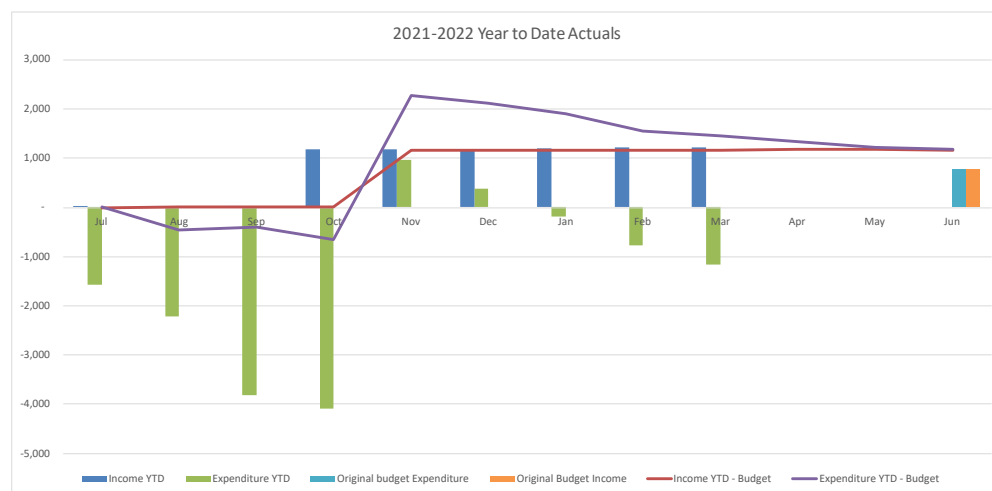


06.06. Governance Risk and Legal Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|-----------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| User Charges and Fees | 0 | 1 | (0) | 17 | 11 | 6 | 20 | 23 | 10 | 4 | - | 13 | ● | |
| Other Revenue | 0 | - | 0 | 1,192 | 1,155 | 37 | 833 | 845 | 764 | 391 | - | 1,155 | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Total Income attributable to Operations | 1 | 1 | (0) | 1,209 | 1,166 | 43 | 853 | 867 | 773 | 395 | - | 1,168 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 429 | 527 | 98 | 3,364 | 4,242 | 878 | 4,559 | 6,244 | 5,824 | (114) | - | 5,710 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Materials and Services | 230 | 427 | 197 | 4,967 | 6,699 | 1,732 | 5,954 | 6,448 | 10,500 | (2,399) | (1,324) | 6,777 | ● | |
| Depreciation and Amortisation | 1 | 1 | - | 6 | 6 | - | 11 | 13 | 16 | 0 | - | 16 | ● | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Expenses | 3 | 7 | 5 | 59 | 67 | 9 | 98 | 132 | 113 | (24) | - | 90 | ● | |
| Overheads | (1,062) | (1,062) | - | (9,561) | (9,561) | - | (8,683) | (8,458) | (15,680) | 2,932 | - | (12,749) | ● | |
| Total Expenses attributable to Operations | (399) | (100) | 299 | (1,165) | 1,453 | 2,618 | 1,940 | 4,379 | 773 | 395 | (1,324) | (155) | | |
| Operating Result after Overheads and before Capital Amounts | 400 | 101 | 299 | 2,375 | (287) | 2,662 | (1,087) | (3,512) | 0 | (0) | 1,324 | 1,324 | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | 400 | 101 | 299 | 2,375 | (287) | 2,662 | (1,087) | (3,512) | 0 | (0) | 1,324 | 1,324 | | |

