

The logo for Central Coast Council is a dark blue circle containing the text "Central Coast Council" in white, sans-serif font, arranged in three lines.

Central
Coast
Council

Monthly Finance Report

November 2021



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Central Coast Council
Monthly Finance Report
November 2021

Tony Dibbenhall
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20 December 2021





Financial Performance

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Monthly Finance Report November 2021

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Financial Performance

Monthly Finance Report November 2021

The purpose of the Monthly Finance Report (the Report) is to provide the Executive Leadership Team with consolidated financial information for Central Coast Council to support effective financial stewardship through the provision of information relevant to operations, capital expenditure and funding, and the cash position.

The Report covers the following key areas of Council's finances:

- Year to date financial results for the consolidated entity, its water and sewer funds, and its general, drainage, and waste funds.
- Summary commentary, with supporting graphs
- Detailed consolidated results with commentary (in appendices)
- Summary capital expenditure by Directorate and funding source
- Cash, investments, and the borrowing position
- Year to date cash flows and forecast for the financial year
- Summary of the position of each fund, by nature (restricted or unrestricted)

CONSOLIDATED TRADING SUMMARY

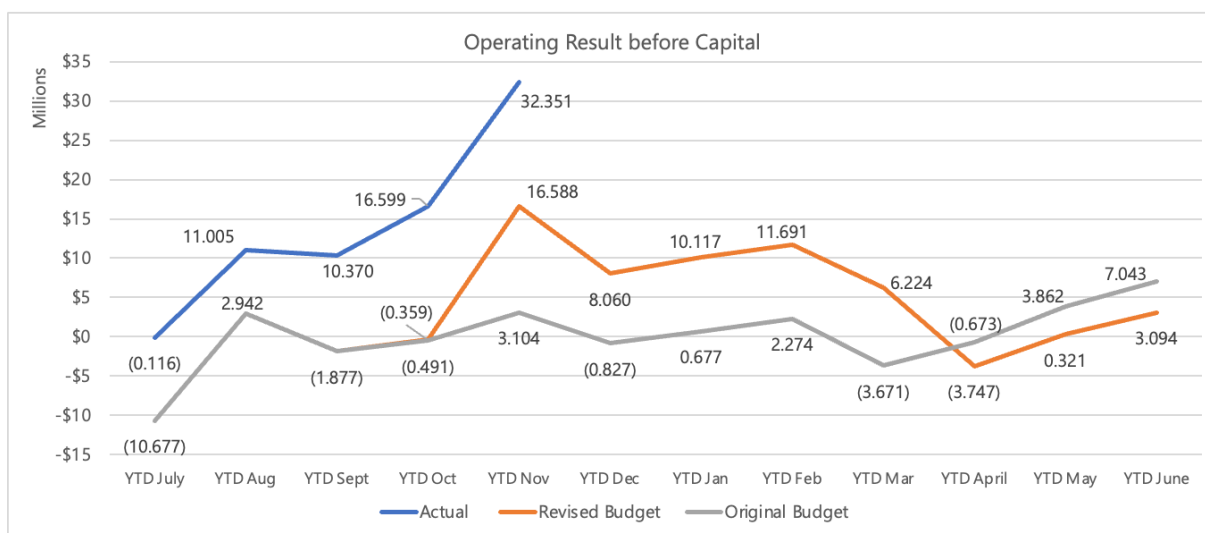
	YTD				Revised Budget '000s	Original Full Year Budget '000s
	Actuals	Current Budget	Variance	Variance		
	'000s	'000s	'000s	%		
Operating Revenue	258,614	258,447	167	0.1%	640,858	666,792
Operating Expense	226,264	241,859	15,595	6.4%	637,765	659,749
Operating Surplus/(Deficit)	32,351	16,588	15,763	95.0%	3,094	7,043
Capital Revenue	17,517	18,097	(580)	(3.2)%	67,675	42,890
Other Capital Income (Asset disposals)	-	-	-	-	-	-
Capital Loss (asset write-off)	-	-	-	-	-	-
Net Result	49,868	34,685	15,183	43.8%	70,769	49,933
Work in Progress	36,977	44,732	7,755	17.3%	172,752	175,040
Total Capital Expenditure	36,977	44,732	7,755	17.3%	172,752	175,040

WATER & SEWER TRADING SUMMARY

	YTD				Revised Budget '000s	Original Full Year Budget '000s
	Actuals	Current Budget	Variance	Variance		
	'000s	'000s	'000s	%		
Operating Revenue	65,263	64,581	682	1.1%	151,540	151,540
Operating Expense	62,248	63,439	1,192	1.9%	164,309	163,175
Operating Surplus/(Deficit)	3,015	1,141	1,874	164.2%	(12,769)	(11,635)
Capital Revenue	3,409	4,709	(1,300)	(27.6)%	15,067	14,533
Other Capital Income (Asset disposals)	-	-	-	-	-	-
Capital Loss (asset write-off)	-	-	-	-	-	-
Net Result	6,424	5,850	574	9.8%	2,298	2,898
Work in Progress	12,598	13,303	705	5.3%	62,026	65,358
Total Capital Expenditure	12,598	13,303	705	5.3%	62,026	65,358

GENERAL, DRAINAGE & WASTE TRADING SUMMARY

	YTD				Revised Budget '000s	Original Full Year Budget '000s
	Actuals '000s	Current Budget '000s	Variance '000s	Variance %		
Operating Revenue	193,352	193,866	(515)	(0.3)%	489,318	515,252
Operating Expense	164,016	178,420	14,404	8.1%	473,455	496,574
Operating Surplus/(Deficit)	29,336	15,447	13,889	89.9%	15,863	18,678
Capital Revenue	14,108	13,388	720	5.4%	52,608	28,357
Other Capital Income (Asset disposals)	-	-	-	-	-	-
Capital Loss (asset write-off)	-	-	-	-	-	-
Net Result	43,444	28,835	14,609	50.7%	68,471	47,035
Work in Progress	24,379	31,429	7,050	22.4%	110,726	109,682
Total Capital Expenditure	24,379	31,429	7,050	22.4%	110,726	109,682

**Consolidated Entity Summary Commentary****Net Result**

- YTD net result (including capital revenues) as at 30 November 2021 was a surplus of \$49.9M compared to the budget surplus of \$34.7M.
- Council's YTD operating surplus (excluding capital revenue) was a surplus of \$32.4M compared to the budget surplus of \$16.6M.

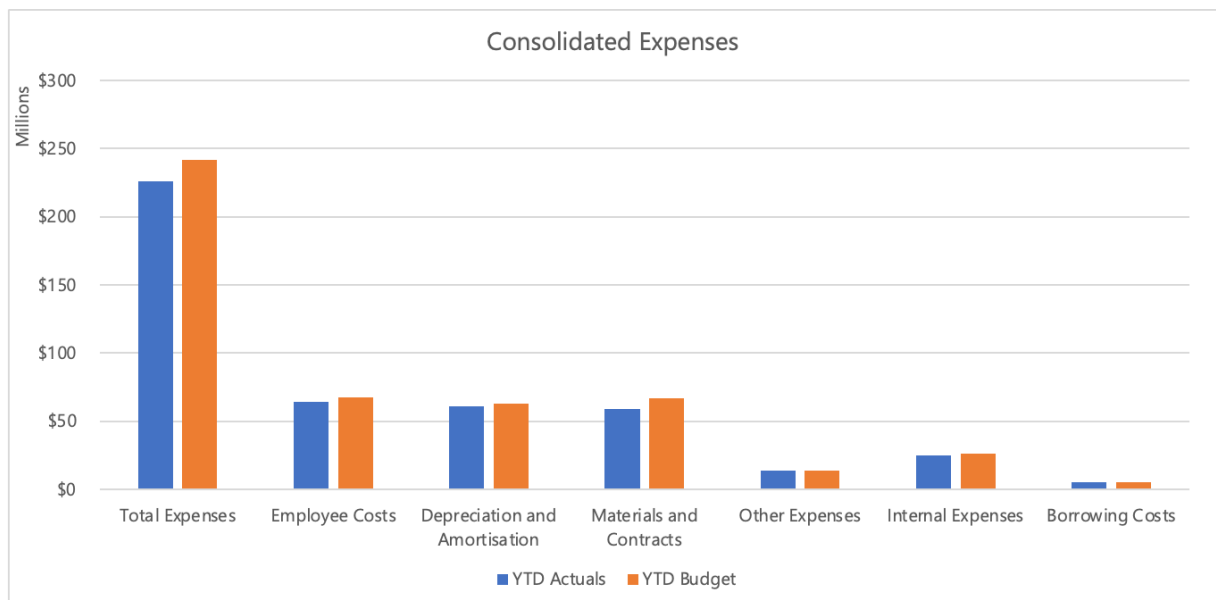
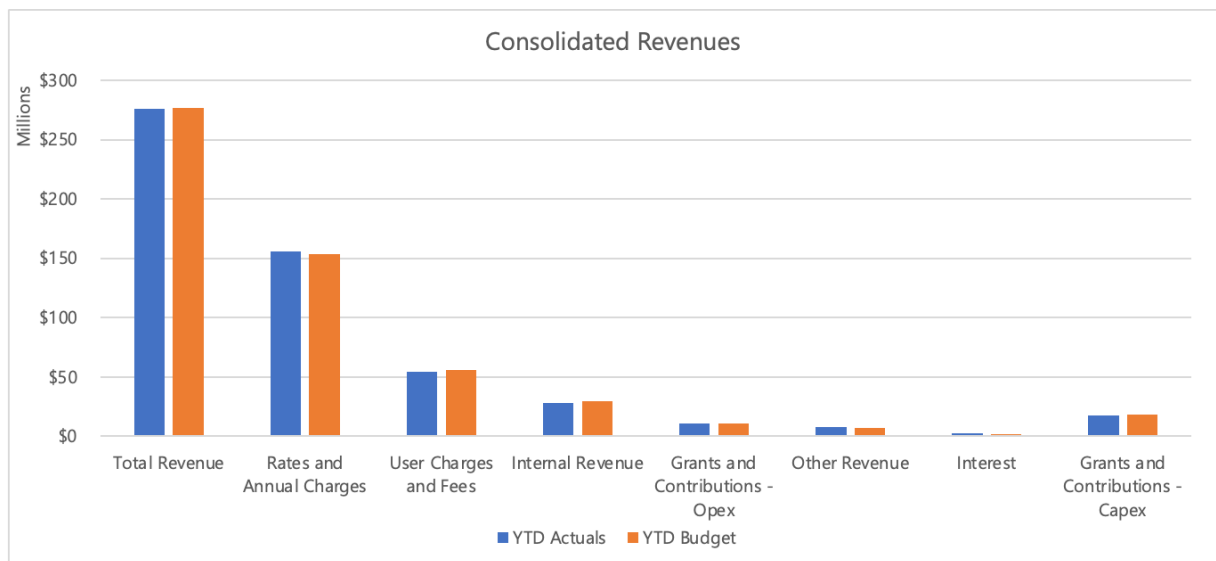
Operating Revenue

- \$0.4M YTD under budget
- Revenue was under budget for the following:
 - Internal revenue \$1.5M
 - User charges and fees \$1.3M
 - Capital grants and contributions \$0.6M
- Offset by increases in
 - Rates and annual charges \$1.9M
 - Other revenue \$0.6M
 - Interest \$0.3M

- Operating grants and contributions \$0.2M

Operating Expenses

- \$15.6M YTD under budget
- Cost savings were achieved in all expenditure line items:
 - Employee costs \$3.3M
 - Materials and Services \$8.1M
 - Depreciation and Amortisation \$2.2M
 - Other general expenditure \$0.3M
 - Internal expenses \$1.7M
 - Borrowing costs \$0.0M



Capital Expenditure

As of 30 November, Council was working on 461 projects, 322 of which were in line with or under budget, totalling \$15.3M, offset by 139 projects over budget, totalling \$7.6M.

Income and expense statement

	CURRENT MONTH			YEAR TO DATE				FULL YEAR		
	Actuals	Revised Budget	Variance	Actuals	Revised Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Budget
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income										
Rates and Annual Charges	(36,451)	(35,232)	(1,219)	(155,465)	(153,561)	(1,904)	(136,659)	(331,384)	(361,871)	(362,210)
User Charges and Fees	(11,782)	(11,202)	(581)	(54,427)	(55,690)	1,264	(56,128)	(139,105)	(140,269)	(141,333)
Other Revenue	(1,363)	(2,315)	952	(4,868)	(4,381)	(486)	(3,338)	(12,666)	(9,196)	(10,124)
Interest	(486)	(362)	(124)	(2,117)	(1,809)	(307)	(2,275)	(5,598)	(4,442)	(4,442)
Grants and Contributions	(3,986)	(3,076)	(911)	(10,786)	(10,621)	(165)	(15,826)	(42,409)	(49,491)	(42,176)
Gain on Disposal	-	-	-	-	-	-	(882)	(2,609)	-	-
Other Income	(618)	(256)	(362)	(3,004)	(2,926)	(78)	(3,361)	(8,214)	(8,056)	(7,618)
Internal Revenue	(5,699)	64	(5,763)	(27,949)	(29,459)	1,510	(34,675)	(74,557)	(93,467)	(72,955)
Total Income attributable to Operations	(60,386)	(52,379)	(8,007)	(258,614)	(258,447)	(167)	(253,144)	(616,542)	(666,792)	(640,858)
Operating Expenses										
Employee Costs	13,031	10,223	(2,808)	63,833	67,127	3,294	85,125	222,617	175,833	172,594
Borrowing Costs	1,070	995	(75)	5,029	5,048	19	5,713	16,414	17,471	12,689
Materials and Services	12,949	12,979	29	58,588	66,680	8,092	70,890	181,128	175,793	182,003
Depreciation and Amortisation	10,381	5,822	(4,559)	60,768	62,925	2,157	71,856	162,303	177,106	170,021
Other Expenses	2,425	1,735	(691)	13,530	13,820	289	14,162	36,059	39,192	37,712
Loss on Disposal	-	-	-	-	-	-	206	9,660	-	-
Internal Expenses	4,778	3,679	(1,099)	24,514	26,259	1,744	26,494	59,051	74,354	62,746
Overheads	0	0	-	0	0	-	0	(0)	(0)	0
Total Expenses attributable to Operations	44,634	35,432	(9,202)	226,264	241,859	15,595	274,446	687,231	659,749	637,765
Operating Result after Overheads and before Capital Amounts	15,752	16,947	(1,195)	32,351	16,588	15,763	(21,303)	(70,689)	7,043	3,094
Capital Grants	(4,200)	(9,419)	5,219	(11,452)	(9,419)	(2,033)	(7,733)	(36,893)	(8,445)	(45,644)
Capital Contributions	(1,096)	2,804	(3,899)	(6,065)	(8,678)	2,613	(8,311)	(46,810)	(34,445)	(22,031)
Grants and Contributions Capital Received	(5,296)	(6,615)	1,320	(17,517)	(18,097)	580	(16,045)	(83,703)	(42,890)	(67,675)
Net Operating Result	21,048	23,562	(2,515)	49,868	34,685	15,183	(5,258)	13,014	49,933	70,769

The following sets out the factors contributing to significant variances in the year to date actual results compared to budget.

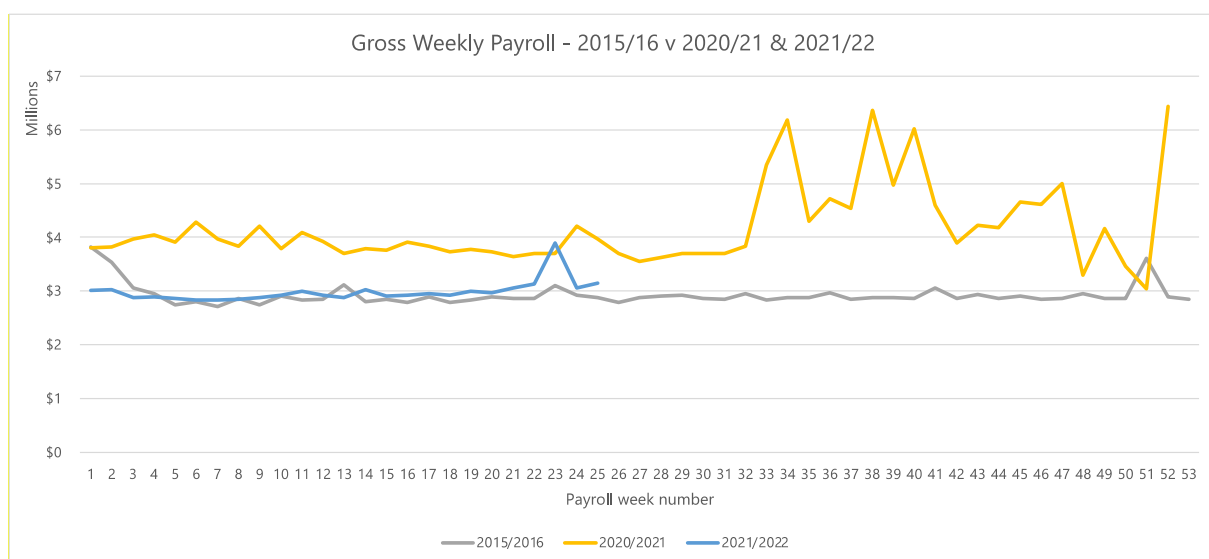
Revenue – significant variances to YTD budget

- Rates and Annual Charges
Favourable variance of \$1.9M principally due to IPART decisions on sewer charges being different to what was anticipated in the budget. This element is planned for inclusion in the Q2 proposed revision of the budget.
- User Charges and Fees
Adverse variance of \$1.3M principally due to a lower demand for water due to higher rainfall over the past two months (\$1.0M), and the COVID-19 pandemic's impact on holiday park and camping ground fees (\$0.6M).
- Internal Revenue
Adverse variance of \$1.5M principally due to lesser recovery from ordinary and capital activities associated with tipping (\$0.5M), and electricity (\$0.5M).

- **Capital Grants**
Favourable variance of \$2.0M due to timing of works on capital projects in Infrastructure Services and Open Space.
- **Capital Contributions**
Adverse variance of \$2.6M due to reduction in Sec. 7.11 contributions (\$1.5M) and reduced Sec. 64 contributions (\$1.1M) for water and sewer.

Expenses – significant variances to YTD budget

- **Employee Costs**
Favourable variance of \$3.3M principally due to vacant roles (within the General Fund). The graph below shows gross weekly payroll for the current financial year, last financial year, and for the financial year prior to amalgamation (2015-2016). The graph shows a 20% to 25% reduction on last financial year as a result of the organisational restructure and voluntary redundancies that occurred during March and April 2021. As a result, employee costs are comparable to those prior to amalgamation in nominal terms, and lower in real terms (that is, when taking CPI movements since 2016 into account). The one-off uplift in the week 23 payroll for 2021-22 payroll is principally due to termination payments, including unused leave entitlements, for two Council Directors.



- **Materials and Services**
Favourable variance of \$8.1M across materials, contract labour, consulting, and other expenses costs reflecting Council's focus on managing expenses in line with priorities.
- **Depreciation and Amortisation**
Favourable variance of \$2.2M due to the timing of capitalising assets under construction, which has been deferred pending the finalisation of the 2020-21 financial statements audit.
- **Internal Expenses**
Favourable variance of \$1.7M due to lower charges for plant and fleet (\$0.5M), electricity (\$0.5M), and facilities management (\$0.3M) and tipping (\$0.3M).

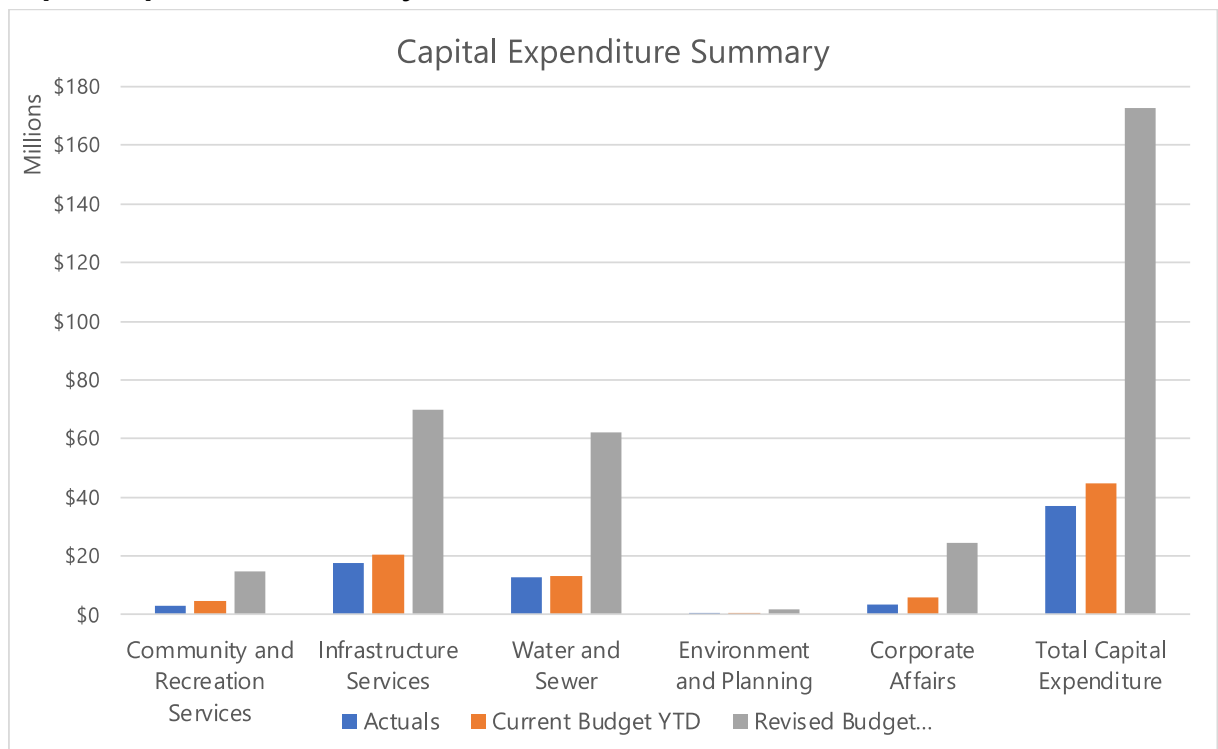
Summary Capital Expenditure by Directorate and Funding Source

Summary Capital Expenditure by Directorate

Department	YTD				Annual
	Actuals	Current	Variance		Revised
	'000s	'000s	'000s	Variance	Budget
					'000s
Community and Recreation Services	3,119	4,443	(1,324)	(29.8%)	14,818
Infrastructure Services	17,467	20,561	(3,094)	(15.0%)	69,717
Water and Sewer	12,598	13,303	(705)	(5.3%)	62,026
Environment and Planning	442	719	(277)	(38.6%)	1,835
Corporate Affairs	3,352	5,707	(2,355)	(41.3%)	24,355
Total Capital Expenditure	36,977	44,732	(7,755)	(17.3%)	172,752

YTD Actuals by funding source				
Department	Grants	Contributions	Restricted Funds	General Revenue
	'000s	'000s	'000s	'000s
Community and Recreation Services	1,628	181	-	1,310
Infrastructure Services	5,413	133	4,406	7,515
Water and Sewer	3,739	-	1,191	7,669
Environment and Planning	33	-	-	409
Corporate Affairs	9	22	299	3,021
Total Capital Expenditure	10,822	336	5,896	19,923

