



Central  
Coast  
Council

# Monthly Finance Report

August 2021



# Table of Contents

**Monthly Finance Report August 2021 ..... 3**

Consolidated and Fund ..... 16

Chief Executive Officer ..... 23

Community and Recreation Services ..... 26

Infrastructure Services ..... 34

Water and Sewer..... 41

Environment and Planning..... 47

Corporate Affairs..... 54



Central Coast Council  
Monthly Finance Report  
August 2021

Peter Correy  
28 September 2021





Financial Performance

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Monthly Finance Report August 2021

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## Financial Performance

### Monthly Finance Report August 2021

The purpose of the monthly Finance Report is to provide the Executive Leadership Team with consolidated financial information for Central Coast Council to enable effective financial stewardship through the provision of information relevant to operations, capital expenditure funding and cash position.

The Report covers the following key areas of Council's finances:

- Year to date trading position for the consolidated entity, water and sewer funds and general/drainage/waste funds.
- Consolidated entity summary commentary with revenue and expenditure graphs
- Detailed consolidated results with commentary
- Summary capital expenditure by Directorate and funding source
- Cash and investments and borrowing position
- Year to date cashflow forecast to actual
- Restricted and unrestricted funds position

| CONSOLIDATED TRADING SUMMARY           |         |                |          |          |                  |
|--|---------|----------------|----------|----------|------------------|
|  | YTD     |                |          |          |                  |
|  | Actuals | Current Budget | Variance | Variance | Full Year Budget |
|  | '000s   | '000s          | '000s    | %        | '000s            |
| Operating Revenue                      | 100,822 | 105,209        | (4,387)  | (4.2%)   | 666,792          |
| Operating Expense                      | 89,818  | 102,268        | 12,450   | 12.2%    | 659,749          |
| Operating Surplus/(Deficit)            | 11,005  | 2,942          | 8,063    |          | 7,043            |
| Capital Revenue                        | 3,240   | 5,741          | (2,501)  | -43.6%   | 42,890           |
| Other Capital Income (Asset disposals) | 0       | 0              | 0        | 0.0%     | 0                |
| Capital Loss (asset write-off)         | 0       | 0              | 0        | 0.0%     | 0                |
| Net Result                             | 14,245  | 8,682          | 5,562    |          | 49,933           |
| Work in Progress                       | 9,659   | 17,586         | 7,927    | 45.1%    | 175,040          |
| Total Capital Expenditure              | 9,659   | 17,586         | 7,927    |          | 175,040          |

| WATER & SEWER TRADING SUMMARY          |         |                |          |          |                  |
|--|---------|----------------|----------|----------|------------------|
|  | YTD     |                |          |          |                  |
|  | Actuals | Current Budget | Variance | Variance | Full Year Budget |
|  | '000s   | '000s          | '000s    | %        | '000s            |
| Operating Revenue                      | 24,067  | 23,729         | 338      | 1.4%     | 151,540          |
| Operating Expense                      | 25,926  | 27,243         | 1,317    | 4.8%     | 163,175          |
| Operating Surplus/(Deficit)            | (1,859) | (3,514)        | 1,655    |          | (11,635)         |
| Capital Revenue                        | 1,420   | 2,005          | (586)    | -29.2%   | 14,533           |
| Other Capital Income (Asset disposals) | 0       | 0              | 0        | 0.0%     | 0                |
| Capital Loss (asset write-off)         | 0       | 0              | 0        | 0.0%     | 0                |
| Net Result                             | (440)   | (1,509)        | 1,069    |          | 2,898            |
| Work in Progress                       | 3,217   | 10,495         | 7,278    | 69.3%    | 65,358           |
| Total Capital Expenditure              | 3,217   | 10,495         | 7,278    |          | 65,358           |

| GENERAL, DRAINAGE & WASTE TRADING SUMMARY |         |                |          |          |                  |
|---|---------|----------------|----------|----------|------------------|
|   | YTD     |                |          |          |                  |
|   | Actuals | Current Budget | Variance | Variance | Full Year Budget |
|   | '000s   | '000s          | '000s    | %        | '000s            |
| Operating Revenue                         | 76,756  | 81,480         | (4,725)  | (5.8%)   | 515,252          |
| Operating Expense                         | 63,892  | 75,024         | 11,133   | 14.8%    | 496,574          |
| Operating Surplus/(Deficit)               | 12,864  | 6,456          | 6,408    |          | 18,678           |
| Capital Revenue                           | 1,820   | 3,735          | (1,915)  | -51.3%   | 28,357           |
| Other Capital Income (Asset disposals)    | 0       | 0              | 0        | 0.0%     | 0                |
| Capital Loss (asset write-off)            | 0       | 0              | 0        | 0.0%     | 0                |
| Net Result                                | 14,684  | 10,191         | 4,493    |          | 47,035           |
| Work in Progress                          | 6,442   | 7,091          | 649      | 9.2%     | 109,682          |
| Total Capital Expenditure                 | 6,442   | 7,091          | 649      |          | 109,682          |

## Consolidated Entity Summary Commentary

### Net Result

- Net Result (including capital revenues) at 31 August 2021 was a surplus of \$14.25M compared to the budget surplus of \$8.68M.
- Council's operating surplus (excluding capital revenue) was a surplus of \$11.00M compared to the budget surplus of \$2.94M.

### Operating Revenue

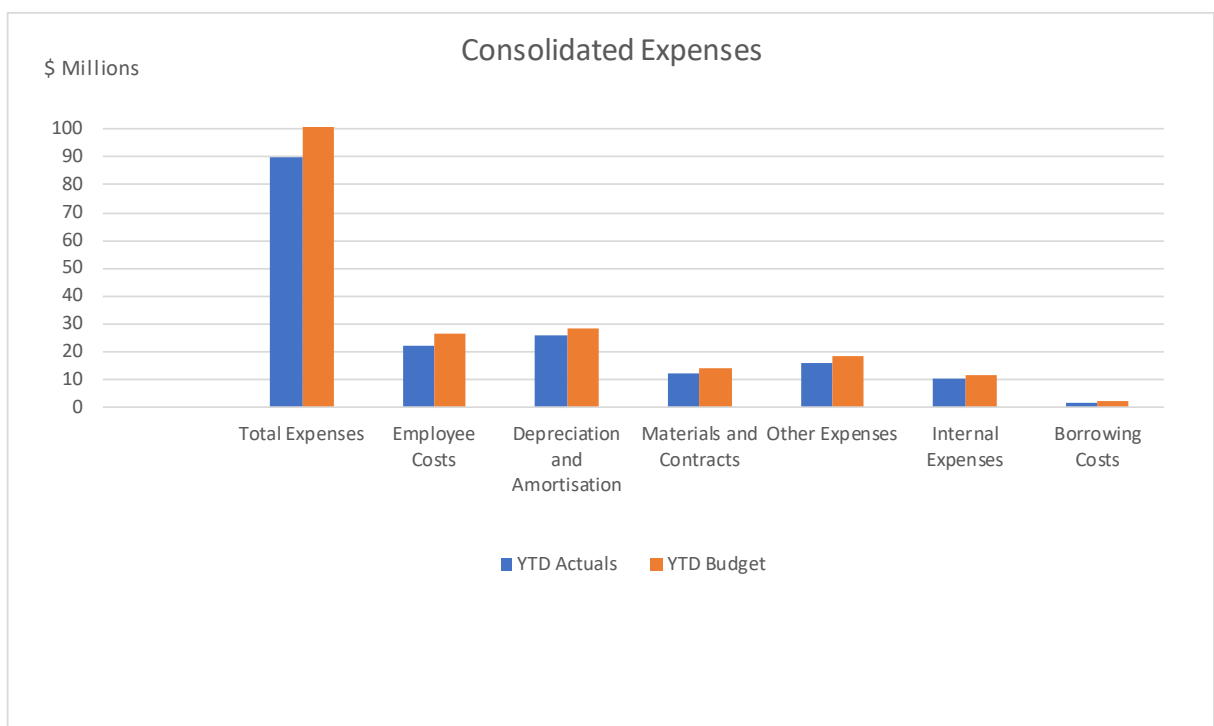
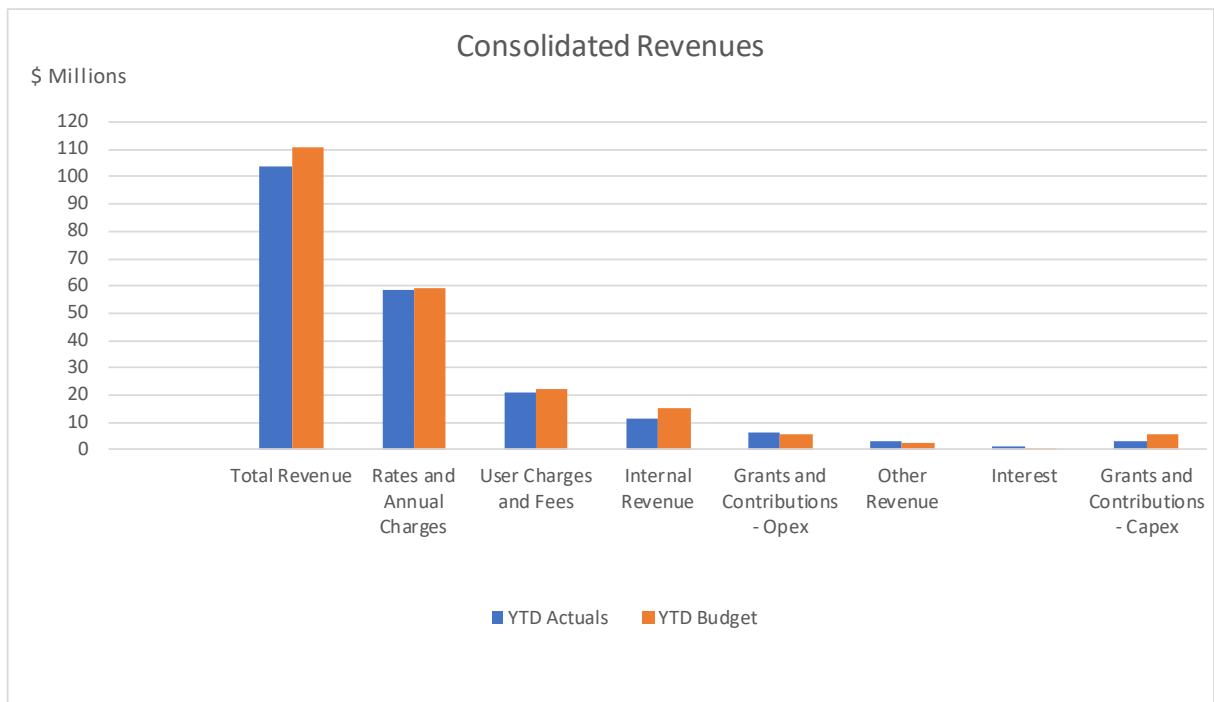
- \$4.39M under budget
- Revenue was under budget for the following:
  - Internal revenue \$3.60M
  - User charges and fees \$1.04M
  - Rates and annual charges \$0.91M, offset by increases in
  - Interest \$0.71M,
  - Other revenue \$0.39M

### Operating Expenses

- \$12.45M under budget
- Cost savings were achieved in:
  - Employee costs \$3.95M
  - Materials and Contracts \$2.13M
  - Depreciation and Amortisation \$2.67M
  - Other general expenditure \$2.53M
  - Internal expenses \$1.07M

### Capital Expenditure

At 31 August Council was working on 424 projects, 280 of which were in line with or under budget by \$10.1M, offset by 144 projects over budget by \$2.2M.





## Summary Consolidated Operational Results

|  | CURRENT MONTH |                |                | YEAR TO DATE   |                |                |                       | FULL YEAR        |                 |                   |
|--|---------------|----------------|----------------|----------------|----------------|----------------|-----------------------|------------------|-----------------|-------------------|
|  | Actuals       | Adopted Budget | Variance       | Actuals        | Adopted Budget | Variance       | Last Year YTD Actuals | Last Year Actual | Original Budget | Year End Forecast |
|  | \$'000        | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000                | \$'000           | \$'000          | \$'000            |
| <b>Operating Income</b>  |               |                |                |                |                |                |                       |                  |                 |                   |
| Rates and Annual Charges   | 32,067        | 33,396         | (1,330)        | 58,263         | 59,175         | (913)          | 52,812                | 331,384          | 361,871         | 361,871           |
| User Charges and Fees  | 10,579        | 11,544         | (965)          | 20,896         | 21,936         | (1,040)        | 21,300                | 142,283          | 142,512         | 142,512           |
| Other Revenue  | 1,904         | 1,429          | 476            | 2,876          | 2,490          | 386            | 2,123                 | 17,703           | 15,009          | 15,009            |
| Interest   | 434           | 362            | 72             | 1,441          | 724            | 717            | 857                   | 5,598            | 4,442           | 4,442             |
| Grants and Contributions   | 5,724         | 4,344          | 1,380          | 5,971          | 5,910          | 61             | 7,292                 | 42,409           | 49,491          | 49,491            |
| Gain on Disposal   | -             | -              | -              | -              | -              | -              | -                     | 2,609            | -               | -                 |
| Internal Revenue   | 6,159         | 7,573          | (1,414)        | 11,376         | 14,974         | (3,597)        | 13,530                | 74,557           | 93,467          | 94,259            |
| <b>Total Income attributable to Operations</b>                     | <b>56,865</b> | <b>58,647</b>  | <b>(1,782)</b> | <b>100,822</b> | <b>105,209</b> | <b>(4,387)</b> | <b>97,914</b>         | <b>616,542</b>   | <b>666,792</b>  | <b>667,584</b>    |
| <b>Operating Expenses</b>  |               |                |                |                |                |                |                       |                  |                 |                   |
| Employee Costs   | 12,452        | 12,843         | 391            | 22,543         | 26,497         | 3,954          | 32,466                | 222,617          | 175,833         | 175,833           |
| Borrowing Costs  | 1,117         | 1,185          | 68             | 2,074          | 2,161          | 87             | 2,365                 | 16,414           | 17,471          | 17,471            |
| Materials and Contracts  | 6,925         | 5,131          | (1,794)        | 12,238         | 14,372         | 2,134          | 18,062                | 123,009          | 114,163         | 114,163           |
| Depreciation and Amortisation                                      | 13,180        | 13,657         | 477            | 25,947         | 28,619         | 2,672          | 25,859                | 156,305          | 177,106         | 177,106           |
| Other Expenses   | 6,311         | 6,435          | 124            | 16,323         | 18,854         | 2,532          | 16,548                | 90,612           | 100,822         | 100,822           |
| Loss on Disposal   | -             | -              | -              | -              | -              | -              | -                     | 9,660            | -               | -                 |
| Internal Expenses  | 5,761         | 5,777          | 16             | 10,693         | 11,764         | 1,071          | 10,446                | 59,051           | 74,354          | 75,146            |
| Overheads  | (0)           | (0)            | -              | 0              | 0              | -              | (0)                   | (0)              | (0)             | (0)               |
| <b>Total Expenses attributable to Operations</b>                   | <b>45,745</b> | <b>45,028</b>  | <b>(717)</b>   | <b>89,818</b>  | <b>102,268</b> | <b>12,450</b>  | <b>105,746</b>        | <b>677,668</b>   | <b>659,749</b>  | <b>660,541</b>    |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>11,120</b> | <b>13,619</b>  | <b>(2,499)</b> | <b>11,005</b>  | <b>2,942</b>   | <b>8,063</b>   | <b>(7,832)</b>        | <b>(61,125)</b>  | <b>7,043</b>    | <b>7,043</b>      |
| Capital Grants   | 981           | -              | 981            | 1,838          | -              | 1,838          | 2,569                 | 36,893           | 8,445           | 8,445             |
| Capital Contributions  | 691           | 2,870          | (2,179)        | 1,402          | 5,741          | (4,339)        | 3,901                 | 46,810           | 34,445          | 34,445            |
| <b>Grants and Contributions Capital Received</b>                   | <b>1,672</b>  | <b>2,870</b>   | <b>(1,198)</b> | <b>3,240</b>   | <b>5,741</b>   | <b>(2,501)</b> | <b>6,471</b>          | <b>83,703</b>    | <b>42,890</b>   | <b>42,890</b>     |
| <b>Net Operating Result</b>  | <b>12,793</b> | <b>16,489</b>  | <b>(3,697)</b> | <b>14,245</b>  | <b>8,682</b>   | <b>5,562</b>   | <b>(1,361)</b>        | <b>22,578</b>    | <b>49,933</b>   | <b>49,933</b>     |

## Revenue

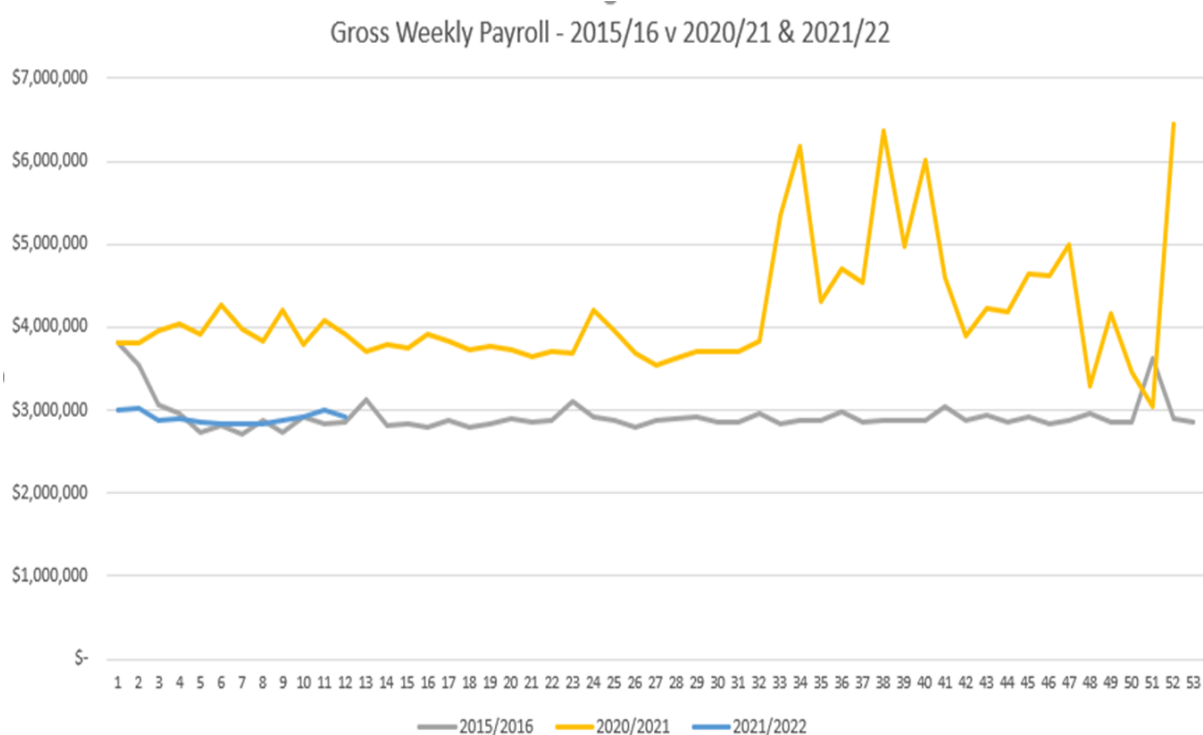
- Rates and Annual Charges  
Unfavourable variance of \$0.91M attributable to Council subsidised pensioner rebates (\$1.8M) omitted from rates SRV calculation and not included in budget offset in part by an increase in domestic waste and sewer charges.
- User Charges and Fees  
Unfavourable variance of \$1.04M due to the closure or reduced activity in a number of Council's operations as a result of the COVID 19 lockdown. These include childcare centres, holiday parks, waste management and Baker St carpark station.



- Other Revenue  
Favourable variance of \$0.39M due to increased scrap metal sales and commercial property income.
- Interest  
Favourable variance of \$0.71M due to unrealised gains on investments
- Operating Grants and Contributions  
Small favourable variance
- Internal Revenue  
Unfavourable variance of \$3.6M due to lower recovery from Capex activities aligned to Council's plant and fleet \$3.4M.
- Capital Grants  
Favourable variance of \$1.84M due to timing of works on capital projects in Infrastructure Services, Water and Sewer.
- Capital Contributions  
Unfavourable variance of \$4.34M due to reduction in Sec. 7.11 contributions \$2.7M and reduced Sec. 64 contributions \$1.6M for water and sewer.

### **Expenditure**

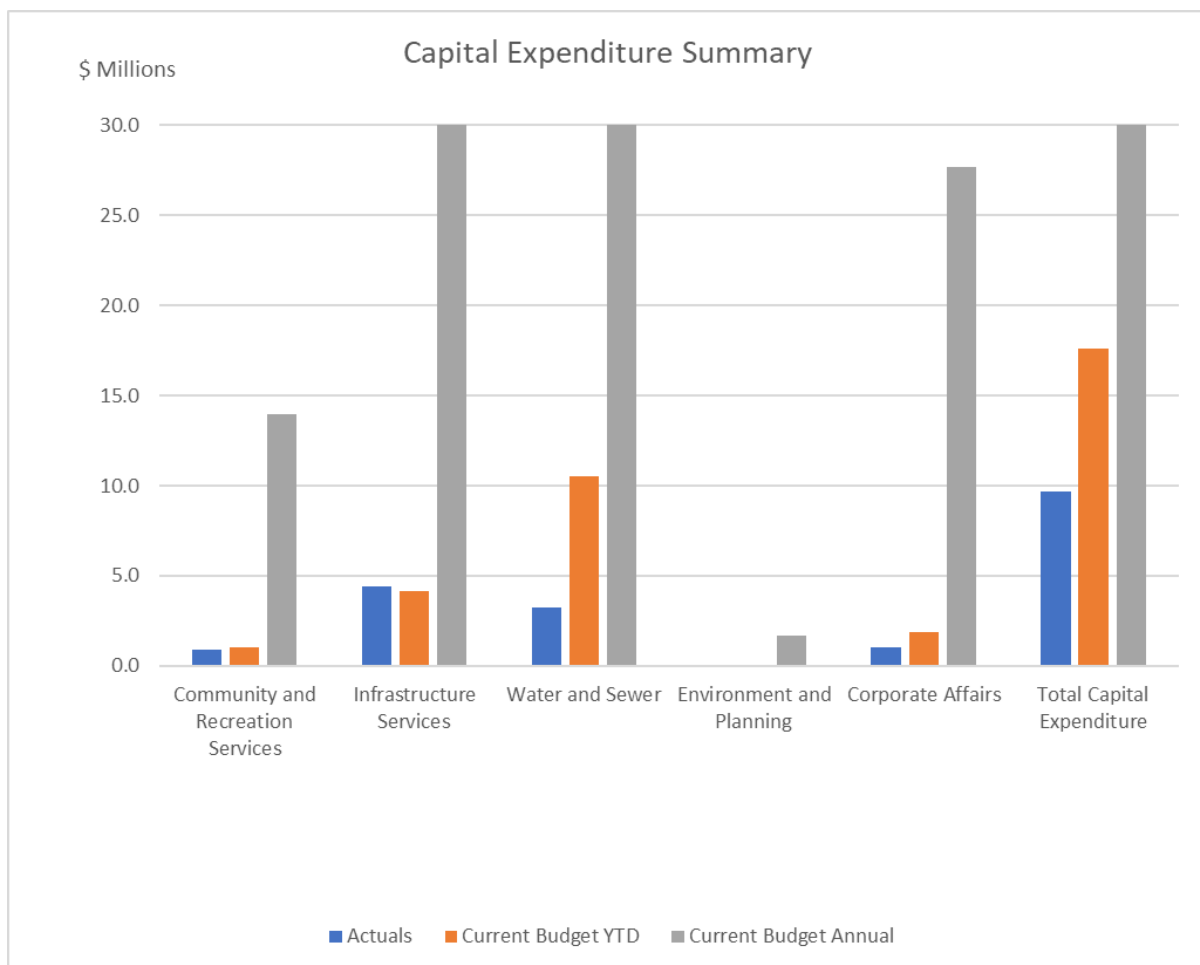
- Employee Costs  
Favourable variance of \$3.95M due to vacant FTE roles in the General Fund. The graphical representation of Gross weekly payroll (following the expenditure summary analysis), during financial year prior to amalgamation (2015-2016) and FY20 and FY21 YTD shows an approximate 20% - 25% reduction following the voluntary redundancy payments arising from March – April 2021 organisation restructure such that employee remuneration is in line with pre-amalgamation cost.
- Materials and Contracts  
Favourable variance of \$2.13M in materials, contract labour costs and consultancy costs through Council's focus on tightening expenditure to priority works only.
- Depreciation and Amortisation  
Favourable variance of \$2.67M due to the timing of reduced capitalised WIP.
- Other Expenses  
Favourable variance of \$2.53M with savings in referendum expenses \$0.4M, Insurance premiums \$0.4M, IM&T communication costs \$0.4M, EPA waste levy \$0.3M plus other savings across most line items.
- Borrowing costs  
Small favourable variance.
- Internal Expenses  
Favourable variance of \$1.07M due to lower charges for plant and fleet.



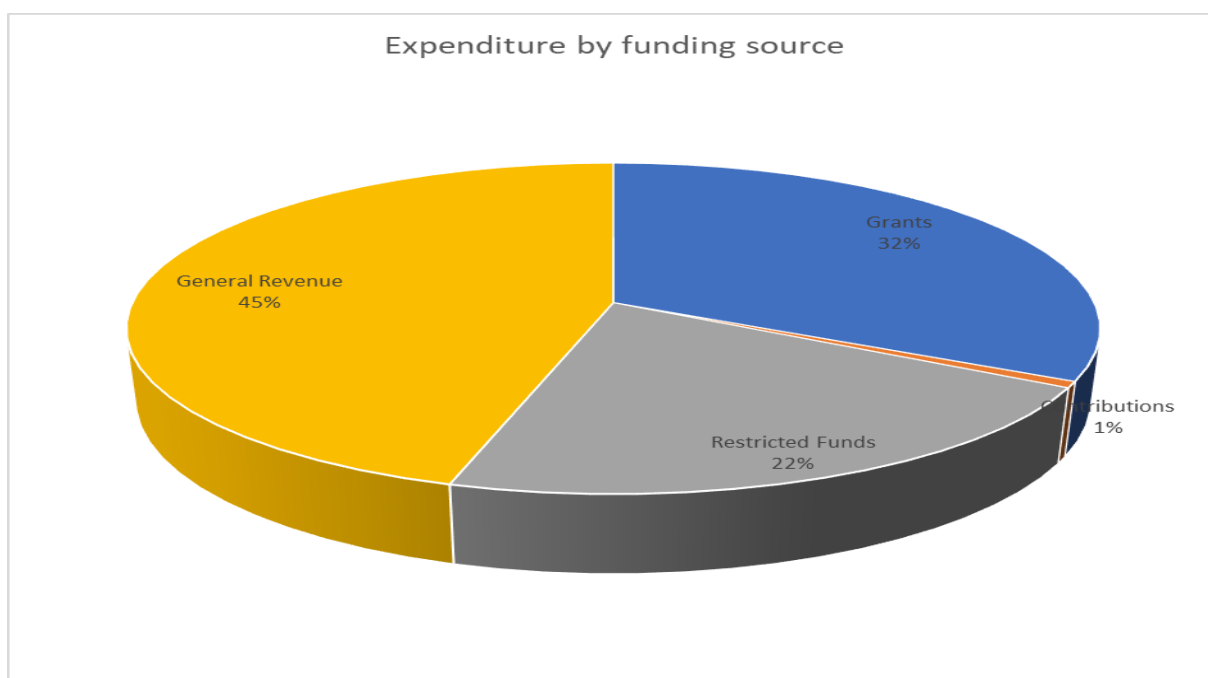
### Summary Capital Expenditure by Directorate and Funding Source

| Summary Capital Expenditure by Directorate | YTD          |                |                |                | Annual         |
|--|--------------|----------------|----------------|----------------|----------------|
|  | Actuals      | Current Budget | Variance       | Variance       | Current Budget |
|  | '000s        | '000s          | '000s          | %              | '000s          |
| Community and Recreation Services          | 904          | 1,038          | (134)          | (12.9%)        | 13,981         |
| Infrastructure Services                    | 4,443        | 4,146          | 297            | 7.2%           | 66,390         |
| Water and Sewer                            | 3,217        | 10,495         | (7,278)        | (69.3%)        | 65,358         |
| Environment and Planning                   | 60           | 52             | 8              | 15.4%          | 1,675          |
| Corporate Affairs                          | 1,035        | 1,855          | (820)          | (44.2%)        | 27,636         |
| <b>Total Capital Expenditure</b>           | <b>9,659</b> | <b>17,586</b>  | <b>(7,927)</b> | <b>(45.1%)</b> | <b>175,040</b> |

## Capital Expenditure Summary



| YTD Actuals by funding source     |              |               |                  |                 |
|-----------------------------------|--------------|---------------|------------------|-----------------|
| Department                        | Grants       | Contributions | Restricted Funds | General Revenue |
|                                   | '000s        | '000s         | '000s            | '000s           |
| Community and Recreation Services | 600          | 17            | 0                | 287             |
| Infrastructure Services           | 1,747        | 36            | 1,745            | 915             |
| Water and Sewer                   | 781          | 0             | 303              | 2,133           |
| Environment and Planning          | 10           | 0             | 0                | 50              |
| Corporate Affairs                 | 2            | 5             | 34               | 994             |
| <b>Total Capital Expenditure</b>  | <b>3,140</b> | <b>58</b>     | <b>2,082</b>     | <b>4,379</b>    |



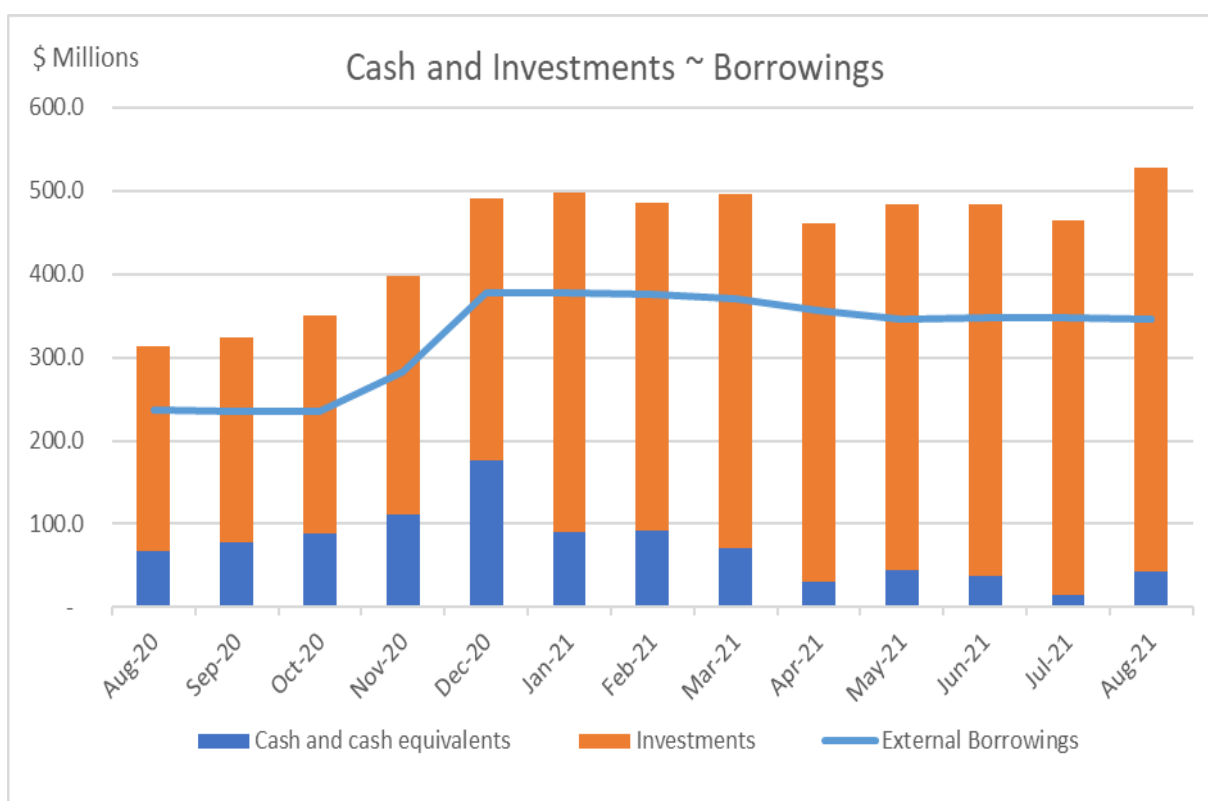
### Donated (non-cash) Assets

There were no donated assets during August.

### Cash/Investments and Borrowings

Cash balance at 31 August is \$528.3M, an increase of \$63.3M from 31 July due to quarterly and annual rates and charges receipts.

External borrowings are currently \$345.4M.



**YTD Cashflow Summaries**

The following table records Council's actual YTD cash position to the original YTD cash flow forecast through to 30 June 2022.

|  | Actual @ 31 August \$'000 | Original Forecast @ 31 August \$'000 | YTD Movement \$'000 | Revised Forecast @ 30 June 2022 |
|--|---------------------------|--------------------------------------|---------------------|---------------------------------|
| <b>CASH FLOW MOVEMENTS</b>                             |                           |                                      |                     |                                 |
| <b>Opening cash &amp; investments @ 1 July 2021</b>    | 484,418                   | 484,418                              |                     | 484,418                         |
| Income receipts (incl Capital grants & contributions)  | 130,794                   | 114,007                              | 16,787              | 712,383                         |
| Operational payments                                   | (80,881)                  | (112,191)                            | 31,310              | (513,510)                       |
| <b>Net operating cash inflow / (outflow)</b>           | 49,913                    | 1,816                                | 48,097              | 198,873                         |
| Capital projects payments                              | (9,769)                   | (29,173)                             | 19,404              | (175,624)                       |
| Asset sales  | 5,538                     | 0                                    | 5,538               | 5,538                           |
| Financing receipts                                     | 0                         | 192                                  | (192)               | 12,779                          |
| Financing repayments                                   | (1,798)                   | (1,990)                              | 192                 | (39,540)                        |
| <b>Total cash inflow / (outflow)</b>                   | 43,884                    | (29,155)                             | 73,039              | 2,026                           |
| <b>Closing cash &amp; investments @ 31 August 2021</b> | <b>528,302</b>            | <b>455,263</b>                       | <b>73,039</b>       | <b>486,444</b>                  |
| Represented by:  |                           |                                      |                     |                                 |
| Externally restricted cash                             | 335,719                   | 331,786                              | 3,933               | 300,916                         |
| Internally restricted cash                             | 94,075                    | 92,899                               | 1,176               | 94,075                          |
| Unrestricted cash                                      | 98,508                    | 30,578                               | 67,930              | 91,454                          |
| <b>Total cash</b>                                      | <b>528,302</b>            | <b>455,263</b>                       | <b>73,039</b>       | <b>486,444</b>                  |

Council's cash position at 31 August was \$73.0M higher than forecast due to timing of rates and charges receipts, reduced employee costs and materials and services payments and reduced capital payments.

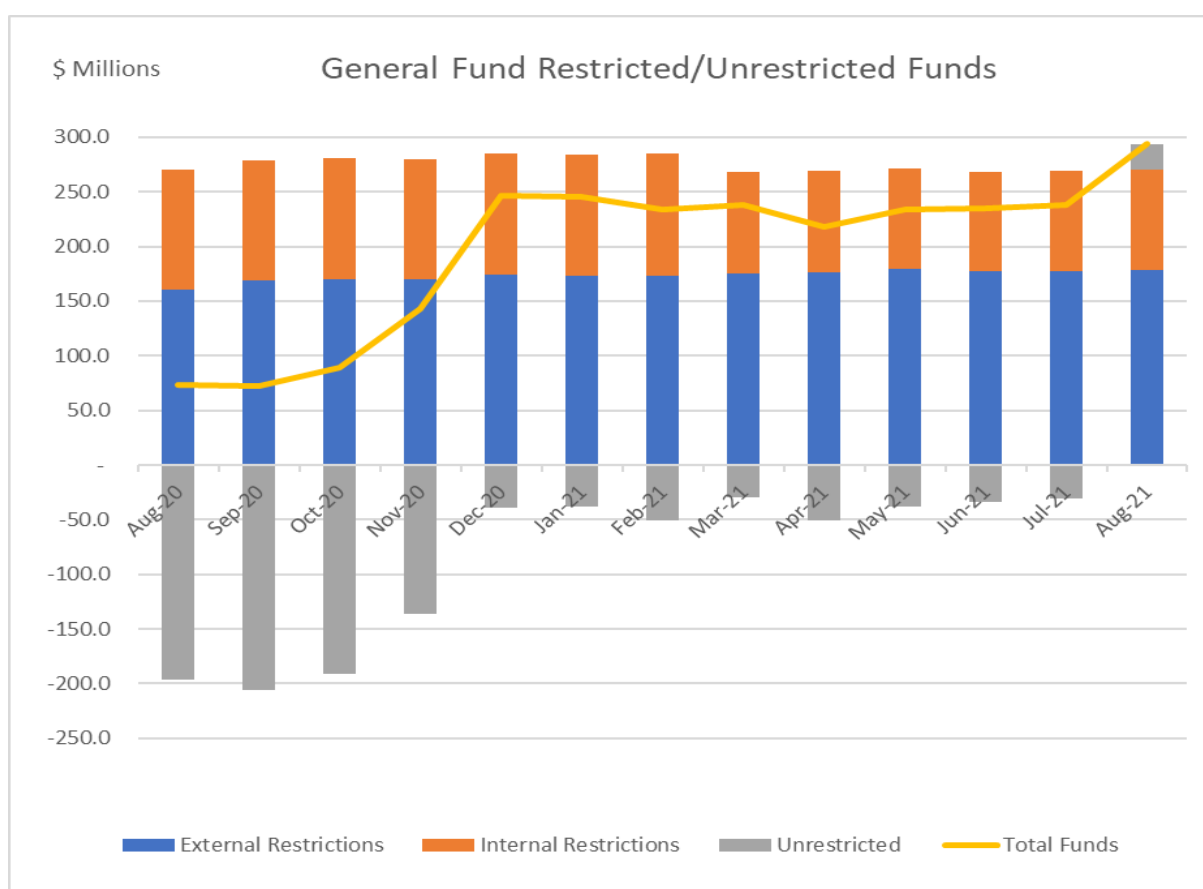
|  | General Fund \$'000 | Water Fund \$'000 | Sewer Fund \$'000 | Drainage Fund \$'000 | Domestic Waste Fund \$'000 |
|--|---------------------|-------------------|-------------------|----------------------|----------------------------|
| <b>ACTUAL MONTHLY CASH FLOW (by FUND)</b>              |                     |                   |                   |                      |                            |
| <b>Opening cash &amp; investments @ 1 August 2021</b>  | 238,541             | (3,308)           | 135,341           | (1,012)              | 95,418                     |
| Income receipts (incl Capital grants & contributions)  | 75,026              | 4,572             | 3,947             | 901                  | 17,778                     |
| Operational payments                                   | (15,163)            | (4,107)           | (4,362)           | (534)                | (6,351)                    |
| <b>Net operating cash inflow / (outflow)</b>           | 59,863              | 465               | (415)             | 367                  | 11,427                     |
| Capital projects payments                              | (4,731)             | (1,041)           | (1,332)           | (226)                | 0                          |
| Asset sales  | 465                 | 0                 | 0                 | 0                    | 0                          |
| Financing receipts                                     | 95                  | (192)             | 97                | 0                    | 0                          |
| Financing repayments                                   | (278)               | (1,012)           | (230)             | 0                    | 0                          |
| <b>Total cash inflow / (outflow)</b>                   | 55,415              | (1,780)           | (1,880)           | 141                  | 11,427                     |
| <b>Closing cash &amp; investments @ 31 August 2021</b> | <b>293,956</b>      | <b>(5,088)</b>    | <b>133,461</b>    | <b>(871)</b>         | <b>106,845</b>             |
| Represented by:  |                     |                   |                   |                      |                            |
| Externally restricted cash                             | 178,563             | 6,363             | 22,620            | 36,296               | 91,877                     |
| Internally restricted cash                             | 92,116              | 1,026             | 877               | 55                   | 0                          |
| Unrestricted cash                                      | 23,277              | (12,477)          | 109,964           | (37,223)             | 14,968                     |
| <b>Total cash</b>                                      | <b>293,956</b>      | <b>(5,088)</b>    | <b>133,461</b>    | <b>(871)</b>         | <b>106,845</b>             |

**Restricted/Unrestricted Funds**

Council's cash and investment portfolio is held in separate funds as detailed below. These funds are categorised as externally restricted, internally restricted and unrestricted.

