

Monthly Finance Report

September 2021



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The logo for Central Coast Council is a dark blue circle containing the text "Central Coast Council" in white, stacked vertically. The background of the entire page is a scenic photograph of a beach at sunset. The sun is low on the horizon, creating a bright orange glow and lens flare effects. Large, dark rocks are scattered across the sandy beach, and the ocean waves are gently washing onto the shore. In the distance, a small town or village is visible on a hillside across the water.

Central
Coast
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Central Coast Council
Monthly Finance Report
September 2021

Peter Correy
26 October 2021





Financial Performance

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Monthly Finance Report September 2021

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Financial Performance

Monthly Finance Report September 2021

The purpose of the monthly Finance Report is to provide the Executive Leadership Team with consolidated financial information for Central Coast Council to enable effective financial stewardship through the provision of information relevant to operations, capital expenditure funding and cash position.

The Report covers the following key areas of Council's finances:

- Year to date trading position for the consolidated entity, water and sewer funds and general/drainage/waste funds.
- Consolidated entity summary commentary with revenue and expenditure graphs
- Detailed consolidated results with commentary
- Summary capital expenditure by Directorate and funding source
- Cash and investments and borrowing position
- Year to date cashflow forecast and actual
- Restricted and unrestricted funds position

CONSOLIDATED TRADING SUMMARY					
	YTD				
	Actuals	Current Budget	Variance	Variance	Full Year Budget
	'000s	'000s	'000s	%	'000s
Operating Revenue	149,110	156,328	(7,217)	(4.6%)	666,792
Operating Expense	138,740	158,205	19,464	12.3%	659,749
Operating Surplus/(Deficit)	10,370	(1,877)	12,247		7,043
Capital Revenue	8,675	8,611	63	0.7%	42,890
Other Capital Income (Asset disposals)	0	0	0	0.0%	0
Capital Loss (asset write-off)	0	0	0	0.0%	0
Net Result	19,045	6,734	12,311		49,933
Work in Progress	19,012	29,252	10,240	35.0%	175,040
Total Capital Expenditure	19,012	29,252	10,240		175,040

WATER & SEWER TRADING SUMMARY					
	YTD				
	Actuals	Current Budget	Variance	Variance	Full Year Budget
	'000s	'000s	'000s	%	'000s
Operating Revenue	37,404	36,740	664	1.8%	151,540
Operating Expense	39,582	41,373	1,791	4.3%	163,175
Operating Surplus/(Deficit)	(2,178)	(4,633)	2,455		(11,635)
Capital Revenue	2,116	3,008	(893)	-29.7%	14,533
Other Capital Income (Asset disposals)	0	0	0	0.0%	0
Capital Loss (asset write-off)	0	0	0	0.0%	0
Net Result	(62)	(1,625)	1,562		2,898
Work in Progress	6,774	13,957	7,183	51.5%	65,358
Total Capital Expenditure	6,774	13,957	7,183		65,358

GENERAL, DRAINAGE & WASTE TRADING SUMMARY					
	YTD				
	Actuals	Current Budget	Variance	Variance	Full Year Budget
	'000s	'000s	'000s	%	'000s
Operating Revenue	111,706	119,588	(7,881)	(6.6%)	515,252
Operating Expense	99,158	116,832	17,674	15.1%	496,574
Operating Surplus/(Deficit)	12,548	2,756	9,792		18,678
Capital Revenue	6,559	5,603	956	17.1%	28,357
Other Capital Income (Asset disposals)	0	0	0	0.0%	0
Capital Loss (asset write-off)	0	0	0	0.0%	0
Net Result	19,107	8,359	10,748		47,035
Work in Progress	12,238	15,295	3,057	20.0%	109,682
Total Capital Expenditure	12,238	15,295	3,057		109,682

Consolidated Entity Summary Commentary

Net Result

- YTD net result (including capital revenues) at 30 September 2021 was a surplus of \$19.0M compared to the budget surplus of \$6.7M.
- Council's YTD operating surplus (excluding capital revenue) was a surplus of \$10.4M compared to the budget deficit of \$1.9M.

Operating Revenue

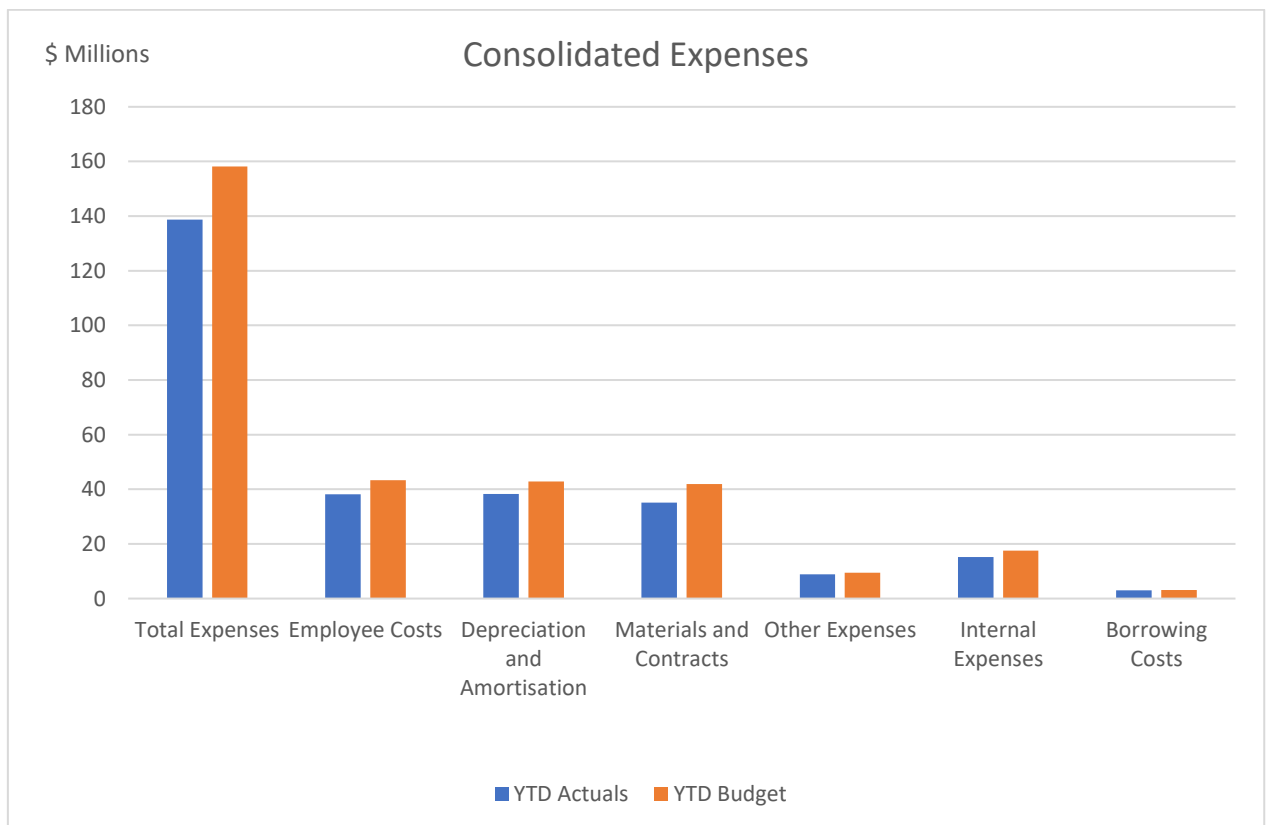
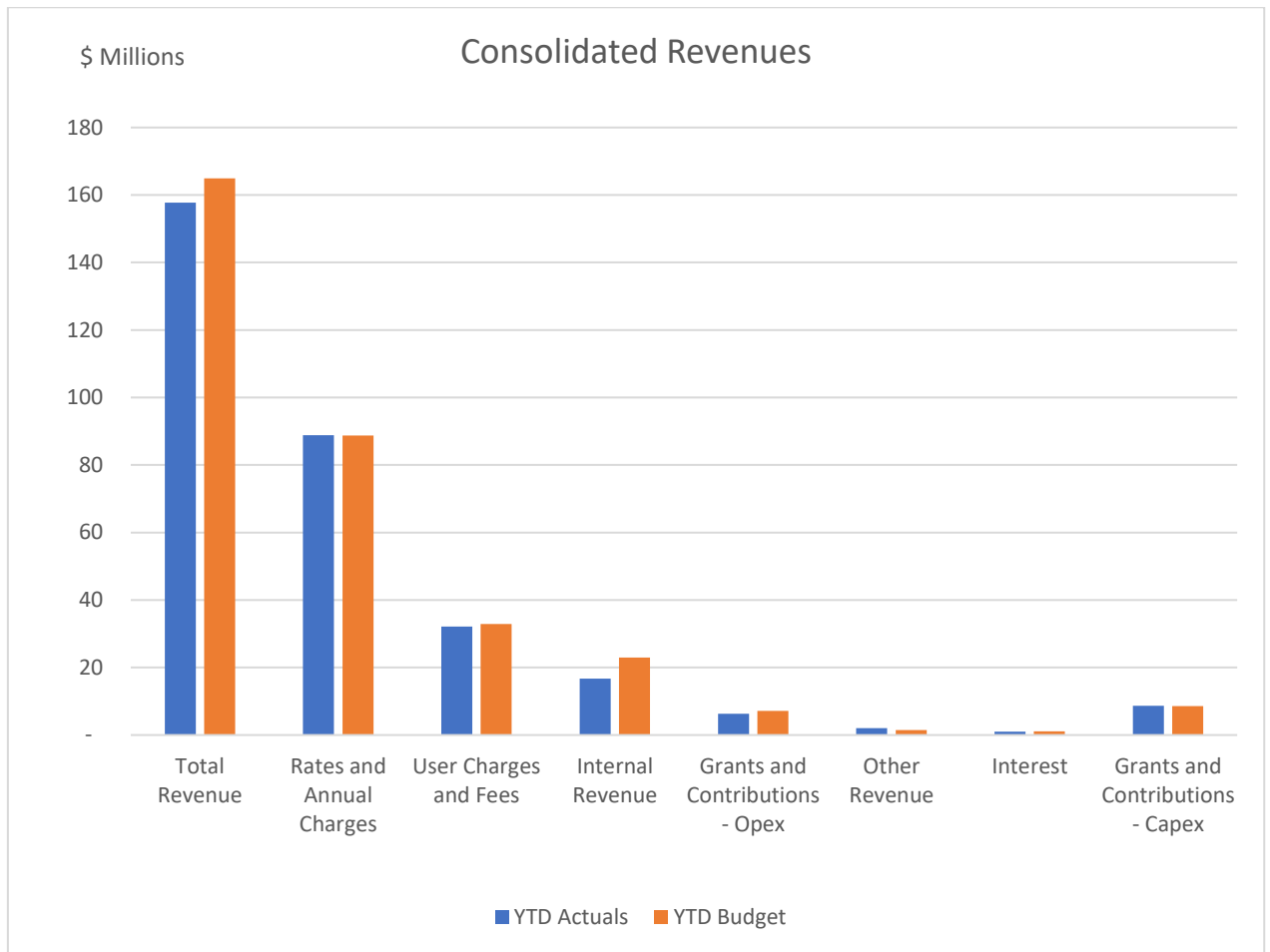
- \$7.2M under budget
- Revenue was under budget for the following:
 - Internal revenue \$6.2M
 - User charges and fees \$0.7M
 - Operating grants and contributions \$0.8M
 - Interest \$0.1M, offset by increases in
 - Rates and annual charges \$0.1M
 - Other revenue \$0.5M

Operating Expenses

- \$19.5M under budget
- Cost savings were achieved in:
 - Employee costs \$5.2M
 - Materials and Contracts \$6.7M
 - Depreciation and Amortisation \$4.6M
 - Other general expenditure \$0.6M
 - Internal expenses \$2.3M
 - Borrowing costs \$0.1M

Capital Expenditure

At 30 September Council was working on 442 projects, 317 of which were in line with or under budget by \$14.2M, offset by 125 projects over budget by \$4.0M.



Summary Consolidated Operational Results

	CURRENT MONTH			YEAR TO DATE				FULL YEAR		
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income										
Rates and Annual Charges	30,613	29,578	1,035	88,875	88,753	122	82,011	331,384	361,871	360,065
User Charges and Fees	11,474	11,103	371	32,172	32,904	(732)	32,743	139,105	140,269	141,740
Other Revenue	697	482	216	2,054	1,518	537	2,109	12,666	9,196	9,232
Interest	(468)	362	(830)	972	1,086	(113)	1,419	5,598	4,442	4,442
Grants and Contributions	330	1,195	(865)	6,301	7,105	(804)	8,827	42,409	49,491	43,558
Gain on Disposal	-	-	-	-	-	-	-	2,609	-	-
Other Income	303	441	(138)	2,021	2,031	(10)	1,821	8,214	8,056	8,056
Internal Revenue	5,339	7,958	(2,619)	16,715	22,932	(6,216)	22,152	74,557	93,467	94,259
Total Income attributable to Operations	48,288	51,118	(2,830)	149,110	156,328	(7,217)	151,082	616,542	666,792	661,352
Operating Expenses										
Employee Costs	15,611	16,808	1,196	38,154	43,305	5,151	52,588	222,617	175,833	175,837
Borrowing Costs	944	932	(12)	3,018	3,093	75	3,422	16,414	17,471	12,689
Materials and Contracts	11,706	14,135	2,429	35,147	41,864	6,717	44,711	181,128	175,793	176,071
Depreciation and Amortisation	12,324	14,252	1,929	38,270	42,871	4,601	38,951	183,192	177,106	177,106
Other Expenses	3,776	3,992	216	8,896	9,490	594	9,537	36,059	39,192	39,208
Loss on Disposal	-	-	-	-	-	-	-	9,660	-	-
Internal Expenses	4,562	5,818	1,256	15,255	17,582	2,327	17,100	59,051	74,354	75,146
Overheads	0	0	-	0	0	-	0	(0)	0	0
Total Expenses attributable to Operations	48,922	55,937	7,015	138,740	158,205	19,464	166,308	708,121	659,749	656,058
Operating Result after Overheads and before Capital	(634)	(4,819)	4,184	10,370	(1,877)	12,247	(15,226)	(91,578)	7,043	5,295
Capital Grants	3,533	-	3,533	5,370	-	5,370	8,353	36,893	8,445	8,445
Capital Contributions	1,902	2,870	(968)	3,304	8,611	(5,307)	5,480	46,810	34,445	34,445
Grants and Contributions Capital Received	5,435	2,870	2,564	8,675	8,611	63	13,833	83,703	42,890	42,890
Net Operating Result	4,800	(1,948)	6,748	19,045	6,734	12,311	(1,393)	(7,875)	49,933	48,185

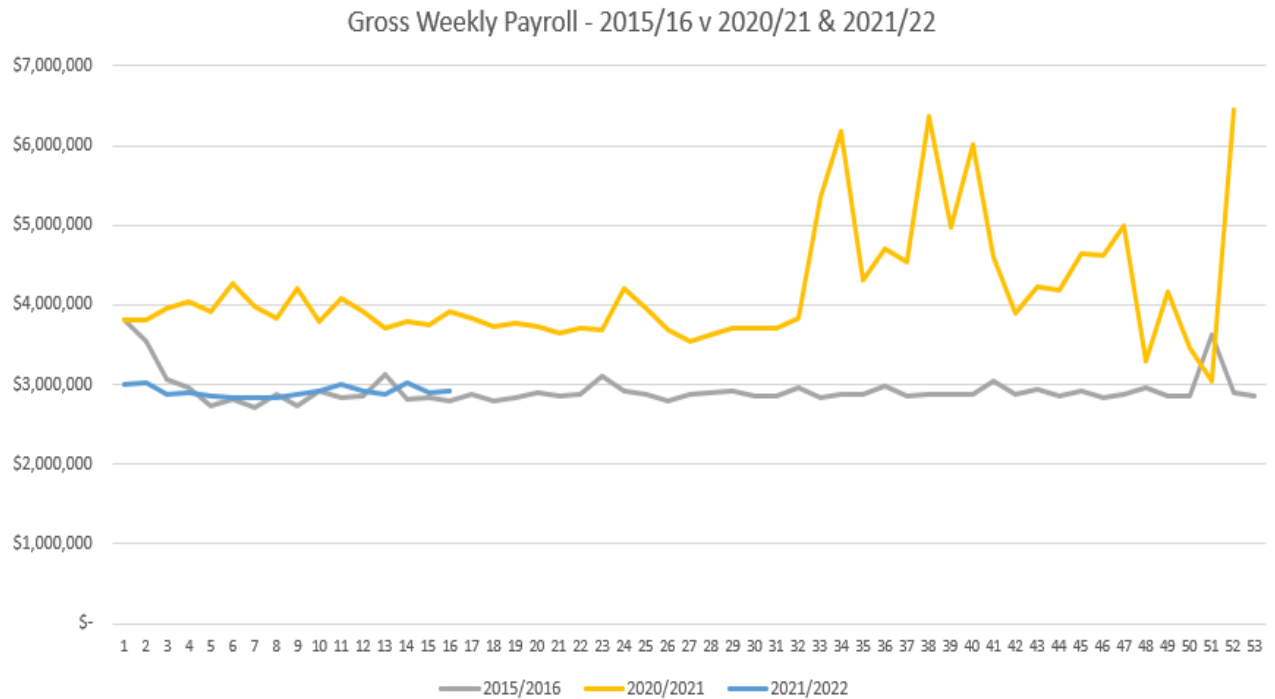
Revenue

- Rates and Annual Charges**
 Favourable variance of \$0.1M attributable to increase in domestic waste and sewer charges, offset by Council subsidised pensioner rebates omitted from rates SRV calculation. A budget adjustment to include these rebates will be corrected as part of quarterly Q1 review.
- User Charges and Fees**
 Unfavourable variance of \$0.7M due to the closure or reduced activity in a number of Council's operations as a result of the COVID 19 lockdown. These include holiday parks, waste management and Baker St carpark station.
- Other Revenue**
 Favourable variance of \$0.5M due to increased scrap metal sales and fine income.
- Interest**
 Favourable variance of \$0.1M due to unrealised loss on investments

- Operating Grants and Contributions
Unfavourable variance of \$0.8M due primarily to reduced childcare grants and contributions
- Internal Revenue
Unfavourable variance of \$6.2M due to lower recovery from Capex activities aligned to Council's plant and fleet \$4.8M and reduced internal tipping due to COVID 19 lockdown.
- Capital Grants
Favourable variance of \$5.4M due to timing of works on capital projects in Infrastructure Services, Water and Sewer.
- Capital Contributions
Unfavourable variance of \$5.3M due to reduction in Sec. 7.11 contributions \$3.1M and reduced Sec. 64 contributions \$2.3M for water and sewer.

Expenditure

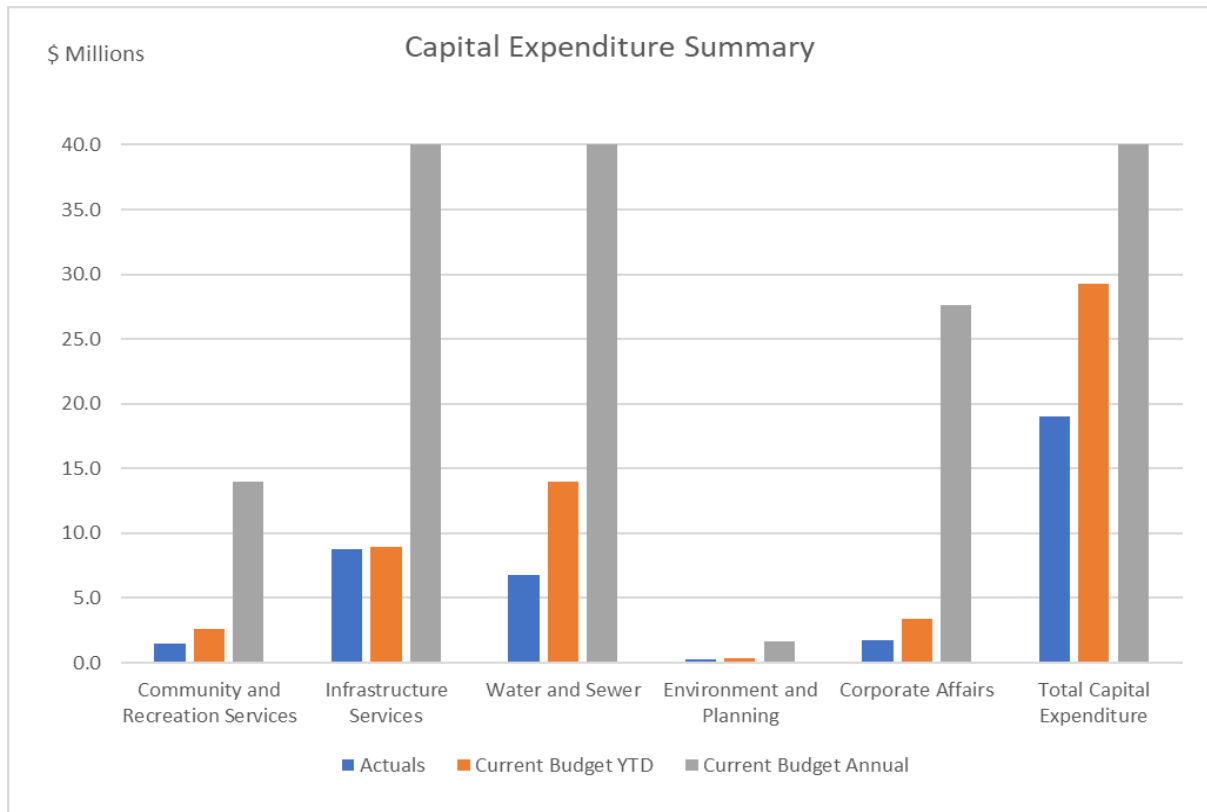
- Employee Costs
Favourable variance of \$5.2M due predominately to vacant FTE roles in the General Fund. The graphical representation of Gross weekly payroll (following the expenditure summary analysis), during financial year prior to amalgamation (2015-2016) and FY20 and FY21 YTD shows an approximate 20% - 25% reduction following the voluntary redundancy payments arising from March – April 2021 organisation restructure such that employee remuneration is in line with pre-amalgamation cost.
- Materials and Contracts
Favourable variance of \$6.7M in materials, contract labour costs and consultancy costs through Council's focus on tightening expenditure to priority works only. Budgeted council referendum costs of \$1.4M have also not eventuated.
- Depreciation and Amortisation
Favourable variance of \$4.6M due to the timing of reduced capitalised WIP. Capitalisation of assets will commence when the asset register is rolled at conclusion of external audit.
- Other Expenses
Favourable variance of \$0.6M with savings in EPA waste levy and contributions to State Government Agencies.
- Borrowing costs
Small favourable variance.
- Internal Expenses
Favourable variance of \$2.3M due to lower charges for plant and fleet.



