

The logo for Central Coast Council is a dark blue circle containing the text "Central Coast Council" in white, sans-serif font, arranged in three lines.

Central  
Coast  
Council

# Monthly Finance Report

December 2021



# Table of Contents

<b>Monthly Finance Report December 2021</b> .....	<b>3</b>
Consolidated and Fund .....	16
Chief Executive Officer .....	23
Community and Recreation Services .....	26
Infrastructure Services .....	34
Water and Sewer.....	41
Environment and Planning.....	47
Corporate Affairs.....	54



Central Coast Council  
Monthly Finance Report  
December 2021

Peter Correy  
24 January 2022





Financial Performance

Author: Peter Correy

Monthly Finance Report December 2021

Date: 24 January 2022

© Central Coast Council

Wyang Office:

2 Hely St / PO Box 20 Wyong NSW 2259

Gosford Office:

49 Mann St /PO Box 21 Gosford NSW 2550

**E** ask@centralcoast.nsw.gov.au

**W** centralcoast.nsw.gov.au

## Financial Performance

### Monthly Finance Report December 2021

The purpose of the monthly Finance Report is to provide the Executive Leadership Team with consolidated financial information for Central Coast Council to enable effective financial stewardship through the provision of information relevant to operations, capital expenditure funding and cash position.

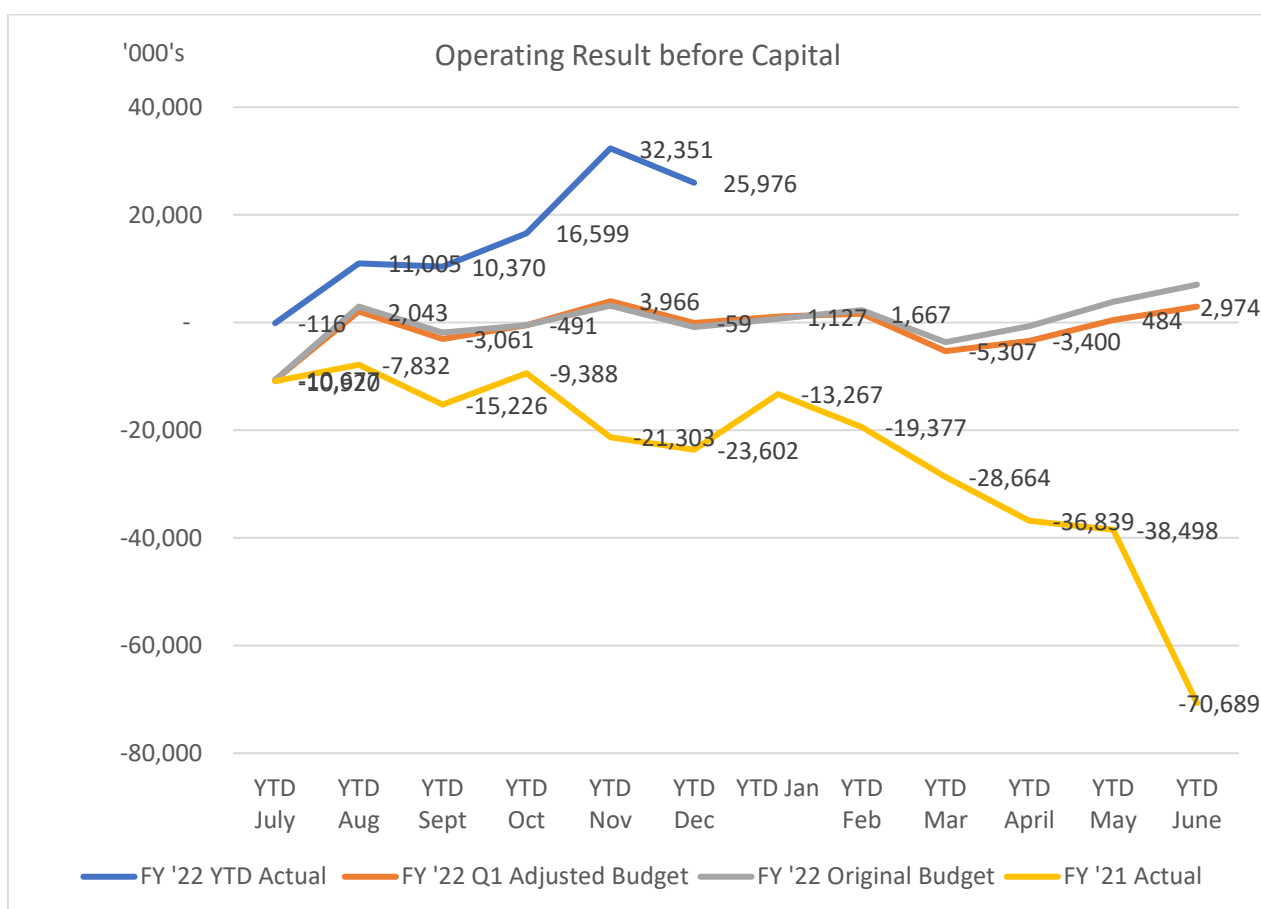
The Report covers the following key areas of Council's finances:

- Year to date trading position for the consolidated entity, water and sewer funds and general/drainage/waste funds.
- Consolidated entity summary commentary with revenue and expenditure graphs
- Detailed consolidated results with commentary
- Summary capital expenditure by Directorate and funding source
- Cash and investments and borrowing position
- Year to date cashflow forecast and actual
- Restricted and unrestricted funds position

CONSOLIDATED TRADING SUMMARY						
	YTD					
	Actuals	Current Budget	Variance	Variance	Year End Forecast	Original Full Year Budget
	'000s	'000s	'000s	%		'000s
Operating Revenue	306,623	305,575	1,048	0.3%	641,778	666,792
Operating Expense	280,648	292,690	12,042	4.1%	638,804	659,749
Operating Surplus/(Deficit)	25,976	12,886	13,090		2,974	7,043
Capital Revenue	21,762	22,468	(706)	-3.1%	65,555	42,890
Other Capital Income (Asset disposals)	0	0	0	0.0%	0	0
Capital Loss (asset write-off)	0	0	0	0.0%	0	0
Net Result	47,738	35,354	12,384		68,529	49,933
Work in Progress	42,138	53,597	11,459	21.4%	172,749	175,040
Total Capital Expenditure	42,138	53,597	11,459		172,749	175,040

WATER & SEWER TRADING SUMMARY						
	YTD					
	Actuals	Current Budget	Variance	Variance	Year End Forecast	Original Full Year Budget
	'000s	'000s	'000s	%		'000s
Operating Revenue	75,687	74,020	1,667	2.3%	151,540	151,540
Operating Expense	76,001	76,940	939	1.2%	164,259	163,175
Operating Surplus/(Deficit)	(314)	(2,920)	2,606		(12,719)	(11,635)
Capital Revenue	4,020	5,450	(1,430)	-26.2%	15,067	14,533
Other Capital Income (Asset disposals)	0	0	0	0.0%	0	0
Capital Loss (asset write-off)	0	0	0	0.0%	0	0
Net Result	3,706	2,530	1,176		2,348	2,898
Work in Progress	13,701	16,417	2,716	16.5%	62,026	65,358
Total Capital Expenditure	13,701	16,417	2,716		62,026	65,358

GENERAL, DRAINAGE & WASTE TRADING SUMMARY						
	YTD					
	Actuals	Current Budget	Variance	Variance	Year End Forecast	Original Full Year Budget
	'000s	'000s	'000s	%		'000s
Operating Revenue	230,937	231,556	(619)	(.3%)	490,238	515,252
Operating Expense	204,647	215,750	11,103	5.1%	474,545	496,574
Operating Surplus/(Deficit)	26,290	15,806	10,484		15,693	18,678
Capital Revenue	17,741	17,018	723	4.3%	50,488	28,357
Other Capital Income (Asset disposals)	0	0	0	0.0%	0	0
Capital Loss (asset write-off)	0	0	0	0.0%	0	0
Net Result	44,031	32,824	11,207		66,181	47,035
Work in Progress	28,437	37,180	8,743	23.5%	110,723	109,682
Total Capital Expenditure	28,437	37,180	8,743		110,723	109,682



## Consolidated Entity Summary Commentary

### Net Result

- YTD net result (including capital revenues) at 31 December 2021 was a surplus of \$47.7M compared to the budget surplus of \$35.4M.
- Council's YTD operating surplus (excluding capital revenue) was a surplus of \$26.0M compared to the budget surplus of \$12.9M.

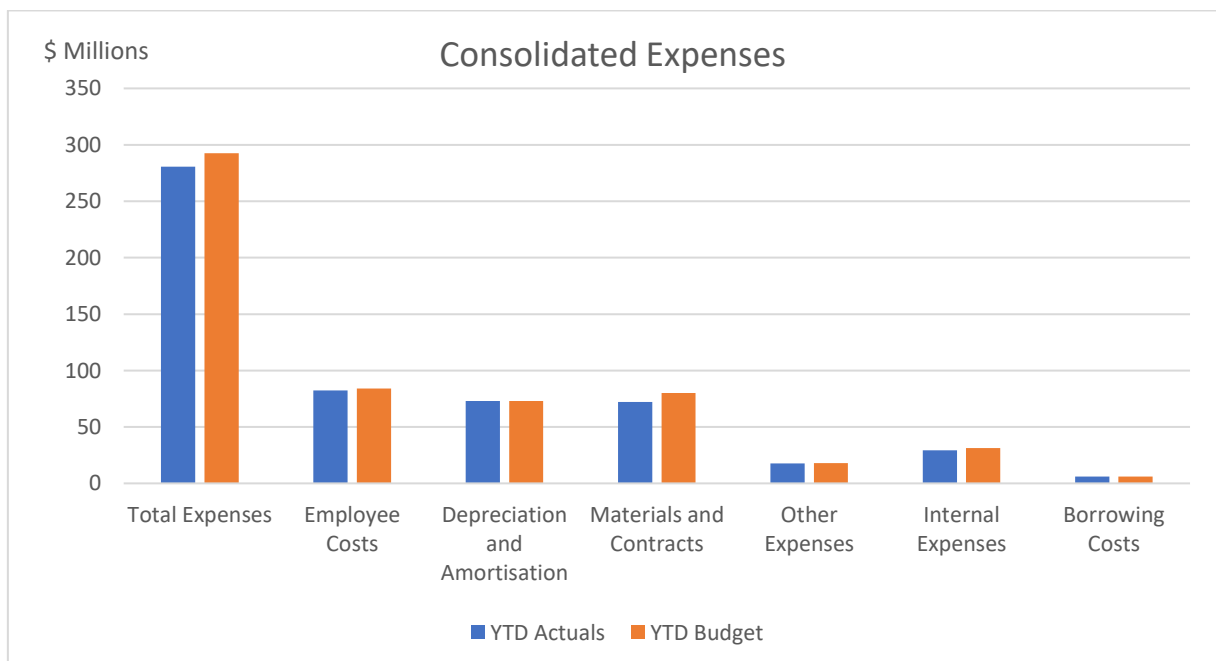
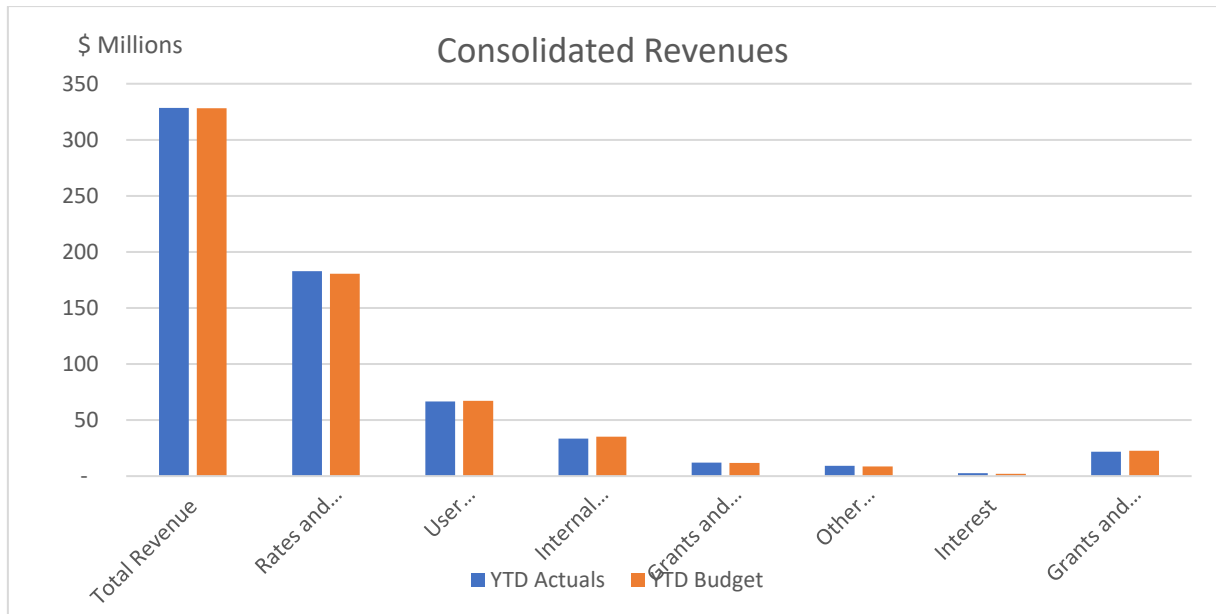
### Operating Revenue – \$1.0M over budget

- Rates and annual charges +\$2.1M
- Other operating income including interest, grants and contributions +\$1.2M

- User charges and fees (\$0.6M)
- Internal revenue (\$1.7M)

**Operating Expenses - \$12.0M under budget**

- Employee costs \$1.6M
- Materials and Services \$7.9M
- Internal expenses \$2.1M
- Other including depreciation and borrowing costs \$0.4M





## Summary Consolidated Operational Results

	CURRENT MONTH			YEAR TO DATE				FULL YEAR		
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>										
Rates and Annual Charges	27,226	26,995	231	182,691	180,556	2,135	165,064	331,384	361,871	362,210
User Charges and Fees	12,132	11,422	710	66,559	67,113	(554)	68,680	139,105	140,269	141,758
Other Revenue	621	800	(179)	5,489	5,181	308	3,743	12,666	9,196	10,178
Interest	442	362	80	2,558	2,171	387	2,534	5,598	4,442	4,442
Grants and Contributions	1,325	1,176	149	12,111	11,796	314	17,054	42,409	49,491	42,916
Gain on Disposal	-	-	-	-	-	-	922	2,609	-	-
Other Income	661	568	93	3,665	3,494	170	4,038	8,214	8,056	7,618
Internal Revenue	5,602	5,805	(203)	33,551	35,264	(1,713)	40,182	74,557	93,467	72,655
<b>Total Income attributable to Operations</b>	<b>48,009</b>	<b>47,128</b>	<b>881</b>	<b>306,623</b>	<b>305,575</b>	<b>1,048</b>	<b>302,217</b>	<b>616,542</b>	<b>666,792</b>	<b>641,778</b>
<b>Operating Expenses</b>										
Employee Costs	18,591	16,938	(1,653)	82,424	84,065	1,641	105,053	222,617	175,833	172,683
Borrowing Costs	924	921	(3)	5,954	5,970	16	6,903	16,414	17,471	12,689
Materials and Contracts	13,692	13,523	(169)	72,280	80,204	7,924	85,402	181,128	175,793	183,253
Depreciation and Amortisation	12,097	10,204	(1,893)	72,865	73,129	264	79,235	162,303	177,106	170,021
Other Expenses	4,252	4,089	(163)	17,782	17,908	126	18,160	36,059	39,192	37,712
Loss on Disposal	-	-	-	-	-	-	206	9,660	-	-
Internal Expenses	4,828	5,155	327	29,343	31,414	2,072	30,859	59,051	74,354	62,446
Overheads	(0)	(0)	-	0	0	-	(0)	(0)	0	0
<b>Total Expenses attributable to Operations</b>	<b>54,384</b>	<b>50,831</b>	<b>(3,553)</b>	<b>280,648</b>	<b>292,690</b>	<b>12,042</b>	<b>325,819</b>	<b>687,231</b>	<b>659,749</b>	<b>638,804</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(6,375)</b>	<b>(3,702)</b>	<b>(2,672)</b>	<b>25,976</b>	<b>12,886</b>	<b>13,090</b>	<b>(23,602)</b>	<b>(70,689)</b>	<b>7,043</b>	<b>2,974</b>
Capital Grants	2,823	2,464	359	14,275	11,883	2,393	12,905	36,893	8,445	45,644
Capital Contributions	1,421	1,908	(486)	7,487	10,586	(3,099)	8,698	46,810	34,445	19,911
<b>Grants and Contributions Capital Received</b>	<b>4,244</b>	<b>4,371</b>	<b>(127)</b>	<b>21,762</b>	<b>22,468</b>	<b>(706)</b>	<b>21,603</b>	<b>83,703</b>	<b>42,890</b>	<b>65,555</b>
<b>Net Operating Result</b>	<b>(2,130)</b>	<b>669</b>	<b>(2,799)</b>	<b>47,738</b>	<b>35,354</b>	<b>12,384</b>	<b>(1,999)</b>	<b>13,014</b>	<b>49,933</b>	<b>68,529</b>

## Revenue

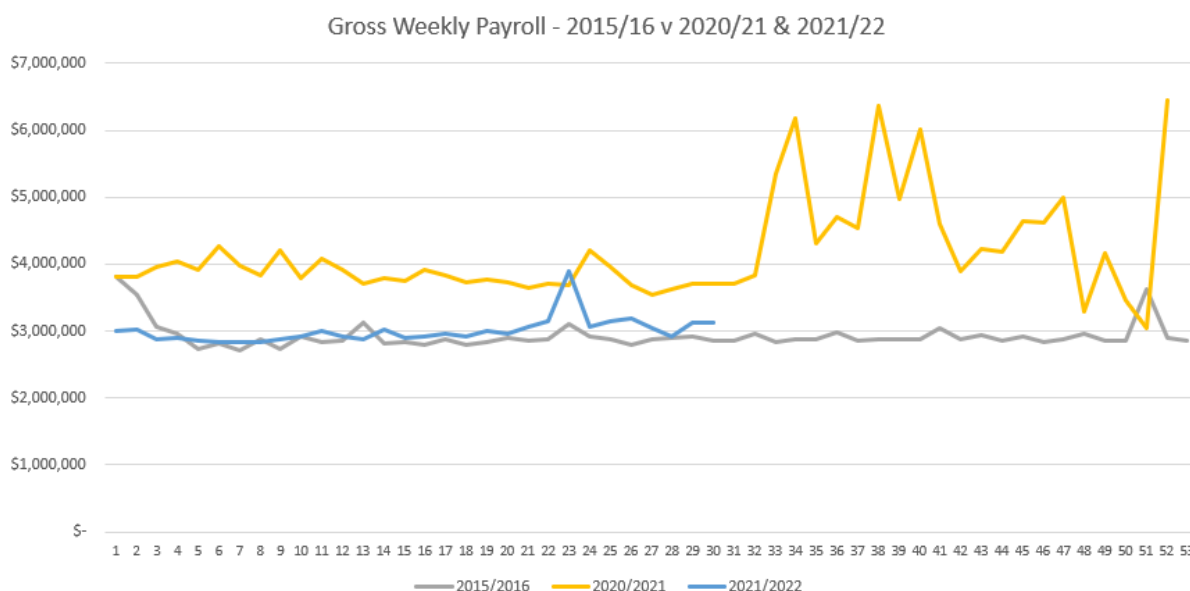
- Rates and Annual Charges  
Favourable variance of \$2.1M attributable to Sewer Service Availability charges associated with IPART Clarification Notice \$1.6M and increase in domestic waste and water supply charges \$0.6M.
- User Charges and Fees  
A mixture of favourable and unfavourable variances has given rise to a net unfavourable variance of \$0.6M. The major contributor being a fall in water usage charges \$1.1M offset in part by 'one-off' penalty charges for trade waste \$0.7M.
- Other Revenue  
Favourable variance of \$0.3M due to increase in fine income and sale of scrap metal.
- Interest  
Favourable variance of \$0.4M



- Operating Grants and Contributions  
Favourable variance of \$0.3M attributable to environmental program grants and employee motor vehicle contributions
- Other income  
Favourable variance of \$0.2M from commercial property income and community facility hire income.
- Internal Revenue / Expenditure  
Net favourable variance of \$0.4M.
- Capital Grants  
Favourable variance of \$2.4M due to timing of works on capital projects in Infrastructure Services.
- Capital Contributions  
Unfavourable variance of \$3.1M due to reduction in Sec. 7.11 contributions \$2.0M and reduced Sec. 64 contributions \$1.1M for water and sewer.