Capital Expenditure Summary



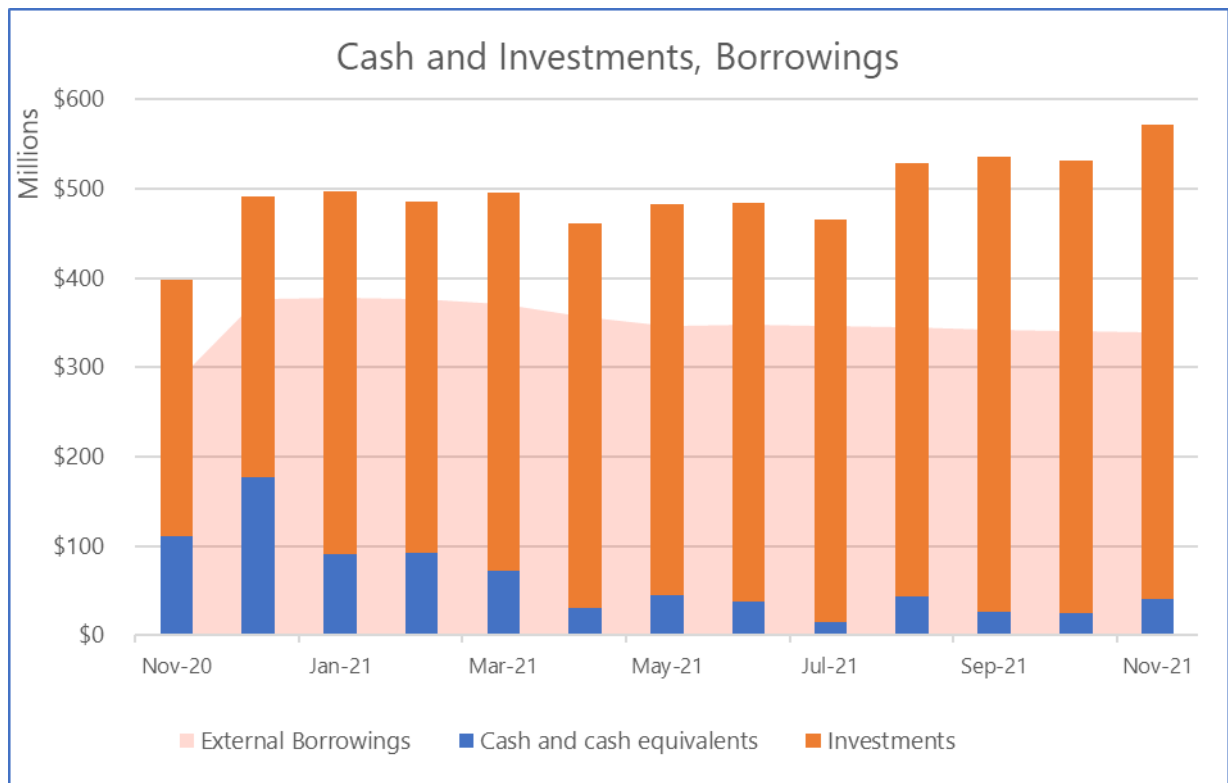
Donated (non-cash) Assets

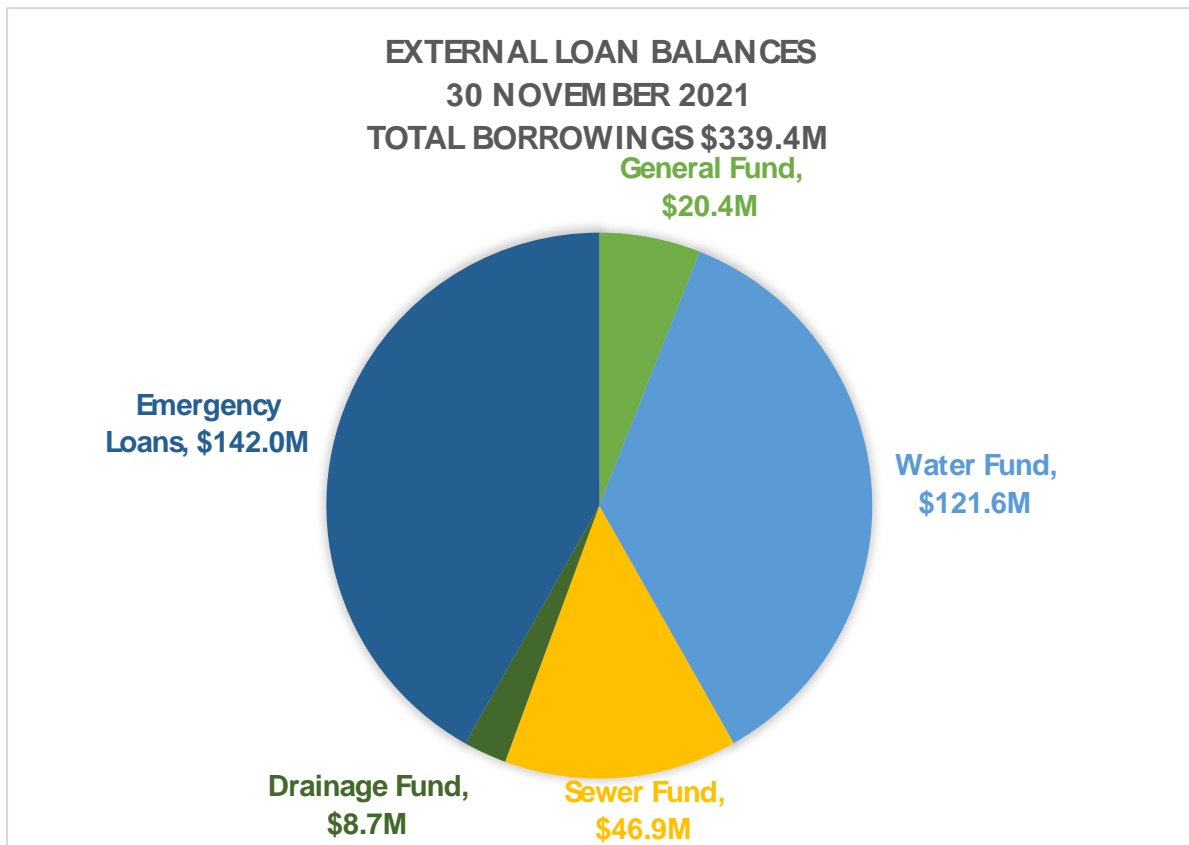
There were no donated assets recognised during the period.

Cash, Investments and Borrowings

The Cash balance at 30 November was \$531.6M, representing an increase of \$24.4M from 31 October. Normal cash inflows were adequate to meet Council's expenditure.

External borrowings total \$339.4M at the end of the period and are categorised in the graph below.





YTD Cashflow Summaries

The following cash flow summary shows Council's operating activities generated cash of \$124M during the five month period to 30 November 2021, which is \$31.3M favourable to forecast. Net inflows from all activities during the period totalled \$87.5M, which is \$42.9M favourable to forecast.

Total cash and investments at the end of the period was \$571.9M, which is \$42.9M favourable to forecast.

The latest forecast for the full 2022 financial year shows net inflows from operating activities of \$240.4M, which is \$27.7M favourable to the original forecast. Net inflows from all activities for 2022 are forecast to be \$48.3M, which is \$50.2M favourable to the original budget.

Total cash and investments at 30 June 2022 are forecast to be \$532.7M, which is \$50.2M favourable to the original budget.

	YTD			Financial year 2022	
	Actual	Forecast	Variance	Forecast	Original budget
Receipts from operating activities (incl capital grants and contributions)	319.2	299.1	20.0	740.8	730.2
Payments for operating activities	(195.1)	(206.4)	11.2	(500.4)	(517.5)
Net operating inflows	124.0	92.8	31.3	240.4	212.7
Payments for capital projects	(35.9)	(46.7)	10.8	(172.5)	(175.0)
Proceeds from asset sales	7.1	6.3	0.8	7.1	-
Net investing outflows	(28.8)	(40.4)	11.6	(165.3)	(175.0)
Proceeds from borrowings	-	-	-	12.8	1.7
Repayment of borrowings	(7.8)	(7.8)	0.0	(39.5)	(41.2)
Net financing outflows	(7.8)	(7.8)	0.0	(26.8)	(39.5)
Net inflows from all activities	87.5	44.6	42.9	48.3	(1.9)
Cash and investments at 1 Jul 2021	484.4	484.4	-	484.4	484.4
Closing cash and investments	571.9	529.0	42.9	532.7	482.5

Represented by:

Externally restricted	342.3	331.3	11.0	333.3	336.3
Internally restricted	90.7	92.1	(1.4)	90.7	92.9
Unrestricted	138.9	105.6	33.3	108.8	53.4
Total cash and investments	571.9	529.0	42.9	532.7	482.5

Cash flows associated with Council's General Fund for the five months to 30 November 2021 and for the financial year up to each subsequent quarter are as follows:

	Year to			
	Nov 2021 Actual	Dec 2021 Forecast	Mar 2022 Forecast	Jun 2022 Forecast
General Fund				
Receipts from operating activities (incl capital grants and contributions)	210.2	230.9	335.5	466.8
Payments for operating activities	(121.5)	(154.9)	(237.8)	(318.2)
Net operating inflows	88.7	75.9	97.7	148.6
Payments for capital projects	(21.9)	(35.0)	(63.5)	(100.0)
Proceeds from asset sales	7.1	7.1	7.1	7.1
Net investing outflows	(14.8)	(27.9)	(56.4)	(92.9)
Proceeds from borrowings	0.4	0.4	0.4	0.4
Repayment of borrowings	(3.7)	(6.1)	(8.7)	(11.8)
Net financing outflows	(3.3)	(5.7)	(8.3)	(11.4)
Net inflows from all activities	70.6	42.4	33.0	44.3
Cash and investments at 1 Jul 2021	249.0	249.0	249.0	249.0
Closing cash and investments	319.6	291.3	282.0	293.3

Represented by:

Externally restricted	182.5	177.2	175.5	177.3
Internally restricted	88.7	88.7	88.7	88.7
Unrestricted	48.4	25.4	17.7	27.3
Total cash and investments	319.6	291.3	282.0	293.3

Restricted/Unrestricted Funds

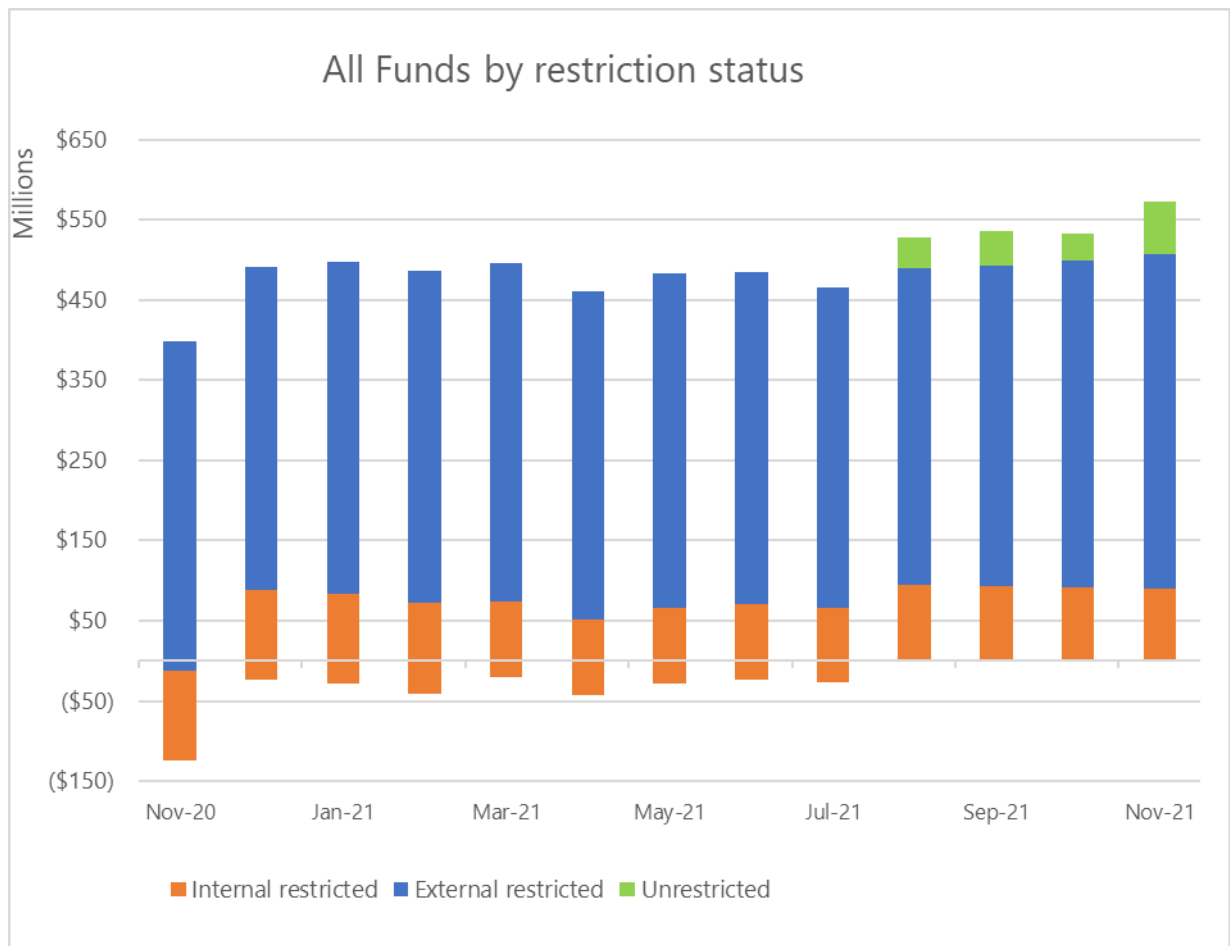
Council's cash and investment portfolio at 30 November 2021 is attributed across the Funds set out below and categorised as externally restricted, internally restricted, and unrestricted, as appropriate.

Externally restricted funds include developer contributions of \$183.7M comprising:

- S7.11 Contributions \$137.7M
- S7.12 Levies \$ 18.8M
- S7.4 Planning agreements \$ 5.6M
- S64 Contributions – Water \$ 2.3M
- S64 Contributions – Sewer \$ 19.1M

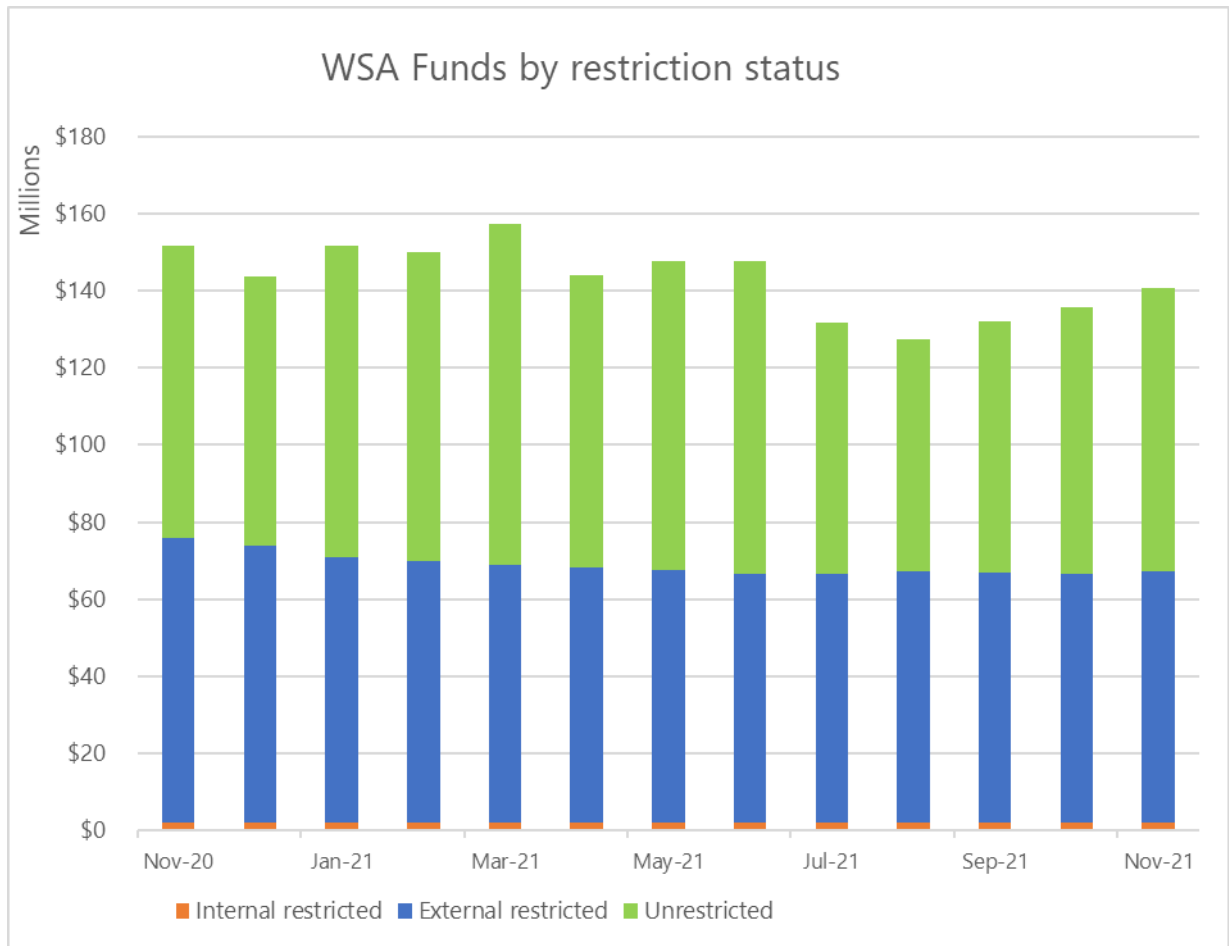
Fund \$'000	General Fund	Water Fund	Sewer Fund	Drainage Fund	Waste Fund
External Restricted Funds	\$182,523	\$6,741	\$21,772	\$36,625	\$94,639
Internal Restricted Funds	\$88,703	\$1,026	\$877	\$55	-
Total Restricted Funds	\$271,226	\$7,767	\$22,649	\$36,680	\$94,639
Unrestricted Funds	\$48,541	(\$6,376)	\$116,300	(\$36,349)	\$16,794
Total	\$319,767	\$1,391	\$138,949	\$331	\$111,433

Through external funding and rationalisation of internal restricted fund balances, the previously reported negative unrestricted general fund balance has progressively improved. In October 2021, the net balance of the unrestricted General fund and the negative balances in the water and drainage funds totalled \$(23.2M). At 30 November, this balance has improved to a net positive of \$5.8M, an improvement of \$29.0M. Forecasts show that a net negative balance will return temporarily as the cash received through rates and charges is consumed across each quarter.



The table below shows the net position of unrestricted funds for the Water Supply Authority of \$73.6M. The Water Supply Authority comprises the following Funds, which are shown separately in the Fund table, above:

- Water Fund: unrestricted balance at 30 November 2021 of (\$6.4M)
- Sewer: unrestricted balance at 30 November 2021 of \$116.3M
- Drainage: unrestricted balance at 30 November 2021 of (\$36.3M)





Consolidated and Fund Monthly Financial Reports

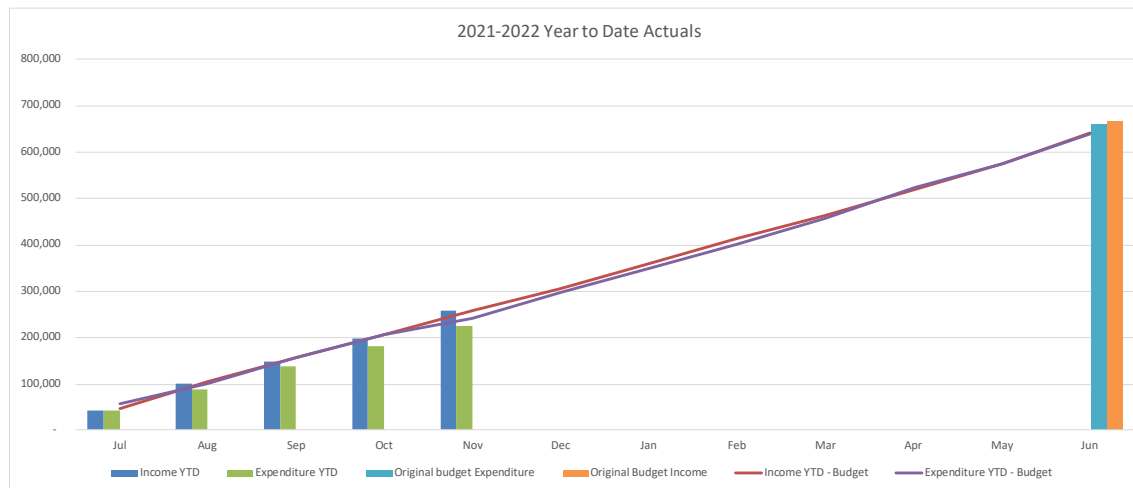
November 2021

Consolidated Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	36,451	35,232	1,219	155,465	153,561	1,904	136,659	331,384	361,871	339	0	362,210
User Charges and Fees	11,782	11,202	581	54,427	55,690	(1,264)	56,128	139,105	140,269	1,063	1	141,333
Other Revenue	1,363	2,315	(952)	4,868	4,381	486	3,338	12,666	9,196	927	1	10,124
Interest	486	362	124	2,117	1,809	307	2,275	5,598	4,442	0	-	4,442
Grants and Contributions	3,986	3,076	911	10,786	10,621	165	15,826	42,409	49,491	(7,315)	-	42,176
Gain on Disposal	-	-	-	-	-	-	882	2,609	-	-	-	-
Other Income	618	256	362	3,004	2,926	78	3,361	8,214	8,056	(436)	(2)	7,618
Internal Revenue	5,699	(64)	5,763	27,949	29,459	(1,510)	34,675	74,557	93,467	(20,512)	-	72,955
Total Income attributable to Operations	60,386	52,379	8,007	258,614	258,447	167	253,144	616,542	666,792	(25,934)	0	640,858
Operating Expenses												
Employee Costs	13,031	10,223	(2,808)	63,833	67,127	3,294	85,125	222,617	175,833	(3,239)	-	172,594
Borrowing Costs	1,070	995	(75)	5,029	5,048	19	5,713	16,414	17,471	(4,782)	-	12,689
Materials and Services	12,949	12,979	29	58,588	66,680	8,092	70,890	181,128	175,793	6,210	-	182,003
Depreciation and Amortisation	10,381	5,822	(4,559)	60,768	62,925	2,157	71,856	162,303	177,106	(7,085)	-	170,021
Other Expenses	2,425	1,735	(691)	13,530	13,820	289	14,162	36,059	39,192	(1,481)	-	37,712
Loss on Disposal	-	-	-	-	-	-	206	9,660	-	-	-	-
Internal Expenses	4,778	3,679	(1,099)	24,514	26,259	1,744	26,494	59,051	74,354	(11,608)	-	62,746
Overheads	0	0	-	0	0	-	0	(0)	(0)	0	-	0
Total Expenses attributable to Operations	44,634	35,432	(9,202)	226,264	241,859	15,595	274,446	687,231	659,749	(21,984)	-	637,765
Operating Result after Overheads and before Capital Amounts	15,752	16,947	(1,195)	32,351	16,588	15,763	(21,303)	(70,689)	7,043	(3,949)	0	3,094
Capital Grants	4,200	9,419	(5,219)	11,452	9,419	2,033	7,733	36,893	8,445	37,199	-	45,644
Capital Contributions	1,096	(2,804)	3,899	6,065	8,678	(2,613)	8,311	46,810	34,445	(12,414)	-	22,031
Grants and Contributions Capital Received	5,296	6,615	(1,320)	17,517	18,097	(580)	16,045	83,703	42,890	24,785	-	67,675
Net Operating Result	21,048	23,562	(2,515)	49,868	34,685	15,183	(5,258)	13,014	49,933	20,836	0	70,769

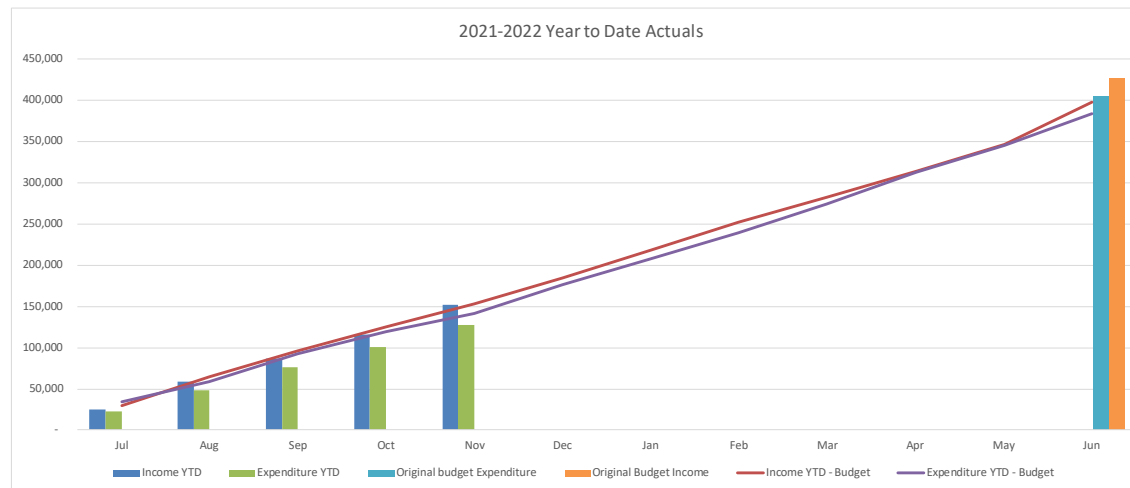


10. General Fund Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	19,338	17,668	1,670	84,036	84,113	(77)	73,446	175,762	205,958	(1,725)	0	204,234
User Charges and Fees	4,854	3,844	1,010	21,246	21,754	(508)	23,348	63,864	59,684	1,063	1	60,747
Other Revenue	1,352	2,315	(963)	4,760	4,381	378	3,276	12,561	9,196	927	1	10,124
Interest	385	195	190	1,432	975	457	669	3,362	2,339	-	-	2,339
Grants and Contributions	3,974	3,064	911	10,758	10,609	149	15,500	41,702	49,471	(7,345)	-	42,126
Gain on Disposal	-	-	-	-	-	-	882	2,609	-	-	-	-
Other Income	618	256	362	3,004	2,926	78	3,397	8,250	8,031	(436)	(2)	7,593
Internal Revenue	5,510	(278)	5,788	27,118	28,436	(1,317)	33,831	71,818	91,019	(20,545)	-	70,474
Total Income attributable to Operations	36,032	27,065	8,967	152,353	153,193	(841)	154,350	379,928	425,697	(28,061)	0	397,637
Operating Expenses												
Employee Costs	10,815	8,337	(2,478)	52,756	55,787	3,031	70,884	185,988	146,300	(3,009)	-	143,292
Borrowing Costs	186	210	25	971	965	(7)	476	3,313	7,872	(4,481)	-	3,391
Materials and Services	9,452	8,854	(598)	40,308	47,492	7,185	51,061	129,510	127,972	4,832	-	132,804
Depreciation and Amortisation	5,249	3,283	(1,966)	30,827	32,462	1,635	36,601	81,902	91,884	(3,490)	-	88,394
Other Expenses	1,101	900	(202)	7,290	7,528	239	7,770	20,405	22,824	(211)	-	22,613
Loss on Disposal	-	-	-	-	-	-	206	7,247	-	-	-	-
Internal Expenses	1,727	1,242	(484)	10,327	11,640	1,313	11,774	24,925	37,718	(10,305)	-	27,413
Overheads	(1,156)	(1,156)	-	(14,098)	(14,098)	-	(10,902)	(37,724)	(29,920)	(3,915)	-	(33,835)
Total Expenses attributable to Operations	27,374	21,671	(5,704)	128,381	141,776	13,396	167,869	415,566	404,651	(20,578)	-	384,072
Operating Result after Overheads and before Capital Amounts	8,657	5,394	3,264	23,972	11,417	12,555	(13,520)	(35,638)	21,047	(7,482)	0	13,564
Capital Grants	4,033	6,880	(2,848)	9,125	6,880	2,244	5,950	30,474	5,945	29,687	-	35,632
Capital Contributions	619	(905)	1,524	4,190	5,437	(1,247)	5,197	28,597	19,024	(4,882)	-	14,143
Grants and Contributions Capital Received	4,652	5,975	(1,323)	13,314	12,317	997	11,147	59,072	24,969	24,806	-	49,775
Net Operating Result	13,310	11,369	1,940	37,286	23,734	13,552	(2,372)	23,433	46,016	17,323	0	63,340