Summary Capital Expenditure by Directorate and Funding Source

Summary Capital Expenditure by Directorate	YTD				Annual
	Actuals	Current Budget	Variance	Variance	Current Budget
	'000s	'000s	'000s	%	'000s
Community and Recreation Services	1,473	2,581	(1,108)	(42.9%)	13,981
Infrastructure Services	8,749	8,962	(213)	(2.4%)	66,390
Water and Sewer	6,774	13,957	(7,183)	(51.5%)	65,358
Environment and Planning	242	377	(135)	(35.8%)	1,675
Corporate Affairs	1,774	3,375	(1,601)	(47.4%)	27,621
Total Capital Expenditure	19,012	29,252	(10,240)	(35.0%)	175,025

Capital Expenditure Summary



YTD Actuals by funding source				
Department	Grants	Contributions	Restricted Funds	General Revenue
	'000s	'000s	'000s	'000s
Community and Recreation Services	638	118	0	718
Infrastructure Services	2,895	74	2,829	2,952
Water and Sewer	1,076	0	697	5,000
Environment and Planning	15	0	0	227
Corporate Affairs	4	10	84	1,675
Total Capital Expenditure	4,628	202	3,610	10,572

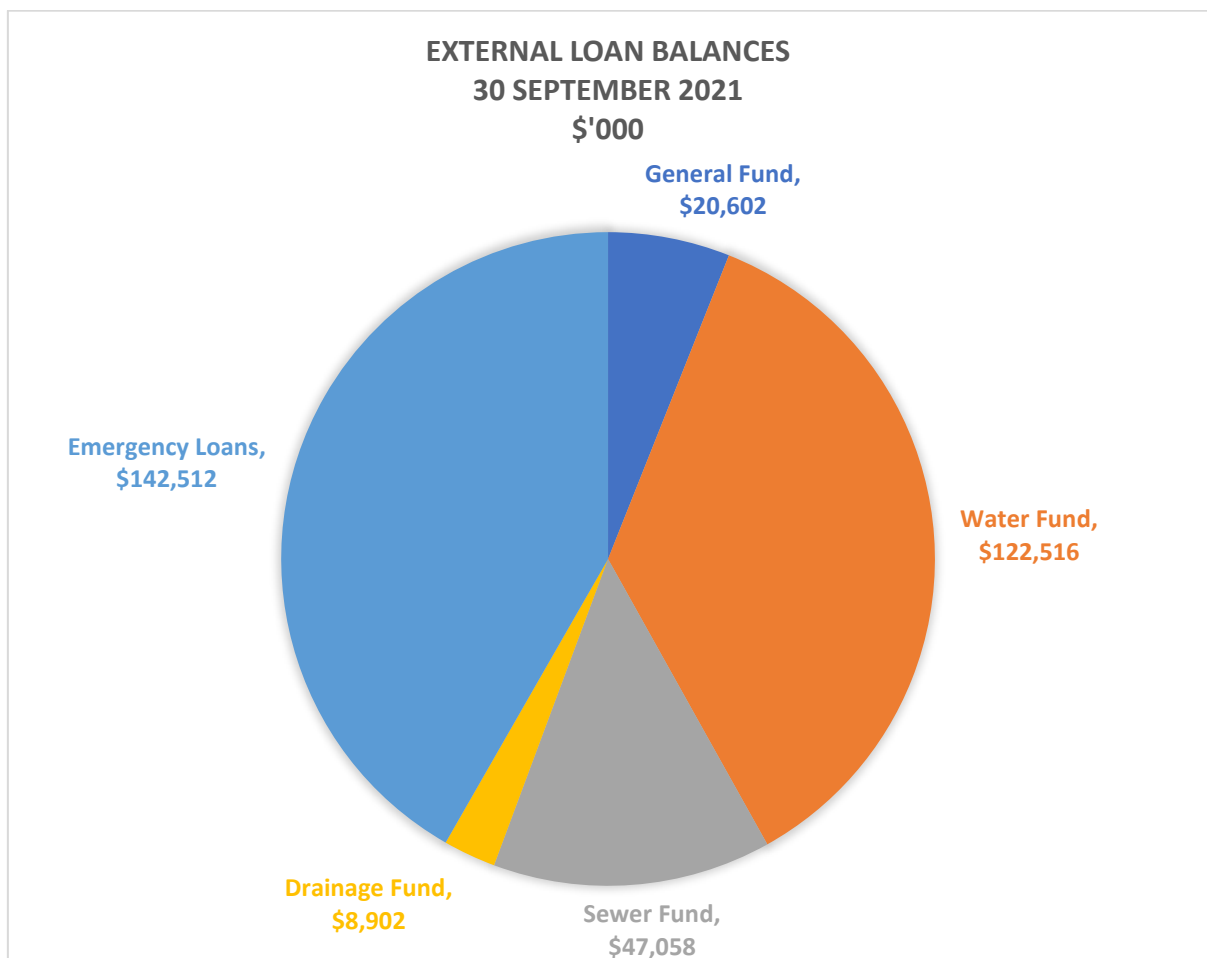
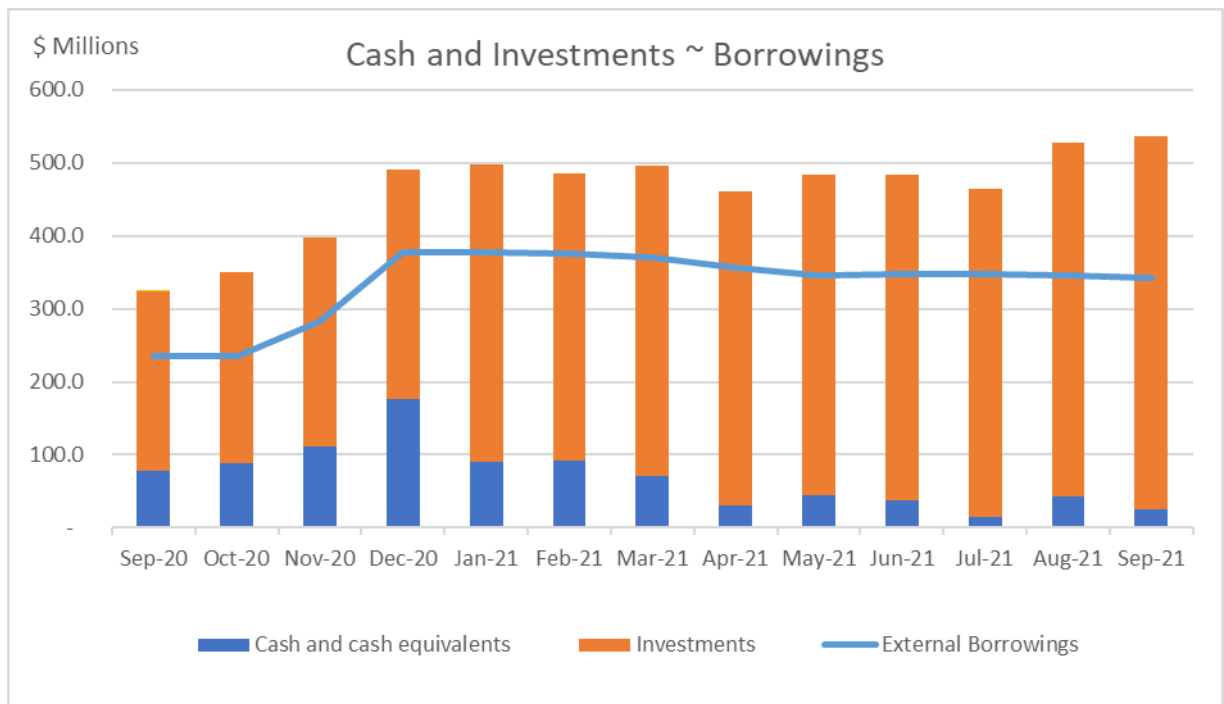
Donated (non-cash) Assets

There were no donated assets during September.

Cash/Investments and Borrowings

Cash balance at 30 September is \$535.9M, an increase of \$7.6M from 31 August. Normal cash inflows were adequate to meet Council's expenditure.

External borrowings are currently \$341.6M.



YTD Cashflow Summaries

The following table records Council's actual YTD cash position to the original YTD cash flow forecast through to 30 June 2022.

	Actual @ 30 September \$'000	Rolling Forecast @ 30 September \$'000	YTD Movement \$'000	Revised Forecast @ 30 June 2022	Original Forecast @ 30 June 2022
CASH FLOW MOVEMENTS					
Opening cash & investments @ 1 July 2021	484,418	484,418		484,418	484,418
Income receipts (incl Capital grants & contributions)	189,808	177,092	12,716	723,107	730,192
Operational payments	(121,178)	(133,805)	12,627	(512,444)	(517,489)
Net operating cash inflow / (outflow)	68,631	43,288	25,343	210,663	212,703
Capital projects payments	(17,371)	(26,344)	8,974	(166,654)	(175,040)
Asset sales	5,798	5,538	260	5,798	0
Financing receipts	0	0	0	12,779	1,658
Financing repayments	(5,624)	(5,624)	(0)	(39,540)	(41,197)
Total cash inflow / (outflow)	51,434	16,858	34,576	23,046	(1,876)
Closing cash & investments @ 30 September 2021	535,852	501,276	34,576	507,464	482,542
Represented by:					
Externally restricted cash	334,334	331,394	2,940	303,856	336,284
Internally restricted cash	93,093	94,075	(982)	93,093	92,899
Unrestricted cash	108,425	75,806	32,618	110,516	53,359
Total cash	535,852	501,276	34,576	507,464	482,542

During September, Council's total cash and investments increased by \$7.6M from \$528.3M to \$535.9M. Normal cash inflows were adequate to meet Council's expenditure requirements for the month.

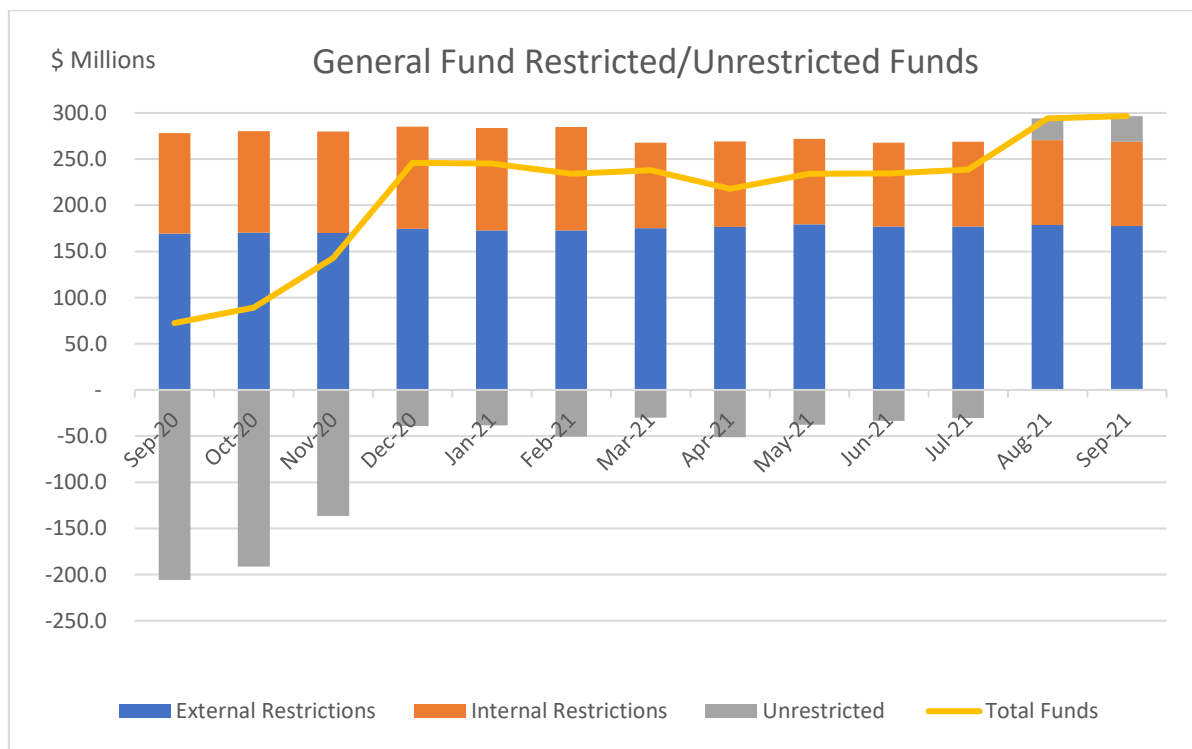
	General Fund \$'000	Water Fund \$'000	Sewer Fund \$'000	Drainage Fund \$'000	Domestic Waste Fund \$'000
ACTUAL MONTHLY CASH FLOW (by FUND)					
Opening cash & investments @ 1 September 2021	293,956	(5,088)	133,461	(871)	106,845
Income receipts (incl Capital grants & contributions)	35,041	8,412	8,494	1,727	5,340
Operational payments	(26,143)	(4,858)	(3,585)	(635)	(5,076)
Net operating cash inflow / (outflow)	8,898	3,554	4,909	1,092	265
Capital projects payments	(4,225)	(769)	(2,151)	(456)	0
Asset sales	260	0	0	0	0
Financing receipts	213	0	0	0	0
Financing repayments	(2,365)	(1,037)	(537)	(100)	0
Total cash inflow / (outflow)	2,781	1,749	2,221	535	265
Closing cash & investments @ 30 September 2021	296,737	(3,339)	135,682	(336)	107,109
Represented by:					
Externally restricted cash	177,581	6,412	22,000	36,438	91,903
Internally restricted cash	91,134	1,026	877	55	0
Unrestricted cash	28,022	(10,778)	112,805	(36,829)	15,206
Total cash	296,737	(3,340)	135,682	(336)	107,109

Restricted/Unrestricted Funds

Council's cash and investment portfolio is held in separate funds as detailed below. These funds are categorised as externally restricted, internally restricted and unrestricted.

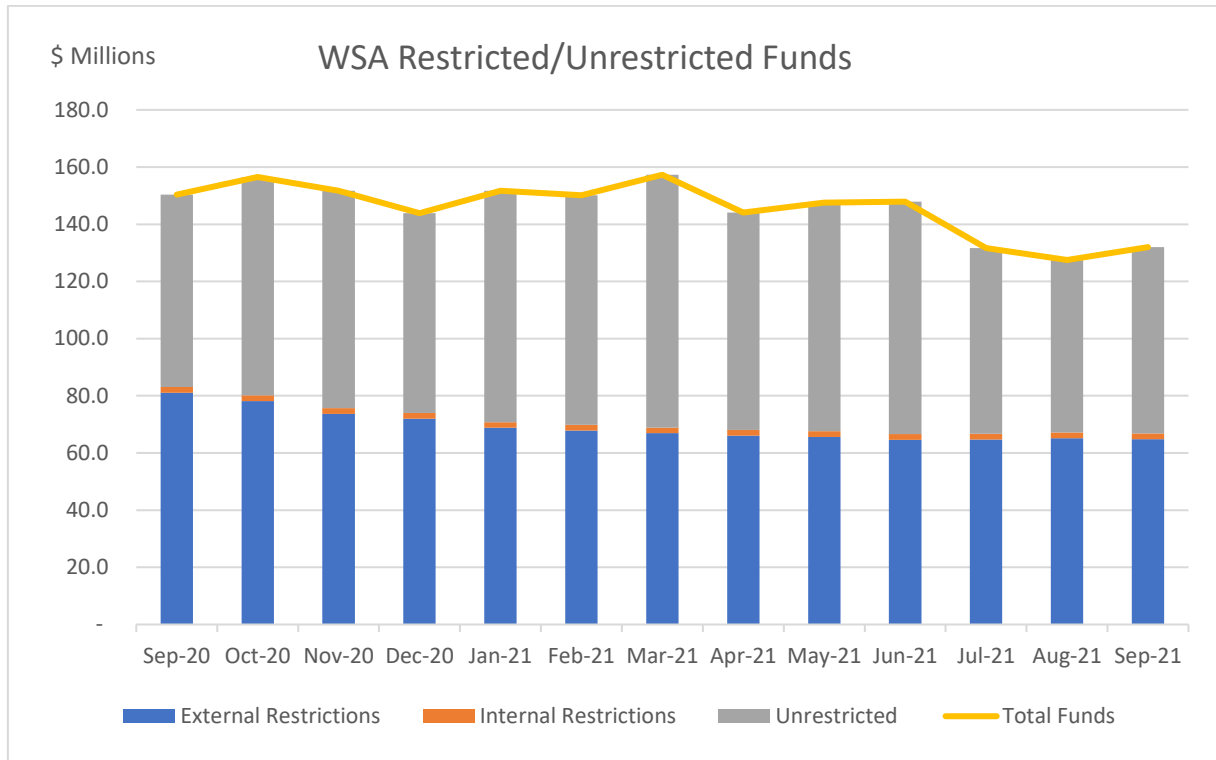
Fund	General Fund	Water Fund	Sewer Fund	Drainage Fund	Waste Fund
External Restricted Funds	\$177,581	\$6,412	\$22,000	\$36,438	\$91,903
Internal Restricted Funds	\$91,134	\$1,026	\$877	\$55	-
Total Restricted Funds	\$268,715	\$7,438	\$22,877	\$36,493	\$91,903
Unrestricted Funds	\$28,022	(\$10,778)	\$112,805	(\$36,829)	\$15,206
Total funds by Fund	\$296,737	(\$3,340)	\$135,682	(\$336)	\$107,109

Through external funding and rationalisation of internal restricted fund balances, the previously reported negative unrestricted general fund balance has progressively reduced. During August and September, the return to a positive balance was through rates and charges received during the month.



The table below shows the net position of unrestricted funds for the Water Supply Authority of \$65.2M. A further breakdown of the tabled amounts has the unrestricted amount for each fund within the WSA as follows:

- Water Fund (\$10.8M)
- Sewer \$112.8M
- Drainage (\$36.8M)





Consolidated and Fund Monthly Financial Reports

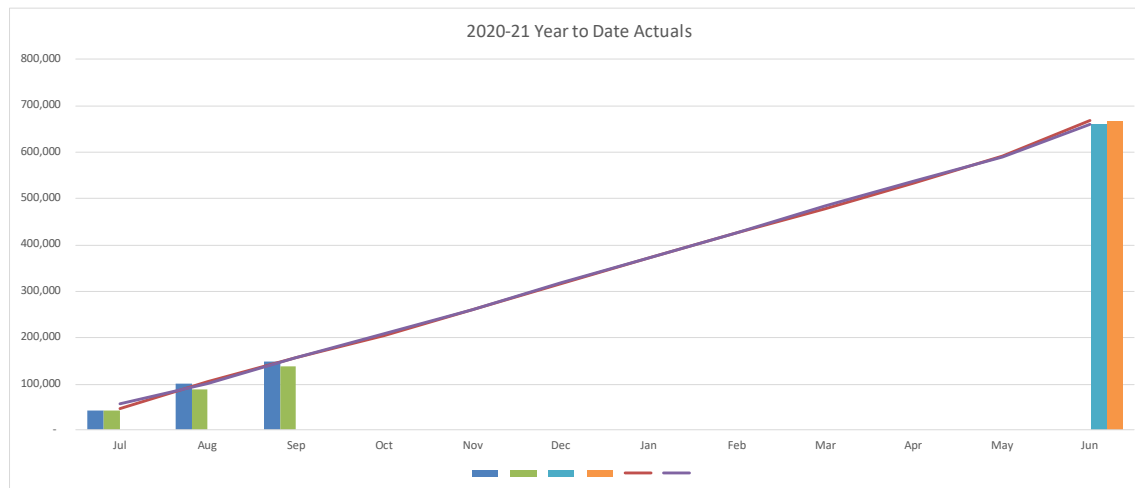
September 2021

Consolidated Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	30,613	29,578	1,035	88,875	88,753	122	82,011	331,384	361,871	(0)	(1,806)	360,065
User Charges and Fees	11,474	11,103	371	32,172	32,904	(732)	32,743	139,105	140,269	0	1,471	141,740
Other Revenue	697	482	216	2,054	1,518	537	2,109	12,666	9,196	-	37	9,232
Interest	(468)	362	(830)	972	1,086	(113)	1,419	5,598	4,442	0	-	4,442
Grants and Contributions	330	1,195	(865)	6,301	7,105	(804)	8,827	42,409	49,491	67	(6,000)	43,558
Gain on Disposal	-	-	-	-	-	-	-	2,609	-	-	-	-
Other Income	303	441	(138)	2,021	2,031	(10)	1,821	8,214	8,056	-	-	8,056
Internal Revenue	5,339	7,958	(2,619)	16,715	22,932	(6,216)	22,152	74,557	93,467	-	792	94,259
Total Income attributable to Operations	48,288	51,118	(2,830)	149,110	156,328	(7,217)	151,082	616,542	666,792	67	(5,506)	661,352
Operating Expenses												
Employee Costs	15,611	16,808	1,196	38,154	43,305	5,151	52,588	222,617	175,833	4	-	175,837
Borrowing Costs	944	932	(12)	3,018	3,093	75	3,422	16,414	17,471	-	(4,782)	12,689
Materials and Services	11,706	14,135	2,429	35,147	41,864	6,717	44,711	181,128	175,793	47	232	176,071
Depreciation and Amortisation	12,324	14,252	1,929	38,270	42,871	4,601	38,951	183,192	177,106	-	-	177,106
Other Expenses	3,776	3,992	216	8,896	9,490	594	9,537	36,059	39,192	16	-	39,208
Loss on Disposal	-	-	-	-	-	-	-	9,660	-	-	-	-
Internal Expenses	4,562	5,818	1,256	15,255	17,582	2,327	17,100	59,051	74,354	-	792	75,146
Overheads	0	0	-	0	0	-	0	(0)	0	-	-	0
Total Expenses attributable to Operations	48,922	55,937	7,015	138,740	158,205	19,464	166,308	708,121	659,749	67	(3,758)	656,058
Operating Result after Overheads and before Capital Amounts	(634)	(4,819)	4,184	10,370	(1,877)	12,247	(15,226)	(91,578)	7,043	0	(1,748)	5,295
Capital Grants	3,533	-	3,533	5,370	-	5,370	8,353	36,893	8,445	-	-	8,445
Capital Contributions	1,902	2,870	(968)	3,304	8,611	(5,307)	5,480	46,810	34,445	-	-	34,445
Grants and Contributions Capital Received	5,435	2,870	2,564	8,675	8,611	63	13,833	83,703	42,890	-	-	42,890
Net Operating Result	4,800	(1,948)	6,748	19,045	6,734	12,311	(1,393)	(7,875)	49,933	0	(1,748)	48,185

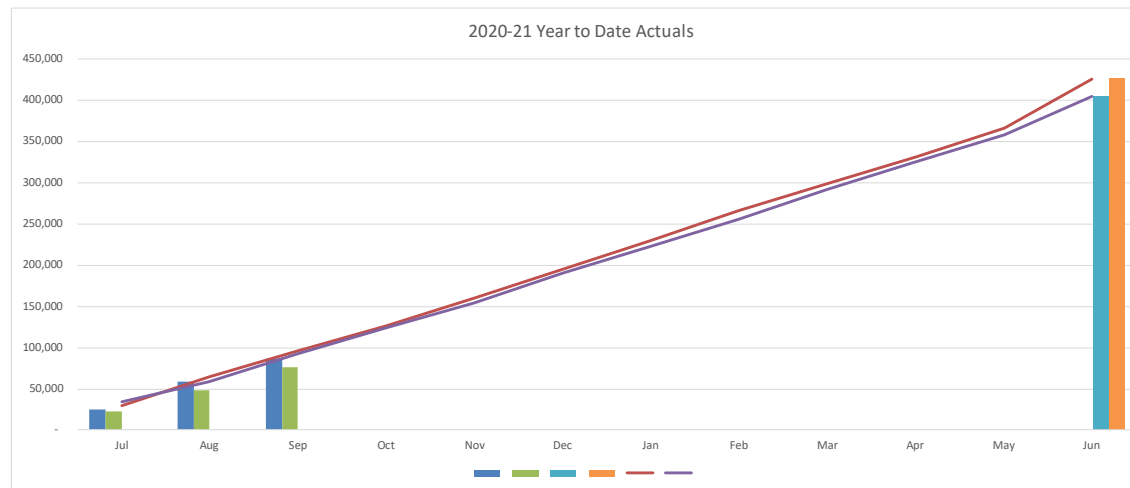


10. General Fund Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	17,025	16,640	386	47,536	49,303	(1,767)	43,735	175,762	205,958	(0)	(1,806)	204,152
User Charges and Fees	4,777	4,248	529	12,591	13,154	(562)	13,166	63,864	59,684	-	1,471	61,154
Other Revenue	646	482	164	1,965	1,518	447	2,090	12,561	9,196	-	37	9,232
Interest	(528)	195	(723)	640	585	56	303	3,362	2,339	-	-	2,339
Grants and Contributions	326	1,195	(869)	6,297	7,105	(808)	8,812	41,702	49,471	67	(6,000)	43,538
Gain on Disposal	-	-	-	-	-	-	-	2,609	-	-	-	-
Other Income	303	441	(138)	2,021	2,031	(10)	1,857	8,250	8,031	-	-	8,031
Internal Revenue	5,023	7,740	(2,717)	16,244	22,320	(6,076)	21,672	71,818	91,019	-	759	91,778
Total Income attributable to Operations	27,571	30,940	(3,369)	87,294	96,015	(8,721)	91,636	379,928	425,697	67	(5,540)	420,225
Operating Expenses												
Employee Costs	12,835	14,023	1,187	31,442	36,465	5,023	43,663	185,988	146,300	4	-	146,304
Borrowing Costs	196	183	(13)	592	567	(25)	289	3,313	7,872	-	(4,481)	3,391
Materials and Services	6,700	9,999	3,299	23,923	30,853	6,930	32,833	129,510	127,972	47	232	128,251
Depreciation and Amortisation	6,369	7,290	921	19,415	21,908	2,493	19,623	82,590	91,884	-	-	91,884
Other Expenses	2,567	2,628	61	5,257	5,398	141	5,743	20,405	22,824	16	-	22,840
Loss on Disposal	-	-	-	-	-	-	-	7,247	-	-	-	-
Internal Expenses	1,872	2,731	859	6,637	8,391	1,754	9,210	24,925	37,718	-	691	38,408
Overheads	(2,955)	(2,955)	-	(10,503)	(10,503)	-	(6,454)	(37,724)	(29,920)	-	-	(29,920)
Total Expenses attributable to Operations	27,584	33,899	6,314	76,762	93,078	16,316	104,906	416,254	404,651	67	(3,558)	401,159
Operating Result after Overheads and before Capital Amounts	(13)	(2,959)	2,945	10,532	2,937	7,595	(13,270)	(36,326)	21,047	0	(1,981)	19,065
Capital Grants	3,260	-	3,260	3,696	-	3,696	6,346	30,474	5,945	-	-	5,945
Capital Contributions	1,368	1,585	(217)	2,238	4,756	(2,518)	3,662	28,597	19,024	-	-	19,024
Grants and Contributions Capital Received	4,628	1,585	3,043	5,934	4,756	1,178	10,008	59,072	24,969	-	-	24,969
Net Operating Result	4,615	(1,373)	5,988	16,466	7,693	8,773	(3,262)	22,746	46,016	0	(1,981)	44,035