### **Expenditure**

- Employee Costs  
Favourable variance of \$1.6M attributable to vacant FTE roles of \$3.2M offset by reduced capital labour costs of \$1.5M mainly due to delayed data capture through the outage of Kronos. The graphical representation of Gross weekly payroll (following the expenditure summary analysis), during financial year prior to amalgamation (2015-2016) and FY20 and FY21 YTD shows an approximate 20% - 25% reduction.
- Materials and Contracts  
Favourable variance of \$7.9M. Savings in materials \$3.4M, contracts, labour hire and consultants \$1.8M and miscellaneous other expenses \$2.7M.
- Depreciation and Amortisation  
Favourable variance of \$0.3M.
- Other Expenses  
Favourable variance of \$0.1M.



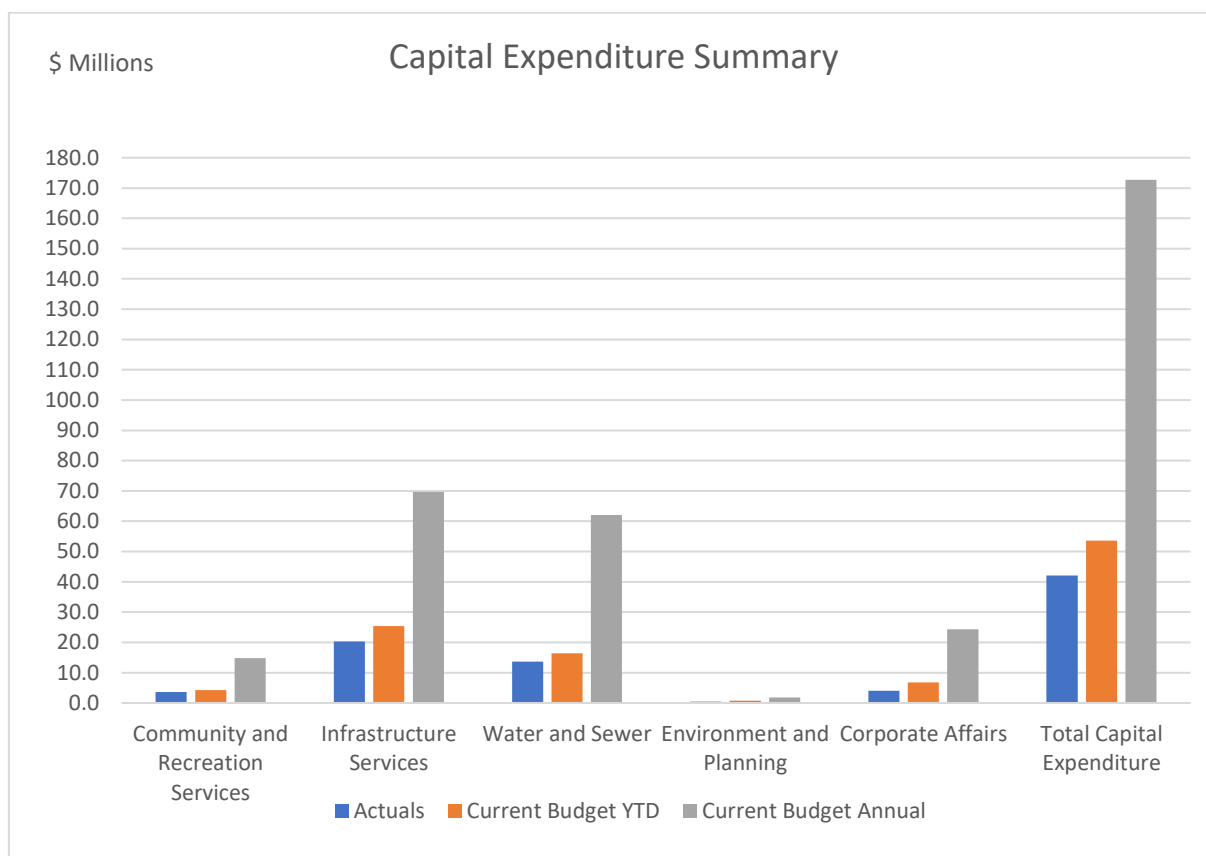
### Summary Capital Expenditure by Directorate and Funding Source

At 31 December Council was working on 462 projects, 348 of which were in line with or under budget by \$17.8M, offset by 114 projects over budget by \$6.4M.

Summary Capital Expenditure by Directorate	YTD				Annual
	Actuals	Current Budget	Variance	Variance	Current Budget
	'000s	'000s	'000s	%	'000s
Community and Recreation Services	3,585	4,274	(689)	(16.1%)	14,815
Infrastructure Services	20,343	25,364	(5,021)	(19.8%)	69,717
Water and Sewer	13,701	16,417	(2,716)	(16.5%)	62,026
Environment and Planning	447	726	(279)	(38.4%)	1,835
Corporate Affairs	4,062	6,816	(2,754)	(40.4%)	24,356
<b>Total Capital Expenditure</b>	<b>42,138</b>	<b>53,597</b>	<b>(11,459)</b>	<b>(21.4%)</b>	<b>172,749</b>

YTD Actuals by funding source				
Department	Grants	Contributions	Restricted Funds	General Revenue
	'000s	'000s	'000s	'000s
Community and Recreation Services	1,896	292	0	1,397
Infrastructure Services	6,862	138	4,793	8,550
Water and Sewer	3,904	0	1,279	8,517
Environment and Planning	33	0	0	414
Corporate Affairs	9	22	623	3,407
<b>Total Capital Expenditure</b>	<b>12,704</b>	<b>452</b>	<b>6,695</b>	<b>22,285</b>

## Capital Expenditure Summary



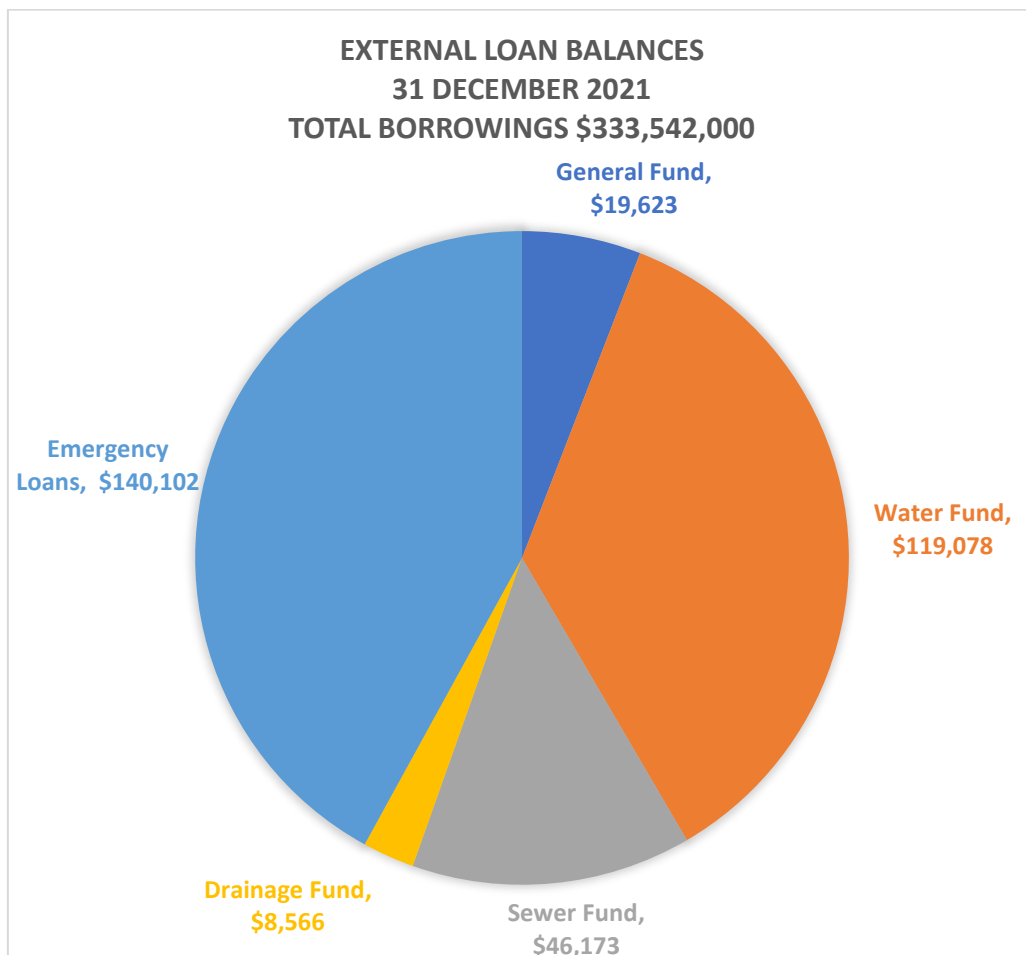
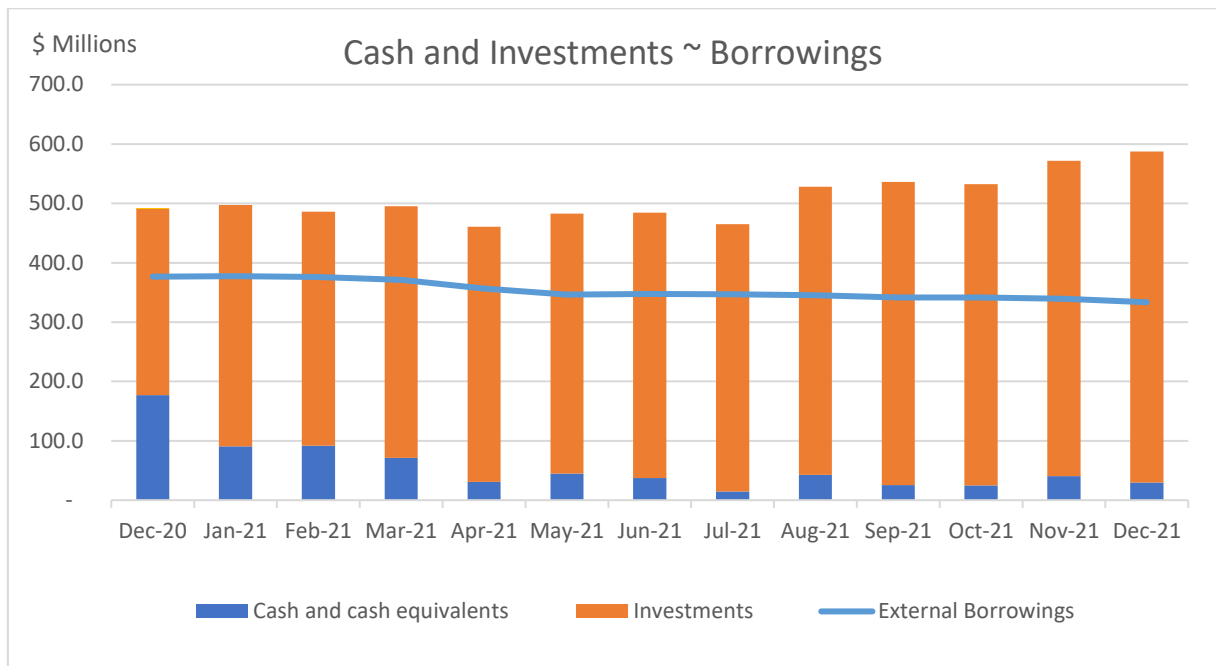
### Donated (non-cash) Assets

There have been no donated assets received by Council through to 31 December.

### Cash/Investments and Borrowings

Cash balance at 31 December is \$587.2M, an increase of \$15.4M from 30 November. During December Council received \$27.1M through the sale of Council's excess assets initiative.

External borrowings at 31 December were \$333.5M.



**YTD Cashflow Summaries**

The following table records Council's actual YTD cash position to the rolling forecast (prior month + current month forecast) and the revised cash forecast to the original cash forecast at 30 June 2022.

	Actual YTD @ 31 December \$'000	Rolling Forecast @ 31 December \$'000	YTD Movement \$'000	Revised Forecast @ 30 June 2022	Original Forecast @ 30 June 2022 \$'000
<b>CASH FLOW MOVEMENTS</b>					
<b>Opening cash &amp; investments @ 1 July 2021</b>	484,418	484,418	0	484,418	484,418
Income receipts (incl Capital grants & contributions)	364,221	370,155	(5,934)	740,813	730,192
Operational payments	(240,092)	(245,219)	5,127	(506,372)	(517,489)
<b>Net operating cash inflow / (outflow)</b>	124,128	124,935	(807)	234,441	212,703
Capital projects payments	(41,838)	(54,992)	13,154	(173,135)	(175,040)
Asset sales	34,205	7,126	27,079	34,205	0
Financing receipts	0	0	0	12,779	1,658
Financing repayments	(13,672)	(13,672)	(0)	(39,540)	(41,197)
<b>Total cash inflow / (outflow)</b>	102,823	63,397	39,426	68,749	(1,876)
<b>Closing cash &amp; investments @ 31 December 2021</b>	<b>587,241</b>	<b>547,815</b>	<b>39,426</b>	<b>553,168</b>	<b>482,542</b>
Represented by:					
Externally restricted cash	341,754	336,662	5,092	332,018	336,284
Internally restricted cash	90,658	90,662	(4)	90,658	92,899
Unrestricted cash	154,830	120,491	34,339	130,492	53,359
<b>Total cash</b>	<b>587,241</b>	<b>547,815</b>	<b>39,426</b>	<b>553,168</b>	<b>482,542</b>

The following table records Council's General Fund YTD cash position at 31 December and the revised quarterly forecasts through to 30 June 2022.

<b>ACTUAL v FORECAST MONTHLY CASH FLOW</b>	31 December Actual \$'000	31 March Forecast \$'000	30 June Forecast \$'000
<b>GENERAL FUND</b>			
<b>Opening cash &amp; investments @ 1 July 2021</b>	248,959	248,959	248,959
Income receipts (incl Capital grants & contributions)	237,867	335,543	468,734
Operational payments	(147,709)	(240,149)	(323,204)
<b>Net operating cash inflow / (outflow)</b>	90,158	95,394	145,530
Capital projects payments	(25,973)	(61,839)	(100,073)
Asset sales	34,205	34,205	34,205
Financing receipts	622	622	622
Financing repayments	(6,310)	(8,935)	(12,025)
<b>Total cash inflow / (outflow)</b>	92,702	59,447	68,259
<b>Closing cash &amp; investments</b>	<b>341,661</b>	<b>308,406</b>	<b>317,218</b>
Represented by:			
Externally restricted cash	182,785	176,520	177,408
Internally restricted cash	88,699	88,699	88,699
Unrestricted cash	70,177	43,187	51,111
<b>Total cash</b>	<b>341,661</b>	<b>308,406</b>	<b>317,218</b>

### Restricted/Unrestricted Funds

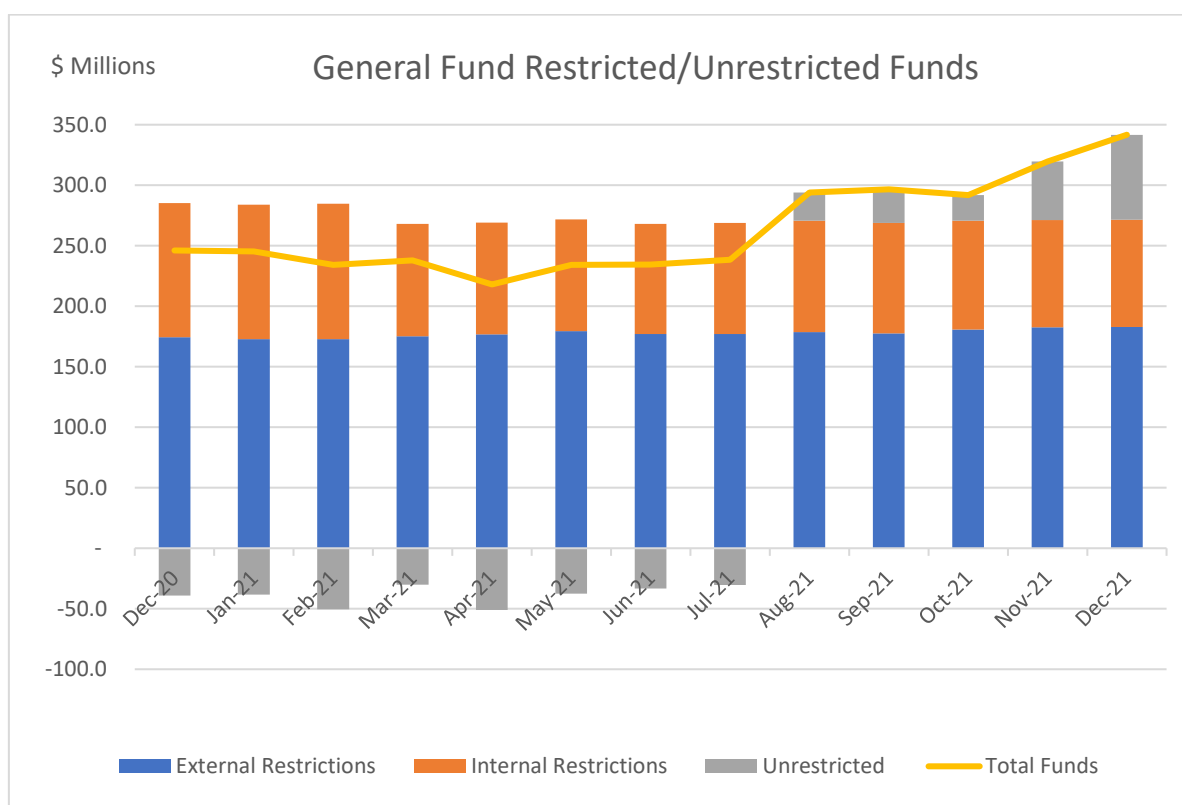
Council's cash and investment portfolio is held in separate funds as detailed below. These funds are categorised as externally restricted, internally restricted and unrestricted.