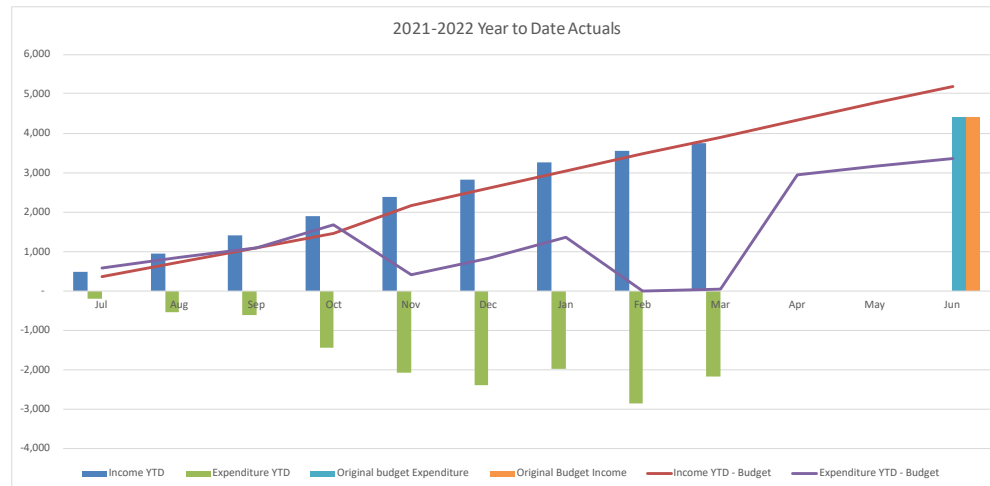


06.07. Information and Technology Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|--------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| User Charges and Fees | 199 | 155 | 44 | 1,507 | 1,396 | 111 | 1,454 | 1,974 | 1,862 | - | 68 | 1,930 | ● | |
| Other Revenue | 0 | 0 | (0) | 8 | 2 | 7 | 13 | 30 | 2 | - | - | 2 | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | - | - | - | - | - | - | - | 0 | - | - | - | - | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Revenue | - | 278 | (278) | 2,222 | 2,499 | (278) | 2,213 | 3,020 | 2,540 | 792 | - | 3,332 | ● | |
| Total Income attributable to Operations | 200 | 433 | (233) | 3,737 | 3,897 | (160) | 3,679 | 5,024 | 4,404 | 792 | 68 | 5,264 | | Recharge for computer, software and mobile bundles paused due to the reduction in expenses. |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 726 | 781 | 55 | 5,267 | 5,898 | 631 | 8,849 | 12,341 | 8,186 | (216) | - | 7,970 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | 1 | - | - | - | - | ● | |
| Materials and Services | 1,597 | 1,440 | (157) | 10,876 | 12,804 | 1,928 | 11,810 | 21,001 | 17,621 | (475) | (1,909) | 15,238 | ● | |
| Depreciation and Amortisation | 765 | 214 | (551) | 3,223 | 2,874 | (349) | 5,054 | 6,598 | 8,751 | (1,785) | - | 6,966 | ● | This is a non-permanent timing difference, as there is sufficient budget in April-June to cover this unfavourability. Additional budget will be available to cover the additional depreciation when the 2 completed projects are placed into service. |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | 1 | - | - | - | - | ● | |
| Internal Expenses | 3 | 15 | 12 | 128 | 139 | 11 | 54 | 96 | 310 | (124) | - | 185 | ● | |
| Overheads | (2,409) | (2,409) | - | (21,680) | (21,680) | - | (24,787) | (31,449) | (30,464) | 1,557 | - | (28,907) | ● | |
| Total Expenses attributable to Operations | 683 | 42 | (641) | (2,187) | 35 | 2,222 | 980 | 8,590 | 4,404 | (1,043) | (1,909) | 1,452 | | |
| Operating Result after Overheads and before Capital Amounts | (483) | 391 | (875) | 5,924 | 3,862 | 2,062 | 2,699 | (3,566) | (0) | 1,835 | 1,977 | 3,812 | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | (483) | 391 | (875) | 5,924 | 3,862 | 2,062 | 2,699 | (3,566) | (0) | 1,835 | 1,977 | 3,812 | | |