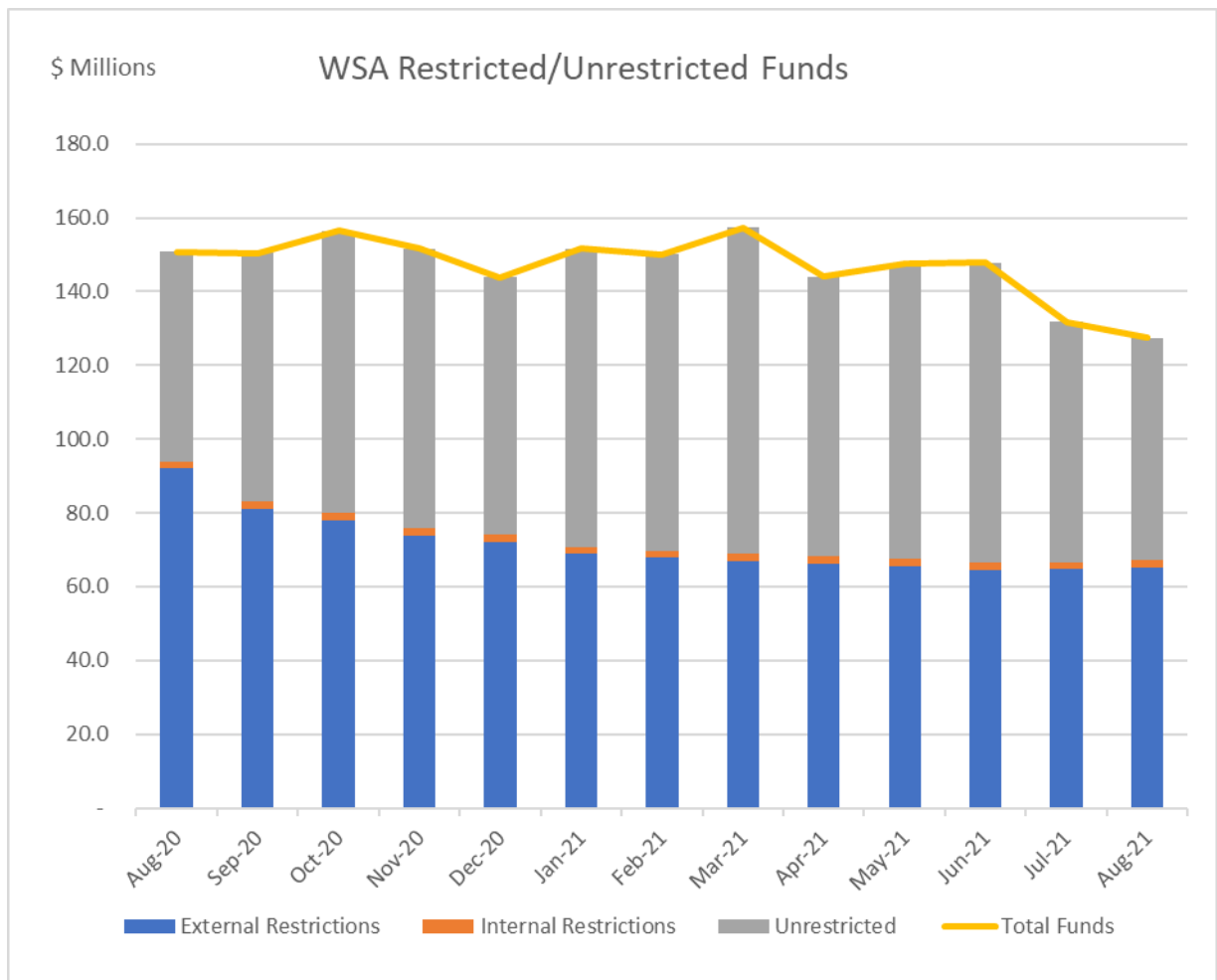
| <b>Fund</b>                   | <b>General Fund</b> | <b>Water Fund</b> | <b>Sewer Fund</b> | <b>Drainage Fund</b> | <b>Waste Fund</b> |
|-------------------------------|---------------------|-------------------|-------------------|----------------------|-------------------|
| External Restricted Funds     | \$178,563           | \$6,363           | \$22,620          | \$36,296             | \$91,877          |
| Internal Restricted Funds     | \$92,116            | \$1,026           | \$877             | \$55                 | -                 |
| <b>Total Restricted Funds</b> | <b>\$270,679</b>    | <b>\$7,389</b>    | <b>\$23,497</b>   | <b>\$36,351</b>      | <b>\$91,877</b>   |
| Unrestricted Funds            | \$23,277            | (\$12,477)        | \$109,964         | (\$37,223)           | \$14,968          |
| <b>Total funds by Fund</b>    | <b>\$293,956</b>    | <b>(\$5,088)</b>  | <b>\$133,461</b>  | <b>(\$872)</b>       | <b>\$106,845</b>  |

Through external funding and rationalisation of internal restricted fund balances, the previously reported negative unrestricted general fund balance has progressively reduced. During August, the return to a positive balance was through rates and charges received during the month.



The table below shows the net position of unrestricted funds for the Water Supply Authority of \$60.3M. A further breakdown of the tabled amounts has the unrestricted amount for each fund within the WSA as follows:

- Water Fund (\$12.5M)
- Sewer \$110.0M
- Drainage (\$37.2M)







# **Consolidated and Fund Monthly Financial Reports**

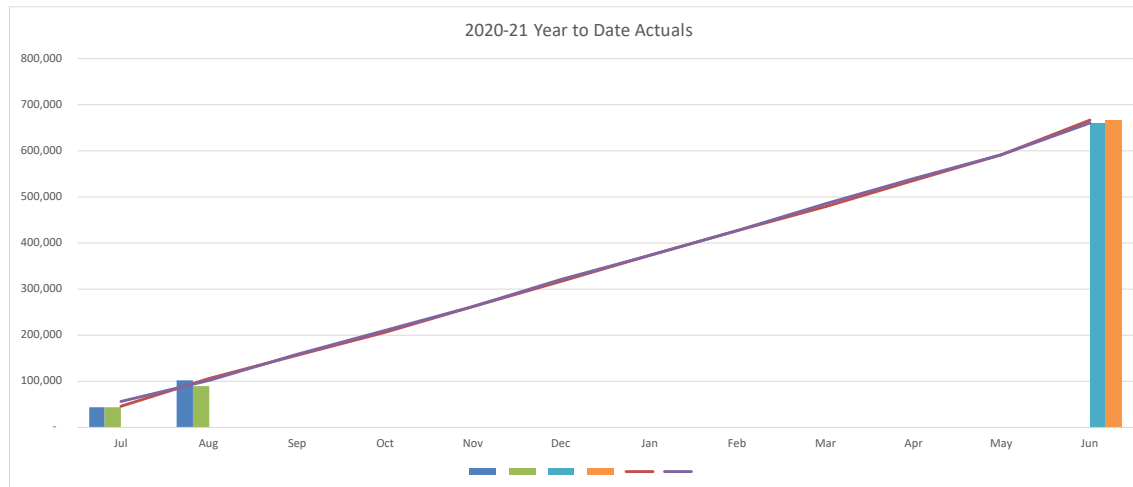
**August 2021**

# Consolidated Operating Statement

August 2021



|  | CURRENT MONTH |                |                | YEAR TO DATE   |                |                |                       | FULL YEAR        |                 |                 |                  |                   |
|--|---------------|----------------|----------------|----------------|----------------|----------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals       | Adopted Budget | Variance       | Actuals        | Adopted Budget | Variance       | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000        | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |               |                |                |                |                |                |                       |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | 32,067        | 33,396         | (1,330)        | 58,263         | 59,175         | (913)          | 52,812                | 331,384          | 361,871         | (0)             | 0                | 361,871           |
| User Charges and Fees  | 10,579        | 11,544         | (965)          | 20,896         | 21,936         | (1,040)        | 21,300                | 142,283          | 142,512         | 0               | -                | 142,512           |
| Other Revenue  | 1,904         | 1,429          | 476            | 2,876          | 2,490          | 386            | 2,123                 | 17,703           | 15,009          | -               | -                | 15,009            |
| Interest   | 434           | 362            | 72             | 1,441          | 724            | 717            | 857                   | 5,598            | 4,442           | 0               | -                | 4,442             |
| Grants and Contributions   | 5,724         | 4,344          | 1,380          | 5,971          | 5,910          | 61             | 7,292                 | 42,409           | 49,491          | -               | -                | 49,491            |
| Gain on Disposal   | -             | -              | -              | -              | -              | -              | -                     | 2,609            | -               | -               | -                | -                 |
| Internal Revenue   | 6,159         | 7,573          | (1,414)        | 11,376         | 14,974         | (3,597)        | 13,530                | 74,557           | 93,467          | -               | 792              | 94,259            |
| <b>Total Income attributable to Operations</b>                     | <b>56,865</b> | <b>58,647</b>  | <b>(1,782)</b> | <b>100,822</b> | <b>105,209</b> | <b>(4,387)</b> | <b>97,914</b>         | <b>616,542</b>   | <b>666,792</b>  | <b>0</b>        | <b>792</b>       | <b>667,584</b>    |
| <b>Operating Expenses</b>  |               |                |                |                |                |                |                       |                  |                 |                 |                  |                   |
| Employee Costs   | 12,452        | 12,843         | 391            | 22,543         | 26,497         | 3,954          | 32,466                | 222,617          | 175,833         | -               | -                | 175,833           |
| Borrowing Costs  | 1,117         | 1,185          | 68             | 2,074          | 2,161          | 87             | 2,365                 | 16,414           | 17,471          | -               | -                | 17,471            |
| Materials and Contracts  | 6,925         | 5,131          | (1,794)        | 12,238         | 14,372         | 2,134          | 18,062                | 123,009          | 114,163         | (0)             | -                | 114,163           |
| Depreciation and Amortisation                                      | 13,180        | 13,657         | 477            | 25,947         | 28,619         | 2,672          | 25,859                | 156,305          | 177,106         | -               | -                | 177,106           |
| Other Expenses   | 6,311         | 6,435          | 124            | 16,323         | 18,854         | 2,532          | 16,548                | 90,612           | 100,822         | (0)             | -                | 100,822           |
| Loss on Disposal   | -             | -              | -              | -              | -              | -              | -                     | 9,660            | -               | -               | -                | -                 |
| Internal Expenses  | 5,761         | 5,777          | 16             | 10,693         | 11,764         | 1,071          | 10,446                | 59,051           | 74,354          | -               | 792              | 75,146            |
| Overheads  | (0)           | (0)            | -              | 0              | 0              | -              | (0)                   | (0)              | (0)             | -               | -                | (0)               |
| <b>Total Expenses attributable to Operations</b>                   | <b>45,745</b> | <b>45,028</b>  | <b>(717)</b>   | <b>89,818</b>  | <b>102,268</b> | <b>12,450</b>  | <b>105,746</b>        | <b>677,668</b>   | <b>659,749</b>  | <b>(0)</b>      | <b>792</b>       | <b>660,541</b>    |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>11,120</b> | <b>13,619</b>  | <b>(2,499)</b> | <b>11,005</b>  | <b>2,942</b>   | <b>8,063</b>   | <b>(7,832)</b>        | <b>(61,125)</b>  | <b>7,043</b>    | <b>0</b>        | <b>(0)</b>       | <b>7,043</b>      |
| Capital Grants   | 981           | -              | 981            | 1,838          | -              | 1,838          | 2,569                 | 36,893           | 8,445           | -               | -                | 8,445             |
| Capital Contributions  | 691           | 2,870          | (2,179)        | 1,402          | 5,741          | (4,339)        | 3,901                 | 46,810           | 34,445          | -               | -                | 34,445            |
| <b>Grants and Contributions Capital Received</b>                   | <b>1,672</b>  | <b>2,870</b>   | <b>(1,198)</b> | <b>3,240</b>   | <b>5,741</b>   | <b>(2,501)</b> | <b>6,471</b>          | <b>83,703</b>    | <b>42,890</b>   | <b>-</b>        | <b>-</b>         | <b>42,890</b>     |
| <b>Net Operating Result</b>  | <b>12,793</b> | <b>16,489</b>  | <b>(3,697)</b> | <b>14,245</b>  | <b>8,682</b>   | <b>5,562</b>   | <b>(1,361)</b>        | <b>22,578</b>    | <b>49,933</b>   | <b>0</b>        | <b>(0)</b>       | <b>49,933</b>     |

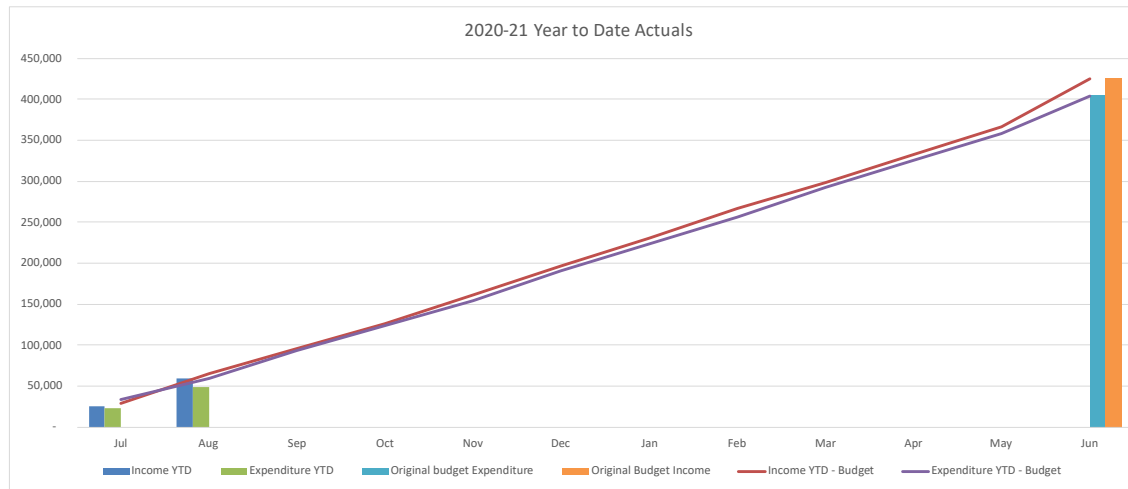


# 10. General Fund Operating Statement

August 2021



|  | CURRENT MONTH |                |                | YEAR TO DATE  |                |                |                       | FULL YEAR        |                 |                 |                  |                   |
|--|---------------|----------------|----------------|---------------|----------------|----------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals       | Adopted Budget | Variance       | Actuals       | Adopted Budget | Variance       | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000        | \$'000         | \$'000         | \$'000        | \$'000         | \$'000         | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |               |                |                |               |                |                |                       |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | 16,593        | 17,720         | (1,127)        | 30,511        | 32,663         | (2,153)        | 29,731                | 175,762          | 205,958         | (0)             | 0                | 205,958           |
| User Charges and Fees  | 3,673         | 4,447          | (774)          | 8,013         | 9,042          | (1,029)        | 8,980                 | 67,042           | 61,927          | -               | -                | 61,927            |
| Other Revenue  | 1,872         | 1,429          | 443            | 2,839         | 2,490          | 348            | 2,132                 | 17,634           | 14,983          | -               | -                | 14,983            |
| Interest   | 382           | 195            | 187            | 1,266         | 390            | 876            | 79                    | 3,362            | 2,339           | -               | -                | 2,339             |
| Grants and Contributions   | 5,724         | 4,344          | 1,380          | 5,971         | 5,910          | 61             | 7,277                 | 41,702           | 49,471          | -               | -                | 49,471            |
| Gain on Disposal   | -             | -              | -              | -             | -              | -              | -                     | 2,609            | -               | -               | -                | -                 |
| Internal Revenue   | 6,042         | 7,376          | (1,334)        | 11,221        | 14,580         | (3,359)        | 13,326                | 71,818           | 91,019          | -               | 792              | 91,811            |
| <b>Total Income attributable to Operations</b>                     | <b>34,285</b> | <b>35,511</b>  | <b>(1,226)</b> | <b>59,819</b> | <b>65,075</b>  | <b>(5,255)</b> | <b>61,526</b>         | <b>379,928</b>   | <b>425,697</b>  | <b>(0)</b>      | <b>792</b>       | <b>426,490</b>    |
| <b>Operating Expenses</b>  |               |                |                |               |                |                |                       |                  |                 |                 |                  |                   |
| Employee Costs   | 10,206        | 11,006         | 800            | 18,606        | 22,442         | 3,836          | 26,865                | 185,988          | 146,421         | (121)           | -                | 146,300           |
| Borrowing Costs  | 198           | 191            | (6)            | 396           | 383            | (12)           | 196                   | 3,313            | 7,872           | -               | -                | 7,872             |
| Materials and Contracts  | 3,634         | 1,797          | (1,836)        | 6,156         | 7,858          | 1,702          | 10,632                | 72,970           | 68,025          | (0)             | -                | 68,025            |
| Depreciation and Amortisation                                      | 6,427         | 6,837          | 410            | 13,046        | 14,619         | 1,572          | 12,967                | 83,995           | 91,884          | -               | -                | 91,884            |
| Other Expenses   | 5,028         | 4,842          | (186)          | 13,756        | 15,765         | 2,009          | 13,594                | 73,380           | 82,772          | (0)             | -                | 82,772            |
| Loss on Disposal   | -             | -              | -              | -             | -              | -              | -                     | 7,247            | -               | -               | -                | -                 |
| Internal Expenses  | 2,735         | 2,728          | (7)            | 4,765         | 5,660          | 895            | 5,482                 | 24,925           | 37,718          | -               | 638              | 38,355            |
| Overheads  | (2,693)       | (2,693)        | -              | (7,548)       | (7,548)        | -              | (2,365)               | (37,724)         | (29,920)        | -               | -                | (29,920)          |
| <b>Total Expenses attributable to Operations</b>                   | <b>25,535</b> | <b>24,709</b>  | <b>(825)</b>   | <b>49,177</b> | <b>59,179</b>  | <b>10,002</b>  | <b>67,370</b>         | <b>414,094</b>   | <b>404,772</b>  | <b>(121)</b>    | <b>638</b>       | <b>405,288</b>    |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>8,750</b>  | <b>10,801</b>  | <b>(2,051)</b> | <b>10,642</b> | <b>5,895</b>   | <b>4,747</b>   | <b>(5,845)</b>        | <b>(34,166)</b>  | <b>20,925</b>   | <b>121</b>      | <b>155</b>       | <b>21,201</b>     |
| Capital Grants   | 630           | -              | 630            | 436           | -              | 436            | 993                   | 30,474           | 5,945           | -               | -                | 5,945             |
| Capital Contributions  | 389           | 1,585          | (1,196)        | 870           | 3,171          | (2,301)        | 2,774                 | 28,597           | 19,024          | -               | -                | 19,024            |
| <b>Grants and Contributions Capital Received</b>                   | <b>1,019</b>  | <b>1,585</b>   | <b>(566)</b>   | <b>1,306</b>  | <b>3,171</b>   | <b>(1,865)</b> | <b>3,767</b>          | <b>59,072</b>    | <b>24,969</b>   | <b>-</b>        | <b>-</b>         | <b>24,969</b>     |
| <b>Net Operating Result</b>  | <b>9,770</b>  | <b>12,387</b>  | <b>(2,617)</b> | <b>11,948</b> | <b>9,066</b>   | <b>2,881</b>   | <b>(2,077)</b>        | <b>24,906</b>    | <b>45,895</b>   | <b>121</b>      | <b>155</b>       | <b>46,171</b>     |

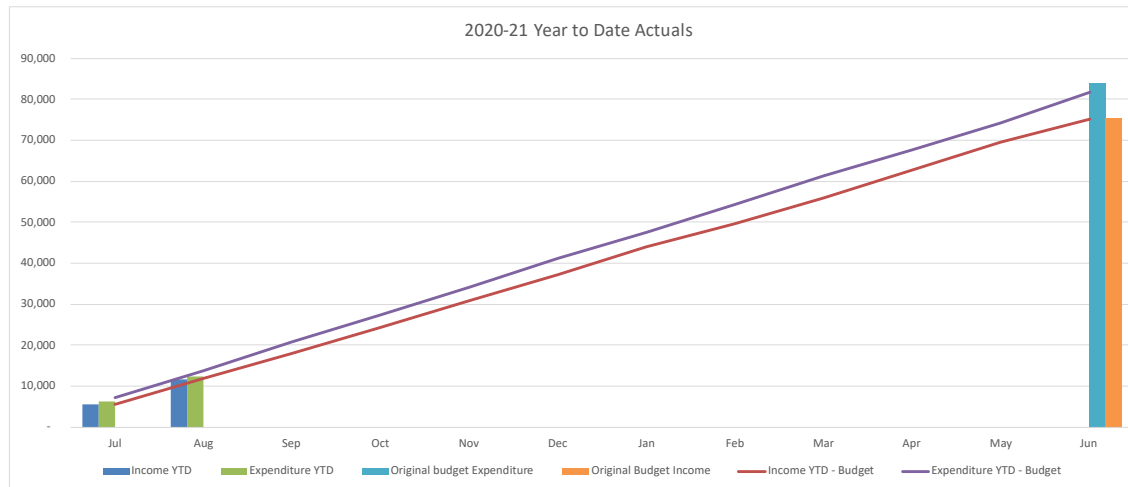


## 20. Water Fund Operating Statement

August 2021



|  | CURRENT MONTH |                |              | YEAR TO DATE  |                |              |                  | FULL YEAR        |                 |                 |                  |                   |
|--|---------------|----------------|--------------|---------------|----------------|--------------|------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals       | Adopted Budget | Variance     | Actuals       | Adopted Budget | Variance     | Last YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000        | \$'000         | \$'000       | \$'000        | \$'000         | \$'000       | \$'000           | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |               |                |              |               |                |              |                  |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | 1,283         | 1,108          | 175          | 1,803         | 1,632          | 171          | 1,481            | 11,857           | 11,762          | (0)             | -                | 11,762            |
| User Charges and Fees  | 4,871         | 4,926          | (55)         | 9,862         | 9,838          | 24           | 9,742            | 56,212           | 61,305          | -               | -                | 61,305            |
| Other Revenue  | -             | -              | -            | -             | -              | -            | (17)             | 7                | 26              | -               | -                | 26                |
| Interest   | 18            | 30             | (12)         | 24            | 59             | (35)         | 66               | 315              | 355             | -               | -                | 355               |
| Grants and Contributions   | -             | -              | -            | -             | -              | -            | -                | 3                | -               | -               | -                | -                 |
| Gain on Disposal   | -             | -              | -            | -             | -              | -            | -                | -                | -               | -               | -                | -                 |
| Internal Revenue   | 79            | 159            | (81)         | 79            | 319            | (240)        | 124              | 1,489            | 1,913           | -               | -                | 1,913             |
| <b>Total Income attributable to Operations</b>                     | <b>6,251</b>  | <b>6,223</b>   | <b>28</b>    | <b>11,768</b> | <b>11,849</b>  | <b>(81)</b>  | <b>11,396</b>    | <b>69,883</b>    | <b>75,361</b>   | <b>(0)</b>      | <b>-</b>         | <b>75,361</b>     |
| <b>Operating Expenses</b>  |               |                |              |               |                |              |                  |                  |                 |                 |                  |                   |
| Employee Costs   | 950           | 711            | (238)        | 1,698         | 1,934          | 236          | 2,670            | 16,877           | 16,487          | (2,279)         | -                | 14,208            |
| Borrowing Costs  | 616           | 681            | 65           | 1,106         | 1,198          | 92           | 1,398            | 7,750            | 6,480           | -               | -                | 6,480             |
| Materials and Contracts  | 382           | 679            | 297          | 656           | 1,021          | 364          | 1,456            | 11,949           | 8,619           | (1)             | -                | 8,618             |
| Depreciation and Amortisation                                      | 2,539         | 2,506          | (33)         | 4,691         | 5,056          | 364          | 4,421            | 24,599           | 29,966          | -               | -                | 29,966            |
| Other Expenses   | 50            | 67             | 18           | 70            | 135            | 65           | 201              | 733              | 808             | -               | -                | 808               |
| Loss on Disposal   | -             | -              | -            | -             | -              | -            | -                | 994              | -               | -               | -                | -                 |
| Internal Expenses  | 672           | 939            | 267          | 1,703         | 1,878          | 174          | 1,723            | 9,289            | 11,266          | -               | 57               | 11,324            |
| Overheads  | 887           | 887            | -            | 2,450         | 2,450          | -            | 785              | 12,007           | 10,368          | -               | -                | 10,368            |
| <b>Total Expenses attributable to Operations</b>                   | <b>6,095</b>  | <b>6,471</b>   | <b>376</b>   | <b>12,375</b> | <b>13,671</b>  | <b>1,296</b> | <b>12,653</b>    | <b>84,197</b>    | <b>83,994</b>   | <b>(2,280)</b>  | <b>57</b>        | <b>81,771</b>     |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>155</b>    | <b>(248)</b>   | <b>403</b>   | <b>(607)</b>  | <b>(1,822)</b> | <b>1,215</b> | <b>(1,257)</b>   | <b>(14,314)</b>  | <b>(8,633)</b>  | <b>2,280</b>    | <b>(57)</b>      | <b>(6,410)</b>    |
| Capital Grants   | 345           | -              | 345          | 975           | -              | 975          | 1,576            | 4,871            | 1,250           | -               | -                | 1,250             |
| Capital Contributions  | 131           | 590            | (459)        | 222           | 1,179          | (957)        | 548              | 3,526            | 7,075           | -               | -                | 7,075             |
| <b>Grants and Contributions Capital Received</b>                   | <b>476</b>    | <b>590</b>     | <b>(114)</b> | <b>1,197</b>  | <b>1,179</b>   | <b>18</b>    | <b>2,124</b>     | <b>8,398</b>     | <b>8,325</b>    | <b>-</b>        | <b>-</b>         | <b>8,325</b>      |
| <b>Net Operating Result</b>  | <b>631</b>    | <b>341</b>     | <b>290</b>   | <b>590</b>    | <b>(643)</b>   | <b>1,233</b> | <b>868</b>       | <b>(5,917)</b>   | <b>(308)</b>    | <b>2,280</b>    | <b>(57)</b>      | <b>1,915</b>      |

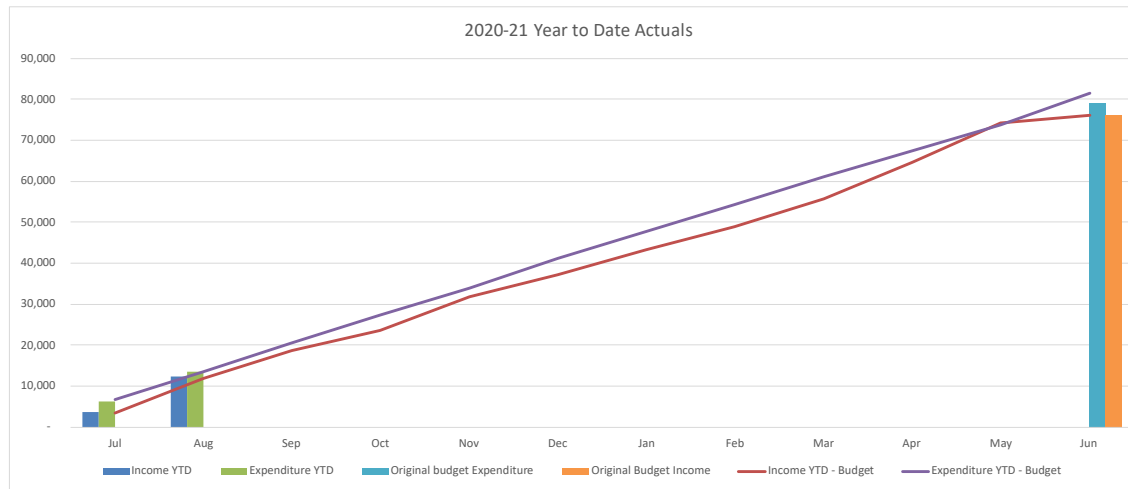


# 30. Sewer Fund Operating Statement

August 2021



|  | CURRENT MONTH |                |              | YEAR TO DATE   |                |              |                  | FULL YEAR        |                 |                 |                  |                   |
|--|---------------|----------------|--------------|----------------|----------------|--------------|------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals       | Adopted Budget | Variance     | Actuals        | Adopted Budget | Variance     | Last YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000        | \$'000         | \$'000       | \$'000         | \$'000         | \$'000       | \$'000           | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |               |                |              |                |                |              |                  |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | 6,407         | 5,979          | 428          | 9,040          | 8,493          | 547          | 7,243            | 54,662           | 54,731          | 0               | -                | 54,731            |
| User Charges and Fees  | 2,034         | 2,171          | (137)        | 3,020          | 3,057          | (37)         | 2,577            | 19,018           | 19,280          | 0               | -                | 19,280            |
| Other Revenue  | 32            | -              | 32           | 38             | -              | 38           | 7                | 59               | -               | -               | -                | -                 |
| Interest   | 16            | 128            | (112)        | 125            | 256            | (131)        | 346              | 1,780            | 1,633           | 0               | -                | 1,633             |
| Grants and Contributions   | -             | -              | -            | -              | -              | -            | -                | 462              | -               | -               | -                | -                 |
| Gain on Disposal   | -             | -              | -            | -              | -              | -            | -                | -                | -               | -               | -                | -                 |
| Internal Revenue   | 38            | 37             | 1            | 76             | 75             | 1            | 80               | 1,166            | 535             | -               | -                | 535               |
| <b>Total Income attributable to Operations</b>                     | <b>8,528</b>  | <b>8,315</b>   | <b>212</b>   | <b>12,299</b>  | <b>11,880</b>  | <b>419</b>   | <b>10,254</b>    | <b>77,148</b>    | <b>76,180</b>   | <b>0</b>        | <b>-</b>         | <b>76,180</b>     |
| <b>Operating Expenses</b>  |               |                |              |                |                |              |                  |                  |                 |                 |                  |                   |
| Employee Costs   | 1,122         | 968            | (153)        | 1,908          | 1,796          | (112)        | 2,568            | 17,877           | 10,840          | 2,279           | -                | 13,120            |
| Borrowing Costs  | 265           | 276            | 11           | 496            | 507            | 11           | 672              | 4,783            | 2,707           | -               | -                | 2,707             |
| Materials and Contracts  | 519           | 485            | (34)         | 810            | 750            | (60)         | 1,253            | 7,903            | 6,808           | 1               | -                | 6,809             |
| Depreciation and Amortisation                                      | 3,220         | 3,182          | (38)         | 5,921          | 6,381          | 460          | 5,874            | 33,144           | 38,118          | -               | -                | 38,118            |
| Other Expenses   | 34            | 62             | 29           | 64             | 125            | 61           | 242              | 800              | 750             | -               | -                | 750               |
| Loss on Disposal   | -             | -              | -            | -              | -              | -            | -                | 1,385            | -               | -               | -                | -                 |
| Internal Expenses  | 1,231         | 836            | (395)        | 2,016          | 1,678          | (338)        | 1,432            | 9,339            | 10,101          | -               | 78               | 10,180            |
| Overheads  | 833           | 833            | -            | 2,336          | 2,336          | -            | 792              | 12,578           | 9,856           | -               | -                | 9,856             |
| <b>Total Expenses attributable to Operations</b>                   | <b>7,224</b>  | <b>6,643</b>   | <b>(581)</b> | <b>13,551</b>  | <b>13,573</b>  | <b>22</b>    | <b>12,834</b>    | <b>87,808</b>    | <b>79,181</b>   | <b>2,280</b>    | <b>78</b>        | <b>81,540</b>     |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>1,304</b>  | <b>1,673</b>   | <b>(369)</b> | <b>(1,252)</b> | <b>(1,693)</b> | <b>440</b>   | <b>(2,580)</b>   | <b>(10,660)</b>  | <b>(3,002)</b>  | <b>(2,280)</b>  | <b>(78)</b>      | <b>(5,360)</b>    |
| Capital Grants   | 6             | -              | 6            | 27             | -              | 27           | -                | 1,042            | 1,250           | -               | -                | 1,250             |
| Capital Contributions  | 134           | 413            | (279)        | 196            | 826            | (630)        | 568              | 3,225            | 4,958           | -               | -                | 4,958             |
| <b>Grants and Contributions Capital Received</b>                   | <b>140</b>    | <b>413</b>     | <b>(273)</b> | <b>223</b>     | <b>826</b>     | <b>(604)</b> | <b>568</b>       | <b>4,267</b>     | <b>6,208</b>    | <b>-</b>        | <b>-</b>         | <b>6,208</b>      |
| <b>Net Operating Result</b>  | <b>1,444</b>  | <b>2,086</b>   | <b>(642)</b> | <b>(1,030)</b> | <b>(866)</b>   | <b>(164)</b> | <b>(2,012)</b>   | <b>(6,393)</b>   | <b>3,206</b>    | <b>(2,280)</b>  | <b>(78)</b>      | <b>848</b>        |

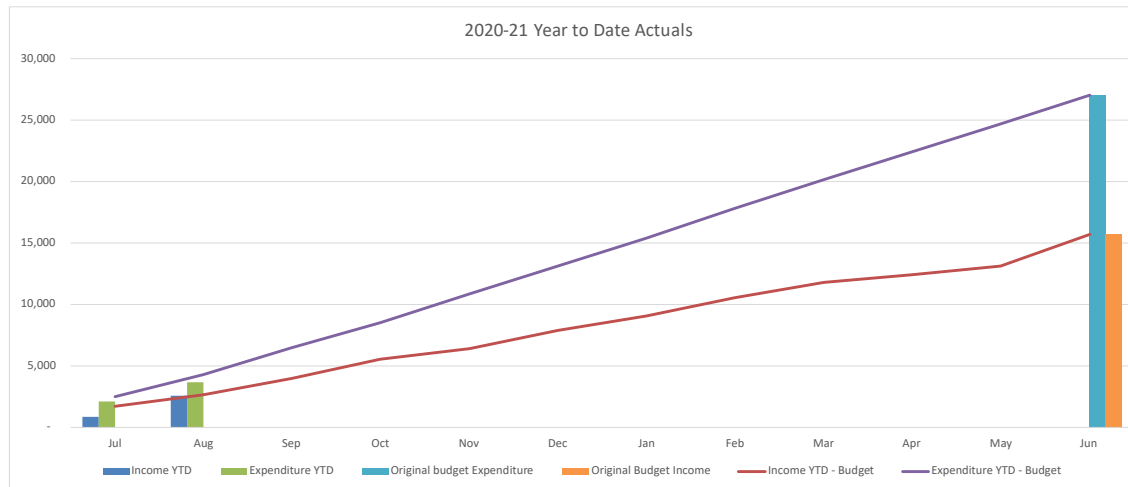


# 40. Drainage Fund Operating Statement

August 2021



|  | CURRENT MONTH |                |              | YEAR TO DATE   |                |             |                       | FULL YEAR        |                 |                 |                  |                   |
|--|---------------|----------------|--------------|----------------|----------------|-------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals       | Adopted Budget | Variance     | Actuals        | Adopted Budget | Variance    | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000        | \$'000         | \$'000       | \$'000         | \$'000         | \$'000      | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |               |                |              |                |                |             |                       |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | 1,722         | 876            | 846          | 2,556          | 2,641          | (85)        | 2,016                 | 14,940           | 15,635          | (0)             | -                | 15,635            |
| User Charges and Fees  | -             | -              | -            | -              | -              | -           | -                     | -                | -               | -               | -                | -                 |
| Other Revenue  | -             | -              | -            | -              | -              | -           | -                     | -                | -               | -               | -                | -                 |
| Interest   | 3             | 2              | 2            | 4              | 3              | 1           | 1                     | 29               | 18              | -               | -                | 18                |
| Grants and Contributions   | -             | -              | -            | -              | -              | -           | 15                    | 242              | 20              | -               | -                | 20                |
| Gain on Disposal   | -             | -              | -            | -              | -              | -           | -                     | -                | -               | -               | -                | -                 |
| Internal Revenue   | -             | -              | -            | -              | -              | -           | -                     | 66               | -               | -               | -                | -                 |
| <b>Total Income attributable to Operations</b>                     | <b>1,726</b>  | <b>878</b>     | <b>848</b>   | <b>2,560</b>   | <b>2,644</b>   | <b>(84)</b> | <b>2,032</b>          | <b>15,277</b>    | <b>15,673</b>   | <b>(0)</b>      | <b>-</b>         | <b>15,673</b>     |
| <b>Operating Expenses</b>  |               |                |              |                |                |             |                       |                  |                 |                 |                  |                   |
| Employee Costs   | 119           | 107            | (12)         | 232            | 217            | (15)        | 337                   | 1,465            | 1,453           | -               | -                | 1,453             |
| Borrowing Costs  | 38            | 37             | (2)          | 77             | 73             | (4)         | 100                   | 568              | 413             | -               | -                | 413               |
| Materials and Contracts  | 8             | (3)            | (11)         | 43             | 95             | 53          | 272                   | 990              | 1,331           | -               | -                | 1,331             |
| Depreciation and Amortisation                                      | 993           | 1,131          | 138          | 2,288          | 2,563          | 275         | 2,597                 | 14,567           | 17,138          | -               | -                | 17,138            |
| Other Expenses   | 0             | 1              | 1            | 1              | 3              | 2           | 0                     | 4                | 16              | -               | -                | 16                |
| Loss on Disposal   | -             | -              | -            | -              | -              | -           | -                     | 35               | -               | -               | -                | -                 |
| Internal Expenses  | 131           | 274            | 144          | 221            | 548            | 327         | 808                   | 2,286            | 3,268           | -               | 7                | 3,275             |
| Overheads  | 288           | 288            | -            | 809            | 809            | -           | 255                   | 3,776            | 3,392           | -               | -                | 3,392             |
| <b>Total Expenses attributable to Operations</b>                   | <b>1,577</b>  | <b>1,835</b>   | <b>258</b>   | <b>3,670</b>   | <b>4,309</b>   | <b>638</b>  | <b>4,371</b>          | <b>23,692</b>    | <b>27,010</b>   | <b>-</b>        | <b>7</b>         | <b>27,017</b>     |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>148</b>    | <b>(958)</b>   | <b>1,106</b> | <b>(1,110)</b> | <b>(1,664)</b> | <b>554</b>  | <b>(2,339)</b>        | <b>(8,415)</b>   | <b>(11,337)</b> | <b>(0)</b>      | <b>(7)</b>       | <b>(11,344)</b>   |
| Capital Grants   | -             | -              | -            | 400            | -              | 400         | -                     | 505              | -               | -               | -                | -                 |
| Capital Contributions  | 37            | 282            | (245)        | 115            | 565            | (450)       | 11                    | 11,462           | 3,388           | -               | -                | 3,388             |
| <b>Grants and Contributions Capital Received</b>                   | <b>37</b>     | <b>282</b>     | <b>(245)</b> | <b>515</b>     | <b>565</b>     | <b>(50)</b> | <b>11</b>             | <b>11,967</b>    | <b>3,388</b>    | <b>-</b>        | <b>-</b>         | <b>3,388</b>      |
| <b>Net Operating Result</b>  | <b>186</b>    | <b>(675)</b>   | <b>861</b>   | <b>(596)</b>   | <b>(1,100)</b> | <b>504</b>  | <b>(2,327)</b>        | <b>3,552</b>     | <b>(7,949)</b>  | <b>(0)</b>      | <b>(7)</b>       | <b>(7,956)</b>    |