Externally restricted funds include developer contributions of \$185.2M categorised as:

- S7.11 Contributions \$138.6M
- S7.12 Levies \$ 19.1M
- S7.4 Planning agreements \$ 5.7M
- S64 Contributions – Water \$ 2.6M
- S64 Contributions – Sewer \$ 19.2M

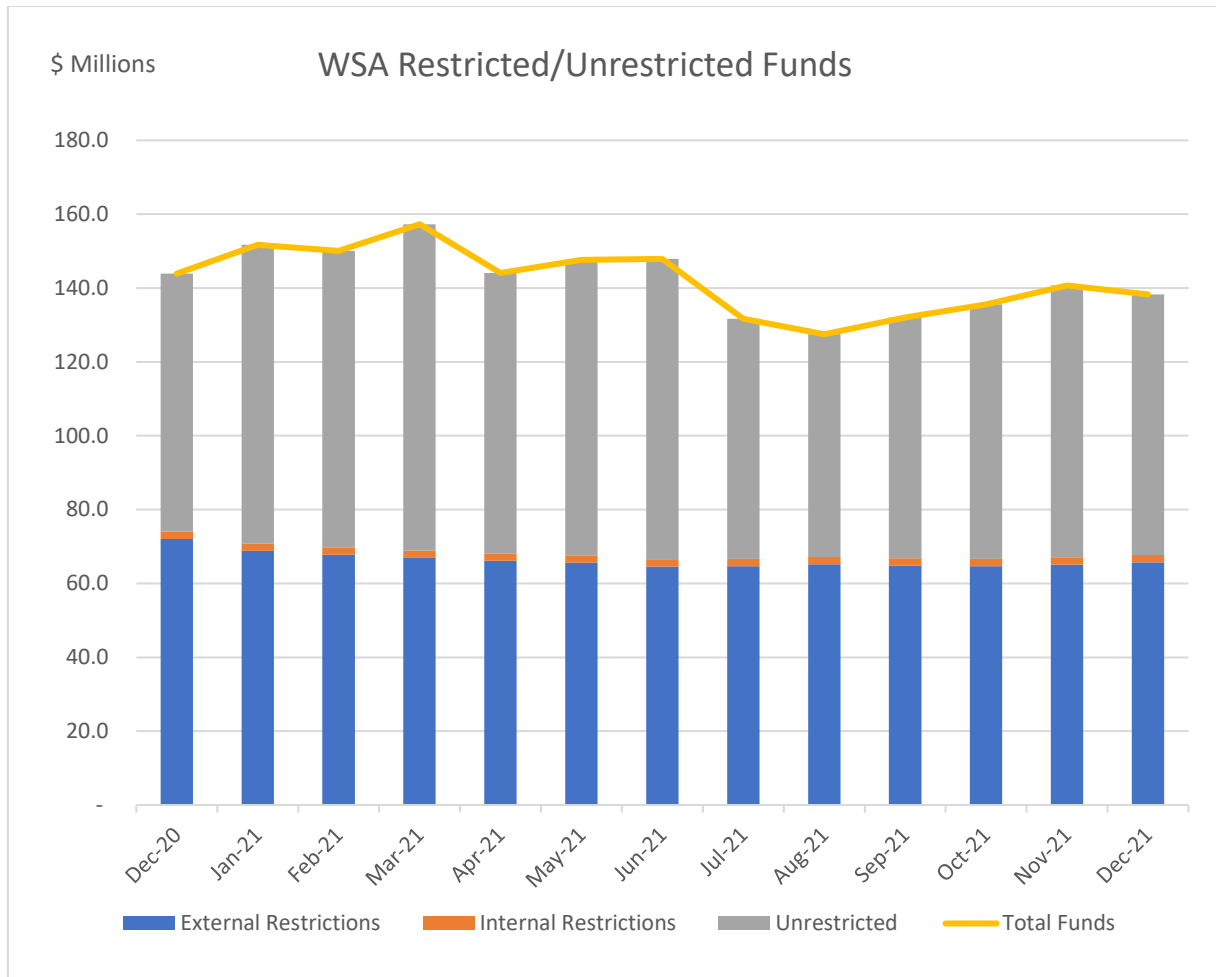
<b>Fund</b>	<b>General Fund (\$'000)</b>	<b>Water Fund (\$'000)</b>	<b>Sewer Fund (\$'000)</b>	<b>Drainage Fund (\$'000)</b>	<b>Waste Fund (\$'000)</b>
External Restricted Funds	\$182,785	\$6,995	\$21,936	\$36,782	\$93,257
Internal Restricted Funds	\$88,699	\$1,026	\$877	\$55	-
Total Restricted Funds	\$271,484	\$8,021	\$22,813	\$36,837	\$93,257
Unrestricted Funds	\$70,177	(\$9,548)	\$116,422	(\$36,260)	\$14,038
<b>Total funds by Fund</b>	<b>\$341,661</b>	<b>(\$1,527)</b>	<b>\$139,235</b>	<b>\$577</b>	<b>\$107,295</b>

The General Fund unrestricted balance continues to improve with a \$21.6M increase in December through the net of Council asset sales of \$27.1M and monthly trading of (\$5.5M).



The table below shows the net position of restricted and unrestricted funds for the Water Supply Authority. The unrestricted amount for each fund within the WSA is as follows:

- Water Fund (\$9.5M)
- Sewer \$116.4M
- Drainage (\$36.3M)







# **Consolidated and Fund Monthly Financial Reports**

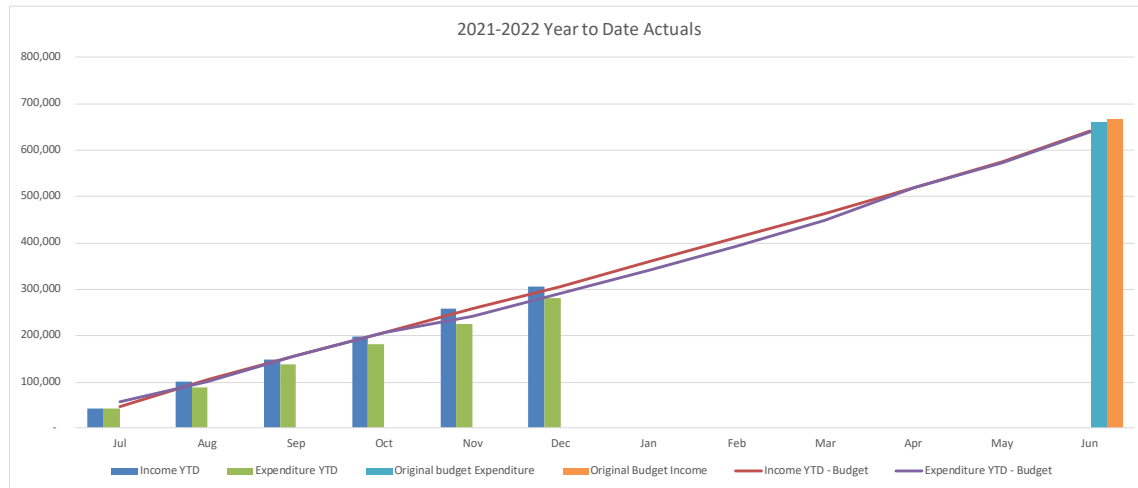
## **December 2021**

# Consolidated Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	27,226	26,995	231	182,691	180,566	2,135	165,064	331,384	361,871	339	0	362,210
User Charges and Fees	12,132	11,422	710	66,559	67,113	(554)	68,680	139,105	140,269	1,063	426	141,758
Other Revenue	621	800	(179)	5,489	5,181	308	3,743	12,666	9,196	927	55	10,178
Interest	442	362	80	2,558	2,171	387	2,534	5,598	4,442	0	-	4,442
Grants and Contributions	1,325	1,176	149	12,111	11,796	314	17,054	42,409	49,491	(7,315)	741	42,916
Gain on Disposal	-	-	-	-	-	-	922	2,609	-	-	-	-
Other Income	661	568	93	3,665	3,494	170	4,038	8,214	8,056	(436)	(2)	7,618
Internal Revenue	5,602	5,805	(203)	33,551	35,264	(1,713)	40,182	74,557	93,467	(20,512)	(300)	72,655
<b>Total Income attributable to Operations</b>	<b>48,009</b>	<b>47,128</b>	<b>881</b>	<b>306,623</b>	<b>305,575</b>	<b>1,048</b>	<b>302,217</b>	<b>616,542</b>	<b>666,792</b>	<b>(25,934)</b>	<b>920</b>	<b>641,778</b>
<b>Operating Expenses</b>												
Employee Costs	18,591	16,938	(1,653)	82,424	84,065	1,641	105,053	222,617	175,833	(3,239)	90	172,683
Borrowing Costs	924	921	(3)	5,954	5,970	16	6,903	16,414	17,471	(4,782)	-	12,689
Materials and Services	13,692	13,523	(169)	72,280	80,204	7,924	85,402	181,128	175,793	6,210	1,250	183,253
Depreciation and Amortisation	12,097	10,204	(1,893)	72,865	73,129	264	79,235	162,303	177,106	(7,085)	-	170,021
Other Expenses	4,252	4,089	(163)	17,782	17,908	126	18,160	36,059	39,192	(1,481)	-	37,712
Loss on Disposal	-	-	-	-	-	-	206	9,660	-	-	-	-
Internal Expenses	4,828	5,155	327	29,343	31,414	2,072	30,859	59,051	74,354	(11,608)	(300)	62,446
Overheads	(0)	(0)	-	0	0	-	(0)	(0)	0	0	-	0
<b>Total Expenses attributable to Operations</b>	<b>54,384</b>	<b>50,831</b>	<b>(3,553)</b>	<b>280,648</b>	<b>292,690</b>	<b>12,042</b>	<b>325,819</b>	<b>687,231</b>	<b>659,749</b>	<b>(21,984)</b>	<b>1,040</b>	<b>638,804</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(6,375)</b>	<b>(3,702)</b>	<b>(2,672)</b>	<b>25,976</b>	<b>12,886</b>	<b>13,090</b>	<b>(23,602)</b>	<b>(70,689)</b>	<b>7,043</b>	<b>(3,949)</b>	<b>(120)</b>	<b>2,974</b>
Capital Grants	2,823	2,464	359	14,275	11,883	2,393	12,905	36,893	8,445	37,199	-	45,644
Capital Contributions	1,421	1,908	(486)	7,487	10,586	(3,099)	8,698	46,810	34,445	(12,414)	(2,120)	19,911
<b>Grants and Contributions Capital Received</b>	<b>4,244</b>	<b>4,371</b>	<b>(127)</b>	<b>21,762</b>	<b>22,468</b>	<b>(706)</b>	<b>21,603</b>	<b>83,703</b>	<b>42,890</b>	<b>24,785</b>	<b>(2,120)</b>	<b>65,555</b>
<b>Net Operating Result</b>	<b>(2,130)</b>	<b>669</b>	<b>(2,799)</b>	<b>47,738</b>	<b>35,354</b>	<b>12,384</b>	<b>(1,999)</b>	<b>13,014</b>	<b>49,933</b>	<b>20,836</b>	<b>(2,240)</b>	<b>68,529</b>

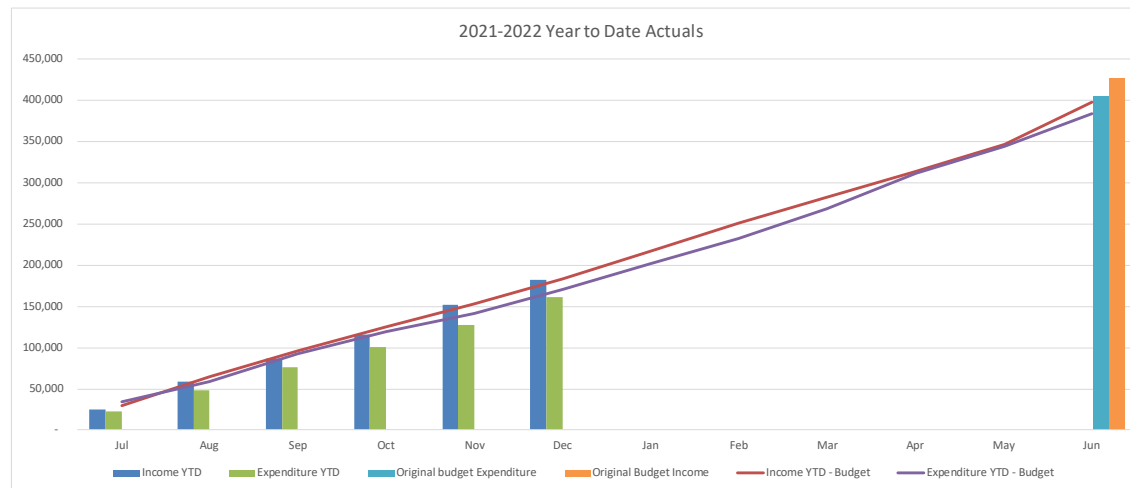


# 10. General Fund Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	17,123	17,160	(37)	101,160	101,273	(113)	88,188	175,762	205,958	(1,725)	0	204,234
User Charges and Fees	5,298	5,212	86	26,544	26,966	(422)	29,134	63,864	59,684	1,063	426	61,173
Other Revenue	619	800	(182)	5,378	5,181	197	3,666	12,561	9,196	927	55	10,178
Interest	414	195	219	1,751	1,170	582	763	3,362	2,339	-	-	2,339
Grants and Contributions	1,300	1,176	125	12,058	11,784	274	16,719	41,702	49,471	(7,345)	741	42,866
Gain on Disposal	-	-	-	-	-	-	922	2,609	-	-	-	-
Other Income	649	568	81	3,653	3,494	158	4,074	8,250	8,031	(436)	(2)	7,593
Internal Revenue	5,471	5,835	(364)	32,589	34,271	(1,681)	39,204	71,818	91,019	(20,545)	(300)	70,174
<b>Total Income attributable to Operations</b>	<b>30,875</b>	<b>30,946</b>	<b>(71)</b>	<b>183,133</b>	<b>184,139</b>	<b>(1,006)</b>	<b>182,670</b>	<b>379,928</b>	<b>425,697</b>	<b>(28,061)</b>	<b>920</b>	<b>398,557</b>
<b>Operating Expenses</b>												
Employee Costs	15,491	14,159	(1,333)	68,247	69,945	1,698	87,832	185,988	146,300	(3,009)	90	143,381
Borrowing Costs	194	198	4	1,165	1,162	(3)	697	3,313	7,872	(4,481)	-	3,391
Materials and Services	9,269	9,230	(39)	49,577	56,722	7,146	61,379	129,510	127,972	4,882	1,285	134,140
Depreciation and Amortisation	6,108	4,727	(1,381)	36,935	37,189	254	40,596	81,902	91,884	(3,490)	-	88,394
Other Expenses	2,705	2,600	(105)	9,995	10,129	134	10,264	20,405	22,824	(211)	-	22,613
Loss on Disposal	-	-	-	-	-	-	206	7,247	-	-	-	-
Internal Expenses	1,890	1,933	43	12,217	13,573	1,356	13,479	24,925	37,718	(10,305)	(110)	27,303
Overheads	(2,820)	(2,820)	-	(16,917)	(16,917)	-	(13,641)	(37,724)	(29,920)	(3,915)	-	(33,835)
<b>Total Expenses attributable to Operations</b>	<b>32,838</b>	<b>30,027</b>	<b>(2,811)</b>	<b>161,219</b>	<b>171,803</b>	<b>10,584</b>	<b>200,811</b>	<b>415,566</b>	<b>404,651</b>	<b>(20,528)</b>	<b>1,265</b>	<b>385,388</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(1,963)</b>	<b>919</b>	<b>(2,882)</b>	<b>21,914</b>	<b>12,336</b>	<b>9,578</b>	<b>(18,141)</b>	<b>(35,638)</b>	<b>21,047</b>	<b>(7,533)</b>	<b>(345)</b>	<b>13,169</b>
Capital Grants	2,592	2,223	369	11,717	9,103	2,614	11,037	30,474	5,945	29,687	-	35,632
Capital Contributions	899	1,244	(344)	5,089	6,681	(1,592)	4,991	28,597	19,024	(4,882)	(1,820)	12,323
<b>Grants and Contributions Capital Received</b>	<b>3,491</b>	<b>3,466</b>	<b>25</b>	<b>16,805</b>	<b>15,783</b>	<b>1,022</b>	<b>16,028</b>	<b>59,072</b>	<b>24,969</b>	<b>24,806</b>	<b>(1,820)</b>	<b>47,955</b>
<b>Net Operating Result</b>	<b>1,528</b>	<b>4,385</b>	<b>(2,857)</b>	<b>38,720</b>	<b>28,119</b>	<b>10,600</b>	<b>(2,113)</b>	<b>23,433</b>	<b>46,016</b>	<b>17,273</b>	<b>(2,165)</b>	<b>61,124</b>