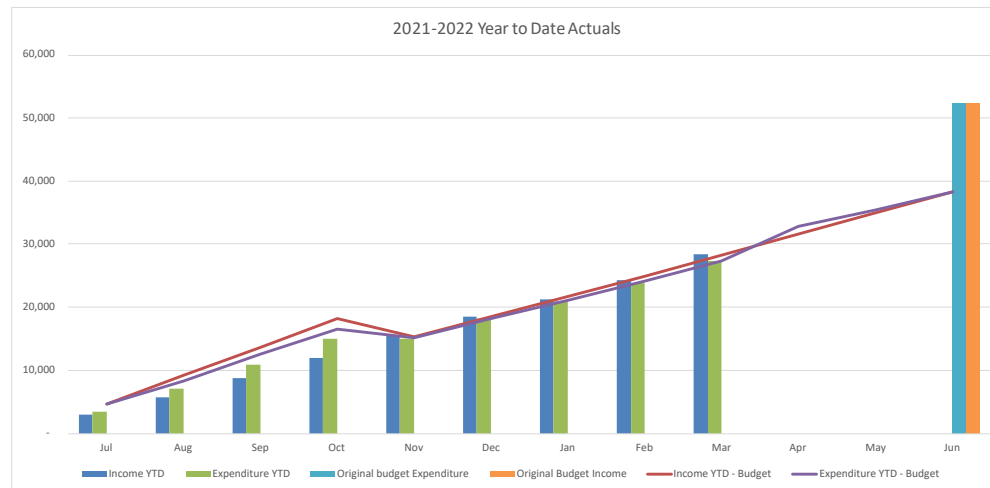


06.08. Plant and Fleet Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|--------------|---------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| User Charges and Fees | - | - | - | (0) | - | (0) | - | - | - | - | - | - | ● | |
| Other Revenue | 101 | 18 | 83 | 348 | 160 | 188 | 477 | 1,073 | 213 | - | - | 213 | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | 170 | 131 | 39 | 1,381 | 1,209 | 172 | 2,040 | 2,638 | 2,408 | (781) | - | 1,627 | ● | |
| Gain on Disposal | 799 | - | 799 | 799 | - | 799 | 1,497 | 2,007 | - | - | - | - | ● | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Revenue | 3,012 | 3,201 | (188) | 25,887 | 26,870 | (984) | 28,265 | 37,758 | 49,626 | (13,154) | - | 36,472 | ● | Proactive under-utilised asset reduction program impacting income, variance offset by favourable other revenue / grants and contributions and gain on disposal. |
| Total Income attributable to Operations | 4,083 | 3,350 | 733 | 28,415 | 28,239 | 176 | 32,278 | 43,476 | 52,247 | (13,935) | - | 38,312 | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 870 | 873 | 2 | 5,848 | 6,420 | 572 | 8,007 | 11,710 | 8,813 | (159) | - | 8,654 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Materials and Services | 1,254 | 1,331 | 77 | 10,114 | 10,185 | 71 | 10,891 | 15,560 | 12,297 | - | 2,200 | 14,497 | ● | Variance due to timing issue, variance offset by employee costs. |
| Depreciation and Amortisation | 557 | 349 | (208) | 5,043 | 4,500 | (543) | 5,940 | 7,811 | 9,010 | - | - | 9,010 | ● | |
| Other Expenses | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Loss on Disposal | 70 | - | (70) | 70 | - | (70) | 229 | 260 | - | - | - | - | ● | Loss offset by materials and services |
| Internal Expenses | 277 | 265 | (12) | 2,357 | 2,382 | 26 | 2,694 | 3,482 | 4,259 | (1,082) | - | 3,178 | ● | |
| Overheads | 431 | 431 | - | 3,877 | 3,877 | - | 16,413 | 4,671 | 17,868 | (12,698) | - | 5,170 | ● | |
| Total Expenses attributable to Operations | 3,460 | 3,249 | (211) | 27,309 | 27,364 | 55 | 44,174 | 43,495 | 52,247 | (13,938) | 2,200 | 40,509 | | |
| Operating Result after Overheads and before Capital Amounts | 623 | 101 | 522 | 1,106 | 875 | 231 | (11,895) | (20) | (0) | 3 | (2,200) | (2,197) | | |
| Capital Grants | - | - | - | 73 | - | 73 | - | - | - | - | 118 | 118 | ● | |
| Capital Contributions | - | - | - | - | - | - | 98 | 98 | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | 73 | - | 73 | 98 | 98 | - | - | 118 | 118 | | |
| Net Operating Result | 623 | 101 | 522 | 1,178 | 875 | 303 | (11,797) | 79 | (0) | 3 | (2,082) | (2,079) | | |



06.09. People and Culture Operating Statement

March 2022



| | CURRENT MONTH | | | YEAR TO DATE | | | | FULL YEAR | | | | | Status | Status Comments |
|--|---------------|----------------|-------------|--------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|-----------------|
| | Actuals | Adopted Budget | Variance | Actuals | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | | |
| Operating Income | | | | | | | | | | | | | | |
| Rates and Annual Charges | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| User Charges and Fees | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Revenue | - | - | - | - | - | - | (3) | (3) | - | - | - | - | ● | |
| Interest | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Gain on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Other Income | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Revenue | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Total Income attributable to Operations | - | - | - | - | - | - | (3) | (3) | - | - | - | - | | |
| Operating Expenses | | | | | | | | | | | | | | |
| Employee Costs | 614 | 617 | 3 | 4,614 | 4,751 | 137 | 5,625 | 7,990 | 6,302 | 88 | - | 6,391 | ● | |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Materials and Services | 209 | 174 | (36) | 805 | 1,173 | 368 | 882 | 1,526 | 2,311 | (612) | (199) | 1,500 | ● | |
| Depreciation and Amortisation | 0 | 0 | - | 3 | 3 | - | 3 | 4 | 4 | 0 | - | 4 | ● | |
| Other Expenses | - | 1 | 1 | - | 11 | 11 | - | - | 15 | - | - | 15 | ● | |
| Loss on Disposal | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Internal Expenses | 9 | 14 | 5 | 147 | 126 | (21) | 192 | 255 | 242 | (74) | - | 168 | ● | |
| Overheads | (690) | (690) | - | (6,208) | (6,208) | - | (8,083) | (9,778) | (8,874) | 597 | - | (8,277) | ● | |
| Total Expenses attributable to Operations | 143 | 116 | (27) | (639) | (144) | 495 | (1,382) | (3) | - | 0 | (199) | (199) | | |
| Operating Result after Overheads and before Capital Amounts | (143) | (116) | (27) | 639 | 144 | 495 | 1,379 | 0 | - | (0) | 199 | 199 | | |
| Capital Grants | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Capital Contributions | - | - | - | - | - | - | - | - | - | - | - | - | ● | |
| Grants and Contributions Capital Received | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Net Operating Result | (143) | (116) | (27) | 639 | 144 | 495 | 1,379 | 0 | - | (0) | 199 | 199 | | |