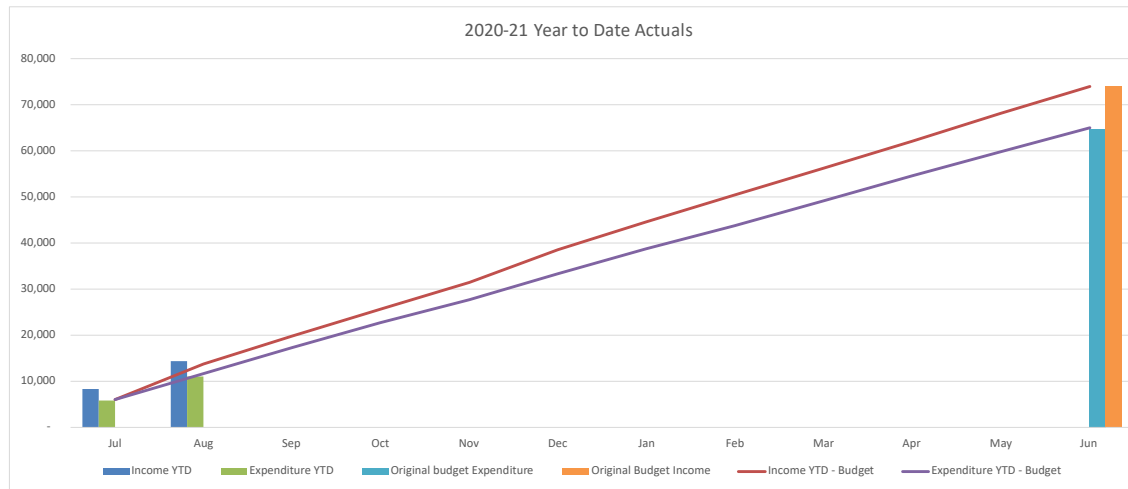


# 50. Domestic Waste Fund Operating Statement

August 2021



|  | CURRENT MONTH |                |                | YEAR TO DATE  |                |              |                       | FULL YEAR        |                 |                 |                  |                   |
|--|---------------|----------------|----------------|---------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals       | Adopted Budget | Variance       | Actuals       | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000        | \$'000         | \$'000         | \$'000        | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |               |                |                |               |                |              |                       |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | 6,061         | 7,712          | (1,651)        | 14,352        | 13,745         | 607          | 12,341                | 74,163           | 73,785          | -               | -                | 73,785            |
| User Charges and Fees  | 1             | -              | 1              | 2             | -              | 2            | 1                     | 10               | -               | -               | -                | -                 |
| Other Revenue  | -             | -              | -              | -             | -              | -            | -                     | 3                | -               | -               | -                | -                 |
| Interest   | 15            | 8              | 7              | 22            | 16             | 6            | 364                   | 112              | 96              | -               | -                | 96                |
| Grants and Contributions   | -             | -              | -              | -             | -              | -            | -                     | -                | -               | -               | -                | -                 |
| Gain on Disposal   | -             | -              | -              | -             | -              | -            | -                     | -                | -               | -               | -                | -                 |
| Internal Revenue   | -             | -              | -              | -             | -              | -            | -                     | 18               | -               | -               | -                | -                 |
| <b>Total Income attributable to Operations</b>                     | <b>6,077</b>  | <b>7,720</b>   | <b>(1,644)</b> | <b>14,376</b> | <b>13,761</b>  | <b>615</b>   | <b>12,707</b>         | <b>74,306</b>    | <b>73,881</b>   | <b>-</b>        | <b>-</b>         | <b>73,881</b>     |
| <b>Operating Expenses</b>  |               |                |                |               |                |              |                       |                  |                 |                 |                  |                   |
| Employee Costs   | 55            | 51             | (4)            | 99            | 108            | 10           | 26                    | 410              | 631             | 121             | -                | 753               |
| Borrowing Costs  | -             | -              | -              | -             | -              | -            | -                     | -                | -               | -               | -                | -                 |
| Materials and Contracts  | 2,382         | 2,172          | (210)          | 4,573         | 4,648          | 75           | 4,449                 | 29,196           | 29,381          | -               | -                | 29,381            |
| Depreciation and Amortisation                                      | -             | -              | -              | -             | -              | -            | -                     | -                | -               | -               | -                | -                 |
| Other Expenses   | 1,200         | 1,462          | 262            | 2,432         | 2,827          | 395          | 2,510                 | 15,695           | 16,477          | -               | -                | 16,477            |
| Loss on Disposal   | -             | -              | -              | -             | -              | -            | -                     | -                | -               | -               | -                | -                 |
| Internal Expenses  | 993           | 1,000          | 7              | 1,987         | 2,000          | 13           | 1,000                 | 13,211           | 12,000          | -               | 12               | 12,012            |
| Overheads  | 684           | 684            | -              | 1,953         | 1,953          | -            | 533                   | 9,364            | 6,303           | -               | -                | 6,303             |
| <b>Total Expenses attributable to Operations</b>                   | <b>5,314</b>  | <b>5,370</b>   | <b>55</b>      | <b>11,044</b> | <b>11,536</b>  | <b>492</b>   | <b>8,518</b>          | <b>67,876</b>    | <b>64,792</b>   | <b>121</b>      | <b>12</b>        | <b>64,926</b>     |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>763</b>    | <b>2,351</b>   | <b>(1,588)</b> | <b>3,332</b>  | <b>2,225</b>   | <b>1,107</b> | <b>4,188</b>          | <b>6,430</b>     | <b>9,089</b>    | <b>(121)</b>    | <b>(12)</b>      | <b>8,955</b>      |
| Capital Grants   | -             | -              | -              | -             | -              | -            | -                     | -                | -               | -               | -                | -                 |
| Capital Contributions  | -             | -              | -              | -             | -              | -            | -                     | -                | -               | -               | -                | -                 |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>       | <b>-</b>      | <b>-</b>       | <b>-</b>     | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |
| <b>Net Operating Result</b>  | <b>763</b>    | <b>2,351</b>   | <b>(1,588)</b> | <b>3,332</b>  | <b>2,225</b>   | <b>1,107</b> | <b>4,188</b>          | <b>6,430</b>     | <b>9,089</b>    | <b>(121)</b>    | <b>(12)</b>      | <b>8,955</b>      |







# Chief Executive Officer Monthly Financial Reports

August 2021

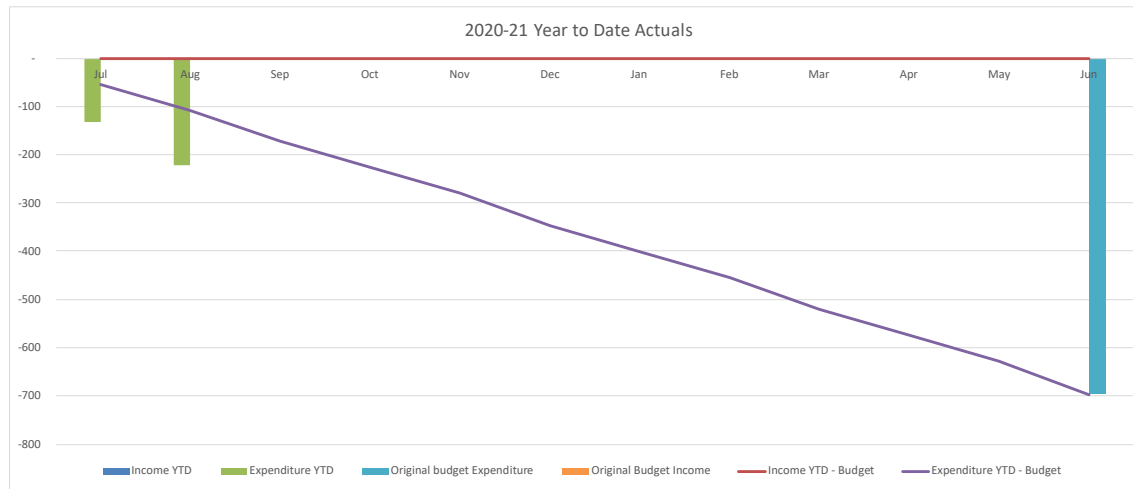
# 01. Office of the Chief Executive Officer

## Operating Statement



August 2021

|  | CURRENT MONTH |                |          | YEAR TO DATE |                |          |                       | FULL YEAR        |                 |                 |                  |                   |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals       | Adopted Budget | Variance | Actuals      | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000        | \$'000         | \$'000   | \$'000       | \$'000         | \$'000   | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| User Charges and Fees  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| Other Revenue  | -             | -              | -        | -            | -              | -        | (0)                   | 0                | -               | -               | -                | -                 |
| Interest   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| Grants and Contributions   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| Gain on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| Internal Revenue   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| <b>Total Income attributable to Operations</b>                     | -             | -              | -        | -            | -              | -        | (0)                   | 0                | -               | -               | -                | -                 |
| <b>Operating Expenses</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |
| Employee Costs   | 87            | 82             | (6)      | 154          | 163            | 9        | 177                   | 1,761            | 1,070           | -               | -                | 1,070             |
| Borrowing Costs  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| Materials and Contracts  | 28            | 65             | 36       | 35           | 129            | 94       | 146                   | 839              | 779             | -               | -                | 779               |
| Depreciation and Amortisation                                      | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| Other Expenses   | 0             | 4              | 4        | 0            | 8              | 8        | 3                     | 28               | 49              | -               | -                | 49                |
| Loss on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| Internal Expenses  | 2             | 3              | 1        | 4            | 6              | 2        | 6                     | 38               | 35              | -               | (6)              | 29                |
| Overheads  | (207)         | (207)          | -        | (414)        | (414)          | -        | (190)                 | (2,665)          | (2,629)         | -               | -                | (2,629)           |
| <b>Total Expenses attributable to Operations</b>                   | (89)          | (54)           | 36       | (221)        | (107)          | 114      | 141                   | 0                | (697)           | -               | (6)              | (702)             |
| <b>Operating Result after Overheads and before Capital Amounts</b> | 89            | 54             | 36       | 221          | 107            | 114      | (142)                 | -                | 697             | -               | 6                | 702               |
| Capital Grants   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| Capital Contributions  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| <b>Grants and Contributions Capital Received</b>                   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |
| <b>Net Operating Result</b>  | 89            | 54             | 36       | 221          | 107            | 114      | (142)                 | -                | 697             | -               | 6                | 702               |



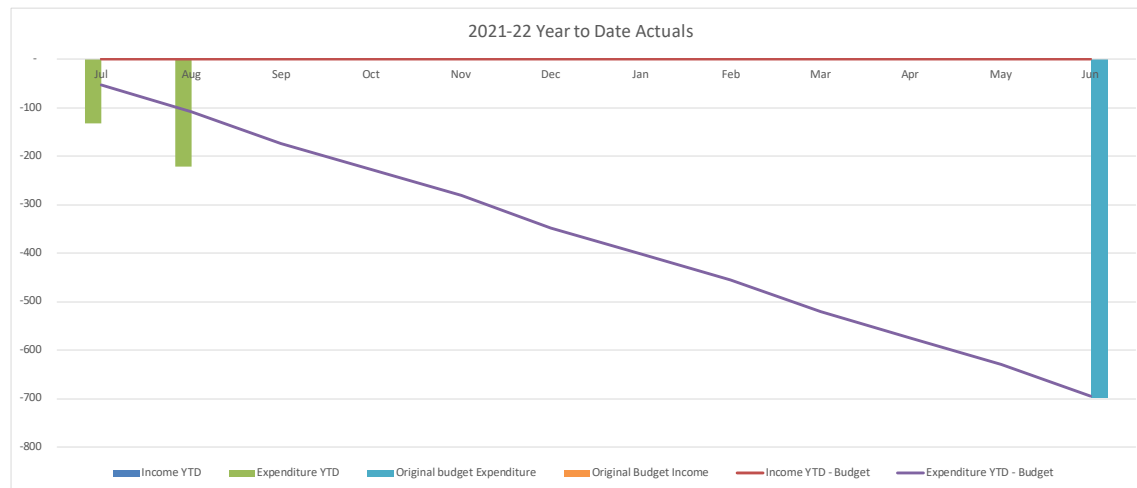
# 01.01. Office of the Chief Executive Officer

## Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |          | YEAR TO DATE |                |          |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals       | Adopted Budget | Variance | Actuals      | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000        | \$'000         | \$'000   | \$'000       | \$'000         | \$'000   | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| User Charges and Fees  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| Other Revenue  | -             | -              | -        | -            | -              | -        | (0)                   | 0                | -               | -               | -                | -                 |        |  |
| Interest   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| Grants and Contributions   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| Gain on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| Internal Revenue   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Total Income attributable to Operations</b>                     | -             | -              | -        | -            | -              | -        | (0)                   | 0                | -               | -               | -                | -                 |        |  |
| <b>Operating Expenses</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 87            | 82             | (6)      | 154          | 163            | 9        | 177                   | 1,761            | 1,070           | -               | -                | 1,070             | ●      |  |
| Borrowing Costs  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| Materials and Contracts  | 28            | 65             | 36       | 35           | 129            | 94       | 146                   | 839              | 779             | -               | -                | 779               | ●      | Consultants budget not fully utilised.   |
| Depreciation and Amortisation                                      | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| Other Expenses   | 0             | 4              | 4        | 0            | 8              | 8        | 3                     | 28               | 49              | -               | -                | 49                | ●      | Office of CEO training and conference budget not utilised.                       |
| Loss on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| Internal Expenses  | 2             | 3              | 1        | 4            | 6              | 2        | 6                     | 38               | 35              | -               | (6)              | 29                | ●      |  |
| Overheads  | (207)         | (207)          | -        | (414)        | (414)          | -        | (190)                 | (2,665)          | (2,629)         | -               | -                | (2,629)           | ●      | Overheads recovered as per budget - true up undertaken at end of financial year. |
| <b>Total Expenses attributable to Operations</b>                   | (89)          | (54)           | 36       | (221)        | (107)          | 114      | 141                   | 0                | (697)           | -               | (6)              | (702)             |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | 89            | 54             | 36       | 221          | 107            | 114      | (142)                 | -                | 697             | -               | 6                | 702               |        |  |
| Capital Grants   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| Capital Contributions  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Grants and Contributions Capital Received</b>                   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Net Operating Result</b>  | 89            | 54             | 36       | 221          | 107            | 114      | (142)                 | -                | 697             | -               | 6                | 702               |        |  |







# Community and Recreation Services Monthly Financial Reports

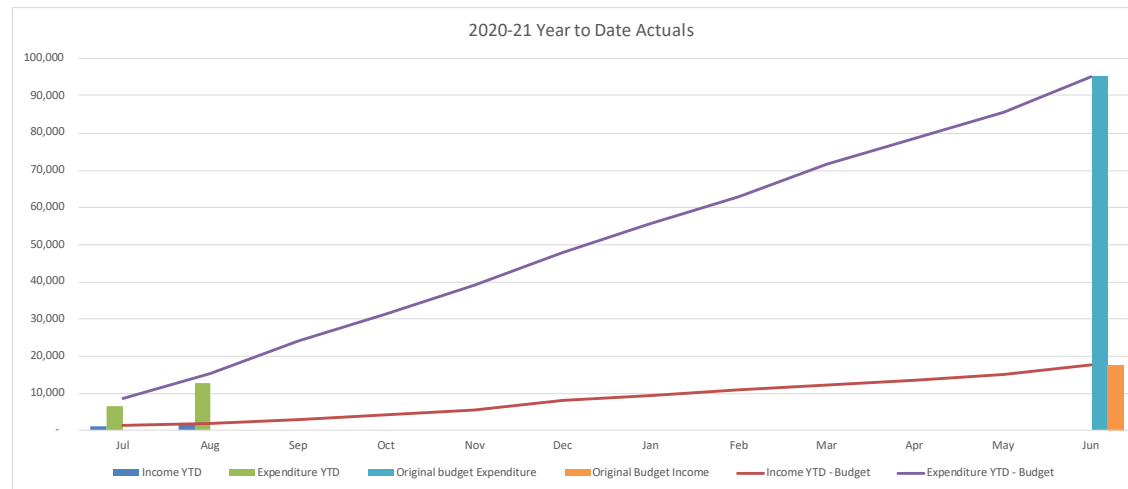
## August 2021

## 02. Community and Recreation Services Operating Statement



August 2021

|  | CURRENT MONTH  |                |            | YEAR TO DATE    |                 |              |                       | FULL YEAR        |                 |                 |                  |                   |
|--|----------------|----------------|------------|-----------------|-----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals        | Adopted Budget | Variance   | Actuals         | Adopted Budget  | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000         | \$'000         | \$'000     | \$'000          | \$'000          | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |                |                |            |                 |                 |              |                       |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | -              | -              | -          | -               | -               | -            | -                     | -                | -               | -               | -                | -                 |
| User Charges and Fees  | 512            | 477            | 35         | 1,548           | 1,765           | (216)        | 2,178                 | 15,790           | 13,278          | -               | -                | 13,278            |
| Other Revenue  | 4              | 44             | (41)       | 27              | 130             | (103)        | 113                   | 2,839            | 2,373           | -               | -                | 2,373             |
| Interest   | 0              | -              | 0          | 0               | -               | 0            | -                     | 1                | -               | -               | -                | -                 |
| Grants and Contributions   | 110            | 2              | 108        | 129             | 35              | 94           | 743                   | 2,356            | 2,053           | -               | -                | 2,053             |
| Gain on Disposal   | -              | -              | -          | -               | -               | -            | -                     | -                | -               | -               | -                | -                 |
| Internal Revenue   | 6              | 1              | 5          | 6               | 1               | 4            | 1                     | 59               | 8               | -               | -                | 8                 |
| <b>Total Income attributable to Operations</b>                     | <b>631</b>     | <b>523</b>     | <b>108</b> | <b>1,711</b>    | <b>1,931</b>    | <b>(221)</b> | <b>3,036</b>          | <b>21,044</b>    | <b>17,712</b>   | -               | -                | <b>17,712</b>     |
| <b>Operating Expenses</b>  |                |                |            |                 |                 |              |                       |                  |                 |                 |                  |                   |
| Employee Costs   | 2,330          | 2,920          | 590        | 4,166           | 5,833           | 1,667        | 5,906                 | 43,867           | 38,398          | -               | -                | 38,398            |
| Borrowing Costs  | -              | -              | -          | -               | -               | -            | -                     | 33               | -               | -               | -                | -                 |
| Materials and Contracts  | 516            | 624            | 108        | 864             | 1,268           | 404          | 1,022                 | 9,205            | 9,543           | -               | -                | 9,543             |
| Depreciation and Amortisation                                      | 1,577          | 1,578          | 1          | 2,916           | 3,157           | 241          | 2,473                 | 18,413           | 18,818          | -               | -                | 18,818            |
| Other Expenses   | 128            | 134            | 7          | 701             | 882             | 181          | 768                   | 4,872            | 6,904           | -               | -                | 6,904             |
| Loss on Disposal   | -              | -              | -          | -               | -               | -            | -                     | 819              | -               | -               | -                | -                 |
| Internal Expenses  | 884            | 761            | (123)      | 1,443           | 1,539           | 97           | 1,069                 | 7,537            | 9,149           | -               | 339              | 9,487             |
| Overheads  | 902            | 902            | -          | 2,728           | 2,728           | -            | 795                   | 13,188           | 12,200          | -               | -                | 12,200            |
| <b>Total Expenses attributable to Operations</b>                   | <b>6,336</b>   | <b>6,919</b>   | <b>582</b> | <b>12,819</b>   | <b>15,408</b>   | <b>2,589</b> | <b>12,034</b>         | <b>97,935</b>    | <b>95,010</b>   | -               | 339              | <b>95,349</b>     |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(5,705)</b> | <b>(6,395)</b> | <b>690</b> | <b>(11,109)</b> | <b>(13,477)</b> | <b>2,368</b> | <b>(8,998)</b>        | <b>(76,891)</b>  | <b>(77,299)</b> | -               | (339)            | <b>(77,637)</b>   |
| Capital Grants   | 243            | -              | 243        | 3               | -               | 3            | (5)                   | 4,185            | 500             | -               | -                | 500               |
| Capital Contributions  | -              | -              | -          | -               | -               | -            | 164                   | 8,118            | -               | -               | -                | -                 |
| <b>Grants and Contributions Capital Received</b>                   | <b>243</b>     | <b>-</b>       | <b>243</b> | <b>3</b>        | <b>-</b>        | <b>3</b>     | <b>159</b>            | <b>12,303</b>    | <b>500</b>      | -               | -                | <b>500</b>        |
| <b>Net Operating Result</b>  | <b>(5,462)</b> | <b>(6,395)</b> | <b>933</b> | <b>(11,106)</b> | <b>(13,477)</b> | <b>2,371</b> | <b>(8,839)</b>        | <b>(64,587)</b>  | <b>(76,799)</b> | -               | (339)            | <b>(77,137)</b>   |



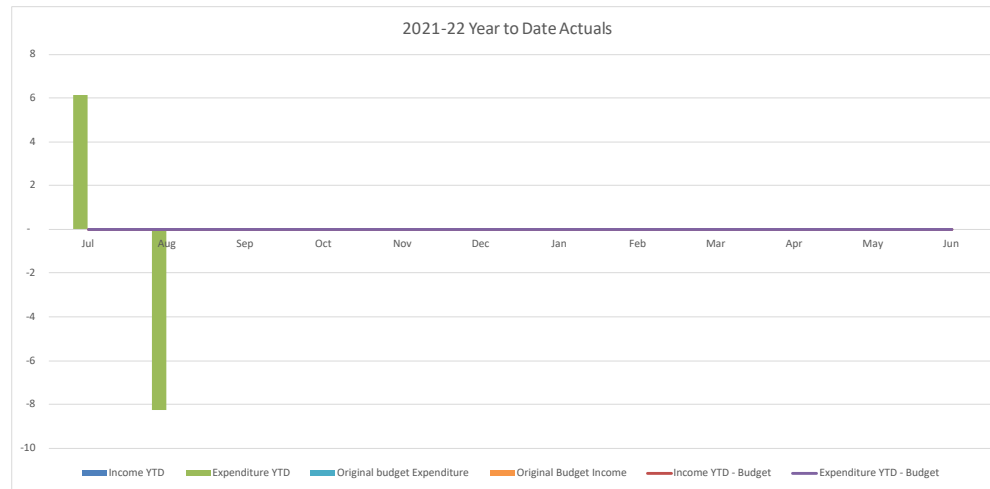
## 02.01. Community and Recreation Services Executive

### Operating Statement - Internal

August 2021



|  | CURRENT MONTH |                |          | YEAR TO DATE |                |          |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|----------------|
|  | Actuals       | Adopted Budget | Variance | Actuals      | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |                |
|  | \$'000        | \$'000         | \$'000   | \$'000       | \$'000         | \$'000   | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |                |
| <b>Operating Income</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |        |                |
| Rates and Annual Charges   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |                |
| User Charges and Fees  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Other Revenue  | -             | -              | -        | -            | -              | -        | -                     | (3)              | -               | -               | -                | -                 | ●      |                |
| Interest   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Grants and Contributions   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Gain on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Internal Revenue   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |                |
| <b>Total Income attributable to Operations</b>                     | -             | -              | -        | -            | -              | -        | -                     | (3)              | -               | -               | -                | -                 |        |                |
| <b>Operating Expenses</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |        |                |
| Employee Costs   | 50            | 46             | (5)      | 85           | 91             | 6        | 95                    | 618              | 597             | -               | -                | 597               | ●      | On track       |
| Borrowing Costs  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Materials and Contracts  | (11)          | -              | 11       | -            | -              | -        | 72                    | 386              | 31              | -               | -                | 31                | ●      | On track       |
| Depreciation and Amortisation                                      | -             | 0              | 0        | -            | 0              | 0        | -                     | -                | 0               | -               | -                | 0                 | ●      | On track       |
| Other Expenses   | (6)           | 1              | 7        | -            | 1              | 1        | -                     | 64               | 10              | -               | -                | 10                | ●      | On track       |
| Loss on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      | On track       |
| Internal Expenses  | 1             | 2              | 1        | 2            | 3              | 1        | 9                     | 89               | 19              | -               | (6)              | 14                | ●      | On track       |
| Overheads  | (48)          | (48)           | -        | (96)         | (96)           | -        | (117)                 | (1,161)          | (657)           | -               | -                | (657)             | ●      | On track       |
| <b>Total Expenses attributable to Operations</b>                   | (14)          | -              | 14       | (8)          | -              | 8        | 58                    | (3)              | -               | -               | (6)              | (6)               |        |                |
| <b>Operating Result after Overheads and before Capital Amounts</b> | 14            | -              | 14       | 8            | -              | 8        | (58)                  | (0)              | -               | -               | 6                | 6                 |        |                |
| Capital Grants   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Capital Contributions  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |                |
| <b>Grants and Contributions Capital Received</b>                   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Net Operating Result</b>  | 14            | -              | 14       | 8            | -              | 8        | (58)                  | (0)              | -               | -               | 6                | 6                 |        |                |

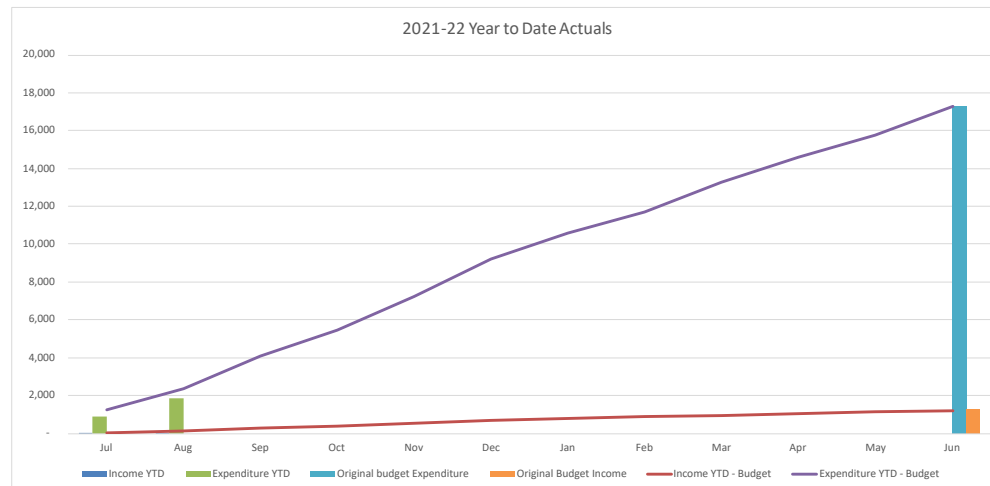


## 02.02. Community and Culture Operating Statement - Internal

August 2021



|  | CURRENT MONTH |                |             | YEAR TO DATE   |                |             |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|---------------|----------------|-------------|----------------|----------------|-------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals       | Adopted Budget | Variance    | Actuals        | Adopted Budget | Variance    | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000        | \$'000         | \$'000      | \$'000         | \$'000         | \$'000      | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |               |                |             |                |                |             |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -             | -              | -           | -              | -              | -           | -                     | -                | -               | -               | -                | -                 | ●      |  |
| User Charges and Fees  | 42            | 46             | (4)         | 47             | 87             | (40)        | 4                     | 559              | 826             | -               | -                | 826               | ●      | Reduced income due to the impacts of COVID-19 on facilities closures   |
| Other Revenue  | (25)          | 20             | (44)        | (24)           | 40             | (64)        | 10                    | 476              | 307             | -               | -                | 307               | ●      | Variance relates to a refund of some deposits received for cancelled theatre performances and reduced income from both gallery and theatres remaining closed due to COVID-19 restrictions. |
| Interest   | -             | -              | -           | -              | -              | -           | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Grants and Contributions   | 22            | 2              | 21          | 22             | 2              | 21          | 10                    | 284              | 90              | -               | -                | 90                | ●      | Positive variation due to income received from the external Bushfire grant.  |
| Gain on Disposal   | -             | -              | -           | -              | -              | -           | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Internal Revenue   | -             | -              | -           | -              | -              | -           | 1                     | 8                | -               | -               | -                | -                 | ●      |  |
| <b>Total Income attributable to Operations</b>                     | <b>40</b>     | <b>68</b>      | <b>(28)</b> | <b>46</b>      | <b>129</b>     | <b>(83)</b> | <b>24</b>             | <b>1,327</b>     | <b>1,223</b>    | <b>-</b>        | <b>-</b>         | <b>1,223</b>      |        |  |
| <b>Operating Expenses</b>  |               |                |             |                |                |             |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 364           | 383            | 19          | 662            | 765            | 102         | 816                   | 5,775            | 5,007           | -               | -                | 5,007             | ●      | Variance relates primarily to current vacancies and underutilisation of casual staff due to COVID closures.  |
| Borrowing Costs  | -             | -              | -           | -              | -              | -           | -                     | 20               | -               | -               | -                | -                 | ●      |  |
| Materials and Contracts  | 267           | 402            | 135         | 467            | 801            | 333         | 423                   | 4,723            | 5,969           | -               | -                | 5,969             | ●      | COVID 19 closures and restrictions have impacted planned delivery of numerous projects, programs and services. Situation will be monitored ongoing and budget realigned accordingly when   |
| Depreciation and Amortisation                                      | 65            | 51             | (14)        | 126            | 102            | (24)        | 88                    | 651              | 611             | -               | -                | 611               | ●      |  |
| Other Expenses   | 41            | 50             | 9           | 65             | 114            | 49          | 15                    | 1,434            | 2,526           | -               | -                | 2,526             | ●      | COVID 19 closures and restrictions have impacted planned delivery of numerous projects, programs and services. Situation will be monitored ongoing and budget realigned accordingly when   |
| Loss on Disposal   | -             | -              | -           | -              | -              | -           | -                     | 85               | -               | -               | -                | -                 | ●      |  |
| Internal Expenses  | 61            | 59             | (2)         | 89             | 117            | 28          | 64                    | 498              | 703             | -               | (3)              | 701               | ●      |  |
| Overheads  | 164           | 164            | -           | 455            | 455            | -           | 377                   | 2,562            | 2,474           | -               | -                | 2,474             | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>962</b>    | <b>1,108</b>   | <b>146</b>  | <b>1,864</b>   | <b>2,353</b>   | <b>489</b>  | <b>1,783</b>          | <b>15,747</b>    | <b>17,290</b>   | <b>-</b>        | <b>(3)</b>       | <b>17,287</b>     |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(922)</b>  | <b>(1,040)</b> | <b>118</b>  | <b>(1,818)</b> | <b>(2,224)</b> | <b>406</b>  | <b>(1,759)</b>        | <b>(14,420)</b>  | <b>(16,067)</b> | <b>-</b>        | <b>3</b>         | <b>(16,064)</b>   |        |  |
| Capital Grants   | -             | -              | -           | -              | -              | -           | -                     | (188)            | -               | -               | -                | -                 | ●      |  |
| Capital Contributions  | -             | -              | -           | -              | -              | -           | -                     | -                | -               | -               | -                | -                 | ●      |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>    | <b>-</b>       | <b>-</b>       | <b>-</b>    | <b>-</b>              | <b>(188)</b>     | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |  |
| <b>Net Operating Result</b>  | <b>(922)</b>  | <b>(1,040)</b> | <b>118</b>  | <b>(1,818)</b> | <b>(2,224)</b> | <b>406</b>  | <b>(1,759)</b>        | <b>(14,608)</b>  | <b>(16,067)</b> | <b>-</b>        | <b>3</b>         | <b>(16,064)</b>   |        |  |





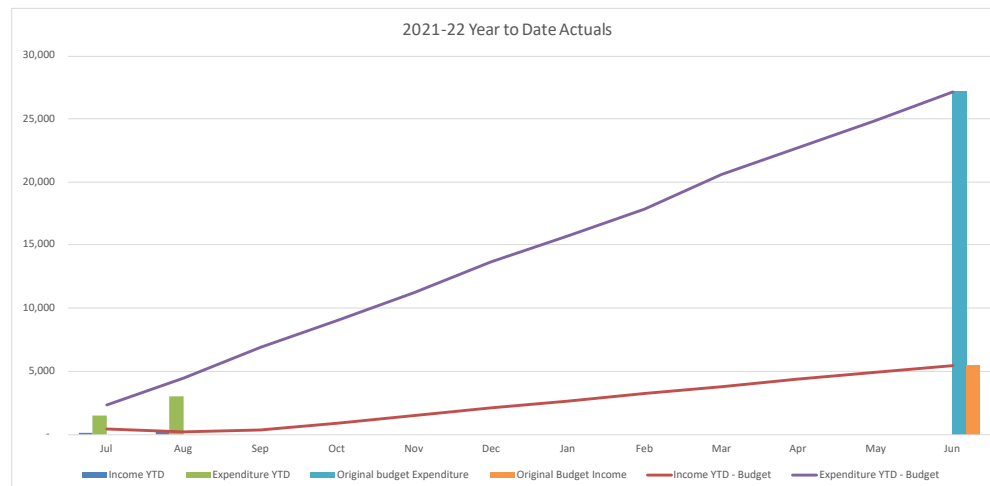
## 02.03. Leisure Recreation and Community Facilities

### Operating Statement - Internal

August 2021



|  | CURRENT MONTH  |                |            | YEAR TO DATE   |                |              |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment  |
|--|----------------|----------------|------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
|  | Actuals        | Adopted Budget | Variance   | Actuals        | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |   |
|  | \$'000         | \$'000         | \$'000     | \$'000         | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |   |
| <b>Operating Income</b>  |                |                |            |                |                |              |                       |                  |                 |                 |                  |                   |        |   |
| Rates and Annual Charges   | -              | -              | -          | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      | Sites are currently closed due to COVID-19 restrictions and income will be monitored accordingly as restrictions ease.<br>Revenue fee income is lower than budget due to closure of all facilities through COVID-19<br>Additional sponsorship income received<br>Revenue from staff delivering first aid courses  |
| User Charges and Fees  | 69             | (255)          | 324        | 141            | 117            | 24           | 826                   | 7,285            | 4,568           | -               | -                | 4,568             | ●      |   |
| Other Revenue  | 28             | 24             | 4          | 51             | 89             | (38)         | 103                   | 1,120            | 821             | -               | -                | 821               | ●      |   |
| Interest   | 0              | -              | 0          | 0              | -              | 0            | -                     | 1                | -               | -               | -                | -                 | ●      |   |
| Grants and Contributions   | (1)            | -              | (1)        | 16             | -              | 16           | 6                     | 70               | 69              | -               | -                | 69                | ●      |   |
| Gain on Disposal   | -              | -              | -          | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Internal Revenue   | 6              | 0              | 5          | 6              | 1              | 5            | -                     | 40               | 5               | -               | -                | 5                 | ●      |   |
| <b>Total Income attributable to Operations</b>                     | <b>102</b>     | <b>(230)</b>   | <b>332</b> | <b>213</b>     | <b>207</b>     | <b>6</b>     | <b>935</b>            | <b>8,516</b>     | <b>5,463</b>    | <b>-</b>        | <b>-</b>         | <b>5,463</b>      |        |   |
| <b>Operating Expenses</b>  |                |                |            |                |                |              |                       |                  |                 |                 |                  |                   |        |   |
| Employee Costs   | 398            | 857            | 459        | 698            | 1,709          | 1,012        | 1,309                 | 11,262           | 11,101          | -               | -                | 11,101            | ●      | Employee costs lower than budget due to no casual staff utilised in leisure centres or Grant McBride Baths with COVID closures. Amendment required in Q1 to reflect the seasonal nature of beach lifeguards.<br>Materials and contracts expenditure lower than budget due to closure of facilities and services<br>Year to date favourable result due to a number of assets transferred across Units with realignment required in Q1<br>Other expenses expenditure lower than budget due to closure of facilities and services<br>Realignment of internal rates and rates harmonisation impacts required in Q1. |
| Borrowing Costs  | -              | -              | -          | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Materials and Contracts  | 37             | 56             | 19         | 82             | 139            | 57           | 155                   | 1,206            | 1,236           | -               | -                | 1,236             | ●      |   |
| Depreciation and Amortisation                                      | 437            | 646            | 208        | 878            | 1,291          | 413          | 945                   | 7,341            | 7,742           | -               | -                | 7,742             | ●      |   |
| Other Expenses   | 24             | 39             | 15         | 29             | 63             | 33           | 43                    | 555              | 681             | -               | -                | 681               | ●      |   |
| Loss on Disposal   | -              | -              | -          | -              | -              | -            | -                     | 90               | -               | -               | -                | -                 | ●      |   |
| Internal Expenses  | 384            | 237            | (147)      | 554            | 474            | (80)         | 346                   | 2,342            | 2,843           | -               | 148              | 2,990             | ●      |   |
| Overheads  | 286            | 286            | -          | 797            | 797            | -            | (1)                   | 4,023            | 3,595           | -               | -                | 3,595             | ●      |   |
| <b>Total Expenses attributable to Operations</b>                   | <b>1,567</b>   | <b>2,120</b>   | <b>553</b> | <b>3,037</b>   | <b>4,472</b>   | <b>1,436</b> | <b>2,796</b>          | <b>26,819</b>    | <b>27,197</b>   | <b>-</b>        | <b>148</b>       | <b>27,344</b>     |        |   |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(1,465)</b> | <b>(2,350)</b> | <b>886</b> | <b>(2,824)</b> | <b>(4,266)</b> | <b>1,442</b> | <b>(1,861)</b>        | <b>(18,303)</b>  | <b>(21,733)</b> | <b>-</b>        | <b>(148)</b>     | <b>(21,881)</b>   |        |   |
| Capital Grants   | -              | -              | -          | -              | -              | -            | -                     | 570              | -               | -               | -                | -                 | ●      |   |
| Capital Contributions  | -              | -              | -          | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |   |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>       | <b>-</b>       | <b>-</b>   | <b>-</b>       | <b>-</b>       | <b>-</b>     | <b>-</b>              | <b>570</b>       | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |   |
| <b>Net Operating Result</b>  | <b>(1,465)</b> | <b>(2,350)</b> | <b>886</b> | <b>(2,824)</b> | <b>(4,266)</b> | <b>1,442</b> | <b>(1,861)</b>        | <b>(17,733)</b>  | <b>(21,733)</b> | <b>-</b>        | <b>(148)</b>     | <b>(21,881)</b>   |        |   |