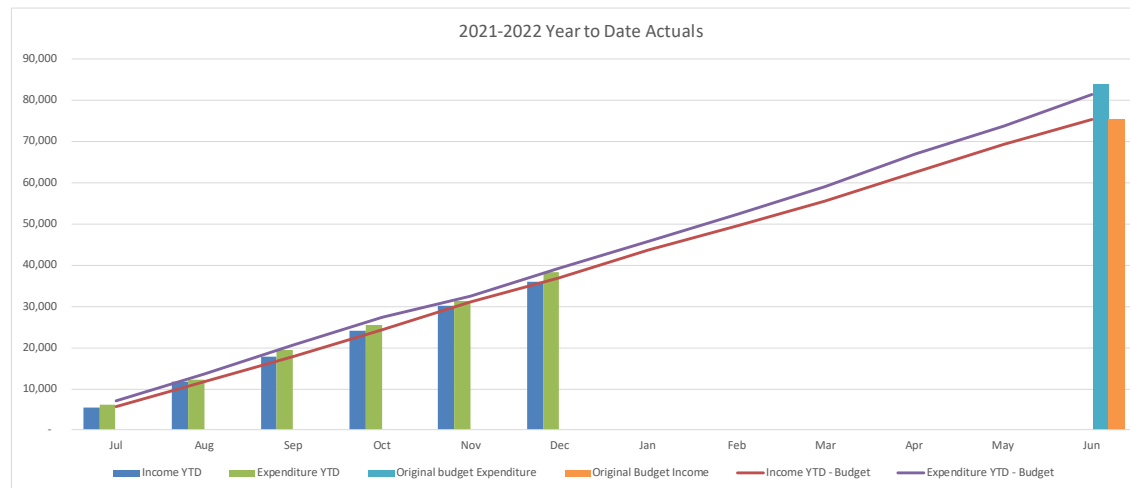


## 20. Water Fund Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	537	498	38	5,502	5,159	343	5,424	11,857	11,762	(0)	-	11,762
User Charges and Fees	5,166	5,276	(110)	29,767	30,823	(1,056)	30,337	56,212	61,305	-	-	61,305
Other Revenue	3	-	3	3	-	3	43	43	-	-	-	-
Interest	10	30	(19)	121	178	(56)	127	315	355	-	-	355
Grants and Contributions	-	-	-	-	-	-	3	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	12	-	12	12	-	12	(36)	(36)	26	-	-	26
Internal Revenue	94	(46)	140	719	752	(33)	647	1,489	1,913	-	-	1,913
<b>Total Income attributable to Operations</b>	<b>5,823</b>	<b>5,759</b>	<b>64</b>	<b>36,125</b>	<b>36,912</b>	<b>(787)</b>	<b>36,544</b>	<b>69,883</b>	<b>75,361</b>	<b>(0)</b>	<b>-</b>	<b>75,361</b>
<b>Operating Expenses</b>												
Employee Costs	1,622	1,320	(302)	6,528	6,682	154	8,111	16,877	16,487	(2,601)	-	13,886
Borrowing Costs	465	465	(0)	3,115	3,154	39	3,981	7,750	6,480	(346)	-	6,133
Materials and Services	866	816	(50)	4,060	4,359	299	5,522	12,687	9,427	(41)	-	9,385
Depreciation and Amortisation	2,370	2,360	(10)	14,222	14,233	11	13,222	24,783	29,966	(0)	-	29,966
Other Expenses	-	-	-	-	-	-	0	(5)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	994	-	-	-	-
Internal Expenses	858	941	83	5,227	5,668	440	4,926	9,289	11,266	47	-	11,313
Overheads	888	888	-	5,329	5,329	-	4,430	12,007	10,368	289	-	10,657
<b>Total Expenses attributable to Operations</b>	<b>7,070</b>	<b>6,790</b>	<b>(279)</b>	<b>38,482</b>	<b>39,425</b>	<b>943</b>	<b>40,191</b>	<b>84,382</b>	<b>83,994</b>	<b>(2,653)</b>	<b>-</b>	<b>81,341</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(1,247)</b>	<b>(1,031)</b>	<b>(216)</b>	<b>(2,357)</b>	<b>(2,513)</b>	<b>156</b>	<b>(3,647)</b>	<b>(14,499)</b>	<b>(8,633)</b>	<b>2,653</b>	<b>-</b>	<b>(5,980)</b>
Capital Grants	192	191	1	2,047	2,276	(230)	1,088	4,871	1,250	3,645	-	4,895
Capital Contributions	226	290	(64)	1,109	1,785	(676)	1,624	3,526	7,075	(3,551)	-	3,524
<b>Grants and Contributions Capital Received</b>	<b>418</b>	<b>481</b>	<b>(64)</b>	<b>3,156</b>	<b>4,061</b>	<b>(905)</b>	<b>2,712</b>	<b>8,398</b>	<b>8,325</b>	<b>94</b>	<b>-</b>	<b>8,419</b>
<b>Net Operating Result</b>	<b>(829)</b>	<b>(550)</b>	<b>(279)</b>	<b>799</b>	<b>1,548</b>	<b>(749)</b>	<b>(935)</b>	<b>(6,101)</b>	<b>(308)</b>	<b>2,747</b>	<b>-</b>	<b>2,439</b>

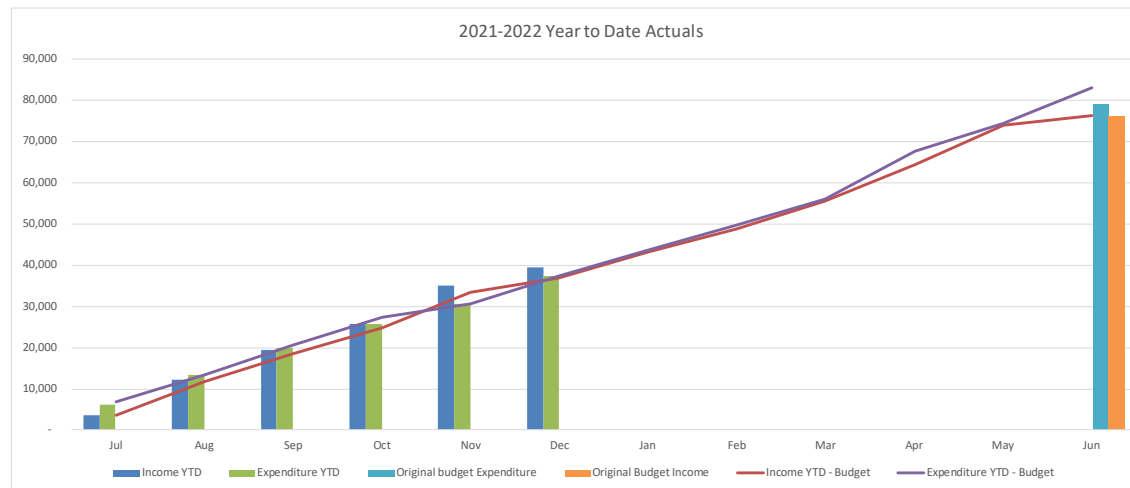


## 30. Sewer Fund Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	2,801	2,602	199	28,406	26,793	1,614	26,848	54,662	54,731	0	-	54,731
User Charges and Fees	1,663	934	729	10,238	9,324	914	9,203	19,018	19,280	0	-	19,280
Other Revenue	-	-	-	106	-	106	35	59	-	-	-	-
Interest	6	128	(122)	583	767	(184)	880	1,780	1,633	0	-	1,633
Grants and Contributions	-	-	-	3	-	3	279	462	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	37	16	21	227	225	2	313	1,166	535	-	-	535
<b>Total Income attributable to Operations</b>	<b>4,507</b>	<b>3,680</b>	<b>827</b>	<b>39,562</b>	<b>37,108</b>	<b>2,454</b>	<b>37,557</b>	<b>77,148</b>	<b>76,180</b>	<b>0</b>	<b>-</b>	<b>76,180</b>
<b>Operating Expenses</b>												
Employee Costs	1,331	1,259	(72)	6,603	6,338	(266)	8,210	17,877	10,840	2,379	-	13,219
Borrowing Costs	222	222	0	1,435	1,429	(6)	1,932	4,783	2,707	24	-	2,731
Materials and Services	618	531	(87)	3,245	3,307	61	3,762	8,718	7,558	89	-	7,647
Depreciation and Amortisation	2,624	2,622	(2)	15,745	15,744	(0)	17,628	41,051	38,118	(0)	-	38,118
Other Expenses	-	-	-	-	-	-	0	(14)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	1,385	-	-	-	-
Internal Expenses	965	1,153	188	4,954	5,160	206	4,722	9,339	10,101	27	-	10,129
Overheads	923	923	-	5,537	5,537	-	4,446	12,578	9,856	1,217	-	11,073
<b>Total Expenses attributable to Operations</b>	<b>6,684</b>	<b>6,710</b>	<b>27</b>	<b>37,519</b>	<b>37,515</b>	<b>(4)</b>	<b>40,699</b>	<b>95,715</b>	<b>79,181</b>	<b>3,737</b>	<b>-</b>	<b>82,918</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(2,176)</b>	<b>(3,030)</b>	<b>854</b>	<b>2,043</b>	<b>(407)</b>	<b>2,450</b>	<b>(3,142)</b>	<b>(18,567)</b>	<b>(3,002)</b>	<b>(3,737)</b>	<b>-</b>	<b>(6,738)</b>
Capital Grants	39	50	(11)	97	103	(7)	216	1,042	1,250	2,852	-	4,102
Capital Contributions	154	210	(56)	768	1,286	(518)	1,794	3,225	4,958	(2,412)	-	2,546
<b>Grants and Contributions Capital Received</b>	<b>194</b>	<b>260</b>	<b>(66)</b>	<b>864</b>	<b>1,389</b>	<b>(525)</b>	<b>2,010</b>	<b>4,267</b>	<b>6,208</b>	<b>440</b>	<b>-</b>	<b>6,648</b>
<b>Net Operating Result</b>	<b>(1,983)</b>	<b>(2,770)</b>	<b>787</b>	<b>2,908</b>	<b>982</b>	<b>1,925</b>	<b>(1,132)</b>	<b>(14,300)</b>	<b>3,206</b>	<b>(3,297)</b>	<b>-</b>	<b>(91)</b>

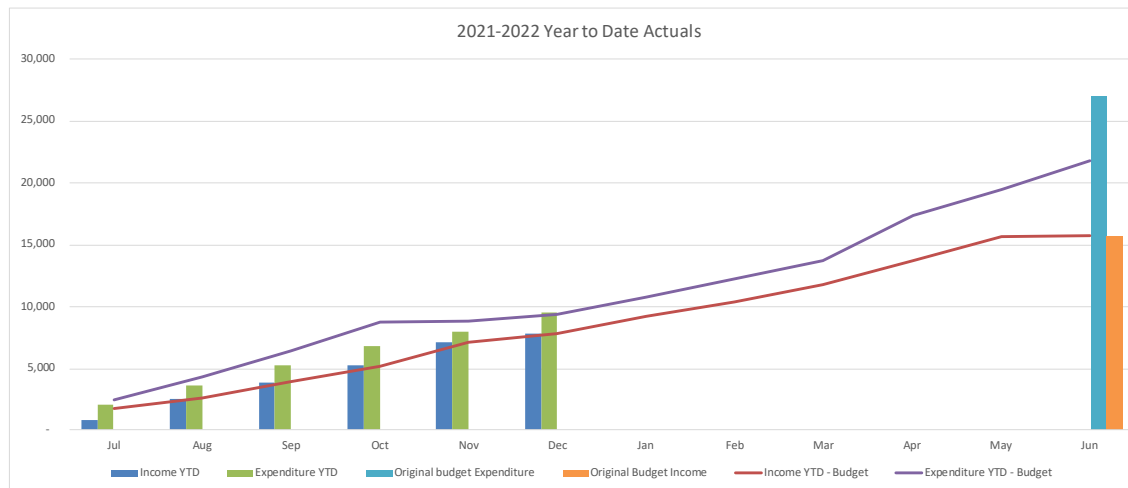


# 40. Drainage Fund Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	687	680	6	7,799	7,803	(5)	7,472	14,940	15,635	0	-	15,635
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Interest	2	2	0	19	9	10	(2)	29	18	-	-	18
Grants and Contributions	25	-	25	50	12	38	53	242	20	30	-	50
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	66	-	-	-	-
<b>Total Income attributable to Operations</b>	<b>713</b>	<b>682</b>	<b>31</b>	<b>7,868</b>	<b>7,824</b>	<b>44</b>	<b>7,523</b>	<b>15,277</b>	<b>15,673</b>	<b>30</b>	<b>-</b>	<b>15,703</b>
<b>Operating Expenses</b>												
Employee Costs	78	128	51	700	736	37	871	1,465	1,453	(4)	-	1,449
Borrowing Costs	43	36	(7)	238	224	(14)	294	568	413	21	-	434
Materials and Services	32	84	52	148	480	332	618	997	1,346	30	(35)	1,341
Depreciation and Amortisation	994	495	(499)	5,963	5,963	(0)	7,790	14,567	17,138	(3,595)	-	13,543
Other Expenses	-	-	-	1	-	(1)	0	(2)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	35	-	-	-	-
Internal Expenses	123	137	14	986	1,062	76	1,790	2,286	3,268	(1,280)	(190)	1,799
Overheads	251	251	-	1,507	1,507	-	1,616	3,776	3,392	(378)	-	3,014
<b>Total Expenses attributable to Operations</b>	<b>1,520</b>	<b>1,130</b>	<b>(390)</b>	<b>9,543</b>	<b>9,972</b>	<b>428</b>	<b>12,980</b>	<b>23,692</b>	<b>27,010</b>	<b>(5,206)</b>	<b>(225)</b>	<b>21,579</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(807)</b>	<b>(448)</b>	<b>(358)</b>	<b>(1,675)</b>	<b>(2,147)</b>	<b>472</b>	<b>(5,456)</b>	<b>(8,415)</b>	<b>(11,337)</b>	<b>5,236</b>	<b>225</b>	<b>(5,876)</b>
Capital Grants	-	-	-	415	400	15	564	505	-	1,015	-	1,015
Capital Contributions	142	164	(22)	521	835	(314)	289	11,462	3,388	(1,570)	(300)	1,518
<b>Grants and Contributions Capital Received</b>	<b>142</b>	<b>164</b>	<b>(22)</b>	<b>936</b>	<b>1,235</b>	<b>(299)</b>	<b>853</b>	<b>11,967</b>	<b>3,388</b>	<b>(555)</b>	<b>(300)</b>	<b>2,533</b>
<b>Net Operating Result</b>	<b>(665)</b>	<b>(285)</b>	<b>(380)</b>	<b>(739)</b>	<b>(912)</b>	<b>173</b>	<b>(4,603)</b>	<b>3,552</b>	<b>(7,949)</b>	<b>4,681</b>	<b>(75)</b>	<b>(3,343)</b>

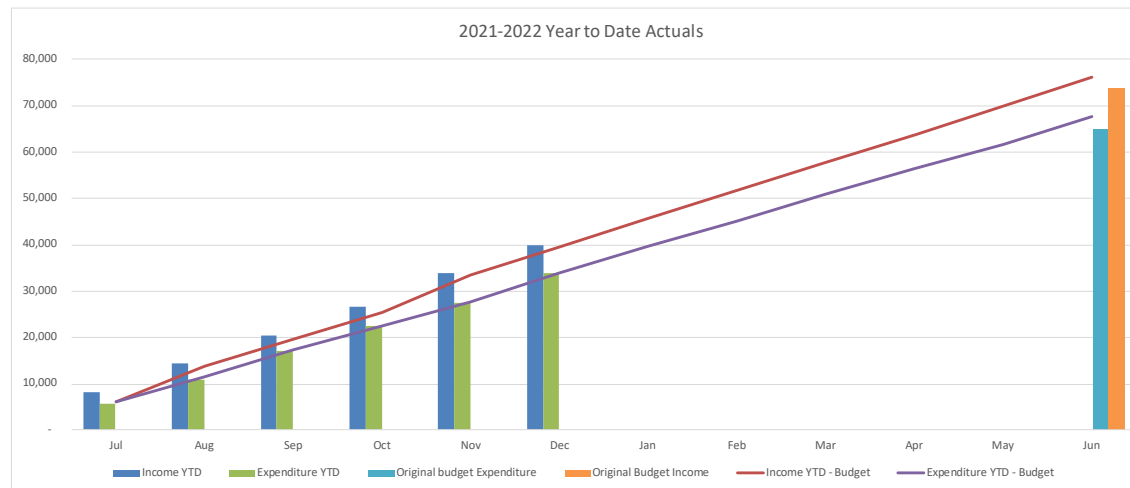


# 50. Domestic Waste Fund Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	6,077	6,054	24	39,824	39,527	297	37,132	74,163	73,785	2,064	-	75,849
User Charges and Fees	5	-	5	10	-	10	6	10	-	-	-	-
Other Revenue	-	-	-	2	-	2	-	3	-	-	-	-
Interest	9	8	1	84	48	35	766	112	96	-	-	96
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	17	17	-	18	18	-	33	-	33
<b>Total Income attributable to Operations</b>	<b>6,091</b>	<b>6,062</b>	<b>30</b>	<b>39,935</b>	<b>39,592</b>	<b>344</b>	<b>37,922</b>	<b>74,306</b>	<b>73,881</b>	<b>2,097</b>	<b>-</b>	<b>75,978</b>
<b>Operating Expenses</b>												
Employee Costs	69	73	3	346	363	18	30	410	753	(5)	-	748
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Services	2,908	2,863	(45)	15,250	15,336	86	14,120	29,216	29,490	1,250	-	30,740
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,546	1,488	(58)	7,786	7,779	(6)	7,896	15,675	16,368	(1,269)	-	15,099
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	992	992	0	5,958	5,951	(7)	5,942	13,211	12,000	(98)	-	11,903
Overheads	758	758	-	4,545	4,545	-	3,149	9,364	6,303	2,787	-	9,090
<b>Total Expenses attributable to Operations</b>	<b>6,273</b>	<b>6,173</b>	<b>(99)</b>	<b>33,885</b>	<b>33,975</b>	<b>90</b>	<b>31,137</b>	<b>67,876</b>	<b>64,914</b>	<b>2,665</b>	<b>-</b>	<b>67,579</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(181)</b>	<b>(112)</b>	<b>(70)</b>	<b>6,050</b>	<b>5,617</b>	<b>434</b>	<b>6,785</b>	<b>6,430</b>	<b>8,967</b>	<b>(568)</b>	<b>-</b>	<b>8,399</b>
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result</b>	<b>(181)</b>	<b>(112)</b>	<b>(70)</b>	<b>6,050</b>	<b>5,617</b>	<b>434</b>	<b>6,785</b>	<b>6,430</b>	<b>8,967</b>	<b>(568)</b>	<b>-</b>	<b>8,399</b>