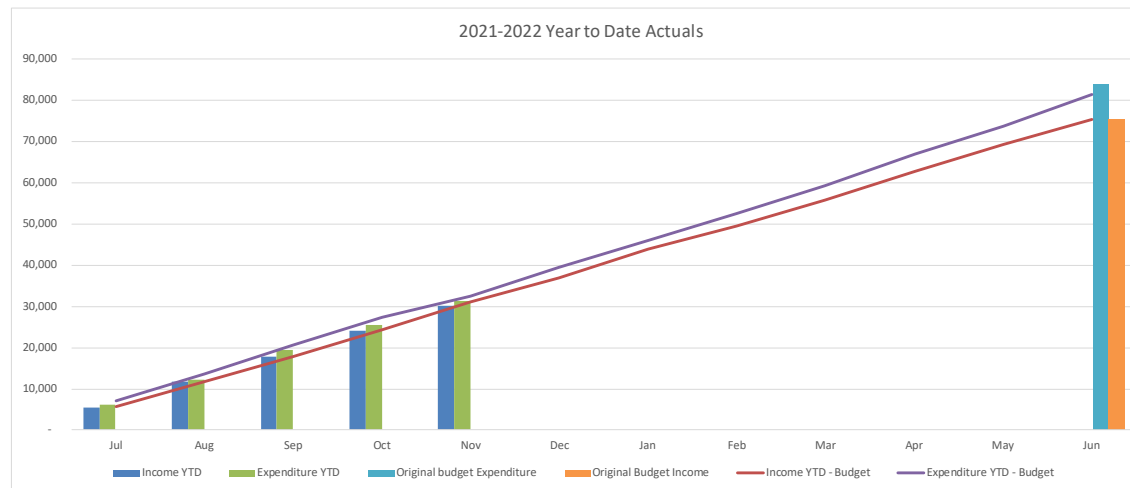


20. Water Fund Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	1,306	1,217	90	4,965	4,661	304	4,383	11,857	11,762	(0)	-	11,762
User Charges and Fees	4,700	5,304	(604)	24,601	25,547	(946)	25,231	56,212	61,305	-	-	61,305
Other Revenue	-	-	-	0	-	0	28	43	-	-	-	-
Interest	43	30	13	110	148	(38)	126	315	355	-	-	355
Grants and Contributions	-	-	-	-	-	-	3	3	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	(36)	(36)	26	-	-	26
Internal Revenue	152	159	(8)	624	797	(173)	582	1,489	1,913	-	-	1,913
Total Income attributable to Operations	6,201	6,710	(509)	30,301	31,153	(852)	30,317	69,883	75,361	(0)	-	75,361
Operating Expenses												
Employee Costs	1,026	1,016	(10)	4,907	5,362	456	6,764	16,877	16,487	(2,601)	-	13,886
Borrowing Costs	594	487	(107)	2,650	2,689	39	3,369	7,750	6,480	(346)	-	6,133
Materials and Services	798	584	(214)	3,194	3,543	349	4,533	12,687	9,427	(16)	-	9,411
Depreciation and Amortisation	2,439	1,816	(624)	11,852	11,873	21	11,111	24,783	29,966	0	-	29,966
Other Expenses	-	-	-	-	-	-	0	(5)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	994	-	-	-	-
Internal Expenses	821	985	163	4,369	4,727	358	4,099	9,289	11,266	47	-	11,313
Overheads	243	243	-	4,440	4,440	-	3,563	12,007	10,368	289	-	10,657
Total Expenses attributable to Operations	5,922	5,130	(792)	31,412	32,635	1,223	33,437	84,382	83,994	(2,627)	-	81,366
Operating Result after Overheads and before Capital Amounts	279	1,580	(1,300)	(1,111)	(1,482)	371	(3,120)	(14,499)	(8,633)	2,627	-	(6,006)
Capital Grants	135	2,085	(1,950)	1,855	2,085	(230)	1,155	4,871	1,250	3,645	-	4,895
Capital Contributions	218	(863)	1,082	883	1,495	(611)	1,366	3,526	7,075	(3,551)	-	3,524
Grants and Contributions Capital Received	354	1,222	(868)	2,738	3,580	(842)	2,521	8,398	8,325	94	-	8,419
Net Operating Result	633	2,802	(2,168)	1,627	2,098	(471)	(599)	(6,101)	(308)	2,722	-	2,414

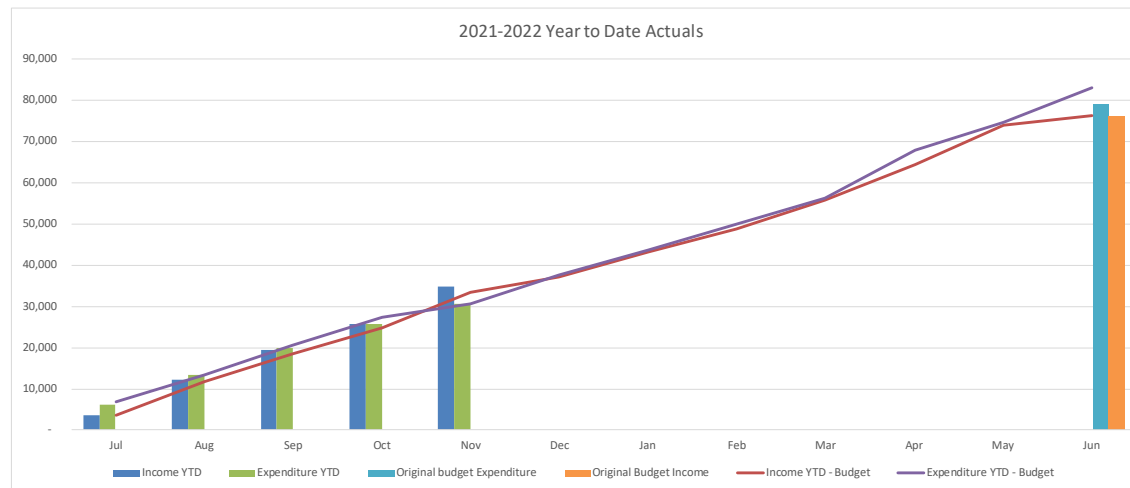


30. Sewer Fund Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	6,758	6,406	352	25,605	24,190	1,415	21,846	54,662	54,731	0	-	54,731
User Charges and Fees	2,227	2,053	173	8,575	8,390	185	7,546	19,018	19,280	0	-	19,280
Other Revenue	10	-	10	106	-	106	34	59	-	-	-	-
Interest	32	128	(96)	484	639	(155)	784	1,780	1,633	0	-	1,633
Grants and Contributions	-	-	-	3	-	3	279	462	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	38	37	0	190	209	(19)	243	1,166	535	-	-	535
Total Income attributable to Operations	9,064	8,624	439	34,962	33,428	1,534	30,732	77,148	76,180	0	-	76,180
Operating Expenses												
Employee Costs	988	985	(2)	5,272	5,079	(193)	6,691	17,877	10,840	2,379	-	13,219
Borrowing Costs	254	254	(0)	1,213	1,207	(6)	1,623	4,783	2,707	24	-	2,731
Materials and Services	435	515	80	2,627	2,776	148	3,252	8,718	7,558	115	-	7,673
Depreciation and Amortisation	1,999	379	(1,620)	13,121	13,122	2	16,679	41,051	38,118	(0)	-	38,118
Other Expenses	-	-	-	-	-	-	0	(14)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	1,385	-	-	-	-
Internal Expenses	785	664	(120)	3,988	4,007	19	3,955	9,339	10,101	27	-	10,129
Overheads	611	611	-	4,614	4,614	-	3,580	12,578	9,856	1,217	-	11,073
Total Expenses attributable to Operations	5,072	3,409	(1,662)	30,835	30,805	(31)	35,780	95,715	79,181	3,762	-	82,943
Operating Result after Overheads and before Capital Amounts	3,992	5,215	(1,223)	4,126	2,623	1,503	(5,048)	(18,567)	(3,002)	(3,762)	-	(6,764)
Capital Grants	17	53	(37)	57	53	4	216	1,042	1,250	2,852	-	4,102
Capital Contributions	134	(577)	712	613	1,075	(462)	1,518	3,225	4,958	(2,412)	-	2,546
Grants and Contributions Capital Received	151	(524)	675	671	1,129	(458)	1,733	4,267	6,208	440	-	6,648
Net Operating Result	4,143	4,691	(548)	4,797	3,752	1,045	(3,314)	(14,300)	3,206	(3,322)	-	(116)

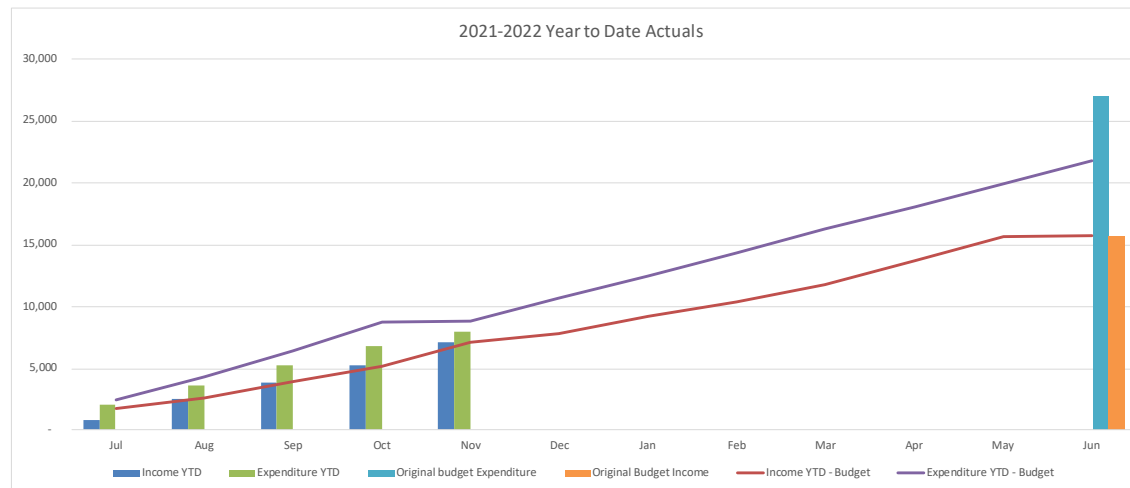


40. Drainage Fund Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	1,835	1,972	(137)	7,112	7,123	(11)	6,063	14,940	15,635	0	-	15,635
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Interest	7	2	5	17	8	10	(2)	29	18	-	-	18
Grants and Contributions	12	12	-	25	12	13	44	242	20	30	-	50
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	66	-	-	-	-
Total Income attributable to Operations	1,854	1,986	(132)	7,155	7,142	12	6,105	15,277	15,673	30	-	15,703
Operating Expenses												
Employee Costs	153	(168)	(322)	622	608	(14)	756	1,465	1,453	(4)	-	1,449
Borrowing Costs	36	43	7	195	187	(8)	245	568	413	21	-	434
Materials and Services	17	115	98	116	396	280	596	997	1,346	30	-	1,376
Depreciation and Amortisation	694	344	(350)	4,969	5,468	499	7,466	14,567	17,138	(3,595)	-	13,543
Other Expenses	-	-	-	1	-	(1)	0	(2)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	35	-	-	-	-
Internal Expenses	452	(171)	(623)	864	926	62	1,716	2,286	3,268	(1,280)	-	1,989
Overheads	(126)	(126)	-	1,256	1,256	-	1,283	3,776	3,392	(378)	-	3,014
Total Expenses attributable to Operations	1,225	37	(1,188)	8,023	8,841	818	12,061	23,692	27,010	(5,206)	-	21,804
Operating Result after Overheads and before Capital Amounts	629	1,949	(1,320)	(868)	(1,699)	830	(5,957)	(8,415)	(11,337)	5,236	-	(6,101)
Capital Grants	15	400	(385)	415	400	15	412	505	-	1,015	-	1,015
Capital Contributions	124	(458)	582	379	671	(292)	231	11,462	3,388	(1,570)	-	1,818
Grants and Contributions Capital Received	139	(58)	197	794	1,071	(277)	643	11,967	3,388	(555)	-	2,833
Net Operating Result	767	1,891	(1,123)	(74)	(628)	553	(5,314)	3,552	(7,949)	4,681	-	(3,268)

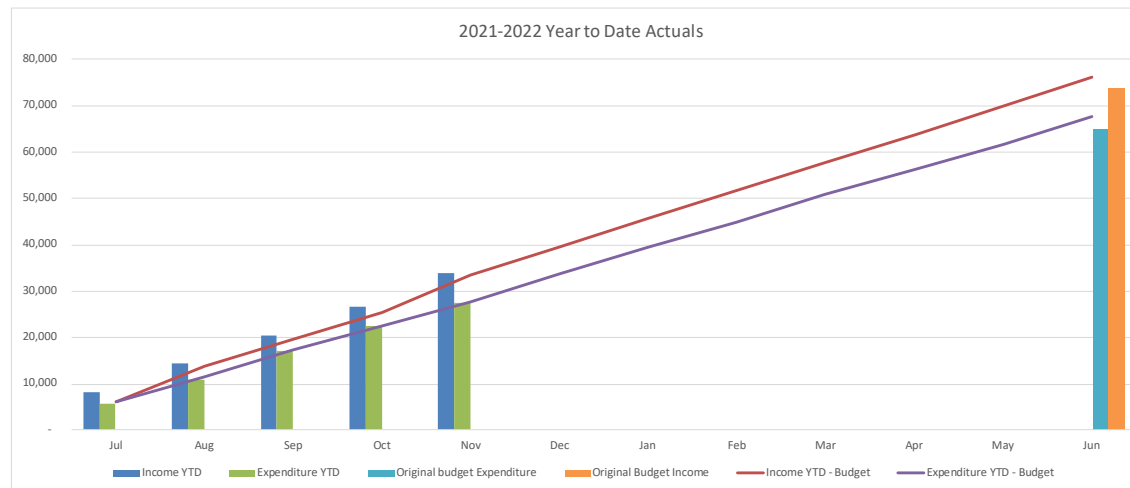


50. Domestic Waste Fund Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	7,213	7,970	(757)	33,747	33,474	273	30,920	74,163	73,785	2,064	-	75,849
User Charges and Fees	1	-	1	5	-	5	4	10	-	-	-	-
Other Revenue	2	-	2	2	-	2	-	3	-	-	-	-
Interest	19	8	11	74	40	34	698	112	96	-	-	96
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	17	(17)	17	17	-	18	18	-	33	-	33
Total Income attributable to Operations	7,236	7,995	(759)	33,844	33,530	314	31,640	74,306	73,881	2,097	-	75,978
Operating Expenses												
Employee Costs	49	53	4	277	291	14	30	410	753	(5)	-	748
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Services	2,246	2,909	663	12,343	12,473	130	11,449	29,216	29,490	1,250	-	30,740
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,324	835	(489)	6,239	6,291	52	6,392	15,675	16,368	(1,269)	-	15,099
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	994	959	(34)	4,966	4,959	(7)	4,951	13,211	12,000	(98)	-	11,903
Overheads	428	428	-	3,788	3,788	-	2,476	9,364	6,303	2,787	-	9,090
Total Expenses attributable to Operations	5,041	5,185	144	27,612	27,802	190	25,298	67,876	64,914	2,665	-	67,579
Operating Result after Overheads and before Capital Amounts	2,195	2,810	(615)	6,232	5,728	504	6,341	6,430	8,967	(568)	-	8,399
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	2,195	2,810	(615)	6,232	5,728	504	6,341	6,430	8,967	(568)	-	8,399





Chief Executive Officer Monthly Financial Reports

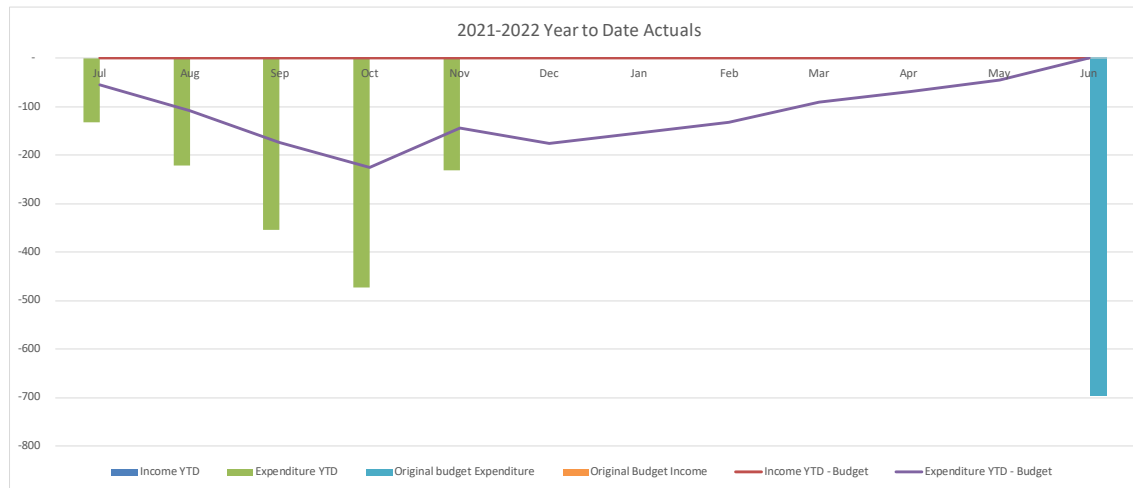
November 2021

01. Office of the Chief Executive Officer Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	0	0	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	0	0	-	-	-	-
Operating Expenses												
Employee Costs	86	79	(8)	431	427	(4)	498	1,761	1,070	(3)	-	1,067
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	0	(148)	(148)	35	127	92	409	866	827	(220)	-	608
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	2	(2)	(4)	10	10	0	16	38	35	(12)	-	23
Overheads	154	154	-	(707)	(707)	-	(479)	(2,665)	(2,629)	931	-	(1,698)
Total Expenses attributable to Operations	242	83	(159)	(232)	(144)	88	444	0	(697)	697	-	(0)
Operating Result after Overheads and before Capital Amounts	(242)	(83)	(159)	232	144	88	(444)	-	697	(697)	-	0
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(242)	(83)	(159)	232	144	88	(444)	-	697	(697)	-	0

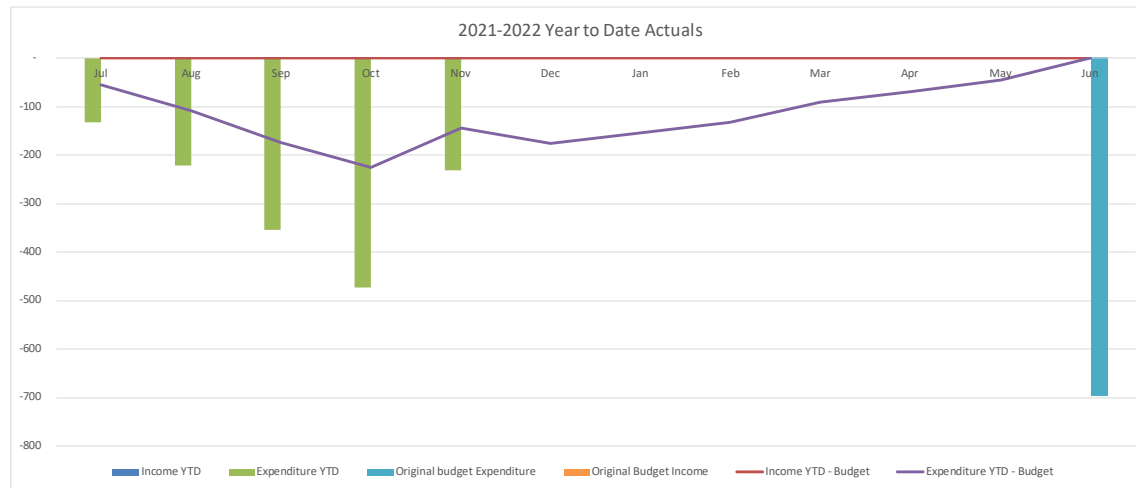


01.01. Office of the Chief Executive Officer Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	0	0	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	0	0	-	-	-	-		
Operating Expenses														
Employee Costs	86	79	(8)	431	427	(4)	498	1,761	1,070	(3)	-	1,067	On track.	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	Will continue to monitor for potential savings.	
Materials and Services	0	(148)	(148)	35	127	92	409	866	827	(220)	-	608		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	2	(2)	(4)	10	10	0	16	38	35	(12)	-	23	On track.	
Overheads	154	154	-	(707)	(707)	-	(479)	(2,665)	(2,629)	931	-	(1,698)	On track.	
Total Expenses attributable to Operations	242	83	(159)	(232)	(144)	88	444	0	(697)	697	-	(0)		
Operating Result after Overheads and before Capital Amounts	(242)	(83)	(159)	232	144	88	(444)	-	697	(697)	-	0		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(242)	(83)	(159)	232	144	88	(444)	-	697	(697)	-	0		





Community and Recreation Services Monthly Financial Reports

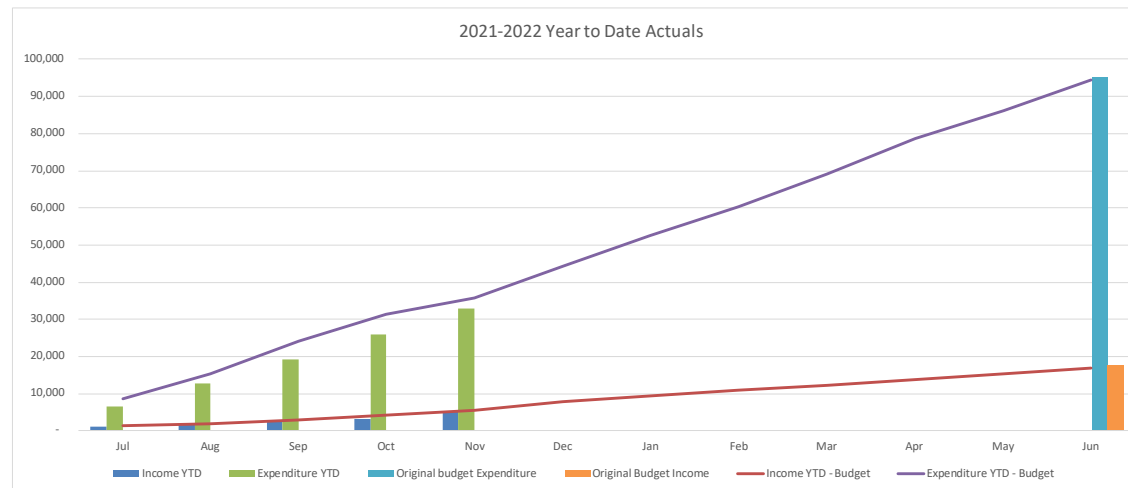
November 2021

02. Community and Recreation Services Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	1,062	1,432	(370)	3,626	3,975	(349)	5,005	12,612	11,037	315	1	11,353
Other Revenue	564	437	128	546	616	(71)	205	2,405	1,931	(147)	1	1,785
Interest	0	-	0	0	-	0	-	1	-	-	-	-
Grants and Contributions	25	(671)	696	387	280	107	853	2,356	2,053	(691)	-	1,362
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	223	50	173	676	627	50	1,462	3,611	2,683	(267)	(2)	2,414
Internal Revenue	4	1	3	14	3	11	35	59	8	-	-	8
Total Income attributable to Operations	1,877	1,249	629	5,249	5,502	(253)	7,560	21,044	17,712	(791)	-	16,921
Operating Expenses												
Employee Costs	2,902	1,880	(1,022)	12,734	14,342	1,607	16,283	43,867	38,398	(1,187)	-	37,211
Borrowing Costs	-	-	-	-	-	-	-	33	-	-	-	-
Materials and Contracts	1,616	535	(1,081)	4,346	4,878	532	3,957	12,872	14,037	213	-	14,251
Depreciation and Amortisation	1,309	519	(790)	6,625	6,827	202	7,017	18,413	18,818	-	-	18,818
Other Expenses	44	(93)	(137)	496	599	102	468	1,205	2,409	7	-	2,416
Loss on Disposal	-	-	-	-	-	-	-	819	-	-	-	-
Internal Expenses	558	982	424	3,269	3,778	509	3,303	7,537	9,149	(493)	-	8,656
Overheads	597	597	-	5,426	5,426	-	4,216	13,188	12,200	822	-	13,022
Total Expenses attributable to Operations	7,027	4,421	(2,606)	32,896	35,849	2,953	35,244	97,935	95,010	(638)	-	94,372
Operating Result after Overheads and before Capital Amounts	(5,150)	(3,172)	(1,977)	(27,647)	(30,347)	2,701	(27,684)	(76,891)	(77,299)	(153)	-	(77,451)
Capital Grants	1,236	1,315	(79)	1,921	1,315	606	1,498	4,185	500	1,886	-	2,386
Capital Contributions	-	-	-	-	-	-	100	8,118	-	-	-	-
Grants and Contributions Capital Received	1,236	1,315	(79)	1,921	1,315	606	1,598	12,303	500	1,886	-	2,386
Net Operating Result	(3,914)	(1,858)	(2,056)	(25,726)	(29,033)	3,306	(26,086)	(64,587)	(76,799)	1,733	-	(75,066)