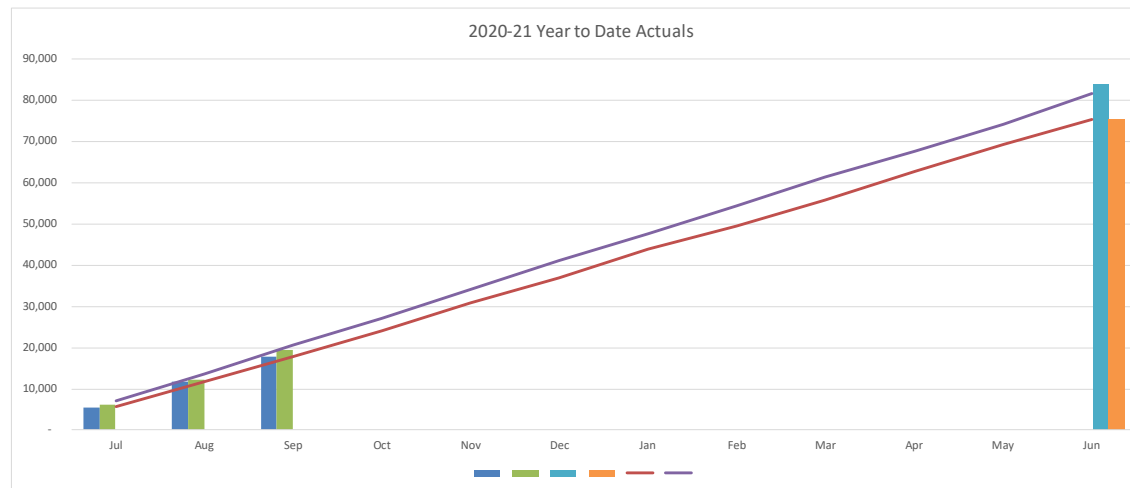


20. Water Fund Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	950	921	30	2,754	2,553	201	2,666	11,857	11,762	(0)	-	11,762
User Charges and Fees	4,836	5,051	(215)	14,698	14,889	(191)	14,698	56,212	61,305	-	-	61,305
Other Revenue	-	-	-	-	-	-	8	43	-	-	-	-
Interest	24	30	(5)	48	89	(41)	79	315	355	-	-	355
Grants and Contributions	-	-	-	-	-	-	-	3	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	(36)	(36)	26	-	-	26
Internal Revenue	262	159	103	341	478	(137)	316	1,489	1,913	-	-	1,913
Total Income attributable to Operations	6,072	6,160	(88)	17,840	18,009	(169)	17,731	69,883	75,361	(0)	-	75,361
Operating Expenses												
Employee Costs	1,133	1,339	206	2,831	3,273	442	4,270	16,877	16,487	(2,279)	-	14,208
Borrowing Costs	467	494	27	1,573	1,692	119	2,010	7,750	6,480	-	(346)	6,133
Materials and Services	1,167	848	(319)	1,896	2,003	107	2,622	12,687	9,427	(1)	-	9,426
Depreciation and Amortisation	2,361	2,501	140	7,052	7,557	505	6,620	24,599	29,966	-	-	29,966
Other Expenses	2	-	(2)	(0)	-	0	0	(5)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	994	-	-	-	-
Internal Expenses	1,185	939	(246)	2,888	2,817	(72)	2,768	9,289	11,266	-	32	11,298
Overheads	961	961	-	3,411	3,411	-	2,116	12,007	10,368	-	-	10,368
Total Expenses attributable to Operations	7,276	7,082	(195)	19,651	20,752	1,101	20,407	84,197	83,994	(2,280)	(314)	81,399
Operating Result after Overheads and before Capital Amounts	(1,204)	(921)	(283)	(1,811)	(2,743)	932	(2,676)	(14,314)	(8,633)	2,280	314	(6,039)
Capital Grants	491	-	491	1,466	-	1,466	1,766	4,871	1,250	-	-	1,250
Capital Contributions	262	590	(327)	484	1,769	(1,285)	810	3,526	7,075	-	-	7,075
Grants and Contributions Capital Received	753	590	164	1,950	1,769	182	2,575	8,398	8,325	-	-	8,325
Net Operating Result	(451)	(332)	(119)	140	(974)	1,114	(101)	(5,917)	(308)	2,280	314	2,286

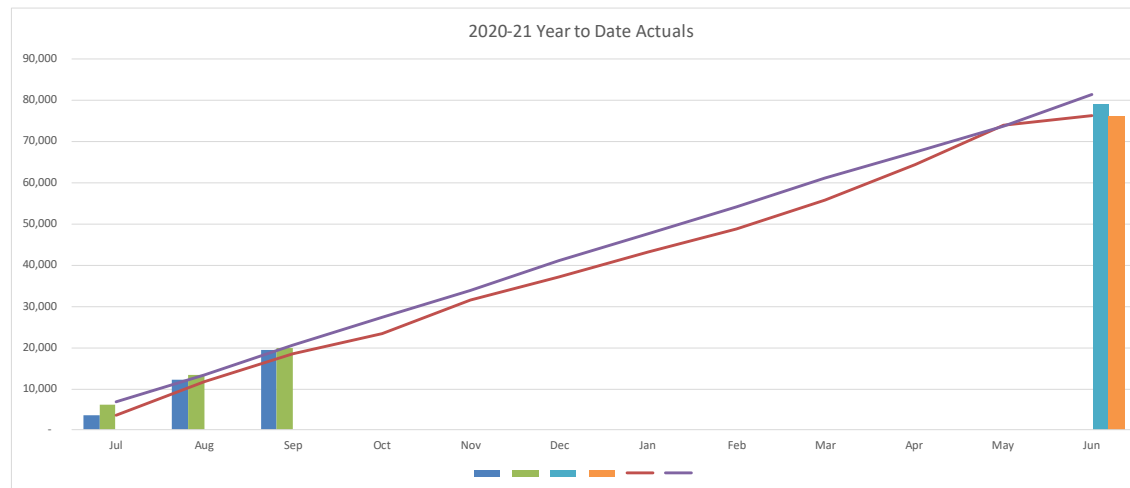


30. Sewer Fund Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	5,198	4,859	338	14,238	13,353	886	13,351	54,662	54,731	0	-	54,731
User Charges and Fees	1,860	1,805	56	4,880	4,861	19	4,876	19,018	19,280	0	-	19,280
Other Revenue	52	-	52	89	-	89	12	59	-	-	-	-
Interest	18	128	(110)	239	383	(144)	515	1,780	1,633	0	-	1,633
Grants and Contributions	3	-	3	3	-	3	-	462	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	38	59	(21)	114	134	(20)	164	1,166	535	-	-	535
Total Income attributable to Operations	7,168	6,850	318	19,564	18,731	833	18,918	77,148	76,180	0	-	76,180
Operating Expenses												
Employee Costs	1,438	1,236	(203)	3,346	3,031	(315)	4,104	17,877	10,840	2,279	-	13,120
Borrowing Costs	236	219	(17)	732	726	(6)	975	4,783	2,707	-	24	2,731
Materials and Services	808	628	(180)	1,682	1,503	(179)	2,277	8,718	7,558	1	-	7,559
Depreciation and Amortisation	2,600	3,181	581	8,521	9,562	1,041	8,811	61,437	38,118	-	-	38,118
Other Expenses	-	-	-	0	-	(0)	0	(14)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	1,385	-	-	-	-
Internal Expenses	387	874	487	2,403	2,552	149	2,338	9,339	10,101	-	50	10,152
Overheads	910	910	-	3,246	3,246	-	2,137	12,578	9,856	-	-	9,856
Total Expenses attributable to Operations	6,380	7,048	668	19,931	20,621	690	20,642	116,101	79,181	2,280	75	81,536
Operating Result after Overheads and before Capital Amounts	788	(197)	986	(367)	(1,890)	1,523	(1,724)	(38,953)	(3,002)	(2,280)	(75)	(5,356)
Capital Grants	(219)	-	(219)	(192)	-	(192)	242	1,042	1,250	-	-	1,250
Capital Contributions	161	413	(252)	357	1,239	(882)	987	3,225	4,958	-	-	4,958
Grants and Contributions Capital Received	(57)	413	(471)	165	1,239	(1,074)	1,228	4,267	6,208	-	-	6,208
Net Operating Result	731	216	515	(202)	(650)	448	(496)	(34,686)	3,206	(2,280)	(75)	852

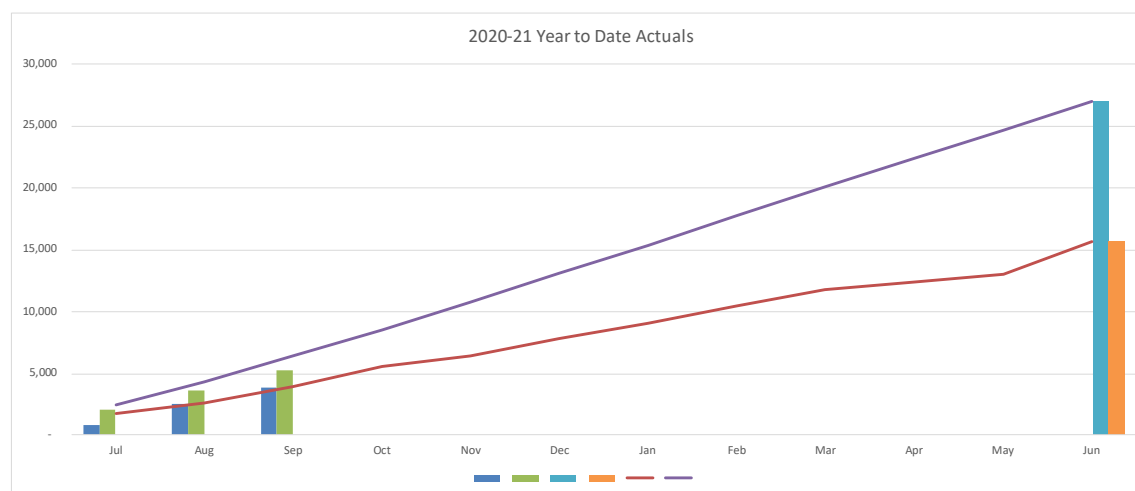


40. Drainage Fund Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	1,342	1,279	63	3,897	3,920	(23)	3,733	14,940	15,635	(0)	-	15,635
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Interest	3	2	2	7	5	3	(2)	29	18	-	-	18
Grants and Contributions	2	-	2	2	-	2	15	242	20	-	-	20
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	66	-	-	-	-
Total Income attributable to Operations	1,347	1,280	66	3,907	3,924	(18)	3,746	15,277	15,673	(0)	-	15,673
Operating Expenses												
Employee Costs	133	139	6	364	356	(9)	521	1,465	1,453	-	-	1,453
Borrowing Costs	45	35	(9)	121	108	(13)	149	568	413	-	21	434
Materials and Services	6	104	98	49	202	153	432	997	1,346	-	-	1,346
Depreciation and Amortisation	994	1,280	287	3,282	3,844	562	3,897	14,567	17,138	-	-	17,138
Other Expenses	(0)	-	0	1	-	(1)	0	(2)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	35	-	-	-	-
Internal Expenses	125	274	150	346	823	477	1,256	2,286	3,268	-	7	3,275
Overheads	309	309	-	1,118	1,118	-	752	3,776	3,392	-	-	3,392
Total Expenses attributable to Operations	1,610	2,141	531	5,280	6,449	1,169	7,006	23,692	27,010	-	28	27,037
Operating Result after Overheads and before Capital Amounts	(264)	(861)	597	(1,374)	(2,525)	1,151	(3,260)	(8,415)	(11,337)	(0)	(28)	(11,364)
Capital Grants	-	-	-	400	-	400	-	505	-	-	-	-
Capital Contributions	111	282	(172)	225	847	(622)	21	11,462	3,388	-	-	3,388
Grants and Contributions Capital Received	111	282	(172)	625	847	(222)	21	11,967	3,388	-	-	3,388
Net Operating Result	(153)	(578)	425	(749)	(1,678)	929	(3,239)	3,552	(7,949)	(0)	(28)	(7,977)

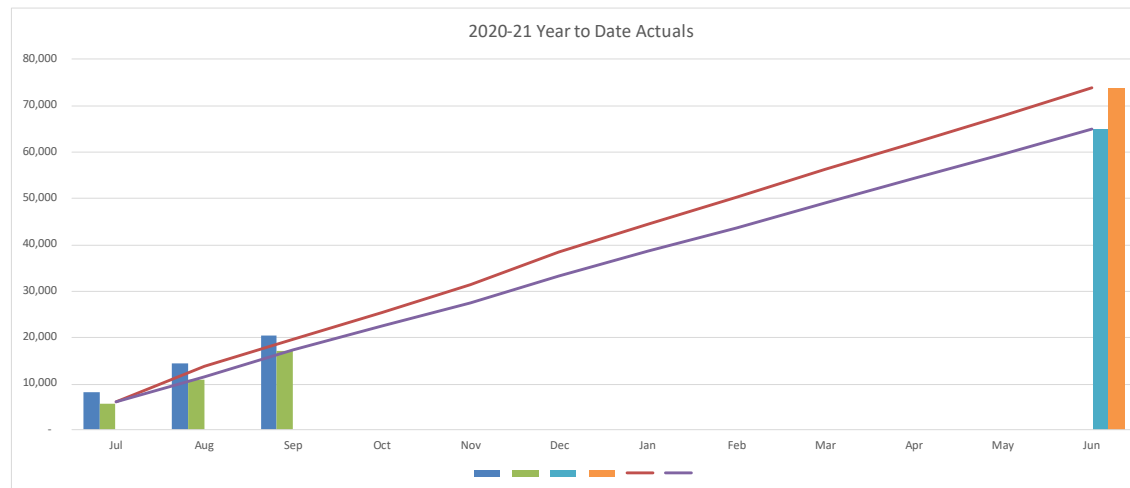


50. Domestic Waste Fund Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	6,097	5,879	218	20,450	19,624	826	18,526	74,163	73,785	-	-	73,785
User Charges and Fees	1	-	1	2	-	2	2	10	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	3	-	-	-	-
Interest	15	8	7	37	24	13	524	112	96	-	-	96
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	17	-	17	17	-	17	-	18	-	-	33	33
Total Income attributable to Operations	6,129	5,887	242	20,506	19,648	857	19,052	74,306	73,881	-	33	73,914
Operating Expenses												
Employee Costs	72	72	(0)	171	180	9	30	410	753	-	-	753
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Services	3,024	2,556	(468)	7,598	7,303	(294)	6,547	29,216	29,490	-	-	29,490
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,206	1,364	158	3,638	4,092	454	3,793	15,675	16,368	-	-	16,368
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	993	1,000	7	2,980	3,000	20	1,529	13,211	12,000	-	12	12,012
Overheads	776	776	-	2,729	2,729	-	1,448	9,364	6,303	-	-	6,303
Total Expenses attributable to Operations	6,072	5,768	(304)	17,116	17,304	188	13,347	67,876	64,914	-	12	64,926
Operating Result after Overheads and before Capital Amounts	58	119	(61)	3,390	2,344	1,046	5,705	6,430	8,967	-	21	8,988
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	58	119	(61)	3,390	2,344	1,046	5,705	6,430	8,967	-	21	8,988





Chief Executive Officer Monthly Financial Reports

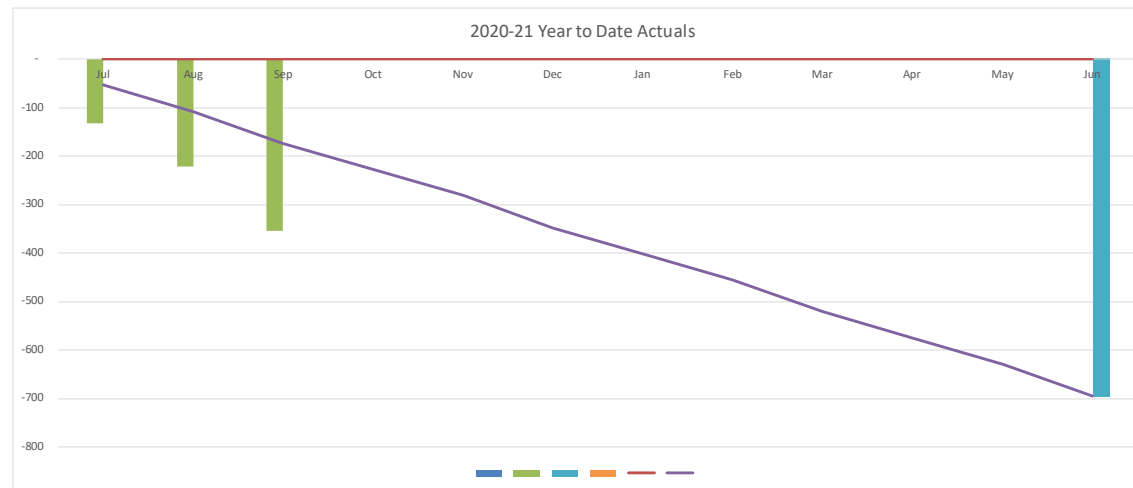
September 2021

01. Office of the Chief Executive Officer Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	(0)	0	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	(0)	0	-	-	-	-
Operating Expenses												
Employee Costs	105	102	(3)	259	266	6	277	1,761	1,070	-	-	1,070
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Services	-	69	69	35	206	171	215	866	827	-	-	827
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	2	3	1	5	9	3	9	38	35	-	(6)	29
Overheads	(239)	(239)	-	(654)	(654)	-	(305)	(2,665)	(2,629)	-	-	(2,629)
Total Expenses attributable to Operations	(132)	(65)	67	(354)	(173)	181	195	0	(697)	-	(6)	(702)
Operating Result after Overheads and before Capital Amounts	132	65	67	354	173	181	(195)	-	697	-	6	702
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	132	65	67	354	173	181	(195)	-	697	-	6	702



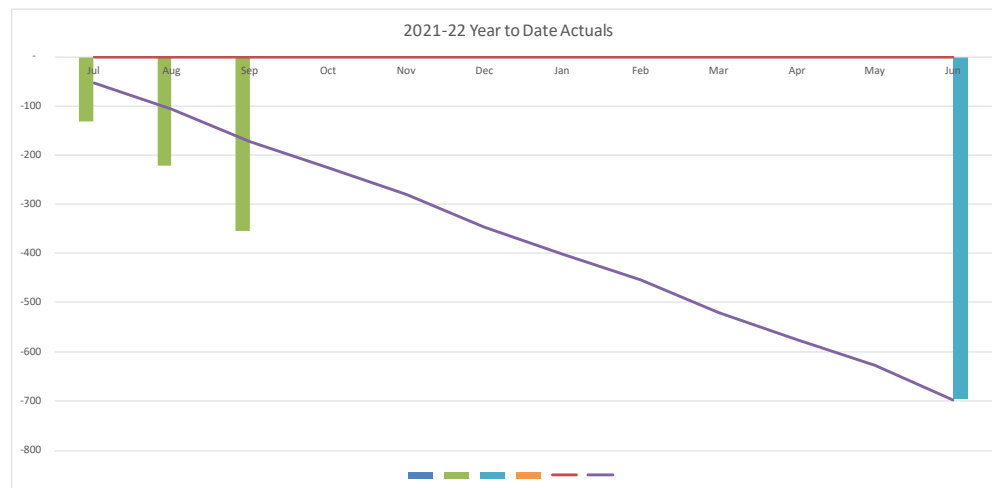
01.01. Office of the Chief Executive Officer

Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	(0)	0	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	(0)	0	-	-	-	-		
Operating Expenses														
Employee Costs	105	102	(3)	259	266	6	277	1,761	1,070	-	-	1,070	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	-	69	69	35	206	171	215	866	827	-	-	827	●	Consultant, training and conference budgets not fully utilised.
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	2	3	1	5	9	3	9	38	35	-	(6)	29	●	
Overheads	(239)	(239)	-	(654)	(654)	-	(305)	(2,665)	(2,629)	-	-	(2,629)	●	Overheads recovered as per budget - true up undertaken at end of financial year.
Total Expenses attributable to Operations	(132)	(65)	67	(354)	(173)	181	195	0	(697)	-	(6)	(702)		
Operating Result after Overheads and before Capital Amounts	132	65	67	354	173	181	(195)	-	697	-	6	702		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	132	65	67	354	173	181	(195)	-	697	-	6	702		





Community and Recreation Services Monthly Financial Reports

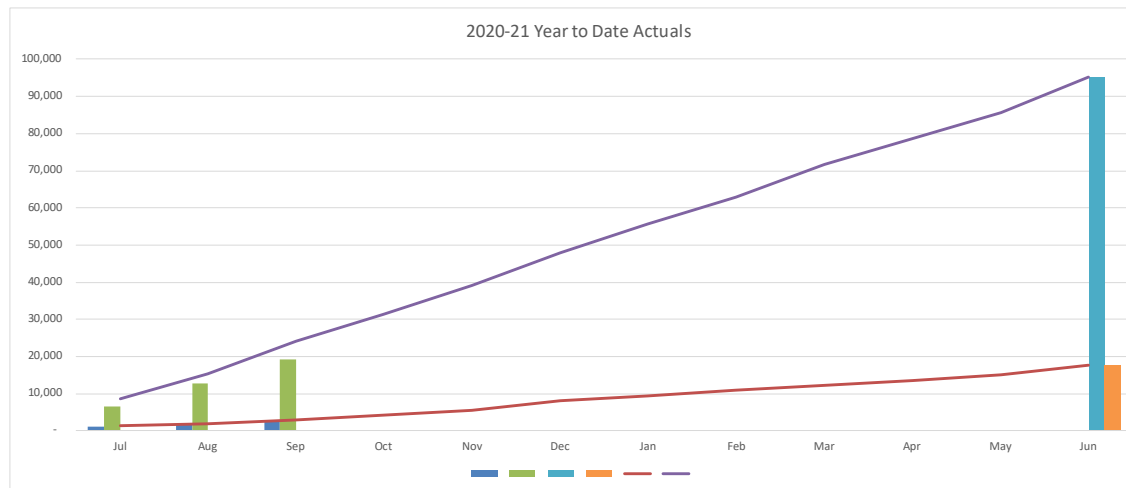
September 2021

02. Community and Recreation Services Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	794	(72)	866	2,144	1,557	587	2,742	12,612	11,037	-	-	11,037
Other Revenue	4	28	(24)	(12)	85	(97)	103	2,405	1,931	-	-	1,931
Interest	0	-	0	0	-	0	-	1	-	-	-	-
Grants and Contributions	91	882	(791)	220	917	(697)	824	2,356	2,053	-	-	2,053
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	102	104	(3)	344	313	30	725	3,611	2,683	-	-	2,683
Internal Revenue	0	1	(1)	6	2	4	11	59	8	-	-	8
Total Income attributable to Operations	991	944	48	2,702	2,875	(173)	4,406	21,044	17,712	-	-	17,712
Operating Expenses												
Employee Costs	2,987	3,664	677	7,153	9,497	2,344	9,733	43,867	38,398	-	-	38,398
Borrowing Costs	-	-	-	-	-	-	-	33	-	-	-	-
Materials and Services	648	1,556	908	1,746	3,146	1,400	2,564	12,872	14,037	-	(28)	14,009
Depreciation and Amortisation	1,077	1,577	500	3,993	4,734	741	3,727	18,413	18,818	-	-	18,818
Other Expenses	(1)	23	24	467	583	117	511	1,205	2,409	-	-	2,409
Loss on Disposal	-	-	-	-	-	-	-	819	-	-	-	-
Internal Expenses	590	762	172	2,033	2,301	269	2,097	7,537	9,149	-	240	9,389
Overheads	1,226	1,226	-	3,955	3,955	-	2,601	13,188	12,200	-	-	12,200
Total Expenses attributable to Operations	6,526	8,808	2,282	19,345	24,216	4,871	21,233	97,935	95,010	-	212	95,223
Operating Result after Overheads and before Capital Amounts	(5,534)	(7,864)	2,330	(16,643)	(21,341)	4,698	(16,827)	(76,891)	(77,299)	-	(212)	(77,511)
Capital Grants	400	-	400	403	-	403	1,826	4,185	500	-	-	500
Capital Contributions	-	-	-	-	-	-	78	8,118	-	-	-	-
Grants and Contributions Capital Received	400	-	400	403	-	403	1,904	12,303	500	-	-	500
Net Operating Result	(5,135)	(7,864)	2,729	(16,241)	(21,341)	5,100	(14,923)	(64,587)	(76,799)	-	(212)	(77,011)

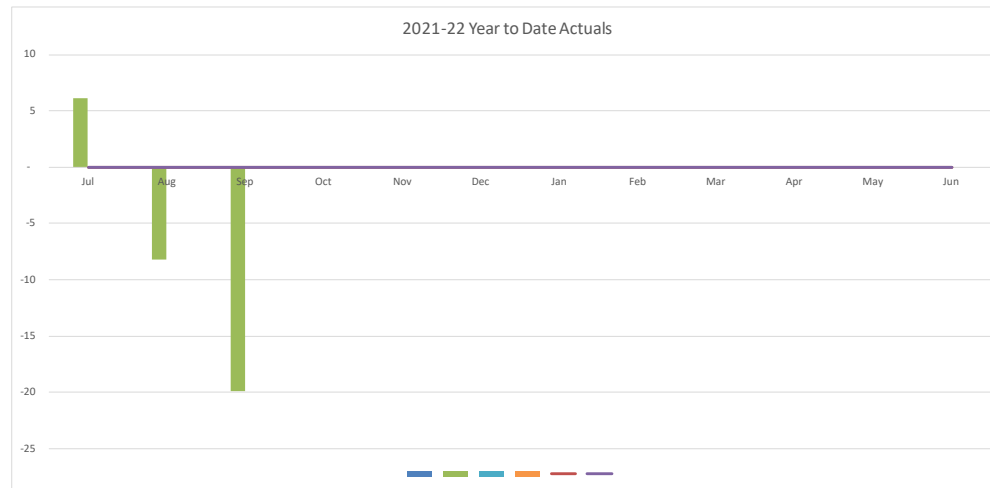


02.01. Community and Recreation Services Executive Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	-	-	-	-	-	-	-	(3)	-	-	-	-	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Total Income attributable to Operations	-	-	-	-	-	-	-	(3)	-	-	-	-		
Operating Expenses														
Employee Costs	54	57	3	139	148	9	145	618	597	-	-	597	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	-	8	8	-	9	9	210	450	41	-	-	41	●	
Depreciation and Amortisation	-	0	0	-	0	0	-	-	0	-	-	0	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	1	2	1	3	5	2	15	89	19	-	(6)	14	●	
Overheads	(66)	(66)	-	(162)	(162)	-	(187)	(1,161)	(657)	-	-	(657)	●	
Total Expenses attributable to Operations	(12)	-	12	(20)	-	20	183	(3)	-	-	(6)	(6)		
Operating Result after Overheads and before Capital Amounts	12	-	12	20	-	20	(183)	(0)	-	-	6	6		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	12	-	12	20	-	20	(183)	(0)	-	-	6	6		