# Chief Executive Officer Monthly Financial Reports

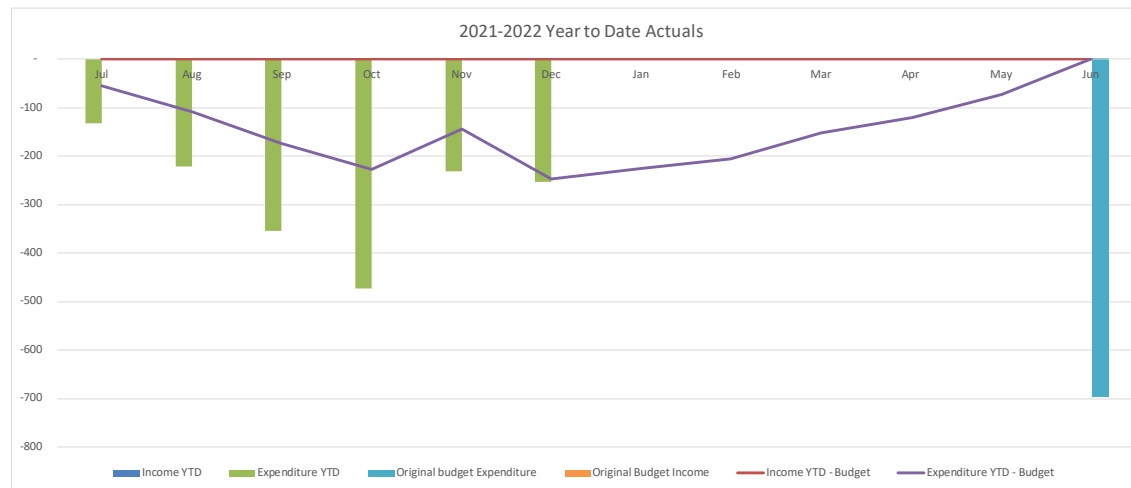
## December 2021

# 01. Office of the Chief Executive Officer Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	0	0	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	0	0	-	-	-	-
<b>Operating Expenses</b>												
Employee Costs	110	103	(7)	541	530	(11)	989	1,761	1,070	(3)	4	1,071
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	8	(68)	(75)	43	60	17	510	866	827	(220)	(4)	604
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	2	2	(0)	12	11	(0)	22	38	35	(12)	-	23
Overheads	(141)	(141)	-	(849)	(849)	-	(801)	(2,665)	(2,629)	931	-	(1,698)
<b>Total Expenses attributable to Operations</b>	(22)	(104)	(82)	(253)	(248)	6	720	0	(697)	697	-	(0)
<b>Operating Result after Overheads and before Capital Amounts</b>	22	104	(82)	253	248	6	(720)	-	697	(697)	-	0
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Grants and Contributions Capital Received</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Operating Result</b>	22	104	(82)	253	248	6	(720)	-	697	(697)	-	0



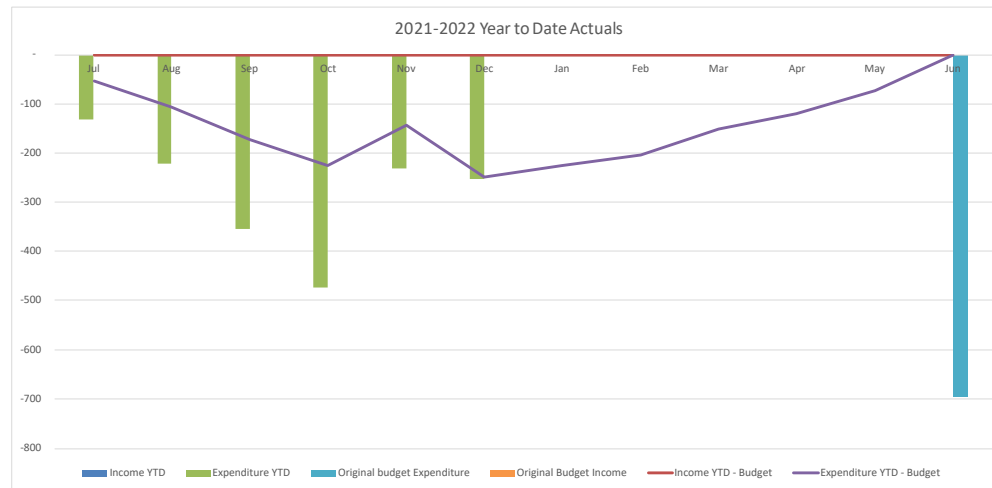
# 01.01. Office of the Chief Executive Officer

## Operating Statement



December 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	0	0	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	0	0	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	110	103	(7)	541	530	(11)	989	1,761	1,070	(3)	4	1,071	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	8	(68)	(75)	43	60	17	510	866	827	(220)	(4)	604	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	2	2	(0)	12	11	(0)	22	38	35	(12)	-	23	●	
Overheads	(141)	(141)	-	(849)	(849)	-	(801)	(2,665)	(2,629)	931	-	(1,698)	●	
<b>Total Expenses attributable to Operations</b>	<b>(22)</b>	<b>(104)</b>	<b>(82)</b>	<b>(253)</b>	<b>(248)</b>	<b>6</b>	<b>720</b>	<b>0</b>	<b>(697)</b>	<b>697</b>	-	<b>(0)</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>22</b>	<b>104</b>	<b>(82)</b>	<b>253</b>	<b>248</b>	<b>6</b>	<b>(720)</b>	-	<b>697</b>	<b>(697)</b>	-	<b>0</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Net Operating Result</b>	<b>22</b>	<b>104</b>	<b>(82)</b>	<b>253</b>	<b>248</b>	<b>6</b>	<b>(720)</b>	-	<b>697</b>	<b>(697)</b>	-	<b>0</b>		







# **Community and Recreation Services Monthly Financial Reports**

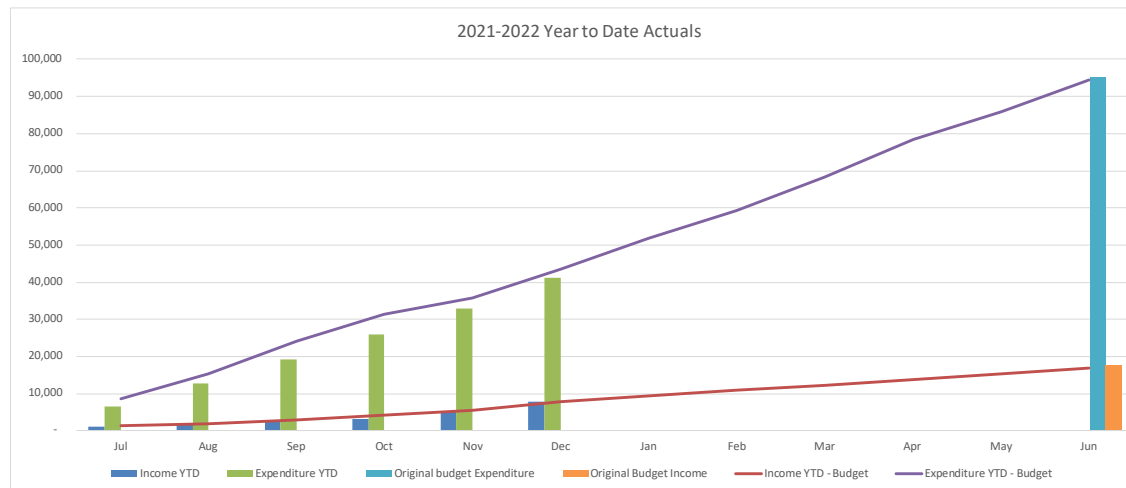
## **December 2021**

## 02. Community and Recreation Services Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	1,158	1,195	(37)	4,783	5,170	(387)	6,091	12,612	11,037	315	1	11,353
Other Revenue	239	156	82	785	773	12	266	2,405	1,931	(147)	1	1,785
Interest	0	-	0	0	-	0	(0)	1	-	-	-	-
Grants and Contributions	946	903	43	1,333	1,183	150	1,837	2,356	2,053	(691)	-	1,362
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	342	216	126	1,019	843	176	1,760	3,611	2,683	(267)	(2)	2,414
Internal Revenue	2	1	1	16	4	12	49	59	8	-	-	8
<b>Total Income attributable to Operations</b>	<b>2,686</b>	<b>2,471</b>	<b>215</b>	<b>7,935</b>	<b>7,973</b>	<b>(38)</b>	<b>10,004</b>	<b>21,044</b>	<b>17,712</b>	<b>(791)</b>	<b>-</b>	<b>16,921</b>
<b>Operating Expenses</b>												
Employee Costs	4,008	3,699	(309)	16,742	18,041	1,299	20,323	43,867	38,398	(1,187)	-	37,211
Borrowing Costs	-	-	-	-	-	-	-	33	-	-	-	-
Materials and Contracts	1,091	1,267	176	5,437	6,145	708	4,806	12,872	14,037	199	-	14,237
Depreciation and Amortisation	1,320	997	(324)	7,945	7,824	(121)	7,725	18,413	18,818	(146)	-	18,672
Other Expenses	167	68	(98)	663	667	4	413	1,205	2,409	7	-	2,416
Loss on Disposal	-	-	-	-	-	-	-	819	-	-	-	-
Internal Expenses	665	522	(142)	3,933	4,300	367	3,858	7,537	9,149	(493)	-	8,656
Overheads	1,085	1,085	-	6,511	6,511	-	5,508	13,188	12,200	822	-	13,022
<b>Total Expenses attributable to Operations</b>	<b>8,335</b>	<b>7,639</b>	<b>(696)</b>	<b>41,232</b>	<b>43,488</b>	<b>2,257</b>	<b>42,634</b>	<b>97,935</b>	<b>95,010</b>	<b>(798)</b>	<b>-</b>	<b>94,213</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(5,649)</b>	<b>(5,168)</b>	<b>(481)</b>	<b>(33,296)</b>	<b>(35,515)</b>	<b>2,219</b>	<b>(32,630)</b>	<b>(76,891)</b>	<b>(77,299)</b>	<b>7</b>	<b>-</b>	<b>(77,291)</b>
Capital Grants	53	183	(130)	1,974	1,498	476	1,737	4,185	500	1,886	-	2,386
Capital Contributions	-	-	-	-	-	-	212	8,118	-	-	-	-
<b>Grants and Contributions Capital Received</b>	<b>53</b>	<b>183</b>	<b>(130)</b>	<b>1,974</b>	<b>1,498</b>	<b>476</b>	<b>1,949</b>	<b>12,303</b>	<b>500</b>	<b>1,886</b>	<b>-</b>	<b>2,386</b>
<b>Net Operating Result</b>	<b>(5,596)</b>	<b>(4,985)</b>	<b>(611)</b>	<b>(31,322)</b>	<b>(34,018)</b>	<b>2,695</b>	<b>(30,682)</b>	<b>(64,587)</b>	<b>(76,799)</b>	<b>1,893</b>	<b>-</b>	<b>(74,906)</b>

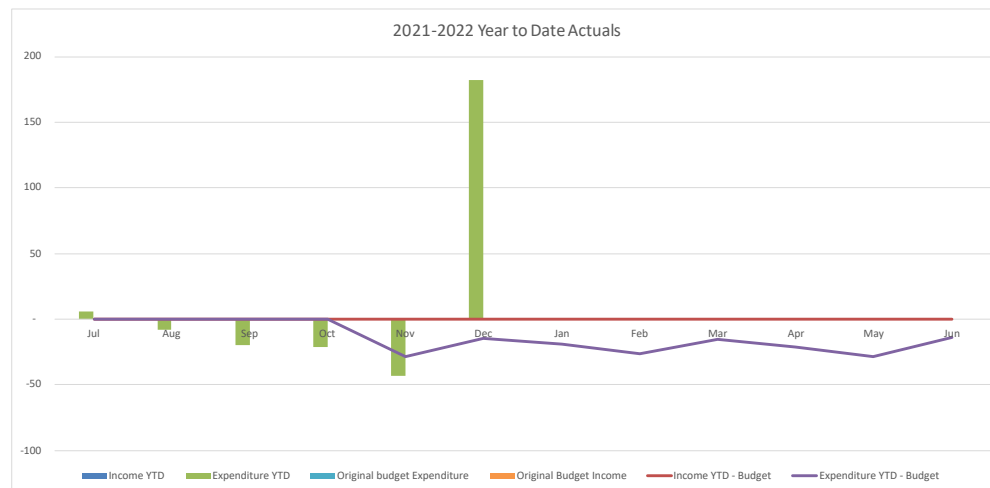


## 02.01. Community and Recreation Services Executive Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	(3)	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	-	(3)	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	278	58	(220)	498	293	(206)	295	618	597	(5)	-	592		Termination payment to be managed via overall staff cost savings
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	0	9	9	0	9	9	314	450	41	(14)	-	27		
Depreciation and Amortisation	-	(0)	(0)	-	-	-	-	-	0	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	1	1	(0)	7	7	(0)	19	89	19	(6)	-	13		
Overheads	(54)	(54)	-	(323)	(323)	-	(365)	(1,161)	(657)	10	-	(647)		
<b>Total Expenses attributable to Operations</b>	<b>225</b>	<b>13</b>	<b>(212)</b>	<b>182</b>	<b>(15)</b>	<b>(197)</b>	<b>263</b>	<b>(3)</b>	<b>-</b>	<b>(14)</b>	<b>-</b>	<b>(14)</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(225)</b>	<b>(13)</b>	<b>(212)</b>	<b>(182)</b>	<b>15</b>	<b>(197)</b>	<b>(263)</b>	<b>(0)</b>	<b>-</b>	<b>14</b>	<b>-</b>	<b>14</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(225)</b>	<b>(13)</b>	<b>(212)</b>	<b>(182)</b>	<b>15</b>	<b>(197)</b>	<b>(263)</b>	<b>(0)</b>	<b>-</b>	<b>14</b>	<b>-</b>	<b>14</b>		

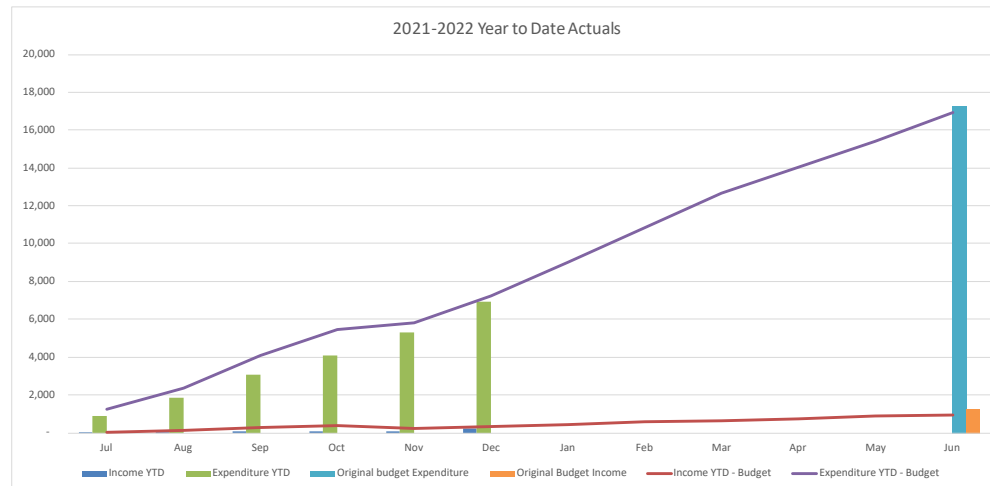


## 02.02. Community and Culture Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	Reduced income due to the impacts of COVID-19 on facilities closures. Relates to a refund of some deposits received for cancelled theatre performances and reduced income from both gallery and theatres remaining closed due to COVID-19 restrictions.
User Charges and Fees	109	76	33	183	236	(53)	199	527	776	(147)	-	629	●	
Other Revenue	27	18	9	20	61	(41)	93	471	307	(91)	-	216	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	3	5	(3)	28	30	(2)	25	284	90	(17)	-	73	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	1	2	(1)	7	4	3	12	37	50	(28)	-	22	●	
Internal Revenue	-	-	-	-	-	-	3	8	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	<b>139</b>	<b>102</b>	<b>38</b>	<b>237</b>	<b>331</b>	<b>(93)</b>	<b>332</b>	<b>1,327</b>	<b>1,223</b>	<b>(283)</b>	-	<b>940</b>		
<b>Operating Expenses</b>														
Employee Costs	479	498	19	2,295	2,393	99	2,761	5,775	5,007	(42)	-	4,965	●	COVID-19 closures and restrictions are still having an impact on the delivery of numerous projects, programs and services and will be monitored to reflect the current COVID-19 roadmap. Predominantly relates to the Regional Galleries air conditioning system Relates to timing of community grants payments processing.
Borrowing Costs	-	-	-	-	-	-	-	20	-	-	-	-	●	
Materials and Services	631	552	(79)	2,496	2,773	276	2,491	6,198	7,418	(410)	-	7,008	●	
Depreciation and Amortisation	65	51	(14)	391	306	(86)	271	651	611	(0)	-	611	●	
Other Expenses	167	68	(98)	192	110	(83)	(171)	(41)	1,077	3	-	1,080	●	
Loss on Disposal	-	-	-	-	-	-	-	85	-	-	-	-	●	
Internal Expenses	46	52	6	239	338	99	249	498	703	(52)	-	651	●	
Overheads	220	220	-	1,321	1,321	-	2,088	2,562	2,474	168	-	2,642	●	
<b>Total Expenses attributable to Operations</b>	<b>1,608</b>	<b>1,442</b>	<b>(166)</b>	<b>6,934</b>	<b>7,240</b>	<b>306</b>	<b>7,690</b>	<b>15,747</b>	<b>17,290</b>	<b>(332)</b>	-	<b>16,957</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(1,469)</b>	<b>(1,340)</b>	<b>(129)</b>	<b>(6,697)</b>	<b>(6,910)</b>	<b>213</b>	<b>(7,358)</b>	<b>(14,420)</b>	<b>(16,067)</b>	<b>49</b>	-	<b>(16,018)</b>		
Capital Grants	-	-	-	-	-	-	97	(188)	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>97</b>	<b>(188)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(1,469)</b>	<b>(1,340)</b>	<b>(129)</b>	<b>(6,697)</b>	<b>(6,910)</b>	<b>213</b>	<b>(7,261)</b>	<b>(14,608)</b>	<b>(16,067)</b>	<b>49</b>	-	<b>(16,018)</b>		





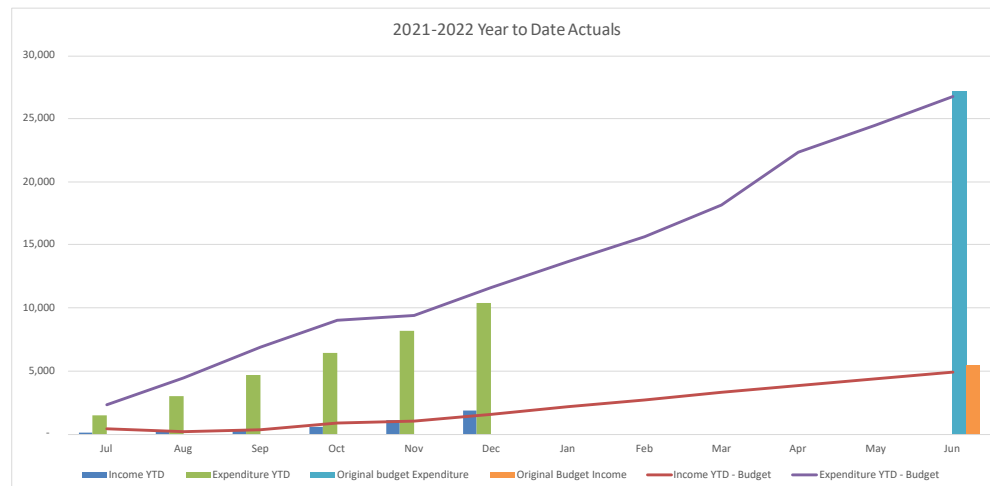
## 02.03. Leisure Recreation and Community Facilities

### Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	354	281	73	848	673	175	2,000	4,260	2,509	(192)	1	2,318	●	
Other Revenue	56	35	22	88	89	(1)	173	691	379	(56)	1	325	●	
Interest	0	-	0	0	-	0	(0)	1	-	-	-	-	●	
Grants and Contributions	7	20	(14)	46	37	10	49	70	69	-	-	69	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	330	203	127	841	773	68	1,481	3,454	2,501	(239)	(2)	2,260	●	
Internal Revenue	2	0	1	15	2	13	36	40	5	-	-	5	●	
<b>Total Income attributable to Operations</b>	<b>749</b>	<b>540</b>	<b>209</b>	<b>1,840</b>	<b>1,575</b>	<b>265</b>	<b>3,739</b>	<b>8,516</b>	<b>5,463</b>	<b>(487)</b>		<b>4,977</b>		
<b>Operating Expenses</b>														
Employee Costs	1,135	1,047	(88)	4,012	4,977	965	5,249	11,262	11,101	(743)	-	10,358	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	174	261	87	643	731	88	559	1,560	1,693	307	-	2,000	●	
Depreciation and Amortisation	432	417	(15)	2,591	2,591	-	2,880	7,341	7,742	(0)	-	7,742	●	
Other Expenses	0	-	(0)	3	3	(0)	6	201	224	3	-	227	●	
Loss on Disposal	-	-	-	-	-	-	-	90	-	-	-	-	●	
Internal Expenses	148	189	41	1,191	1,383	192	1,317	2,342	2,843	(264)	-	2,578	●	
Overheads	325	325	-	1,950	1,950	-	735	4,023	3,595	305	-	3,899	●	
<b>Total Expenses attributable to Operations</b>	<b>2,214</b>	<b>2,239</b>	<b>25</b>	<b>10,390</b>	<b>11,634</b>	<b>1,244</b>	<b>10,746</b>	<b>26,819</b>	<b>27,197</b>	<b>(392)</b>		<b>26,805</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(1,465)</b>	<b>(1,699)</b>	<b>234</b>	<b>(8,550)</b>	<b>(10,059)</b>	<b>1,509</b>	<b>(7,007)</b>	<b>(18,303)</b>	<b>(21,733)</b>	<b>(95)</b>		<b>(21,828)</b>		
Capital Grants	-	-	-	-	-	-	593	570	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>593</b>	<b>570</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(1,465)</b>	<b>(1,699)</b>	<b>234</b>	<b>(8,550)</b>	<b>(10,059)</b>	<b>1,509</b>	<b>(6,415)</b>	<b>(17,733)</b>	<b>(21,733)</b>	<b>(95)</b>		<b>(21,828)</b>		



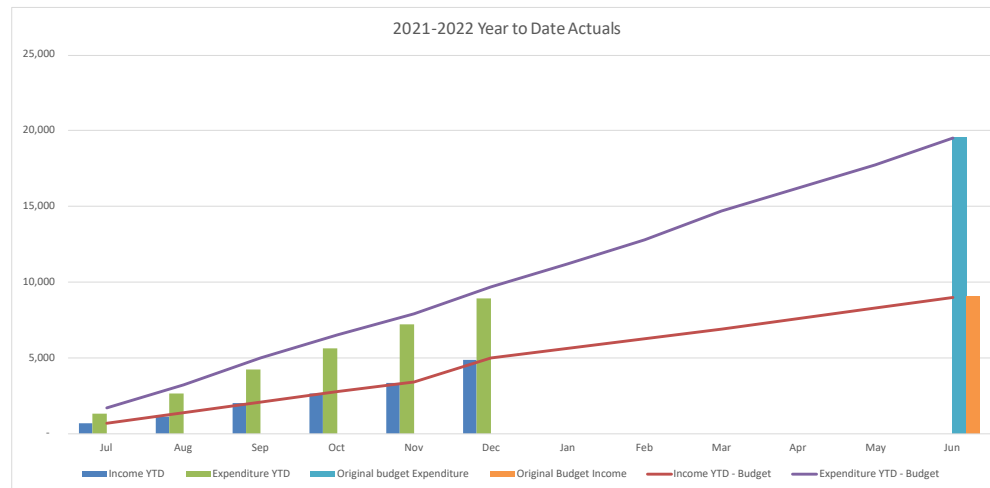
## 02.04. Libraries and Education

### Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	Overall less than anticipated childcare fees and photocopying revenue, which will be partially offset by BCP funding.
User Charges and Fees	536	668	(132)	3,575	3,861	(286)	3,461	7,035	7,131	653	-	7,785	●	
Other Revenue	0	0	(0)	0	2	(1)	0	12	3	-	-	3	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	930	877	53	1,245	1,090	155	1,728	1,843	1,894	(702)	-	1,193	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	0	(0)	-	2	(2)	1	2	4	-	-	4	●	
Internal Revenue	-	0	(0)	0	1	(1)	1	2	3	-	-	3	●	
<b>Total Income attributable to Operations</b>	<b>1,467</b>	<b>1,546</b>	<b>(79)</b>	<b>4,821</b>	<b>4,956</b>	<b>(135)</b>	<b>5,191</b>	<b>8,893</b>	<b>9,036</b>	<b>(48)</b>	-	<b>8,988</b>		
<b>Operating Expenses</b>														
Employee Costs	1,187	1,182	(5)	5,467	5,934	467	6,840	14,751	12,322	(209)	-	12,113	●	Transfer of assets across Units with realignment required
Borrowing Costs	-	-	-	-	-	-	-	13	-	-	-	-	●	
Materials and Services	89	176	87	857	1,041	184	648	1,408	1,757	320	-	2,077	●	
Depreciation and Amortisation	133	128	(5)	817	785	(33)	589	1,365	1,527	-	-	1,527	●	
Other Expenses	-	-	-	-	-	-	-	(0)	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	1	-	-	-	-	●	
Internal Expenses	59	79	20	334	492	158	358	707	1,261	(295)	-	966	●	
Overheads	238	238	-	1,426	1,426	-	1,462	3,312	2,699	154	-	2,853	●	
<b>Total Expenses attributable to Operations</b>	<b>1,706</b>	<b>1,803</b>	<b>97</b>	<b>8,901</b>	<b>9,678</b>	<b>777</b>	<b>9,898</b>	<b>21,557</b>	<b>19,566</b>	<b>(30)</b>	-	<b>19,536</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(239)</b>	<b>(257)</b>	<b>18</b>	<b>(4,081)</b>	<b>(4,722)</b>	<b>642</b>	<b>(4,707)</b>	<b>(12,664)</b>	<b>(10,530)</b>	<b>(18)</b>	-	<b>(10,548)</b>		
Capital Grants	1	77	(76)	433	781	(348)	412	712	-	853	-	853	●	Restricted asset revenue associated with Regional Library
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>1</b>	<b>77</b>	<b>(76)</b>	<b>433</b>	<b>781</b>	<b>(348)</b>	<b>412</b>	<b>712</b>	-	<b>853</b>	-	<b>853</b>		
<b>Net Operating Result</b>	<b>(237)</b>	<b>(180)</b>	<b>(58)</b>	<b>(3,647)</b>	<b>(3,941)</b>	<b>294</b>	<b>(4,295)</b>	<b>(11,952)</b>	<b>(10,530)</b>	<b>834</b>	-	<b>(9,695)</b>		

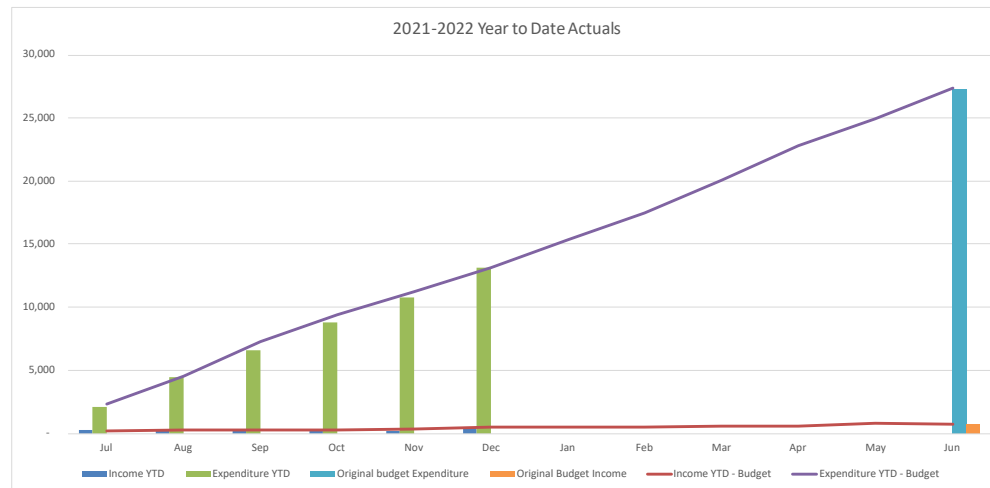


## 02.05. Open Space and Recreation Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	Fee refunds to sporting groups due to COVID lockdown, with the shortfall partially offset with an increase in Other Income. Overall expectation to meet full year budget.
User Charges and Fees	158	169	(11)	177	400	(223)	431	791	620	-	-	620	●	
Other Revenue	52	-	52	52	-	52	-	-	-	-	-	-	●	Other contributions not yet recognised as works are not completed.
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	6	-	6	14	27	(14)	36	159	-	27	-	27	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	11	11	0	171	64	107	266	119	128	-	-	128	●	
Internal Revenue	-	-	-	-	-	-	9	9	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	<b>227</b>	<b>180</b>	<b>47</b>	<b>414</b>	<b>491</b>	<b>(78)</b>	<b>741</b>	<b>1,077</b>	<b>748</b>	<b>27</b>	-	<b>776</b>		
<b>Operating Expenses</b>														
Employee Costs	928	914	(15)	4,470	4,444	(26)	5,177	11,459	9,372	(189)	-	9,182	●	Continue to monitor and review accordingly.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	87	156	69	761	902	141	761	2,364	1,748	7	-	1,755	●	Continue to monitor and review accordingly.
Depreciation and Amortisation	646	358	(289)	3,884	3,884	-	3,751	8,433	8,437	(146)	-	8,291	●	
Other Expenses	-	-	-	-	-	-	30	30	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	644	-	-	-	-	●	
Internal Expenses	411	202	(209)	2,159	2,076	(83)	1,911	3,896	4,318	124	-	4,442	●	Continue to monitor and review accordingly.
Overheads	309	309	-	1,851	1,851	-	1,533	3,969	3,446	256	-	3,702	●	
<b>Total Expenses attributable to Operations</b>	<b>2,381</b>	<b>1,938</b>	<b>(443)</b>	<b>13,126</b>	<b>13,158</b>	<b>32</b>	<b>13,163</b>	<b>30,795</b>	<b>27,320</b>	<b>52</b>	-	<b>27,372</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(2,154)</b>	<b>(1,758)</b>	<b>(396)</b>	<b>(12,713)</b>	<b>(12,666)</b>	<b>(46)</b>	<b>(12,421)</b>	<b>(29,718)</b>	<b>(26,572)</b>	<b>(25)</b>	-	<b>(26,597)</b>		
Capital Grants	52	106	(54)	1,541	717	824	635	3,091	500	1,033	-	1,533	●	
Capital Contributions	-	-	-	-	-	-	212	8,118	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>52</b>	<b>106</b>	<b>(54)</b>	<b>1,541</b>	<b>717</b>	<b>824</b>	<b>847</b>	<b>11,210</b>	<b>500</b>	<b>1,033</b>	-	<b>1,533</b>		
<b>Net Operating Result</b>	<b>(2,102)</b>	<b>(1,652)</b>	<b>(450)</b>	<b>(11,172)</b>	<b>(11,949)</b>	<b>778</b>	<b>(11,574)</b>	<b>(18,508)</b>	<b>(26,072)</b>	<b>1,008</b>	-	<b>(25,064)</b>		

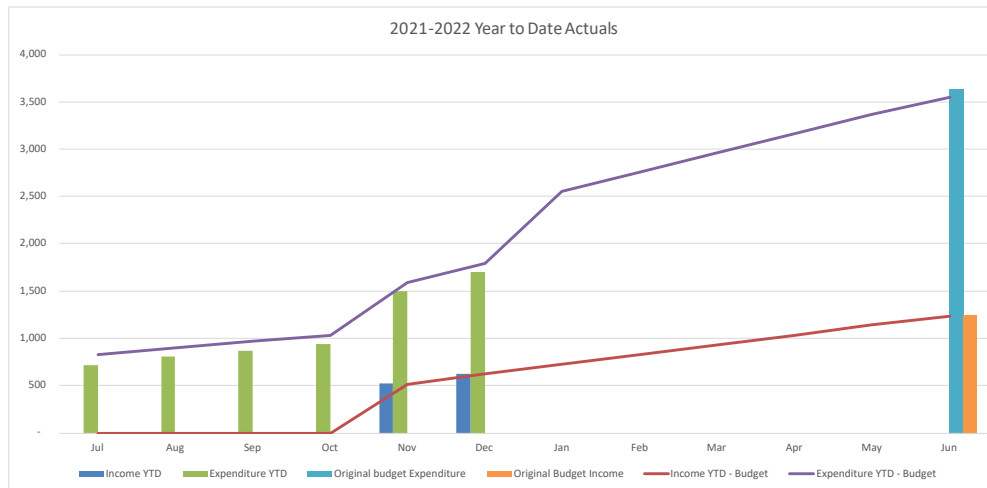


## 02.06. The Art House Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	103	103	-	624	621	4	-	1,234	1,241	-	-	1,241	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	<b>103</b>	<b>103</b>	<b>-</b>	<b>624</b>	<b>621</b>	<b>4</b>	<b>-</b>	<b>1,234</b>	<b>1,241</b>	<b>-</b>	<b>-</b>	<b>1,241</b>		
<b>Operating Expenses</b>														
Employee Costs	-	-	-	-	-	-	1	1	-	-	-	-	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	110	113	4	679	690	11	32	892	1,381	(11)	-	1,370	●	
Depreciation and Amortisation	44	43	(0)	262	259	(3)	233	623	501	(0)	-	501	●	
Other Expenses	-	-	-	467	554	87	548	1,016	1,108	-	-	1,108	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	-	0	0	4	4	0	4	4	4	0	-	4	●	
Overheads	48	48	-	286	286	-	55	483	644	(71)	-	573	●	
<b>Total Expenses attributable to Operations</b>	<b>201</b>	<b>204</b>	<b>3</b>	<b>1,698</b>	<b>1,793</b>	<b>95</b>	<b>874</b>	<b>3,020</b>	<b>3,638</b>	<b>(82)</b>	<b>-</b>	<b>3,556</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(97)</b>	<b>(101)</b>	<b>3</b>	<b>(1,074)</b>	<b>(1,173)</b>	<b>99</b>	<b>(874)</b>	<b>(1,786)</b>	<b>(2,397)</b>	<b>82</b>	<b>-</b>	<b>(2,315)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(97)</b>	<b>(101)</b>	<b>3</b>	<b>(1,074)</b>	<b>(1,173)</b>	<b>99</b>	<b>(874)</b>	<b>(1,786)</b>	<b>(2,397)</b>	<b>82</b>	<b>-</b>	<b>(2,315)</b>		





# **Infrastructure Services Monthly Financial Reports**

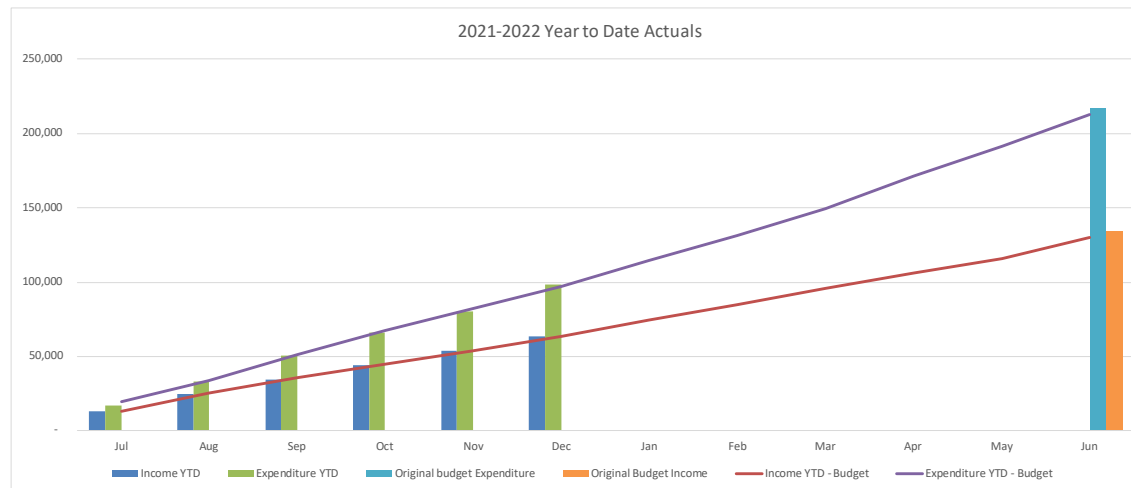
**December 2021**

### 03. Infrastructure Services Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	6,382	6,352	30	42,652	42,459	193	39,611	78,732	78,427	2,145	-	80,572
User Charges and Fees	1,921	1,814	107	11,180	11,213	(32)	11,842	27,115	27,916	(2,030)	425	26,311
Other Revenue	240	142	98	999	853	146	664	1,782	1,080	626	54	1,761
Interest	0	-	0	2	-	2	1	2	-	-	-	-
Grants and Contributions	7	(40)	47	3,269	3,180	89	3,578	9,675	9,861	309	741	10,910
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	932	1,029	(97)	5,260	5,891	(631)	6,588	11,432	17,396	(5,840)	(300)	11,256
<b>Total Income attributable to Operations</b>	<b>9,483</b>	<b>9,297</b>	<b>186</b>	<b>63,362</b>	<b>63,596</b>	<b>(234)</b>	<b>62,283</b>	<b>128,738</b>	<b>134,680</b>	<b>(4,790)</b>	<b>920</b>	<b>130,810</b>
<b>Operating Expenses</b>												
Employee Costs	3,024	2,208	(816)	11,853	10,882	(970)	13,308	28,789	22,845	(136)	86	22,795
Borrowing Costs	-	-	-	-	-	-	-	1,194	1,139	-	-	1,139
Materials and Contracts	4,130	4,115	(15)	22,775	23,384	609	23,188	48,233	44,542	7,691	1,134	53,367
Depreciation and Amortisation	4,356	3,285	(1,071)	26,136	26,136	(0)	29,085	57,432	63,907	(5,154)	-	58,753
Other Expenses	2,547	2,462	(85)	13,848	13,869	22	14,381	28,107	30,117	(1,716)	-	28,401
Loss on Disposal	-	-	-	-	-	-	-	5,984	-	-	-	-
Internal Expenses	1,418	1,580	162	9,242	9,926	684	10,100	18,168	27,708	(7,757)	(300)	19,651
Overheads	2,434	2,434	-	14,601	14,601	-	11,931	32,658	26,967	2,235	-	29,202
<b>Total Expenses attributable to Operations</b>	<b>17,909</b>	<b>16,083</b>	<b>(1,826)</b>	<b>98,454</b>	<b>98,799</b>	<b>344</b>	<b>101,994</b>	<b>220,564</b>	<b>217,226</b>	<b>(4,838)</b>	<b>920</b>	<b>213,308</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(8,426)</b>	<b>(6,786)</b>	<b>(1,640)</b>	<b>(35,092)</b>	<b>(35,203)</b>	<b>110</b>	<b>(39,711)</b>	<b>(91,826)</b>	<b>(82,546)</b>	<b>48</b>	<b>0</b>	<b>(82,498)</b>
Capital Grants	2,463	1,539	923	9,918	7,501	2,417	6,883	22,522	4,445	28,563	-	33,008
Capital Contributions	(0)	-	(0)	15	-	15	-	19,241	-	-	-	-
<b>Grants and Contributions Capital Received</b>	<b>2,463</b>	<b>1,539</b>	<b>923</b>	<b>9,934</b>	<b>7,501</b>	<b>2,432</b>	<b>6,883</b>	<b>41,763</b>	<b>4,445</b>	<b>28,563</b>	<b>-</b>	<b>33,008</b>
<b>Net Operating Result</b>	<b>(5,964)</b>	<b>(5,247)</b>	<b>(717)</b>	<b>(25,159)</b>	<b>(27,701)</b>	<b>2,543</b>	<b>(32,827)</b>	<b>(50,063)</b>	<b>(78,101)</b>	<b>28,611</b>	<b>0</b>	<b>(49,490)</b>