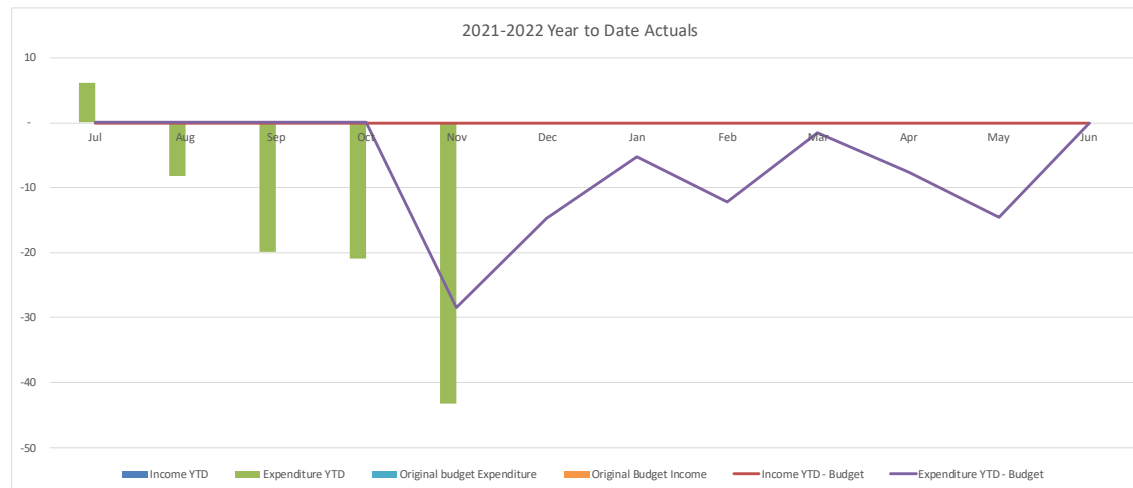


02.01. Community and Recreation Services Executive Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	-	-	-	-	-	-	-	(3)	-	-	-	-	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Total Income attributable to Operations	-	-	-	-	-	-	-	(3)	-	-	-	-		
Operating Expenses														
Employee Costs	36	41	5	220	235	15	240	618	597	(5)	-	592	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	-	(9)	(9)	0	0	0	317	450	41	-	-	41	●	
Depreciation and Amortisation	-	0	0	-	0	0	-	-	0	-	-	0	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	1	(1)	(2)	6	6	(0)	17	89	19	(6)	-	13	●	
Overheads	(60)	(60)	-	(269)	(269)	-	(292)	(1,161)	(657)	10	-	(647)	●	
Total Expenses attributable to Operations	(22)	(28)	(6)	(43)	(28)	15	283	(3)	-	0	-	0		
Operating Result after Overheads and before Capital Amounts	22	28	(6)	43	28	15	(283)	(0)	-	(0)	-	(0)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	22	28	(6)	43	28	15	(283)	(0)	-	(0)	-	(0)		

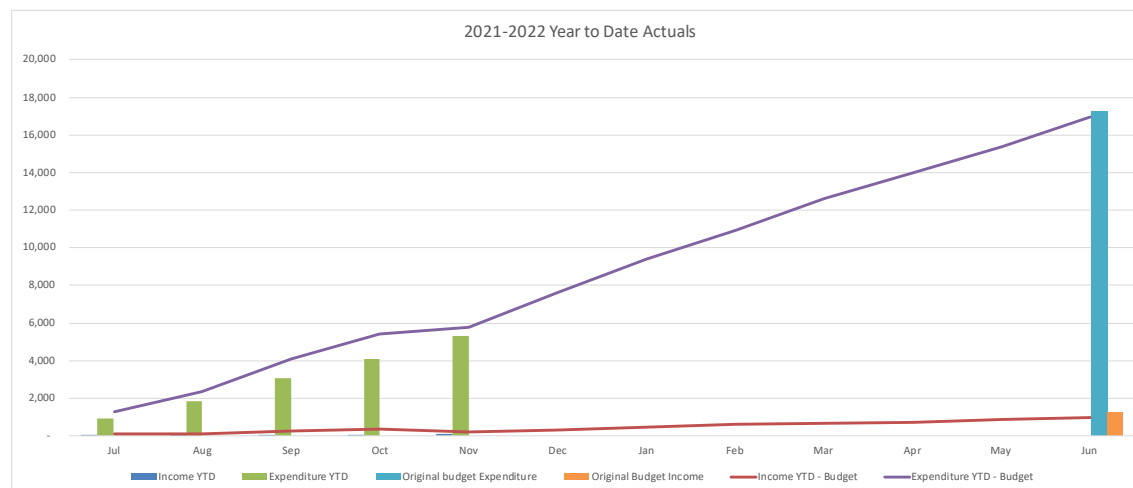


02.02. Community and Culture Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	Reduced income due to the impacts of COVID-19 on facilities closures. ● Relates to a refund of some deposits received for cancelled theatre performances and reduced income from both gallery and theatres remaining closed due to COVID-19 restrictions.
User Charges and Fees	5	(51)	56	74	160	(86)	70	527	776	(147)	-	629	●	
Other Revenue	20	(72)	91	(7)	43	(50)	62	471	307	(91)	-	216	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	3	7	(5)	25	24	1	2	284	90	(17)	-	73	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	4	(15)	19	6	2	5	11	37	50	(28)	-	22	●	
Internal Revenue	-	-	-	-	-	-	2	8	-	-	-	-	●	
Total Income attributable to Operations	32	(130)	162	98	229	(131)	148	1,327	1,223	(283)	-	940		
Operating Expenses														
Employee Costs	355	261	(94)	1,815	1,895	80	2,249	5,775	5,007	(42)	-	4,965	●	COVID-19 closures and restrictions have impacted planned delivery of numerous projects, programs and services. As restrictions ease adjustments will be made to reflect the current COVID-19 roadmap.
Borrowing Costs	-	-	-	-	-	-	-	20	-	-	-	-	●	
Materials and Services	544	(129)	(673)	1,865	2,221	355	1,877	6,198	7,418	(410)	-	7,008	●	
Depreciation and Amortisation	70	51	(19)	326	255	(71)	250	651	611	-	-	611	●	Predominantly relates to the Regional Galleries air conditioning system
Other Expenses	44	(96)	(140)	26	41	16	(116)	(41)	1,077	3	-	1,080	●	
Loss on Disposal	-	-	-	-	-	-	-	85	-	-	-	-	●	
Internal Expenses	26	80	53	193	287	93	206	498	703	(52)	-	651	●	
Overheads	190	190	-	1,101	1,101	-	1,583	2,562	2,474	168	-	2,642	●	
Total Expenses attributable to Operations	1,229	356	(872)	5,326	5,799	472	6,050	15,747	17,290	(332)	-	16,957		
Operating Result after Overheads and before Capital Amounts	(1,197)	(487)	(710)	(5,228)	(5,570)	342	(5,902)	(14,420)	(16,067)	49	-	(16,018)		
Capital Grants	-	-	-	-	-	-	97	(188)	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	97	(188)	-	-	-	-		
Net Operating Result	(1,197)	(487)	(710)	(5,228)	(5,570)	342	(5,805)	(14,608)	(16,067)	49	-	(16,018)		

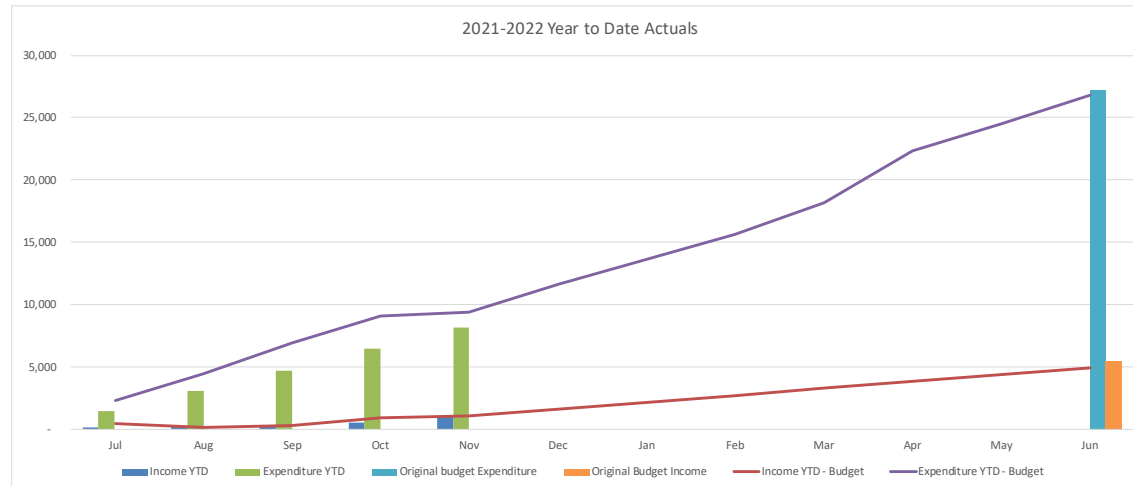


02.03. Leisure Recreation and Community Facilities Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	324	95	229	494	392	102	1,644	4,260	2,509	(192)	1	2,318	●	
Other Revenue	27	(9)	36	32	55	(23)	143	691	379	(56)	1	325	●	Revenue is lower than budget due to site closures, but will be monitored accordingly as COVID restrictions ease.
Interest	0	-	0	0	-	0	-	1	-	-	-	-	●	
Grants and Contributions	8	-	8	40	16	23	32	70	69	-	-	69	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	198	54	144	511	570	(59)	1,199	3,454	2,501	(239)	(2)	2,260	●	Revenue from the recovery of community facilities outgoings and leased facilities will continue to be monitored.
Internal Revenue	4	0	3	14	2	12	23	40	5	-	-	5	●	
Total Income attributable to Operations	561	140	421	1,090	1,035	56	3,040	8,516	5,463	(487)	-	4,977		
Operating Expenses														
Employee Costs	877	300	(577)	2,877	3,929	1,052	4,070	11,262	11,101	(743)	-	10,358	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	73	(101)	(174)	469	470	1	459	1,560	1,693	307	-	2,000	●	
Depreciation and Amortisation	418	(408)	(826)	2,159	2,174	15	2,522	7,341	7,742	-	-	7,742	●	
Other Expenses	-	3	3	3	3	0	6	201	224	3	-	227	●	
Loss on Disposal	-	-	-	-	-	-	-	90	-	-	-	-	●	
Internal Expenses	129	342	213	1,043	1,194	151	1,165	2,342	2,843	(264)	-	2,578	●	
Overheads	211	211	-	1,625	1,625	-	538	4,023	3,595	305	-	3,899	●	
Total Expenses attributable to Operations	1,708	347	(1,361)	8,176	9,395	1,219	8,760	26,819	27,197	(392)	-	26,805		
Operating Result after Overheads and before Capital Amounts	(1,148)	(207)	(941)	(7,085)	(8,360)	1,275	(5,720)	(18,303)	(21,733)	(95)	-	(21,828)		
Capital Grants	-	-	-	-	-	-	593	570	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	593	570	-	-	-	-		
Net Operating Result	(1,148)	(207)	(941)	(7,085)	(8,360)	1,275	(5,127)	(17,733)	(21,733)	(95)	-	(21,828)		

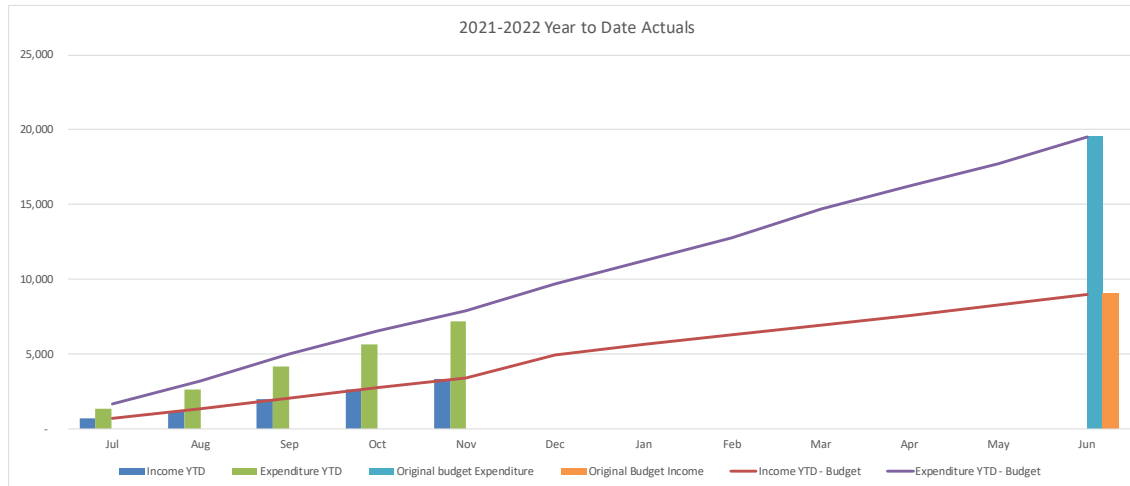


02.04. Libraries and Education Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	732	1,384	(652)	3,039	3,192	(154)	2,990	7,035	7,131	653	-	7,785		Overall less than anticipated child care fees and photocopying revenue, which will be partially offset by BCP funding.
Other Revenue	0	0	(0)	0	1	(1)	0	12	3	-	-	3		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	14	(706)	720	315	213	102	819	1,843	1,894	(702)	-	1,193		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	0	(0)	-	2	(2)	1	2	4	-	-	4		
Internal Revenue	0	0	(0)	0	1	(1)	1	2	3	-	-	3		
Total Income attributable to Operations	746	679	67	3,354	3,409	(56)	3,811	8,893	9,036	(48)	-	8,988		
Operating Expenses														
Employee Costs	932	736	(196)	4,279	4,752	472	5,535	14,751	12,322	(209)	-	12,113		
Borrowing Costs	-	-	-	-	-	-	-	13	-	-	-	-		
Materials and Services	318	262	(56)	768	865	96	555	1,408	1,757	320	-	2,077		
Depreciation and Amortisation	135	128	(6)	684	657	(27)	587	1,365	1,527	-	-	1,527		Transfer of assets across Units with realignment required
Other Expenses	-	-	-	-	-	-	-	(0)	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	1	-	-	-	-		
Internal Expenses	48	103	55	275	413	138	309	707	1,261	(295)	-	966		
Overheads	135	135	-	1,189	1,189	-	1,130	3,312	2,699	154	-	2,853		
Total Expenses attributable to Operations	1,567	1,364	(204)	7,195	7,875	680	8,115	21,557	19,566	(30)	-	19,536		
Operating Result after Overheads and before Capital Amounts	(821)	(685)	(136)	(3,842)	(4,466)	624	(4,304)	(12,664)	(10,530)	(18)	-	(10,548)		
Capital Grants	339	704	(365)	432	704	(272)	270	712	-	853	-	853		Restricted asset revenue associated with Regional Library.
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	339	704	(365)	432	704	(272)	270	712	-	853	-	853		
Net Operating Result	(482)	19	(501)	(3,410)	(3,762)	352	(4,034)	(11,952)	(10,530)	834	-	(9,695)		

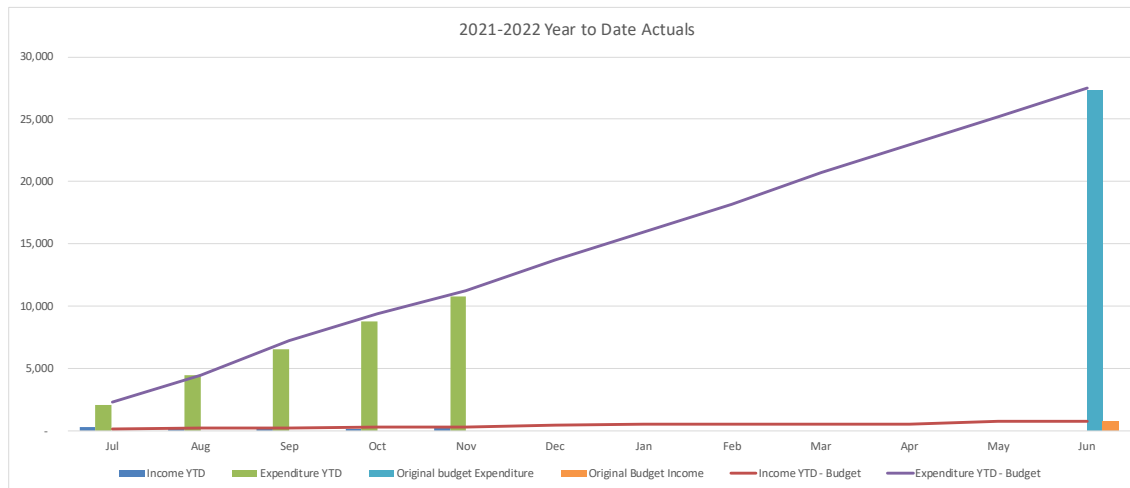


02.05. Open Space and Recreation Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	Fee refunds to sporting groups due to COVID lockdown, with the shortfall partially offset with an increase Other Income. Overall expectation to meet full year budget.
User Charges and Fees	1	5	(4)	19	231	(212)	302	791	620	-	-	620	●	
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	0	27	(27)	8	27	(20)	-	159	-	27	-	27	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	20	11	9	160	53	106	251	119	128	-	-	128	●	
Internal Revenue	-	-	-	-	-	-	9	9	-	-	-	-	●	
Total Income attributable to Operations	21	43	(22)	186	312	(125)	562	1,077	748	27	-	776		
Operating Expenses														
Employee Costs	702	542	(160)	3,542	3,530	(12)	4,187	11,459	9,372	(189)	-	9,182	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	133	(29)	(162)	674	746	72	723	2,364	1,748	7	-	1,755	●	
Depreciation and Amortisation	643	705	62	3,238	3,526	289	3,442	8,433	8,437	-	-	8,437	●	
Other Expenses	-	-	-	-	-	-	30	30	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	644	-	-	-	-	●	
Internal Expenses	354	456	102	1,748	1,875	126	1,603	3,896	4,318	124	-	4,442	●	
Overheads	150	150	-	1,543	1,543	-	1,217	3,969	3,446	256	-	3,702	●	
Total Expenses attributable to Operations	1,982	1,824	(157)	10,745	11,220	475	11,201	30,795	27,320	198	-	27,518		
Operating Result after Overheads and before Capital Amounts	(1,961)	(1,782)	(179)	(10,559)	(10,908)	350	(10,639)	(29,718)	(26,572)	(171)	-	(26,743)		
Capital Grants	897	611	286	1,489	611	878	538	3,091	500	1,033	-	1,533	●	
Capital Contributions	-	-	-	-	-	-	100	8,118	-	-	-	-	●	
Grants and Contributions Capital Received	897	611	286	1,489	611	878	638	11,210	500	1,033	-	1,533		
Net Operating Result	(1,064)	(1,170)	106	(9,070)	(10,297)	1,227	(10,001)	(18,508)	(26,072)	862	-	(25,210)		

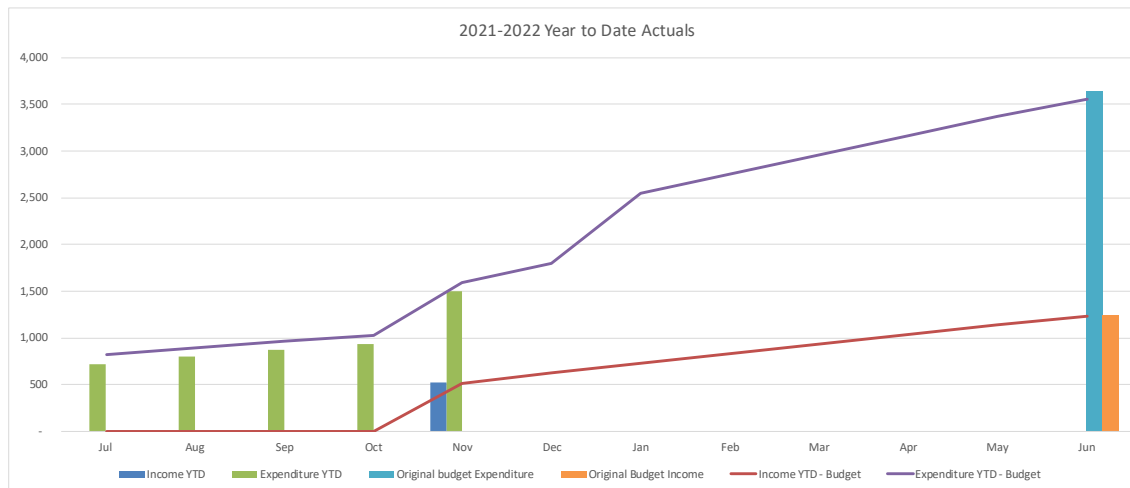


02.06. The Art House Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	517	517	0	521	517	4	-	1,234	1,241	-	-	1,241		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	517	517	0	521	517	4	-	1,234	1,241	-	-	1,241		
Operating Expenses														
Employee Costs	-	-	-	-	-	-	1	1	-	-	-	-		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	548	541	(7)	569	577	7	27	892	1,381	(11)	-	1,370		
Depreciation and Amortisation	44	43	(0)	218	216	(2)	217	623	501	-	-	501		
Other Expenses	-	-	-	467	554	87	548	1,016	1,108	-	-	1,108		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	-	2	2	4	4	0	4	4	4	0	-	4		
Overheads	(29)	(29)	-	239	239	-	41	483	644	(71)	-	573		
Total Expenses attributable to Operations	563	558	(5)	1,497	1,589	92	837	3,020	3,638	(82)	-	3,556		
Operating Result after Overheads and before Capital Amounts	(46)	(41)	(5)	(976)	(1,072)	96	(837)	(1,786)	(2,397)	82	-	(2,315)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(46)	(41)	(5)	(976)	(1,072)	96	(837)	(1,786)	(2,397)	82	-	(2,315)		