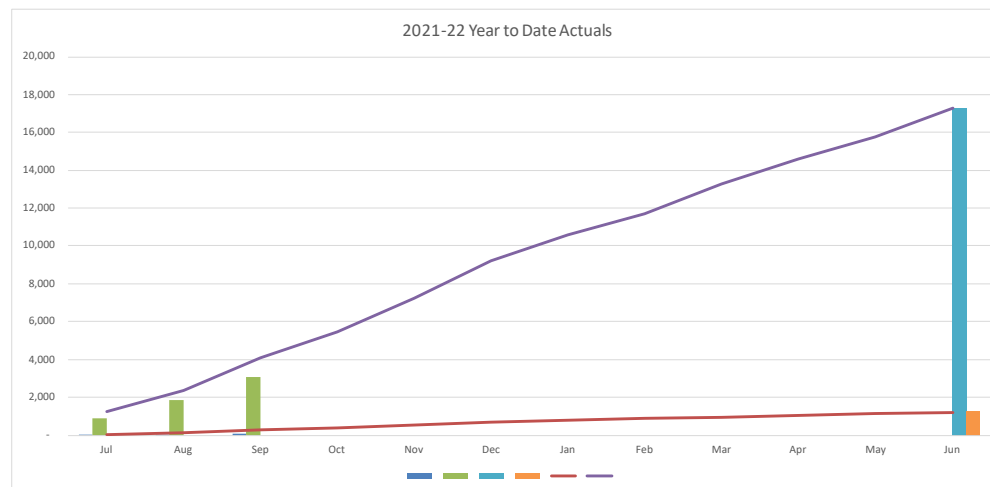


02.02. Community and Culture Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	21	95	(75)	65	174	(109)	5	527	776	-	-	776	●	Reduced income due to the impacts of COVID-19 on facilities closures.
Other Revenue	(2)	20	(22)	(24)	61	(85)	33	471	307	-	-	307	●	Variance relates to a refund of some deposits received for cancelled theatre performances and reduced income from both gallery and theatres remaining closed due to COVID-19 restrictions.
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	(0)	15	(15)	22	17	6	-	284	90	-	-	90	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	(0)	4	(5)	1	12	(12)	6	37	50	-	-	50	●	Relates to reduced income from both gallery and theatres remaining closed due to COVID-19 restrictions.
Internal Revenue	-	-	-	-	-	-	2	8	-	-	-	-	●	
Total Income attributable to Operations	18	135	(117)	64	264	(199)	46	1,327	1,223	-	-	1,223		
Operating Expenses														
Employee Costs	448	478	30	1,110	1,243	132	1,369	5,775	5,007	-	-	5,007	●	Variance relates primarily to current vacancies and underutilisation of casual staff due to COVID closures.
Borrowing Costs	-	-	-	-	-	-	-	20	-	-	-	-	●	
Materials and Services	373	858	485	908	1,766	859	1,148	6,198	7,418	-	28	7,446	●	COVID-19 closures and restrictions have impacted planned delivery of numerous projects, programs and services. Situation will be monitored ongoing and budget realigned accordingly when Predominantly relates to the Regional Galleries air conditioning system
Depreciation and Amortisation	65	51	(14)	191	153	(38)	134	651	611	-	-	611	●	
Other Expenses	(1)	23	24	(4)	29	33	(71)	(41)	1,077	-	-	1,077	●	
Loss on Disposal	-	-	-	-	-	-	-	85	-	-	-	-	●	
Internal Expenses	34	59	25	123	176	52	130	498	703	-	25	728	●	Variance relates primarily to underspend in Arts & Culture Section - facilities maintenance, utilities charges, cleaning and plant/fleet.
Overheads	272	272	-	727	727	-	982	2,562	2,474	-	-	2,474	●	
Total Expenses attributable to Operations	1,191	1,741	550	3,055	4,094	1,039	3,691	15,747	17,290	-	53	17,343		
Operating Result after Overheads and before Capital Amounts	(1,172)	(1,606)	434	(2,991)	(3,830)	839	(3,645)	(14,420)	(16,067)	-	(53)	(16,120)		
Capital Grants	-	-	-	-	-	-	-	(188)	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	(188)	-	-	-	-		
Net Operating Result	(1,172)	(1,606)	434	(2,991)	(3,830)	839	(3,645)	(14,608)	(16,067)	-	(53)	(16,120)		



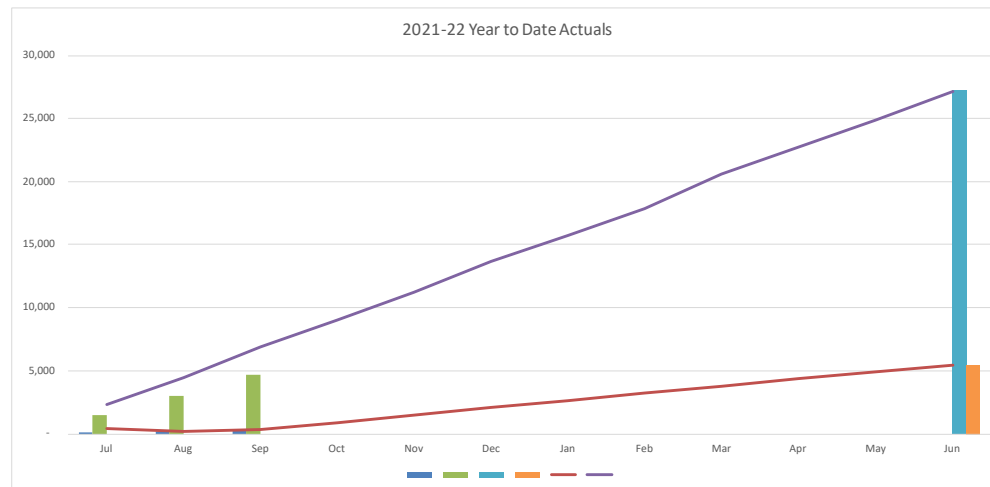
02.03. Leisure Recreation and Community Facilities

Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	11	6	5	47	18	30	857	4,260	2,509	-	-	2,509	●	Income will be monitored accordingly as COVID restrictions ease
Other Revenue	3	8	(5)	9	23	(14)	70	691	379	-	-	379	●	Other revenue fee income is lower than budget due to closure of all facilities through COVID-19
Interest	0	-	0	0	-	0	-	1	-	-	-	-	●	
Grants and Contributions	-	16	(16)	16	16	(1)	16	70	69	-	-	69	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	99	89	10	248	268	(20)	625	3,454	2,501	-	-	2,501	●	Revenue from the recovery of community facilities outgoings and leased facilities
Internal Revenue	-	0	(0)	6	1	4	-	40	5	-	-	5	●	
Total Income attributable to Operations	113	120	(7)	326	326	(1)	1,568	8,516	5,463	-	-	5,463		
Operating Expenses														
Employee Costs	620	1,071	451	1,317	2,780	1,463	2,206	11,262	11,101	-	-	11,101	●	Employee costs lower than budget due to no casual staff utilised in leisure centres or Grant McBride Baths with COVID closures. Amendment required in Q1 to reflect the seasonal nature of beach lifeguards.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	38	147	109	146	348	203	329	1,560	1,693	-	-	1,693	●	Materials and contracts expenditure lower than budget due to closure of facilities and services
Depreciation and Amortisation	432	645	214	1,310	1,937	627	1,425	7,341	7,742	-	-	7,742	●	Year to date favourable result due to a number of assets transferred across Units with realignment required in Q1
Other Expenses	-	-	-	3	-	(3)	4	201	224	-	-	224	●	
Loss on Disposal	-	-	-	-	-	-	-	90	-	-	-	-	●	
Internal Expenses	187	238	50	741	711	(30)	828	2,342	2,843	-	78	2,921	●	Realignment of internal rates and rates harmonisation impacts required in Q1.
Overheads	352	352	-	1,148	1,148	-	321	4,023	3,595	-	-	3,595	●	
Total Expenses attributable to Operations	1,629	2,453	824	4,665	6,925	2,260	5,113	26,819	27,197	-	78	27,274		
Operating Result after Overheads and before Capital Amounts	(1,516)	(2,333)	817	(4,340)	(6,599)	2,259	(3,545)	(18,303)	(21,733)	-	(78)	(21,811)		
Capital Grants	0	-	0	0	-	0	570	570	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	0	-	0	0	-	0	570	570	-	-	-	-		
Net Operating Result	(1,516)	(2,333)	817	(4,340)	(6,599)	2,259	(2,975)	(17,733)	(21,733)	-	(78)	(21,811)		



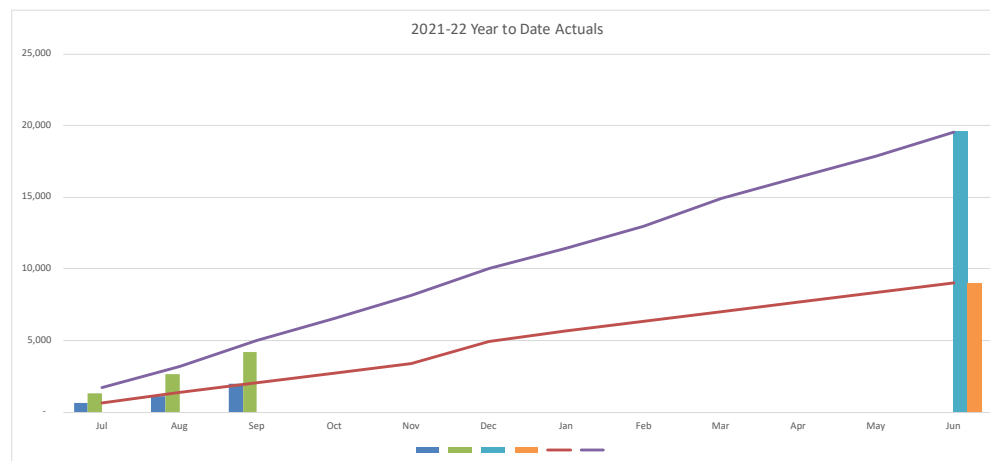
02.04. Libraries and Education

Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	751	(184)	935	1,805	1,145	661	1,594	7,035	7,131	-	-	7,131	●	This is attributed to childcare fees and BCP funding received from State Government to support childcare operations during COVID restrictions. Realignment of user fees and charges with grants and contributions will occur to reflect the revenue flow and extra support through State Government funding.
Other Revenue	-	0	(0)	-	1	(1)	0	12	3	-	-	3	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	119	851	(732)	182	885	(702)	792	1,843	1,894	-	-	1,894	●	This is attributed to childcare fees and BCP funding received from State Government to support childcare operations during COVID restrictions. Realignment of user fees and charges with grants and contributions will occur to reflect the revenue flow and extra support through State Government funding.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	0	(0)	-	1	(1)	1	2	4	-	-	4	●	
Internal Revenue	0	0	(0)	0	1	(1)	1	2	3	-	-	3	●	
Total Income attributable to Operations	870	668	202	1,988	2,032	(44)	2,388	8,893	9,036	-	-	9,036		
Operating Expenses														
Employee Costs	1,000	1,179	179	2,456	3,069	613	3,399	14,751	12,322	-	-	12,322	●	Overall YTD there is a favourable result. This is a direct result of the COVID lockdown and the reduced need for casual staffing as library branches are closed, and with a number of children not attending childcare centres there is an opportunity for efficiencies in staffing to reflect staff:child ratios.
Borrowing Costs	-	-	-	-	-	-	-	13	-	-	-	-	●	
Materials and Services	70	121	51	293	347	54	357	1,408	1,757	-	(57)	1,701	●	
Depreciation and Amortisation	138	133	(5)	414	399	(16)	284	1,365	1,527	-	-	1,527	●	Transfer of assets across Units with realignment required in Q1
Other Expenses	-	-	-	-	-	-	-	(0)	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	1	-	-	-	-	●	
Internal Expenses	69	104	35	175	329	154	187	707	1,261	-	110	1,371	●	Overall YTD there is a favourable result which is predominantly related to facilities maintenance, cleaning and security costs. This will continue to be monitored.
Overheads	267	267	-	857	857	-	699	3,312	2,699	-	-	2,699	●	
Total Expenses attributable to Operations	1,545	1,803	259	4,196	5,001	805	4,927	21,557	19,566	-	53	19,619		
Operating Result after Overheads and before Capital Amounts	(675)	(1,135)	460	(2,208)	(2,969)	761	(2,539)	(12,664)	(10,530)	-	(53)	(10,583)		
Capital Grants	90	-	90	93	-	93	700	712	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	90	-	90	93	-	93	700	712	-	-	-	-		
Net Operating Result	(585)	(1,135)	550	(2,115)	(2,969)	854	(1,839)	(11,952)	(10,530)	-	(53)	(10,583)		

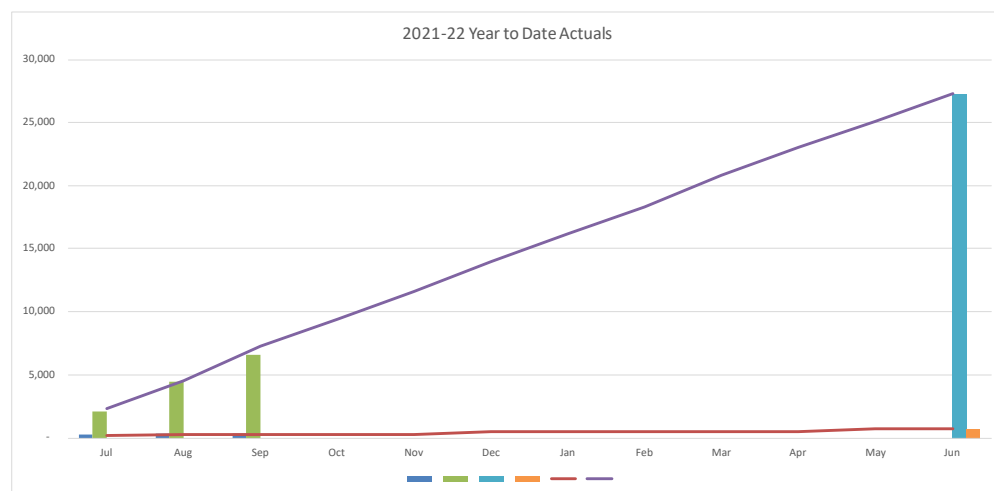


02.05. Open Space and Recreation Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	11	10	1	227	221	5	286	791	620	-	-	620	●	
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	(27)	-	(27)	-	-	-	16	159	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	3	11	(7)	95	32	63	93	119	128	-	-	128	●	
Internal Revenue	-	-	-	-	-	-	9	9	-	-	-	-	●	
Total Income attributable to Operations	(13)	21	(34)	321	253	68	403	1,077	748	-	-	748		
Operating Expenses														
Employee Costs	865	879	14	2,130	2,257	127	2,615	11,459	9,372	-	-	9,372	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	167	419	252	378	643	265	499	2,364	1,748	-	-	1,748	●	
Depreciation and Amortisation	398	705	307	1,947	2,116	169	1,767	8,433	8,437	-	-	8,437	●	
Other Expenses	-	-	-	-	-	-	30	30	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	644	-	-	-	-	●	
Internal Expenses	299	360	61	987	1,079	92	933	3,896	4,318	-	34	4,352	●	
Overheads	377	377	-	1,136	1,136	-	755	3,969	3,446	-	-	3,446	●	
Total Expenses attributable to Operations	2,106	2,740	634	6,577	7,231	654	6,599	30,795	27,320	-	34	27,354		
Operating Result after Overheads and before Capital Amounts	(2,119)	(2,719)	600	(6,256)	(6,978)	722	(6,196)	(29,718)	(26,572)	-	(34)	(26,605)		
Capital Grants	310	-	310	310	-	310	556	3,091	500	-	-	500	●	
Capital Contributions	-	-	-	-	-	-	78	8,118	-	-	-	-	●	Grant income received for multiple projects including \$276k towards Narara Skate Park
Grants and Contributions Capital Received	310	-	310	310	-	310	634	11,210	500	-	-	500		
Net Operating Result	(1,809)	(2,719)	910	(5,946)	(6,978)	1,032	(5,561)	(18,508)	(26,072)	-	(34)	(26,105)		

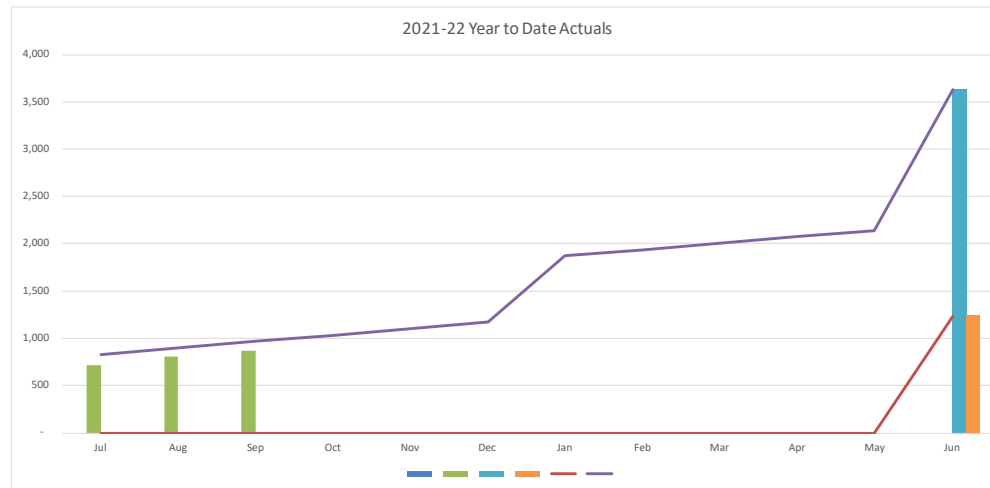


02.06. The Art House Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	3	-	3	3	-	3	-	1,234	1,241	-	-	1,241	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Total Income attributable to Operations	3	-	3	3	-	3	-	1,234	1,241	-	-	1,241		
Operating Expenses														
Employee Costs	-	-	-	-	-	-	-	1	-	-	-	-	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	-	4	4	22	32	11	21	892	1,381	-	-	1,381	●	
Depreciation and Amortisation	44	43	(0)	131	129	(1)	117	623	501	-	-	501	●	
Other Expenses	-	-	-	467	554	87	548	1,016	1,108	-	-	1,108	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	-	0	0	4	1	(2)	3	4	4	-	0	4	●	
Overheads	24	24	-	249	249	-	30	483	644	-	-	644	●	
Total Expenses attributable to Operations	68	71	4	872	966	94	720	3,020	3,638	-	0	3,638		
Operating Result after Overheads and before Capital Amounts	(64)	(71)	7	(869)	(966)	97	(720)	(1,786)	(2,397)	-	(0)	(2,397)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(64)	(71)	7	(869)	(966)	97	(720)	(1,786)	(2,397)	-	(0)	(2,397)		





Infrastructure Services Monthly Financial Reports

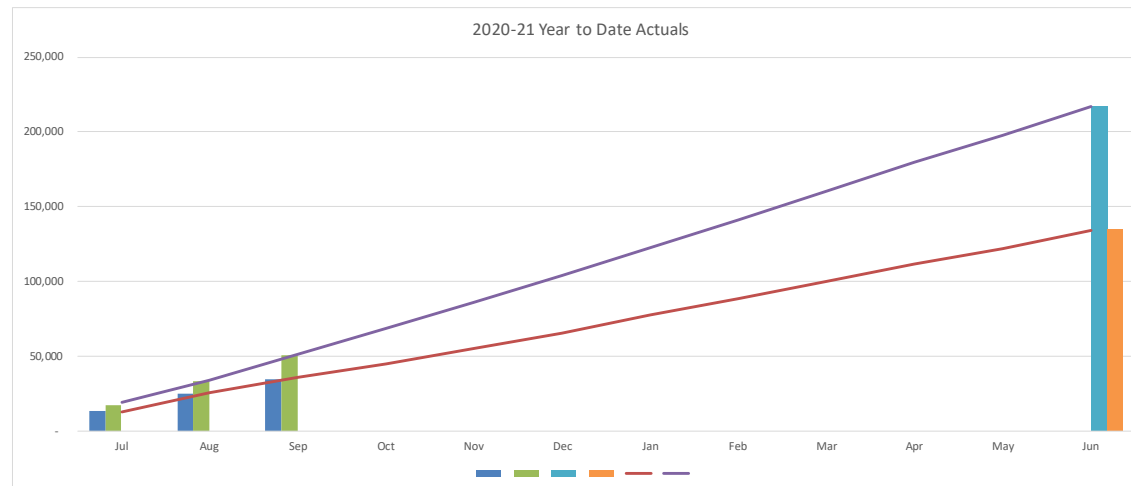
September 2021

03. Infrastructure Services Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Operating Income													
Rates and Annual Charges	5,941	5,657	284	23,487	22,846	640	20,551	78,732	78,427	-	-	78,427	Revenue for Infrastructure Services is tracking at 96.9% to forecasted budget. The variance is primarily due to reduced patronage and volumes delivered to Councils waste facilities by operational units of Council and self haul customers. This is partially offset by an internal reduction in expenditure within the directorate.
User Charges and Fees	2,627	2,993	(367)	5,722	7,060	(1,339)	5,304	27,115	27,916	-	1,000	28,916	
Other Revenue	163	90	73	505	270	236	275	1,782	1,080	-	-	1,080	
Interest	0	-	0	1	-	1	1	2	-	-	-	-	
Grants and Contributions	29	20	9	2,555	2,572	(17)	2,765	9,675	9,861	-	-	9,861	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	
Other income	-	-	-	-	-	-	-	-	-	-	-	-	
Internal Revenue	1,284	1,560	(276)	2,554	3,174	(620)	3,901	11,432	17,396	-	-	17,396	
Total Income attributable to Operations	10,044	10,321	(276)	34,824	35,923	(1,099)	32,798	128,738	134,680	-	1,000	135,680	
Operating Expenses													
Employee Costs	2,218	2,187	(30)	5,303	5,467	163	6,983	28,789	22,845	-	-	22,845	Expenditure for Infrastructure Services is tracking at 98.3% to forecasted budget. The positive variance is predominantly due to lower than anticipated depreciation figures and reduced tipping and plant costs. This will be partially offset by increased Materials and Services costs across the directorate.
Borrowing Costs	-	-	-	-	-	-	-	1,194	1,139	-	-	1,139	
Materials and Services	4,353	3,536	(817)	11,120	9,637	(1,482)	11,790	48,233	44,542	-	1,000	45,542	
Depreciation and Amortisation	4,605	4,748	143	13,529	14,265	736	13,998	57,432	63,907	-	-	63,907	
Other Expenses	2,274	2,425	150	6,825	7,274	449	7,315	28,107	30,117	-	-	30,117	
Loss on Disposal	-	-	-	-	-	-	-	5,984	-	-	-	-	
Internal Expenses	1,543	1,920	378	4,769	5,760	991	5,731	18,168	27,708	-	291	27,999	
Overheads	2,516	2,516	-	8,983	8,983	-	5,568	32,658	26,967	-	-	26,967	
Total Expenses attributable to Operations	17,509	17,332	(177)	50,530	51,386	856	51,384	220,564	217,226	-	1,291	218,517	
Operating Result after Overheads and before Capital Amounts	(7,465)	(7,011)	(453)	(15,706)	(15,463)	(242)	(18,585)	(91,826)	(82,546)	-	(291)	(82,837)	Infrastructure Services is tracking within \$242k of the forecasted budget. The overall position is on track for year end.
Capital Grants	2,858	-	2,858	3,690	-	3,690	3,325	22,522	4,445	-	-	4,445	
Capital Contributions	15	-	15	15	-	15	4	19,241	-	-	-	-	
Grants and Contributions Capital Received	2,873	-	2,873	3,705	-	3,705	3,328	41,763	4,445	-	-	4,445	
Net Operating Result	(4,591)	(7,011)	2,420	(12,000)	(15,463)	3,463	(15,257)	(50,063)	(78,101)	-	(291)	(78,392)	

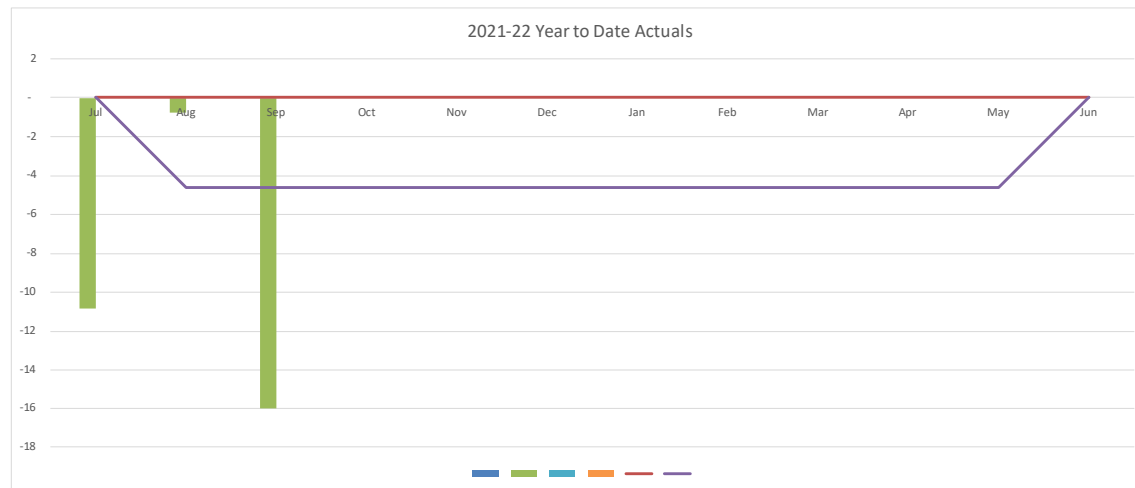


03.01. Infrastructure Services Executive Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Interest	-	-	-	-	-	-	1	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Total Income attributable to Operations	-	-	-	-	-	-	1	-	-	-	-	-		
Operating Expenses														
Employee Costs	37	51	14	115	127	12	133	564	530	-	-	530	●	On track
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	On track
Materials and Services	-	2	2	-	3	3	15	15	23	-	-	23	●	On track
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	2	1	(1)	7	4	(3)	40	90	16	-	(4)	12	●	On track
Overheads	(54)	(54)	-	(138)	(138)	-	(158)	(669)	(569)	-	-	(569)	●	On track
Total Expenses attributable to Operations	(15)	-	15	(16)	(5)	11	31	-	-	-	(4)	(4)		
Operating Result after Overheads and before Capital Amounts	15	-	15	16	5	11	(29)	-	-	-	4	4		Infrastructure Services Executive is tracking at a positive variance of \$11k. The overall position is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	15	-	15	16	5	11	(29)	-	-	-	4	4		