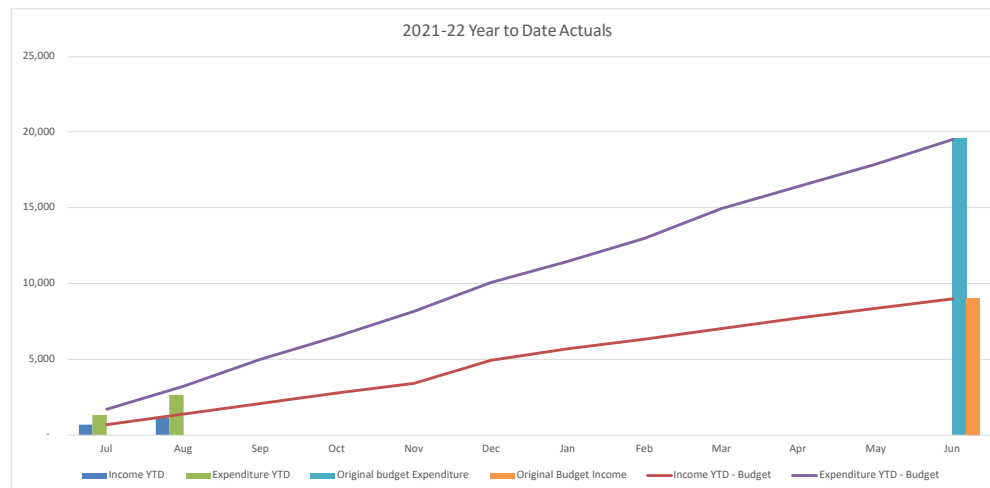


## 02.04. Libraries and Education Operating Statement - Internal

August 2021



|  | CURRENT MONTH |                |              | YEAR TO DATE   |                |              |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment  |
|--|---------------|----------------|--------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
|  | Actuals       | Adopted Budget | Variance     | Actuals        | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |   |
|  | \$'000        | \$'000         | \$'000       | \$'000         | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |   |
| <b>Operating Income</b>  |               |                |              |                |                |              |                       |                  |                 |                 |                  |                   |        |   |
| Rates and Annual Charges   | -             | -              | -            | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      | YTD income is off track as a direct result of COVID lockdowns in Library Branches and Childcare Centres   |
| User Charges and Fees  | 391           | 665            | (273)        | 1,054          | 1,329          | (275)        | 941                   | 7,036            | 7,136           | -               | -                | 7,136             | ●      |   |
| Other Revenue  | -             | 0              | (0)          | -              | 1              | (1)          | 0                     | 12               | 3               | -               | -                | 3                 | ●      | Overall there is a favourable YTD result which is attributed to Inclusion Support (ISS) funded children enrolled in the childcare centres, and Local Priority Grant funding held as restricted being  |
| Interest   | -             | -              | -            | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Grants and Contributions   | 56            | -              | 56           | 64             | 34             | 30           | 717                   | 1,843            | 1,894           | -               | -                | 1,894             | ●      |   |
| Gain on Disposal   | -             | -              | -            | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Internal Revenue   | 0             | 0              | (0)          | 0              | 0              | (0)          | 0                     | 2                | 3               | -               | -                | 3                 | ●      |   |
| <b>Total Income attributable to Operations</b>                     | <b>447</b>    | <b>665</b>     | <b>(218)</b> | <b>1,118</b>   | <b>1,364</b>   | <b>(246)</b> | <b>1,659</b>          | <b>8,893</b>     | <b>9,036</b>    | <b>-</b>        | <b>-</b>         | <b>9,036</b>      |        |   |
| <b>Operating Expenses</b>  |               |                |              |                |                |              |                       |                  |                 |                 |                  |                   |        |   |
| Employee Costs   | 802           | 945            | 144          | 1,456          | 1,890          | 434          | 2,081                 | 14,751           | 12,322          | -               | -                | 12,322            | ●      | Overall YTD there is a favourable result. This is a result of the COVID lockdown and the reduced need for casual staffing as library branches are closed, and with a number of children not attending childcare centres there is an opportunity for efficiencies in staffing to reflect staff:child ratios. |
| Borrowing Costs  | -             | -              | -            | -              | -              | -            | -                     | 13               | -               | -               | -                | -                 | ●      |   |
| Materials and Contracts  | 64            | 53             | (11)         | 105            | 103            | (2)          | 113                   | 603              | 548             | -               | -                | 548               | ●      | Transfer of assets across Units with realignment required in Q1   |
| Depreciation and Amortisation                                      | 138           | 133            | (5)          | 276            | 266            | (10)         | 188                   | 1,365            | 1,527           | -               | -                | 1,527             | ●      |   |
| Other Expenses   | 47            | 42             | (5)          | 118            | 123            | 6            | 109                   | 805              | 1,210           | -               | -                | 1,210             | ●      | Overall YTD there is a favourable result which is predominantly related to facilities maintenance, cleaning and security costs. This will continue to be monitored.   |
| Loss on Disposal   | -             | -              | -            | -              | -              | -            | -                     | 1                | -               | -               | -                | -                 | ●      |   |
| Internal Expenses  | 66            | 104            | 38           | 106            | 225            | 119          | 95                    | 707              | 1,261           | -               | 110              | 1,371             | ●      |   |
| Overheads  | 208           | 208            | -            | 590            | 590            | -            | 259                   | 3,312            | 2,699           | -               | -                | 2,699             | ●      |   |
| <b>Total Expenses attributable to Operations</b>                   | <b>1,324</b>  | <b>1,485</b>   | <b>160</b>   | <b>2,651</b>   | <b>3,197</b>   | <b>546</b>   | <b>2,846</b>          | <b>21,657</b>    | <b>19,566</b>   | <b>-</b>        | <b>110</b>       | <b>19,676</b>     |        |   |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(877)</b>  | <b>(820)</b>   | <b>(58)</b>  | <b>(1,533)</b> | <b>(1,834)</b> | <b>300</b>   | <b>(1,187)</b>        | <b>(12,664)</b>  | <b>(10,530)</b> | <b>-</b>        | <b>(110)</b>     | <b>(10,640)</b>   |        |   |
| Capital Grants   | 3             | -              | 3            | 3              | -              | 3            | -                     | 712              | -               | -               | -                | -                 | ●      | QLE grant funding held as restricted being recognised.  |
| Capital Contributions  | -             | -              | -            | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |   |
| <b>Grants and Contributions Capital Received</b>                   | <b>3</b>      | <b>-</b>       | <b>3</b>     | <b>3</b>       | <b>-</b>       | <b>3</b>     | <b>-</b>              | <b>712</b>       | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |   |
| <b>Net Operating Result</b>  | <b>(874)</b>  | <b>(820)</b>   | <b>(54)</b>  | <b>(1,530)</b> | <b>(1,834)</b> | <b>303</b>   | <b>(1,187)</b>        | <b>(11,952)</b>  | <b>(10,530)</b> | <b>-</b>        | <b>(110)</b>     | <b>(10,640)</b>   |        |   |



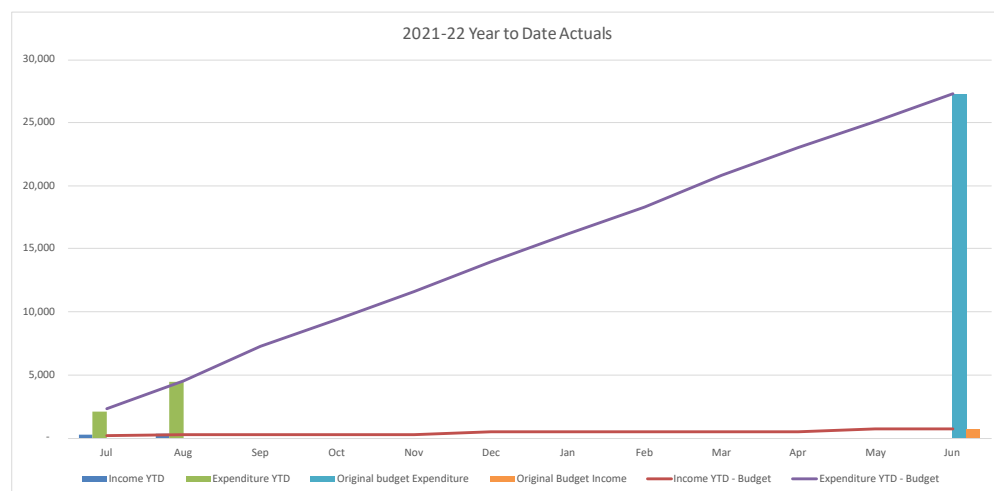
## 02.05. Open Space and Recreation

### Operating Statement - Internal

August 2021



|  | CURRENT MONTH  |                |              | YEAR TO DATE   |                |            |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|----------------|----------------|--------------|----------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals        | Adopted Budget | Variance     | Actuals        | Adopted Budget | Variance   | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000         | \$'000         | \$'000       | \$'000         | \$'000         | \$'000     | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |                |                |              |                |                |            |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 | ●      | Income is favourable however as a result of COVID lockdown there may be a need to return some funding for construction of a BBQ shelter              |
| User Charges and Fees  | 9              | 21             | (12)         | 307            | 232            | 75         | 408                   | 910              | 748             | -               | -                | 748               | ●      |  |
| Other Revenue  | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Interest   | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Grants and Contributions   | 33             | -              | 33           | 27             | -              | 27         | 11                    | 159              | -               | -               | -                | -                 | ●      |  |
| Gain on Disposal   | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Internal Revenue   | -              | -              | -            | -              | -              | -          | -                     | 9                | -               | -               | -                | -                 | ●      |  |
| <b>Total Income attributable to Operations</b>                     | <b>42</b>      | <b>21</b>      | <b>21</b>    | <b>334</b>     | <b>232</b>     | <b>102</b> | <b>418</b>            | <b>1,077</b>     | <b>748</b>      | <b>-</b>        | <b>-</b>         | <b>748</b>        |        |  |
| <b>Operating Expenses</b>  |                |                |              |                |                |            |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 717            | 690            | (27)         | 1,265          | 1,378          | 113        | 1,606                 | 11,459           | 9,372           | -               | -                | 9,372             | ●      | Favourable YTD variance - potential realignment of 2 positions required in Q1  |
| Borrowing Costs  | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Materials and Contracts  | 158            | 109            | (49)         | 210            | 218            | 8          | 260                   | 2,276            | 1,715           | -               | -                | 1,715             | ●      |  |
| Depreciation and Amortisation                                      | 893            | 705            | (188)        | 1,549          | 1,411          | (138)      | 1,174                 | 8,433            | 8,437           | -               | -                | 8,437             | ●      |  |
| Other Expenses   | 1              | 3              | 2            | 1              | 5              | 4          | 32                    | 118              | 33              | -               | -                | 33                | ●      |  |
| Loss on Disposal   | -              | -              | -            | -              | -              | -          | -                     | 644              | -               | -               | -                | -                 | ●      | Variance for depreciation expense is a timing difference. The actuals includes an allowance for the estimated impact of capitalising any WIP backlog |
| Internal Expenses  | 368            | 360            | (8)          | 688            | 720            | 32         | 555                   | 3,896            | 4,318           | -               | 90               | 4,408             | ●      |  |
| Overheads  | 273            | 273            | -            | 759            | 759            | -          | 258                   | 3,969            | 3,446           | -               | -                | 3,446             | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>2,410</b>   | <b>2,139</b>   | <b>(271)</b> | <b>4,471</b>   | <b>4,491</b>   | <b>20</b>  | <b>3,883</b>          | <b>30,795</b>    | <b>27,320</b>   | <b>-</b>        | <b>90</b>        | <b>27,410</b>     |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(2,369)</b> | <b>(2,118)</b> | <b>(250)</b> | <b>(4,137)</b> | <b>(4,259)</b> | <b>122</b> | <b>(3,465)</b>        | <b>(29,718)</b>  | <b>(26,572)</b> | <b>-</b>        | <b>(90)</b>      | <b>(26,662)</b>   |        |  |
| Capital Grants   | 240            | -              | 240          | -              | -              | -          | (5)                   | 3,091            | 500             | -               | -                | 500               | ●      |  |
| Capital Contributions  | -              | -              | -            | -              | -              | -          | 164                   | 8,118            | -               | -               | -                | -                 | ●      |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>240</b>     | <b>-</b>       | <b>240</b>   | <b>-</b>       | <b>-</b>       | <b>-</b>   | <b>159</b>            | <b>11,210</b>    | <b>500</b>      | <b>-</b>        | <b>-</b>         | <b>500</b>        |        |  |
| <b>Net Operating Result</b>  | <b>(2,129)</b> | <b>(2,118)</b> | <b>(10)</b>  | <b>(4,137)</b> | <b>(4,259)</b> | <b>122</b> | <b>(3,306)</b>        | <b>(18,508)</b>  | <b>(26,072)</b> | <b>-</b>        | <b>(90)</b>      | <b>(26,162)</b>   |        |  |



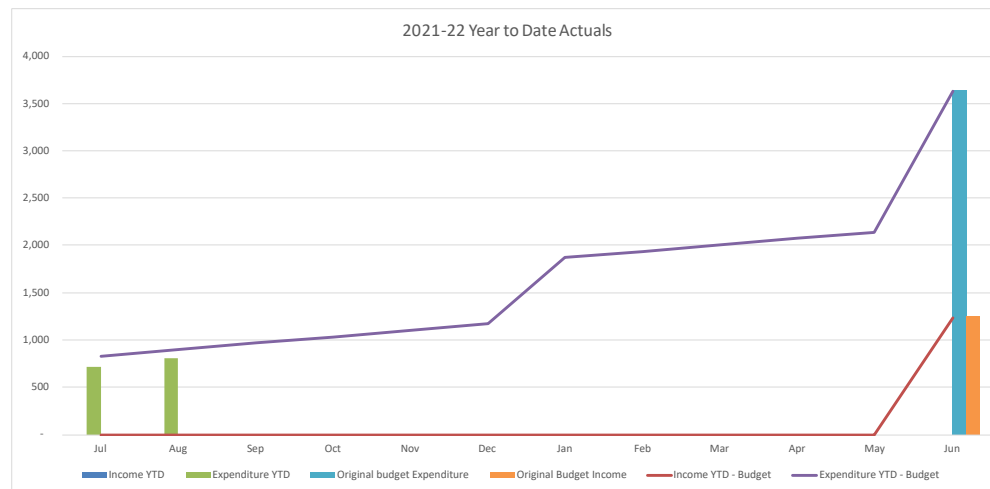
## 02.06. The Art House

### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |          | YEAR TO DATE |                |          |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment  |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
|  | Actuals       | Adopted Budget | Variance | Actuals      | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |   |
|  | \$'000        | \$'000         | \$'000   | \$'000       | \$'000         | \$'000   | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |   |
| <b>Operating Income</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |        |   |
| Rates and Annual Charges   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |   |
| User Charges and Fees  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Other Revenue  | -             | -              | -        | -            | -              | -        | -                     | 1,234            | 1,241           | -               | -                | 1,241             | ●      |   |
| Interest   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Grants and Contributions   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Gain on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Internal Revenue   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |   |
| <b>Total Income attributable to Operations</b>                     | -             | -              | -        | -            | -              | -        | -                     | 1,234            | 1,241           | -               | -                | 1,241             |        |   |
| <b>Operating Expenses</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |        |   |
| Employee Costs   | -             | -              | -        | -            | -              | -        | -                     | 1                | -               | -               | -                | -                 | ●      |   |
| Borrowing Costs  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Materials and Contracts  | -             | 4              | 4        | 0            | 7              | 7        | -                     | 11               | 45              | -               | -                | 45                | ●      | On track  |
| Depreciation and Amortisation                                      | 44            | 43             | (0)      | 87           | 86             | (1)      | 78                    | 623              | 501             | -               | -                | 501               | ●      | On track  |
| Other Expenses   | 21            | -              | (21)     | 489          | 575            | 87       | 569                   | 1,897            | 2,445           | -               | -                | 2,445             | ●      | Positive variance due to a reduction in grant funding provided to the Art House |
| Loss on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Internal Expenses  | 4             | 0              | (3)      | 4            | 1              | (3)      | -                     | 4                | 4               | -               | -                | 4                 | ●      | On track  |
| Overheads  | 19            | 19             | -        | 225          | 225            | -        | 20                    | 483              | 644             | -               | -                | 644               | ●      | On track  |
| <b>Total Expenses attributable to Operations</b>                   | 88            | 67             | (21)     | 804          | 895            | 90       | 668                   | 3,020            | 3,638           | -               | -                | 3,638             |        |   |
| <b>Operating Result after Overheads and before Capital Amounts</b> | (88)          | (67)           | (21)     | (804)        | (895)          | 90       | (668)                 | (1,786)          | (2,397)         | -               | -                | (2,397)           |        |   |
| Capital Grants   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Capital Contributions  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |   |
| <b>Grants and Contributions Capital Received</b>                   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |   |
| <b>Net Operating Result</b>  | (88)          | (67)           | (21)     | (804)        | (895)          | 90       | (668)                 | (1,786)          | (2,397)         | -               | -                | (2,397)           |        |   |





# Infrastructure Services Monthly Financial Reports

August 2021

### 03. Infrastructure Services Operating Statement

August 2021

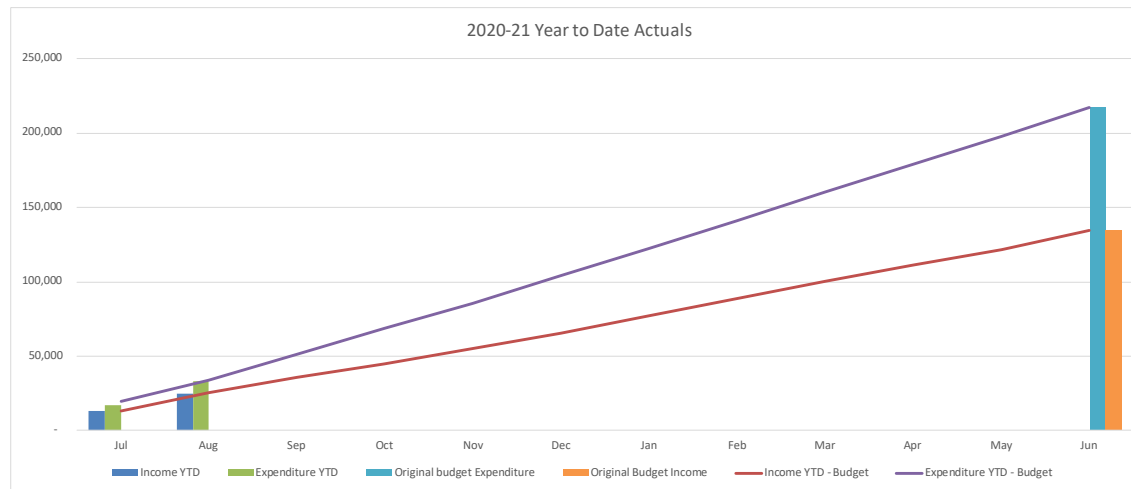


|  | CURRENT MONTH  |                |                | YEAR TO DATE   |                |              |                       | FULL YEAR        |                 |                 |                  |                   |
|--|----------------|----------------|----------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals        | Adopted Budget | Variance       | Actuals        | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |                |                |                |                |                |              |                       |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | 6,371          | 8,571          | (2,200)        | 17,545         | 17,189         | 357          | 14,007                | 78,732           | 78,427          | -               | -                | 78,427            |
| User Charges and Fees  | 1,537          | 2,075          | (538)          | 3,095          | 4,067          | (972)        | 3,370                 | 27,115           | 27,916          | -               | -                | 27,916            |
| Other Revenue  | 228            | 90             | 138            | 343            | 180            | 163          | 91                    | 1,782            | 1,080           | -               | -                | 1,080             |
| Interest   | 0              | -              | 0              | 0              | -              | 0            | 1                     | 2                | -               | -               | -                | -                 |
| Grants and Contributions   | 2,502          | 1,252          | 1,250          | 2,526          | 2,552          | (26)         | 2,429                 | 9,675            | 9,861           | -               | -                | 9,861             |
| Gain on Disposal   | -              | -              | -              | -              | -              | -            | -                     | -                | -               | -               | -                | -                 |
| Internal Revenue   | 647            | 776            | (129)          | 1,270          | 1,614          | (344)        | 2,774                 | 11,432           | 17,396          | -               | -                | 17,396            |
| <b>Total Income attributable to Operations</b>                     | <b>11,286</b>  | <b>12,764</b>  | <b>(1,479)</b> | <b>24,780</b>  | <b>25,602</b>  | <b>(822)</b> | <b>22,673</b>         | <b>128,738</b>   | <b>134,680</b>  | -               | -                | <b>134,680</b>    |
| <b>Operating Expenses</b>  |                |                |                |                |                |              |                       |                  |                 |                 |                  |                   |
| Employee Costs   | 1,691          | 1,511          | (180)          | 3,086          | 3,280          | 194          | 4,400                 | 28,789           | 22,845          | -               | -                | 22,845            |
| Borrowing Costs  | -              | -              | -              | -              | -              | -            | -                     | 1,194            | 1,139           | -               | -                | 1,139             |
| Materials and Contracts  | 3,339          | 1,668          | (1,671)        | 6,155          | 5,410          | (745)        | 7,204                 | 47,088           | 41,305          | -               | -                | 41,305            |
| Depreciation and Amortisation                                      | 4,100          | 4,141          | 40             | 8,924          | 9,517          | 593          | 9,296                 | 57,432           | 63,907          | -               | -                | 63,907            |
| Other Expenses   | 2,799          | 2,867          | 68             | 5,163          | 5,541          | 378          | 5,435                 | 29,251           | 33,354          | -               | -                | 33,354            |
| Loss on Disposal   | -              | -              | -              | -              | -              | -            | -                     | 5,984            | -               | -               | -                | -                 |
| Internal Expenses  | 1,622          | 1,919          | 297            | 3,226          | 3,839          | 613          | 3,642                 | 18,168           | 27,708          | -               | 298              | 28,006            |
| Overheads  | 2,270          | 2,270          | -              | 6,467          | 6,467          | -            | 2,027                 | 32,658           | 26,967          | -               | -                | 26,967            |
| <b>Total Expenses attributable to Operations</b>                   | <b>15,822</b>  | <b>14,376</b>  | <b>(1,446)</b> | <b>33,021</b>  | <b>34,054</b>  | <b>1,033</b> | <b>32,004</b>         | <b>220,564</b>   | <b>217,226</b>  | -               | 298              | <b>217,524</b>    |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(4,536)</b> | <b>(1,611)</b> | <b>(2,925)</b> | <b>(8,241)</b> | <b>(8,452)</b> | <b>211</b>   | <b>(9,331)</b>        | <b>(91,826)</b>  | <b>(82,546)</b> | -               | (298)            | <b>(82,844)</b>   |
| Capital Grants   | 386            | -              | 386            | 832            | -              | 832          | 635                   | 22,522           | 4,445           | -               | -                | 4,445             |
| Capital Contributions  | -              | -              | -              | -              | -              | -            | (0)                   | 19,241           | -               | -               | -                | -                 |
| <b>Grants and Contributions Capital Received</b>                   | <b>386</b>     | <b>-</b>       | <b>386</b>     | <b>832</b>     | <b>-</b>       | <b>832</b>   | <b>635</b>            | <b>41,763</b>    | <b>4,445</b>    | -               | -                | <b>4,445</b>      |
| <b>Net Operating Result</b>  | <b>(4,150)</b> | <b>(1,611)</b> | <b>(2,539)</b> | <b>(7,409)</b> | <b>(8,452)</b> | <b>1,043</b> | <b>(8,696)</b>        | <b>(50,063)</b>  | <b>(78,101)</b> | -               | (298)            | <b>(78,399)</b>   |

Revenue for Infrastructure Services is tracking at 96.8% to forecasted budget. The variance is primarily due to reduced patronage and volumes delivered to Councils waste facilities by operational units of Council and self haul customers. This is partially offset by an internal reduction in expenditure within the directorate.

Expenditure for Infrastructure Services is tracking at 97.0% to forecasted budget. The variance is predominantly due to savings in employee costs due to vacancies, reduced expenditure due to a reduction in waste tipping fees and plant costs, and lower than anticipated depreciation figures.

Infrastructure Services is tracking at an overall positive variance of \$211k. Overall position is on track for year end.





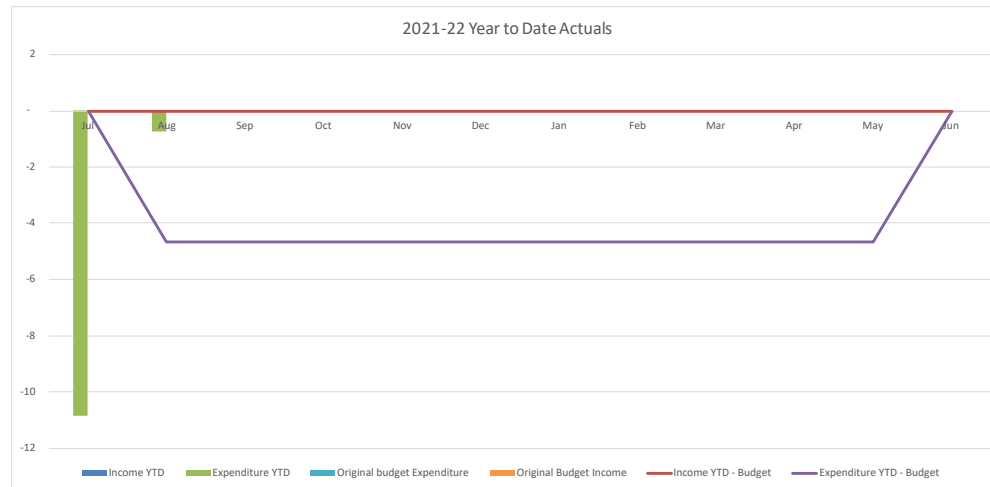
## 03.01. Infrastructure Services Executive

### Operating Statement - Internal

August 2021



|  | CURRENT MONTH |                |          | YEAR TO DATE |                |          |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals       | Adopted Budget | Variance | Actuals      | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000        | \$'000         | \$'000   | \$'000       | \$'000         | \$'000   | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| User Charges and Fees  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Other Revenue  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Interest   | -             | -              | -        | -            | -              | -        | 1                     | -                | -               | -               | -                | -                 | ●      |  |
| Grants and Contributions   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Gain on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Internal Revenue   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| <b>Total Income attributable to Operations</b>                     | -             | -              | -        | -            | -              | -        | 1                     | -                | -               | -               | -                | -                 |        |  |
| <b>Operating Expenses</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 48            | 36             | (12)     | 79           | 76             | (2)      | 78                    | 564              | 530             | -               | -                | 530               | ●      | On track   |
| Borrowing Costs  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Materials and Contracts  | -             | -              | -        | -            | -              | -        | 15                    | 15               | 20              | -               | -                | 20                | ●      |  |
| Depreciation and Amortisation                                      | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Other Expenses   | -             | 0              | 0        | -            | 1              | 1        | 0                     | 0                | 3               | -               | -                | 3                 | ●      | On track   |
| Loss on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Internal Expenses  | 4             | 1              | (3)      | 5            | 3              | (2)      | 25                    | 90               | 16              | -               | (4)              | 12                | ●      | On track   |
| Overheads  | (42)          | (42)           | -        | (84)         | (84)           | -        | (107)                 | (669)            | (569)           | -               | -                | (569)             | ●      | On track   |
| <b>Total Expenses attributable to Operations</b>                   | 10            | (5)            | (15)     | (1)          | (5)            | (4)      | 11                    | -                | -               | -               | (4)              | (4)               |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | (10)          | 5              | (15)     | 1            | 5              | (4)      | (9)                   | -                | -               | -               | 4                | 4                 |        | Infrastructure Services Executive is tracking within \$4k of the forecasted budget for expenditure. The overall position is on track for year end. |
| Capital Grants   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Capital Contributions  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| <b>Grants and Contributions Capital Received</b>                   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Net Operating Result</b>  | (10)          | 5              | (15)     | 1            | 5              | (4)      | (9)                   | -                | -               | -               | 4                | 4                 |        |  |





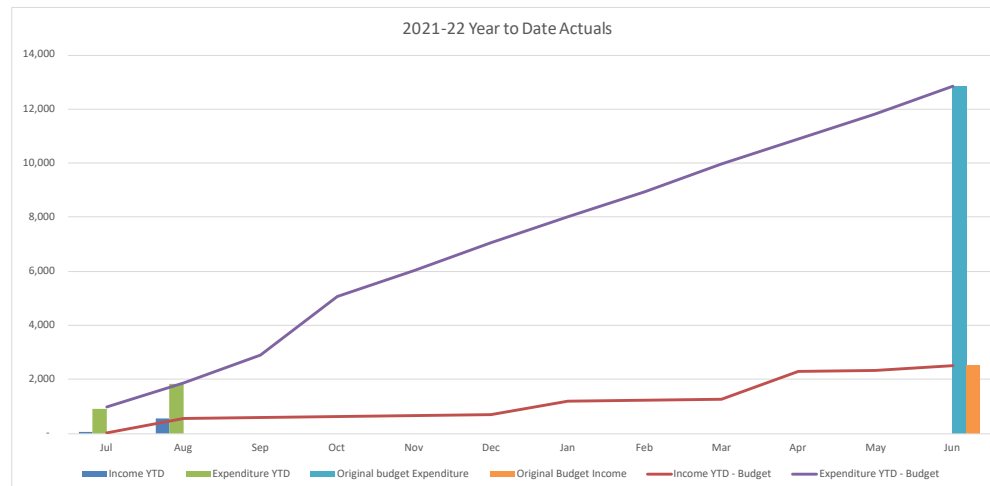
## 03.02. Roads and Drainage Engineering Services

### Operating Statement - Internal

August 2021



|  | CURRENT MONTH |                |             | YEAR TO DATE   |                |           |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment  |
|--|---------------|----------------|-------------|----------------|----------------|-----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
|  | Actuals       | Adopted Budget | Variance    | Actuals        | Adopted Budget | Variance  | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |   |
|  | \$'000        | \$'000         | \$'000      | \$'000         | \$'000         | \$'000    | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |   |
| <b>Operating Income</b>  |               |                |             |                |                |           |                       |                  |                 |                 |                  |                   |        |   |
| Rates and Annual Charges   | -             | -              | -           | -              | -              | -         | -                     | -                | -               | -               | -                | -                 | ●      |   |
| User Charges and Fees  | 50            | 40             | 10          | 83             | 80             | 2         | 74                    | 612              | 481             | -               | -                | 481               | ●      | On track  |
| Other Revenue  | 3             | 1              | 2           | 13             | 1              | 12        | 0                     | 76               | 6               | -               | -                | 6                 | ●      | On track  |
| Interest   | -             | -              | -           | -              | -              | -         | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Grants and Contributions   | 453           | 453            | (0)         | 453            | 453            | (0)       | 452                   | 2,033            | 2,020           | -               | -                | 2,020             | ●      | On track  |
| Gain on Disposal   | -             | -              | -           | -              | -              | -         | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Internal Revenue   | -             | -              | -           | -              | -              | -         | -                     | -                | -               | -               | -                | -                 | ●      |   |
| <b>Total Income attributable to Operations</b>                     | <b>506</b>    | <b>494</b>     | <b>12</b>   | <b>549</b>     | <b>534</b>     | <b>14</b> | <b>526</b>            | <b>2,720</b>     | <b>2,507</b>    | <b>-</b>        | <b>-</b>         | <b>2,507</b>      |        |   |
| <b>Operating Expenses</b>  |               |                |             |                |                |           |                       |                  |                 |                 |                  |                   |        |   |
| Employee Costs   | 276           | 224            | (52)        | 530            | 477            | (53)      | 497                   | 3,344            | 3,318           | -               | -                | 3,318             | ●      | Internal charging in relation to traffic signage works, which is offset by savings in the maintenance section. On track for year end.   |
| Borrowing Costs  | -             | -              | -           | -              | -              | -         | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Materials and Contracts  | 24            | 4              | (20)        | 62             | 86             | 24        | 111                   | 1,953            | 2,184           | -               | -                | 2,184             | ●      | On track  |
| Depreciation and Amortisation                                      | -             | -              | -           | -              | -              | -         | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Other Expenses   | 265           | 277            | 12          | 505            | 505            | (0)       | 479                   | 2,794            | 2,761           | -               | -                | 2,761             | ●      | On track  |
| Loss on Disposal   | -             | -              | -           | -              | -              | -         | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Internal Expenses  | 260           | 261            | 1           | 457            | 522            | 65        | 564                   | 2,460            | 3,136           | -               | (4)              | 3,132             | ●      | On track - Reduced expenditure due to savings being realised in street lighting electricity costs.  |
| Overheads  | 106           | 106            | -           | 283            | 283            | -         | 91                    | 1,670            | 1,449           | -               | -                | 1,449             | ●      | On track  |
| <b>Total Expenses attributable to Operations</b>                   | <b>931</b>    | <b>872</b>     | <b>(59)</b> | <b>1,836</b>   | <b>1,873</b>   | <b>36</b> | <b>1,742</b>          | <b>12,221</b>    | <b>12,847</b>   | <b>-</b>        | <b>(4)</b>       | <b>12,843</b>     |        |   |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(425)</b>  | <b>(378)</b>   | <b>(47)</b> | <b>(1,288)</b> | <b>(1,338)</b> | <b>51</b> | <b>(1,215)</b>        | <b>(9,501)</b>   | <b>(10,340)</b> | <b>-</b>        | <b>4</b>         | <b>(10,336)</b>   |        | Engineering Services is tracking at 102.8% to forecasted budget for Income and 98.0% to forecasted budget for expenditure. Overall, Engineering Services is tracking at a positive variance of \$51k. This may be attributed to: savings being realised in street lighting electricity costs; and an increase in income from road related fees and charges.<br>The overall position of the unit is on track for year end. |
| Capital Grants   | -             | -              | -           | -              | -              | -         | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Capital Contributions  | -             | -              | -           | -              | -              | -         | -                     | -                | -               | -               | -                | -                 | ●      |   |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>    | <b>-</b>       | <b>-</b>       | <b>-</b>  | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |   |
| <b>Net Operating Result</b>  | <b>(425)</b>  | <b>(378)</b>   | <b>(47)</b> | <b>(1,288)</b> | <b>(1,338)</b> | <b>51</b> | <b>(1,215)</b>        | <b>(9,501)</b>   | <b>(10,340)</b> | <b>-</b>        | <b>4</b>         | <b>(10,336)</b>   |        |   |

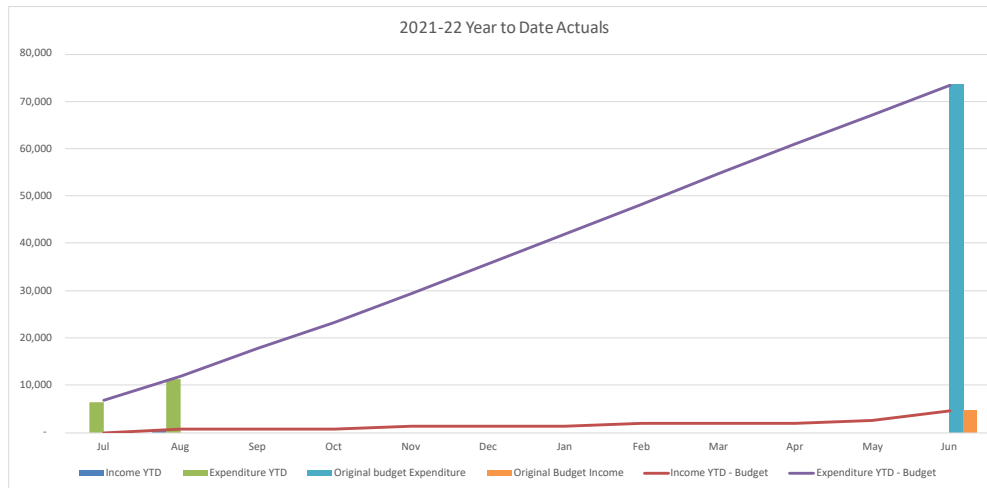


## 03.03. Roads and Drainage Infrastructure Operating Statement - Internal

August 2021



|  | CURRENT MONTH  |                |            | YEAR TO DATE    |                 |              |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|----------------|----------------|------------|-----------------|-----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals        | Adopted Budget | Variance   | Actuals         | Adopted Budget  | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000         | \$'000         | \$'000     | \$'000          | \$'000          | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |                |                |            |                 |                 |              |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -              | -              | -          | -               | -               | -            | -                     | -                | -               | -               | -                | -                 | ●      |  |
| User Charges and Fees  | -              | -              | -          | -               | -               | -            | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Other Revenue  | -              | -              | -          | -               | -               | -            | -                     | 26               | 1               | -               | -                | 1                 | ●      |  |
| Interest   | -              | -              | -          | -               | -               | -            | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Grants and Contributions   | 608            | 608            | -          | 608             | 608             | -            | 544                   | 4,858            | 4,624           | -               | -                | 4,624             | ●      |  |
| Gain on Disposal   | -              | -              | -          | -               | -               | -            | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Internal Revenue   | -              | -              | -          | -               | -               | -            | -                     | -                | -               | -               | -                | -                 | ●      |  |
| <b>Total Income attributable to Operations</b>                     | <b>608</b>     | <b>608</b>     | <b>-</b>   | <b>608</b>      | <b>608</b>      | <b>-</b>     | <b>544</b>            | <b>4,884</b>     | <b>4,625</b>    | <b>-</b>        | <b>-</b>         | <b>4,625</b>      |        | RDI operating income remains on track to budget.   |
| <b>Operating Expenses</b>  |                |                |            |                 |                 |              |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 122            | 126            | 4          | 248             | 294             | 46           | 589                   | 3,246            | 2,219           | -               | -                | 2,219             | ●      |  |
| Borrowing Costs  | -              | -              | -          | -               | -               | -            | -                     | 4                | -               | -               | -                | -                 | ●      |  |
| Materials and Contracts  | 15             | (6)            | (21)       | 15              | 20              | 5            | 35                    | 97               | 331             | -               | -                | 331               | ●      |  |
| Depreciation and Amortisation                                      | 3,848          | 3,970          | 123        | 8,419           | 9,003           | 585          | 8,938                 | 53,905           | 59,876          | -               | -                | 59,876            | ●      | The favourable variance on this budget is due to ongoing capitalisation of projects but remains on track to budget for the year end. |
| Other Expenses   | 9              | 11             | 2          | 9               | 12              | 3            | 12                    | 71               | 151             | -               | -                | 151               | ●      |  |
| Loss on Disposal   | -              | -              | -          | -               | -               | -            | -                     | 5,980            | -               | -               | -                | -                 | ●      |  |
| Internal Expenses  | 22             | 30             | 8          | 46              | 60              | 15           | 35                    | 70               | 372             | -               | (17)             | 355               | ●      |  |
| Overheads  | 904            | 904            | -          | 2,539           | 2,539           | -            | 746                   | 12,222           | 10,609          | -               | -                | 10,609            | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>4,919</b>   | <b>5,035</b>   | <b>116</b> | <b>11,275</b>   | <b>11,930</b>   | <b>654</b>   | <b>10,354</b>         | <b>75,595</b>    | <b>73,557</b>   | <b>-</b>        | <b>(17)</b>      | <b>73,540</b>     |        | RDI operating expenses is currently favourable by 5% due to the phasing of Depreciation but remains on track to budget for year end. |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(4,312)</b> | <b>(4,428)</b> | <b>116</b> | <b>(10,668)</b> | <b>(11,322)</b> | <b>654</b>   | <b>(9,810)</b>        | <b>(70,711)</b>  | <b>(68,933)</b> | <b>-</b>        | <b>17</b>        | <b>(68,916)</b>   |        |  |
| Capital Grants   | 386            | -              | 386        | 832             | -               | 832          | 635                   | 22,506           | 4,445           | -               | -                | 4,445             | ●      | The Capital Grant budget is currently favourable due to the phasing of milestone payments.   |
| Capital Contributions  | -              | -              | -          | -               | -               | -            | -                     | 19,231           | -               | -               | -                | -                 | ●      |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>386</b>     | <b>-</b>       | <b>386</b> | <b>832</b>      | <b>-</b>        | <b>832</b>   | <b>635</b>            | <b>41,737</b>    | <b>4,445</b>    | <b>-</b>        | <b>-</b>         | <b>4,445</b>      |        |  |
| <b>Net Operating Result</b>  | <b>(3,926)</b> | <b>(4,428)</b> | <b>502</b> | <b>(9,836)</b>  | <b>(11,322)</b> | <b>1,486</b> | <b>(9,175)</b>        | <b>(28,974)</b>  | <b>(64,488)</b> | <b>-</b>        | <b>17</b>        | <b>(64,470)</b>   |        |  |