Infrastructure Services Monthly Financial Reports

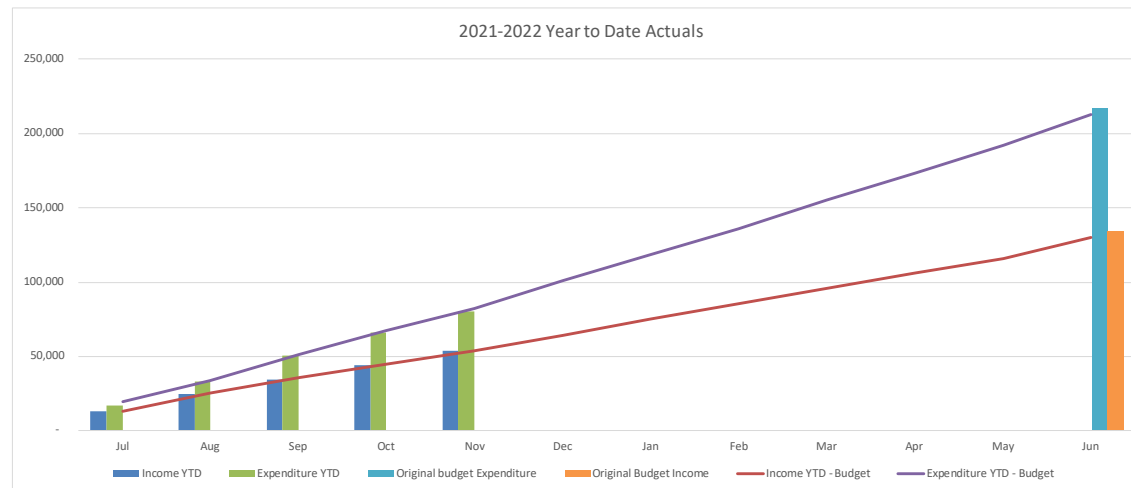
November 2021

03. Infrastructure Services Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Operating Income													
Rates and Annual Charges	6,372	7,101	(729)	36,270	36,107	163	33,085	78,732	78,427	2,145	-	80,572	Revenue for Infrastructure Services is tracking at 99.2% to forecasted budget. The variance is primarily due to reduced patronage and volumes delivered to Councils waste facilities by operational units of Council and self haul customers.
User Charges and Fees	1,804	348	1,457	9,259	9,399	(140)	9,471	27,115	27,916	(2,030)	-	25,886	
Other Revenue	251	351	(99)	759	711	48	496	1,782	1,080	626	-	1,707	
Interest	0	-	0	1	-	1	1	2	-	-	-	-	
Grants and Contributions	651	628	23	3,262	3,220	42	3,561	9,675	9,861	309	-	10,170	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	
Other income	-	-	-	-	-	-	-	-	-	-	-	-	
Internal Revenue	795	847	(52)	4,328	4,862	(534)	6,027	11,432	17,396	(5,840)	-	11,556	
Total Income attributable to Operations	9,873	9,274	599	53,879	54,299	(419)	52,641	128,738	134,680	(4,790)	-	129,890	
Operating Expenses													
Employee Costs	1,820	1,422	(398)	8,828	8,674	(154)	10,982	28,789	22,845	(136)	-	22,709	Expenditure for Infrastructure Services is tracking at 97.4% to forecasted budget. The positive variance is predominantly due to the phasing of depreciation figures and reduced tipping and plant costs.
Borrowing Costs	-	-	-	-	-	-	-	1,194	1,139	-	-	1,139	
Materials and Contracts	3,934	6,368	2,434	18,645	19,269	624	19,090	48,233	44,542	7,741	-	52,283	
Depreciation and Amortisation	3,895	3,847	(47)	21,780	22,851	1,071	25,650	57,432	63,907	(5,300)	-	58,607	
Other Expenses	2,287	1,710	(578)	11,301	11,408	107	11,884	28,107	30,117	(1,716)	-	28,401	
Loss on Disposal	-	-	-	-	-	-	-	5,984	-	-	-	-	
Internal Expenses	1,601	672	(929)	7,823	8,345	522	8,950	18,168	27,708	(7,757)	-	19,951	
Overheads	905	905	-	12,168	12,168	-	9,481	32,658	26,967	2,235	-	29,202	
Total Expenses attributable to Operations	14,442	14,923	482	80,545	82,715	2,170	86,038	220,564	217,226	(4,933)	-	212,293	
Operating Result after Overheads and before Capital Amounts	(4,568)	(5,649)	1,081	(26,666)	(28,417)	1,751	(33,397)	(91,826)	(82,546)	144	-	(82,403)	Infrastructure Services is tracking at an overall positive variance of \$1,751k . The overall position is on track for year end.
Capital Grants	2,805	5,962	(3,157)	7,456	5,962	1,494	1,884	22,522	4,445	28,563	-	33,008	
Capital Contributions	-	-	-	15	-	15	-	19,241	-	-	-	-	
Grants and Contributions Capital Received	2,805	5,962	(3,157)	7,471	5,962	1,509	1,884	41,763	4,445	28,563	-	33,008	
Net Operating Result	(1,763)	313	(2,076)	(19,195)	(22,455)	3,260	(31,513)	(50,063)	(78,101)	28,707	-	(49,394)	

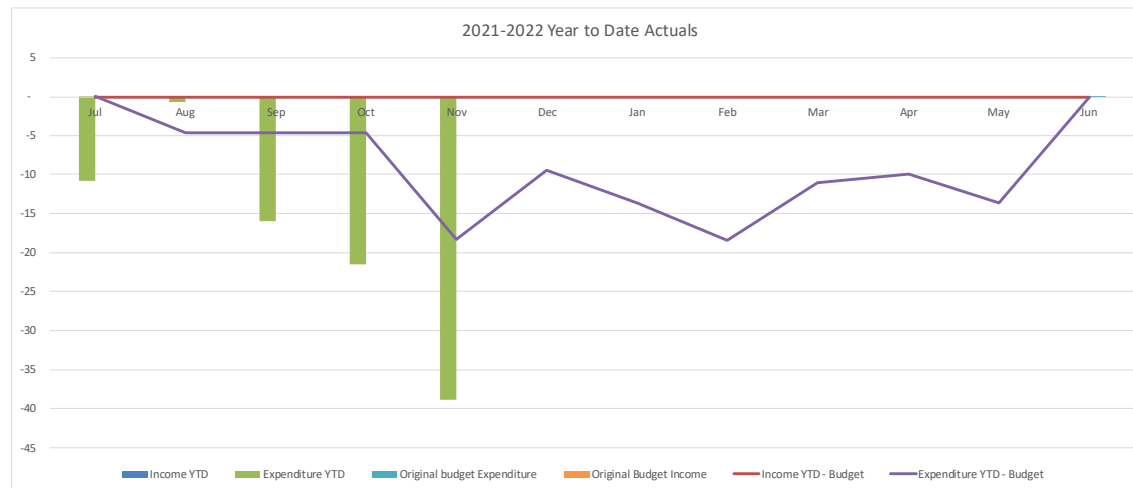


03.01. Infrastructure Services Executive Operating Statement



November 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	1	-	-	-	-	-	-	-
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	1	-	-	-	-	-	-	-
Operating Expenses														
Employee Costs	41	35	(6)	196	202	6	218	564	530	(6)	-	524	On track	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	On track	
Materials and Services	0	4	4	0	7	7	17	15	23	(2)	-	22	On track	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	1	7	6	5	13	8	71	90	16	14	-	30	On track	
Overheads	(59)	(59)	-	(240)	(240)	-	(250)	(669)	(569)	(7)	-	(576)	On track	
Total Expenses attributable to Operations	(17)	(14)	4	(39)	(18)	21	57	-	-	0	-	0		
Operating Result after Overheads and before Capital Amounts	17	14	4	39	18	21	(56)	-	-	(0)	-	(0)		Infrastructure Services Executive is tracking at a positive variance of \$21k. The overall position is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	17	14	4	39	18	21	(56)	-	-	(0)	-	(0)		



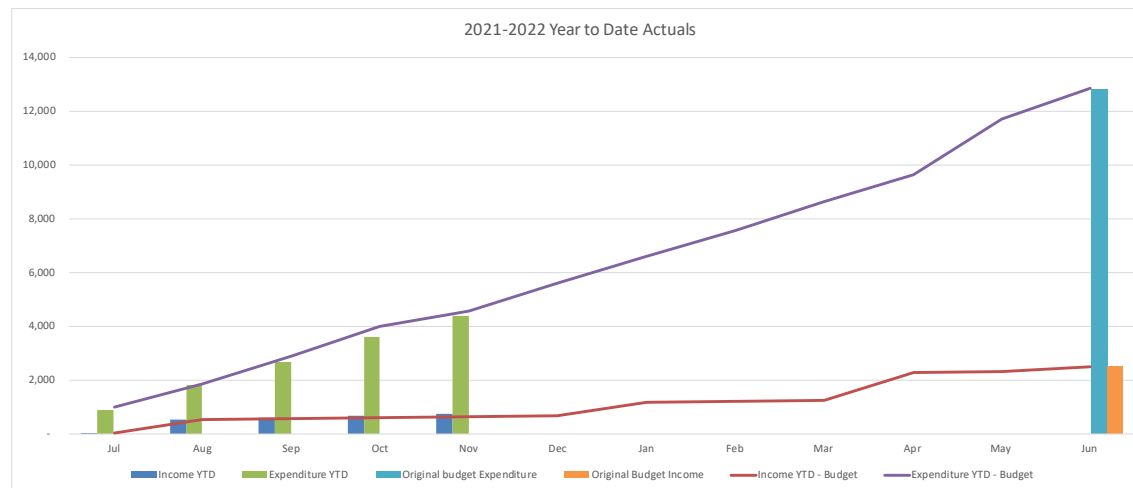
03.02. Roads and Drainage Engineering Services

Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	42	40	2	223	200	22	217	612	481	-	-	481	On track	On track
Other Revenue	0	1	(0)	37	3	34	7	76	6	-	-	6	On track	On track
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	39	0	39	492	454	39	485	2,033	2,020	-	-	2,020	On track	On track
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	82	41	41	752	657	96	709	2,720	2,507	-	-	2,507		
Operating Expenses														
Employee Costs	288	277	(11)	1,427	1,427	(1)	1,276	3,344	3,318	291	-	3,609	On track	On track
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Services	297	269	(29)	1,362	1,429	67	1,560	4,747	4,945	(60)	-	4,885	On track	On track
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	176	26	(150)	931	1,069	138	1,198	2,460	3,136	(365)	-	2,771	On track - Reduced expenditure due to savings being realised in street lighting electricity costs.	On track
Overheads	(2)	(2)	-	670	670	-	568	1,670	1,449	158	-	1,607	On track	On track
Total Expenses attributable to Operations	760	570	(190)	4,391	4,595	204	4,602	12,221	12,847	25	-	12,872		
Operating Result after Overheads and before Capital Amounts	(678)	(529)	(149)	(3,639)	(3,938)	299	(3,894)	(9,501)	(10,340)	(25)	-	(10,365)		Engineering Services is tracking at 114.5% to forecasted budget for income and 95.6% to forecasted budget for expenditure. Overall, Engineering Services is tracking at a positive variance of \$229k. This may be attributed to: savings being realised in street lighting electricity costs and an increase in income from road related fees and charges. The overall position of the unit is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(678)	(529)	(149)	(3,639)	(3,938)	299	(3,894)	(9,501)	(10,340)	(25)	-	(10,365)		

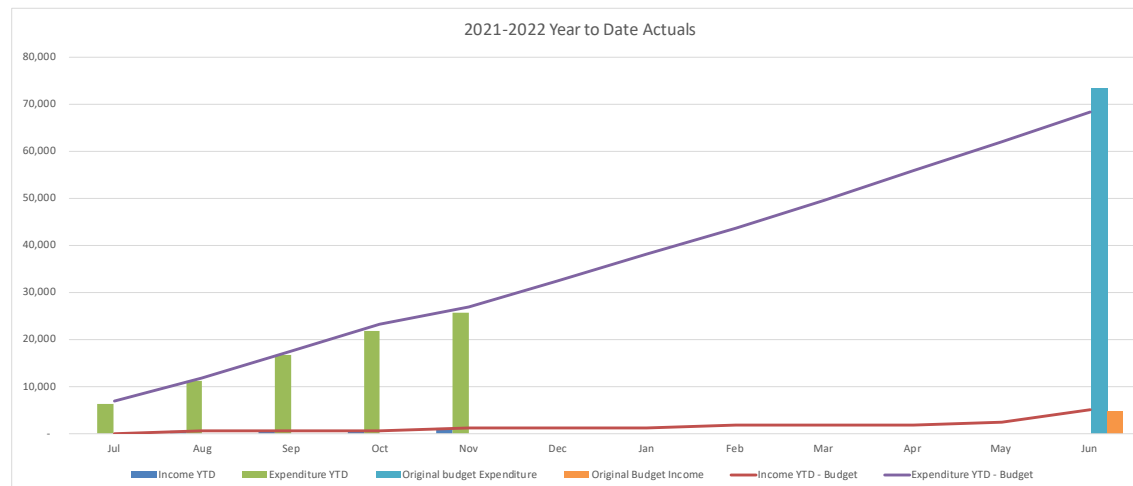


03.03. Roads and Drainage Infrastructure Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	26	1	-	-	1	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	608	608	-	1,244	1,215	29	1,633	4,858	4,624	309	-	4,933	●	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	608	608	-	1,244	1,215	29	1,633	4,884	4,625	309	-	4,934		RDI operating income remains on track to budget.
Operating Expenses														
Employee Costs	169	111	(57)	725	787	62	1,306	3,246	2,219	(46)	-	2,173	●	-
Borrowing Costs	-	-	-	-	-	-	-	4	-	-	-	-	-	-
Materials and Services	(7)	(24)	(17)	65	89	24	96	168	482	323	-	804	●	-
Depreciation and Amortisation	3,642	3,591	(51)	20,517	21,569	1,052	23,941	53,905	59,876	(5,300)	-	54,576	●	The favourable variance on this budget is due to the phasing of Depreciation and the ongoing capitalisation of completed projects.
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	5,980	-	-	-	-	-	-
Internal Expenses	29	7	(22)	138	127	(11)	34	70	372	(66)	-	306	●	-
Overheads	48	48	-	4,373	4,373	-	3,242	12,222	10,609	(113)	-	10,496	●	-
Total Expenses attributable to Operations	3,882	3,733	(148)	25,819	26,946	1,127	28,619	75,595	73,557	(5,203)	-	68,355		RDI operating expenses are currently favourable by 4.2% due to staff vacancies and the phasing of Depreciation but remains on track to budget for the end of the year.
Operating Result after Overheads and before Capital Amounts	(3,274)	(3,126)	(148)	(24,575)	(25,731)	1,156	(26,988)	(70,711)	(68,933)	5,512	-	(63,421)		
Capital Grants	2,805	5,962	(3,157)	7,456	5,962	1,494	1,875	22,506	4,445	28,563	-	33,008	●	The Capital Grant budget is currently favourable due to the phasing of milestone payments but remains on track to budget for the end of the year.
Capital Contributions	-	-	-	15	-	15	-	19,231	-	-	-	-	-	-
Grants and Contributions Capital Received	2,805	5,962	(3,157)	7,471	5,962	1,509	1,875	41,737	4,445	28,563	-	33,008		
Net Operating Result	(469)	2,836	(3,305)	(17,104)	(19,769)	2,665	(25,111)	(28,974)	(64,488)	34,075	-	(30,413)		



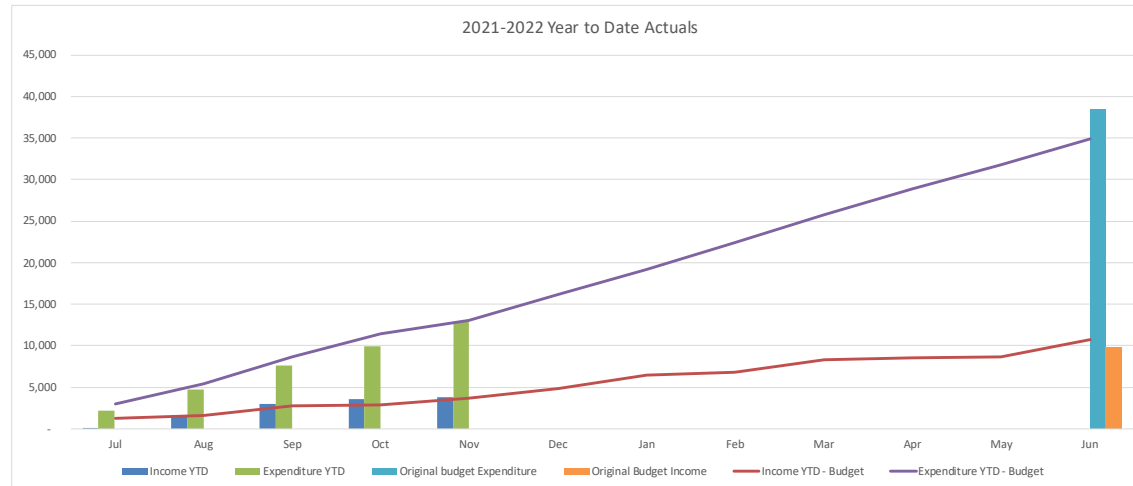
03.04. Roads Construction and Maintenance

Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	15	133	(118)	1,352	1,316	36	641	5,514	4,411	1,000	-	5,411		
Other Revenue	-	-	-	-	-	-	(1)	1	-	-	-	-		
Interest	-	-	-	(0)	-	(0)	(0)	-	-	-	-	-		
Grants and Contributions	-	-	-	1,480	1,451	29	1,435	2,526	2,902	-	-	2,902		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	197	595	(398)	917	890	27	240	1,085	2,452	-	-	2,452		
Total Income attributable to Operations	212	728	(516)	3,749	3,658	91	2,315	9,125	9,765	1,000	-	10,765		Income tracking at 102% of forecast budget.
Operating Expenses														
Employee Costs	931	609	(322)	4,439	4,235	(204)	6,188	16,314	11,918	(571)	-	11,348		Minor negative variance year to date primarily due to the apportionment of leave entitlements against budget. Overall position is on track for year end.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	807	709	(98)	2,369	2,418	49	2,982	8,678	7,046	1,497	-	8,544		
Depreciation and Amortisation	1	8	7	21	41	20	45	86	99	-	-	99		
Other Expenses	-	-	-	1	-	(1)	0	(2)	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	2	-	-	-	-		
Internal Expenses	918	(22)	(940)	4,521	4,795	274	5,564	10,150	16,059	(4,872)	-	11,188		
Overheads	298	298	-	1,566	1,566	-	1,423	5,046	3,312	446	-	3,758		
Total Expenses attributable to Operations	2,955	1,601	(1,353)	12,918	13,056	138	16,201	40,274	38,435	(3,499)	-	34,936		Expenditure tracking at 99% against forecast budget.
Operating Result after Overheads and before Capital Amounts	(2,743)	(873)	(1,870)	(9,169)	(9,398)	229	(13,886)	(31,149)	(28,670)	4,499	-	(24,171)		Roads Construction and Maintenance is tracking at a positive variance of \$229k. Overall position is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(2,743)	(873)	(1,870)	(9,169)	(9,398)	229	(13,886)	(31,149)	(28,670)	4,499	-	(24,171)		

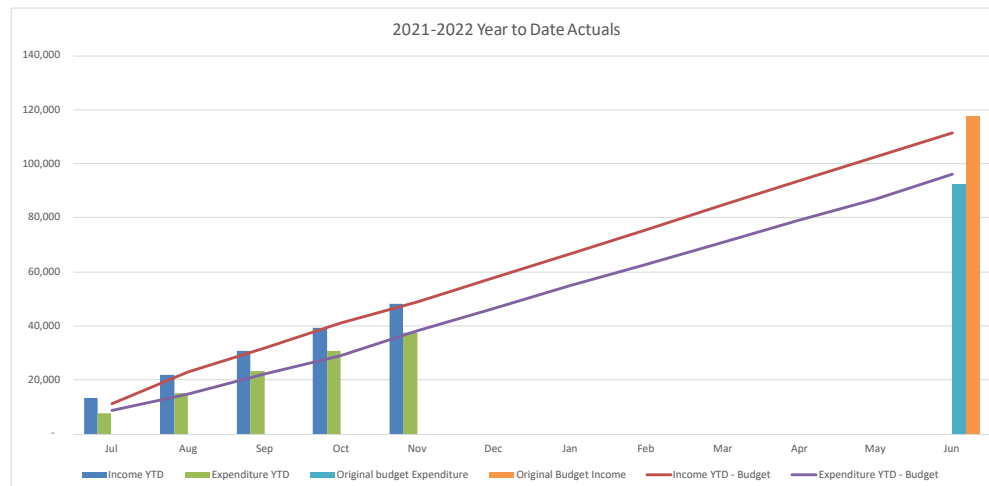


03.05. Waste and Resource Recovery Management Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	6,372	7,101	(729)	36,270	36,107	163	33,085	78,732	78,427	2,145	-	80,572	●	-
User Charges and Fees	1,747	175	1,573	7,685	7,883	(198)	8,613	20,988	23,024	(3,030)	-	19,994	●	2.5% (\$198K) unfavourable to budget YTD due to reduced patronage and volumes of waste delivered to Councils waste facilities by self haul public and commercial customers. There are some offsetting savings, including reduced waste levy expenditure (other expenses).
Other Revenue	251	350	(99)	722	708	14	489	1,680	1,073	626	-	1,699	●	
Interest	0	-	0	2	-	2	-	2	-	-	-	-	●	
Grants and Contributions	4	20	(16)	45	100	(55)	8	259	315	-	-	315	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	598	252	346	3,411	3,972	(561)	5,787	10,347	14,944	(5,840)	-	9,104	●	14% (\$561K) unfavourable to budget due to reduced internal waste tonnages being delivered by operational units of Council and a reduction in the value and composition of the capital works program.
Total Income attributable to Operations	8,972	7,898	1,074	48,135	48,769	(635)	47,982	112,008	117,783	(6,099)	-	111,685		
Operating Expenses														
Employee Costs	392	390	(2)	2,041	2,023	(18)	1,993	5,320	4,861	195	-	5,056	●	
Borrowing Costs	-	-	-	-	-	-	-	1,190	1,139	-	-	1,139	●	
Materials and Services	2,836	5,411	2,575	14,848	15,326	477	14,435	34,624	32,046	5,983	-	38,028	●	
Depreciation and Amortisation	251	248	(3)	1,242	1,242	(0)	1,664	3,441	3,933	-	-	3,933	●	
Other Expenses	2,287	1,710	(578)	11,300	11,408	108	11,884	28,109	30,117	(1,716)	-	28,401	●	
Loss on Disposal	-	-	-	-	-	-	-	3	-	-	-	-	●	
Internal Expenses	477	655	178	2,227	2,341	114	2,084	5,398	8,125	(2,469)	-	5,656	●	
Overheads	620	620	-	5,799	5,799	-	4,498	14,389	12,167	1,750	-	13,917	●	
Total Expenses attributable to Operations	6,863	9,033	2,170	37,457	38,138	681	36,558	92,474	92,387	3,743	-	96,130		Expenditure tracking to budget, with savings in materials and contracts and other expenses (waste levy payments) due to reduced waste disposal volumes.
Operating Result after Overheads and before Capital Amounts	2,109	(1,135)	3,244	10,678	10,632	46	11,424	19,534	25,396	(9,842)	-	15,555		The Waste and Resource Recovery Unit is closely tracking to budget with a favourable variance of \$46K.
Capital Grants	-	-	-	-	-	-	9	17	-	-	-	-	-	
Capital Contributions	-	-	-	-	-	-	-	10	-	-	-	-	-	
Grants and Contributions Capital Received	-	-	-	-	-	-	9	26	-	-	-	-		
Net Operating Result	2,109	(1,135)	3,244	10,678	10,632	46	11,434	19,560	25,396	(9,842)	-	15,555		





Water and Sewer Monthly Financial Reports

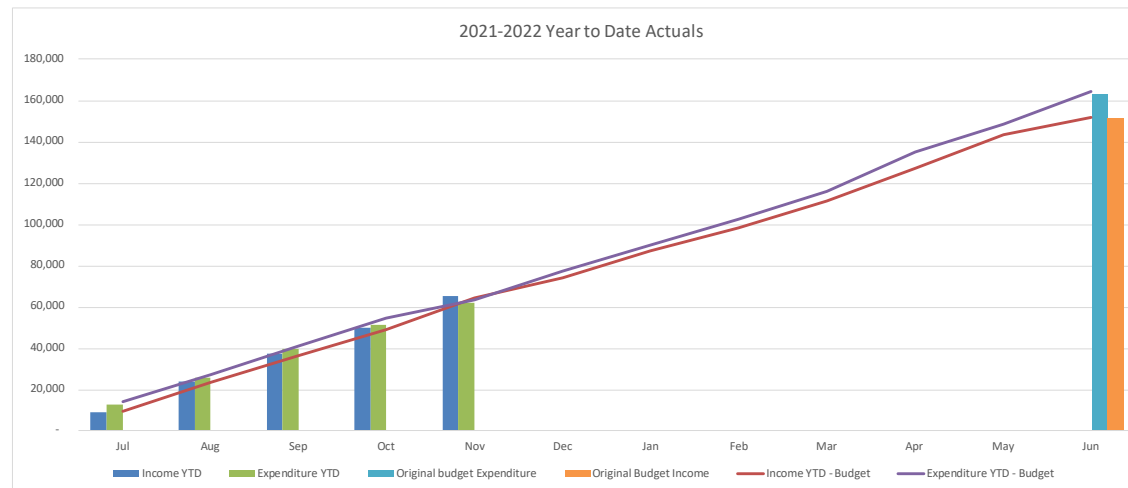
November 2021

04. Water and Sewer Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	8,065	7,622	442	30,570	28,851	1,719	26,229	66,519	66,493	(0)	-	66,493
User Charges and Fees	6,927	7,357	(430)	33,176	33,937	(761)	32,777	75,230	80,585	0	-	80,585
Other Revenue	10	-	10	106	-	106	62	102	-	-	-	-
Interest	75	157	(83)	594	787	(193)	910	2,096	1,988	0	-	1,988
Grants and Contributions	-	-	-	3	-	3	282	465	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	(36)	(36)	26	-	-	26
Internal Revenue	189	197	(8)	814	1,006	(192)	825	2,655	2,448	-	-	2,448
Total Income attributable to Operations	15,265	15,334	(69)	65,263	64,581	682	61,050	147,031	151,540	0	-	151,540
Operating Expenses												
Employee Costs	2,014	2,001	(13)	10,179	10,441	262	13,455	34,754	27,327	(222)	-	27,106
Borrowing Costs	848	741	(107)	3,863	3,896	33	4,991	12,533	9,186	(322)	-	8,864
Materials and Contracts	1,234	1,100	(134)	5,822	6,319	497	7,784	21,405	16,985	98	-	17,083
Depreciation and Amortisation	4,438	2,195	(2,243)	24,972	24,995	23	27,790	65,834	68,084	(0)	-	68,084
Other Expenses	-	-	-	-	-	-	0	(19)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	2,379	-	-	-	-
Internal Expenses	1,606	1,649	43	8,357	8,734	377	8,054	18,627	21,367	74	-	21,442
Overheads	854	854	-	9,054	9,054	-	7,143	24,584	20,224	1,506	-	21,730
Total Expenses attributable to Operations	10,994	8,540	(2,454)	62,248	63,439	1,192	69,217	180,097	163,175	1,135	-	164,309
Operating Result after Overheads and before Capital Amounts	4,271	6,795	(2,523)	3,015	1,141	1,874	(8,168)	(33,066)	(11,635)	(1,135)	-	(12,769)
Capital Grants	152	2,139	(1,986)	1,912	2,139	(226)	1,371	5,914	2,500	6,497	-	8,997
Capital Contributions	353	(1,441)	1,793	1,497	2,570	(1,074)	2,883	6,751	12,033	(5,962)	-	6,070
Grants and Contributions Capital Received	505	698	(193)	3,409	4,709	(1,300)	4,255	12,665	14,533	534	-	15,067
Net Operating Result	4,776	7,493	(2,716)	6,424	5,850	574	(3,913)	(20,401)	2,898	(600)	-	2,298