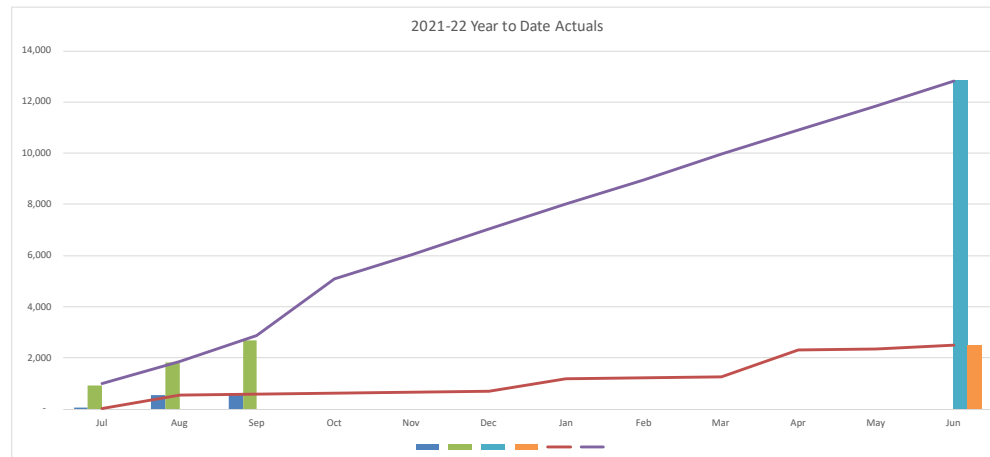
03.02. Roads and Drainage Engineering Services

Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	54	40	14	136	120	16	124	612	481	-	-	481	On track	
Other Revenue	5	1	5	18	2	17	3	76	6	-	-	6	On track	
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	0	(0)	453	453	(0)	476	2,033	2,020	-	-	2,020	On track	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	59	41	18	608	575	32	603	2,720	2,507	-	-	2,507		
Operating Expenses														
Employee Costs	338	317	(22)	868	794	(74)	794	3,344	3,318	-	-	3,318	On track	Internal charging in relation to traffic signage works, which is offset by savings in the maintenance section. On track for year end.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	216	310	95	783	902	119	936	4,747	4,945	-	-	4,945	On track	On track - Line marking expenditure delayed due to contractor availability as a result of the NSW Public Health orders. On track for year end.
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	177	261	84	634	783	149	788	2,460	3,136	-	(4)	3,132	On track	On track - Reduced expenditure due to savings being realised in street lighting electricity costs.
Overheads	122	122	-	405	405	-	257	1,670	1,449	-	-	1,449	On track	
Total Expenses attributable to Operations	853	1,010	157	2,690	2,883	193	2,774	12,221	12,847	-	(4)	12,843		
Operating Result after Overheads and before Capital Amounts	(794)	(969)	175	(2,082)	(2,308)	226	(2,172)	(9,501)	(10,340)	-	4	(10,336)		Engineering Services is tracking at 105.7% to forecasted budget for income and 93.3% to forecasted budget for expenditure. Overall, Engineering Services is tracking at a positive variance of \$226k. This is attributed to savings being realised in street lighting electricity costs; line marking expenditure being delayed due to contractor availability; an increase in income from road related fees and charges. The overall position of the unit is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(794)	(969)	175	(2,082)	(2,308)	226	(2,172)	(9,501)	(10,340)	-	4	(10,336)		

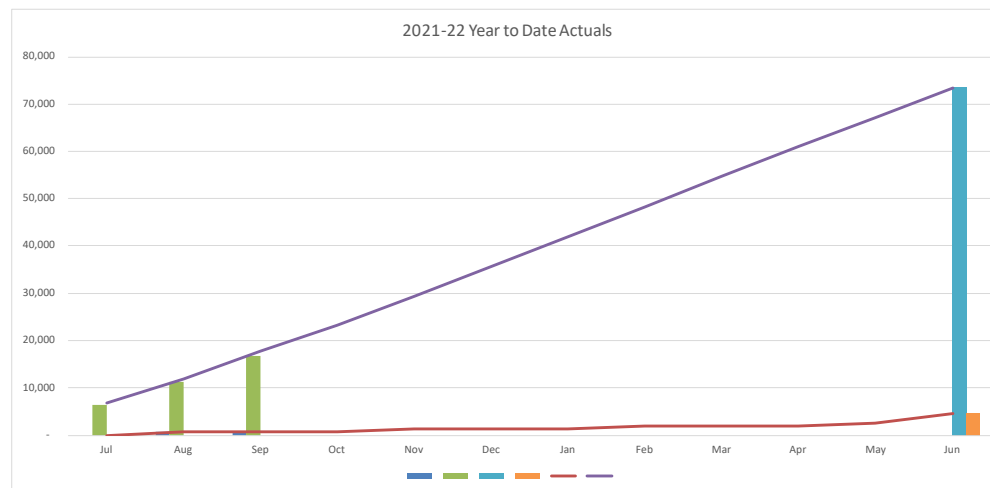


03.03. Roads and Drainage Infrastructure Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	-	-	-	-	-	-	-	26	1	-	-	1	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	0	-	0	608	608	0	544	4,858	4,624	-	-	4,624	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
Total Income attributable to Operations	0	-	0	608	608	0	544	4,884	4,625	-	-	4,625		RDI operating income remains on track to budget.
Operating Expenses														
Employee Costs	184	210	26	432	505	73	858	3,246	2,219	-	-	2,219	●	
Borrowing Costs	-	-	-	-	-	-	-	4	-	-	-	-	●	
Materials and Services	22	44	22	46	77	31	80	168	482	-	-	482	●	
Depreciation and Amortisation	4,353	4,492	139	12,771	13,495	724	13,459	53,905	59,876	-	-	59,876	●	The favourable variance on this budget is due to the ongoing capitalisation of projects. An adjustment will be made at Q1 to address the variance and reflect the recent Asset Revaluation.
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	5,980	-	-	-	-	●	
Internal Expenses	34	30	(4)	80	91	11	28	70	372	-	(17)	355	●	
Overheads	957	957	-	3,496	3,496	-	1,944	12,222	10,609	-	-	10,609	●	
Total Expenses attributable to Operations	5,549	5,733	184	16,825	17,663	838	16,369	75,595	73,557	-	(17)	73,540		RDI operating expenses are currently favourable by 4.8% due to staff vacancies and the phasing of Depreciation but remains on track to budget for year the end.
Operating Result after Overheads and before Capital Amounts	(5,549)	(5,733)	184	(16,217)	(17,056)	838	(15,825)	(70,711)	(68,933)	-	17	(68,915)		RDI income is tracking to budget. RDI operating expenses are 4.8% favourable due to staff vacancies and Depreciation phasing. A realignment of the Depreciation budget will be made at Q1 to reflect the recent Asset Revaluation and cater for a negative variance in waste and resource management.
Capital Grants	2,858	-	2,858	3,690	-	3,690	3,325	22,506	4,445	-	-	4,445	●	The Capital Grant budget is currently favourable due to the phasing of milestone payments. An adjustment will be made at the Q1 budget review to bring income and budget phasing into
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	2,858	-	2,858	3,690	-	3,690	3,325	22,506	4,445	-	-	4,445		
Net Operating Result	(2,691)	(5,733)	3,042	(12,527)	(17,056)	4,528	(12,500)	(48,205)	(64,488)	-	17	(64,470)		

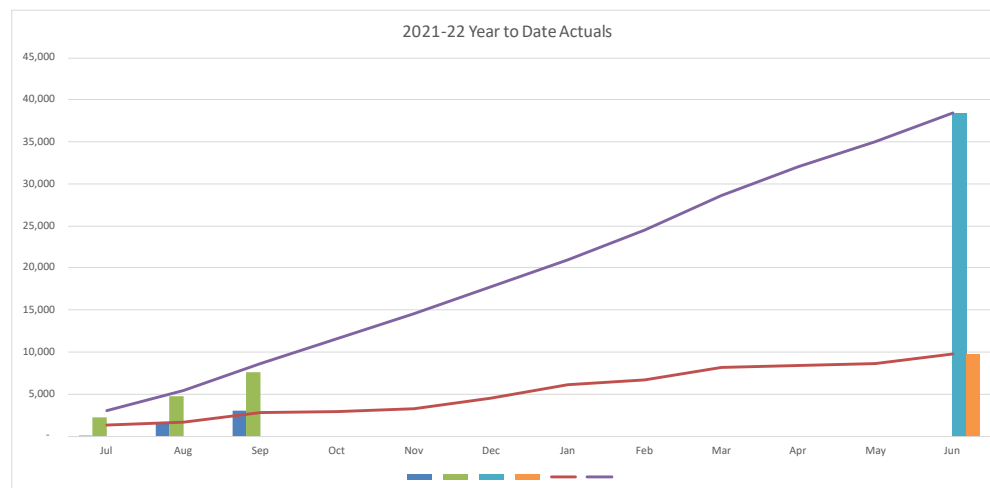


03.04. Roads Construction and Maintenance Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	1,097	1,026	71	1,236	1,159	77	171	5,514	4,411	-	1,000	5,411		
Other Revenue	-	-	-	-	-	-	-	1	-	-	-	-		
Interest	-	-	-	(0)	-	(0)	(0)	-	-	-	-	-		
Grants and Contributions	-	-	-	1,466	1,451	15	1,433	2,526	2,902	-	-	2,902		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	217	123	94	272	173	100	74	1,085	2,452	-	-	2,452		
Total Income attributable to Operations	1,314	1,149	165	2,974	2,783	192	1,678	9,125	9,765	-	1,000	10,765		Income tracking at 107% of forecast budget. The positive variance is due to commencement of internal spray seal operations earlier than expected.
Operating Expenses														
Employee Costs	1,157	1,129	(27)	2,660	2,807	147	3,960	16,314	11,918	-	-	11,918		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	583	498	(84)	1,224	1,154	(70)	1,881	8,678	7,046	-	1,000	8,046		Minor negative variance against forecast budget due to fully funded emergency works on the State Road network in the month which will be offset by additional income from Transport for NSW.
Depreciation and Amortisation	4	8	4	16	25	9	18	86	99	-	-	99		
Other Expenses	(0)	-	0	1	-	(1)	0	(2)	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	2	-	-	-	-		
Internal Expenses	899	1,204	305	2,721	3,613	892	3,708	10,150	16,059	-	238	16,298		
Overheads	309	309	-	1,023	1,023	-	853	5,046	3,312	-	-	3,312		
Total Expenses attributable to Operations	2,952	3,149	198	7,645	8,622	977	10,420	40,274	38,435	-	1,238	39,673		Expenditure tracking at 89% against forecast budget. The positive variance is predominantly due to reduced tipping and plant costs in accordance with reduced demand which will be offset by an increased demand on Materials and Services across the directorate.
Operating Result after Overheads and before Capital Amounts	(1,638)	(2,000)	362	(4,670)	(5,839)	1,169	(8,742)	(31,149)	(28,670)	-	(238)	(28,908)		Roads Construction and Maintenance is tracking at a positive variance of \$1.2M which is predominantly due to reduced internal expenses which will be offset by increased expenditure in Materials and Services within the Waste Unit. Overall position is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(1,638)	(2,000)	362	(4,670)	(5,839)	1,169	(8,742)	(31,149)	(28,670)	-	(238)	(28,908)		



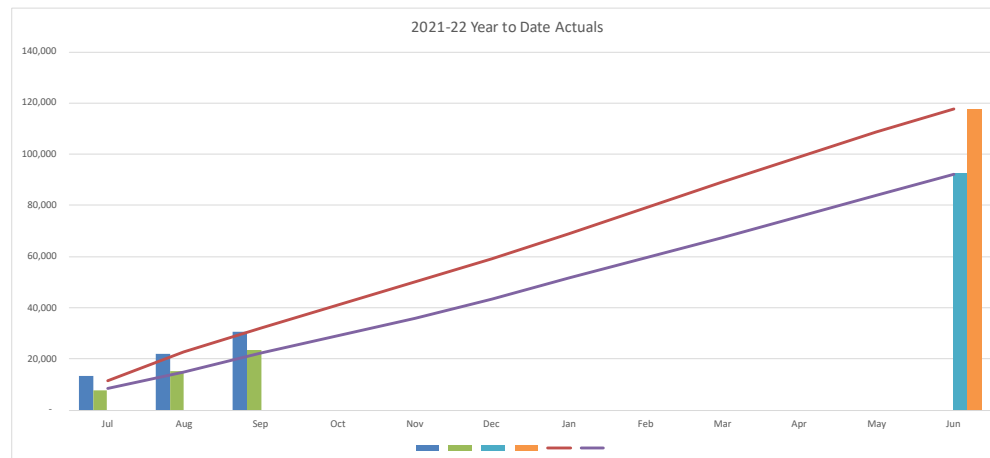
03.05. Waste and Resource Recovery Management

Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	5,941	5,657	284	23,487	22,846	640	20,551	78,732	78,427	-	-	78,427	●	25% (1.4M) unfavourable to budget YTD due to reduced patronage and volumes of waste delivered to Councils waste facilities by self haul public and commercial customers consistent with NSW Government public health orders relating to essential travel and reduced activities at business premises.
User Charges and Fees	1,476	1,927	(451)	4,349	5,781	(1,432)	5,009	20,988	23,024	-	-	23,024	●	
Other Revenue	157	89	68	487	268	219	273	1,680	1,073	-	-	1,073	●	
Interest	0	-	0	1	-	1	-	2	-	-	-	-	●	
Grants and Contributions	29	20	9	29	60	(31)	311	259	315	-	-	315	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	1,068	1,438	(370)	2,282	3,002	(720)	3,827	10,347	14,944	-	-	14,944	●	24% (\$720K) unfavourable to budget due to reduced internal waste tonnages being delivered by operational units of Council and a reduction in the value and composition of the capital works program. This will be offset by savings of expenditure from other business units as well as reduced waste levy expenditure (other expenses).
Total Income attributable to Operations	8,672	9,131	(460)	30,635	31,957	(1,323)	29,972	112,008	117,783	-	-	117,783		
Operating Expenses														
Employee Costs	502	480	(22)	1,228	1,234	6	1,238	5,320	4,861	-	-	4,861	●	20% (\$1.5M) unfavourable to budget due to recent activities which will require a planned realignment of budgets across the directorate as part of a planned Q1 review.
Borrowing Costs	-	-	-	-	-	-	-	1,190	1,139	-	-	1,139	●	
Materials and Services	3,533	2,680	(852)	9,067	7,502	(1,565)	8,878	34,624	32,046	-	-	32,046	●	
Depreciation and Amortisation	248	248	(0)	742	745	3	522	3,441	3,933	-	-	3,933	●	
Other Expenses	2,274	2,425	(150)	6,824	7,274	(449)	7,315	28,109	30,117	-	-	30,117	●	
Loss on Disposal	-	-	-	-	-	-	-	3	-	-	-	-	●	
Internal Expenses	430	424	(7)	1,327	1,269	(58)	1,167	5,398	8,125	-	77	8,203	●	
Overheads	1,183	1,183	-	4,198	4,198	-	2,670	14,389	12,167	-	-	12,167	●	
Total Expenses attributable to Operations	8,170	7,440	(730)	23,387	22,223	(1,164)	21,789	92,474	92,387	-	77	92,464		Expenditure tracking 105% to budget. The variance is pending a planned realignment of budgets across the directorate as part of a Q1 review.
Operating Result after Overheads and before Capital Amounts	502	1,692	(1,190)	7,248	9,734	(2,486)	8,183	19,534	25,396	-	(77)	25,319		Waste and Resource Recovery Unit is tracking at an unfavourable variance of \$2.48M due to reduced tonnages being delivered by internal and external self haul customers relative to forecast due to the closure of the Kincumber Waste Facility, impacts of COVID, and reduced works programs. This will be corrected following a realignment of budgets across the Directorate as part of a planned review.
Capital Grants	-	-	-	-	-	-	-	17	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	17	-	-	-	-		
Net Operating Result	502	1,692	(1,190)	7,248	9,734	(2,486)	8,183	19,551	25,396	-	(77)	25,319		





Water and Sewer Monthly Financial Reports

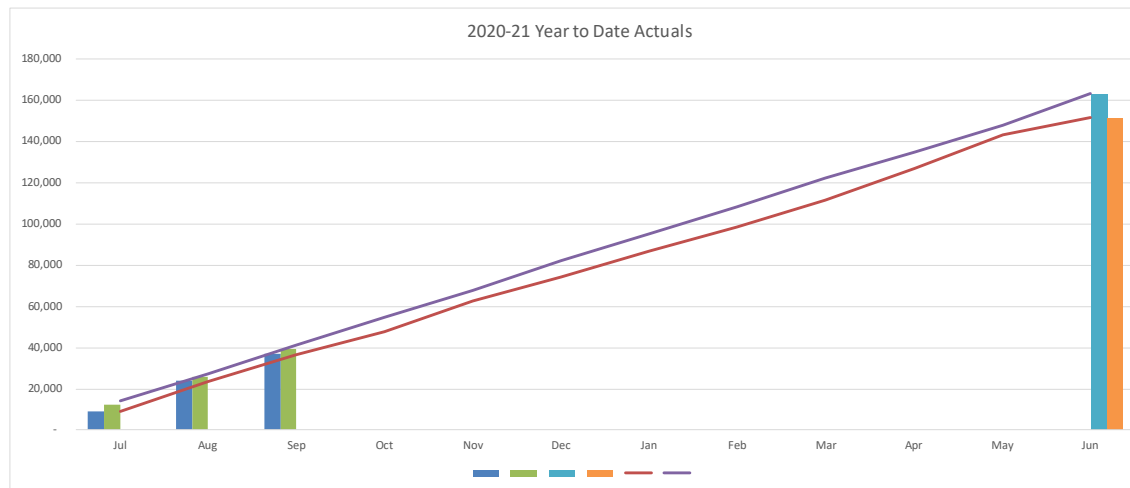
September 2021

04. Water and Sewer Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	6,148	5,780	368	16,992	15,906	1,086	16,018	66,519	66,493	(0)	-	66,493
User Charges and Fees	6,696	6,855	(159)	19,578	19,750	(172)	19,574	75,230	80,585	0	-	80,585
Other Revenue	52	-	52	89	-	89	19	102	-	-	-	-
Interest	42	157	(115)	287	472	(185)	594	2,096	1,988	0	-	1,988
Grants and Contributions	3	-	3	3	-	3	-	465	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	-	-	-	-	-	-	(36)	(36)	26	-	-	26
Internal Revenue	300	218	82	455	612	(157)	480	2,655	2,448	-	-	2,448
Total Income attributable to Operations	13,241	13,011	230	37,404	36,740	664	36,649	147,031	151,540	0	-	151,540
Operating Expenses												
Employee Costs	2,571	2,575	3	6,177	6,304	127	8,375	34,754	27,327	-	-	27,327
Borrowing Costs	703	714	10	2,305	2,418	113	2,985	12,533	9,186	-	(322)	8,864
Materials and Services	1,975	1,476	(500)	3,578	3,506	(72)	4,899	21,405	16,985	-	-	16,985
Depreciation and Amortisation	4,961	5,682	721	15,574	17,119	1,545	15,432	86,036	68,084	-	-	68,084
Other Expenses	2	-	(2)	-	-	-	0	(19)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	2,379	-	-	-	-
Internal Expenses	1,572	1,813	241	5,291	5,368	77	5,106	18,627	21,367	-	83	21,450
Overheads	1,870	1,870	-	6,657	6,657	-	4,253	24,584	20,224	-	-	20,224
Total Expenses attributable to Operations	13,656	14,129	473	39,582	41,373	1,791	41,049	200,299	163,175	-	(240)	162,935
Operating Result after Overheads and before Capital Amounts	(415)	(1,118)	703	(2,178)	(4,633)	2,455	(4,400)	(53,267)	(11,635)	0	240	(11,395)
Capital Grants	272	-	272	1,274	-	1,274	2,007	5,914	2,500	-	-	2,500
Capital Contributions	423	1,003	(579)	841	3,008	(2,167)	1,796	6,751	12,033	-	-	12,033
Grants and Contributions Capital Received	696	1,003	(307)	2,116	3,008	(893)	3,804	12,665	14,533	-	-	14,533
Net Operating Result	281	(116)	396	(62)	(1,625)	1,562	(597)	(40,603)	2,898	0	240	3,138

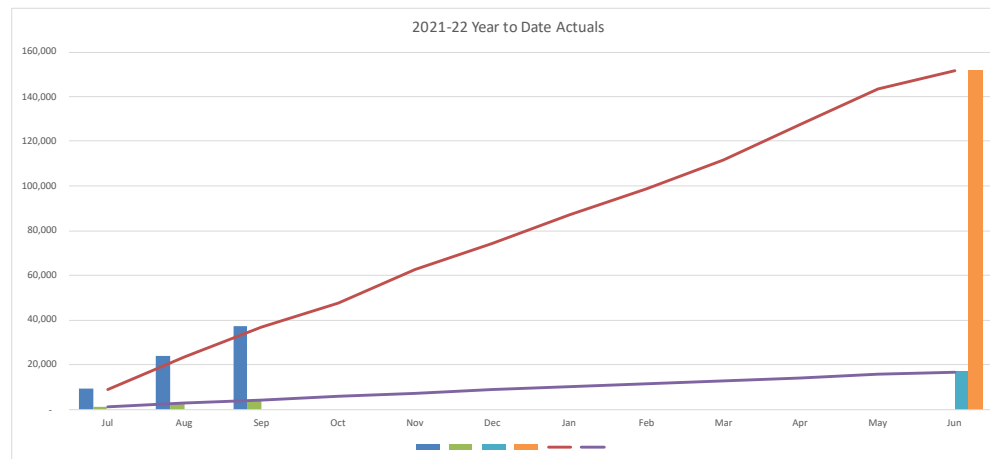


04.01. Water and Sewer Executive Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	6,148	5,780	368	16,992	15,906	1,086	16,018	66,519	66,493	(0)	-	66,493	●	Favourable variance mainly is Sewer Service Availability charges and is due to additional revenue associated with IPART Clarification Notice No 1 of 2021 which was not reflected in budget.
User Charges and Fees	6,696	6,855	(159)	19,578	19,750	(172)	19,555	75,230	80,585	0	-	80,585	●	
Other Revenue	52	-	52	89	-	89	19	102	-	-	-	-	●	Interest Revenue is unfavourable as allocation of investment earnings for month of September is outstanding.
Interest	42	157	(115)	287	472	(185)	594	2,096	1,988	0	-	1,988	●	
Grants and Contributions	-	-	-	-	-	-	-	463	-	-	-	-	●	Unfavourable variance due to mainly to timing of processing internal revenue - offsets favourable variance in annual / user charges above.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	(36)	(36)	26	-	-	26	●	
Internal Revenue	300	218	82	455	612	(157)	480	2,655	2,448	-	-	2,448	●	
Total Income attributable to Operations	13,238	13,011	227	37,402	36,740	662	36,629	147,029	151,540	0	-	151,540		
Operating Expenses														
Employee Costs	265	245	(21)	528	524	(3)	810	3,262	2,921	-	-	2,921	●	
Borrowing Costs	703	714	10	2,305	2,418	(113)	2,985	12,533	9,186	-	(322)	8,864	●	
Materials and Services	219	167	(52)	259	254	(4)	30	772	648	-	-	648	●	
Depreciation and Amortisation	0	4	(3)	8	11	(3)	9	38	42	-	-	42	●	
Other Expenses	2	-	(2)	-	-	-	0	(19)	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	147	176	29	447	527	80	471	1,903	2,108	-	(51)	2,057	●	
Overheads	187	187	-	714	714	-	272	3,166	2,140	-	-	2,140	●	
Total Expenses attributable to Operations	1,524	1,492	(33)	4,261	4,448	188	4,577	21,655	17,045	-	(373)	16,672		
Operating Result after Overheads and before Capital Amounts	11,714	11,519	194	33,141	32,291	850	32,052	125,374	134,495	0	373	134,869		
Capital Grants	501	-	501	1,502	-	1,502	2,007	5,628	2,500	-	-	2,500	●	Actuals includes \$0.5m re Gosford CBD, \$0.6m re Warnervale Town Centre and \$0.1m re Mardi WTP upgrade - Q1 Budget adjustment proposed to increase Capital Grant revenue for year based on latest timing of grant funded projects. Unfavourable variance in Developer Contributions - budget has approx \$1m per month however only \$0.8m received in Q1. Budget adjustment requested to reduce full year budget to approx \$6m which is broadly consistent with previous years actuals..
Capital Contributions	378	1,003	(625)	796	3,008	(2,212)	1,800	6,751	12,033	-	-	12,033	●	
Grants and Contributions Capital Received	879	1,003	(124)	2,298	3,008	(710)	3,808	12,379	14,533	-	-	14,533		
Net Operating Result	12,592	12,522	70	35,439	35,300	140	35,860	137,753	149,028	0	373	149,401		