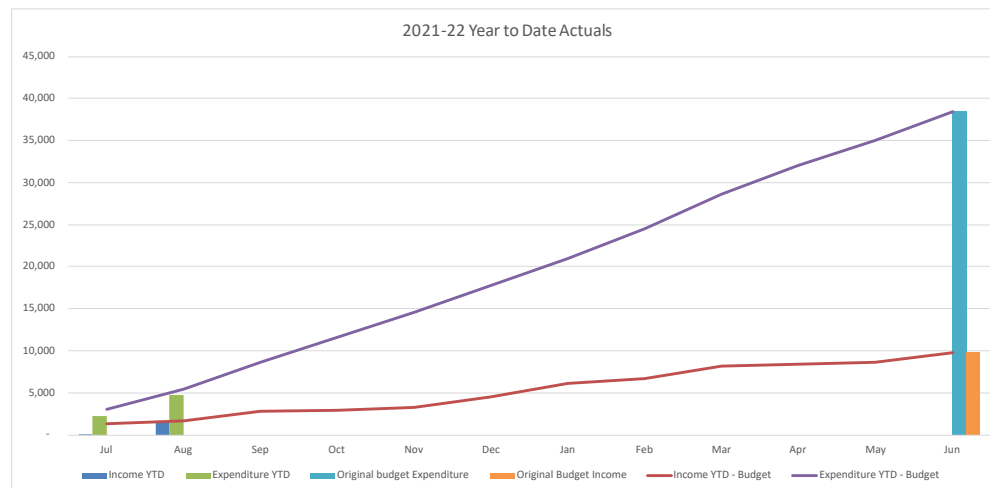
## 03.04. Roads Construction and Maintenance

### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |              | YEAR TO DATE   |                |            |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment  |
|--|---------------|----------------|--------------|----------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
|  | Actuals       | Adopted Budget | Variance     | Actuals        | Adopted Budget | Variance   | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |   |
|  | \$'000        | \$'000         | \$'000       | \$'000         | \$'000         | \$'000     | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |   |
| <b>Operating Income</b>  |               |                |              |                |                |            |                       |                  |                 |                 |                  |                   |        |   |
| Rates and Annual Charges   | -             | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 | ●      |   |
| User Charges and Fees  | 53            | 108            | (55)         | 139            | 133            | 6          | 20                    | 5,514            | 4,411           | -               | -                | 4,411             | ●      |   |
| Other Revenue  | -             | -              | -            | -              | -              | -          | -                     | 1                | -               | -               | -                | -                 | ●      |   |
| Interest   | -             | -              | -            | (0)            | -              | (0)        | (0)                   | -                | -               | -               | -                | -                 | ●      |   |
| Grants and Contributions   | 1,441         | 171            | 1,270        | 1,466          | 1,451          | 15         | 1,433                 | 2,526            | 2,902           | -               | -                | 2,902             | ●      |   |
| Gain on Disposal   | -             | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Internal Revenue   | 56            | 50             | 6            | 56             | 50             | 6          | -                     | 1,085            | 2,452           | -               | -                | 2,452             | ●      |   |
| <b>Total Income attributable to Operations</b>                     | <b>1,550</b>  | <b>329</b>     | <b>1,221</b> | <b>1,661</b>   | <b>1,634</b>   | <b>27</b>  | <b>1,453</b>          | <b>9,125</b>     | <b>9,765</b>    | <b>-</b>        | <b>-</b>         | <b>9,765</b>      |        | Transport for NSW maintenance grant received during the month with year to date income 102% against budget.   |
| <b>Operating Expenses</b>  |               |                |              |                |                |            |                       |                  |                 |                 |                  |                   |        |   |
| Employee Costs   | 844           | 767            | (77)         | 1,504          | 1,678          | 174        | 2,465                 | 16,314           | 11,918          | -               | -                | 11,918            | ●      |   |
| Borrowing Costs  | -             | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Materials and Contracts  | 408           | 97             | (311)        | 582            | 603            | 21         | 1,104                 | 8,535            | 6,971           | -               | -                | 6,971             | ●      |   |
| Depreciation and Amortisation                                      | 4             | 8              | 4            | 12             | 16             | 5          | 11                    | 86               | 99              | -               | -                | 99                | ●      |   |
| Other Expenses   | 59            | 45             | (13)         | 60             | 53             | (7)        | 49                    | 141              | 75              | -               | -                | 75                | ●      | Minor variation due to phasing of insurance claims.   |
| Loss on Disposal   | -             | -              | -            | -              | -              | -          | -                     | 2                | -               | -               | -                | -                 | ●      |   |
| Internal Expenses  | 897           | 1,204          | 308          | 1,822          | 2,409          | 587        | 2,376                 | 10,150           | 16,059          | -               | 238              | 16,298            | ●      |   |
| Overheads  | 256           | 256            | -            | 714            | 714            | -          | 301                   | 5,046            | 3,312           | -               | -                | 3,312             | ●      |   |
| <b>Total Expenses attributable to Operations</b>                   | <b>2,467</b>  | <b>2,378</b>   | <b>(89)</b>  | <b>4,693</b>   | <b>5,473</b>   | <b>780</b> | <b>6,306</b>          | <b>40,274</b>    | <b>38,435</b>   | <b>-</b>        | <b>238</b>       | <b>38,673</b>     |        | Expenditure 86% against year to date budget based on reduced tipping and plant costs in accordance with reduced demand which will be offset by an increased demand on materials and contracts across the directorate. |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(917)</b>  | <b>(2,049)</b> | <b>1,132</b> | <b>(3,032)</b> | <b>(3,839)</b> | <b>806</b> | <b>(4,853)</b>        | <b>(31,149)</b>  | <b>(28,670)</b> | <b>-</b>        | <b>(238)</b>     | <b>(28,908)</b>   |        | Net operating result favourable due to reduced expenditure in internal expenses.  |
| Capital Grants   | -             | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 | ●      |   |
| Capital Contributions  | -             | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 | ●      |   |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>     | <b>-</b>       | <b>-</b>       | <b>-</b>   | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |   |
| <b>Net Operating Result</b>  | <b>(917)</b>  | <b>(2,049)</b> | <b>1,132</b> | <b>(3,032)</b> | <b>(3,839)</b> | <b>806</b> | <b>(4,853)</b>        | <b>(31,149)</b>  | <b>(28,670)</b> | <b>-</b>        | <b>(238)</b>     | <b>(28,908)</b>   |        |   |



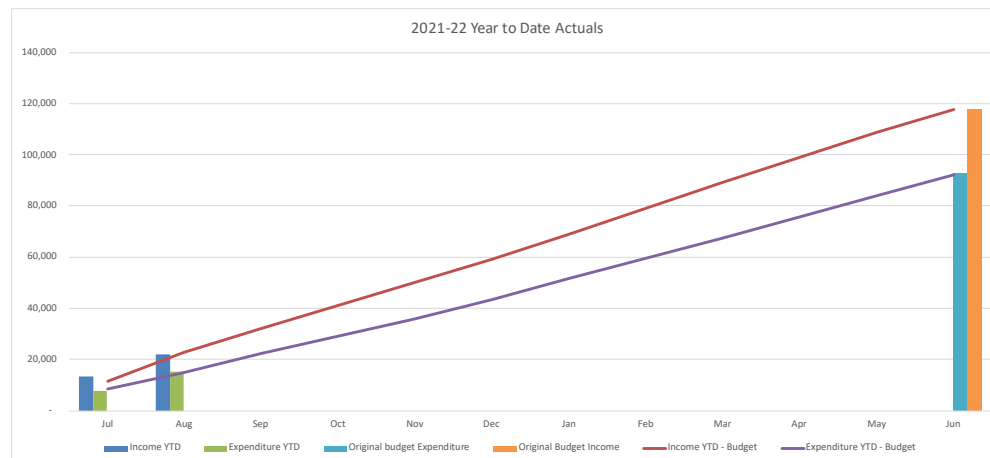
## 03.05. Waste and Resource Recovery Management

### Operating Statement - Internal

August 2021



|  | CURRENT MONTH |                |                | YEAR TO DATE  |                |                |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|---------------|----------------|----------------|---------------|----------------|----------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals       | Adopted Budget | Variance       | Actuals       | Adopted Budget | Variance       | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000        | \$'000         | \$'000         | \$'000        | \$'000         | \$'000         | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |               |                |                |               |                |                |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | 6,371         | 8,571          | (2,200)        | 17,545        | 17,189         | 357            | 14,007                | 78,732           | 78,427          | -               | -                | 78,427            | ●      | 25% (\$981K) unfavourable to budget due to reduced patronage and volumes delivered to Councils waste facilities by self haul customers consistent with NSW Government health advice and Councils messaging for persons to only leave home for essential reasons.   |
| User Charges and Fees  | 1,434         | 1,927          | (493)          | 2,873         | 3,854          | (981)          | 3,276                 | 20,988           | 23,024          | -               | -                | 23,024            | ●      |  |
| Other Revenue  | 225           | 89             | 135            | 329           | 179            | 151            | 91                    | 1,680            | 1,073           | -               | -                | 1,073             | ●      |  |
| Interest   | 0             | -              | 0              | 0             | -              | 0              | -                     | 2                | -               | -               | -                | -                 | ●      |  |
| Grants and Contributions   | -             | 20             | (20)           | -             | 40             | (40)           | -                     | 259              | 315             | -               | -                | 315               | ●      |  |
| Gain on Disposal   | -             | -              | -              | -             | -              | -              | -                     | -                | -               | -               | -                | -                 | ●      | 22% (\$350K) unfavourable to budget due to reduced internal waste tonnages being delivered by operational units of Council to Councils waste facilities relative to budget. This will be offset by savings in expenditure within the Directorate.<br>Revenue tracking at 96% to budget. The variance is due to reduced waste volumes being delivered to Councils waste facilities by both internal and external customers relative to budget due to COVID and a reduction in Councils operational and capital works programs. The reduction in income will be offset by a reduction in expenditure within the Directorate as part of the planned realignment of budgets. |
| Internal Revenue   | 592           | 726            | (135)          | 1,214         | 1,564          | (350)          | 2,774                 | 10,347           | 14,944          | -               | -                | 14,944            | ●      |  |
| <b>Total Income attributable to Operations</b>                     | <b>8,622</b>  | <b>11,334</b>  | <b>(2,712)</b> | <b>21,963</b> | <b>22,826</b>  | <b>(863)</b>   | <b>20,148</b>         | <b>112,008</b>   | <b>117,783</b>  | <b>-</b>        | <b>-</b>         | <b>117,783</b>    |        |  |
| <b>Operating Expenses</b>  |               |                |                |               |                |                |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 401           | 358            | (43)           | 726           | 754            | 28             | 770                   | 5,320            | 4,861           | -               | -                | 4,861             | ●      | 17% (\$795K) unfavourable to budget due to recent activities which will require a realignment of budgets across the Directorate as part of a planned review.   |
| Borrowing Costs  | -             | -              | -              | -             | -              | -              | -                     | 1,190            | 1,139           | -               | -                | 1,139             | ●      |  |
| Materials and Contracts  | 2,892         | 1,573          | (1,319)        | 5,496         | 4,701          | (795)          | 5,939                 | 36,488           | 31,799          | -               | -                | 31,799            | ●      |  |
| Depreciation and Amortisation                                      | 248           | 162            | (86)           | 494           | 497            | 3              | 348                   | 3,441            | 3,933           | -               | -                | 3,933             | ●      |  |
| Other Expenses   | 2,466         | 2,533          | 67             | 4,589         | 4,970          | 381            | 4,894                 | 26,245           | 30,364          | -               | -                | 30,364            | ●      |  |
| Loss on Disposal   | -             | -              | -              | -             | -              | -              | -                     | 3                | -               | -               | -                | -                 | ●      | Expenditure tracking 103% to budget. This variance is primarily due to recent activities necessitating a planned realignment of Directorate budgets.<br>Waste and Resource Recovery is tracking at an unfavourable variance of \$1.29M which is primarily due to reduced tonnages being delivered by customers to Councils waste facilities due to the impacts of COVID and reduced works programs. This will be corrected following a realignment of budgets across the Directorate as part of a planned review.  |
| Internal Expenses  | 439           | 422            | (17)           | 897           | 846            | (51)           | 643                   | 5,398            | 8,125           | -               | 84               | 8,210             | ●      |  |
| Overheads  | 1,047         | 1,047          | -              | 3,015         | 3,015          | -              | 997                   | 14,389           | 12,167          | -               | -                | 12,167            | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>7,494</b>  | <b>6,096</b>   | <b>(1,399)</b> | <b>15,217</b> | <b>14,783</b>  | <b>(433)</b>   | <b>13,592</b>         | <b>92,474</b>    | <b>92,387</b>   | <b>-</b>        | <b>84</b>        | <b>92,471</b>     |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>1,128</b>  | <b>5,239</b>   | <b>(4,111)</b> | <b>6,746</b>  | <b>8,043</b>   | <b>(1,296)</b> | <b>6,557</b>          | <b>19,534</b>    | <b>25,396</b>   | <b>-</b>        | <b>(84)</b>      | <b>25,312</b>     |        |  |
| Capital Grants   | -             | -              | -              | -             | -              | -              | -                     | 17               | -               | -               | -                | -                 | ●      |  |
| Capital Contributions  | -             | -              | -              | -             | -              | -              | -                     | 10               | -               | -               | -                | -                 | ●      |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>       | <b>-</b>      | <b>-</b>       | <b>-</b>       | <b>-</b>              | <b>26</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |  |
| <b>Net Operating Result</b>  | <b>1,128</b>  | <b>5,239</b>   | <b>(4,111)</b> | <b>6,746</b>  | <b>8,043</b>   | <b>(1,296)</b> | <b>6,557</b>          | <b>19,560</b>    | <b>25,396</b>   | <b>-</b>        | <b>(84)</b>      | <b>25,312</b>     |        |  |





# **Water and Sewer Monthly Financial Reports**

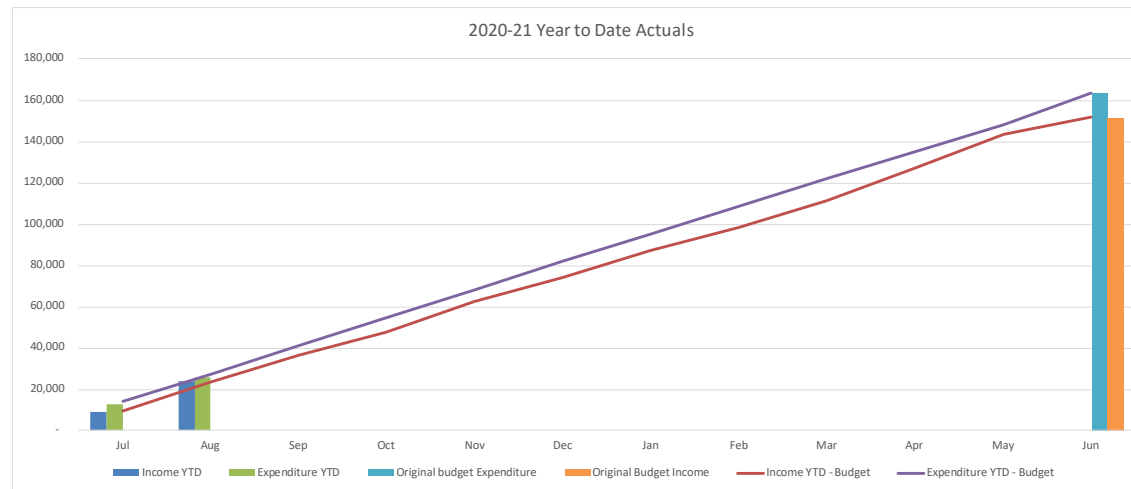
**August 2021**

## 04. Water and Sewer Operating Statement

August 2021



|  | CURRENT MONTH |                |              | YEAR TO DATE   |                |              |                       | FULL YEAR        |                 |                 |                  |                   |
|--|---------------|----------------|--------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals       | Adopted Budget | Variance     | Actuals        | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000        | \$'000         | \$'000       | \$'000         | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |               |                |              |                |                |              |                       |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | 7,690         | 7,087          | 603          | 10,844         | 10,125         | 718          | 8,724                 | 66,519           | 66,493          | (0)             | -                | 66,493            |
| User Charges and Fees  | 6,905         | 7,097          | (192)        | 12,882         | 12,895         | (13)         | 12,319                | 75,230           | 80,585          | 0               | -                | 80,585            |
| Other Revenue  | 32            | -              | 32           | 38             | -              | 38           | (9)                   | 66               | 26              | -               | -                | 26                |
| Interest   | 34            | 157            | (123)        | 149            | 315            | (166)        | 412                   | 2,096            | 1,988           | 0               | -                | 1,988             |
| Grants and Contributions   | -             | -              | -            | -              | -              | -            | -                     | 465              | -               | -               | -                | -                 |
| Gain on Disposal   | -             | -              | -            | -              | -              | -            | -                     | -                | -               | -               | -                | -                 |
| Internal Revenue   | 117           | 197            | (80)         | 155            | 394            | (239)        | 204                   | 2,655            | 2,448           | -               | -                | 2,448             |
| <b>Total Income attributable to Operations</b>                     | <b>14,778</b> | <b>14,538</b>  | <b>240</b>   | <b>24,067</b>  | <b>23,729</b>  | <b>338</b>   | <b>21,650</b>         | <b>147,031</b>   | <b>151,540</b>  | <b>0</b>        | <b>-</b>         | <b>151,540</b>    |
| <b>Operating Expenses</b>  |               |                |              |                |                |              |                       |                  |                 |                 |                  |                   |
| Employee Costs   | 2,071         | 1,679          | (392)        | 3,606          | 3,730          | 124          | 5,238                 | 34,754           | 27,327          | -               | -                | 27,327            |
| Borrowing Costs  | 881           | 957            | 76           | 1,602          | 1,705          | 103          | 2,069                 | 12,533           | 9,186           | -               | -                | 9,186             |
| Materials and Contracts  | 901           | 1,164          | 263          | 1,467          | 1,771          | 304          | 2,708                 | 19,853           | 15,427          | -               | -                | 15,427            |
| Depreciation and Amortisation                                      | 5,760         | 5,689          | (71)         | 10,612         | 11,437         | 824          | 10,295                | 57,743           | 68,084          | -               | -                | 68,084            |
| Other Expenses   | 83            | 130            | 46           | 134            | 260            | 126          | 443                   | 1,533            | 1,558           | -               | -                | 1,558             |
| Loss on Disposal   | -             | -              | -            | -              | -              | -            | -                     | 2,379            | -               | -               | -                | -                 |
| Internal Expenses  | 1,903         | 1,775          | (128)        | 3,719          | 3,555          | (164)        | 3,155                 | 18,627           | 21,367          | -               | 136              | 21,503            |
| Overheads  | 1,720         | 1,720          | -            | 4,786          | 4,786          | -            | 1,578                 | 24,584           | 20,224          | -               | -                | 20,224            |
| <b>Total Expenses attributable to Operations</b>                   | <b>13,319</b> | <b>13,114</b>  | <b>(205)</b> | <b>25,926</b>  | <b>27,243</b>  | <b>1,317</b> | <b>25,487</b>         | <b>172,005</b>   | <b>163,175</b>  | <b>-</b>        | <b>136</b>       | <b>163,310</b>    |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>1,459</b>  | <b>1,424</b>   | <b>35</b>    | <b>(1,859)</b> | <b>(3,514)</b> | <b>1,655</b> | <b>(3,837)</b>        | <b>(24,974)</b>  | <b>(11,635)</b> | <b>0</b>        | <b>(136)</b>     | <b>(11,770)</b>   |
| Capital Grants   | 351           | -              | 351          | 1,002          | -              | 1,002        | 1,576                 | 5,914            | 2,500           | -               | -                | 2,500             |
| Capital Contributions  | 265           | 1,003          | (738)        | 418            | 2,005          | (1,587)      | 1,116                 | 6,751            | 12,033          | -               | -                | 12,033            |
| <b>Grants and Contributions Capital Received</b>                   | <b>616</b>    | <b>1,003</b>   | <b>(387)</b> | <b>1,420</b>   | <b>2,005</b>   | <b>(585)</b> | <b>2,692</b>          | <b>12,665</b>    | <b>14,533</b>   | <b>-</b>        | <b>-</b>         | <b>14,533</b>     |
| <b>Net Operating Result</b>  | <b>2,075</b>  | <b>2,427</b>   | <b>(352)</b> | <b>(440)</b>   | <b>(1,509)</b> | <b>1,069</b> | <b>(1,145)</b>        | <b>(12,309)</b>  | <b>2,898</b>    | <b>0</b>        | <b>(136)</b>     | <b>2,763</b>      |





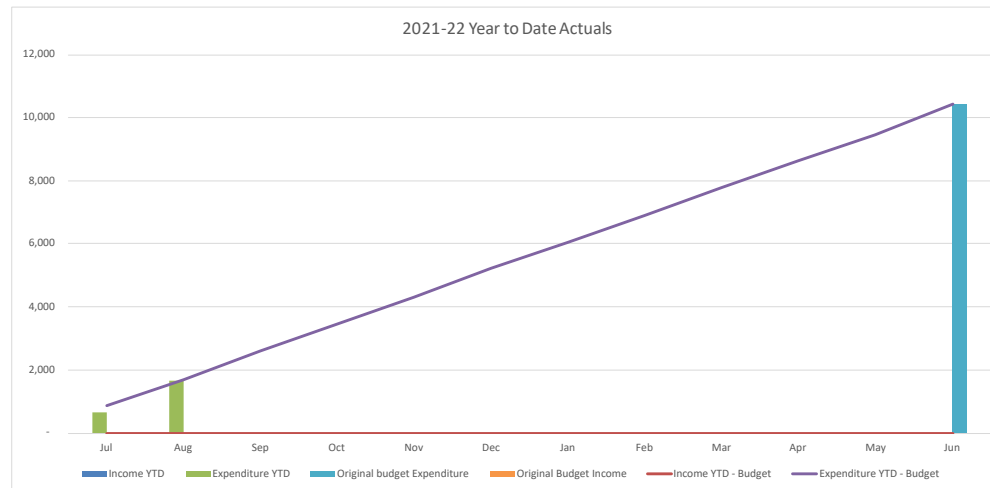
## 04.02. WS Planning and Delivery

### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |              | YEAR TO DATE   |                |           |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|---------------|----------------|--------------|----------------|----------------|-----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals       | Adopted Budget | Variance     | Actuals        | Adopted Budget | Variance  | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000        | \$'000         | \$'000       | \$'000         | \$'000         | \$'000    | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |               |                |              |                |                |           |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -             | -              | -            | -              | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| User Charges and Fees  | -             | -              | -            | -              | -              | -         | 4                     | -                | -               | -               | -                | -                 |        |  |
| Other Revenue  | -             | -              | -            | -              | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| Interest   | -             | -              | -            | -              | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| Grants and Contributions   | -             | -              | -            | -              | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| Gain on Disposal   | -             | -              | -            | -              | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| Internal Revenue   | -             | -              | -            | -              | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Total Income attributable to Operations</b>                     | -             | -              | -            | -              | -              | -         | 4                     | -                | -               | -               | -                | -                 |        |  |
| <b>Operating Expenses</b>  |               |                |              |                |                |           |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 208           | 187            | (21)         | 370            | 406            | 36        | 554                   | 3,936            | 2,891           | -               | -                | 2,891             | ●      |  |
| Borrowing Costs  | -             | -              | -            | -              | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| Materials and Contracts  | 245           | 158            | (86)         | 229            | 237            | 9         | 491                   | 3,924            | 1,898           | -               | -                | 1,898             | ●      |  |
| Depreciation and Amortisation                                      | 376           | 317            | (58)         | 640            | 635            | (5)       | 554                   | 3,156            | 3,781           | -               | -                | 3,781             | ●      |  |
| Other Expenses   | 27            | 5              | (21)         | 33             | 11             | (22)      | 48                    | 87               | 65              | -               | -                | 65                | ●      |  |
| Loss on Disposal   | -             | -              | -            | -              | -              | -         | -                     | 1,289            | -               | -               | -                | -                 |        |  |
| Internal Expenses  | 24            | 30             | 6            | 43             | 60             | 17        | 17                    | 21               | 361             | -               | (31)             | 329               | ●      |  |
| Overheads  | 120           | 120            | -            | 337            | 337            | -         | 125                   | 2,365            | 1,436           | -               | -                | 1,436             | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>999</b>    | <b>818</b>     | <b>(180)</b> | <b>1,651</b>   | <b>1,686</b>   | <b>35</b> | <b>1,789</b>          | <b>14,777</b>    | <b>10,432</b>   | <b>-</b>        | <b>(31)</b>      | <b>10,400</b>     |        | Actual includes \$22k of advertising / marketing costs associated with CC Water Resource Project - \$475k budget for this project all siting within Materials and Contracts. |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(999)</b>  | <b>(818)</b>   | <b>(180)</b> | <b>(1,651)</b> | <b>(1,686)</b> | <b>35</b> | <b>(1,785)</b>        | <b>(14,777)</b>  | <b>(10,432)</b> | <b>-</b>        | <b>31</b>        | <b>(10,400)</b>   |        |  |
| Capital Grants   | -             | -              | -            | -              | -              | -         | -                     | 189              | -               | -               | -                | -                 |        |  |
| Capital Contributions  | -             | -              | -            | -              | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>     | <b>-</b>       | <b>-</b>       | <b>-</b>  | <b>-</b>              | <b>189</b>       | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |  |
| <b>Net Operating Result</b>  | <b>(999)</b>  | <b>(818)</b>   | <b>(180)</b> | <b>(1,651)</b> | <b>(1,686)</b> | <b>35</b> | <b>(1,785)</b>        | <b>(14,589)</b>  | <b>(10,432)</b> | <b>-</b>        | <b>31</b>        | <b>(10,400)</b>   |        |  |



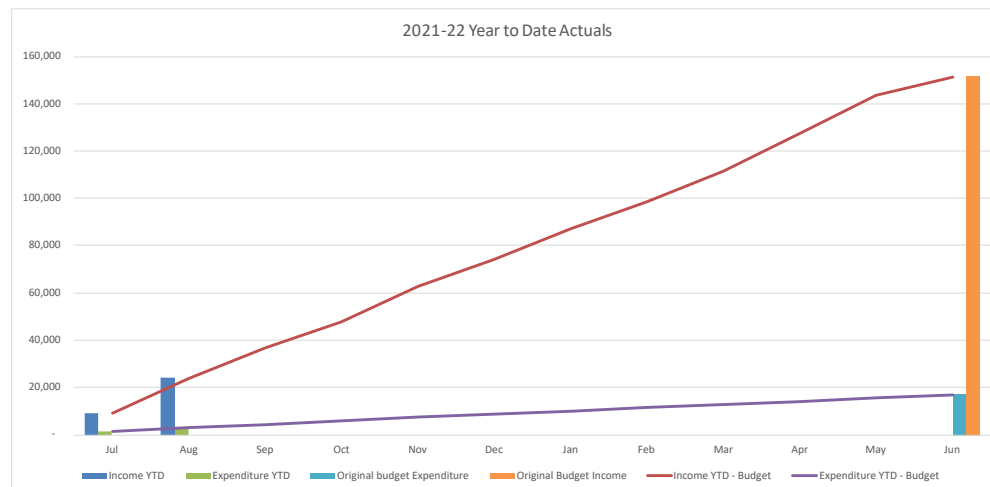


# 04.01. Water and Sewer Executive Operating Statement - Internal

August 2021



|  | CURRENT MONTH |                |              | YEAR TO DATE  |                |              |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|---------------|----------------|--------------|---------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals       | Adopted Budget | Variance     | Actuals       | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000        | \$'000         | \$'000       | \$'000        | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |               |                |              |               |                |              |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | 7,690         | 7,087          | 603          | 10,844        | 10,125         | 718          | 8,724                 | 66,519           | 66,493          | (0)             | -                | 66,493            | ●      | Favourable variance mainly is Sewer Service Availability charges and is due to additional revenue associated with IPART Clarification Notice No 1 of 2021 which was not reflected in budget. |
| User Charges and Fees  | 6,905         | 7,097          | (192)        | 12,882        | 12,895         | (13)         | 12,315                | 75,230           | 80,585          | 0               | -                | 80,585            | ●      |  |
| Other Revenue  | 32            | -              | 32           | 38            | -              | 38           | (9)                   | 66               | 26              | -               | -                | 26                | ●      | Interest Revenue is unfavourable as allocation of investment earnings for month of August is outstanding.  |
| Interest   | 34            | 157            | (123)        | 149           | 315            | (166)        | 412                   | 2,096            | 1,988           | 0               | -                | 1,988             | ●      |  |
| Grants and Contributions   | -             | -              | -            | -             | -              | -            | -                     | 463              | -               | -               | -                | -                 | -      | Unfavourable variance due to mainly to timing of processing internal revenue - offsets favourable variance in annual / user charges above.   |
| Gain on Disposal   | -             | -              | -            | -             | -              | -            | -                     | -                | -               | -               | -                | -                 | -      |  |
| Internal Revenue   | 117           | 197            | (80)         | 155           | 394            | (239)        | 204                   | 2,655            | 2,448           | -               | -                | 2,448             | ●      |  |
| <b>Total Income attributable to Operations</b>                     | <b>14,778</b> | <b>14,538</b>  | <b>240</b>   | <b>24,067</b> | <b>23,729</b>  | <b>338</b>   | <b>21,646</b>         | <b>147,029</b>   | <b>151,540</b>  | <b>0</b>        | <b>-</b>         | <b>151,540</b>    |        |  |
| <b>Operating Expenses</b>  |               |                |              |               |                |              |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 223           | 71             | (152)        | 263           | 280            | 17           | 519                   | 3,262            | 2,921           | -               | -                | 2,921             | ●      |  |
| Borrowing Costs  | 881           | 957            | 76           | 1,602         | 1,705          | 103          | 2,069                 | 12,533           | 9,186           | -               | -                | 9,186             | ●      |  |
| Materials and Contracts  | 13            | 38             | 25           | 39            | 60             | 21           | 29                    | 677              | 485             | -               | -                | 485               | ●      |  |
| Depreciation and Amortisation                                      | 4             | 4              | (0)          | 7             | 7              | (0)          | 6                     | 38               | 42              | -               | -                | 42                | ●      |  |
| Other Expenses   | -             | 14             | 14           | (2)           | 27             | 30           | 0                     | 76               | 163             | -               | -                | 163               | ●      |  |
| Loss on Disposal   | -             | -              | -            | -             | -              | -            | -                     | -                | -               | -               | -                | -                 | -      |  |
| Internal Expenses  | 150           | 176            | 26           | 300           | 351            | 51           | 316                   | 1,903            | 2,108           | -               | 10               | 2,118             | ●      |  |
| Overheads  | 211           | 211            | -            | 527           | 527            | -            | 106                   | 3,166            | 2,140           | -               | -                | 2,140             | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>1,481</b>  | <b>1,470</b>   | <b>(11)</b>  | <b>2,736</b>  | <b>2,957</b>   | <b>221</b>   | <b>3,045</b>          | <b>21,655</b>    | <b>17,045</b>   | <b>-</b>        | <b>10</b>        | <b>17,055</b>     |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>13,297</b> | <b>13,069</b>  | <b>228</b>   | <b>21,331</b> | <b>20,772</b>  | <b>559</b>   | <b>18,600</b>         | <b>125,374</b>   | <b>134,495</b>  | <b>0</b>        | <b>(10)</b>      | <b>134,485</b>    |        |  |
| Capital Grants   | 351           | -              | 351          | 1,002         | -              | 1,002        | 1,576                 | 5,628            | 2,500           | -               | -                | 2,500             | ●      | Actuals includes \$0.6m re Gosford CBD and \$0.4m re Warnervale Town Centre - timing of grant income to be reviewed.   |
| Capital Contributions  | 265           | 1,003          | (738)        | 418           | 2,005          | (1,587)      | 1,116                 | 6,751            | 12,033          | -               | -                | 12,033            | ●      |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>616</b>    | <b>1,003</b>   | <b>(387)</b> | <b>1,420</b>  | <b>2,005</b>   | <b>(586)</b> | <b>2,692</b>          | <b>12,379</b>    | <b>14,533</b>   | <b>-</b>        | <b>-</b>         | <b>14,533</b>     |        | Unfavourable variance in Developer Contributions - budget has approx. \$1m per month however only \$0.4m received in July / August. Potential Budget adjustment required.                    |
| <b>Net Operating Result</b>  | <b>13,913</b> | <b>14,071</b>  | <b>(159)</b> | <b>22,750</b> | <b>22,778</b>  | <b>(27)</b>  | <b>21,292</b>         | <b>137,753</b>   | <b>149,028</b>  | <b>0</b>        | <b>(10)</b>      | <b>149,018</b>    |        |  |



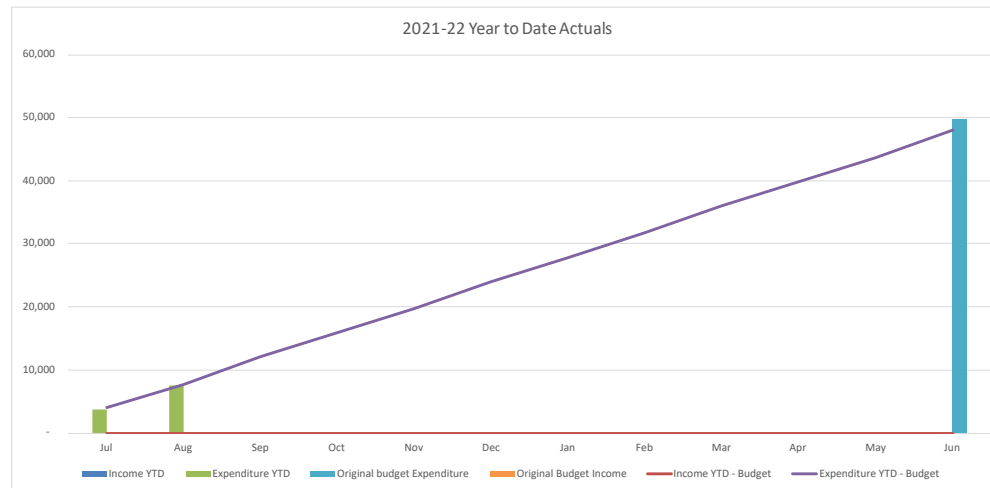
## 04.03. WS Operations and Maintenance

### Operating Statement - Internal

August 2021



|  | CURRENT MONTH  |                |              | YEAR TO DATE   |                |            |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|----------------|----------------|--------------|----------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals        | Adopted Budget | Variance     | Actuals        | Adopted Budget | Variance   | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000         | \$'000         | \$'000       | \$'000         | \$'000         | \$'000     | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |                |                |              |                |                |            |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| User Charges and Fees  | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Other Revenue  | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Interest   | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Grants and Contributions   | -              | -              | -            | -              | -              | -          | -                     | 3                | -               | -               | -                | -                 |        |  |
| Gain on Disposal   | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Internal Revenue   | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Total Income attributable to Operations</b>                     | -              | -              | -            | -              | -              | -          | -                     | 3                | -               | -               | -                | -                 |        |  |
| <b>Operating Expenses</b>  |                |                |              |                |                |            |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 1,009          | 785            | (224)        | 1,877          | 1,936          | 58         | 2,942                 | 18,888           | 15,277          | (1,600)         | -                | 13,677            | ●      |  |
| Borrowing Costs  | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Materials and Contracts  | 274            | 468            | 194          | 563            | 702            | 139        | 1,419                 | 8,564            | 5,862           | -               | -                | 5,862             | ●      |  |
| Depreciation and Amortisation                                      | 820            | 817            | (3)          | 1,474          | 1,642          | 168        | 1,454                 | 8,736            | 9,783           | -               | -                | 9,783             | ●      |  |
| Other Expenses   | 53             | 89             | 36           | 97             | 179            | 82         | 296                   | 1,121            | 1,073           | -               | -                | 1,073             | ●      |  |
| Loss on Disposal   | -              | -              | -            | -              | -              | -          | -                     | 121              | -               | -               | -                | -                 |        |  |
| Internal Expenses  | 1,232          | 1,030          | (202)        | 2,258          | 2,060          | (198)      | 1,608                 | 9,578            | 12,362          | -               | 115              | 12,476            | ●      | Unfavourable variance due to \$263k adjustment related to back payment of electricity costs associated with a faulty meter at Mangrove Creek Water Pump Station. |
| Overheads  | 434            | 434            | -            | 1,220          | 1,220          | -          | 439                   | 7,145            | 5,308           | -               | -                | 5,308             | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>3,823</b>   | <b>3,624</b>   | <b>(199)</b> | <b>7,490</b>   | <b>7,739</b>   | <b>249</b> | <b>8,159</b>          | <b>54,152</b>    | <b>49,665</b>   | <b>(1,600)</b>  | <b>115</b>       | <b>48,179</b>     |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(3,823)</b> | <b>(3,624)</b> | <b>(199)</b> | <b>(7,490)</b> | <b>(7,739)</b> | <b>249</b> | <b>(8,159)</b>        | <b>(54,150)</b>  | <b>(49,665)</b> | <b>1,600</b>    | <b>(115)</b>     | <b>(48,179)</b>   |        |  |
| Capital Grants   | -              | -              | -            | -              | -              | -          | -                     | 97               | -               | -               | -                | -                 |        |  |
| Capital Contributions  | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>       | <b>-</b>       | <b>-</b>     | <b>-</b>       | <b>-</b>       | <b>-</b>   | <b>-</b>              | <b>97</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |  |
| <b>Net Operating Result</b>  | <b>(3,823)</b> | <b>(3,624)</b> | <b>(199)</b> | <b>(7,490)</b> | <b>(7,739)</b> | <b>249</b> | <b>(8,159)</b>        | <b>(54,053)</b>  | <b>(49,665)</b> | <b>1,600</b>    | <b>(115)</b>     | <b>(48,179)</b>   |        |  |