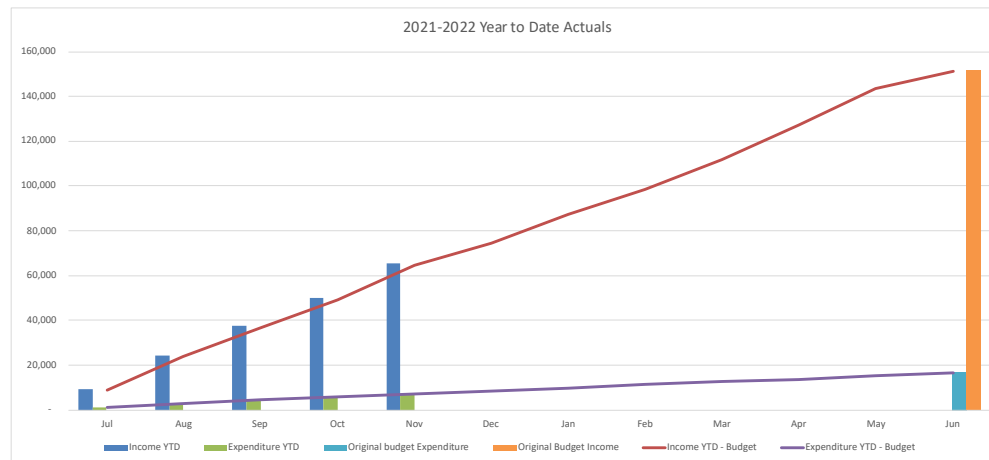


04.01. Water and Sewer Executive Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	8,065	7,622	442	30,570	28,851	1,719	26,229	66,519	66,493	(0)	-	66,493	●	Favourable variance mainly Sewer Service Availability charges and is due to additional revenue associated with PART Clarification Notice No 1 of 2021 which was not reflected in budget.
User Charges and Fees	6,927	7,357	(430)	33,176	33,937	(761)	32,777	75,230	80,585	0	-	80,585	●	Unfavourable variance associated with Water Usage charges with water demand being low last few months due to high rainfall. YTD water demand is currently 2.3% lower than previous year.
Other Revenue	10	-	10	106	-	106	62	102	-	-	-	-	●	Interest Revenue is unfavourable as allocation of investment earnings for month of November is outstanding.
Interest	75	157	(83)	594	787	(193)	910	2,096	1,988	0	-	1,988	●	
Grants and Contributions	-	-	-	-	-	-	282	463	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	(36)	(36)	26	-	-	26		
Internal Revenue	189	197	(8)	814	1,006	(192)	825	2,655	2,448	-	-	2,448	●	Unfavourable variance due to mainly to timing of processing internal revenue - offsets favourable variance in annual / user charges above.
Total Income attributable to Operations	15,265	15,334	(69)	65,260	64,581	679	61,050	147,029	151,540	0	-	151,540		
Operating Expenses														
Employee Costs	214	195	(19)	969	978	9	1,339	3,262	2,921	(74)	-	2,846	●	
Borrowing Costs	848	741	(107)	3,863	3,896	33	4,991	12,533	9,186	(322)	-	8,864	●	
Materials and Services	94	92	(2)	375	411	36	84	772	648	0	-	648	●	
Depreciation and Amortisation	(6)	(12)	(6)	2	2	-	18	38	42	(38)	-	4	●	
Other Expenses	-	-	-	-	-	-	0	(19)	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	142	160	18	737	863	126	809	1,903	2,108	(40)	-	2,068	●	
Overheads	51	51	-	924	924	-	489	3,166	2,140	78	-	2,218	●	
Total Expenses attributable to Operations	1,343	1,227	(116)	6,869	7,073	204	7,730	21,655	17,045	(397)	-	16,648		
Operating Result after Overheads and before Capital Amounts	13,922	14,107	(185)	58,391	57,507	883	53,320	125,374	134,495	397	-	134,892		
Capital Grants	152	2,139	(1,986)	1,912	2,139	(226)	1,156	5,628	2,500	6,497	-	8,997	●	Actuals includes \$1.0m re Gosford CBD, \$0.7m re Warnervale Town Centre and \$0.2m re Mardi WTP upgrade. Unfavourable variance due to timing of grant payments.
Capital Contributions	353	(1,486)	1,839	1,451	2,525	(1,074)	2,887	6,751	12,033	(6,008)	-	6,025	●	Unfavourable variance in Developer Contributions - budget has been reduced to \$0.5m per month however only \$1.5m received YTD with activity down substantially on prior year.
Grants and Contributions Capital Received	505	653	(148)	3,364	4,664	(1,300)	4,043	12,379	14,533	489	-	15,022		
Net Operating Result	14,427	14,760	(333)	61,754	62,171	(417)	57,363	137,753	149,028	886	-	149,914		



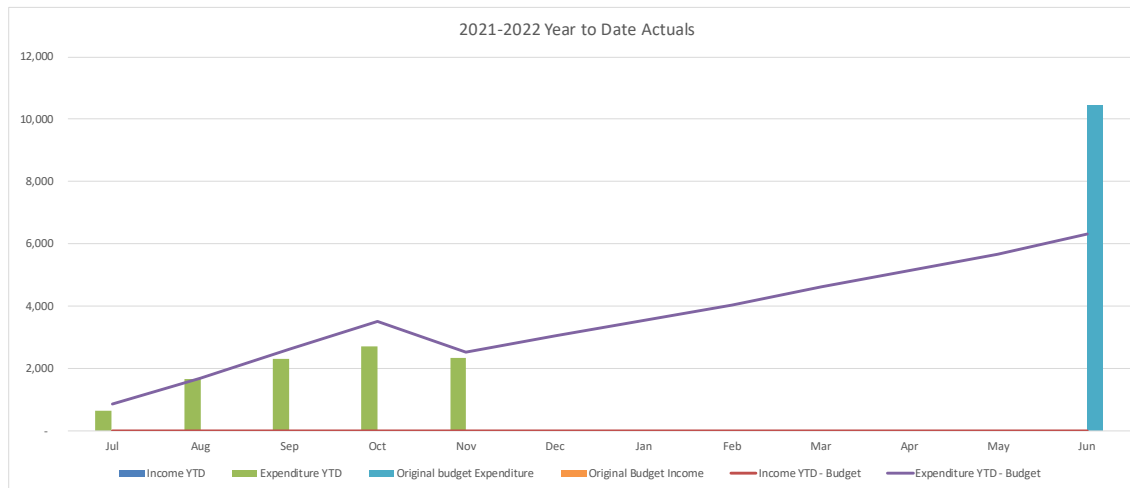
04.02. WS Planning and Delivery

Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	175	197	22	941	1,101	160	1,350	3,936	2,891	(60)	-	2,831	●	Favourable variance due to vacancies and additional time as been charged to capital projects compared to budget.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	87	6	(82)	608	637	29	1,093	4,010	1,963	(353)	-	1,609	●	
Depreciation and Amortisation	(466)	(978)	(512)	290	290	(0)	1,607	3,156	3,781	(3,084)	-	697	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	1,289	-	-	-	-	●	
Internal Expenses	25	(9)	(34)	113	111	(2)	10	21	361	(94)	-	267	●	
Overheads	(198)	(198)	-	384	384	-	632	2,365	1,436	(514)	-	922	●	
Total Expenses attributable to Operations	(376)	(982)	(605)	2,337	2,524	187	4,692	14,777	10,432	(4,106)	-	6,326		
Operating Result after Overheads and before Capital Amounts	376	982	(605)	(2,337)	(2,524)	187	(4,692)	(14,777)	(10,432)	4,106	-	(6,326)		
Capital Grants	-	-	-	-	-	-	215	189	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	(4)	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	211	189	-	-	-	-		
Net Operating Result	376	982	(605)	(2,337)	(2,524)	187	(4,481)	(14,589)	(10,432)	4,106	-	(6,326)		

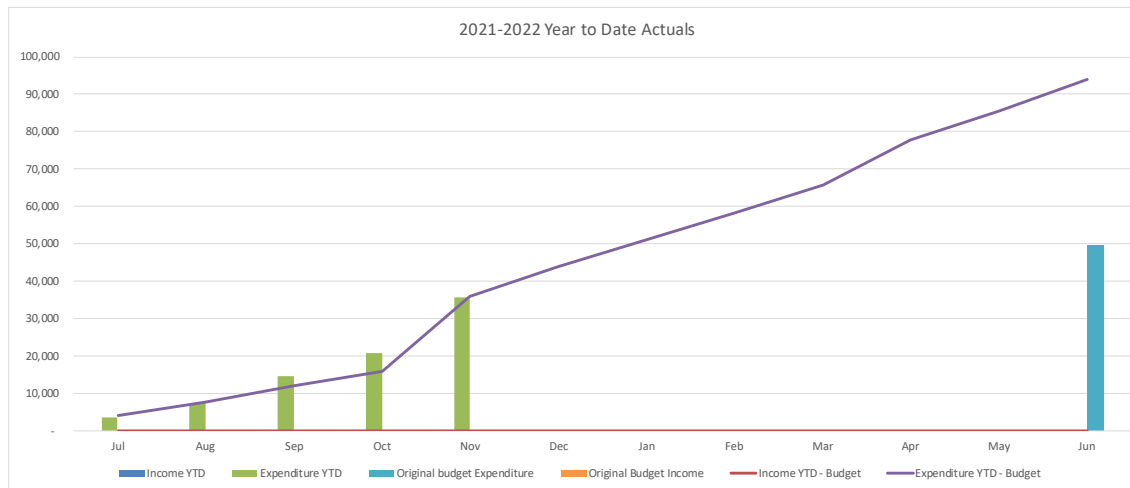


04.03. WS Operations and Maintenance Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	3	-	3	-	3	-	-	-	-		Employment and Training grant re apprentices.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	3	-	3	-	3	-	-	-	-		
Operating Expenses														
Employee Costs	1,036	1,011	(25)	5,191	5,304	113	7,427	18,888	15,277	(1,688)	-	13,590		Favourable variance due to a number of vacancies, offset by additional overtime costs.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	634	509	(125)	2,742	2,672	(70)	4,296	9,685	6,935	177	-	7,112		Small unfavourable variance, includes costs of approx \$0.1m associated with urgent 33kv high voltage cable repairs at Mangrove Creek Pump.
Depreciation and Amortisation	9,392	14,747	5,355	18,015	18,023	8	4,007	8,698	9,783	39,385	-	49,167		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	121	-	-	-	-		
Internal Expenses	860	708	(152)	4,511	4,825	313	4,275	9,578	12,362	(792)	-	11,570		Favourable variance in Plant & Fleet and Tipping charges.
Overheads	3,086	3,086	-	5,222	5,222	-	2,001	7,145	5,308	7,225	-	12,534		
Total Expenses attributable to Operations	15,008	20,062	5,054	35,682	36,046	364	22,005	54,114	49,665	44,307	-	93,972		
Operating Result after Overheads and before Capital Amounts	(15,008)	(20,062)	5,054	(35,679)	(36,046)	367	(22,005)	(54,111)	(49,665)	(44,307)	-	(93,972)		
Capital Grants	-	-	-	-	-	-	-	97	-	-	-	-		
Capital Contributions	-	45	(45)	45	45	-	-	-	-	45	-	45		
Grants and Contributions Capital Received	-	45	(45)	45	45	-	-	97	-	45	-	45		
Net Operating Result	(15,008)	(20,016)	5,008	(35,634)	(36,001)	367	(22,005)	(54,014)	(49,665)	(44,262)	-	(93,927)		

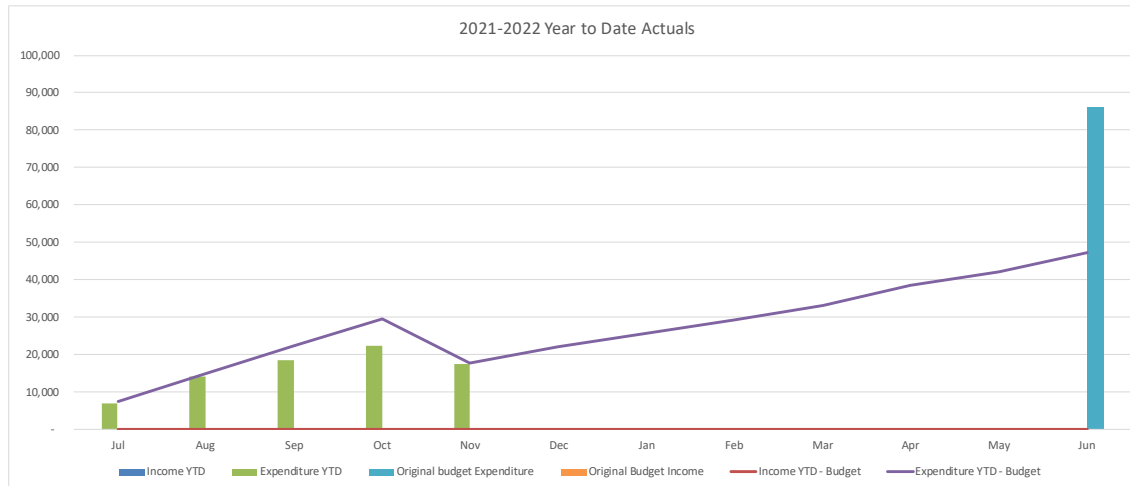


04.04. WS Headworks and Treatment Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	589	599	9	3,077	3,058	(20)	3,339	8,667	6,238	1,600	-	7,838	●	Small unfavourable variance due primarily to overtime.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	419	492	74	2,097	2,599	502	2,312	6,938	7,439	275	-	7,714	●	Favourable variance primarily due to timing of a number of major maintenance projects - expected to reverse over coming months.
Depreciation and Amortisation	(4,482)	(11,562)	(7,081)	6,665	6,680	15	22,158	53,942	54,478	(36,263)	-	18,216	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	968	-	-	-	-		
Internal Expenses	578	790	211	2,996	2,935	(61)	2,960	7,126	6,538	1,000	-	7,538	●	Unfavourable variance due primarily to internal tipping fees, mainly timing and expected to correct next month.
Overheads	(2,086)	(2,086)	-	2,524	2,524	-	4,021	11,908	11,340	(5,283)	-	6,058	●	
Total Expenses attributable to Operations	(4,981)	(11,767)	(6,786)	17,360	17,797	437	34,790	89,551	86,033	(38,670)	-	47,363		
Operating Result after Overheads and before Capital Amounts	4,981	11,767	(6,786)	(17,360)	(17,797)	437	(34,790)	(89,551)	(86,033)	38,670	-	(47,363)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	4,981	11,767	(6,786)	(17,360)	(17,797)	437	(34,790)	(89,551)	(86,033)	38,670	-	(47,363)		





Environment and Planning Monthly Financial Reports

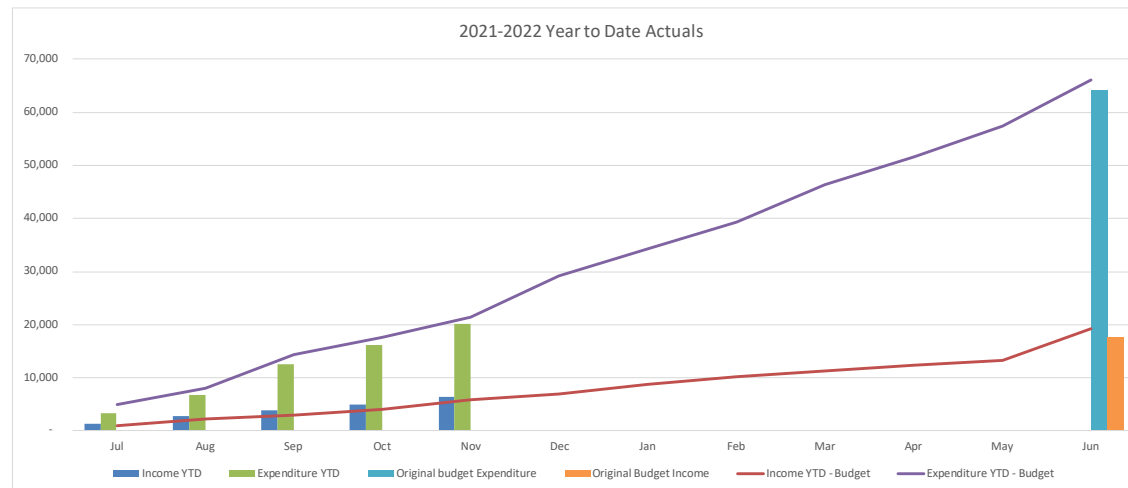
November 2021

05. Environment and Planning Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	867	1,277	(410)	4,366	4,015	351	3,729	9,337	7,965	1,586	-	9,552
Other Revenue	393	219	174	1,383	1,066	317	1,011	2,632	2,555	55	-	2,609
Interest	0	-	0	0	-	0	-	1	-	-	-	-
Grants and Contributions	228	219	9	610	613	(3)	2,547	5,536	6,609	(187)	-	6,422
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	6	-	6	6	-	6	12	260	243	-	-	243
Internal Revenue	9	(10)	20	58	109	(51)	107	269	358	(32)	-	326
Total Income attributable to Operations	1,502	1,704	(202)	6,423	5,803	620	7,406	18,035	17,730	1,422	-	19,152
Operating Expenses												
Employee Costs	2,232	1,778	(454)	11,090	11,286	197	14,368	37,295	29,249	(359)	-	28,890
Borrowing Costs	-	-	-	7	-	(7)	-	(3)	20	-	-	20
Materials and Contracts	522	910	389	2,211	2,925	714	4,257	12,902	16,385	1,143	-	17,528
Depreciation and Amortisation	105	140	35	525	700	175	503	(558)	1,679	-	-	1,679
Other Expenses	50	66	16	1,530	1,545	16	1,474	5,582	5,941	66	-	6,007
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	396	169	(227)	1,678	1,775	97	1,862	5,013	4,870	(678)	-	4,192
Overheads	800	800	-	3,222	3,222	-	2,126	8,928	6,122	1,610	-	7,732
Total Expenses attributable to Operations	4,104	3,863	(242)	20,262	21,454	1,192	24,590	69,159	64,267	1,781	-	66,049
Operating Result after Overheads and before Capital Amounts	(2,602)	(2,159)	(443)	(13,839)	(15,651)	1,812	(17,185)	(51,124)	(46,537)	(359)	-	(46,897)
Capital Grants	7	4	4	163	4	160	1,079	1,596	500	254	-	754
Capital Contributions	743	(1,363)	2,106	4,553	6,108	(1,554)	5,230	12,395	22,412	(6,452)	-	15,960
Grants and Contributions Capital Received	750	(1,359)	2,110	4,717	6,112	(1,394)	6,309	13,991	22,912	(6,198)	-	16,714
Net Operating Result	(1,852)	(3,519)	1,666	(9,122)	(9,539)	417	(10,876)	(37,133)	(23,625)	(6,557)	-	(30,183)

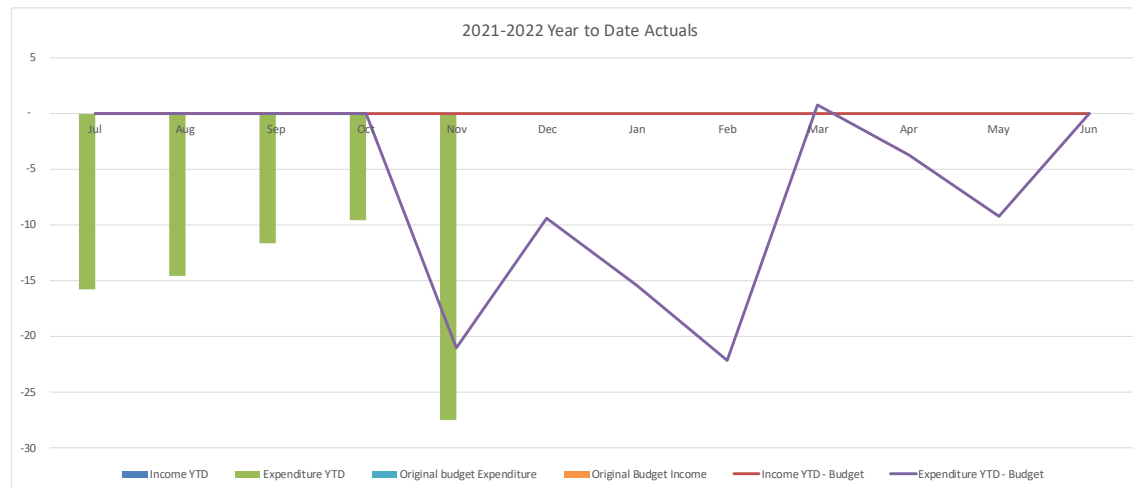


05.01. Environment and Planning Executive Operating Statement



November 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	53	47	(7)	264	262	(2)	363	691	664	(4)	-	660	●	Slightly higher for the month, will return below budget next month and remain on track for year.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	1	(6)	(7)	3	5	2	9	30	35	(3)	-	32	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	(3)	8	11	9	16	7	25	46	23	15	-	38	●	
Overheads	(70)	(70)	-	(304)	(304)	-	(115)	(767)	(721)	(8)	-	(729)	●	
Total Expenses attributable to Operations	(18)	(21)	(3)	(28)	(21)	7	282	-	-	0	-	0		
Operating Result after Overheads and before Capital Amounts	18	21	(3)	28	21	7	(282)	-	-	(0)	-	(0)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	18	21	(3)	28	21	7	(282)	-	-	(0)	-	(0)		

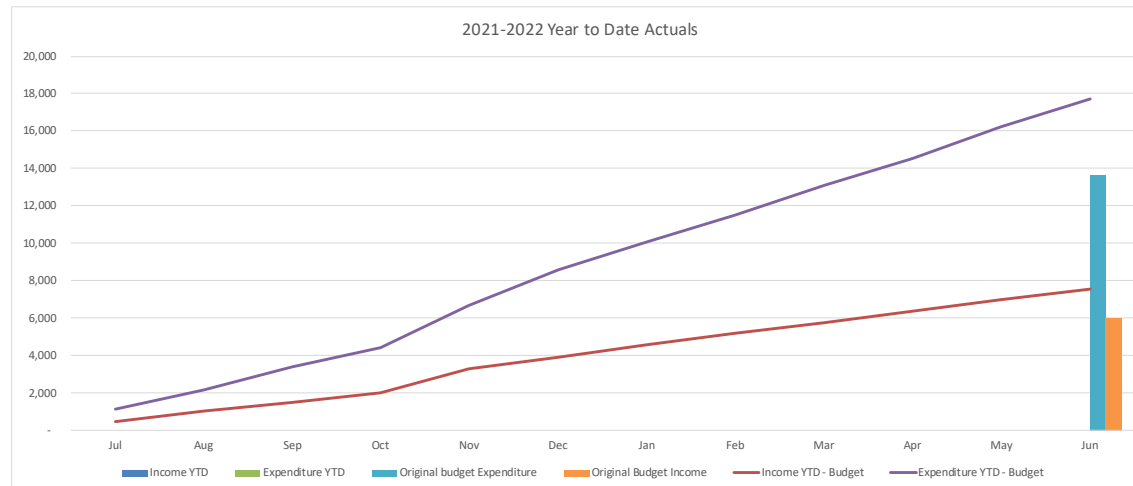


05.02. Development Assessment Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	752	1,224	(472)	3,370	3,212	158	2,669	6,861	5,963	1,287	-	7,250	●	Received fees and charges slightly higher than anticipated YTD.
Other Revenue	1	1	(0)	2	7	(4)	15	19	16	-	-	16	●	Other revenue slightly down on anticipated as a result of office closures through covid
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	2	74	(72)	2	74	(72)	-	-	-	292	-	292	●	Income has been received under DPIE Faster Regionally Significant DA program pilot. Delays in engagements requires income to be deferred to a future period. On track for delivery of project in accordance with funding agreement.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	(1)	-	(1)	(1)	-	(1)	-	-	-	-	-	-		
Total Income attributable to Operations	754	1,299	(545)	3,373	3,292	81	2,684	6,880	5,979	1,579	-	7,558		
Operating Expenses														
Employee Costs	728	714	(15)	3,575	3,576	1	4,025	10,952	8,807	100	-	8,907	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	137	169	32	385	503	118	125	1,073	1,500	1,072	-	2,572	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	(1)	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	45	11	(34)	205	205	(0)	239	546	581	(89)	-	492	●	
Overheads	1,383	1,383	-	2,394	2,394	-	1,246	4,033	2,794	2,950	-	5,745	●	
Total Expenses attributable to Operations	2,293	2,276	(17)	6,558	6,677	119	5,635	16,604	13,682	4,033	-	17,715		
Operating Result after Overheads and before Capital Amounts	(1,539)	(977)	(562)	(3,185)	(3,385)	200	(2,951)	(9,723)	(7,703)	(2,454)	-	(10,157)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	3	4	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	3	4	-	-	-	-		
Net Operating Result	(1,539)	(977)	(562)	(3,185)	(3,385)	200	(2,948)	(9,720)	(7,703)	(2,454)	-	(10,157)		