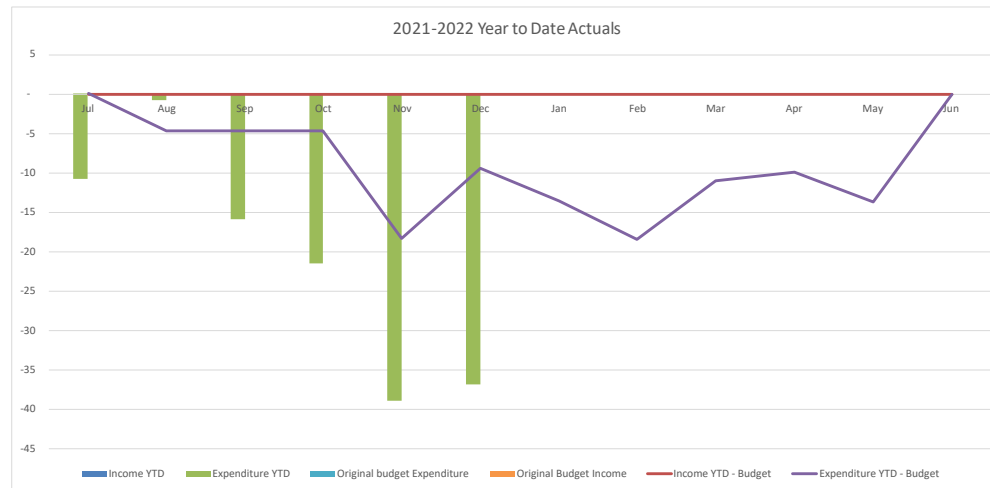
## 03.01. Infrastructure Services Executive

### Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	1	-	-	-	-	-	-	-
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	1	-	-	-	-	-	-	-
<b>Operating Expenses</b>														
Employee Costs	49	51	2	245	253	8	270	564	530	(6)	-	524	On track	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Services	-	3	3	0	10	10	28	15	23	(2)	-	22	On track	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	1	3	1	6	15	9	76	90	16	14	-	30	On track	
Overheads	(48)	(48)	-	(288)	(288)	-	(300)	(669)	(569)	(7)	-	(576)	On track	
<b>Total Expenses attributable to Operations</b>	2	9	7	(37)	(9)	27	75	-	-	0	-	0		
<b>Operating Result after Overheads and before Capital Amounts</b>	(2)	(9)	7	37	9	27	(74)	-	-	(0)	-	(0)		Infrastructure Services Executive is tracking at a positive variance of \$27k. The overall position is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Grants and Contributions Capital Received</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Operating Result</b>	(2)	(9)	7	37	9	27	(74)	-	-	(0)	-	(0)		





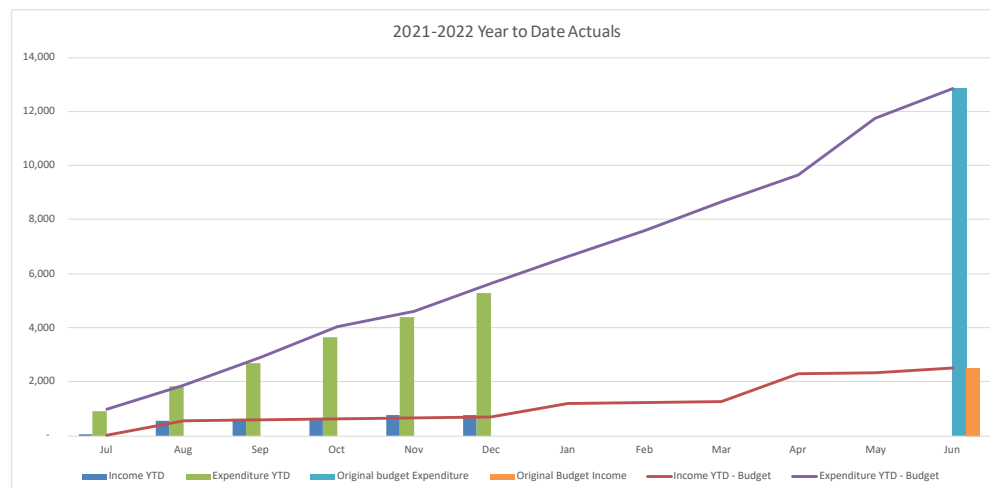
## 03.02. Roads and Drainage Engineering Services

### Operating Statement



December 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	14	40	(27)	236	240	(4)	258	612	481	-	(46)	435	On track	Minor variance, on track for year end
Other Revenue	8	1	7	45	3	41	25	76	6	-	54	60	On track	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	-	0	(0)	492	454	39	502	2,033	2,020	-	0	2,020	On track	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income attributable to Operations</b>	<b>21</b>	<b>41</b>	<b>(19)</b>	<b>773</b>	<b>697</b>	<b>76</b>	<b>785</b>	<b>2,720</b>	<b>2,507</b>	<b>-</b>	<b>8</b>	<b>2,515</b>		
<b>Operating Expenses</b>														
Employee Costs	330	344	14	1,757	1,771	14	1,578	3,344	3,318	291	1	3,610	On track	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Services	252	311	59	1,614	1,740	126	1,829	4,747	4,945	(60)	7	4,892	On track	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	164	239	74	1,096	1,308	212	1,379	2,460	3,136	(365)	(0)	2,771	On track - Reduced expenditure due to savings being realised in street lighting electricity costs.	
Overheads	134	134	-	804	804	-	672	1,670	1,449	158	-	1,607	On track	
<b>Total Expenses attributable to Operations</b>	<b>880</b>	<b>1,028</b>	<b>148</b>	<b>5,271</b>	<b>5,622</b>	<b>352</b>	<b>5,459</b>	<b>12,221</b>	<b>12,847</b>	<b>25</b>	<b>8</b>	<b>12,880</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(859)</b>	<b>(987)</b>	<b>129</b>	<b>(4,497)</b>	<b>(4,925)</b>	<b>428</b>	<b>(4,674)</b>	<b>(9,501)</b>	<b>(10,340)</b>	<b>(25)</b>	<b>0</b>	<b>(10,365)</b>		Engineering Services is tracking at 110.9% to forecasted budget for income and 93.8% to forecasted budget for expenditure. Overall, Engineering Services is tracking at a positive variance of \$428k. This may be attributed to: savings being realised in street lighting electricity costs, savings in materials and services, and an increase in income from road related fees and charges. The overall position of the unit is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result</b>	<b>(859)</b>	<b>(987)</b>	<b>129</b>	<b>(4,497)</b>	<b>(4,925)</b>	<b>428</b>	<b>(4,674)</b>	<b>(9,501)</b>	<b>(10,340)</b>	<b>(25)</b>	<b>0</b>	<b>(10,365)</b>		

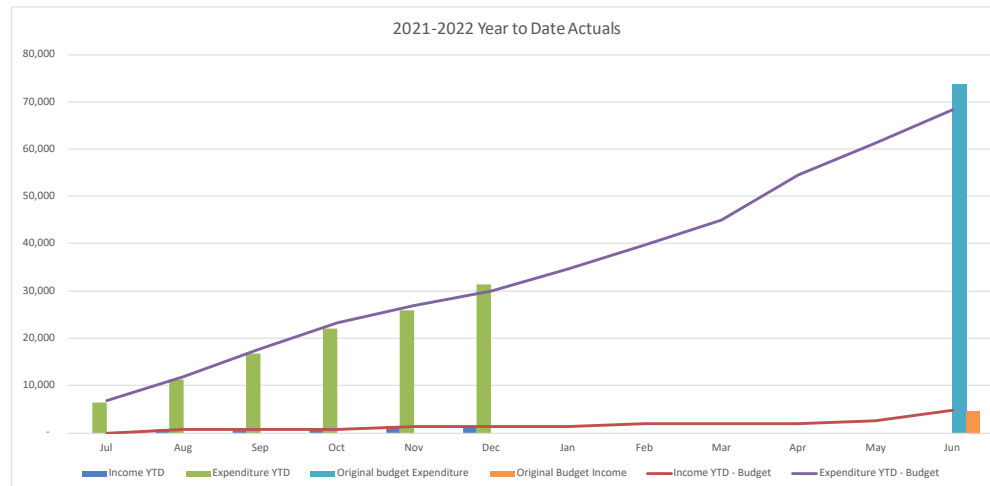


## 03.03. Roads and Drainage Infrastructure Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	26	1	-	-	1	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	-	-	-	1,244	1,215	29	1,633	4,858	4,624	309	729	5,662	●	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income attributable to Operations</b>	-	-	-	<b>1,244</b>	<b>1,215</b>	<b>29</b>	<b>1,633</b>	<b>4,884</b>	<b>4,625</b>	<b>309</b>	<b>729</b>	<b>5,663</b>		RDI operating income remains on track to budget.
<b>Operating Expenses</b>														
Employee Costs	437	216	(221)	1,162	1,003	(159)	1,593	3,246	2,219	(46)	-	2,173	●	Negative variance year to date primarily due to system delays in processing staff capitalisation. Overall position is on track for year end.
Borrowing Costs	-	-	-	-	-	-	-	4	-	-	-	-	-	-
Materials and Services	13	44	31	78	133	55	98	168	482	272	729	1,483	●	-
Depreciation and Amortisation	4,103	3,051	(1,052)	24,620	24,620	(0)	27,239	53,905	59,876	(5,154)	-	54,722	●	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	5,980	-	-	-	-	-	-
Internal Expenses	33	25	(8)	172	153	(19)	54	70	372	(66)	-	306	●	Minor overrun due to Internal plant hire charges remains on track for year end.
Overheads	875	875	-	5,248	5,248	-	4,074	12,222	10,609	(113)	-	10,496	●	-
<b>Total Expenses attributable to Operations</b>	<b>5,462</b>	<b>4,212</b>	<b>(1,250)</b>	<b>31,281</b>	<b>31,158</b>	<b>(123)</b>	<b>33,058</b>	<b>75,595</b>	<b>73,557</b>	<b>(5,107)</b>	<b>729</b>	<b>69,180</b>		RDI operating expenses remains on track to budget.
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(5,462)</b>	<b>(4,212)</b>	<b>(1,250)</b>	<b>(30,037)</b>	<b>(29,943)</b>	<b>(94)</b>	<b>(31,424)</b>	<b>(70,711)</b>	<b>(68,933)</b>	<b>5,416</b>	<b>-</b>	<b>(63,517)</b>		
Capital Grants	2,463	1,539	923	9,918	7,501	2,417	6,874	22,506	4,445	28,563	-	33,008	●	The Capital Grant budget is currently favourable due to the phasing of milestone payments but remains on track to budget for the end of the year.
Capital Contributions	(0)	-	(0)	15	-	15	-	19,231	-	-	-	-	-	-
<b>Grants and Contributions Capital Received</b>	<b>2,463</b>	<b>1,539</b>	<b>923</b>	<b>9,934</b>	<b>7,501</b>	<b>2,432</b>	<b>6,874</b>	<b>41,737</b>	<b>4,445</b>	<b>28,563</b>	<b>-</b>	<b>33,008</b>		
<b>Net Operating Result</b>	<b>(2,999)</b>	<b>(2,673)</b>	<b>(327)</b>	<b>(20,103)</b>	<b>(22,442)</b>	<b>2,338</b>	<b>(24,550)</b>	<b>(28,974)</b>	<b>(64,488)</b>	<b>33,979</b>	<b>-</b>	<b>(30,508)</b>		



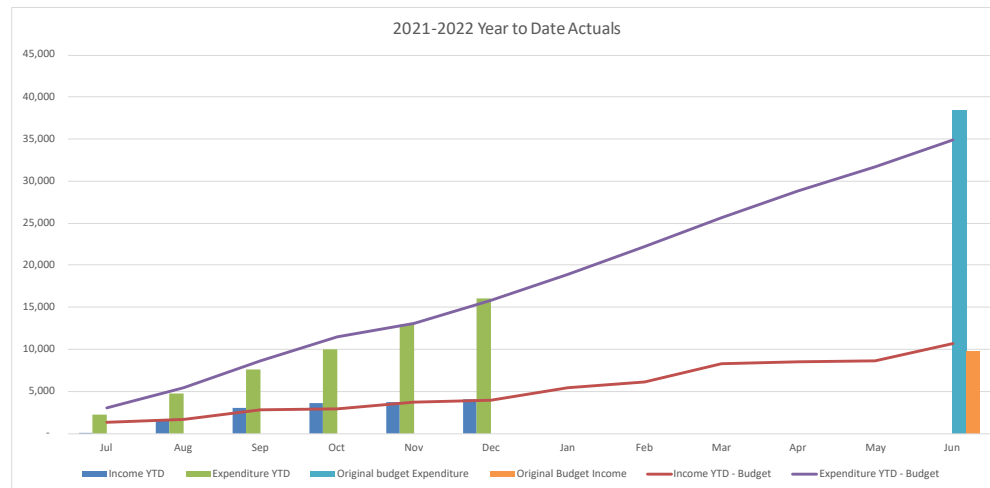
## 03.04. Roads Construction and Maintenance

### Operating Statement



December 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	22	29	(7)	1,374	1,345	29	1,177	5,514	4,411	1,000	472	5,882	●	
Other Revenue	-	-	-	-	-	-	13	1	-	-	-	-		
Interest	-	-	-	(0)	-	(0)	(0)	-	-	-	-	-		
Grants and Contributions	-	-	-	1,480	1,451	29	1,435	2,526	2,902	-	11	2,913	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	250	245	5	1,167	1,136	31	496	1,085	2,452	-	-	2,452	●	
<b>Total Income attributable to Operations</b>	<b>272</b>	<b>274</b>	<b>(2)</b>	<b>4,021</b>	<b>3,932</b>	<b>89</b>	<b>3,120</b>	<b>9,125</b>	<b>9,765</b>	<b>1,000</b>	<b>483</b>	<b>11,247</b>		Income tracking at 102% of forecast budget.
<b>Operating Expenses</b>														
Employee Costs	1,724	1,122	(602)	6,163	5,357	(806)	7,404	16,314	11,918	(571)	85	11,433	●	Negative variance year to date primarily due to system delays in processing staff capitalisation. Overall position is on track for year end.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	287	471	184	2,656	2,889	233	3,341	8,678	7,046	1,497	397	8,941	●	
Depreciation and Amortisation	4	(16)	(20)	26	26	-	45	86	99	(0)	-	99	●	
Other Expenses	-	-	-	1	-	(1)	0	(2)	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	2	-	-	-	-		
Internal Expenses	822	890	68	5,344	5,685	342	6,107	10,150	16,059	(4,872)	(300)	10,888	●	
Overheads	313	313	-	1,879	1,879	-	1,823	5,046	3,312	446	-	3,758	●	
<b>Total Expenses attributable to Operations</b>	<b>3,151</b>	<b>2,781</b>	<b>(371)</b>	<b>16,069</b>	<b>15,836</b>	<b>(233)</b>	<b>18,720</b>	<b>40,274</b>	<b>38,435</b>	<b>(3,499)</b>	<b>182</b>	<b>35,118</b>		Expenditure tracking at 101% against forecast budget.
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(2,879)</b>	<b>(2,506)</b>	<b>(373)</b>	<b>(12,049)</b>	<b>(11,904)</b>	<b>(144)</b>	<b>(15,601)</b>	<b>(31,149)</b>	<b>(28,670)</b>	<b>4,499</b>	<b>300</b>	<b>(23,871)</b>		Roads Construction and Maintenance is tracking at a negative variance of \$144k. Overall position is on track for year end.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(2,879)</b>	<b>(2,506)</b>	<b>(373)</b>	<b>(12,049)</b>	<b>(11,904)</b>	<b>(144)</b>	<b>(15,601)</b>	<b>(31,149)</b>	<b>(28,670)</b>	<b>4,499</b>	<b>300</b>	<b>(23,871)</b>		