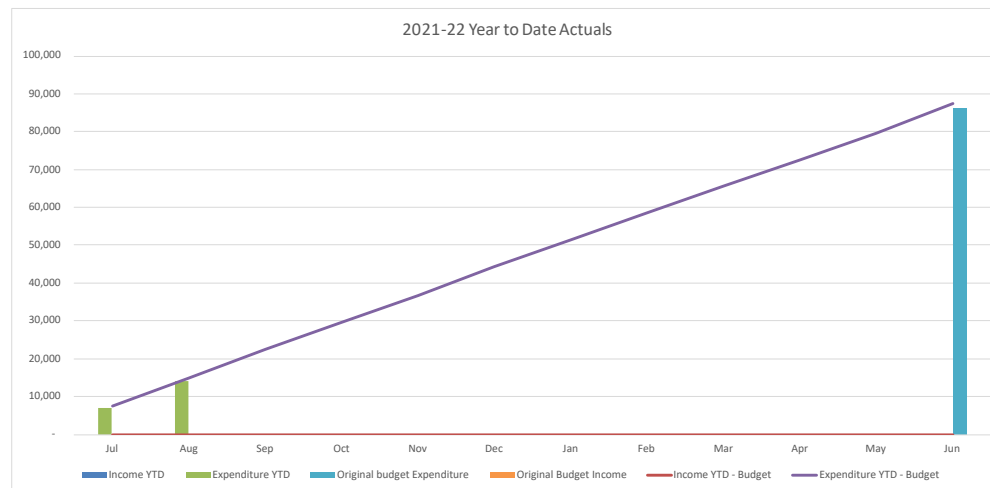


## 04.04. WS Headworks and Treatment Operating Statement - Internal



August 2021

|  | CURRENT MONTH  |                |            | YEAR TO DATE    |                 |            |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|----------------|----------------|------------|-----------------|-----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals        | Adopted Budget | Variance   | Actuals         | Adopted Budget  | Variance   | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000         | \$'000         | \$'000     | \$'000          | \$'000          | \$'000     | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |                |                |            |                 |                 |            |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| User Charges and Fees  | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Other Revenue  | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Interest   | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Grants and Contributions   | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Gain on Disposal   | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Internal Revenue   | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Total Income attributable to Operations</b>                     | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Operating Expenses</b>  |                |                |            |                 |                 |            |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 631            | 636            | 4          | 1,096           | 1,108           | 12         | 1,222                 | 8,667            | 6,238           | 1,600           | -                | 7,838             | ●      |  |
| Borrowing Costs  | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Materials and Contracts  | 370            | 500            | 131        | 635             | 771             | 136        | 769                   | 6,688            | 7,182           | -               | -                | 7,182             | ●      |  |
| Depreciation and Amortisation                                      | 4,560          | 4,551          | (9)        | 8,491           | 9,152           | 661        | 8,281                 | 45,812           | 54,478          | -               | -                | 54,478            | ●      |  |
| Other Expenses   | 3              | 21             | 18         | 6               | 43              | 37         | 99                    | 250              | 257             | -               | -                | 257               | ●      |  |
| Loss on Disposal   | -              | -              | -          | -               | -               | -          | -                     | 968              | -               | -               | -                | -                 |        |  |
| Internal Expenses  | 497            | 539            | 42         | 1,117           | 1,084           | (34)       | 1,214                 | 7,126            | 6,538           | -               | 43               | 6,580             | ●      | Unfavourable variance re internal tipping costs associated with sludge removal at Sewer Treatment Plants - in process of reviewing lagoon dewatering plans for year with potential budget adjustment required. |
| Overheads  | 955            | 955            | -          | 2,703           | 2,703           | -          | 908                   | 11,908           | 11,340          | -               | -                | 11,340            | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>7,016</b>   | <b>7,203</b>   | <b>186</b> | <b>14,049</b>   | <b>14,862</b>   | <b>813</b> | <b>12,493</b>         | <b>81,421</b>    | <b>86,033</b>   | <b>1,600</b>    | <b>43</b>        | <b>87,676</b>     |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(7,016)</b> | <b>(7,203)</b> | <b>186</b> | <b>(14,049)</b> | <b>(14,862)</b> | <b>813</b> | <b>(12,493)</b>       | <b>(81,421)</b>  | <b>(86,033)</b> | <b>(1,600)</b>  | <b>(43)</b>      | <b>(87,676)</b>   |        |  |
| Capital Grants   | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Capital Contributions  | -              | -              | -          | -               | -               | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>       | <b>-</b>       | <b>-</b>   | <b>-</b>        | <b>-</b>        | <b>-</b>   | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |  |
| <b>Net Operating Result</b>  | <b>(7,016)</b> | <b>(7,203)</b> | <b>186</b> | <b>(14,049)</b> | <b>(14,862)</b> | <b>813</b> | <b>(12,493)</b>       | <b>(81,421)</b>  | <b>(86,033)</b> | <b>(1,600)</b>  | <b>(43)</b>      | <b>(87,676)</b>   |        |  |





# **Environment and Planning Monthly Financial Reports**

**August 2021**

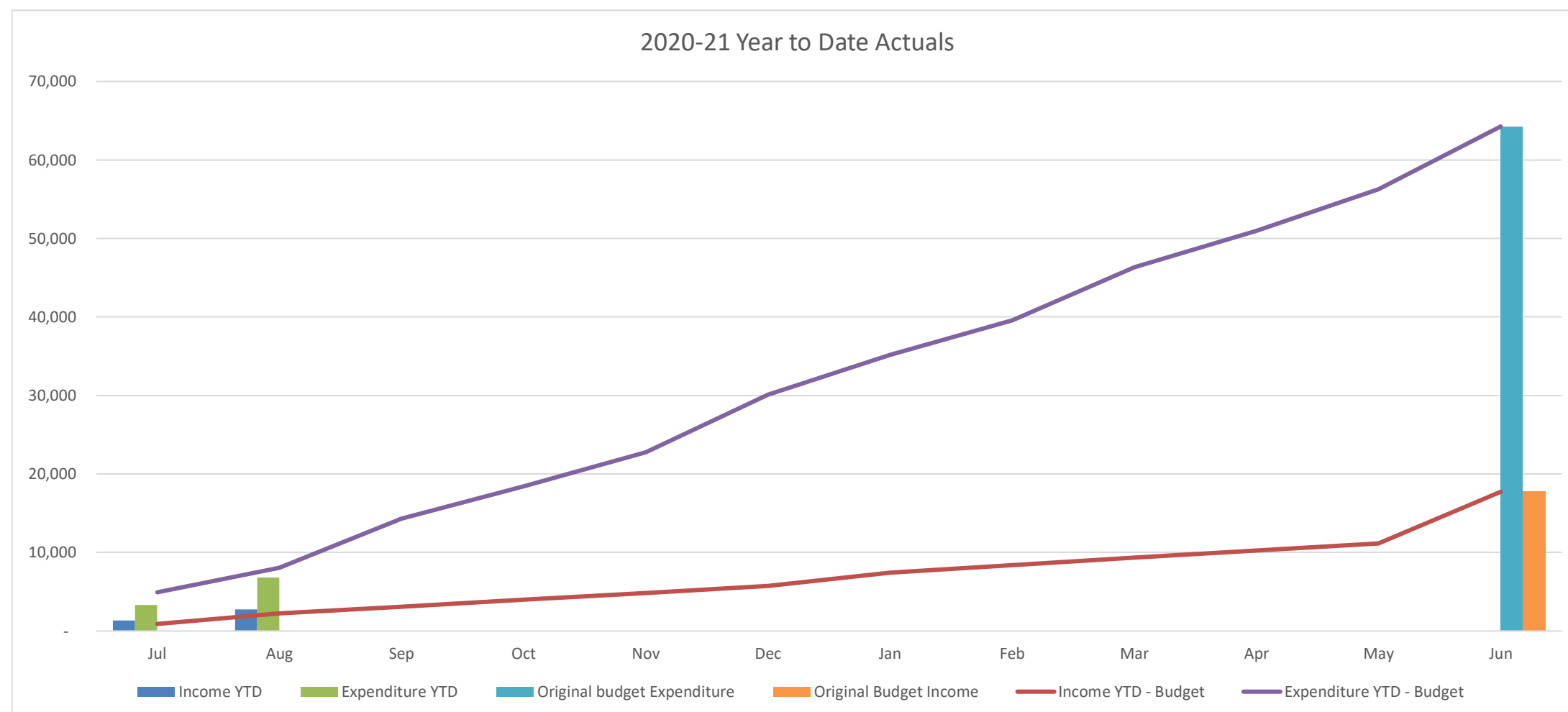
# 05. Environment and Planning

## Operating Statement



August 2021

|  | CURRENT MONTH  |                |                | YEAR TO DATE   |                |                |                       | FULL YEAR        |                 |                 |                  |                   |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals        | Adopted Budget | Variance       | Actuals        | Adopted Budget | Variance       | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |                |                |                |                |                |                |                       |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | -              | -              | -              | -              | -              | -              | -                     | -                | -               | -               | -                | -                 |
| User Charges and Fees  | 992            | 1,072          | (80)           | 2,108          | 1,677          | 430            | 1,738                 | 9,337            | 7,965           | -               | -                | 7,965             |
| Other Revenue  | 255            | 212            | 43             | 412            | 423            | (11)           | 355                   | 2,892            | 2,798           | -               | -                | 2,798             |
| Interest   | 0              | -              | 0              | 0              | -              | 0              | -                     | 1                | -               | -               | -                | -                 |
| Grants and Contributions   | 112            | 50             | 62             | 184            | 100            | 84             | 1,278                 | 5,536            | 6,609           | -               | -                | 6,609             |
| Gain on Disposal   | -              | -              | -              | -              | -              | -              | -                     | -                | -               | -               | -                | -                 |
| Internal Revenue   | 10             | 30             | (19)           | 21             | 60             | (38)           | 30                    | 269              | 358             | -               | -                | 358               |
| <b>Total Income attributable to Operations</b>                     | <b>1,369</b>   | <b>1,364</b>   | <b>6</b>       | <b>2,725</b>   | <b>2,261</b>   | <b>465</b>     | <b>3,402</b>          | <b>18,035</b>    | <b>17,730</b>   | -               | -                | <b>17,730</b>     |
| <b>Operating Expenses</b>  |                |                |                |                |                |                |                       |                  |                 |                 |                  |                   |
| Employee Costs   | 2,213          | 2,237          | 23             | 3,957          | 4,469          | 511            | 5,545                 | 37,295           | 29,249          | -               | -                | 29,249            |
| Borrowing Costs  | -              | -              | -              | -              | -              | -              | -                     | (3)              | 20              | -               | -                | 20                |
| Materials and Contracts  | 355            | (154)          | (510)          | 533            | 890            | 356            | 1,761                 | 11,015           | 14,130          | (0)             | -                | 14,130            |
| Depreciation and Amortisation                                      | 105            | 140            | 35             | 210            | 280            | 70             | 205                   | 1,535            | 1,679           | -               | -                | 1,679             |
| Other Expenses   | 23             | 53             | 30             | 40             | 248            | 208            | 107                   | 7,469            | 8,196           | -               | -                | 8,196             |
| Loss on Disposal   | -              | -              | -              | -              | -              | -              | -                     | -                | -               | -               | -                | -                 |
| Internal Expenses  | 400            | 424            | 24             | 761            | 848            | 88             | 1,126                 | 5,013            | 4,870           | -               | (45)             | 4,825             |
| Overheads  | 393            | 393            | -              | 1,288          | 1,288          | -              | 194                   | 8,928            | 6,122           | -               | -                | 6,122             |
| <b>Total Expenses attributable to Operations</b>                   | <b>3,489</b>   | <b>3,093</b>   | <b>(396)</b>   | <b>6,789</b>   | <b>8,024</b>   | <b>1,234</b>   | <b>8,938</b>          | <b>71,253</b>    | <b>64,267</b>   | <b>(0)</b>      | <b>(45)</b>      | <b>64,222</b>     |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(2,120)</b> | <b>(1,729)</b> | <b>(391)</b>   | <b>(4,064)</b> | <b>(5,763)</b> | <b>1,699</b>   | <b>(5,536)</b>        | <b>(53,217)</b>  | <b>(46,537)</b> | <b>0</b>        | <b>45</b>        | <b>(46,492)</b>   |
| Capital Grants   | 1              | -              | 1              | 1              | -              | 1              | -                     | 1,596            | 500             | -               | -                | 500               |
| Capital Contributions  | 427            | 1,868          | (1,441)        | 984            | 3,735          | (2,751)        | 2,574                 | 12,395           | 22,412          | -               | -                | 22,412            |
| <b>Grants and Contributions Capital Received</b>                   | <b>428</b>     | <b>1,868</b>   | <b>(1,440)</b> | <b>985</b>     | <b>3,735</b>   | <b>(2,750)</b> | <b>2,574</b>          | <b>13,991</b>    | <b>22,912</b>   | <b>-</b>        | <b>-</b>         | <b>22,912</b>     |
| <b>Net Operating Result</b>  | <b>(1,692)</b> | <b>138</b>     | <b>(1,831)</b> | <b>(3,079)</b> | <b>(2,028)</b> | <b>(1,051)</b> | <b>(2,962)</b>        | <b>(39,226)</b>  | <b>(23,625)</b> | <b>0</b>        | <b>45</b>        | <b>(23,580)</b>   |



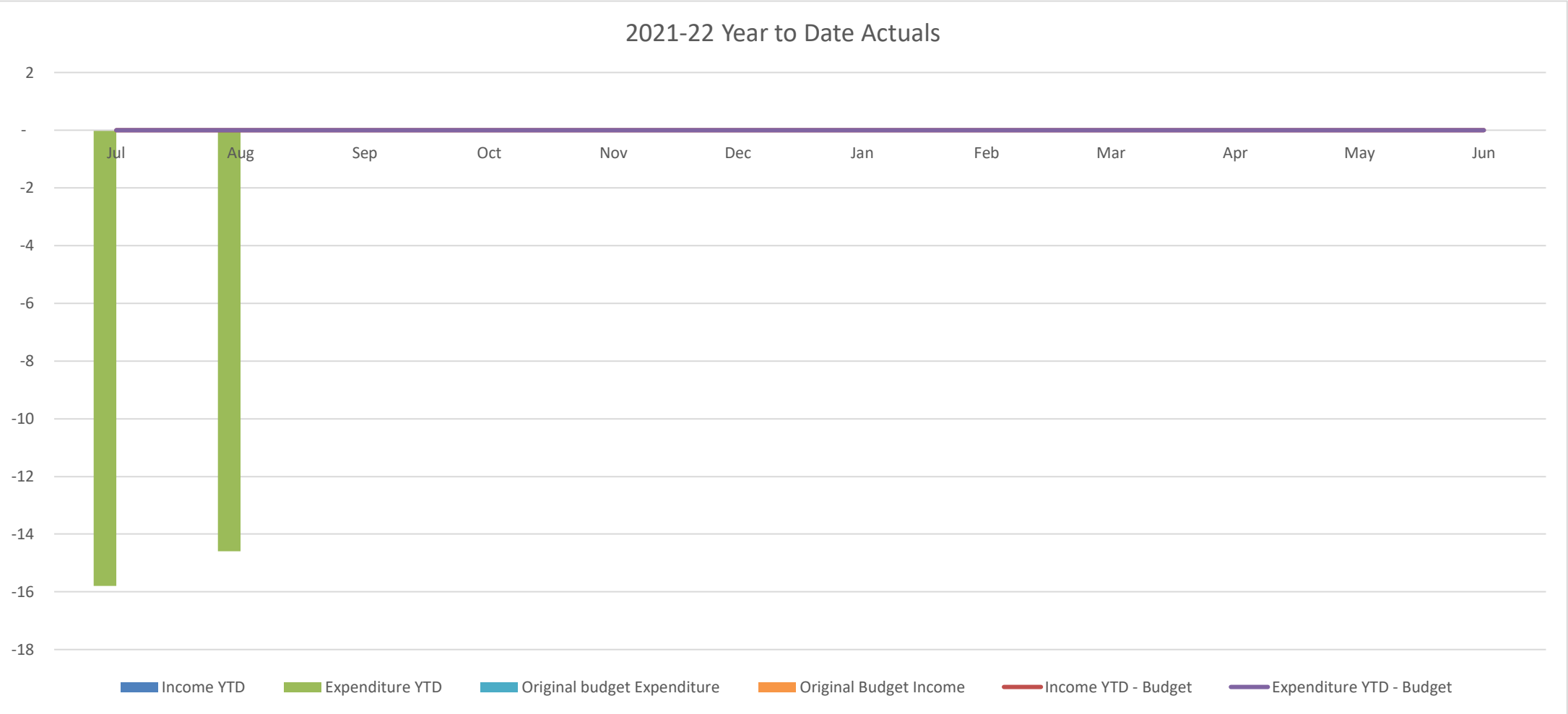


# 05.01. Environment and Planning Executive Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |            | YEAR TO DATE |                |           |                       | FULL YEAR        |                 |                 |                  |                   | Status<br>Status Comment |  |
|--|---------------|----------------|------------|--------------|----------------|-----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------------------------|--|
|  | Actuals       | Adopted Budget | Variance   | Actuals      | Adopted Budget | Variance  | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |                          |  |
|  | \$'000        | \$'000         | \$'000     | \$'000       | \$'000         | \$'000    | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |                          |  |
| <b>Operating Income</b>  |               |                |            |              |                |           |                       |                  |                 |                 |                  |                   |                          |  |
| Rates and Annual Charges   | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |                          |  |
| User Charges and Fees  | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |                          |  |
| Other Revenue  | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |                          |  |
| Interest   | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |                          |  |
| Grants and Contributions   | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |                          |  |
| Gain on Disposal   | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |                          |  |
| Internal Revenue   | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |                          |  |
| <b>Total Income attributable to Operations</b>                     | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |                          |  |
| <b>Operating Expenses</b>  |               |                |            |              |                |           |                       |                  |                 |                 |                  |                   |                          |  |
| Employee Costs   | 52            | 51             | (2)        | 89           | 101            | 13        | 144                   | 691              | 664             | -               | -                | 664               | ●                        |  |
| Borrowing Costs  | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 | ●                        |  |
| Materials and Contracts  | -             | 2              | 2          | -            | 4              | 4         | 8                     | 28               | 26              | -               | -                | 26                | ●                        |  |
| Depreciation and Amortisation                                      | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 | ●                        |  |
| Other Expenses   | 1             | 1              | (0)        | 1            | 1              | (0)       | 1                     | 2                | 9               | -               | -                | 9                 | ●                        |  |
| Loss on Disposal   | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 | ●                        |  |
| Internal Expenses  | 3             | 2              | (1)        | 6            | 4              | (2)       | 7                     | 46               | 23              | -               | 5                | 28                | ●                        |  |
| Overheads  | (56)          | (56)           | -          | (111)        | (111)          | -         | (42)                  | (767)            | (721)           | -               | -                | (721)             | ●                        |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>1</b>      | <b>-</b>       | <b>(1)</b> | <b>(15)</b>  | <b>-</b>       | <b>15</b> | <b>118</b>            | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>5</b>         | <b>5</b>          |                          |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(1)</b>    | <b>-</b>       | <b>(1)</b> | <b>15</b>    | <b>-</b>       | <b>15</b> | <b>(118)</b>          | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>(5)</b>       | <b>(5)</b>        |                          |  |
| Capital Grants   | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |                          |  |
| Capital Contributions  | -             | -              | -          | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |                          |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>   | <b>-</b>     | <b>-</b>       | <b>-</b>  | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |                          |  |
| <b>Net Operating Result</b>  | <b>(1)</b>    | <b>-</b>       | <b>(1)</b> | <b>15</b>    | <b>-</b>       | <b>15</b> | <b>(118)</b>          | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>(5)</b>       | <b>(5)</b>        |                          |  |



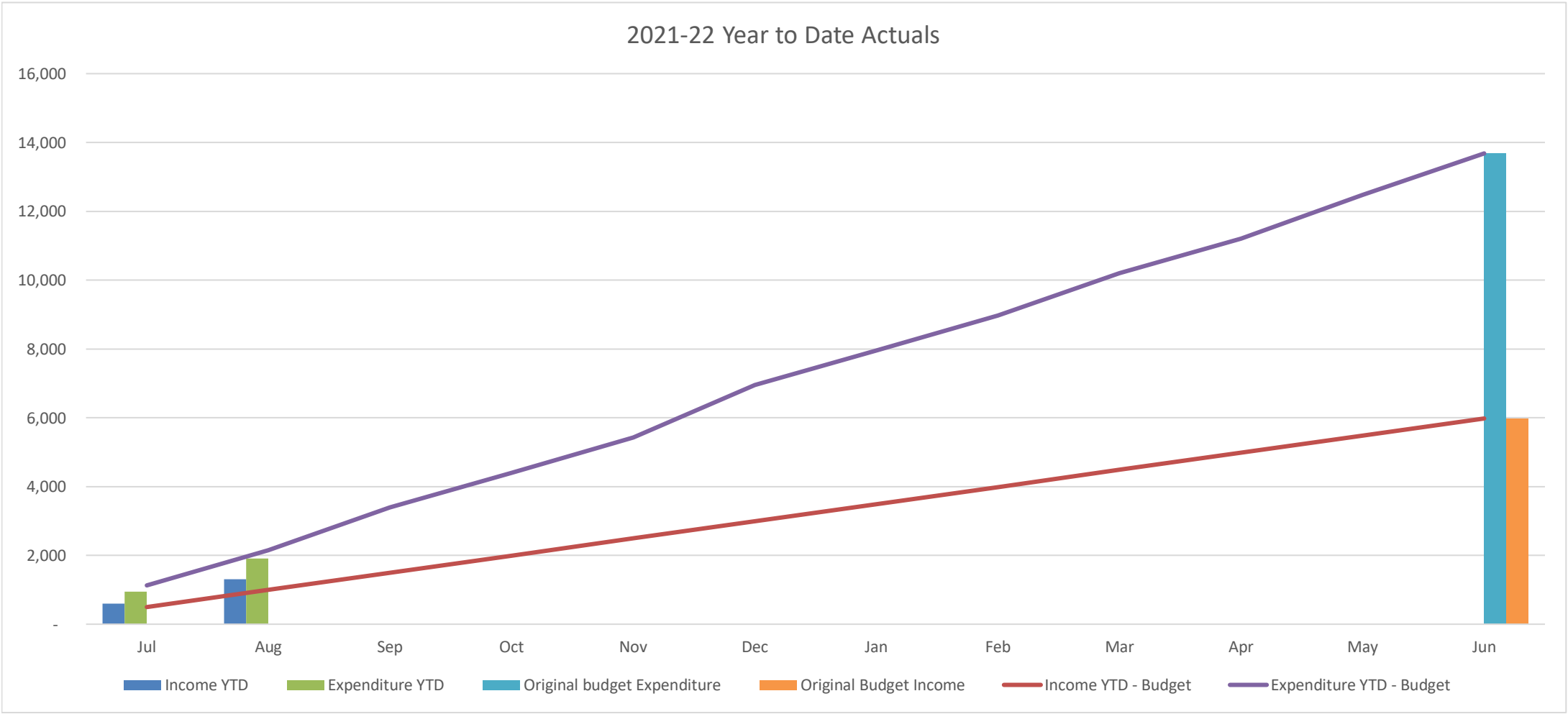
# 05.02. Development Assessment

## Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |            | YEAR TO DATE |                |            |                       | FULL YEAR        |                 |                 |                  |                   | Status |  |
|--|---------------|----------------|------------|--------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals       | Adopted Budget | Variance   | Actuals      | Adopted Budget | Variance   | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000        | \$'000         | \$'000     | \$'000       | \$'000         | \$'000     | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |               |                |            |              |                |            |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| User Charges and Fees  | 712           | 497            | 215        | 1,312        | 994            | 318        | 1,138                 | 6,861            | 5,963           | -               | -                | 5,963             | ●      |  |
| Other Revenue  | 0             | 1              | (1)        | 1            | 3              | (2)        | 9                     | 19               | 16              | -               | -                | 16                | ●      |  |
| Interest   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Grants and Contributions   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Gain on Disposal   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Internal Revenue   | (0)           | -              | (0)        | (1)          | -              | (1)        | -                     | -                | -               | -               | -                | -                 | ●      |  |
| <b>Total Income attributable to Operations</b>                     | <b>712</b>    | <b>498</b>     | <b>214</b> | <b>1,312</b> | <b>996</b>     | <b>316</b> | <b>1,148</b>          | <b>6,880</b>     | <b>5,979</b>    | <b>-</b>        | <b>-</b>         | <b>5,979</b>      |        |  |
| <b>Operating Expenses</b>  |               |                |            |              |                |            |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 712           | 673            | (39)       | 1,287        | 1,344          | 57         | 1,526                 | 10,952           | 8,807           | -               | -                | 8,807             | ●      |  |
| Borrowing Costs  | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Materials and Contracts  | 0             | 44             | 44         | 1            | 88             | 86         | (16)                  | 25               | 526             | -               | -                | 526               | ●      |  |
| Depreciation and Amortisation                                      | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Other Expenses   | 1             | 40             | 38         | 2            | 79             | 78         | 1                     | 1,047            | 974             | -               | -                | 974               | ●      |  |
| Loss on Disposal   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Internal Expenses  | 38            | 48             | 10         | 79           | 97             | 18         | 95                    | 546              | 581             | -               | (8)              | 573               | ●      |  |
| Overheads  | 213           | 213            | -          | 538          | 538            | -          | 351                   | 4,033            | 2,794           | -               | -                | 2,794             | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>965</b>    | <b>1,018</b>   | <b>53</b>  | <b>1,907</b> | <b>2,146</b>   | <b>239</b> | <b>1,957</b>          | <b>16,604</b>    | <b>13,682</b>   | <b>-</b>        | <b>(8)</b>       | <b>13,674</b>     |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(253)</b>  | <b>(520)</b>   | <b>267</b> | <b>(595)</b> | <b>(1,150)</b> | <b>554</b> | <b>(809)</b>          | <b>(9,723)</b>   | <b>(7,703)</b>  | <b>-</b>        | <b>8</b>         | <b>(7,695)</b>    |        |  |
| Capital Grants   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |  |
| Capital Contributions  | -             | -              | -          | -            | -              | -          | 3                     | 4                | -               | -               | -                | -                 |        |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>   | <b>-</b>     | <b>-</b>       | <b>-</b>   | <b>3</b>              | <b>4</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |  |
| <b>Net Operating Result</b>  | <b>(253)</b>  | <b>(520)</b>   | <b>267</b> | <b>(595)</b> | <b>(1,150)</b> | <b>554</b> | <b>(806)</b>          | <b>(9,720)</b>   | <b>(7,703)</b>  | <b>-</b>        | <b>8</b>         | <b>(7,695)</b>    |        |  |





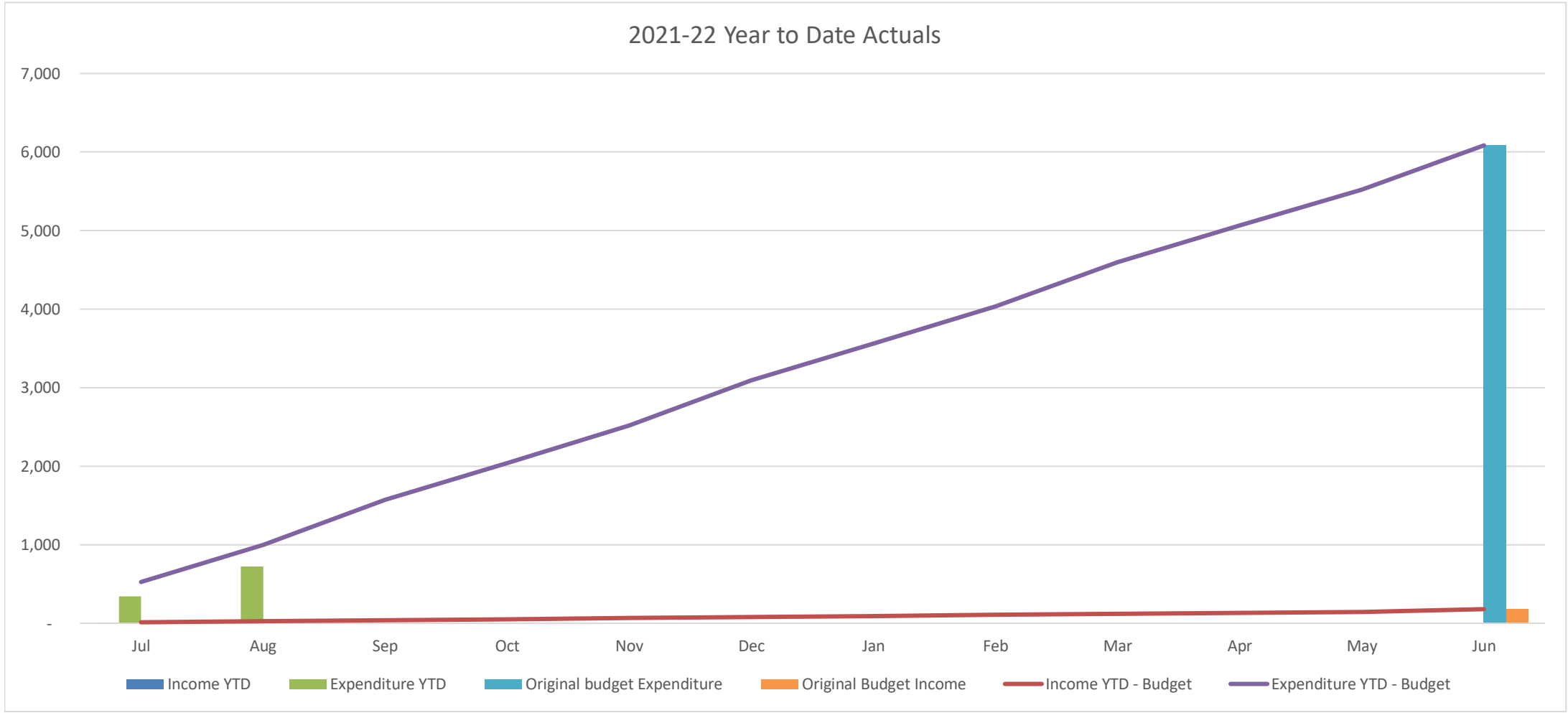
# 05.03. Strategic Planning

## Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |                | YEAR TO DATE |                |                |                       | FULL YEAR        |                 |                 |                  |                   | Status<br>Status Comment |  |
|--|---------------|----------------|----------------|--------------|----------------|----------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------------------------|--|
|  | Actuals       | Adopted Budget | Variance       | Actuals      | Adopted Budget | Variance       | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |                          |  |
|  | \$'000        | \$'000         | \$'000         | \$'000       | \$'000         | \$'000         | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |                          |  |
| <b>Operating Income</b>  | -             | -              | -              | -            | -              | -              | -                     | -                | -               | -               | -                | -                 | ●                        | Income is low due to low development activity.   |
| Rates and Annual Charges   | -             | -              | -              | -            | -              | -              | -                     | -                | -               | -               | -                | -                 |                          |  |
| User Charges and Fees  | 2             | 13             | (12)           | 5            | 27             | (22)           | 46                    | 183              | 161             | -               | -                | 161               |                          |  |
| Other Revenue  | -             | -              | -              | -            | -              | -              | -                     | -                | -               | -               | -                | -                 |                          |  |
| Interest   | -             | -              | -              | -            | -              | -              | -                     | -                | -               | -               | -                | -                 |                          |  |
| Grants and Contributions   | -             | -              | -              | -            | -              | -              | -                     | 220              | 20              | -               | -                | 20                |                          |  |
| Gain on Disposal   | -             | -              | -              | -            | -              | -              | -                     | -                | -               | -               | -                | -                 |                          |  |
| Internal Revenue   | -             | -              | -              | -            | -              | -              | -                     | -                | -               | -               | -                | -                 |                          |  |
| <b>Total Income attributable to Operations</b>                     | <b>2</b>      | <b>13</b>      | <b>(12)</b>    | <b>5</b>     | <b>27</b>      | <b>(22)</b>    | <b>46</b>             | <b>403</b>       | <b>181</b>      | <b>-</b>        | <b>-</b>         | <b>181</b>        |                          |  |
| <b>Operating Expenses</b>  |               |                |                |              |                |                |                       |                  |                 |                 |                  |                   |                          |  |
| Employee Costs   | 298           | 310            | 12             | 513          | 619            | 107            | 880                   | 5,963            | 4,059           | -               | -                | 4,059             | ●                        |  |
| Borrowing Costs  | -             | -              | -              | -            | -              | -              | -                     | (7)              | 20              | -               | -                | 20                | ●                        |  |
| Materials and Contracts  | -             | 60             | 60             | -            | 120            | 120            | 136                   | 647              | 722             | -               | -                | 722               | ●                        |  |
| Depreciation and Amortisation                                      | 1             | 1              | 0              | 1            | 2              | 1              | 1                     | 7                | 11              | -               | -                | 11                | ●                        |  |
| Other Expenses   | 2             | 13             | 12             | 2            | 27             | 25             | 4                     | 51               | 161             | -               | -                | 161               | ●                        |  |
| Loss on Disposal   | -             | -              | -              | -            | -              | -              | -                     | -                | -               | -               | -                | -                 | ●                        |  |
| Internal Expenses  | 14            | 26             | 13             | 28           | 53             | 24             | 47                    | 253              | 315             | -               | (59)             | 256               | ●                        |  |
| Overheads  | 63            | 63             | -              | 180          | 180            | -              | 18                    | 1,364            | 797             | -               | -                | 797               | ●                        |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>377</b>    | <b>474</b>     | <b>96</b>      | <b>723</b>   | <b>1,000</b>   | <b>277</b>     | <b>1,087</b>          | <b>8,278</b>     | <b>6,085</b>    | <b>-</b>        | <b>(59)</b>      | <b>6,027</b>      |                          |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(376)</b>  | <b>(460)</b>   | <b>85</b>      | <b>(718)</b> | <b>(973)</b>   | <b>255</b>     | <b>(1,041)</b>        | <b>(7,875)</b>   | <b>(5,905)</b>  | <b>-</b>        | <b>59</b>        | <b>(5,846)</b>    |                          |  |
| Capital Grants   | -             | -              | -              | -            | -              | -              | -                     | -                | -               | -               | -                | -                 | ●                        | Low due to low development activity and Covid legislation allowing for delayed contributions |
| Capital Contributions  | 427           | 1,868          | (1,441)        | 984          | 3,735          | (2,751)        | 2,571                 | 11,693           | 22,412          | -               | -                | 22,412            |                          |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>427</b>    | <b>1,868</b>   | <b>(1,441)</b> | <b>984</b>   | <b>3,735</b>   | <b>(2,751)</b> | <b>2,571</b>          | <b>11,693</b>    | <b>22,412</b>   | <b>-</b>        | <b>-</b>         | <b>22,412</b>     |                          |  |
|  |               |                |                |              |                |                |                       |                  |                 |                 |                  |                   |                          |  |
| <b>Net Operating Result</b>  | <b>51</b>     | <b>1,407</b>   | <b>(1,356)</b> | <b>266</b>   | <b>2,762</b>   | <b>(2,496)</b> | <b>1,530</b>          | <b>3,817</b>     | <b>16,508</b>   | <b>-</b>        | <b>59</b>        | <b>16,566</b>     |                          |  |
|  |               |                |                |              |                |                |                       |                  |                 |                 |                  |                   |                          |  |



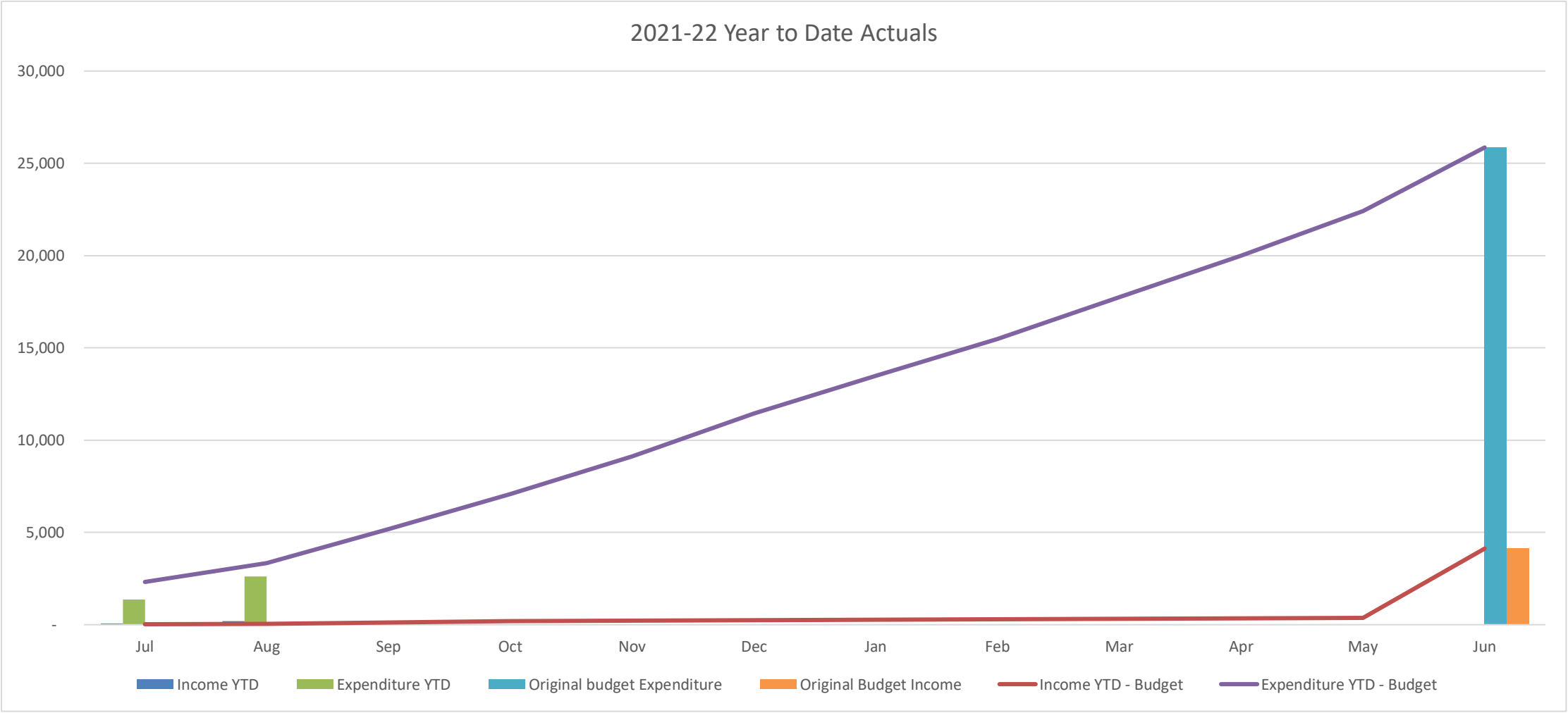
# 05.04. Environmental Management

## Operating Statement - Internal



August 2021

|  | CURRENT MONTH  |                |              | YEAR TO DATE   |                |            |                       | FULL YEAR        |                 |                 |                  |                   | Status<br>Status Comment |  |
|--|----------------|----------------|--------------|----------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------------------------|--|
|  | Actuals        | Adopted Budget | Variance     | Actuals        | Adopted Budget | Variance   | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |                          |  |
|  | \$'000         | \$'000         | \$'000       | \$'000         | \$'000         | \$'000     | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |                          |  |
| <b>Operating Income</b>  |                |                |              |                |                |            |                       |                  |                 |                 |                  |                   |                          |  |
| Rates and Annual Charges   | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |                          |  |
| User Charges and Fees  | 43             | 6              | 37           | 73             | 12             | 61         | 20                    | 215              | 71              | -               | -                | 71                | ●                        |  |
| Other Revenue  | -              | -              | -            | 7              | -              | 7          | 6                     | 6                | -               | -               | -                | -                 | ●                        |  |
| Interest   | 0              | -              | 0            | 0              | -              | 0          | -                     | 0                | -               | -               | -                | -                 |                          |  |
| Grants and Contributions   | 85             | -              | 85           | 107            | -              | 107        | 19                    | 2,514            | 3,815           | -               | -                | 3,815             | ●                        |  |
| Gain on Disposal   | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |                          |  |
| Internal Revenue   | 1              | 20             | (19)         | 2              | 40             | (38)       | 10                    | 114              | 238             | -               | -                | 238               | ●                        | Attributable to reduced education programs and nursery sales. As these are for internal services, the unfavourable variance will be offset by a corresponding favourable variance to the intended service recipient. Therefore nil net organisational impact as a result of this. Needs to be corrected at Q1. |
| <b>Total Income attributable to Operations</b>                     | <b>128</b>     | <b>26</b>      | <b>103</b>   | <b>188</b>     | <b>51</b>      | <b>137</b> | <b>56</b>             | <b>2,850</b>     | <b>4,123</b>    | <b>-</b>        | <b>-</b>         | <b>4,123</b>      |                          |  |
| <b>Operating Expenses</b>  |                |                |              |                |                |            |                       |                  |                 |                 |                  |                   |                          |  |
| Employee Costs   | 597            | 605            | 8            | 1,080          | 1,209          | 129        | 1,462                 | 9,656            | 7,886           | -               | -                | 7,886             | ●                        |  |
| Borrowing Costs  | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |                          |  |
| Materials and Contracts  | 107            | (207)          | (315)        | 211            | 539            | 328        | 426                   | 6,417            | 9,802           | -               | -                | 9,802             | ●                        |  |
| Depreciation and Amortisation                                      | 73             | 96             | 23           | 146            | 193            | 46         | 114                   | 1,117            | 1,155           | -               | -                | 1,155             | ●                        |  |
| Other Expenses   | 4              | (24)           | (29)         | 5              | 58             | 53         | 20                    | 262              | 355             | -               | -                | 355               | ●                        |  |
| Loss on Disposal   | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |                          |  |
| Internal Expenses  | 138            | 215            | 77           | 284            | 430            | 146        | 429                   | 1,783            | 2,357           | -               | 17               | 2,373             | ●                        |  |
| Overheads  | 323            | 323            | -            | 896            | 896            | -          | 275                   | 4,000            | 4,302           | -               | -                | 4,302             | ●                        |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>1,243</b>   | <b>1,008</b>   | <b>(235)</b> | <b>2,623</b>   | <b>3,325</b>   | <b>702</b> | <b>2,726</b>          | <b>23,234</b>    | <b>25,857</b>   | <b>-</b>        | <b>17</b>        | <b>25,874</b>     |                          |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(1,115)</b> | <b>(982)</b>   | <b>(133)</b> | <b>(2,434)</b> | <b>(3,273)</b> | <b>839</b> | <b>(2,669)</b>        | <b>(20,384)</b>  | <b>(21,734)</b> | <b>-</b>        | <b>(17)</b>      | <b>(21,751)</b>   |                          |  |
| Capital Grants   | 1              | -              | 1            | 1              | -              | 1          | -                     | 600              | 500             | -               | -                | 500               | ●                        |  |
| Capital Contributions  | -              | -              | -            | -              | -              | -          | -                     | -                | -               | -               | -                | -                 |                          |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>1</b>       | <b>-</b>       | <b>1</b>     | <b>1</b>       | <b>-</b>       | <b>1</b>   | <b>-</b>              | <b>600</b>       | <b>500</b>      | <b>-</b>        | <b>-</b>         | <b>500</b>        |                          |  |
| <b>Net Operating Result</b>  | <b>(1,114)</b> | <b>(982)</b>   | <b>(132)</b> | <b>(2,433)</b> | <b>(3,273)</b> | <b>840</b> | <b>(2,669)</b>        | <b>(19,784)</b>  | <b>(21,234)</b> | <b>-</b>        | <b>(17)</b>      | <b>(21,251)</b>   |                          |  |
|  |                |                |              |                |                |            |                       |                  |                 |                 |                  |                   |                          |  |