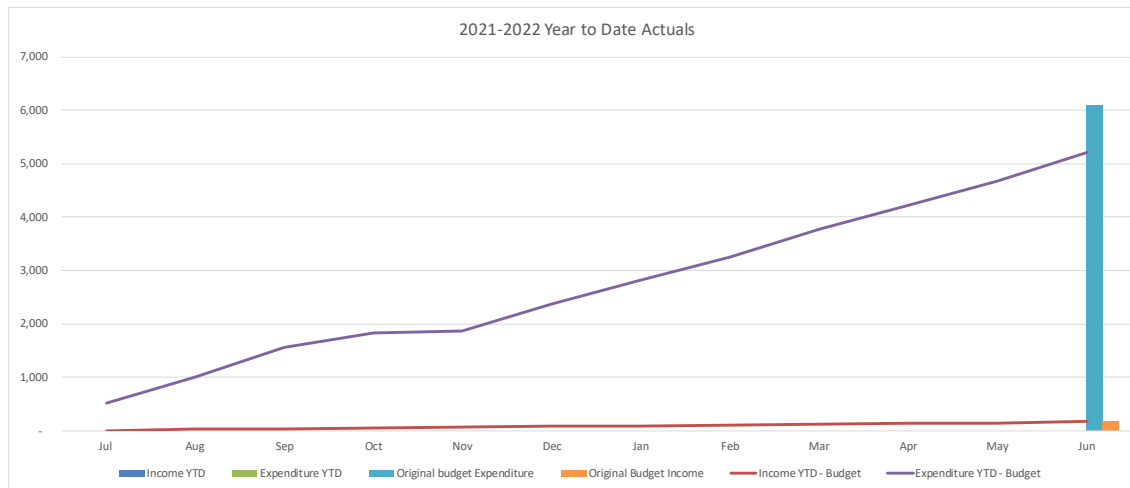


05.03. Strategic Planning Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	19	13	6	83	67	16	80	183	161	-	-	161		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	0	-	0	73	220	20	-	-	20		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	19	13	6	83	67	16	154	403	181	-	-	181		
Operating Expenses														
Employee Costs	280	83	(197)	1,394	1,402	9	2,347	5,963	4,059	(227)	-	3,832		
Borrowing Costs	-	-	-	7	-	(7)	-	(7)	20	-	-	20		
Materials and Services	6	206	200	18	296	278	347	698	884	67	-	951		This is lower than forecast for the month(s) however contracts are in place and invoices are being requested from consultants.
Depreciation and Amortisation	1	1	0	3	4	1	3	7	11	-	-	11		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	15	(33)	(48)	69	72	3	113	253	315	(143)	-	172		
Overheads	(225)	(225)	-	94	94	-	144	1,364	797	(571)	-	227		
Total Expenses attributable to Operations	77	32	(44)	1,585	1,869	284	2,955	8,278	6,085	(873)	-	5,212		
Operating Result after Overheads and before Capital Amounts	(58)	(19)	(39)	(1,502)	(1,802)	300	(2,801)	(7,875)	(5,905)	873	-	(5,031)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	743	(1,363)	2,106	4,553	6,108	(1,554)	5,115	11,693	22,412	(6,452)	-	15,960		Low due to slow development activity and Covid legislation allowing for delayed payments.
Grants and Contributions Capital Received	743	(1,363)	2,106	4,553	6,108	(1,554)	5,115	11,693	22,412	(6,452)	-	15,960		
Net Operating Result	685	(1,382)	2,067	3,052	4,306	(1,254)	2,314	3,817	16,508	(5,579)	-	10,929		



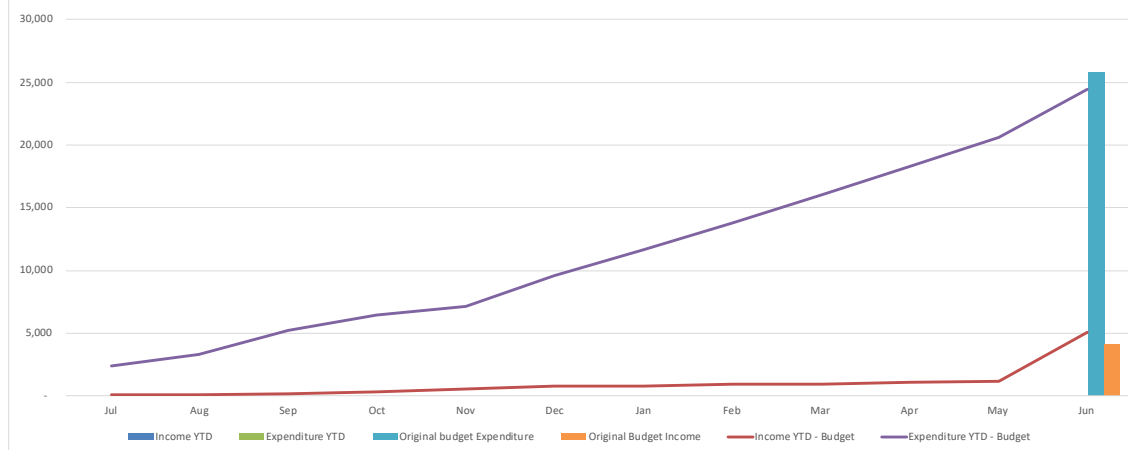
05.04. Environmental Management Operating Statement



November 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	47	136	(90)	208	160	48	54	215	71	299	-	370	●	
Other Revenue	-	7	(7)	55	7	48	6	6	-	55	-	55	●	
Interest	0	-	0	0	-	0	-	0	-	-	-	-	●	
Grants and Contributions	183	95	88	395	289	106	62	2,514	3,815	615	-	4,430	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	(0)	(20)	20	4	59	(55)	52	114	238	(32)	-	206	●	Internal revenue remains unfavourable as a result of discontinuation of a number of internally funded programs, but the unfavourable variance has zero net organisational impact.
Total Income attributable to Operations	229	218	11	662	515	146	175	2,850	4,123	937	-	5,060		
Operating Expenses														
Employee Costs	585	431	(154)	3,036	2,997	(38)	3,825	9,656	7,886	(133)	-	7,753	●	Q1 budget adjustments to address YTD favourable variance associated with employee costs have resulted in a minor YTD unfavourable variance (1.3%) for this category for the November period.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	142	256	113	760	1,352	592	1,851	6,616	10,157	(95)	-	10,062	●	
Depreciation and Amortisation	73	96	23	366	481	116	343	1,117	1,155	-	-	1,155	●	
Other Expenses	50	66	16	50	66	16	-	63	-	66	-	66	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	236	(51)	(287)	787	744	(43)	889	1,783	2,357	(592)	-	1,765	●	YTD Unfavourable variance (5.8%) driven by increased period spend on tipping fees associated with earlier than planned flood mitigation activities (removal of obstructions from urban channels).
Overheads	(97)	(97)	-	1,513	1,513	-	1,186	4,000	4,302	(670)	-	3,632	●	
Total Expenses attributable to Operations	989	701	(288)	6,511	7,153	642	8,095	23,234	25,857	(1,425)	-	24,433		
Operating Result after Overheads and before Capital Amounts	(760)	(483)	(277)	(5,850)	(6,638)	788	(7,920)	(20,384)	(21,734)	2,362	-	(19,372)		
Capital Grants	7	4	4	163	4	160	-	600	500	254	-	754	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	7	4	4	163	4	160	-	600	500	254	-	754		
Net Operating Result	(753)	(480)	(273)	(5,686)	(6,635)	948	(7,920)	(19,784)	(21,234)	2,615	-	(18,619)		

2021-2022 Year to Date Actuals

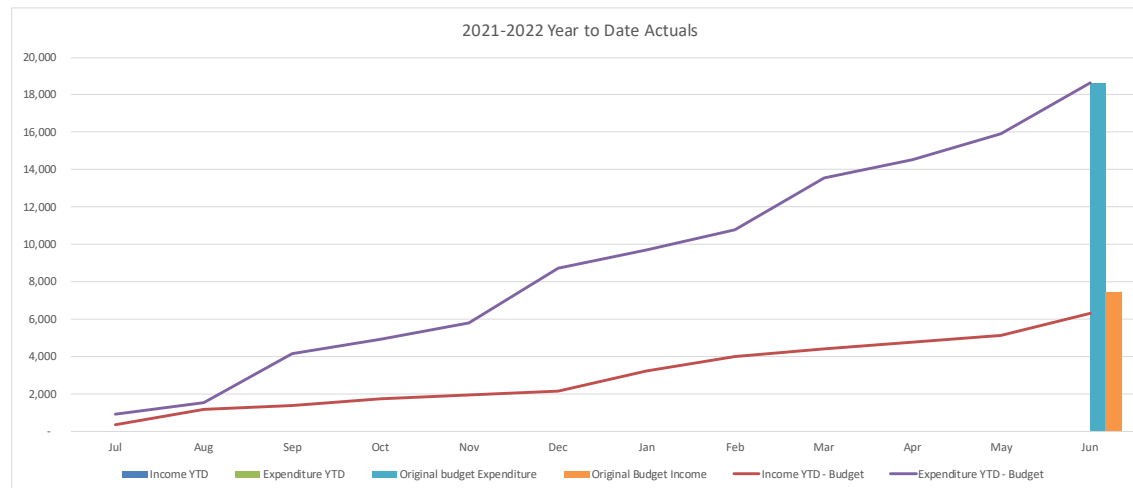


05.05. Environmental Compliance and Systems Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	49	(97)	146	705	576	128	925	2,078	1,771	-	-	1,771		
Other Revenue	392	210	181	1,326	1,052	274	990	2,607	2,539	-	-	2,539		
Interest	0	-	0	0	-	0	-	1	-	-	-	-		
Grants and Contributions	43	50	(7)	213	250	(37)	2,412	2,802	2,774	(1,094)	-	1,681		Grant covers bushfire prevention activities. Project on track to be delivered within budget.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	6	-	6	6	-	6	12	260	243	-	-	243		
Internal Revenue	10	10	-	54	50	4	55	155	120	-	-	120		
Total Income attributable to Operations	500	173	326	2,304	1,929	376	4,393	7,902	7,447	(1,094)	-	6,353		
Operating Expenses														
Employee Costs	585	503	(82)	2,821	3,048	227	3,808	10,033	7,834	(95)	-	7,739		
Borrowing Costs	-	-	-	-	-	-	-	5	-	-	-	-		
Materials and Services	235	286	51	1,046	770	(276)	1,923	4,486	3,809	103	-	3,911		YTD unfavourable variance of \$276K attributed to RFS expenditure.
Depreciation and Amortisation	31	43	11	155	214	59	156	(1,683)	513	-	-	513		
Other Expenses	(0)	-	0	1,480	1,480	0	1,474	5,520	5,941	-	-	5,941		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	103	234	130	608	739	131	597	2,384	1,595	130	-	1,725		
Overheads	(192)	(192)	-	(476)	(476)	-	(335)	298	(1,050)	(91)	-	(1,142)		
Total Expenses attributable to Operations	763	874	111	5,635	5,775	140	7,624	21,044	18,642	46	-	18,689		
Operating Result after Overheads and before Capital Amounts	(263)	(701)	437	(3,330)	(3,846)	516	(3,231)	(13,142)	(11,195)	(1,140)	-	(12,335)		
Capital Grants	-	-	-	-	-	-	1,079	996	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	111	699	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	1,191	1,695	-	-	-	-		
Net Operating Result	(263)	(701)	437	(3,330)	(3,846)	516	(2,040)	(11,446)	(11,195)	(1,140)	-	(12,335)		





Corporate Affairs Monthly Financial Reports

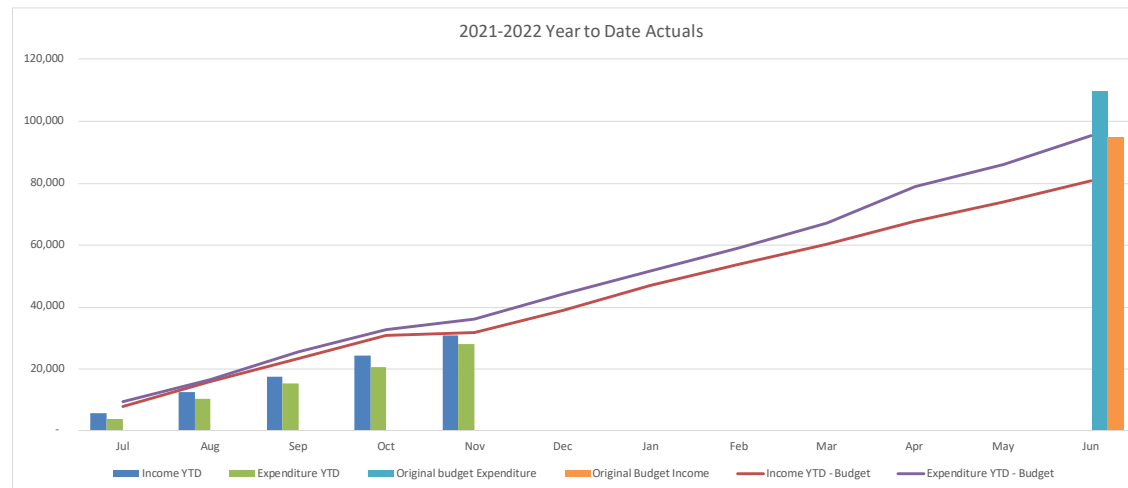
November 2021

06. Corporate Affairs Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	1,122	788	335	3,999	4,365	(366)	5,146	14,810	13,236	721	-	13,957
Other Revenue	128	1,289	(1,161)	1,921	1,888	33	1,386	5,080	3,425	357	-	3,782
Interest	-	-	-	-	-	-	-	3	-	-	-	-
Grants and Contributions	150	(47)	197	738	707	31	760	2,921	2,492	(746)	-	1,746
Gain on Disposal	-	-	-	-	-	-	882	2,609	-	-	-	-
Other income	390	206	184	2,321	2,299	22	1,923	4,354	5,105	(169)	-	4,936
Internal Revenue	4,584	(1,085)	5,669	21,879	22,641	(762)	26,852	58,447	70,787	(14,639)	-	56,148
Total Income attributable to Operations	6,374	1,151	5,223	30,858	31,899	(1,041)	36,951	88,225	95,046	(14,477)	-	80,569
Operating Expenses												
Employee Costs	3,829	3,051	(778)	19,864	21,245	1,381	28,773	74,293	55,738	(1,332)	-	54,407
Borrowing Costs	-	-	-	-	-	-	-	84	-	-	-	-
Materials and Contracts	5,618	4,183	(1,435)	27,418	33,008	5,589	35,205	84,114	81,878	(1,998)	-	79,880
Depreciation and Amortisation	634	(879)	(1,513)	6,867	7,552	685	10,896	21,181	24,618	(1,785)	-	22,832
Other Expenses	40	34	(6)	122	175	53	244	630	503	163	-	666
Loss on Disposal	-	-	-	-	-	-	206	479	-	-	-	-
Internal Expenses	614	208	(406)	3,376	3,616	240	4,309	9,666	11,225	(3,083)	-	8,142
Overheads	(3,276)	(3,276)	-	(29,496)	(29,496)	-	(28,729)	(77,786)	(64,228)	(6,562)	-	(70,790)
Total Expenses attributable to Operations	7,458	3,319	(4,138)	28,151	36,099	7,948	50,905	112,662	109,734	(14,597)	-	95,137
Operating Result after Overheads and before Capital Amounts	(1,084)	(2,168)	1,084	2,708	(4,200)	6,907	(13,954)	(24,437)	(14,688)	120	-	(14,568)
Capital Grants	-	-	-	-	-	-	1,901	2,676	500	-	-	500
Capital Contributions	-	-	-	-	-	-	98	305	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	1,999	2,981	500	-	-	500
Net Operating Result	(1,084)	(2,168)	1,084	2,708	(4,200)	6,907	(11,955)	(21,457)	(14,188)	120	-	(14,068)

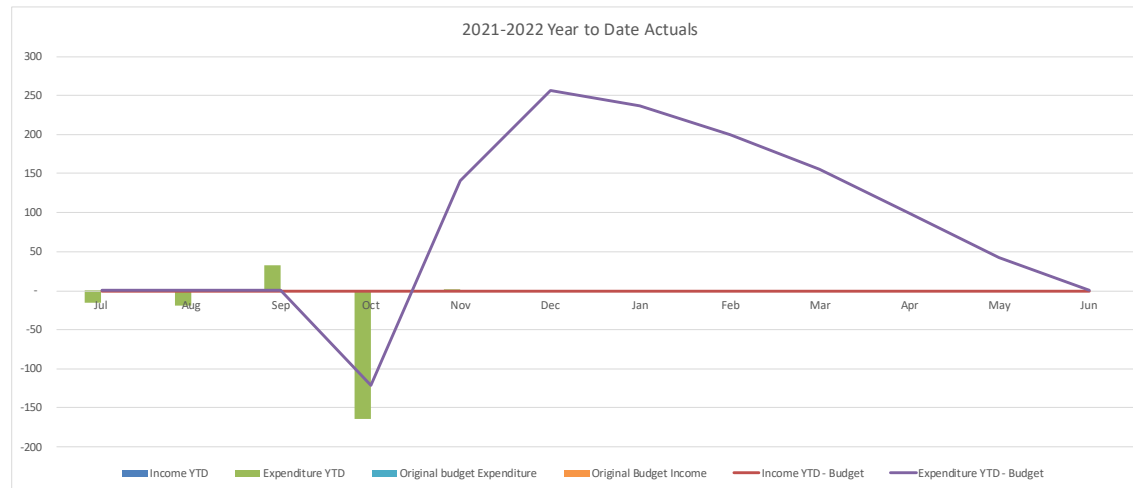


06.01. Corporate Affairs Executive Operating Statement



November 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	(196)	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	(196)	-	-	-	-		
Operating Expenses														
Employee Costs	56	53	(3)	284	276	(8)	364	1,011	689	-	-	689	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	111	209	98	279	425	147	140	657	607	50	-	657	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	1	1	(0)	5	5	0	13	55	35	(24)	-	11	●	
Overheads	(1)	(1)	-	(565)	(565)	-	(912)	(1,959)	(1,331)	(26)	-	(1,357)	●	
Total Expenses attributable to Operations	166	261	95	2	141	139	(394)	(235)	-	(0)	-	(0)		
Operating Result after Overheads and before Capital Amounts	(166)	(261)	95	(2)	(141)	139	394	39	-	0	-	0		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(166)	(261)	95	(2)	(141)	139	394	39	-	0	-	0		

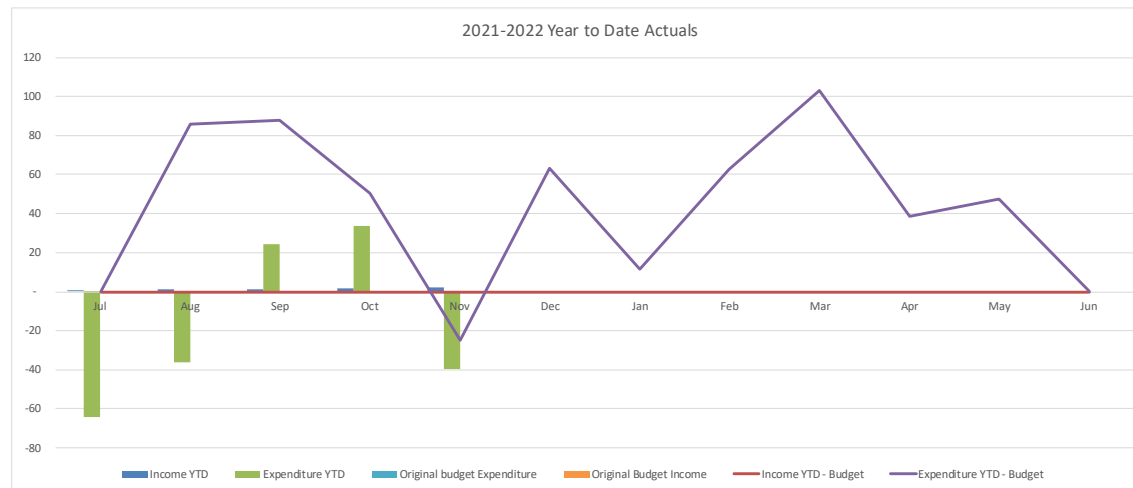


06.02. Finance Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	(2)	-	-	-	-	-		
Other Revenue	0	-	0	2	-	2	2	6	-	-	-	-		
Interest	-	-	-	-	-	-	-	3	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	148	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	0	-	0	2	-	2	1	157	-	-	-	-		
Operating Expenses														
Employee Costs	450	302	(148)	2,168	2,131	(37)	2,874	7,912	5,626	(266)	-	5,360		Principally overtime on project work and 1.0 FTE unbudgeted
Borrowing Costs	-	-	-	-	-	-	-	1	-	-	-	-		
Materials and Services	426	579	152	1,987	2,039	51	2,260	4,841	4,256	451	-	4,707		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	0	-	(0)	0	-	(0)	-	2	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	2	-	-	-	-		
Internal Expenses	10	4	(6)	51	51	0	68	163	141	(18)	-	123		
Overheads	(960)	(960)	-	(4,246)	(4,246)	-	(5,105)	(12,763)	(10,024)	(167)	-	(10,190)		
Total Expenses attributable to Operations	(73)	(75)	(2)	(40)	(25)	15	98	157	-	(0)	-	(0)		
Operating Result after Overheads and before Capital Amounts	74	75	(1)	42	25	17	(97)	0	-	0	-	0		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	74	75	(1)	42	25	17	(97)	0	-	0	-	0		

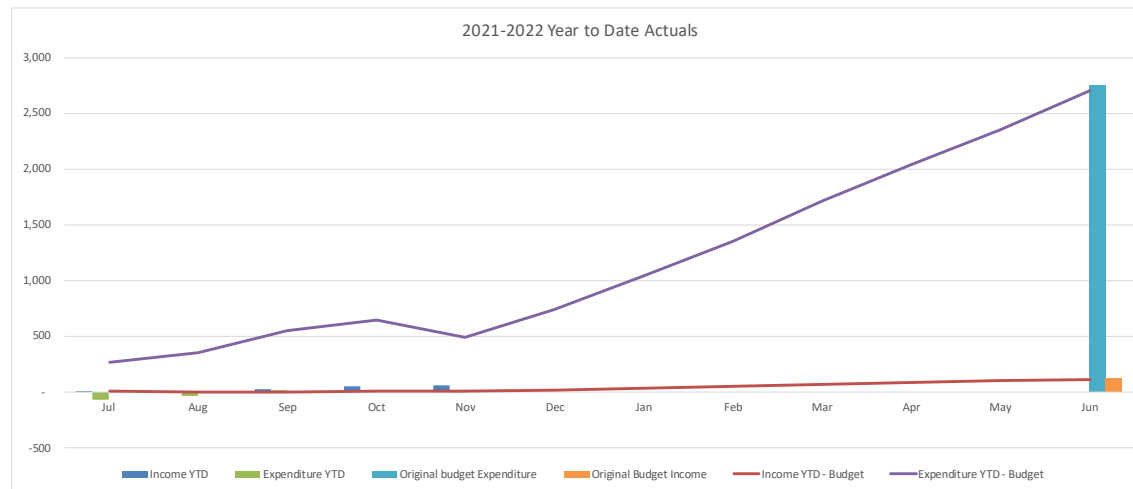


06.03. Communications Marketing and Customer Engagement Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	9	0	9	53	0	53	0	1	1	-	-	1	●	
Other Revenue	2	0	2	4	2	2	3	9	42	(35)	-	7	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	4	-	4	4	-	4	-	44	-	35	-	35	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	1	(1)	-	3	(3)	38	55	73	-	-	73	●	
Total Income attributable to Operations	15	1	13	61	5	56	42	108	115	0	-	116		
Operating Expenses														
Employee Costs	437	296	(141)	2,261	2,480	219	2,943	7,728	6,721	(395)	-	6,325	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	116	123	7	472	742	270	508	1,981	2,680	267	-	2,947	●	
Depreciation and Amortisation	9	10	1	45	50	5	40	117	120	-	-	120	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	13	2	(11)	62	62	(0)	63	132	178	(30)	-	148	●	
Overheads	(585)	(585)	-	(2,847)	(2,847)	-	(3,367)	(7,827)	(6,956)	124	-	(6,832)	●	
Total Expenses attributable to Operations	(10)	(153)	(143)	(6)	487	493	188	2,131	2,743	(34)	-	2,709		
Operating Result after Overheads and before Capital Amounts	25	155	(130)	67	(482)	549	(146)	(2,023)	(2,628)	34	-	(2,593)		
Capital Grants	-	-	-	-	-	-	43	50	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	43	50	-	-	-	-		
Net Operating Result	25	155	(130)	67	(482)	549	(103)	(1,973)	(2,628)	34	-	(2,593)		