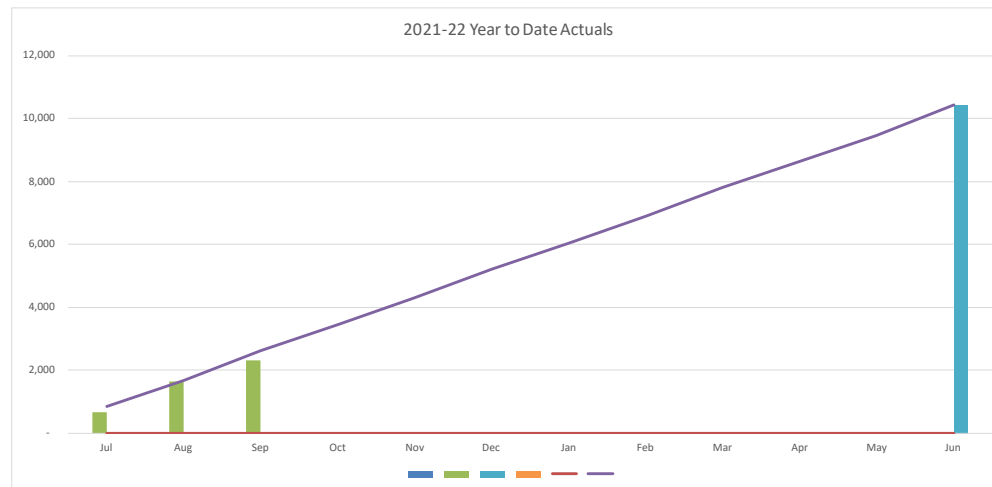
04.02. WS Planning and Delivery

Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	20	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	20	-	-	-	-	-		
Operating Expenses														
Employee Costs	246	275	29	616	682	65	885	3,936	2,891	-	-	2,891	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	208	164	(45)	470	412	(58)	568	4,010	1,963	-	-	1,963	●	Unfavourable variance relates to operating project spend within Assets & Planning and is a timing difference - budget phasing is in process of being reviewed and adjusted.
Depreciation and Amortisation	58	317	259	698	952	253	829	3,156	3,781	-	-	3,781	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	1,289	-	-	-	-		
Internal Expenses	21	30	10	64	90	26	19	21	361	-	(31)	329	●	
Overheads	135	135	-	472	472	-	377	2,365	1,436	-	-	1,436	●	
Total Expenses attributable to Operations	668	920	252	2,320	2,607	287	2,678	14,777	10,432	-	(31)	10,400		
Operating Result after Overheads and before Capital Amounts	(668)	(920)	252	(2,320)	(2,607)	287	(2,659)	(14,777)	(10,432)	-	31	(10,400)		
Capital Grants	(228)	-	(228)	(228)	-	(228)	-	189	-	-	-	-	●	Grant funding adjustment to be moved to correct account within W&S Executive where budget sits.
Capital Contributions	-	-	-	-	-	-	(4)	-	-	-	-	-		
Grants and Contributions Capital Received	(228)	-	(228)	(228)	-	(228)	(4)	189	-	-	-	-		
Net Operating Result	(896)	(920)	24	(2,548)	(2,607)	59	(2,663)	(14,589)	(10,432)	-	31	(10,400)		



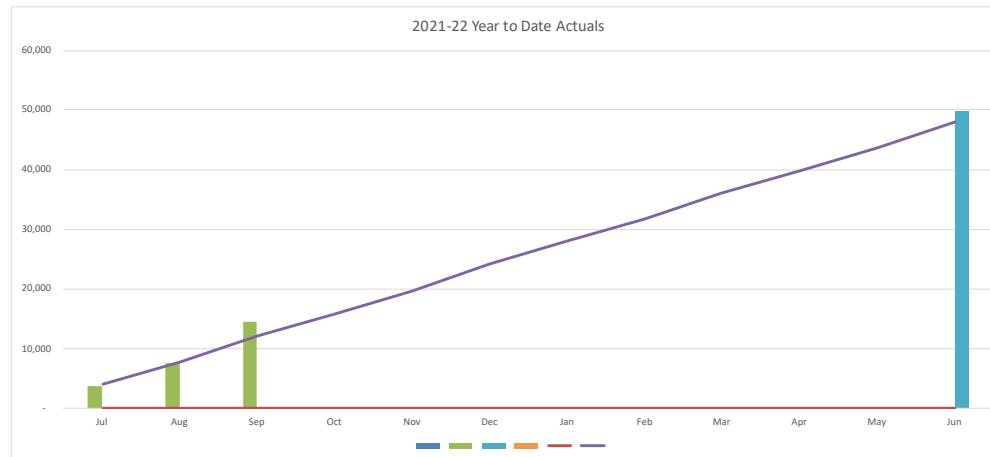
04.03. WS Operations and Maintenance

Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	3	-	3	3	-	3	-	3	-	-	-	-	●	Employment and Training grant re apprentices.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	3	-	3	3	-	3	-	3	-	-	-	-		
Operating Expenses														
Employee Costs	1,285	1,306	21	3,162	3,242	80	4,660	18,888	15,277	(1,600)	-	13,677	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	1,013	571	(442)	1,674	1,452	(222)	2,852	9,685	6,935	-	-	6,935	●	Unfavourable variance due to \$165k paid for HW Bulk Water transfers which was not included in budget. Also approx \$160k charged to Emergency Projects with costs still be reviewed and potentially capitalised.
Depreciation and Amortisation	3,575	817	(2,758)	5,049	2,459	(2,590)	2,182	8,736	9,783	-	-	9,783	●	Depreciation charge for September was based on allocation of assets contained in recent W&S Asset Revaluation workpapers. Offset by \$3.9m favourable variance within Headworks & Treatment, budget will be updated as part of Q1 Budget adjustment process.
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	121	-	-	-	-		
Internal Expenses	647	1,030	383	2,905	3,090	185	2,653	9,578	12,362	-	115	12,476	●	Includes \$364k favourable variance in Plant and Fleet charges offset by additional \$155k in electricity costs which included a back payment associated with a faulty meter at Mangrove Creek Water Pump Station.
Overheads	517	517	-	1,737	1,737	-	1,205	7,145	5,308	-	-	5,308	●	
Total Expenses attributable to Operations	7,037	4,242	(2,795)	14,527	11,980	(2,546)	13,551	54,152	49,665	(1,600)	115	48,180		
Operating Result after Overheads and before Capital Amounts	(7,035)	(4,242)	(2,793)	(14,524)	(11,980)	(2,544)	(13,551)	(54,150)	(49,665)	1,600	(115)	(48,180)		
Capital Grants	-	-	-	-	-	-	-	97	-	-	-	-	●	
Capital Contributions	45	-	45	45	-	45	-	-	-	-	-	-		
Grants and Contributions Capital Received	45	-	45	45	-	45	-	97	-	-	-	-		
Net Operating Result	(6,989)	(4,242)	(2,748)	(14,479)	(11,980)	(2,499)	(13,551)	(54,053)	(49,665)	1,600	(115)	(48,180)		



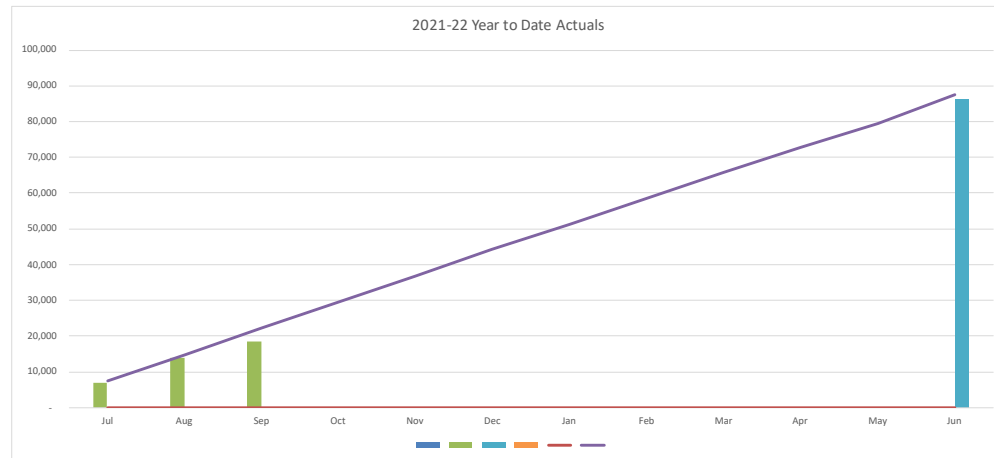
04.04. WS Headworks and Treatment

Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	775	748	(26)	1,871	1,856	(14)	2,020	8,667	6,238	1,600	-	7,838	●	Small unfavourable variance due primarily to overtime.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	534	574	40	1,175	1,388	213	1,449	6,938	7,439	-	-	7,439	●	
Depreciation and Amortisation	1,328	4,545	3,217	9,819	13,698	3,879	12,412	74,105	54,478	-	-	54,478	●	Depreciation charge for September was based on allocation of assets contained in recent W&S Asset Revaluation workpapers. Offset by \$2.6m unfavourable variance within Operations and Maintenance, budget will be updated as part of Q1 Budget adjustment process.
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	968	-	-	-	-		
Internal Expenses	758	577	(181)	1,875	1,661	(215)	1,963	7,126	6,538	-	50	6,588	●	Unfavourable variance due primarily to internal tipping costs associated with sludge removal at Sewer Treatment Plants - Kincumber STP in particular have significantly increased tonnages removed with both belt presses working properly. Q1 Budget adjustment request pending to increase full year budget by approx \$850k.
Overheads	1,031	1,031	-	3,734	3,734	-	2,399	11,908	11,340	-	-	11,340	●	
Total Expenses attributable to Operations	4,426	7,476	3,050	18,475	22,337	3,862	20,243	109,714	86,033	1,600	50	87,684		
Operating Result after Overheads and before Capital Amounts	(4,426)	(7,476)	3,050	(18,475)	(22,337)	3,862	(20,243)	(109,714)	(86,033)	(1,600)	(50)	(87,684)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(4,426)	(7,476)	3,050	(18,475)	(22,337)	3,862	(20,243)	(109,714)	(86,033)	(1,600)	(50)	(87,684)		





Environment and Planning Monthly Financial Reports

September 2021

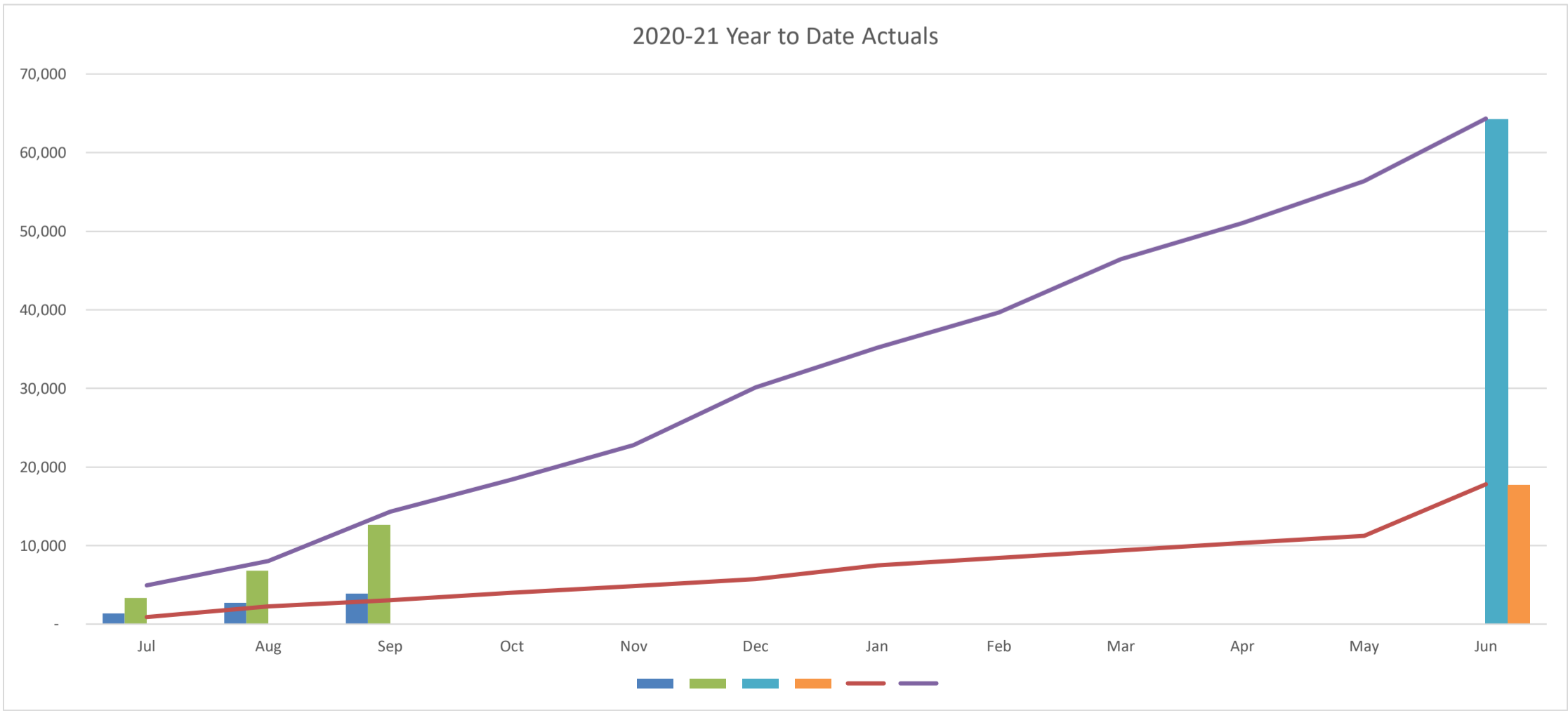
05. Environment and Planning

Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	688	456	232	2,796	2,133	663	2,441	9,337	7,965	-	-	7,965
Other Revenue	401	212	189	814	635	179	595	2,632	2,555	-	-	2,555
Interest	0	-	0	0	-	0	-	1	-	-	-	-
Grants and Contributions	70	103	(33)	253	203	51	2,271	5,536	6,609	67	-	6,676
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	2	-	2	1	-	1	2	260	243	-	-	243
Internal Revenue	15	30	(15)	37	89	(53)	57	269	358	-	-	358
Total Income attributable to Operations	1,176	800	376	3,901	3,061	841	5,368	18,035	17,730	67	-	17,796
Operating Expenses												
Employee Costs	2,688	2,791	103	6,645	7,260	614	8,911	37,295	29,249	4	-	29,253
Borrowing Costs	7	-	(7)	7	-	(7)	-	(3)	20	-	-	20
Materials and Services	573	692	119	1,147	1,830	684	2,670	12,902	16,385	47	28	16,460
Depreciation and Amortisation	105	140	35	314	420	106	308	(558)	1,679	-	-	1,679
Other Expenses	1,480	1,480	0	1,480	1,480	0	1,474	5,582	5,941	16	-	5,957
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	230	424	194	990	1,272	282	1,507	5,013	4,870	-	(40)	4,830
Overheads	754	754	-	2,042	2,042	-	1,527	8,928	6,122	-	-	6,122
Total Expenses attributable to Operations	5,836	6,281	444	12,626	14,304	1,679	16,397	69,159	64,267	67	(12)	64,321
Operating Result after Overheads and before Capital Amounts	(4,660)	(5,481)	821	(8,724)	(11,244)	2,519	(11,029)	(51,124)	(46,537)	0	12	(46,525)
Capital Grants	3	-	3	4	-	4	70	1,596	500	-	-	500
Capital Contributions	1,463	1,868	(404)	2,448	5,603	(3,155)	3,554	12,395	22,412	-	-	22,412
Grants and Contributions Capital Received	1,466	1,868	(402)	2,451	5,603	(3,152)	3,623	13,991	22,912	-	-	22,912
Net Operating Result	(3,194)	(3,613)	419	(6,273)	(5,641)	(632)	(7,406)	(37,133)	(23,625)	0	12	(23,613)

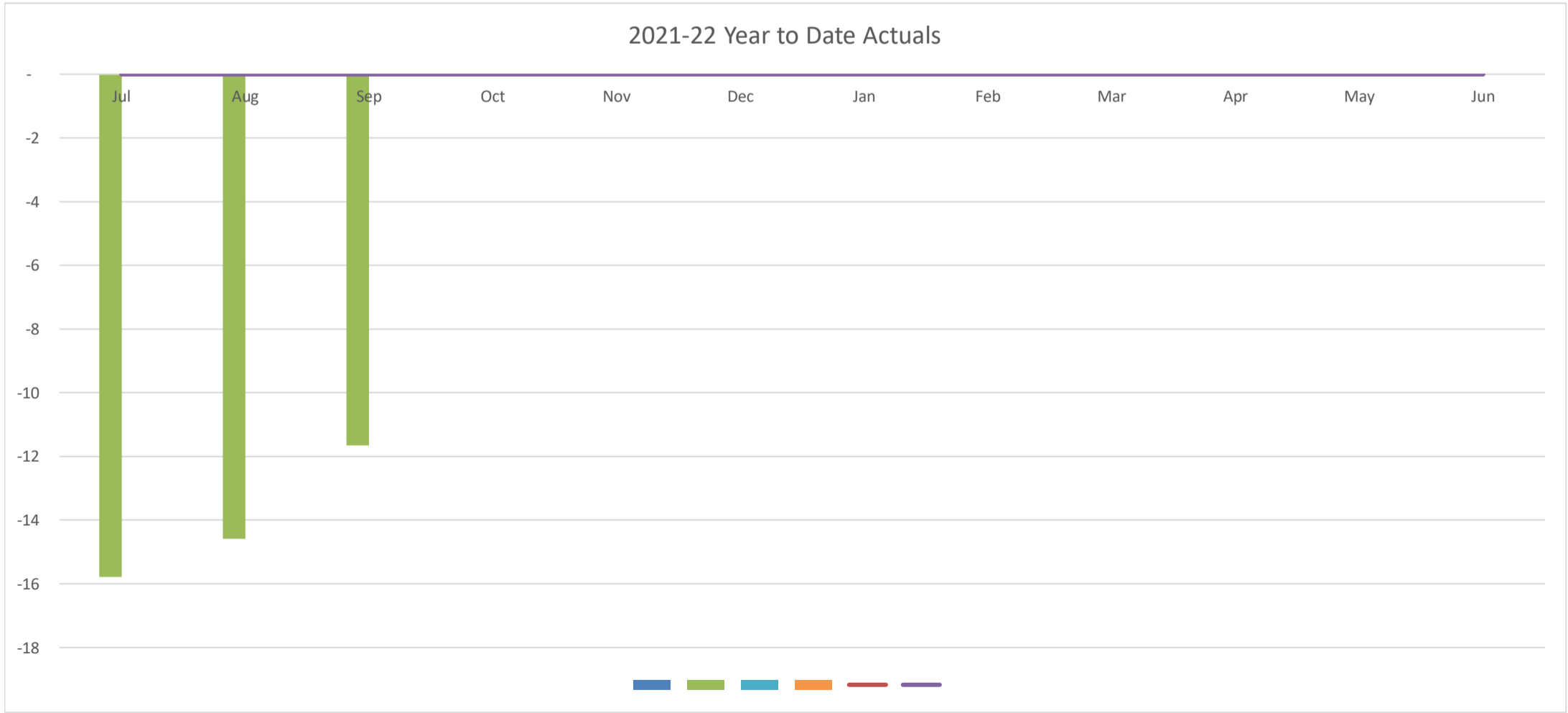


05.01. Environment and Planning Executive Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR						
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast	Status	Status Comments
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income	-	-	-	-	-	-	-	-	-	-	-	-		
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-	-		
Operating Expenses														
Employee Costs	68	63	(4)	157	165	8	237	691	664	-	-	664	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	0	3	3	1	8	7	8	30	35	-	-	35	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	3	2	(1)	9	6	(3)	12	46	23	-	5	28	●	
Overheads	(68)	(68)	-	(179)	(179)	-	(68)	(767)	(721)	-	-	(721)	●	
Total Expenses attributable to Operations	3	-	(3)	(12)	-	12	190	-	-	-	5	5		
Operating Result after Overheads and before Capital Amounts	(3)	-	(3)	12	-	12	(190)	-	-	-	(5)	(5)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(3)	-	(3)	12	-	12	(190)	-	-	-	(5)	(5)		

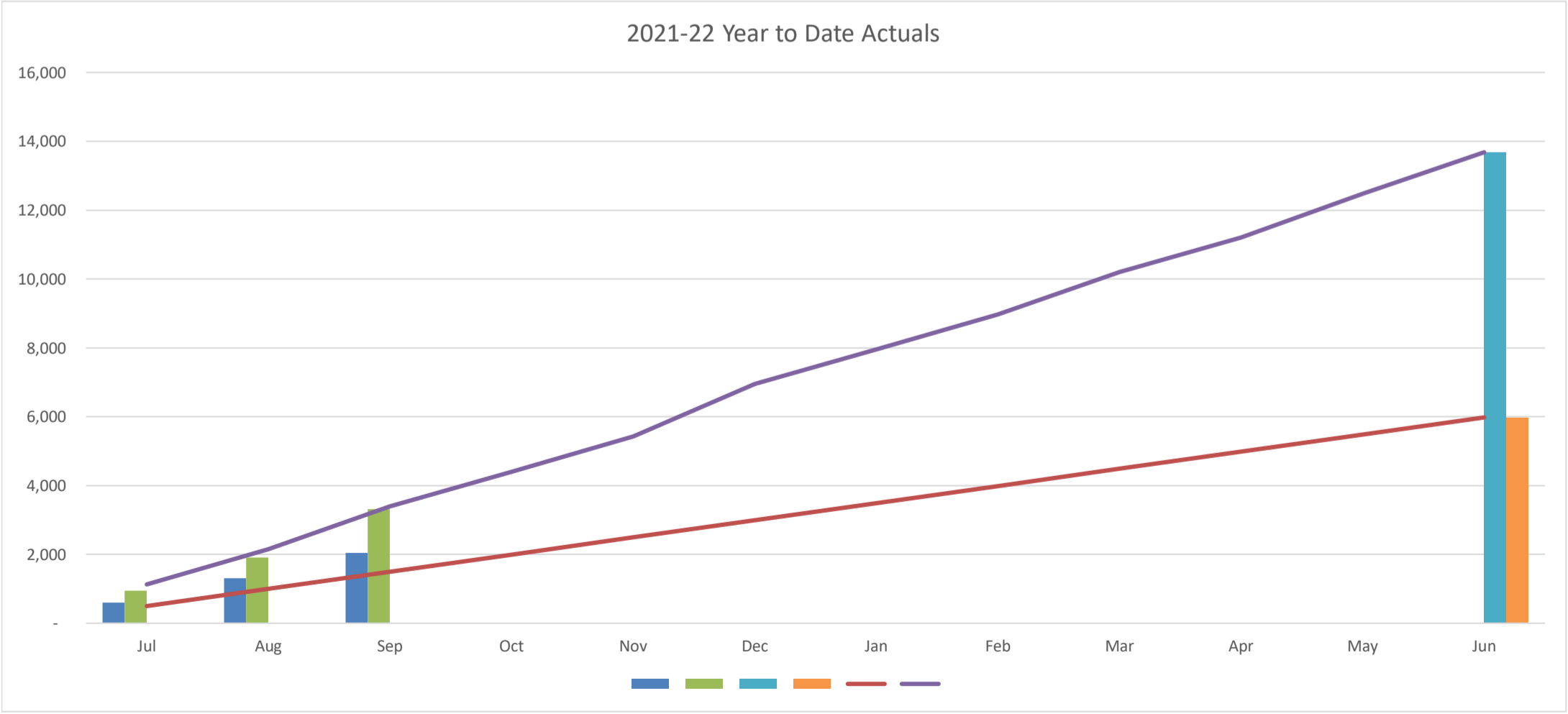


05.02. Development Assessment Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR						
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast	Status	Status Comments
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		Year to date development and other application fees higher than anticipated.
User Charges and Fees	725	497	228	2,037	1,491	546	1,722	6,861	5,963	-	-	5,963		
Other Revenue	0	1	(1)	1	4	(3)	14	19	16	-	-	16		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	(1)	-	(1)	-	-	-	-	-	-		
Total Income attributable to Operations	725	498	227	2,037	1,495	542	1,736	6,880	5,979	-	-	5,979		
Operating Expenses														
Employee Costs	863	841	(22)	2,151	2,185	35	2,509	10,952	8,807	-	-	8,807		materials and services budget overspent this month as a result of phasing of payments. Year to date in line with budget.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	242	84	(158)	245	251	6	21	1,073	1,500	-	-	1,500		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	(1)	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	38	48	10	117	145	28	143	546	581	-	(8)	573		
Overheads	270	270	-	808	808	-	812	4,033	2,794	-	-	2,794		
Total Expenses attributable to Operations	1,413	1,242	(170)	3,320	3,389	69	3,484	16,604	13,682	-	(8)	13,674		
Operating Result after Overheads and before Capital Amounts	(688)	(744)	57	(1,283)	(1,894)	611	(1,747)	(9,723)	(7,703)	-	8	(7,695)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	3	4	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	3	4	-	-	-	-		
Net Operating Result	(688)	(744)	57	(1,283)	(1,894)	611	(1,744)	(9,720)	(7,703)	-	8	(7,695)		