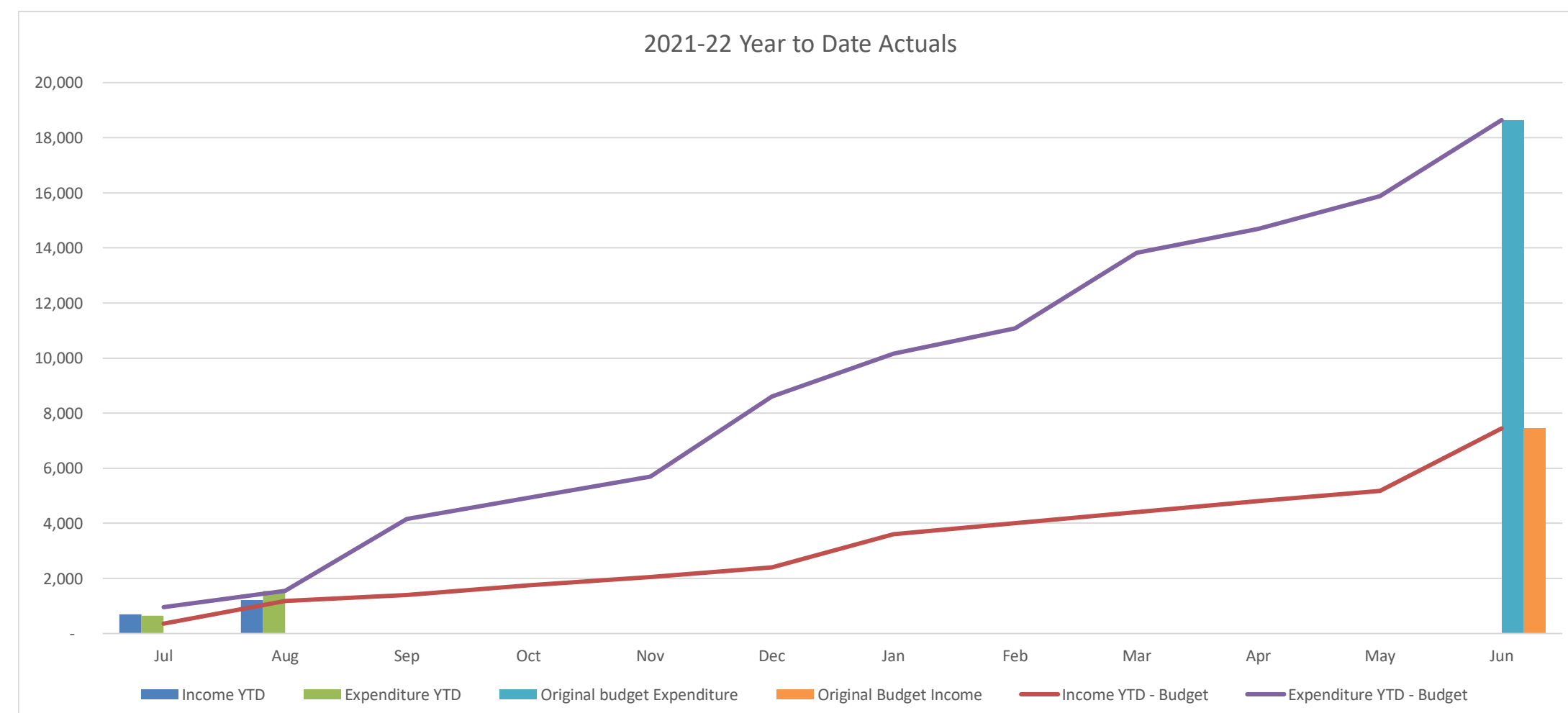
# 05.05. Environmental Compliance and Systems

## Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |              | YEAR TO DATE |                |           |                       | FULL YEAR        |                 |                 |                  |                   | Status |  |
|--|---------------|----------------|--------------|--------------|----------------|-----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals       | Adopted Budget | Variance     | Actuals      | Adopted Budget | Variance  | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000        | \$'000         | \$'000       | \$'000       | \$'000         | \$'000    | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |               |                |              |              |                |           |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -             | -              | -            | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| User Charges and Fees  | 236           | 556            | (320)        | 718          | 645            | 73        | 534                   | 2,078            | 1,771           | -               | -                | 1,771             |        |  |
| Other Revenue  | 255           | 210            | 44           | 405          | 421            | (16)      | 340                   | 2,867            | 2,782           | -               | -                | 2,782             |        |  |
| Interest   | 0             | -              | 0            | 0            | -              | 0         | -                     | 1                | -               | -               | -                | -                 |        |  |
| Grants and Contributions   | 27            | 50             | (23)         | 77           | 100            | (23)      | 1,258                 | 2,802            | 2,774           | -               | -                | 2,774             |        | Grant covers bushfire prevention activities. Project has been delivered.                     |
| Gain on Disposal   | -             | -              | -            | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| Internal Revenue   | 10            | 10             | -            | 20           | 20             | -         | 20                    | 155              | 120             | -               | -                | 120               |        |  |
| <b>Total Income attributable to Operations</b>                     | <b>527</b>    | <b>826</b>     | <b>(299)</b> | <b>1,219</b> | <b>1,186</b>   | <b>34</b> | <b>2,152</b>          | <b>7,902</b>     | <b>7,447</b>    | <b>-</b>        | <b>-</b>         | <b>7,447</b>      |        |  |
| <b>Operating Expenses</b>  |               |                |              |              |                |           |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 554           | 598            | 45           | 989          | 1,195          | 206       | 1,533                 | 10,033           | 7,834           | -               | -                | 7,834             |        |  |
| Borrowing Costs  | -             | -              | -            | -            | -              | -         | -                     | 5                | -               | -               | -                | -                 |        |  |
| Materials and Contracts  | 248           | (53)           | (301)        | 321          | 138            | (183)     | 1,208                 | 3,898            | 3,054           | (0)             | -                | 3,054             |        | YTD unfavourable variance of \$183K attributed to RFS expenditure which is largely reactive. |
| Depreciation and Amortisation                                      | 31            | 43             | 12           | 62           | 86             | 24        | 90                    | 411              | 513             | -               | -                | 513               |        |  |
| Other Expenses   | 14            | 24             | 10           | 30           | 83             | 53        | 81                    | 6,107            | 6,696           | -               | -                | 6,696             |        |  |
| Loss on Disposal   | -             | -              | -            | -            | -              | -         | -                     | -                | -               | -               | -                | -                 |        |  |
| Internal Expenses  | 207           | 133            | (74)         | 363          | 265            | (98)      | 547                   | 2,384            | 1,595           | -               | (0)              | 1,595             |        | YTD unfavourable variance of \$98K attributed to internal plant & fleet expenses.            |
| Overheads  | (151)         | (151)          | -            | (215)        | (215)          | -         | (408)                 | 298              | (1,050)         | -               | -                | (1,050)           |        |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>903</b>    | <b>594</b>     | <b>(309)</b> | <b>1,551</b> | <b>1,552</b>   | <b>2</b>  | <b>3,051</b>          | <b>23,137</b>    | <b>18,642</b>   | <b>(0)</b>      | <b>(0)</b>       | <b>18,642</b>     |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(376)</b>  | <b>233</b>     | <b>(608)</b> | <b>(331)</b> | <b>(366)</b>   | <b>35</b> | <b>(900)</b>          | <b>(15,235)</b>  | <b>(11,195)</b> | <b>0</b>        | <b>0</b>         | <b>(11,195)</b>   |        |  |
| Capital Grants   | -             | -              | -            | -            | -              | -         | -                     | 996              | -               | -               | -                | -                 |        |  |
| Capital Contributions  | -             | -              | -            | -            | -              | -         | -                     | 699              | -               | -               | -                | -                 |        |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>     | <b>-</b>     | <b>-</b>       | <b>-</b>  | <b>-</b>              | <b>1,695</b>     | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |  |
| <b>Net Operating Result</b>  | <b>(376)</b>  | <b>233</b>     | <b>(608)</b> | <b>(331)</b> | <b>(366)</b>   | <b>35</b> | <b>(900)</b>          | <b>(13,540)</b>  | <b>(11,195)</b> | <b>0</b>        | <b>0</b>         | <b>(11,195)</b>   |        |  |







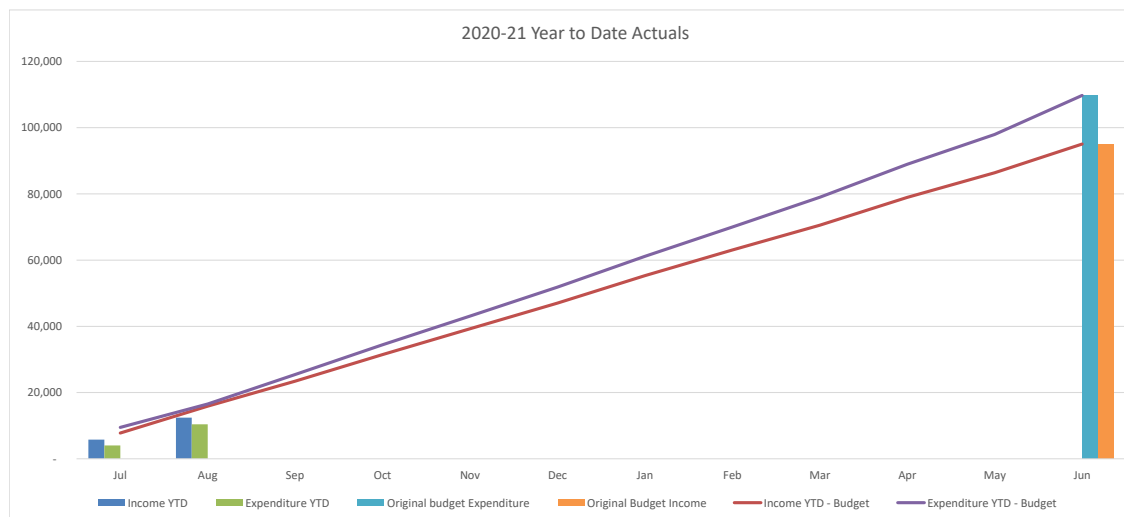
# **Corporate Affairs Monthly Financial Reports**

## **August 2021**

## 06. Corporate Affairs Operating Statement

August 2021

|  | CURRENT MONTH |                |                | YEAR TO DATE  |                |                |                       | FULL YEAR        |                 |                 |                  |                   |
|--|---------------|----------------|----------------|---------------|----------------|----------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|
|  | Actuals       | Adopted Budget | Variance       | Actuals       | Adopted Budget | Variance       | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |
|  | \$'000        | \$'000         | \$'000         | \$'000        | \$'000         | \$'000         | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |
| <b>Operating Income</b>  |               |                |                |               |                |                |                       |                  |                 |                 |                  |                   |
| Rates and Annual Charges   | -             | -              | -              | -             | -              | -              | -                     | -                | -               | -               | -                | -                 |
| User Charges and Fees  | 633           | 823            | (190)          | 1,263         | 1,533          | (270)          | 1,694                 | 14,810           | 13,238          | -               | -                | 13,238            |
| Other Revenue  | 1,338         | 1,063          | 276            | 1,951         | 1,717          | 234            | 1,554                 | 9,435            | 8,528           | -               | -                | 8,528             |
| Interest   | -             | -              | -              | -             | -              | -              | -                     | 3                | -               | -               | -                | -                 |
| Grants and Contributions   | 145           | 186            | (42)           | 278           | 369            | (91)           | 280                   | 2,921            | 2,492           | -               | -                | 2,492             |
| Gain on Disposal   | -             | -              | -              | -             | -              | -              | -                     | 2,609            | -               | -               | -                | -                 |
| Internal Revenue   | 4,519         | 6,036          | (1,517)        | 8,957         | 12,266         | (3,309)        | 10,293                | 58,447           | 70,787          | -               | 792              | 71,580            |
| <b>Total Income attributable to Operations</b>                     | <b>6,635</b>  | <b>8,108</b>   | <b>(1,473)</b> | <b>12,448</b> | <b>15,884</b>  | <b>(3,436)</b> | <b>13,821</b>         | <b>88,225</b>    | <b>95,046</b>   | -               | <b>792</b>       | <b>95,838</b>     |
| <b>Operating Expenses</b>  |               |                |                |               |                |                |                       |                  |                 |                 |                  |                   |
| Employee Costs   | 3,920         | 4,242          | 321            | 7,303         | 8,678          | 1,375          | 10,918                | 74,293           | 55,738          | -               | -                | 55,738            |
| Borrowing Costs  | -             | -              | -              | -             | -              | -              | -                     | 84               | -               | -               | -                | -                 |
| Materials and Contracts  | 1,734         | 1,735          | 1              | 3,132         | 4,845          | 1,712          | 5,198                 | 34,274           | 31,090          | -               | -                | 31,090            |
| Depreciation and Amortisation                                      | 1,638         | 2,110          | 472            | 3,284         | 4,228          | 944            | 3,590                 | 21,181           | 24,618          | -               | -                | 24,618            |
| Other Expenses   | 3,275         | 3,227          | (47)           | 10,213        | 11,876         | 1,663          | 9,712                 | 46,904           | 51,290          | (0)             | -                | 51,290            |
| Loss on Disposal   | -             | -              | -              | -             | -              | -              | -                     | 479              | -               | -               | -                | -                 |
| Internal Expenses  | 951           | 896            | (55)           | 1,540         | 1,976          | 436            | 1,448                 | 9,666            | 11,225          | -               | 71               | 11,296            |
| Overheads  | (5,156)       | (5,156)        | -              | (15,072)      | (15,072)       | -              | (8,195)               | (77,786)         | (64,228)        | -               | -                | (64,228)          |
| <b>Total Expenses attributable to Operations</b>                   | <b>6,363</b>  | <b>7,054</b>   | <b>691</b>     | <b>10,401</b> | <b>16,531</b>  | <b>6,130</b>   | <b>22,670</b>         | <b>109,096</b>   | <b>109,734</b>  | <b>(0)</b>      | <b>71</b>        | <b>109,805</b>    |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>272</b>    | <b>1,054</b>   | <b>(782)</b>   | <b>2,046</b>  | <b>(647)</b>   | <b>2,694</b>   | <b>(8,849)</b>        | <b>(20,872)</b>  | <b>(14,688)</b> | <b>0</b>        | <b>721</b>       | <b>(13,967)</b>   |
| Capital Grants   | -             | -              | -              | -             | -              | -              | 363                   | 2,676            | 500             | -               | -                | 500               |
| Capital Contributions  | -             | -              | -              | -             | -              | -              | 48                    | 305              | -               | -               | -                | -                 |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>       | <b>-</b>      | <b>-</b>       | <b>-</b>       | <b>411</b>            | <b>2,981</b>     | <b>500</b>      | <b>-</b>        | <b>-</b>         | <b>500</b>        |
| <b>Net Operating Result</b>  | <b>272</b>    | <b>1,054</b>   | <b>(782)</b>   | <b>2,046</b>  | <b>(647)</b>   | <b>2,694</b>   | <b>(8,438)</b>        | <b>(17,891)</b>  | <b>(14,188)</b> | <b>0</b>        | <b>721</b>       | <b>(13,467)</b>   |



## 06.01. Corporate Affairs Executive

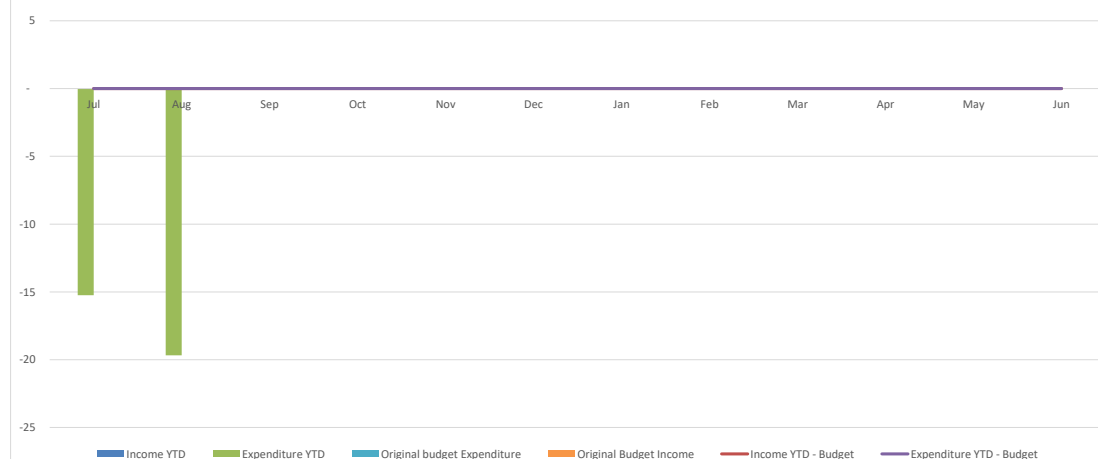
### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |          | YEAR TO DATE |                |          |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment |
|--|---------------|----------------|----------|--------------|----------------|----------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|----------------|
|  | Actuals       | Adopted Budget | Variance | Actuals      | Adopted Budget | Variance | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |                |
|  | \$'000        | \$'000         | \$'000   | \$'000       | \$'000         | \$'000   | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |                |
| <b>Operating Income</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |        |                |
| Rates and Annual Charges   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| User Charges and Fees  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| Other Revenue  | -             | -              | -        | -            | -              | -        | -                     | (196)            | -               | -               | -                | -                 |        |                |
| Interest   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| Grants and Contributions   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| Gain on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| Internal Revenue   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Total Income attributable to Operations</b>                     | -             | -              | -        | -            | -              | -        | -                     | (196)            | -               | -               | -                | -                 |        |                |
| <b>Operating Expenses</b>  |               |                |          |              |                |          |                       |                  |                 |                 |                  |                   |        |                |
| Employee Costs   | 57            | 53             | (5)      | 104          | 105            | 1        | 145                   | 1,011            | 689             | -               | -                | 689               |        |                |
| Borrowing Costs  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| Materials and Contracts  | -             | -              | -        | -            | -              | -        | 67                    | 635              | 521             | -               | -                | 521               |        |                |
| Depreciation and Amortisation                                      | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| Other Expenses   | -             | 7              | 7        | -            | 14             | 14       | 0                     | 22               | 86              | -               | -                | 86                |        |                |
| Loss on Disposal   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| Internal Expenses  | 1             | 3              | 2        | 2            | 6              | 4        | 5                     | 55               | 35              | -               | 2                | 37                |        |                |
| Overheads  | (63)          | (63)           | -        | (125)        | (125)          | -        | (232)                 | (1,959)          | (1,331)         | -               | -                | (1,331)           |        |                |
| <b>Total Expenses attributable to Operations</b>                   | (4)           | -              | 4        | (20)         | -              | 20       | (15)                  | (235)            | -               | -               | 2                | 2                 |        |                |
| <b>Operating Result after Overheads and before Capital Amounts</b> | 4             | -              | 4        | 20           | -              | 20       | 15                    | 39               | -               | -               | (2)              | (2)               |        |                |
| Capital Grants   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| Capital Contributions  | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Grants and Contributions Capital Received</b>                   | -             | -              | -        | -            | -              | -        | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Net Operating Result</b>  | 4             | -              | 4        | 20           | -              | 20       | 15                    | 39               | -               | -               | (2)              | (2)               |        |                |

2021-22 Year to Date Actuals



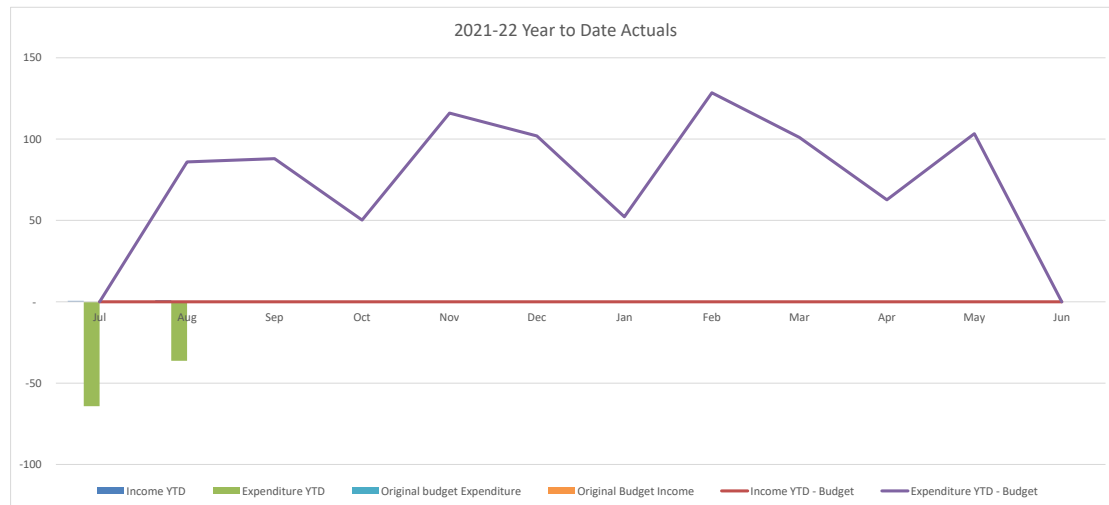
## 06.02. Finance

### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |           | YEAR TO DATE |                |            |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment |
|--|---------------|----------------|-----------|--------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|----------------|
|  | Actuals       | Adopted Budget | Variance  | Actuals      | Adopted Budget | Variance   | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |                |
|  | \$'000        | \$'000         | \$'000    | \$'000       | \$'000         | \$'000     | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |                |
| <b>Operating Income</b>  |               |                |           |              |                |            |                       |                  |                 |                 |                  |                   |        |                |
| Rates and Annual Charges   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| User Charges and Fees  | -             | -              | -         | -            | -              | -          | (2)                   | -                | -               | -               | -                | -                 |        |                |
| Other Revenue  | 0             | -              | 0         | 1            | -              | 1          | 1                     | 6                | -               | -               | -                | -                 |        |                |
| Interest   | -             | -              | -         | -            | -              | -          | -                     | 3                | -               | -               | -                | -                 |        |                |
| Grants and Contributions   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Gain on Disposal   | -             | -              | -         | -            | -              | -          | -                     | 148              | -               | -               | -                | -                 |        |                |
| Internal Revenue   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Total Income attributable to Operations</b>                     | <b>0</b>      | <b>-</b>       | <b>0</b>  | <b>1</b>     | <b>-</b>       | <b>1</b>   | <b>(1)</b>            | <b>157</b>       | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |                |
| <b>Operating Expenses</b>  |               |                |           |              |                |            |                       |                  |                 |                 |                  |                   |        |                |
| Employee Costs   | 415           | 430            | 15        | 766          | 859            | 93         | 1,116                 | 7,912            | 5,626           | -               | -                | 5,626             | ●      |                |
| Borrowing Costs  | -             | -              | -         | -            | -              | -          | -                     | 1                | -               | -               | -                | -                 |        |                |
| Materials and Contracts  | 70            | 87             | 16        | 128          | 128            | (1)        | (9)                   | 782              | 493             | -               | -                | 493               | ●      |                |
| Depreciation and Amortisation                                      | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Other Expenses   | 326           | 351            | 25        | 637          | 664            | 27         | 1,261                 | 4,061            | 3,763           | 0               | -                | 3,763             | ●      |                |
| Loss on Disposal   | -             | -              | -         | -            | -              | -          | -                     | 2                | -               | -               | -                | -                 |        |                |
| Internal Expenses  | 10            | 12             | 2         | 20           | 24             | 3          | 27                    | 163              | 141             | -               | 28               | 169               | ●      |                |
| Overheads  | (793)         | (793)          | -         | (1,589)      | (1,589)        | -          | (1,687)               | (12,763)         | (10,024)        | -               | -                | (10,024)          | ●      |                |
| <b>Total Expenses attributable to Operations</b>                   | <b>28</b>     | <b>86</b>      | <b>58</b> | <b>(36)</b>  | <b>86</b>      | <b>122</b> | <b>707</b>            | <b>157</b>       | <b>-</b>        | <b>0</b>        | <b>28</b>        | <b>28</b>         |        |                |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(27)</b>   | <b>(86)</b>    | <b>59</b> | <b>37</b>    | <b>(86)</b>    | <b>123</b> | <b>(708)</b>          | <b>(0)</b>       | <b>-</b>        | <b>(0)</b>      | <b>(28)</b>      | <b>(28)</b>       |        |                |
| Capital Grants   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Capital Contributions  | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>  | <b>-</b>     | <b>-</b>       | <b>-</b>   | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |                |
| <b>Net Operating Result</b>  | <b>(27)</b>   | <b>(86)</b>    | <b>59</b> | <b>37</b>    | <b>(86)</b>    | <b>123</b> | <b>(708)</b>          | <b>(0)</b>       | <b>-</b>        | <b>(0)</b>      | <b>(28)</b>      | <b>(28)</b>       |        |                |





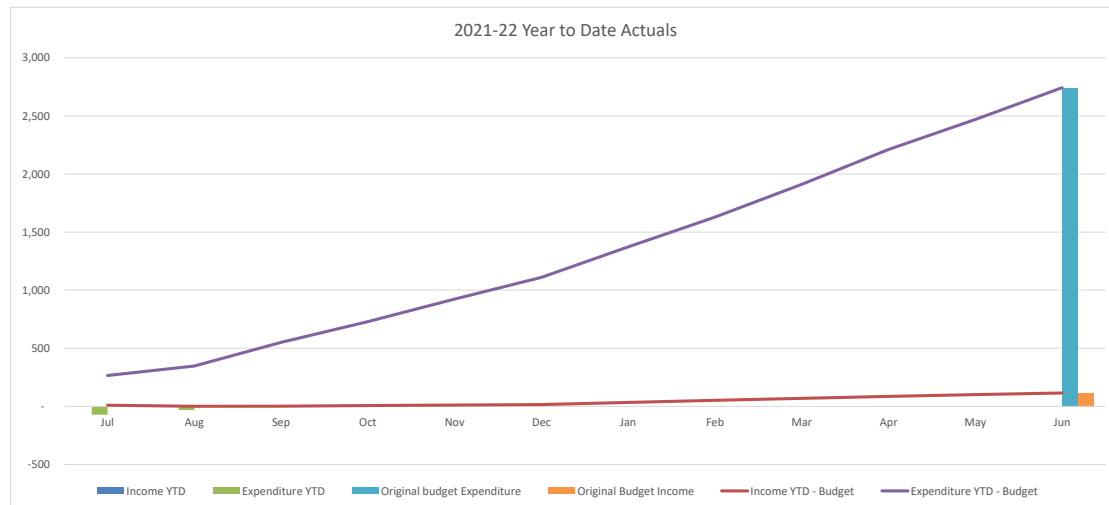
## 06.03. Communications Marketing and Customer Engagement

### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |           | YEAR TO DATE |                |            |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment |
|--|---------------|----------------|-----------|--------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|----------------|
|  | Actuals       | Adopted Budget | Variance  | Actuals      | Adopted Budget | Variance   | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |                |
|  | \$'000        | \$'000         | \$'000    | \$'000       | \$'000         | \$'000     | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |                |
| <b>Operating Income</b>  |               |                |           |              |                |            |                       |                  |                 |                 |                  |                   |        |                |
| Rates and Annual Charges   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| User Charges and Fees  | 8             | 0              | 8         | 8            | 0              | 8          | 0                     | 1                | 1               | -               | -                | 1                 |        |                |
| Other Revenue  | 0             | (3)            | 3         | 1            | 1              | 0          | 1                     | 9                | 42              | -               | -                | 42                |        |                |
| Interest   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Grants and Contributions   | -             | -              | -         | -            | -              | -          | (1)                   | 44               | -               | -               | -                | -                 |        |                |
| Gain on Disposal   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Internal Revenue   | -             | (6)            | 6         | -            | 0              | (0)        | 22                    | 55               | 73              | -               | -                | 73                |        |                |
| <b>Total Income attributable to Operations</b>                     | <b>8</b>      | <b>(9)</b>     | <b>17</b> | <b>9</b>     | <b>1</b>       | <b>8</b>   | <b>22</b>             | <b>108</b>       | <b>115</b>      | <b>-</b>        | <b>-</b>         | <b>115</b>        |        |                |
| <b>Operating Expenses</b>  |               |                |           |              |                |            |                       |                  |                 |                 |                  |                   |        |                |
| Employee Costs   | 444           | 513            | 69        | 816          | 1,026          | 210        | 1,088                 | 7,728            | 6,721           | -               | -                | 6,721             |        |                |
| Borrowing Costs  | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Materials and Contracts  | 55            | 18             | (36)      | 65           | 138            | 74         | 59                    | 1,154            | 1,670           | -               | -                | 1,670             |        |                |
| Depreciation and Amortisation                                      | 9             | 10             | 1         | 18           | 20             | 2          | 14                    | 117              | 120             | -               | -                | 120               |        |                |
| Other Expenses   | 51            | 57             | 6         | 62           | 151            | 89         | 70                    | 828              | 1,009           | -               | -                | 1,009             |        |                |
| Loss on Disposal   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Internal Expenses  | 12            | 15             | 3         | 24           | 30             | 5          | 28                    | 132              | 178             | -               | 2                | 180               |        |                |
| Overheads  | (532)         | (532)          | -         | (1,018)      | (1,018)        | -          | (1,593)               | (7,827)          | (6,956)         | -               | -                | (6,956)           |        |                |
| <b>Total Expenses attributable to Operations</b>                   | <b>39</b>     | <b>82</b>      | <b>43</b> | <b>(32)</b>  | <b>347</b>     | <b>380</b> | <b>(334)</b>          | <b>2,131</b>     | <b>2,743</b>    | <b>-</b>        | <b>2</b>         | <b>2,744</b>      |        |                |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(31)</b>   | <b>(90)</b>    | <b>60</b> | <b>41</b>    | <b>(347)</b>   | <b>388</b> | <b>355</b>            | <b>(2,023)</b>   | <b>(2,628)</b>  | <b>-</b>        | <b>(2)</b>       | <b>(2,629)</b>    |        |                |
| Capital Grants   | -             | -              | -         | -            | -              | -          | -                     | 50               | -               | -               | -                | -                 |        |                |
| Capital Contributions  | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>  | <b>-</b>     | <b>-</b>       | <b>-</b>   | <b>-</b>              | <b>50</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |                |
| <b>Net Operating Result</b>  | <b>(31)</b>   | <b>(90)</b>    | <b>60</b> | <b>41</b>    | <b>(347)</b>   | <b>388</b> | <b>355</b>            | <b>(1,973)</b>   | <b>(2,628)</b>  | <b>-</b>        | <b>(2)</b>       | <b>(2,629)</b>    |        |                |

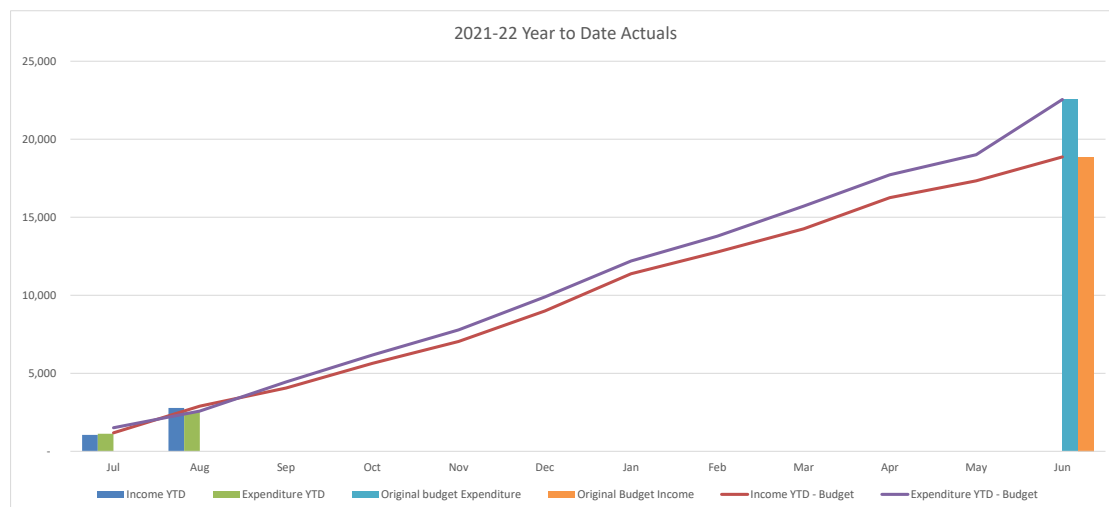


## 06.04. Economic Development and Property Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |              | YEAR TO DATE |                |              |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment  |
|--|---------------|----------------|--------------|--------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|---|
|  | Actuals       | Adopted Budget | Variance     | Actuals      | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |   |
|  | \$'000        | \$'000         | \$'000       | \$'000       | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |   |
| <b>Operating Income</b>  |               |                |              |              |                |              |                       |                  |                 |                 |                  |                   |        |   |
| Rates and Annual Charges   | -             | -              | -            | -            | -              | -            | -                     | -                | -               | -               | -                | -                 |        |   |
| User Charges and Fees  | 433           | 667            | (233)        | 874          | 1,220          | (346)        | 1,405                 | 12,813           | 11,365          | -               | -                | 11,365            |        | Commercial Property, Holiday Parks and Gosford City Carpark Fees are down on budget due to COVID Lockdown   |
| Other Revenue  | 1,289         | 1,040          | 249          | 1,900        | 1,665          | 235          | 1,489                 | 7,621            | 7,419           | -               | -                | 7,419             |        |   |
| Interest   | -             | -              | -            | -            | -              | -            | -                     | -                | -               | -               | -                | -                 |        |   |
| Grants and Contributions   | 8             | 6              | 2            | 9            | 11             | (3)          | 18                    | 231              | 84              | -               | -                | 84                |        | Slightly Higher than expected recovery of electricity charges for carpark   |
| Gain on Disposal   | -             | -              | -            | -            | -              | -            | -                     | 454              | -               | -               | -                | -                 |        |   |
| Internal Revenue   | -             | -              | -            | 1            | -              | 1            | -                     | 1                | -               | -               | -                | -                 |        |   |
| <b>Total Income attributable to Operations</b>                     | <b>1,729</b>  | <b>1,712</b>   | <b>17</b>    | <b>2,784</b> | <b>2,897</b>   | <b>(113)</b> | <b>2,912</b>          | <b>21,119</b>    | <b>18,867</b>   | <b>-</b>        | <b>-</b>         | <b>18,867</b>     |        |   |
| <b>Operating Expenses</b>  |               |                |              |              |                |              |                       |                  |                 |                 |                  |                   |        |   |
| Employee Costs   | 259           | 295            | 36           | 476          | 591            | 115          | 746                   | 4,740            | 3,861           | -               | -                | 3,861             |        |   |
| Borrowing Costs  | -             | -              | -            | -            | -              | -            | -                     | 14               | -               | -               | -                | -                 |        |   |
| Materials and Contracts  | 116           | 53             | (63)         | 202          | 338            | 136          | 753                   | 5,901            | 4,091           | -               | -                | 4,091             |        |   |
| Depreciation and Amortisation                                      | 284           | 297            | 13           | 567          | 593            | 26           | 533                   | 3,357            | 3,558           | -               | -                | 3,558             |        |   |
| Other Expenses   | 165           | 95             | (71)         | 337          | 281            | (56)         | 620                   | 5,894            | 6,705           | -               | -                | 6,705             |        | Central Coast Stadium is down \$81k in ticketing costs due to COVID lockdown  |
| Loss on Disposal   | -             | -              | -            | -            | -              | -            | -                     | 170              | -               | -               | -                | -                 |        |   |
| Internal Expenses  | 394           | 151            | (242)        | 471          | 302            | (169)        | 206                   | 2,000            | 1,813           | -               | 13               | 1,827             |        | Payment of rates and charges higher than budgeted this month. Phasing is slightly out with sufficient budget for the Full financial year to cover the internal expenses |
| Overheads  | 180           | 180            | -            | 475          | 475            | -            | 247                   | 3,890            | 2,522           | -               | -                | 2,522             |        |   |
| <b>Total Expenses attributable to Operations</b>                   | <b>1,397</b>  | <b>1,071</b>   | <b>(327)</b> | <b>2,529</b> | <b>2,581</b>   | <b>53</b>    | <b>3,105</b>          | <b>25,966</b>    | <b>22,549</b>   | <b>-</b>        | <b>13</b>        | <b>22,562</b>     |        |   |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>332</b>    | <b>642</b>     | <b>(310)</b> | <b>255</b>   | <b>316</b>     | <b>(61)</b>  | <b>(193)</b>          | <b>(4,847)</b>   | <b>(3,682)</b>  | <b>-</b>        | <b>(13)</b>      | <b>(3,695)</b>    |        |   |
| Capital Grants   | -             | -              | -            | -            | -              | -            | 363                   | 2,380            | 500             | -               | -                | 500               |        |   |
| Capital Contributions  | -             | -              | -            | -            | -              | -            | -                     | 207              | -               | -               | -                | -                 |        |   |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>     | <b>-</b>     | <b>-</b>       | <b>-</b>     | <b>363</b>            | <b>2,587</b>     | <b>500</b>      | <b>-</b>        | <b>-</b>         | <b>500</b>        |        |   |
| <b>Net Operating Result</b>  | <b>332</b>    | <b>642</b>     | <b>(310)</b> | <b>255</b>   | <b>316</b>     | <b>(61)</b>  | <b>171</b>            | <b>(2,260)</b>   | <b>(3,182)</b>  | <b>-</b>        | <b>(13)</b>      | <b>(3,195)</b>    |        |   |