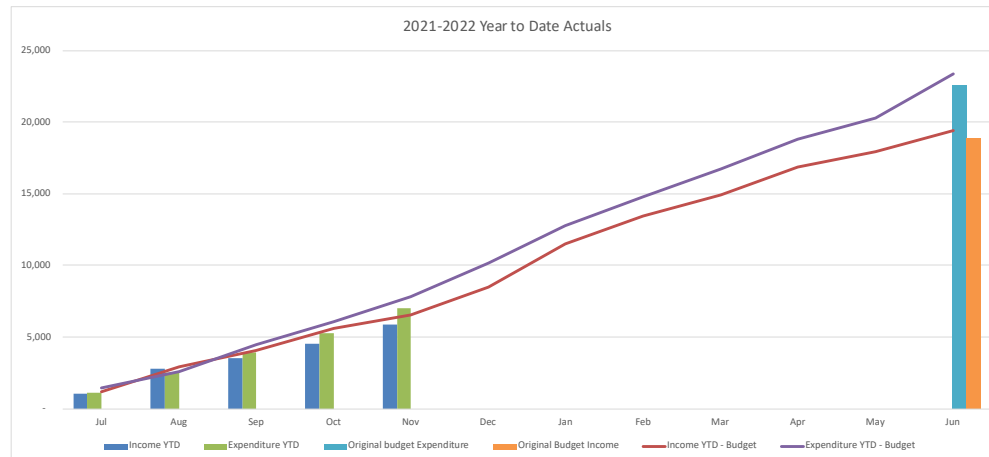
06.04. Economic Development and Property

Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	882	628	254	2,935	3,581	(646)	4,325	12,813	11,365	717	-	12,082		Positive monthly variance at the Holiday parks and Parking stations due to restrictions easing and more patronage. Still behind full year adopted budget. It is anticipated with health restrictions easing this shortfall could be recovered in Q3 and Q4
Other Revenue	54	108	(54)	562	604	(42)	1,243	3,267	2,315	-	-	2,315		Central Coast Stadium revenue down due to COVID which will improve with restrictions easing. Monthly income from sale below budgeted amount but year to date is ahead of budget with additional proceeds from sales to come for the year. It is anticipated with health restrictions easing this shortfall will be recovered in Q3 and Q4
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	3	6	(2)	14	29	(15)	46	231	84	-	-	84		Recovery of Electricity charges at Woy Woy Commuter carpark has been budgeted for and is now being paid by Lessee and will be adjusted in Q2
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	390	206	184	2,321	2,299	23	1,923	4,354	5,103	(169)	-	4,934		
Internal Revenue	-	-	-	1	-	1	-	-	-	-	-	-		
Total Income attributable to Operations	1,330	948	381	5,833	6,512	(679)	7,537	21,119	18,867	548	-	19,416		
Operating Expenses														
Employee Costs	282	195	(87)	1,345	1,452	106	1,875	4,740	3,861	(101)	-	3,761		
Borrowing Costs	-	-	-	-	-	-	-	14	-	-	-	-		
Materials and Services	625	543	(82)	1,936	2,559	623	3,568	11,167	10,307	343	-	10,650		
Depreciation and Amortisation	283	297	13	1,418	1,483	65	1,429	3,357	3,558	-	-	3,558		
Other Expenses	39	32	(7)	122	169	47	244	628	488	163	-	651		
Loss on Disposal	-	-	-	-	-	-	-	170	-	-	-	-		
Internal Expenses	124	301	177	887	892	5	960	2,000	1,813	(94)	-	1,719		
Overheads	398	398	-	1,274	1,274	-	1,085	3,890	2,522	537	-	3,058		
Total Expenses attributable to Operations	1,752	1,766	15	6,982	7,829	847	9,162	25,966	22,549	849	-	23,398		
Operating Result after Overheads and before Capital Amounts	(422)	(818)	396	(1,149)	(1,316)	168	(1,625)	(4,847)	(3,682)	(300)	-	(3,982)		
Capital Grants	-	-	-	-	-	-	1,807	2,380	500	-	-	500		
Capital Contributions	-	-	-	-	-	-	-	207	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	1,807	2,587	500	-	-	500		
Net Operating Result	(422)	(818)	396	(1,149)	(1,316)	168	182	(2,260)	(3,182)	(300)	-	(3,482)		

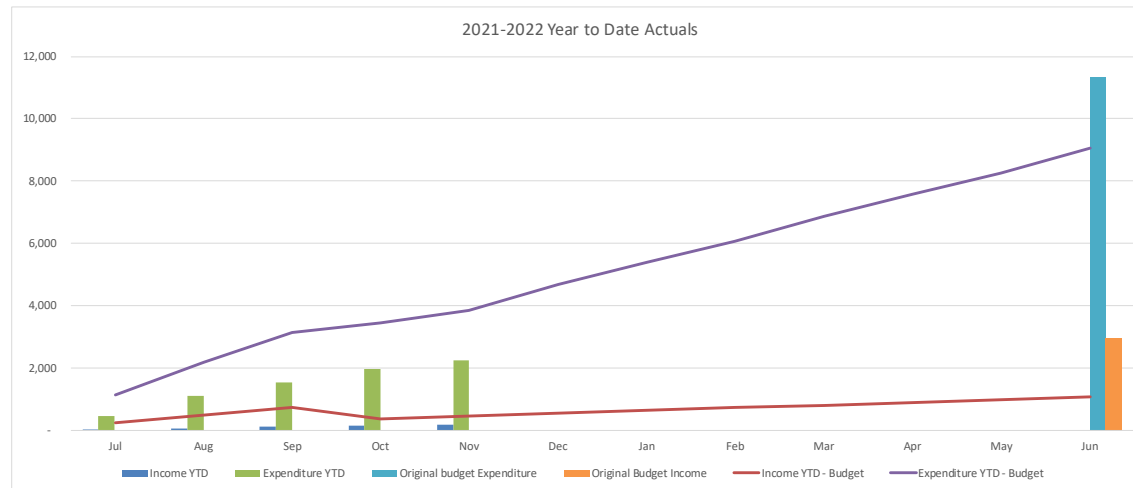


06.05. Facilities and Asset Management Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	6	2	4	18	12	6	7	24	29	-	-	29		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	9	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	0	(0)	-	1	(1)	-	-	2	-	-	2		
Internal Revenue	19	88	(69)	161	438	(277)	1,055	2,597	2,930	(1,878)	-	1,052		Unfavourable variance in internal revenue as a result of timing in reactive maintenance.
Total Income attributable to Operations	25	90	(65)	179	451	(272)	1,062	2,630	2,961	(1,878)	-	1,083		
Operating Expenses														
Employee Costs	427	285	(142)	1,957	2,100	143	3,132	8,314	5,593	(143)	-	5,451		
Borrowing Costs	-	-	-	-	-	-	-	68	-	-	-	-		
Materials and Services	202	327	125	1,125	2,040	915	2,418	5,466	5,590	(1,175)	-	4,415		
Depreciation and Amortisation	72	258	187	945	1,293	348	1,245	3,235	3,101	-	-	3,101		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	46	-	-	-	-		
Internal Expenses	116	68	(48)	689	889	200	1,321	2,920	3,402	(1,383)	-	2,019		
Overheads	(527)	(527)	-	(2,462)	(2,462)	-	(4,243)	(9,365)	(6,346)	437	-	(5,910)		
Total Expenses attributable to Operations	290	411	121	2,254	3,860	1,606	3,873	10,684	11,340	(2,264)	-	9,075		
Operating Result after Overheads and before Capital Amounts	(265)	(321)	56	(2,075)	(3,408)	1,333	(2,811)	(8,054)	(8,379)	386	-	(7,992)		
Capital Grants	-	-	-	-	-	-	52	246	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	52	246	-	-	-	-		
Net Operating Result	(265)	(321)	56	(2,075)	(3,408)	1,333	(2,759)	(7,808)	(8,379)	386	-	(7,992)		



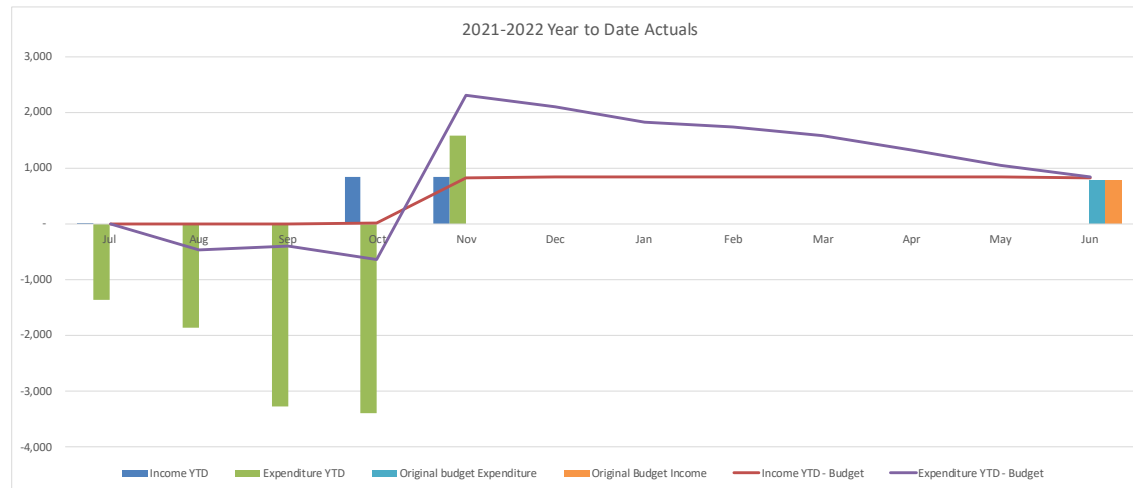
06.06. Governance and Risk

Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	0	1	(1)	8	4	4	2	7	10	-	-	10	●	
Other Revenue	-	825	(825)	829	825	4	10	813	764	61	-	825	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Total Income attributable to Operations	0	826	(826)	837	829	8	12	820	773	61	-	835		
Operating Expenses														
Employee Costs	297	234	(63)	1,676	1,942	266	1,954	5,233	4,937	(72)	-	4,865	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	338	(1,629)	(1,967)	4,025	4,485	460	3,979	4,969	8,002	(2,158)	-	5,844	●	
Depreciation and Amortisation	1	1	-	4	7	3	0	13	16	-	-	16	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	5	4	(1)	26	27	2	37	97	69	(3)	-	66	●	
Overheads	4,342	4,342	-	(4,148)	(4,148)	-	(4,516)	(5,980)	(12,251)	2,295	-	(9,956)	●	
Total Expenses attributable to Operations	4,983	2,953	(2,031)	1,582	2,313	731	1,455	4,332	773	61	-	835		
Operating Result after Overheads and before Capital Amounts	(4,983)	(2,127)	(2,856)	(745)	(1,484)	739	(1,443)	(3,512)	-	0	-	0		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(4,983)	(2,127)	(2,856)	(745)	(1,484)	739	(1,443)	(3,512)	-	0	-	0		

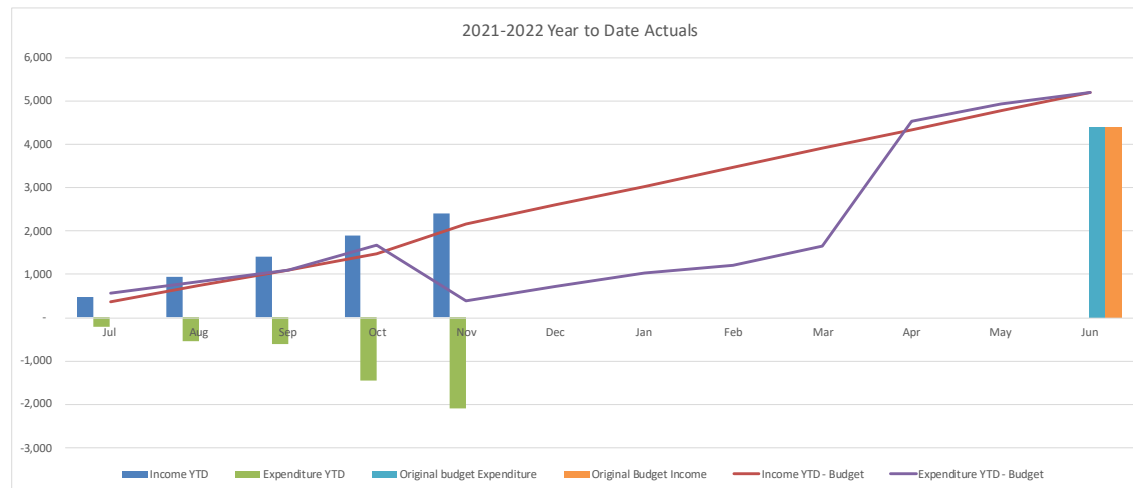


06.07. Information and Technology Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	229	155	74	997	776	221	813	1,974	1,862	-	-	1,862		
Other Revenue	3	0	3	6	1	5	2	30	2	-	-	2		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	0	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	278	546	(268)	1,388	1,388	0	1,199	3,020	2,540	792	-	3,332		
Total Income attributable to Operations	510	701	(192)	2,391	2,165	226	2,013	5,024	4,404	792	-	5,196		
Operating Expenses														
Employee Costs	549	409	(140)	2,777	3,068	291	5,573	12,341	8,186	(216)	-	7,970		
Borrowing Costs	-	-	-	-	-	-	-	1	-	-	-	-		
Materials and Services	1,201	1,617	415	5,555	7,509	1,954	6,912	21,001	17,621	1,360	-	18,981		
Depreciation and Amortisation	(281)	(1,150)	(868)	1,550	1,791	241	3,960	6,598	8,751	(1,785)	-	6,966		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	1	-	-	-	-		
Internal Expenses	16	(26)	(42)	78	77	(0)	53	96	310	(124)	-	185		
Overheads	(2,113)	(2,113)	-	(12,044)	(12,044)	-	(12,258)	(31,449)	(30,464)	1,557	-	(28,907)		
Total Expenses attributable to Operations	(628)	(1,263)	(635)	(2,085)	401	2,486	4,241	8,590	4,404	792	-	5,196		
Operating Result after Overheads and before Capital Amounts	1,138	1,964	(826)	4,476	1,764	2,712	(2,228)	(3,566)	(0)	0	-	0		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	1,138	1,964	(826)	4,476	1,764	2,712	(2,228)	(3,566)	(0)	0	-	0		

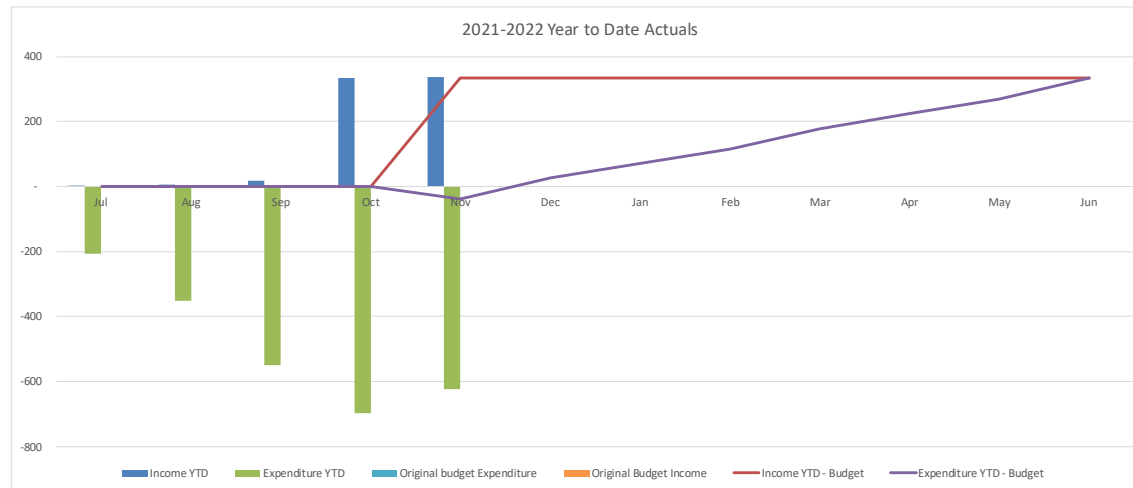


06.08. Legal Unit Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	3	4	(1)	6	4	3	8	16	-	4	-	4	●	
Other Revenue	0	330	(330)	330	330	0	19	31	-	330	-	330	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Total Income attributable to Operations	3	334	(331)	337	334	3	27	47	-	334	-	334		
Operating Expenses														
Employee Costs	52	26	(26)	263	315	52	437	1,011	887	(42)	-	846	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	46	(33)	(79)	269	802	533	1,026	1,479	2,498	(241)	-	2,257	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	2	(5)	(7)	9	10	1	16	35	44	(20)	-	24	●	
Overheads	(25)	(25)	-	(1,164)	(1,164)	-	(1,395)	(2,478)	(3,429)	637	-	(2,793)	●	
Total Expenses attributable to Operations	74	(37)	(112)	(622)	(37)	585	84	47	-	334	-	334		
Operating Result after Overheads and before Capital Amounts	(71)	371	(442)	959	371	588	(57)	0	-	0	-	0		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(71)	371	(442)	959	371	588	(57)	0	-	0	-	0		

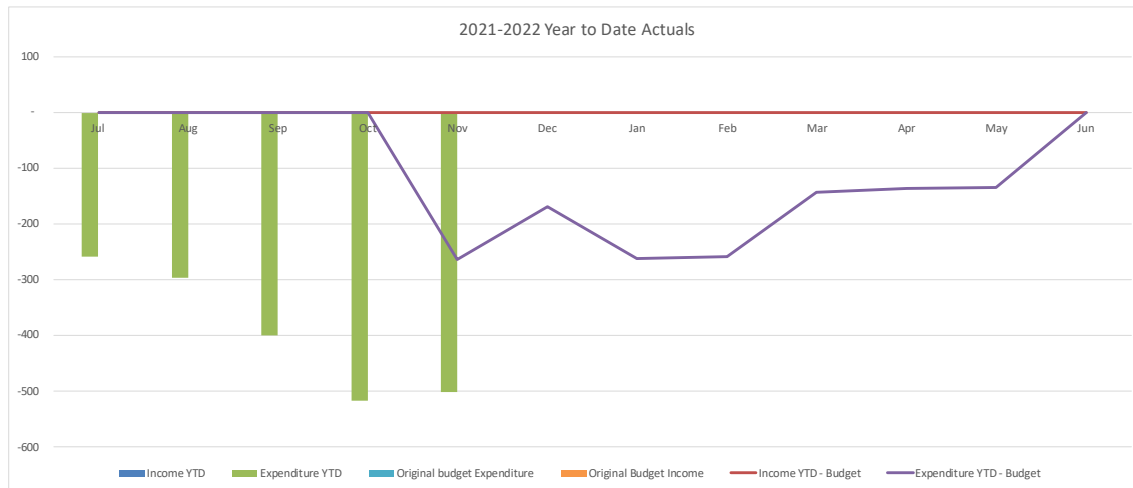


06.09. People and Culture Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	(3)	(3)	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	(3)	(3)	-	-	-	-		
Operating Expenses														
Employee Costs	493	465	(29)	2,498	2,512	15	3,127	7,990	6,302	88	-	6,391		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	82	(142)	(224)	365	595	230	540	1,526	2,311	(612)	-	1,699		
Depreciation and Amortisation	0	0	0	2	2	0	2	4	4	-	-	4		
Other Expenses	-	1	1	-	6	6	-	-	15	-	-	15		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	18	(11)	(29)	83	70	(13)	108	255	242	(74)	-	168		
Overheads	(577)	(577)	-	(3,449)	(3,449)	-	(4,439)	(9,778)	(8,874)	597	-	(8,277)		
Total Expenses attributable to Operations	17	(264)	(280)	(501)	(264)	238	(662)	(3)	-	0	-	0		
Operating Result after Overheads and before Capital Amounts	(17)	264	(280)	501	264	238	658	0	-	(0)	-	(0)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(17)	264	(280)	501	264	238	658	0	-	(0)	-	(0)		

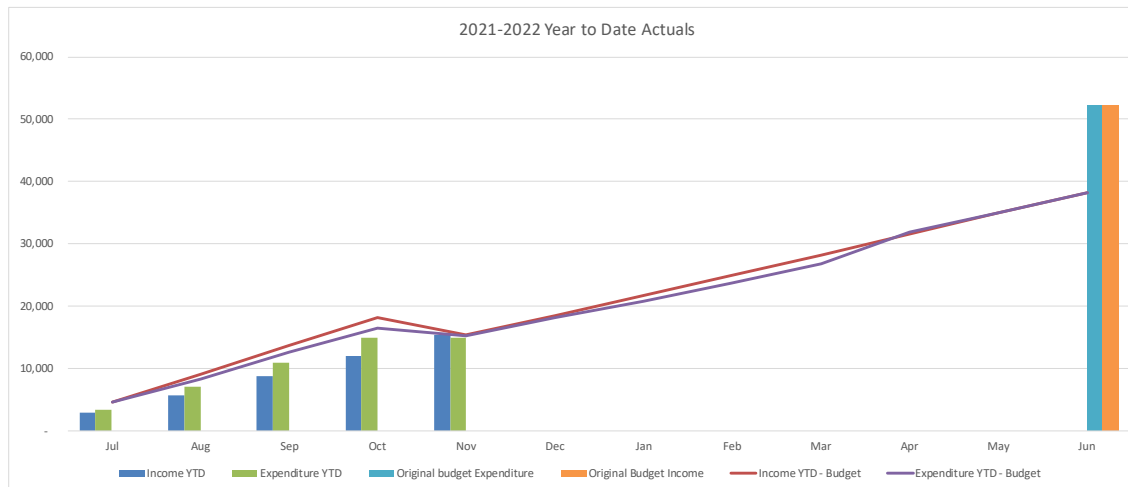


06.10. Plant and Fleet Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	39	18	21	146	89	57	85	1,073	213	-	-	213		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	142	(52)	195	720	678	42	715	2,638	2,408	(781)	-	1,627		
Gain on Disposal	-	-	-	-	-	-	882	2,007	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	3,291	(2,771)	6,062	14,552	14,553	(1)	17,775	37,758	49,626	(13,154)	-	36,472		
Total Income attributable to Operations	3,472	(2,806)	6,278	15,418	15,319	98	19,457	43,476	52,247	(13,935)	-	38,312		
Operating Expenses														
Employee Costs	573	499	(74)	3,107	3,343	236	4,241	11,710	8,813	(159)	-	8,654		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	1,441	1,481	40	5,545	5,469	(76)	6,992	15,560	12,297	-	-	12,297		Variance due to increased fleet activity , reactive repairs, fuel price and use of contract hired trucks and plant to support civil works, the latter expense offset via internal revenue.
Depreciation and Amortisation	553	(301)	(854)	2,901	2,902	1	4,197	7,811	9,010	-	-	9,010		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	206	260	-	-	-	-		
Internal Expenses	269	(95)	(364)	1,291	1,325	35	1,495	3,482	4,259	(1,078)	-	3,181		
Overheads	(2,838)	(2,838)	-	2,154	2,154	-	8,344	4,671	17,868	(12,698)	-	5,170		
Total Expenses attributable to Operations	(2)	(1,253)	(1,252)	14,998	15,194	196	25,474	43,495	52,247	(13,935)	-	38,312		
Operating Result after Overheads and before Capital Amounts	3,474	(1,552)	5,026	419	125	294	(6,018)	(20)	(0)	(0)	-	(0)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	98	98	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	98	98	-	-	-	-		
Net Operating Result	3,474	(1,552)	5,026	419	125	294	(5,919)	79	(0)	(0)	-	(0)		



06.11. Procurement and Project Management Operating Statement

November 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	(0)	-	-	-	-		
Other Revenue	23	5	18	24	25	(2)	18	26	60	-	-	60		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	996	1,051	(55)	5,777	6,258	(481)	6,785	15,016	15,618	(400)	-	15,218		Unfavourable variance in internal income attributed to favourable variance in energy expenditure.
Total Income attributable to Operations	1,020	1,056	(37)	5,800	6,283	(483)	6,803	15,042	15,678	(400)	-	15,278		
Operating Expenses														
Employee Costs	214	287	73	1,528	1,625	97	2,251	6,303	4,123	(28)	-	4,096		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	1,028	1,107	79	5,859	6,343	484	6,862	15,465	15,709	(283)	-	15,426		
Depreciation and Amortisation	(3)	5	8	2	24	22	22	46	57	-	-	57		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	39	(37)	(76)	196	207	11	174	430	731	(235)	-	497		
Overheads	(389)	(389)	-	(1,999)	(1,999)	-	(1,924)	(4,747)	(4,942)	145	-	(4,797)		
Total Expenses attributable to Operations	889	974	84	5,587	6,200	614	7,385	17,497	15,678	(400)	-	15,278		
Operating Result after Overheads and before Capital Amounts	130	83	47	214	83	131	(582)	(2,455)	0	(0)	-	(0)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	130	83	47	214	83	131	(582)	(2,455)	0	(0)	-	(0)		