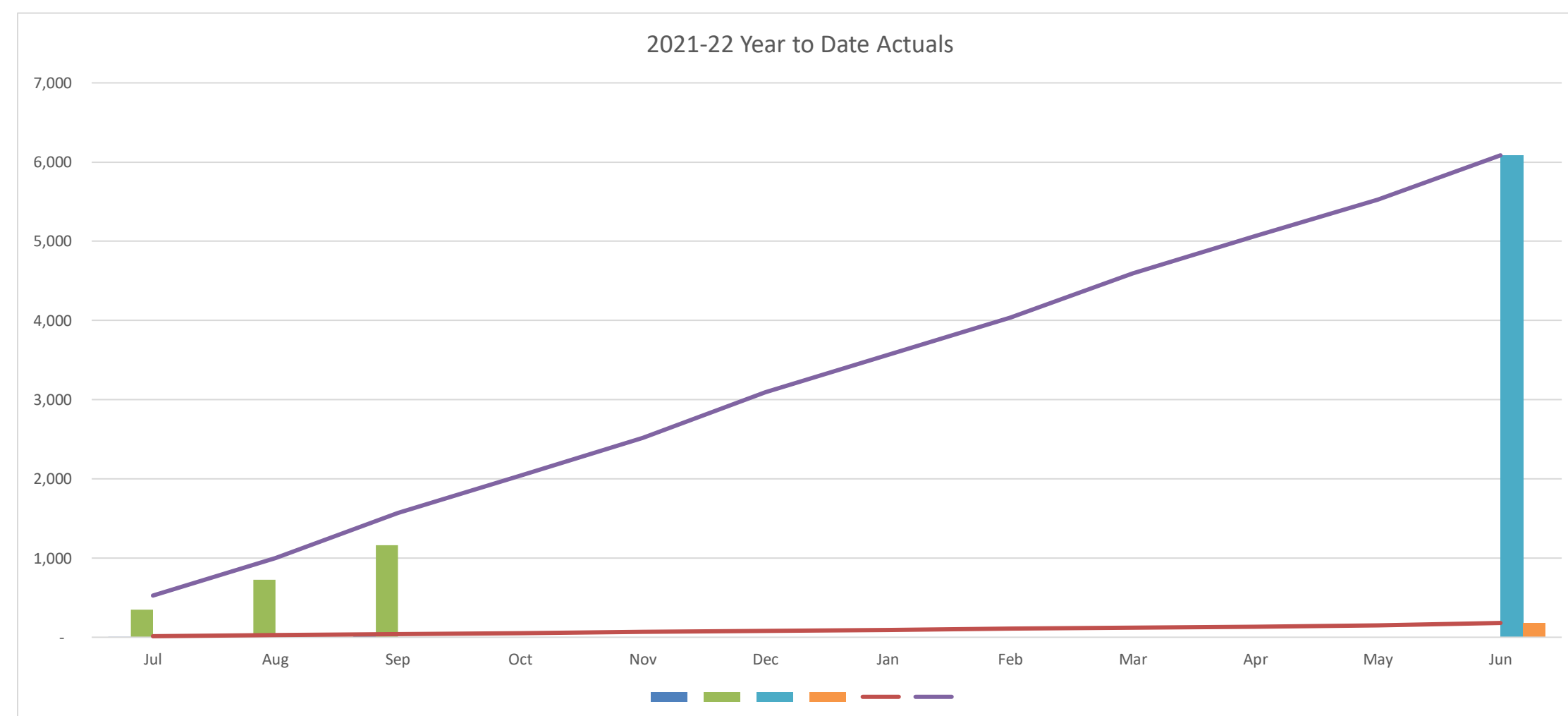
05.03. Strategic Planning

Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		Status Comments
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	19	13	5	24	40	(16)	58	183	161	-	-	161		Income appears to have recovered for the month, overall low for the quarter due to slow development industry
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	220	20	-	-	20		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	19	13	5	24	40	(16)	58	403	181	-	-	181		
Operating Expenses														
Employee Costs	330	387	58	843	1,007	164	1,449	5,963	4,059	-	-	4,059		
Borrowing Costs	7	-	(7)	7	-	(7)	-	(7)	20	-	-	20		
Materials and Services	6	74	69	7	221	214	217	698	884	-	-	884		This is lower than forecast for the month(s) however contracts are in place and invoices expected to be received.
Depreciation and Amortisation	1	1	0	2	3	1	2	7	11	-	-	11		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	13	26	14	41	79	38	69	253	315	-	(59)	256		Internal expenses low due to Working from home
Overheads	82	82	-	261	261	-	128	1,364	797	-	-	797		
Total Expenses attributable to Operations	438	571	133	1,161	1,571	410	1,865	8,278	6,085	-	(59)	6,027		
Operating Result after Overheads and before Capital Amounts	(419)	(557)	139	(1,137)	(1,531)	394	(1,807)	(7,875)	(5,905)	-	59	(5,846)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	1,463	1,868	(404)	2,448	5,603	(3,155)	3,550	11,693	22,412	-	-	22,412		Low due to slow development activity and Covid legislation allowing for delayed payments. Variance is significantly better than previous month
Grants and Contributions Capital Received	1,463	1,868	(404)	2,448	5,603	(3,155)	3,550	11,693	22,412	-	-	22,412		
Net Operating Result	1,045	1,310	(266)	1,311	4,072	(2,761)	1,744	3,817	16,508	-	59	16,566		

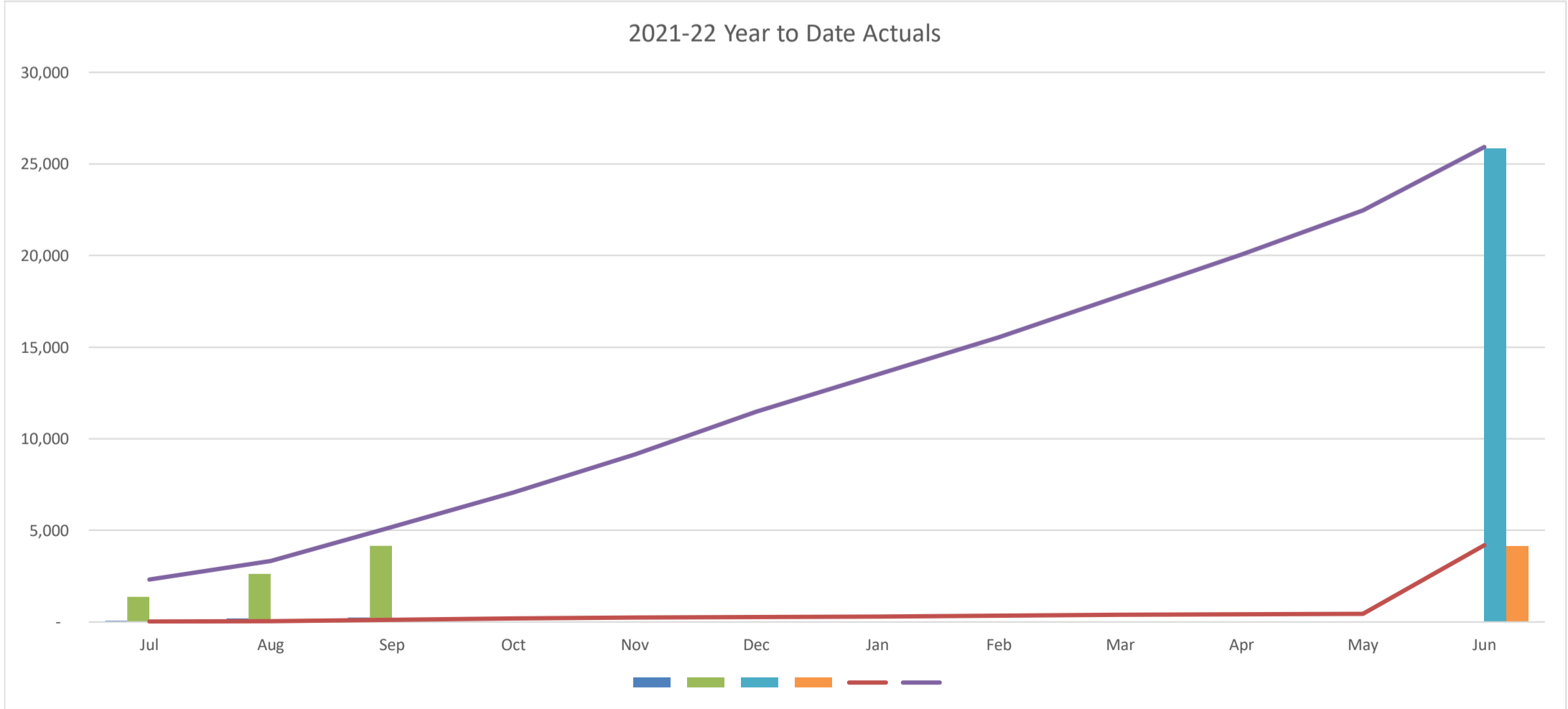


05.04. Environmental Management
Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR						
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast	Status	Status Comments
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	38	6	32	111	18	93	32	215	71	-	-	71		
Other Revenue	-	-	-	7	-	7	6	6	-	-	-	-		
Interest	0	-	0	0	-	0	-	0	-	-	-	-		
Grants and Contributions	24	53	(28)	131	53	78	950	2,514	3,815	67	-	3,881		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	1	20	(19)	3	59	(57)	27	114	238	-	-	238		Unfavourable Internal Revenue are attributed to resource/ program reductions. Net organisational impact of Nil as it will be offset by lower internal expenses across the Organisation.
Total Income attributable to Operations	63	78	(15)	251	130	122	1,015	2,850	4,123	67	-	4,190		
Operating Expenses														
Employee Costs	750	751	1	1,830	1,960	130	2,308	9,656	7,886	4	-	7,890		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	183	414	230	399	1,010	612	934	6,616	10,157	47	-	10,204		
Depreciation and Amortisation	73	96	23	220	289	69	171	1,117	1,155	-	-	1,155		
Other Expenses	-	-	-	-	-	-	-	63	-	16	-	16		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	134	215	81	418	645	227	603	1,783	2,357	-	17	2,373		
Overheads	386	386	-	1,282	1,282	-	728	4,000	4,302	-	-	4,302		
Total Expenses attributable to Operations	1,527	1,862	335	4,149	5,187	1,038	4,744	23,234	25,857	67	17	25,941		
Operating Result after Overheads and before Capital Amounts	(1,464)	(1,784)	320	(3,898)	(5,057)	1,159	(3,729)	(20,384)	(21,734)	-	(17)	(21,751)		
Capital Grants	3	-	3	4	-	4	70	600	500	-	-	500		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	3	-	3	4	-	4	70	600	500	-	-	500		
Net Operating Result	(1,461)	(1,784)	322	(3,894)	(5,057)	1,163	(3,659)	(19,784)	(21,234)	-	(17)	(21,251)		



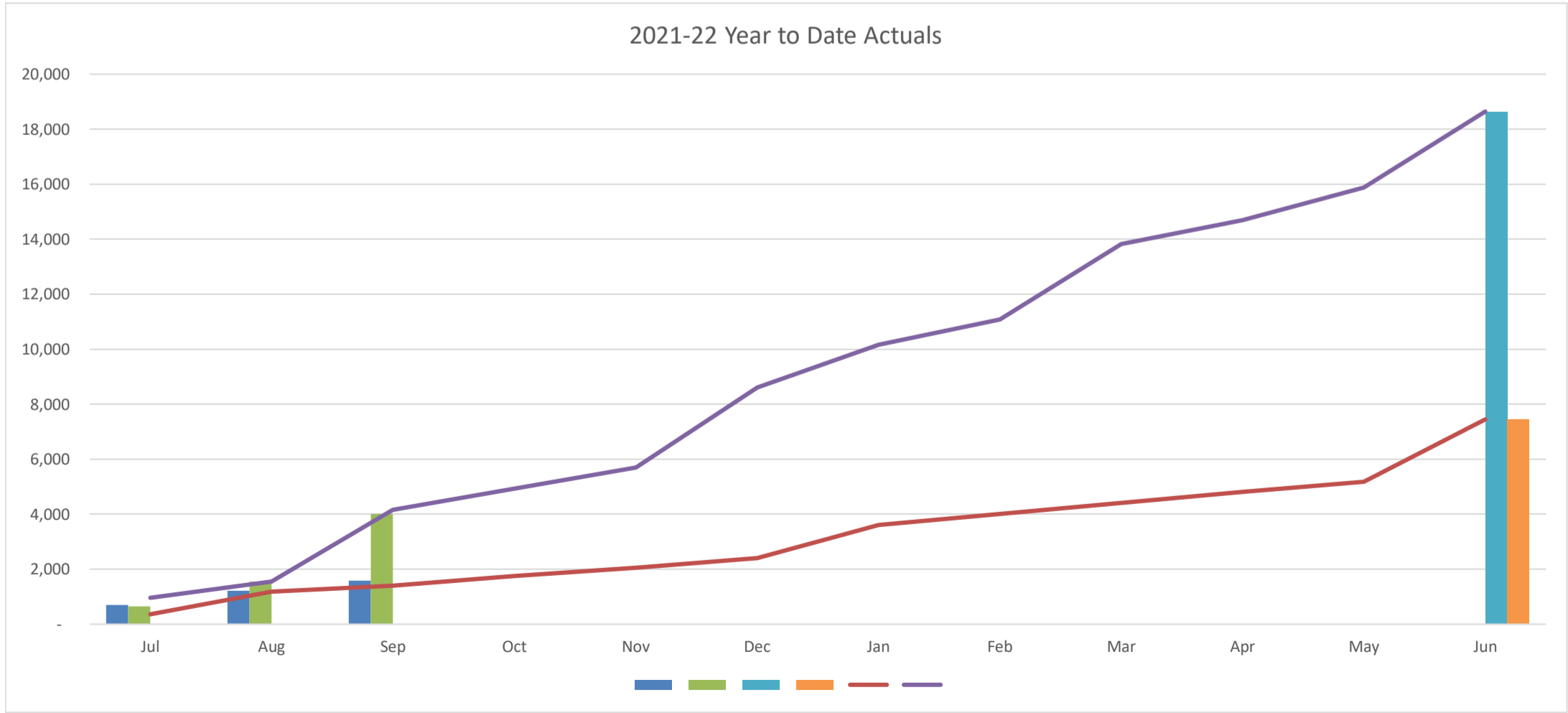
05.05. Environmental Compliance and Systems

Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	(93)	(60)	(33)	625	585	40	629	2,078	1,771	-	-	1,771	●	
Other Revenue	401	210	190	806	631	175	575	2,607	2,539	-	-	2,539	●	
Interest	0	-	0	0	-	0	-	1	-	-	-	-		
Grants and Contributions	46	50	(4)	123	150	(27)	1,321	2,802	2,774	-	-	2,774	●	Grant covers bushfire prevention activities. Project on track to be delivered within budget.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	2	-	2	1	-	1	2	260	243	-	-	243	●	
Internal Revenue	14	10	4	34	30	4	30	155	120	-	-	120	●	
Total Income attributable to Operations	370	210	159	1,589	1,396	193	2,557	7,902	7,447	-	-	7,447		
Operating Expenses														
Employee Costs	677	748	71	1,665	1,943	277	2,408	10,033	7,834	-	-	7,834	●	
Borrowing Costs	-	-	-	-	-	-	-	5	-	-	-	-		
Materials and Services	142	118	(24)	494	339	(155)	1,490	4,486	3,809	(0)	28	3,837	●	YTD unfavourable variance of \$155K attributed to RFS expenditure.
Depreciation and Amortisation	31	43	12	93	128	35	134	(1,683)	513	-	-	513	●	
Other Expenses	1,480	1,480	0	1,480	1,480	0	1,474	5,520	5,941	-	-	5,941	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	42	133	90	405	398	(8)	681	2,384	1,595	-	5	1,600	●	
Overheads	84	84	-	(130)	(130)	(74)	(74)	298	(1,050)	-	-	(1,050)	●	
Total Expenses attributable to Operations	2,456	2,606	149	4,007	4,158	151	6,114	21,044	18,642	(0)	33	18,675		
Operating Result after Overheads and before Capital Amounts	(2,087)	(2,395)	308	(2,418)	(2,762)	344	(3,557)	(13,142)	(11,195)	0	(33)	(11,228)		
Capital Grants	-	-	-	-	-	-	-	996	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	699	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	1,695	-	-	-	-		
Net Operating Result	(2,087)	(2,395)	308	(2,418)	(2,762)	344	(3,557)	(11,446)	(11,195)	0	(33)	(11,228)		





Corporate Affairs Monthly Financial Reports

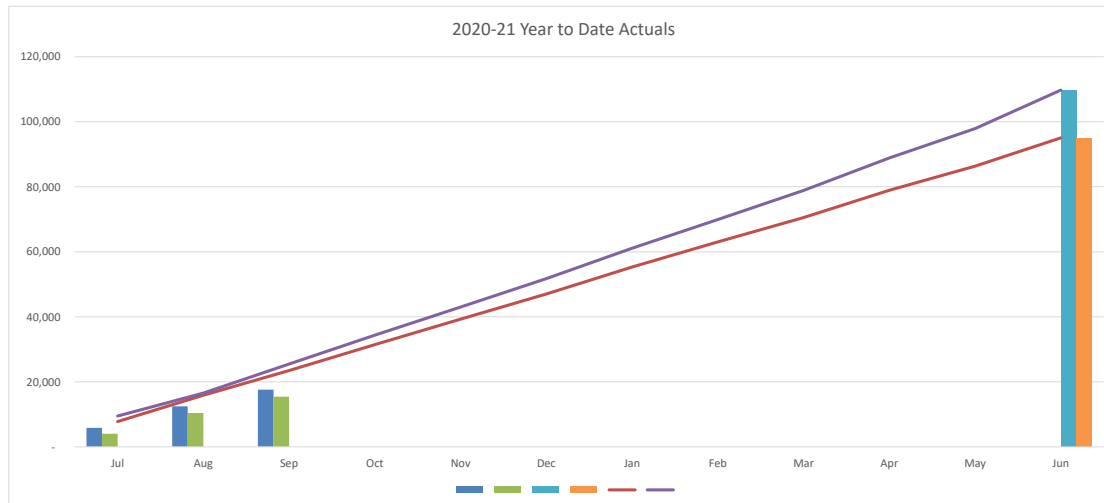
September 2021

06. Corporate Affairs Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	669	870	(202)	1,931	2,403	(472)	2,681	14,810	13,236	-	-	13,236
Other Revenue	65	131	(66)	539	467	72	1,007	5,080	3,425	-	-	3,425
Interest	-	-	-	-	-	-	-	3	-	-	-	-
Grants and Contributions	138	190	(53)	415	559	(144)	405	2,921	2,492	-	-	2,492
Gain on Disposal	-	-	-	-	-	-	-	2,609	-	-	-	-
Other income	200	337	(137)	1,676	1,718	(42)	1,130	4,354	5,105	-	-	5,105
Internal Revenue	4,075	6,043	(1,968)	13,032	18,309	(5,277)	16,555	58,447	70,787	-	792	71,580
Total Income attributable to Operations	5,146	7,572	(2,426)	17,594	23,456	(5,862)	21,777	88,225	95,046		792	95,838
Operating Expenses												
Employee Costs	4,896	5,305	409	12,199	13,983	1,784	17,857	74,293	55,738	-	-	55,738
Borrowing Costs	-	-	-	-	-	-	-	84	-	-	-	-
Materials and Services	4,125	6,775	2,650	17,439	23,445	6,006	22,455	84,114	81,878	(0)	-	81,878
Depreciation and Amortisation	1,576	2,105	529	4,860	6,333	1,473	5,487	21,869	24,618	-	-	24,618
Other Expenses	19	46	27	52	97	46	152	630	503	-	-	503
Loss on Disposal	-	-	-	-	-	-	-	479	-	-	-	-
Internal Expenses	625	896	271	2,165	2,872	707	2,650	9,666	11,225	-	(114)	11,111
Overheads	(6,208)	(6,208)	-	(21,280)	(21,280)	-	(18,193)	(77,786)	(64,228)	-	-	(64,228)
Total Expenses attributable to Operations	5,034	8,919	3,885	15,435	25,450	10,015	30,408	113,350	109,734	(0)	(114)	109,620
Operating Result after Overheads and before Capital Amounts	113	(1,347)	1,460	2,159	(1,994)	4,153	(8,631)	(25,125)	(14,688)	0	906	(13,782)
Capital Grants	-	-	-	-	-	-	1,126	2,676	500	-	-	500
Capital Contributions	-	-	-	-	-	-	48	305	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	1,173	2,981	500	-	-	500
Net Operating Result	113	(1,347)	1,460	2,159	(1,994)	4,153	(7,457)	(22,144)	(14,188)	0	906	(13,282)



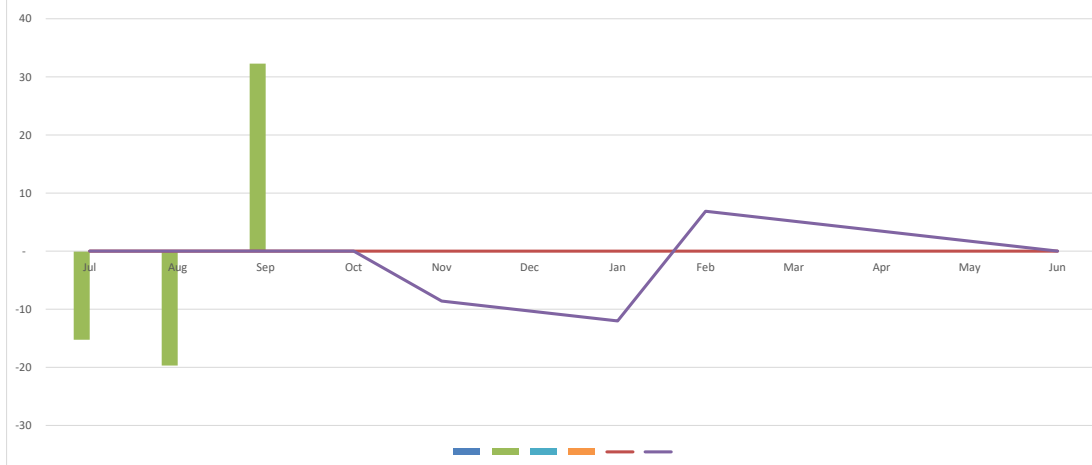
06.01. Corporate Affairs Executive Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	(196)	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	-	(196)	-	-	-	-		
Operating Expenses														
Employee Costs	72	66	(6)	176	171	(5)	229	1,011	689	-	-	689	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	155	107	(48)	155	122	(33)	106	657	607	(0)	50	657	●	Progress payment for FY21 audit fee
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	1	3	2	3	9	6	7	55	35	-	2	37	●	
Overheads	(176)	(176)	-	(301)	(301)	-	(558)	(1,959)	(1,331)	-	-	(1,331)	●	
Total Expenses attributable to Operations	52	-	(52)	32	-	(32)	(217)	(235)	-	(0)	52	52		
Operating Result after Overheads and before Capital Amounts	(52)	-	(52)	(32)	-	(32)	217	39	-	0	(52)	(52)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(52)	-	(52)	(32)	-	(32)	217	39	-	0	(52)	(52)		

2021-22 Year to Date Actuals

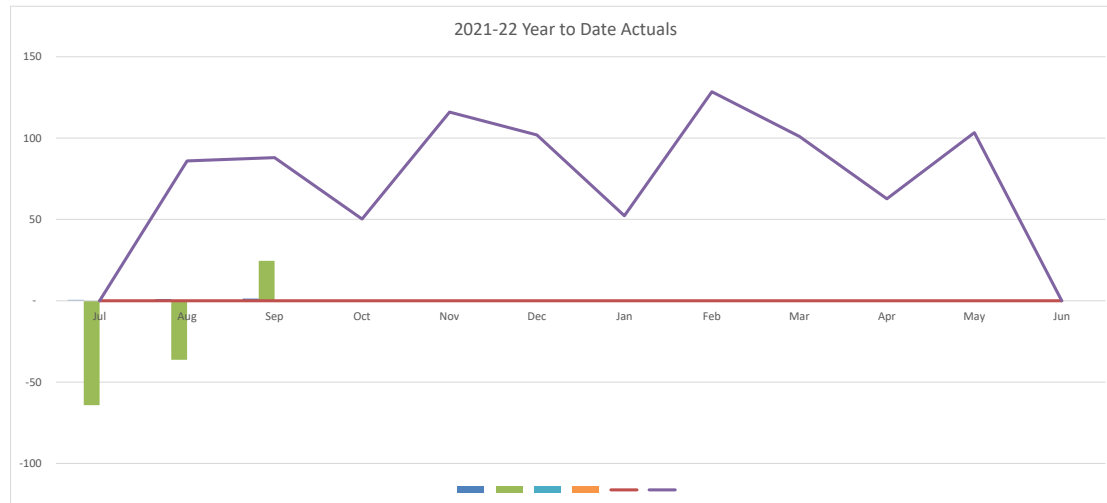


06.02. Finance Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	(2)	-	-	-	-	-		
Other Revenue	0	-	0	1	-	1	1	6	-	-	-	-		
Interest	-	-	-	-	-	-	-	3	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	148	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	0	-	0	1	-	1	(0)	157	-	-	-	-		
Operating Expenses														
Employee Costs	524	537	13	1,291	1,396	105	1,774	7,912	5,626	-	-	5,626		
Borrowing Costs	-	-	-	-	-	-	-	1	-	-	-	-		
Materials and Services	427	353	(73)	1,192	1,145	(47)	1,538	4,841	4,256	0	-	4,256		Excess Eftpos charges due to delay in implementing consolidated property and rating system.
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	2	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	2	-	-	-	-		
Internal Expenses	10	12	2	30	35	5	40	163	141	-	28	169		
Overheads	(900)	(900)	-	(2,489)	(2,489)	-	(2,640)	(12,763)	(10,024)	-	-	(10,024)		
Total Expenses attributable to Operations	61	2	(59)	24	88	63	711	157	-	0	28	28		
Operating Result after Overheads and before Capital Amounts	(60)	(2)	(59)	(23)	(88)	65	(711)	0	-	(0)	(28)	(28)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	(60)	(2)	(59)	(23)	(88)	65	(711)	0	-	(0)	(28)	(28)		

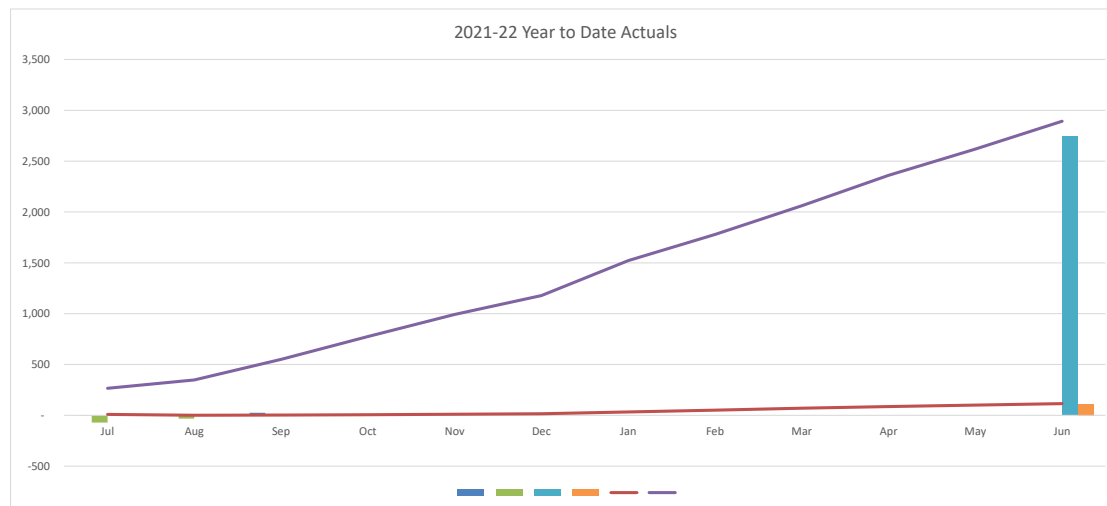


06.03. Communications Marketing and Customer Engagement Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	16	0	16	23	0	23	0	1	1	-	-	1	●	
Other Revenue	0	0	0	1	1	0	1	9	42	-	-	42	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	(0)	-	(0)	(0)	-	(0)	-	44	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	1	(1)	-	1	(1)	32	55	73	-	-	73	●	
Total Income attributable to Operations	16	1	14	24	2	22	33	108	115	-	-	115		
Operating Expenses														
Employee Costs	558	642	84	1,374	1,668	294	1,804	7,728	6,721	-	-	6,721	●	Favourable YTD \$294k due to vacancies, recruitment in progress
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	94	163	69	221	453	232	235	1,981	2,680	150	-	2,830	●	Favourable YTD \$232 due to COVID, delay in destination marketing, printing and advertising costs
Depreciation and Amortisation	9	10	1	27	30	3	21	117	120	-	-	120	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	12	15	3	37	45	8	40	132	178	-	2	180	●	
Overheads	(626)	(626)	-	(1,644)	(1,644)	-	(2,261)	(7,827)	(6,956)	-	-	(6,956)	●	
Total Expenses attributable to Operations	47	204	157	14	551	537	(161)	2,131	2,743	150	2	2,894		
Operating Result after Overheads and before Capital Amounts	(31)	(202)	171	10	(549)	559	194	(2,023)	(2,628)	(150)	(2)	(2,779)		
Capital Grants	-	-	-	-	-	-	-	50	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	50	-	-	-	-		
Net Operating Result	(31)	(202)	171	10	(549)	559	194	(1,973)	(2,628)	(150)	(2)	(2,779)		