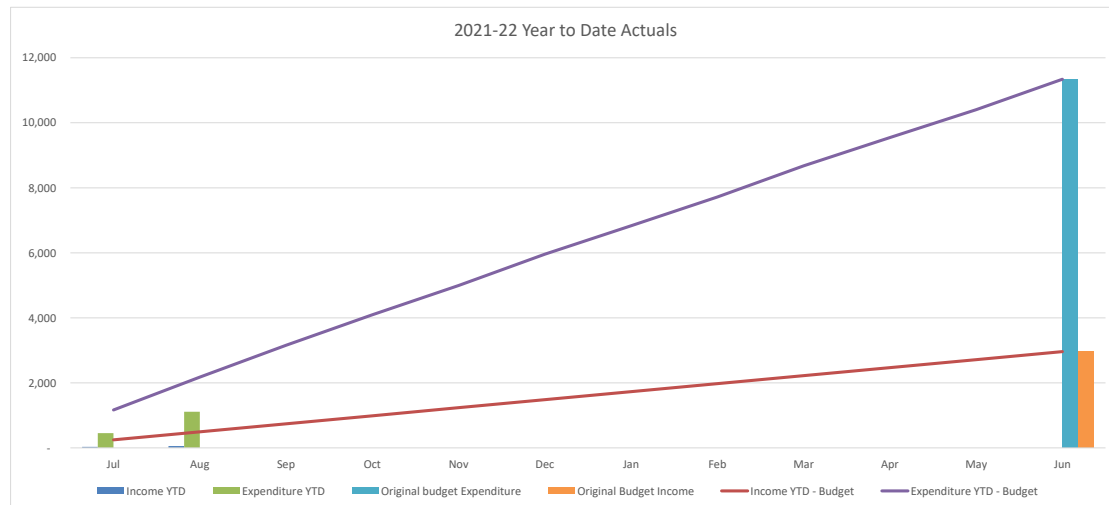
## 06.05. Facilities and Asset Management

### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |              | YEAR TO DATE   |                |              |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|---------------|----------------|--------------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals       | Adopted Budget | Variance     | Actuals        | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000        | \$'000         | \$'000       | \$'000         | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |               |                |              |                |                |              |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -             | -              | -            | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |  |
| User Charges and Fees  | -             | 0              | (0)          | -              | 0              | (0)          | -                     | -                | 2               | -               | -                | 2                 | ●      |  |
| Other Revenue  | 3             | 2              | 1            | 6              | 5              | 1            | 1                     | 24               | 29              | -               | -                | 29                | ●      |  |
| Interest   | -             | -              | -            | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Grants and Contributions   | -             | -              | -            | -              | -              | -            | -                     | 9                | -               | -               | -                | -                 | ●      |  |
| Gain on Disposal   | -             | -              | -            | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Internal Revenue   | 23            | 244            | (221)        | 52             | 489            | (437)        | 405                   | 2,597            | 2,930           | -               | -                | 2,930             | ●      | Internal revenue reduction as a result of transitioning to a direct charge model |
| <b>Total Income attributable to Operations</b>                     | <b>27</b>     | <b>247</b>     | <b>(220)</b> | <b>58</b>      | <b>494</b>     | <b>(436)</b> | <b>406</b>            | <b>2,630</b>     | <b>2,961</b>    | <b>-</b>        | <b>-</b>         | <b>2,961</b>      |        |  |
| <b>Operating Expenses</b>  |               |                |              |                |                |              |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 391           | 427            | 37           | 704            | 851            | 147          | 1,141                 | 8,314            | 5,593           | -               | -                | 5,593             | ●      |  |
| Borrowing Costs  | -             | -              | -            | -              | -              | -            | -                     | 68               | -               | -               | -                | -                 | ●      |  |
| Materials and Contracts  | 268           | 534            | 266          | 471            | 1,037          | 566          | 848                   | 5,335            | 5,509           | -               | -                | 5,509             | ●      |  |
| Depreciation and Amortisation                                      | 248           | 259            | 11           | 495            | 517            | 22           | 469                   | 3,235            | 3,101           | -               | -                | 3,101             | ●      |  |
| Other Expenses   | 1             | 6              | 5            | 2              | 14             | 12           | 2                     | 131              | 81              | -               | -                | 81                | ●      |  |
| Loss on Disposal   | -             | -              | -            | -              | -              | -            | -                     | 46               | -               | -               | -                | -                 | ●      |  |
| Internal Expenses  | 212           | 244            | 32           | 358            | 672            | 314          | 400                   | 2,920            | 3,402           | -               | (21)             | 3,381             | ●      |  |
| Overheads  | (463)         | (463)          | -            | (917)          | (917)          | -            | (1,694)               | (9,365)          | (6,346)         | -               | -                | (6,346)           | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>658</b>    | <b>1,008</b>   | <b>350</b>   | <b>1,113</b>   | <b>2,174</b>   | <b>1,060</b> | <b>1,166</b>          | <b>10,684</b>    | <b>11,340</b>   | <b>-</b>        | <b>(21)</b>      | <b>11,319</b>     |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(631)</b>  | <b>(761)</b>   | <b>130</b>   | <b>(1,055)</b> | <b>(1,680)</b> | <b>624</b>   | <b>(760)</b>          | <b>(8,054)</b>   | <b>(8,379)</b>  | <b>-</b>        | <b>21</b>        | <b>(8,358)</b>    |        |  |
| Capital Grants   | -             | -              | -            | -              | -              | -            | -                     | 246              | -               | -               | -                | -                 | ●      |  |
| Capital Contributions  | -             | -              | -            | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>     | <b>-</b>       | <b>-</b>       | <b>-</b>     | <b>-</b>              | <b>246</b>       | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |  |
| <b>Net Operating Result</b>  | <b>(631)</b>  | <b>(761)</b>   | <b>130</b>   | <b>(1,055)</b> | <b>(1,680)</b> | <b>624</b>   | <b>(760)</b>          | <b>(7,808)</b>   | <b>(8,379)</b>  | <b>-</b>        | <b>21</b>        | <b>(8,358)</b>    |        |  |



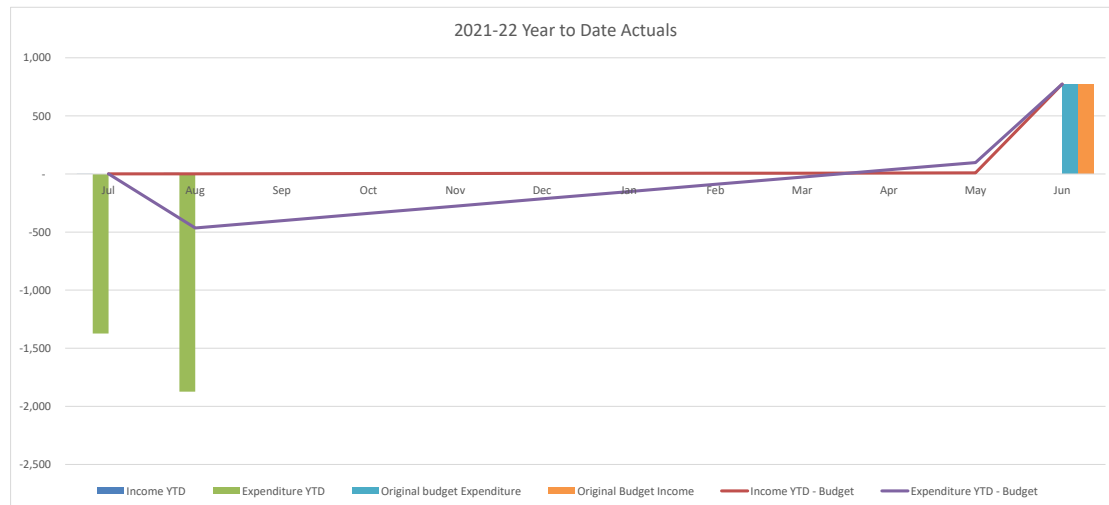
## 06.06. Governance and Risk

### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |           | YEAR TO DATE   |                |              |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment |
|--|---------------|----------------|-----------|----------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|----------------|
|  | Actuals       | Adopted Budget | Variance  | Actuals        | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |                |
|  | \$'000        | \$'000         | \$'000    | \$'000         | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |                |
| <b>Operating Income</b>  |               |                |           |                |                |              |                       |                  |                 |                 |                  |                   |        |                |
| Rates and Annual Charges   | -             | -              | -         | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| User Charges and Fees  | 5             | 1              | 5         | 6              | 2              | 4            | 1                     | 7                | 10              | -               | -                | 10                | ●      |                |
| Other Revenue  | 4             | -              | 4         | 4              | -              | 4            | -                     | 813              | 764             | -               | -                | 764               | ●      |                |
| Interest   | -             | -              | -         | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Grants and Contributions   | -             | -              | -         | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Gain on Disposal   | -             | -              | -         | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Internal Revenue   | -             | -              | -         | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| <b>Total Income attributable to Operations</b>                     | <b>10</b>     | <b>1</b>       | <b>9</b>  | <b>10</b>      | <b>2</b>       | <b>9</b>     | <b>1</b>              | <b>820</b>       | <b>773</b>      | <b>-</b>        | <b>-</b>         | <b>773</b>        |        |                |
| <b>Operating Expenses</b>  |               |                |           |                |                |              |                       |                  |                 |                 |                  |                   |        |                |
| Employee Costs   | 338           | 377            | 39        | 762            | 963            | 200          | 722                   | 5,233            | 4,937           | -               | -                | 4,937             | ●      |                |
| Borrowing Costs  | -             | -              | -         | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Materials and Contracts  | 51            | 44             | (7)       | 95             | 93             | (2)          | 106                   | 778              | 535             | -               | -                | 535               | ●      |                |
| Depreciation and Amortisation                                      | 1             | 1              | 1         | 1              | 3              | 1            | 0                     | 13               | 16              | -               | -                | 16                | ●      |                |
| Other Expenses   | 44            | 45             | 1         | 4,142          | 5,350          | 1,207        | 3,189                 | 4,191            | 7,467           | (0)             | -                | 7,467             | ●      |                |
| Loss on Disposal   | -             | -              | -         | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Internal Expenses  | 5             | 6              | 1         | 11             | 12             | 1            | 15                    | 97               | 69              | -               | 2                | 72                | ●      |                |
| Overheads  | (938)         | (938)          | -         | (6,885)        | (6,885)        | -            | (564)                 | (5,980)          | (12,251)        | -               | -                | (12,251)          | ●      |                |
| <b>Total Expenses attributable to Operations</b>                   | <b>(500)</b>  | <b>(466)</b>   | <b>35</b> | <b>(1,873)</b> | <b>(465)</b>   | <b>1,408</b> | <b>3,468</b>          | <b>4,332</b>     | <b>773</b>      | <b>(0)</b>      | <b>2</b>         | <b>776</b>        |        |                |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>510</b>    | <b>466</b>     | <b>44</b> | <b>1,883</b>   | <b>466</b>     | <b>1,417</b> | <b>(3,467)</b>        | <b>(3,512)</b>   | <b>-</b>        | <b>0</b>        | <b>(2)</b>       | <b>(2)</b>        |        |                |
| Capital Grants   | -             | -              | -         | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Capital Contributions  | -             | -              | -         | -              | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>  | <b>-</b>       | <b>-</b>       | <b>-</b>     | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |                |
| <b>Net Operating Result</b>  | <b>510</b>    | <b>466</b>     | <b>44</b> | <b>1,883</b>   | <b>466</b>     | <b>1,417</b> | <b>(3,467)</b>        | <b>(3,512)</b>   | <b>-</b>        | <b>0</b>        | <b>(2)</b>       | <b>(2)</b>        |        |                |



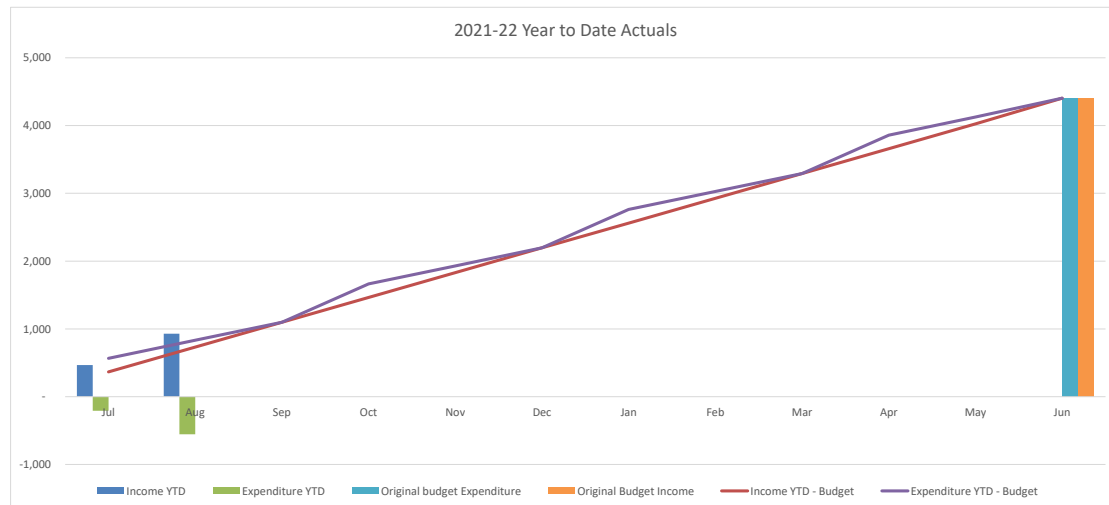
## 06.07. Information and Technology

### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |            | YEAR TO DATE |                |              |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment |
|--|---------------|----------------|------------|--------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|----------------|
|  | Actuals       | Adopted Budget | Variance   | Actuals      | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |                |
|  | \$'000        | \$'000         | \$'000     | \$'000       | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |                |
| <b>Operating Income</b>  |               |                |            |              |                |              |                       |                  |                 |                 |                  |                   |        |                |
| Rates and Annual Charges   | -             | -              | -          | -            | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| User Charges and Fees  | 185           | 155            | 30         | 373          | 310            | 62           | 287                   | 1,974            | 1,862           | -               | -                | 1,862             | ●      |                |
| Other Revenue  | (0)           | 0              | (0)        | 1            | 0              | 1            | 0                     | 30               | 2               | -               | -                | 2                 | ●      |                |
| Interest   | -             | -              | -          | -            | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Grants and Contributions   | -             | -              | -          | -            | -              | -            | -                     | 0                | -               | -               | -                | -                 | ●      |                |
| Gain on Disposal   | -             | -              | -          | -            | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Internal Revenue   | 278           | 211            | 67         | 555          | 421            | 134          | 485                   | 3,020            | 2,540           | -               | 792              | 3,332             | ●      |                |
| <b>Total Income attributable to Operations</b>                     | <b>463</b>    | <b>366</b>     | <b>97</b>  | <b>929</b>   | <b>732</b>     | <b>198</b>   | <b>773</b>            | <b>5,024</b>     | <b>4,404</b>    | <b>-</b>        | <b>792</b>       | <b>5,196</b>      |        |                |
| <b>Operating Expenses</b>  |               |                |            |              |                |              |                       |                  |                 |                 |                  |                   |        |                |
| Employee Costs   | 565           | 625            | 60         | 1,004        | 1,248          | 245          | 2,132                 | 12,341           | 8,186           | -               | -                | 8,186             | ●      |                |
| Borrowing Costs  | -             | -              | -          | -            | -              | -            | -                     | 1                | -               | -               | -                | -                 | ●      |                |
| Materials and Contracts  | 159           | 289            | 130        | 453          | 773            | 320          | 907                   | 4,370            | 4,807           | -               | -                | 4,807             | ●      |                |
| Depreciation and Amortisation                                      | 506           | 734            | 228        | 1,016        | 1,473          | 456          | 1,174                 | 6,598            | 8,751           | -               | -                | 8,751             | ●      |                |
| Other Expenses   | 868           | 1,052          | 184        | 1,819        | 2,162          | 344          | 1,550                 | 13,066           | 12,815          | -               | -                | 12,815            | ●      |                |
| Loss on Disposal   | -             | -              | -          | -            | -              | -            | -                     | 1                | -               | -               | -                | -                 | ●      |                |
| Internal Expenses  | 15            | 26             | 11         | 31           | 52             | 21           | 29                    | 96               | 310             | -               | (19)             | 291               | ●      |                |
| Overheads  | (2,459)       | (2,459)        | -          | (4,876)      | (4,876)        | -            | (3,258)               | (31,449)         | (30,464)        | -               | -                | (30,464)          | ●      |                |
| <b>Total Expenses attributable to Operations</b>                   | <b>(346)</b>  | <b>266</b>     | <b>612</b> | <b>(554)</b> | <b>832</b>     | <b>1,385</b> | <b>2,535</b>          | <b>5,024</b>     | <b>4,404</b>    | <b>-</b>        | <b>(19)</b>      | <b>4,385</b>      |        |                |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>809</b>    | <b>100</b>     | <b>709</b> | <b>1,483</b> | <b>(100)</b>   | <b>1,583</b> | <b>(1,762)</b>        | <b>0</b>         | <b>(0)</b>      | <b>-</b>        | <b>811</b>       | <b>811</b>        |        |                |
| Capital Grants   | -             | -              | -          | -            | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| Capital Contributions  | -             | -              | -          | -            | -              | -            | -                     | -                | -               | -               | -                | -                 | ●      |                |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>   | <b>-</b>     | <b>-</b>       | <b>-</b>     | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |                |
| <b>Net Operating Result</b>  | <b>809</b>    | <b>100</b>     | <b>709</b> | <b>1,483</b> | <b>(100)</b>   | <b>1,583</b> | <b>(1,762)</b>        | <b>0</b>         | <b>(0)</b>      | <b>-</b>        | <b>811</b>       | <b>811</b>        |        |                |



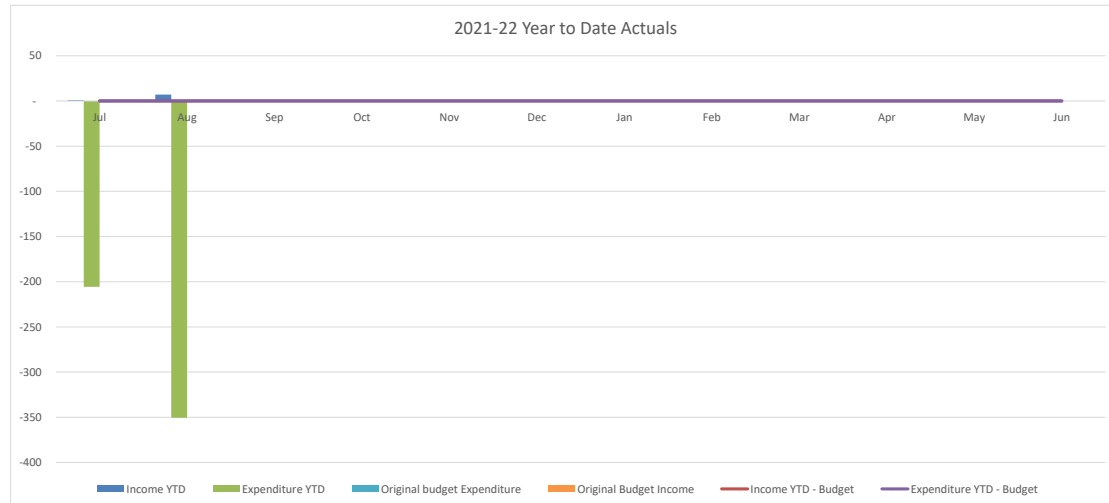
## 06.08. Legal Unit

### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |            | YEAR TO DATE |                |            |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment |
|--|---------------|----------------|------------|--------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|----------------|
|  | Actuals       | Adopted Budget | Variance   | Actuals      | Adopted Budget | Variance   | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |                |
|  | \$'000        | \$'000         | \$'000     | \$'000       | \$'000         | \$'000     | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |                |
| <b>Operating Income</b>  |               |                |            |              |                |            |                       |                  |                 |                 |                  |                   |        |                |
| Rates and Annual Charges   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| User Charges and Fees  | 1             | -              | 1          | 2            | -              | 2          | 2                     | 16               | -               | -               | -                | -                 |        |                |
| Other Revenue  | 5             | -              | 5          | 5            | -              | 5          | (13)                  | 31               | -               | -               | -                | -                 |        |                |
| Interest   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Grants and Contributions   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Gain on Disposal   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Internal Revenue   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Total Income attributable to Operations</b>                     | <b>6</b>      | <b>-</b>       | <b>6</b>   | <b>7</b>     | <b>-</b>       | <b>7</b>   | <b>(11)</b>           | <b>47</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |                |
| <b>Operating Expenses</b>  |               |                |            |              |                |            |                       |                  |                 |                 |                  |                   |        |                |
| Employee Costs   | 51            | 68             | 17         | 94           | 136            | 41         | 165                   | 1,011            | 887             | -               | -                | 887               |        |                |
| Borrowing Costs  | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Materials and Contracts  | 81            | 202            | 122        | 111          | 408            | 297        | 154                   | 1,447            | 2,432           | -               | -                | 2,432             |        |                |
| Depreciation and Amortisation                                      | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Other Expenses   | 1             | 6              | 5          | 3            | 11             | 8          | 0                     | 33               | 67              | -               | -                | 67                |        |                |
| Loss on Disposal   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Internal Expenses  | 2             | 4              | 2          | 4            | 7              | 3          | 6                     | 35               | 44              | -               | (5)              | 39                |        |                |
| Overheads  | (279)         | (279)          | -          | (562)        | (562)          | -          | (196)                 | (2,478)          | (3,429)         | -               | -                | (3,429)           |        |                |
| <b>Total Expenses attributable to Operations</b>                   | <b>(145)</b>  | <b>-</b>       | <b>145</b> | <b>(351)</b> | <b>-</b>       | <b>351</b> | <b>130</b>            | <b>47</b>        | <b>-</b>        | <b>-</b>        | <b>(5)</b>       | <b>(5)</b>        |        |                |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>151</b>    | <b>-</b>       | <b>151</b> | <b>358</b>   | <b>-</b>       | <b>358</b> | <b>(142)</b>          | <b>0</b>         | <b>-</b>        | <b>-</b>        | <b>5</b>         | <b>5</b>          |        |                |
| Capital Grants   | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Capital Contributions  | -             | -              | -          | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>   | <b>-</b>     | <b>-</b>       | <b>-</b>   | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |                |
| <b>Net Operating Result</b>  | <b>151</b>    | <b>-</b>       | <b>151</b> | <b>358</b>   | <b>-</b>       | <b>358</b> | <b>(142)</b>          | <b>0</b>         | <b>-</b>        | <b>-</b>        | <b>5</b>         | <b>5</b>          |        |                |



## 06.09. People and Culture

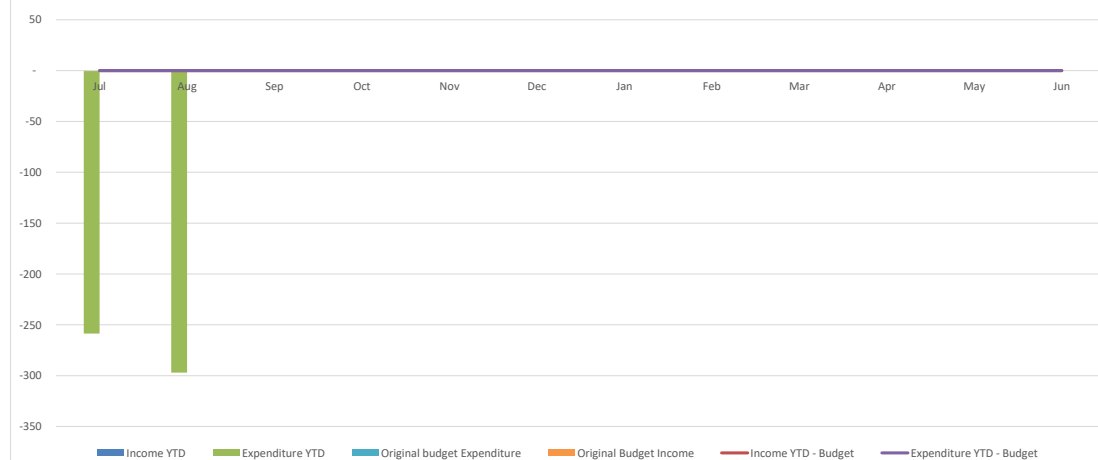
### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |           | YEAR TO DATE |                |            |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment |
|--|---------------|----------------|-----------|--------------|----------------|------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|----------------|
|  | Actuals       | Adopted Budget | Variance  | Actuals      | Adopted Budget | Variance   | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |                |
|  | \$'000        | \$'000         | \$'000    | \$'000       | \$'000         | \$'000     | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |                |
| <b>Operating Income</b>  |               |                |           |              |                |            |                       |                  |                 |                 |                  |                   |        |                |
| Rates and Annual Charges   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| User Charges and Fees  | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Other Revenue  | -             | -              | -         | -            | -              | -          | 4                     | (3)              | -               | -               | -                | -                 |        |                |
| Interest   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Grants and Contributions   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Gain on Disposal   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Internal Revenue   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Total Income attributable to Operations</b>                     | -             | -              | -         | -            | -              | -          | 4                     | (3)              | -               | -               | -                | -                 |        |                |
| <b>Operating Expenses</b>  |               |                |           |              |                |            |                       |                  |                 |                 |                  |                   |        |                |
| Employee Costs   | 492           | 481            | (11)      | 883          | 962            | 78         | 1,167                 | 7,990            | 6,302           | -               | -                | 6,302             |        |                |
| Borrowing Costs  | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Materials and Contracts  | 83            | 49             | (33)      | 85           | 99             | 13         | 140                   | 498              | 591             | -               | -                | 591               |        |                |
| Depreciation and Amortisation                                      | 0             | 0              | 0         | 1            | 1              | 0          | 1                     | 4                | 4               | -               | -                | 4                 |        |                |
| Other Expenses   | 55            | 136            | 81        | 74           | 272            | 198        | 214                   | 1,028            | 1,735           | -               | -                | 1,735             |        |                |
| Loss on Disposal   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Internal Expenses  | 19            | 20             | 1         | 33           | 40             | 7          | 37                    | 255              | 242             | -               | (8)              | 234               |        |                |
| Overheads  | (687)         | (687)          | -         | (1,374)      | (1,374)        | -          | (1,781)               | (9,778)          | (8,874)         | -               | -                | (8,874)           |        |                |
| <b>Total Expenses attributable to Operations</b>                   | <b>(38)</b>   | <b>-</b>       | <b>38</b> | <b>(297)</b> | <b>-</b>       | <b>297</b> | <b>(222)</b>          | <b>(3)</b>       | <b>-</b>        | <b>-</b>        | <b>(8)</b>       | <b>(8)</b>        |        |                |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>38</b>     | <b>-</b>       | <b>38</b> | <b>297</b>   | <b>-</b>       | <b>297</b> | <b>226</b>            | <b>0</b>         | <b>-</b>        | <b>-</b>        | <b>8</b>         | <b>8</b>          |        |                |
| Capital Grants   | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| Capital Contributions  | -             | -              | -         | -            | -              | -          | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>  | <b>-</b>     | <b>-</b>       | <b>-</b>   | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |                |
| <b>Net Operating Result</b>  | <b>38</b>     | <b>-</b>       | <b>38</b> | <b>297</b>   | <b>-</b>       | <b>297</b> | <b>226</b>            | <b>0</b>         | <b>-</b>        | <b>-</b>        | <b>8</b>         | <b>8</b>          |        |                |

2021-22 Year to Date Actuals



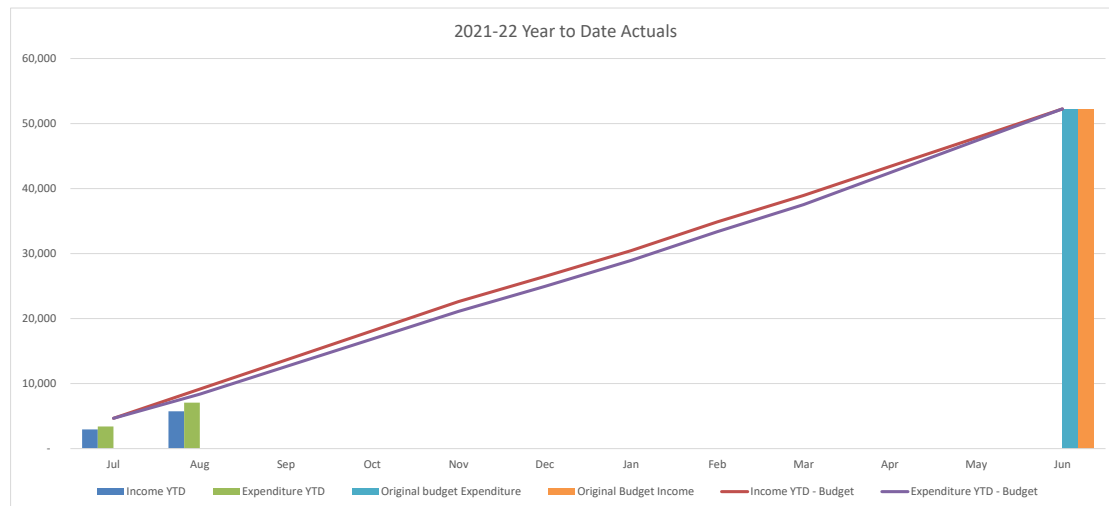


## 06.10. Plant and Fleet Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |                | YEAR TO DATE   |                |                |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment   |
|--|---------------|----------------|----------------|----------------|----------------|----------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|--|
|  | Actuals       | Adopted Budget | Variance       | Actuals        | Adopted Budget | Variance       | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |  |
|  | \$'000        | \$'000         | \$'000         | \$'000         | \$'000         | \$'000         | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |  |
| <b>Operating Income</b>  |               |                |                |                |                |                |                       |                  |                 |                 |                  |                   |        |  |
| Rates and Annual Charges   | -             | -              | -              | -              | -              | -              | -                     | -                | -               | -               | -                | -                 | ●      |  |
| User Charges and Fees  | -             | -              | -              | -              | -              | -              | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Other Revenue  | 37            | 18             | 19             | 32             | 36             | (4)            | 71                    | 1,073            | 213             | -               | -                | 213               | ●      |  |
| Interest   | -             | -              | -              | -              | -              | -              | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Grants and Contributions   | 137           | 181            | (43)           | 269            | 357            | (88)           | 262                   | 2,638            | 2,408           | -               | -                | 2,408             | ●      | Variance due to staff / fleet asset reductions   |
| Gain on Disposal   | -             | -              | -              | -              | -              | -              | -                     | 2,007            | -               | -               | -                | -                 | ●      |  |
| Internal Revenue   | 2,597         | 4,286          | (1,689)        | 5,429          | 8,752          | (3,323)        | 6,839                 | 37,758           | 49,626          | -               | -                | 49,626            | ●      | Variance due to fleet asset reductions and reduced internal hire recovery, offset by reduced external hire expense |
| <b>Total Income attributable to Operations</b>                     | <b>2,770</b>  | <b>4,484</b>   | <b>(1,714)</b> | <b>5,730</b>   | <b>9,145</b>   | <b>(3,414)</b> | <b>7,172</b>          | <b>43,476</b>    | <b>52,247</b>   | <b>-</b>        | <b>-</b>         | <b>52,247</b>     |        |  |
| <b>Operating Expenses</b>  |               |                |                |                |                |                |                       |                  |                 |                 |                  |                   |        |  |
| Employee Costs   | 583           | 658            | 75             | 1,095          | 1,309          | 215            | 1,613                 | 11,710           | 8,813           | -               | -                | 8,813             | ●      |  |
| Borrowing Costs  | -             | -              | -              | -              | -              | -              | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Materials and Contracts  | 837           | 459            | (378)          | 1,499          | 1,832          | 333            | 2,136                 | 13,256           | 10,452          | -               | -                | 10,452            | ●      | Variance due to delayed invoice payments from July period  |
| Depreciation and Amortisation                                      | 590           | 804            | 214            | 1,181          | 1,612          | 431            | 1,391                 | 7,811            | 9,010           | -               | -                | 9,010             | ●      |  |
| Other Expenses   | 143           | 164            | 21             | 217            | 336            | 119            | 261                   | 2,304            | 1,845           | -               | -                | 1,845             | ●      |  |
| Loss on Disposal   | -             | -              | -              | -              | -              | -              | -                     | 260              | -               | -               | -                | -                 | ●      |  |
| Internal Expenses  | 241           | 355            | 114            | 505            | 711            | 205            | 613                   | 3,482            | 4,259           | -               | 97               | 4,357             | ●      |  |
| Overheads  | 1,261         | 1,261          | -              | 2,561          | 2,561          | -              | 3,338                 | 4,671            | 17,868          | -               | -                | 17,868            | ●      |  |
| <b>Total Expenses attributable to Operations</b>                   | <b>3,655</b>  | <b>3,701</b>   | <b>46</b>      | <b>7,058</b>   | <b>8,362</b>   | <b>1,303</b>   | <b>9,352</b>          | <b>43,495</b>    | <b>52,247</b>   | <b>-</b>        | <b>97</b>        | <b>52,344</b>     |        |  |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>(885)</b>  | <b>783</b>     | <b>(1,668)</b> | <b>(1,328)</b> | <b>783</b>     | <b>(2,111)</b> | <b>(2,180)</b>        | <b>(20)</b>      | <b>0</b>        | <b>-</b>        | <b>(97)</b>      | <b>(97)</b>       |        |  |
| Capital Grants   | -             | -              | -              | -              | -              | -              | -                     | -                | -               | -               | -                | -                 | ●      |  |
| Capital Contributions  | -             | -              | -              | -              | -              | -              | 48                    | 98               | -               | -               | -                | -                 | ●      |  |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>48</b>             | <b>98</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |  |
| <b>Net Operating Result</b>  | <b>(885)</b>  | <b>783</b>     | <b>(1,668)</b> | <b>(1,328)</b> | <b>783</b>     | <b>(2,111)</b> | <b>(2,132)</b>        | <b>79</b>        | <b>0</b>        | <b>-</b>        | <b>(97)</b>      | <b>(97)</b>       |        |  |



## 06.11. Procurement and Project Management

### Operating Statement - Internal



August 2021

|  | CURRENT MONTH |                |              | YEAR TO DATE |                |              |                       | FULL YEAR        |                 |                 |                  |                   | Status | Status Comment |
|--|---------------|----------------|--------------|--------------|----------------|--------------|-----------------------|------------------|-----------------|-----------------|------------------|-------------------|--------|----------------|
|  | Actuals       | Adopted Budget | Variance     | Actuals      | Adopted Budget | Variance     | Last Year YTD Actuals | Last Year Actual | Original Budget | Adopted Changes | Proposed Changes | Year End Forecast |        |                |
|  | \$'000        | \$'000         | \$'000       | \$'000       | \$'000         | \$'000       | \$'000                | \$'000           | \$'000          | \$'000          | \$'000           | \$'000            |        |                |
| <b>Operating Income</b>  |               |                |              |              |                |              |                       |                  |                 |                 |                  |                   |        |                |
| Rates and Annual Charges   | -             | -              | -            | -            | -              | -            | -                     | -                | -               | -               | -                | -                 |        |                |
| User Charges and Fees  | -             | -              | -            | -            | -              | -            | -                     | (0)              | -               | -               | -                | -                 |        |                |
| Other Revenue  | -             | 5              | (5)          | -            | 10             | (10)         | -                     | 26               | 60              | -               | -                | 60                |        |                |
| Interest   | -             | -              | -            | -            | -              | -            | -                     | -                | -               | -               | -                | -                 |        |                |
| Grants and Contributions   | -             | -              | -            | -            | -              | -            | -                     | -                | -               | -               | -                | -                 |        |                |
| Gain on Disposal   | -             | -              | -            | -            | -              | -            | -                     | -                | -               | -               | -                | -                 |        |                |
| Internal Revenue   | 1,621         | 1,301          | 320          | 2,919        | 2,604          | 315          | 2,542                 | 15,016           | 15,618          | -               | -                | 15,618            |        |                |
| <b>Total Income attributable to Operations</b>                     | <b>1,621</b>  | <b>1,306</b>   | <b>315</b>   | <b>2,919</b> | <b>2,614</b>   | <b>305</b>   | <b>2,542</b>          | <b>15,042</b>    | <b>15,678</b>   | <b>-</b>        | <b>-</b>         | <b>15,678</b>     |        |                |
| <b>Operating Expenses</b>  |               |                |              |              |                |              |                       |                  |                 |                 |                  |                   |        |                |
| Employee Costs   | 325           | 315            | (11)         | 599          | 628            | 29           | 883                   | 6,303            | 4,123           | -               | -                | 4,123             |        |                |
| Borrowing Costs  | -             | -              | -            | -            | -              | -            | -                     | -                | -               | -               | -                | -                 |        |                |
| Materials and Contracts  | 15            | (1)            | (16)         | 23           | (2)            | (24)         | 35                    | 117              | (9)             | -               | -                | (9)               |        |                |
| Depreciation and Amortisation                                      | 0             | 5              | 4            | 4            | 9              | 5            | 7                     | 46               | 57              | -               | -                | 57                |        |                |
| Other Expenses   | 1,622         | 1,310          | (312)        | 2,920        | 2,620          | (301)        | 2,544                 | 15,348           | 15,718          | -               | -                | 15,718            |        |                |
| Loss on Disposal   | -             | -              | -            | -            | -              | -            | -                     | -                | -               | -               | -                | -                 |        |                |
| Internal Expenses  | 40            | 61             | 21           | 81           | 122            | 41           | 82                    | 430              | 731             | -               | (21)             | 711               |        |                |
| Overheads  | (383)         | (383)          | -            | (763)        | (763)          | -            | (775)                 | (4,747)          | (4,942)         | -               | -                | (4,942)           |        |                |
| <b>Total Expenses attributable to Operations</b>                   | <b>1,620</b>  | <b>1,306</b>   | <b>(313)</b> | <b>2,864</b> | <b>2,614</b>   | <b>(250)</b> | <b>2,777</b>          | <b>17,497</b>    | <b>15,678</b>   | <b>-</b>        | <b>(21)</b>      | <b>15,657</b>     |        |                |
| <b>Operating Result after Overheads and before Capital Amounts</b> | <b>1</b>      | <b>(0)</b>     | <b>1</b>     | <b>55</b>    | <b>(0)</b>     | <b>55</b>    | <b>(235)</b>          | <b>(2,455)</b>   | <b>-</b>        | <b>-</b>        | <b>21</b>        | <b>21</b>         |        |                |
| Capital Grants   | -             | -              | -            | -            | -              | -            | -                     | -                | -               | -               | -                | -                 |        |                |
| Capital Contributions  | -             | -              | -            | -            | -              | -            | -                     | -                | -               | -               | -                | -                 |        |                |
| <b>Grants and Contributions Capital Received</b>                   | <b>-</b>      | <b>-</b>       | <b>-</b>     | <b>-</b>     | <b>-</b>       | <b>-</b>     | <b>-</b>              | <b>-</b>         | <b>-</b>        | <b>-</b>        | <b>-</b>         | <b>-</b>          |        |                |
| <b>Net Operating Result</b>  | <b>1</b>      | <b>(0)</b>     | <b>1</b>     | <b>55</b>    | <b>(0)</b>     | <b>55</b>    | <b>(235)</b>          | <b>(2,455)</b>   | <b>-</b>        | <b>-</b>        | <b>21</b>        | <b>21</b>         |        |                |

Variance is attributed to the Corporate Energy Account. Figures are currently based on estimated consumption data, however this will be rectified and align with budget once August invoice is paid.