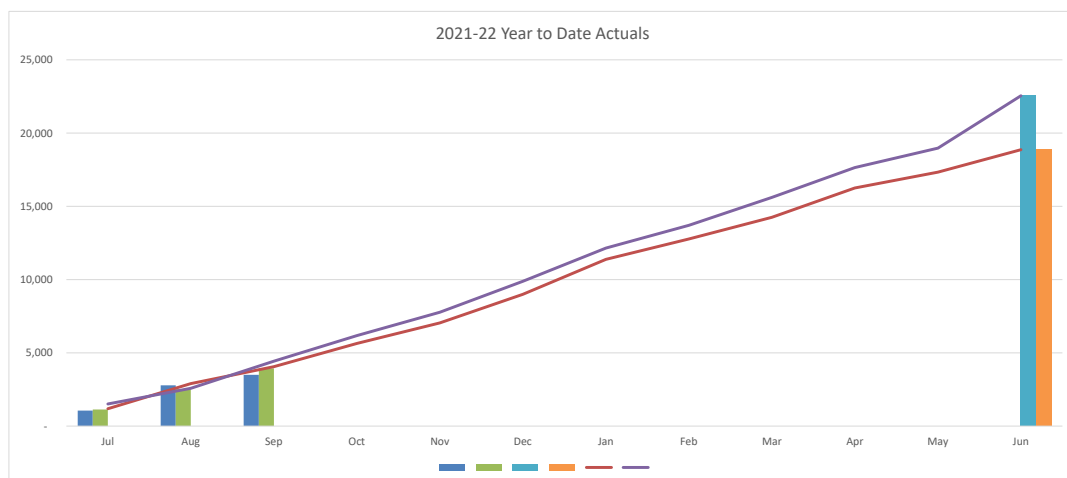


06.04. Economic Development and Property Operating Statement

September 2021

Central
Coast
Council

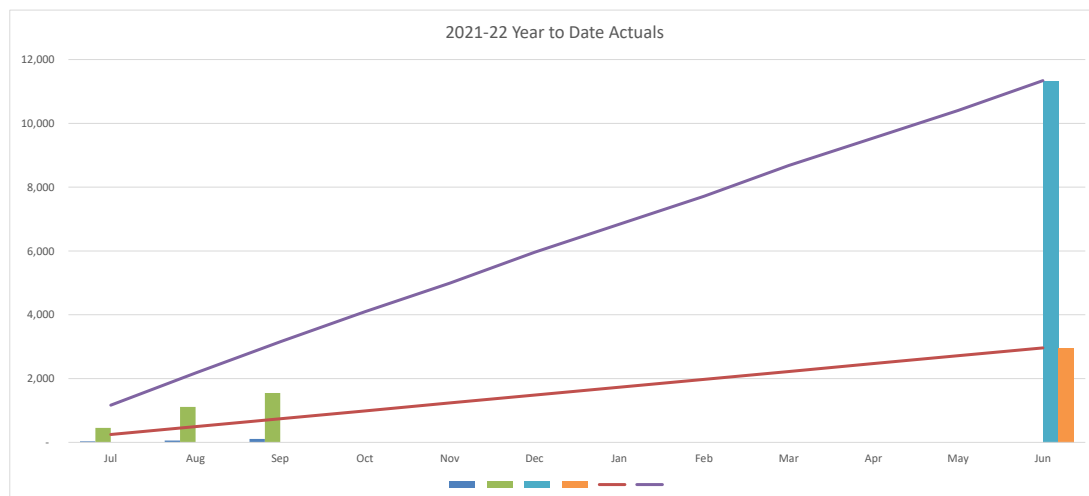
	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income	-	-	-	-	-	-	-	-	-	-	-	-		
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		Commercial Property, Holiday Parks and Gosford City Carpark Fees are down on budget due to COVID Lockdown
User Charges and Fees	461	714	(254)	1,335	1,935	(600)	2,219	12,813	11,365	-	-	11,365		Holiday parks, Central Coast Stadium revenue down for the month however the year to date trend is ahead of forecast, due to settlement of property dealing
Other Revenue	53	106	(53)	476	390	86	905	3,267	2,315	-	-	2,315		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	1	6	(5)	10	17	(7)	26	231	84	-	-	84		Recovery of Electricity charges at Woy Woy Commuter carpark behind and will be recovered throughout the year
Gain on Disposal	-	-	-	-	-	-	-	454	-	-	-	-		
Other Income	200	337	(137)	1,676	1,717	(41)	1,130	4,354	5,103	-	-	5,103		Income from Commercial property down on Budget due to COVID lockdown
Internal Revenue	-	-	-	1	-	1	-	1	-	-	-	-		
Total Income attributable to Operations	714	1,162	(448)	3,498	4,059	(561)	4,280	21,119	18,867	-	-	18,867		
Operating Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Employee Costs	316	369	53	792	960	168	1,186	4,740	3,861	-	-	3,861		
Borrowing Costs	-	-	-	-	-	-	-	14	-	-	-	-		
Materials and Services	409	798	389	916	1,369	454	1,936	11,167	10,307	-	-	10,307		
Depreciation and Amortisation	284	297	13	851	890	39	803	4,045	3,558	-	-	3,558		
Other Expenses	19	45	26	52	93	42	152	628	488	-	-	488		
Loss on Disposal	-	-	-	-	-	-	-	170	-	-	-	-		
Internal Expenses	185	151	(34)	656	453	(203)	697	2,000	1,813	-	(3)	1,810		Payment of rates and charges higher than budgeted this month. Phasing is slightly out with sufficient budget for the Full financial year to cover the internal expenses
Overheads	195	195	-	670	670	-	640	3,890	2,522	-	-	2,522		
Total Expenses attributable to Operations	1,408	1,855	447	3,937	4,436	500	5,414	26,653	22,549	-	(3)	22,546		
Operating Result after Overheads and before Capital Amounts	(694)	(693)	(1)	(439)	(377)	(62)	(1,134)	(5,534)	(3,682)	-	3	(3,679)		
Capital Grants	-	-	-	-	-	-	1,126	2,380	500	-	-	500		
Capital Contributions	-	-	-	-	-	-	-	207	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	1,126	2,587	500	-	-	500		
Net Operating Result	(694)	(693)	(1)	(439)	(377)	(62)	(8)	(2,948)	(3,182)	-	3	(3,179)		



06.05. Facilities and Asset Management Operating Statement

September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	(1)	2	(3)	5	7	(2)	3	24	29	-	-	29		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	9	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	0	(0)	-	0	(0)	-	-	2	-	-	2		
Internal Revenue	48	244	(196)	100	733	(633)	645	2,597	2,930	-	-	2,930		Unfavourable variance in internal revenue due to Corporate Contract costs being directly charged to the business.
Total Income attributable to Operations	47	247	(200)	105	741	(635)	648	2,630	2,961	-	-	2,961		
Operating Expenses														
Employee Costs	451	534	83	1,155	1,385	230	1,913	8,314	5,593	-	-	5,593		
Borrowing Costs	-	-	-	-	-	-	-	68	-	-	-	-		
Materials and Services	184	445	261	656	1,496	839	1,437	5,466	5,590	-	-	5,590		Favourable variance attributed to Corporate Contract costs being directly charged to the business.
Depreciation and Amortisation	189	259	70	684	776	91	704	3,235	3,101	-	-	3,101		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	46	-	-	-	-		
Internal Expenses	113	244	131	471	916	445	746	2,920	3,402	-	(189)	3,213		
Overheads	(502)	(502)	-	(1,419)	(1,419)	-	(2,674)	(9,365)	(6,346)	-	-	(6,346)		
Total Expenses attributable to Operations	435	980	545	1,548	3,154	1,606	2,125	10,684	11,340	-	(189)	11,150		
Operating Result after Overheads and before Capital Amounts	(388)	(733)	346	(1,443)	(2,413)	970	(1,477)	(8,054)	(8,379)	-	189	(8,189)		
Capital Grants	-	-	-	-	-	-	-	246	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	246	-	-	-	-		
Net Operating Result	(388)	(733)	346	(1,443)	(2,413)	970	(1,477)	(7,808)	(8,379)	-	189	(8,189)		



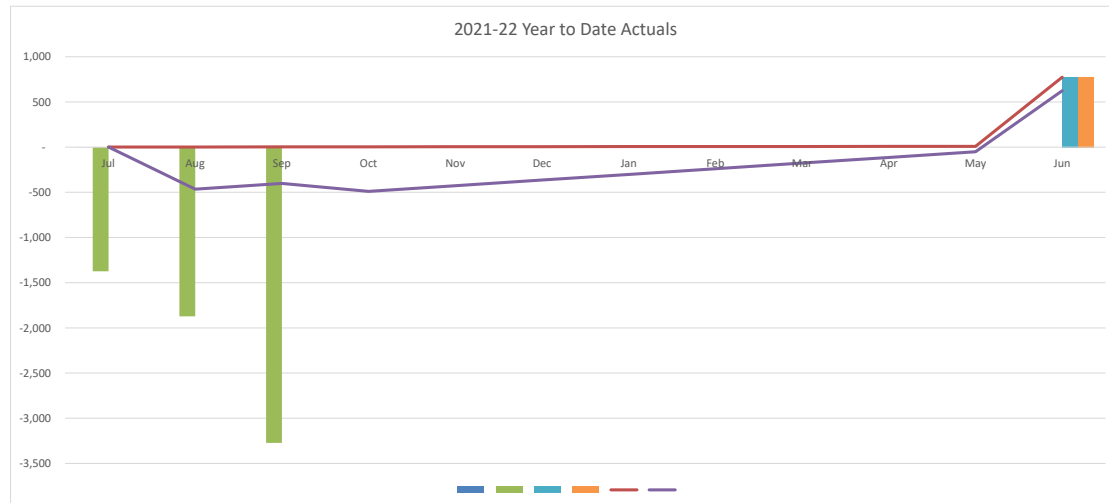
06.06. Governance and Risk

Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	2	1	1	7	2	5	2	7	10	-	-	10		
Other Revenue	-	-	-	4	-	4	3	813	764	-	-	764		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	2	1	1	12	2	9	4	820	773	-	-	773		
Operating Expenses														
Employee Costs	375	424	49	1,138	1,387	249	1,139	5,233	4,937	-	-	4,937		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	(670)	741	1,411	3,568	6,185	2,617	3,569	4,969	8,002	(150)	(50)	7,802		
Depreciation and Amortisation	1	1	1	2	4	2	0	13	16	-	-	16		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	5	6	1	15	17	2	22	97	69	-	2	72		
Overheads	(1,110)	(1,110)	-	(7,995)	(7,995)	-	(3,994)	(5,980)	(12,251)	-	-	(12,251)		
Total Expenses attributable to Operations	(1,399)	63	1,461	(3,272)	(402)	2,870	737	4,332	773	(150)	(48)	576		
Operating Result after Overheads and before Capital Amounts	1,400	(62)	1,462	3,284	405	2,879	(732)	(3,512)	-	150	48	198		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	1,400	(62)	1,462	3,284	405	2,879	(732)	(3,512)	-	150	48	198		

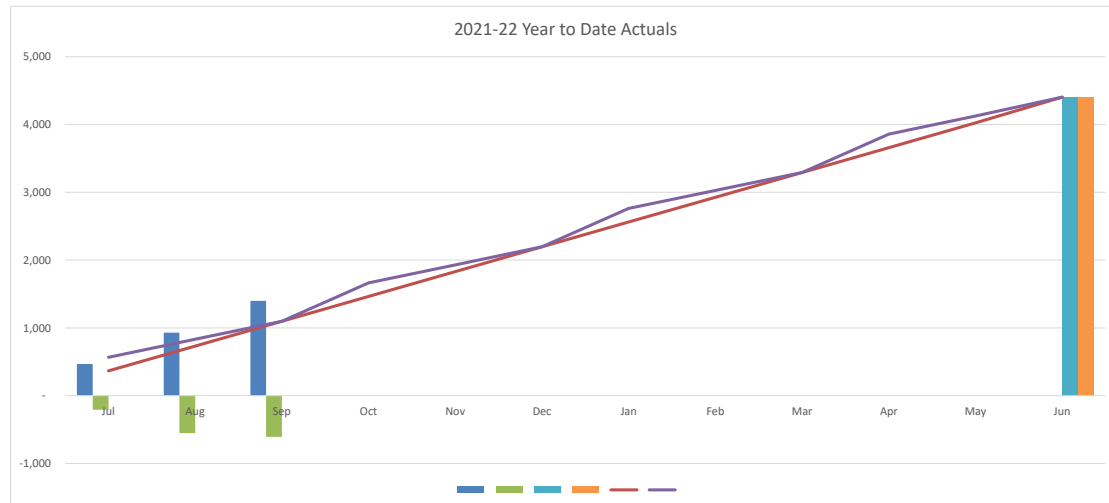


06.07. Information and Technology Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	190	155	34	562	465	97	457	1,974	1,862	-	-	1,862	●	
Other Revenue	2	0	1	3	1	3	1	30	2	-	-	2	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	0	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	278	211	67	833	632	201	727	3,020	2,540	-	792	3,332	●	
Total Income attributable to Operations	469	366	103	1,398	1,098	301	1,185	5,024	4,404	-	792	5,196		
Operating Expenses														
Employee Costs	682	781	99	1,686	2,029	344	3,506	12,341	8,186	-	-	8,186	●	
Borrowing Costs	-	-	-	-	-	-	-	1	-	-	-	-	●	
Materials and Services	1,370	1,353	(17)	3,642	4,288	646	4,192	21,001	17,621	-	-	17,621	●	
Depreciation and Amortisation	506	734	228	1,522	2,207	684	1,872	6,598	8,751	-	-	8,751	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	1	-	-	-	-	●	
Internal Expenses	15	26	11	46	77	32	31	96	310	-	(19)	291	●	
Overheads	(2,628)	(2,628)	-	(7,504)	(7,504)	-	(6,605)	(31,449)	(30,464)	-	-	(30,464)	●	
Total Expenses attributable to Operations	(54)	266	320	(608)	1,098	1,706	2,996	8,590	4,404	-	(19)	4,385		
Operating Result after Overheads and before Capital Amounts	523	100	423	2,006	(0)	2,006	(1,811)	(3,566)	(0)	-	811	811		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	523	100	423	2,006	(0)	2,006	(1,811)	(3,566)	(0)	-	811	811		

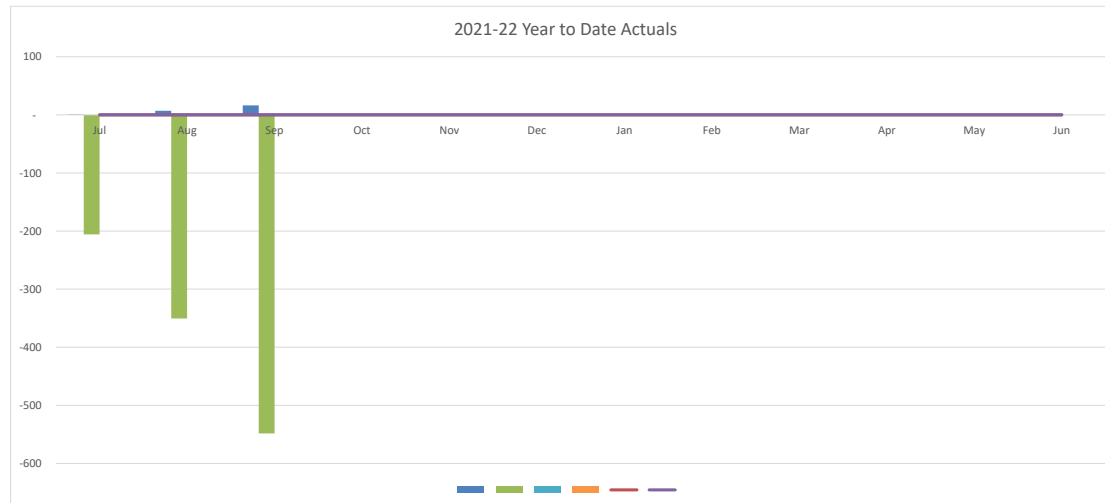


06.08. Legal Unit Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	1	-	1	3	-	3	4	16	-	-	-	-		
Other Revenue	8	-	8	13	-	13	14	31	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	9	-	9	16	-	16	18	47	-	-	-	-		
Operating Expenses														
Employee Costs	65	85	20	159	220	61	279	1,011	887	-	-	887		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	32	208	176	145	627	482	489	1,479	2,498	-	-	2,498		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	2	4	2	6	11	5	10	35	44	-	(5)	39		
Overheads	(296)	(296)	-	(858)	(858)	-	(911)	(2,478)	(3,429)	-	-	(3,429)		
Total Expenses attributable to Operations	(198)	-	198	(548)	-	548	(133)	47	-	-	(5)	(5)		
Operating Result after Overheads and before Capital Amounts	207	-	207	565	-	565	151	0	-	-	5	5		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	207	-	207	565	-	565	151	0	-	-	5	5		



06.09. People and Culture

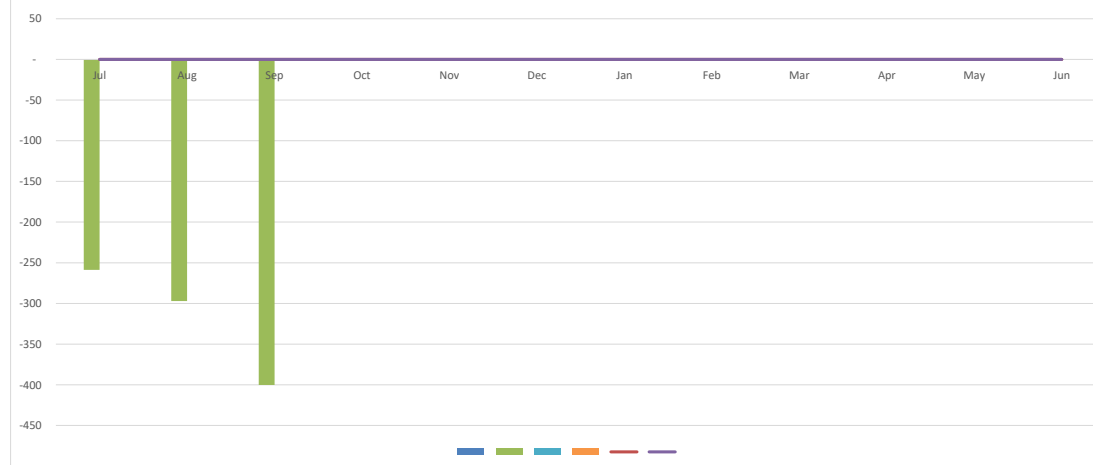
Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	4	(3)	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Total Income attributable to Operations	-	-	-	-	-	-	4	(3)	-	-	-	-		
Operating Expenses														
Employee Costs	617	602	(15)	1,500	1,563	63	1,930	7,990	6,302	-	-	6,302		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	74	184	110	234	553	319	407	1,526	2,311	-	-	2,311		
Depreciation and Amortisation	0	0	0	1	1	0	1	4	4	-	-	4		
Other Expenses	-	1	1	-	4	4	-	-	15	-	-	15		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	13	20	7	46	60	14	53	255	242	-	(8)	234		
Overheads	(808)	(808)	-	(2,181)	(2,181)	-	(2,779)	(9,778)	(8,874)	-	-	(8,874)		
Total Expenses attributable to Operations	(103)	-	103	(400)	-	400	(388)	(3)	-	-	(8)	(8)		
Operating Result after Overheads and before Capital Amounts	103	-	103	400	-	400	392	0	-	-	8	8		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	103	-	103	400	-	400	392	0	-	-	8	8		

2021-22 Year to Date Actuals



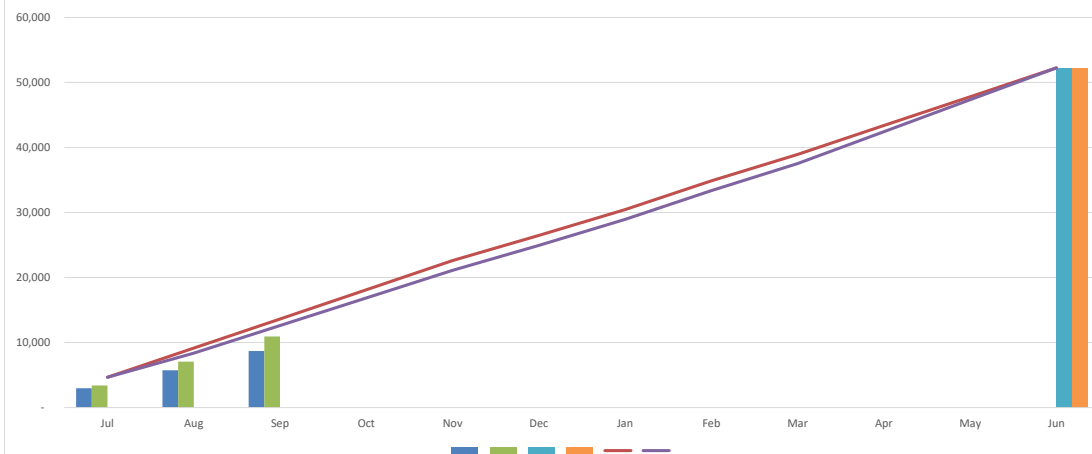
06.10. Plant and Fleet Operating Statement

September 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	2	18	(16)	34	53	(19)	74	1,073	213	-	-	213	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	137	185	(48)	406	542	(136)	379	2,638	2,408	-	-	2,408	●	Variance due to staff / fleet asset reductions
Gain on Disposal	-	-	-	-	-	-	-	2,007	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	2,821	4,286	(1,465)	8,250	13,038	(4,788)	10,889	37,758	49,626	-	-	49,626	●	Variance due to fleet asset reductions and reduced internal hire recovery, offset by reduced external hire expense
Total Income attributable to Operations	2,960	4,488	(1,528)	8,690	13,633	(4,943)	11,341	43,476	52,247	-	-	52,247		
Operating Expenses														
Employee Costs	844	873	29	1,938	2,182	244	2,666	11,710	8,813	-	-	8,813	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	1,112	1,112	1	2,828	3,281	453	4,231	15,560	12,297	-	-	12,297	●	COVID related Materials and Services reductions, which are expected to catch up in the future
Depreciation and Amortisation	587	799	212	1,768	2,412	644	2,076	7,811	9,010	-	-	9,010	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	260	-	-	-	-	●	
Internal Expenses	236	355	119	741	1,065	324	891	3,482	4,259	-	97	4,357	●	
Overheads	1,105	1,105	-	3,666	3,666	-	4,790	4,671	17,868	-	-	17,868	●	
Total Expenses attributable to Operations	3,883	4,244	361	10,941	12,605	1,665	14,654	43,495	52,247	-	97	52,344		
Operating Result after Overheads and before Capital Amounts	(923)	244	(1,167)	(2,251)	1,028	(3,278)	(3,313)	(20)	(0)	-	(97)	(97)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	48	98	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	48	98	-	-	-	-		
Net Operating Result	(923)	244	(1,167)	(2,251)	1,028	(3,278)	(3,265)	79	(0)	-	(97)	(97)		

2021-22 Year to Date Actuals



06.11. Procurement and Project Management Operating Statement



September 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Operating Income														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	(0)	-	-	-	-	●	
Other Revenue	0	5	(5)	0	15	(15)	1	26	60	-	-	60	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	929	1,301	(372)	3,848	3,905	(57)	4,262	15,016	15,618	-	-	15,618	●	Unfavourable variance in internal income attributed to favourable variance in energy expenditure
Total Income attributable to Operations	929	1,306	(377)	3,848	3,920	(72)	4,263	15,042	15,678	-	-	15,678		
Operating Expenses														
Employee Costs	392	393	1	991	1,021	31	1,433	6,303	4,123	-	-	4,123	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	939	1,309	370	3,882	3,927	45	4,314	15,465	15,709	-	-	15,709	●	
Depreciation and Amortisation	0	5	4	4	14	10	11	46	57	-	-	57	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	33	61	28	114	183	69	112	430	731	-	(21)	711	●	
Overheads	(461)	(461)	-	(1,225)	(1,225)	-	(1,201)	(4,747)	(4,942)	-	-	(4,942)	●	
Total Expenses attributable to Operations	903	1,306	403	3,767	3,920	154	4,669	17,497	15,678	-	(21)	15,657		
Operating Result after Overheads and before Capital Amounts	26	0	26	81	(0)	81	(406)	(2,455)	-	-	21	21		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-	-		
Net Operating Result	26	0	26	81	(0)	81	(406)	(2,455)	-	-	21	21		