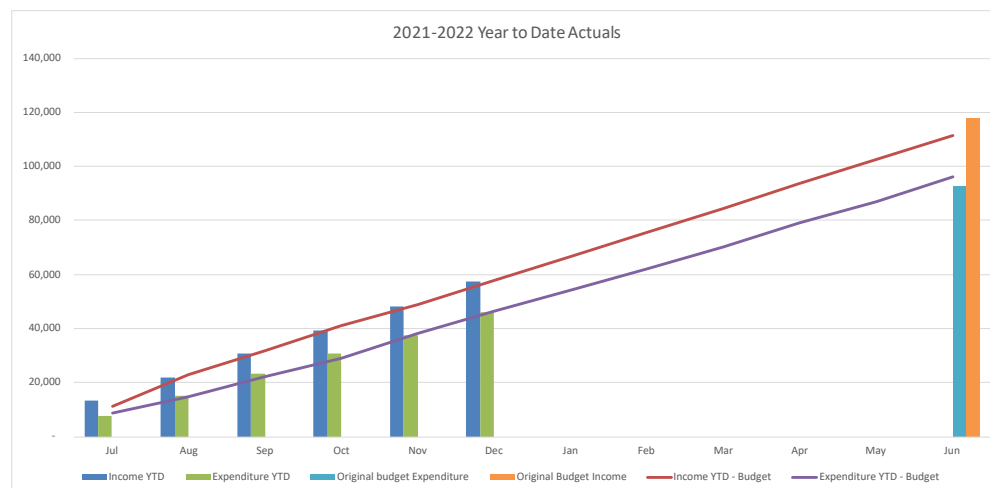


## 03.05. Waste and Resource Recovery Management Operating Statement



December 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	6,382	6,352	30	42,652	42,459	193	39,611	78,732	78,427	2,145	-	80,572	●	
User Charges and Fees	1,885	1,745	141	9,570	9,627	(57)	10,407	20,988	23,024	(3,030)	-	19,994	●	Minor variance, on track for year end
Other Revenue	232	142	91	955	850	105	626	1,680	1,073	626	-	1,699	●	
Interest	0	-	0	2	-	2	0	2	-	-	-	-	●	
Grants and Contributions	7	(40)	47	53	60	(7)	8	259	315	-	-	315	●	Minor variance, on track for year end
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	682	784	(102)	4,093	4,756	(663)	6,092	10,347	14,944	(5,840)	(300)	8,804	●	14% (\$663K) unfavourable to budget due to reduced internal waste tonnages being delivered across Councils operating and capital works programs.
<b>Total Income attributable to Operations</b>	<b>9,190</b>	<b>8,982</b>	<b>208</b>	<b>57,324</b>	<b>57,752</b>	<b>(427)</b>	<b>56,744</b>	<b>112,008</b>	<b>117,783</b>	<b>(6,099)</b>	<b>(300)</b>	<b>111,385</b>		Revenue is tracking at 99.3% to budget. The variance is predominantly due to a reduction in expected income from internal tipping income due to reduced waste tonnages from Councils operational and capex programs.
<b>Operating Expenses</b>														
Employee Costs	484	475	(10)	2,525	2,497	(27)	2,462	5,320	4,861	195	-	5,056	●	Minor variance, on track for year end
Borrowing Costs	-	-	-	-	-	-	-	1,190	1,139	-	-	1,139	●	
Materials and Services	3,578	3,286	(292)	18,426	18,612	185	17,891	34,624	32,046	5,983	-	38,028	●	
Depreciation and Amortisation	248	249	0	1,490	1,490	-	1,802	3,441	3,933	-	-	3,933	●	
Other Expenses	2,547	2,462	(85)	13,846	13,869	23	14,381	28,109	30,117	(1,716)	-	28,401	●	
Loss on Disposal	-	-	-	-	-	-	-	3	-	-	-	-	●	
Internal Expenses	397	423	26	2,625	2,765	140	2,483	5,398	8,125	(2,469)	-	5,656	●	
Overheads	1,160	1,160	-	6,958	6,958	-	5,663	14,389	12,167	1,750	-	13,917	●	
<b>Total Expenses attributable to Operations</b>	<b>8,414</b>	<b>8,054</b>	<b>(360)</b>	<b>45,871</b>	<b>46,191</b>	<b>321</b>	<b>44,682</b>	<b>92,474</b>	<b>92,387</b>	<b>3,743</b>	<b>-</b>	<b>96,130</b>		Expenditure is tracking 99.3% to budget. The variance is due to minor savings in materials and services and internal expenses.
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>776</b>	<b>928</b>	<b>(153)</b>	<b>11,454</b>	<b>11,560</b>	<b>(106)</b>	<b>12,062</b>	<b>19,534</b>	<b>25,396</b>	<b>(9,842)</b>	<b>(300)</b>	<b>15,255</b>		Waste Services and Business Development is closely tracking to budget with a minor negative variance of \$106K due to reduced tipping income received from Councils internal operations.
Capital Grants	-	-	-	-	-	-	9	17	-	-	-	-	-	
Capital Contributions	-	-	-	-	-	-	-	10	-	-	-	-	-	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9</b>	<b>26</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Net Operating Result</b>	<b>776</b>	<b>928</b>	<b>(153)</b>	<b>11,454</b>	<b>11,560</b>	<b>(106)</b>	<b>12,071</b>	<b>19,560</b>	<b>25,396</b>	<b>(9,842)</b>	<b>(300)</b>	<b>15,255</b>		





# **Water and Sewer Monthly Financial Reports**

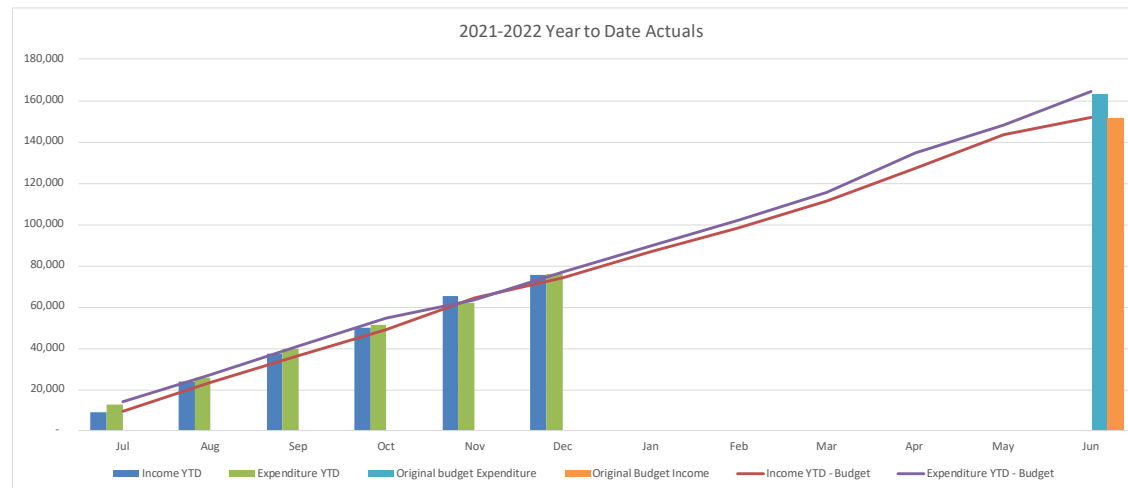
## **December 2021**

# 04. Water and Sewer Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	3,338	3,101	237	33,908	31,952	1,956	32,272	66,519	66,493	(0)	-	66,493
User Charges and Fees	6,829	6,210	619	40,005	40,147	(142)	39,540	75,230	80,585	0	-	80,585
Other Revenue	3	-	3	109	-	109	78	102	-	-	-	-
Interest	121	157	(37)	809	944	(136)	1,007	2,096	1,988	0	-	1,988
Grants and Contributions	-	-	-	3	-	3	282	465	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other income	12	-	12	12	-	12	(36)	(36)	26	-	-	26
Internal Revenue	131	(29)	161	945	977	(31)	960	2,655	2,448	-	-	2,448
<b>Total Income attributable to Operations</b>	<b>10,434</b>	<b>9,439</b>	<b>995</b>	<b>75,791</b>	<b>74,020</b>	<b>1,771</b>	<b>74,102</b>	<b>147,031</b>	<b>151,540</b>	<b>0</b>	<b>-</b>	<b>151,540</b>
<b>Operating Expenses</b>												
Employee Costs	2,953	2,579	(374)	13,132	13,020	(112)	16,320	34,754	27,327	(222)	-	27,106
Borrowing Costs	688	688	0	4,551	4,584	33	5,913	12,533	9,186	(322)	-	8,864
Materials and Contracts	1,484	1,347	(137)	7,305	7,666	361	9,284	21,405	16,985	48	-	17,033
Depreciation and Amortisation	4,994	4,982	(12)	29,967	29,977	10	30,849	65,834	68,084	(0)	-	68,084
Other Expenses	-	-	-	-	-	-	0	(19)	-	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	2,379	-	-	-	-
Internal Expenses	1,824	2,094	270	10,181	10,828	647	9,648	18,627	21,367	74	-	21,442
Overheads	1,811	1,811	-	10,865	10,865	-	8,876	24,584	20,224	1,506	-	21,730
<b>Total Expenses attributable to Operations</b>	<b>13,753</b>	<b>13,500</b>	<b>(253)</b>	<b>76,001</b>	<b>76,940</b>	<b>939</b>	<b>80,891</b>	<b>180,097</b>	<b>163,175</b>	<b>1,084</b>	<b>-</b>	<b>164,259</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(3,319)</b>	<b>(4,061)</b>	<b>742</b>	<b>(210)</b>	<b>(2,920)</b>	<b>2,710</b>	<b>(6,789)</b>	<b>(33,066)</b>	<b>(11,635)</b>	<b>(1,084)</b>	<b>-</b>	<b>(12,719)</b>
Capital Grants	231	241	(10)	2,144	2,380	(236)	1,303	5,914	2,500	6,497	-	8,997
Capital Contributions	380	500	(120)	1,877	3,070	(1,193)	3,418	6,751	12,033	(5,962)	-	6,070
<b>Grants and Contributions Capital Received</b>	<b>611</b>	<b>741</b>	<b>(130)</b>	<b>4,020</b>	<b>5,450</b>	<b>(1,430)</b>	<b>4,722</b>	<b>12,665</b>	<b>14,533</b>	<b>534</b>	<b>-</b>	<b>15,067</b>
<b>Net Operating Result</b>	<b>(2,708)</b>	<b>(3,320)</b>	<b>612</b>	<b>3,811</b>	<b>2,530</b>	<b>1,281</b>	<b>(2,067)</b>	<b>(20,401)</b>	<b>2,898</b>	<b>(550)</b>	<b>-</b>	<b>2,348</b>



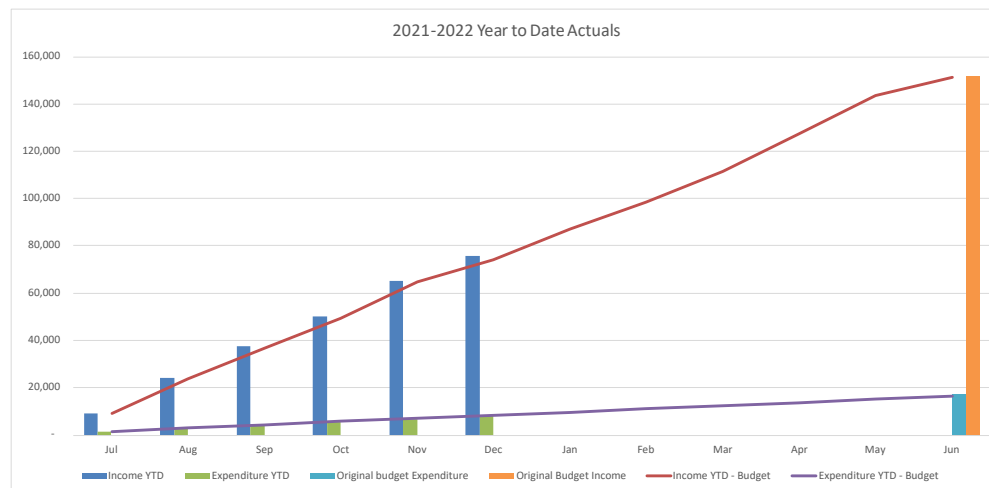


# 04.01. Water and Sewer Executive Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	3,338	3,101	237	33,908	31,952	1,956	32,272	66,519	66,493	(0)	-	66,493	●	Favourable variance mainly is Sewer Service Availability charges and is due to additional revenue associated with IPART Clarification Notice No 1 of 2021 which was not reflected in Water Usage charges are \$1.1m unfavourable with water demand being low last few months due to high rainfall. YTD water demand is currently 1.8% lower than previous year. Offset by \$0.7m additional trade waste non-compliant usage charges.
User Charges and Fees	6,829	6,210	619	40,005	40,147	(142)	39,540	75,230	80,585	0	-	80,585	●	
Other Revenue	3	-	3	109	-	109	78	102	-	-	-	-	●	
Interest	121	157	(37)	809	944	(136)	1,007	2,096	1,988	0	-	1,988	●	
Grants and Contributions	8	-	8	8	-	8	282	463	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Income	-	-	-	-	-	-	(36)	(36)	26	-	-	26	●	
Internal Revenue	131	(29)	161	945	977	(31)	960	2,655	2,448	-	-	2,448	●	Small unfavourable variance.
<b>Total Income attributable to Operations</b>	<b>10,430</b>	<b>9,439</b>	<b>991</b>	<b>75,785</b>	<b>74,020</b>	<b>1,765</b>	<b>74,102</b>	<b>147,029</b>	<b>151,540</b>	<b>0</b>	<b>-</b>	<b>151,540</b>		
<b>Operating Expenses</b>														
Employee Costs	239	239	(0)	1,208	1,217	8	1,599	3,262	2,921	(74)	-	2,846	●	
Borrowing Costs	688	688	0	4,551	4,584	33	5,913	12,533	9,186	(322)	-	8,864	●	
Materials and Services	56	25	(31)	431	436	5	85	772	648	(50)	-	598	●	
Depreciation and Amortisation	0	0	-	2	2	-	20	38	42	(38)	-	4	●	
Other Expenses	-	-	-	-	-	-	0	(19)	-	-	-	-	-	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	
Internal Expenses	145	152	7	882	1,015	133	966	1,903	2,108	(40)	-	2,068	●	
Overheads	185	185	-	1,109	1,109	-	579	3,166	2,140	78	-	2,218	●	
<b>Total Expenses attributable to Operations</b>	<b>1,313</b>	<b>1,289</b>	<b>(24)</b>	<b>8,183</b>	<b>8,362</b>	<b>180</b>	<b>9,163</b>	<b>21,655</b>	<b>17,045</b>	<b>(447)</b>	<b>-</b>	<b>16,598</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>9,117</b>	<b>8,150</b>	<b>967</b>	<b>67,602</b>	<b>65,657</b>	<b>1,945</b>	<b>64,939</b>	<b>125,374</b>	<b>134,495</b>	<b>447</b>	<b>-</b>	<b>134,943</b>		
Capital Grants	231	241	(10)	2,144	2,380	(236)	1,103	5,628	2,500	6,497	-	8,997	●	Actuals includes \$1.2m re Gosford CBD, \$0.7m re Warnervale Town Centre and \$0.2m re Mardi WTP upgrade. Unfavourable variance due to timing of grant payments. Unfavourable variance in Developer Contributions - budget has been reduced to \$0.5m per month however only \$1.8m received YTD with activity down substantially on prior year.
Capital Contributions	380	500	(120)	1,831	3,025	(1,193)	3,422	6,751	12,033	(6,008)	-	6,025	●	
<b>Grants and Contributions Capital Received</b>	<b>611</b>	<b>741</b>	<b>(130)</b>	<b>3,975</b>	<b>5,405</b>	<b>(1,430)</b>	<b>4,525</b>	<b>12,379</b>	<b>14,533</b>	<b>489</b>	<b>-</b>	<b>15,022</b>		
<b>Net Operating Result</b>	<b>9,728</b>	<b>8,891</b>	<b>837</b>	<b>71,577</b>	<b>71,062</b>	<b>515</b>	<b>69,464</b>	<b>137,753</b>	<b>149,028</b>	<b>936</b>	<b>-</b>	<b>149,964</b>		



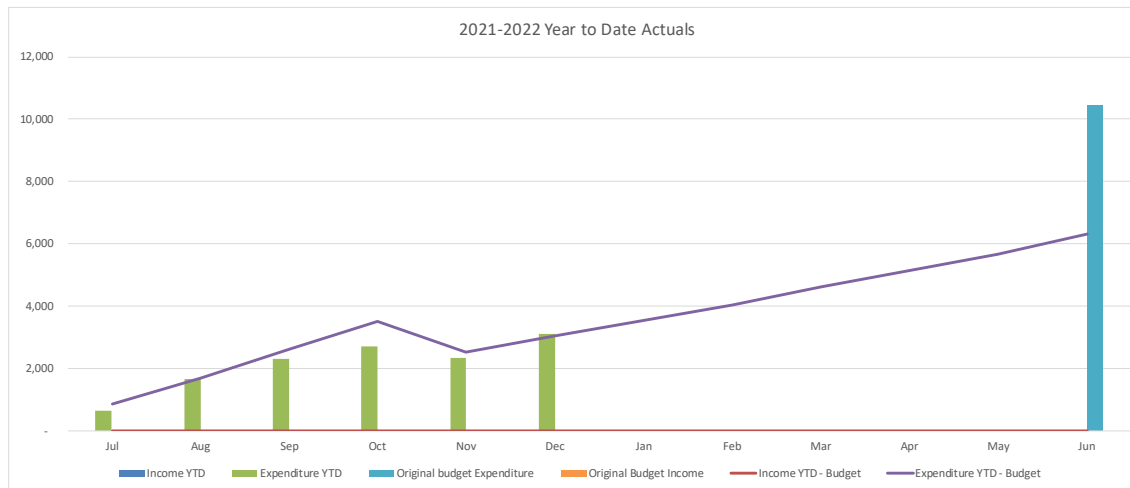
## 04.02. WS Planning and Delivery

### Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	499	274	(225)	1,440	1,375	(65)	1,622	3,936	2,891	(60)	-	2,831	●	Unfavourable variance in December as standard cost entries not processed due to Kronos outage, ie. no salary capitalisation or cross-charging processed in month.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	120	98	(22)	727	735	7	1,437	4,010	1,963	(353)	-	1,609	●	
Depreciation and Amortisation	58	58	(0)	349	349	(0)	1,656	3,156	3,781	(3,084)	-	697	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	1,289	-	-	-	-	●	
Internal Expenses	23	22	(1)	137	133	(3)	11	21	361	(94)	-	267	●	
Overheads	77	77	-	461	461	-	792	2,365	1,436	(514)	-	922	●	
<b>Total Expenses attributable to Operations</b>	<b>777</b>	<b>529</b>	<b>(248)</b>	<b>3,113</b>	<b>3,053</b>	<b>(61)</b>	<b>5,519</b>	<b>14,777</b>	<b>10,432</b>	<b>(4,106)</b>	<b>-</b>	<b>6,326</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(777)</b>	<b>(529)</b>	<b>(248)</b>	<b>(3,113)</b>	<b>(3,053)</b>	<b>(61)</b>	<b>(5,519)</b>	<b>(14,777)</b>	<b>(10,432)</b>	<b>4,106</b>	<b>-</b>	<b>(6,326)</b>		
Capital Grants	-	-	-	-	-	-	201	189	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	(4)	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>197</b>	<b>189</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(777)</b>	<b>(529)</b>	<b>(248)</b>	<b>(3,113)</b>	<b>(3,053)</b>	<b>(61)</b>	<b>(5,322)</b>	<b>(14,589)</b>	<b>(10,432)</b>	<b>4,106</b>	<b>-</b>	<b>(6,326)</b>		



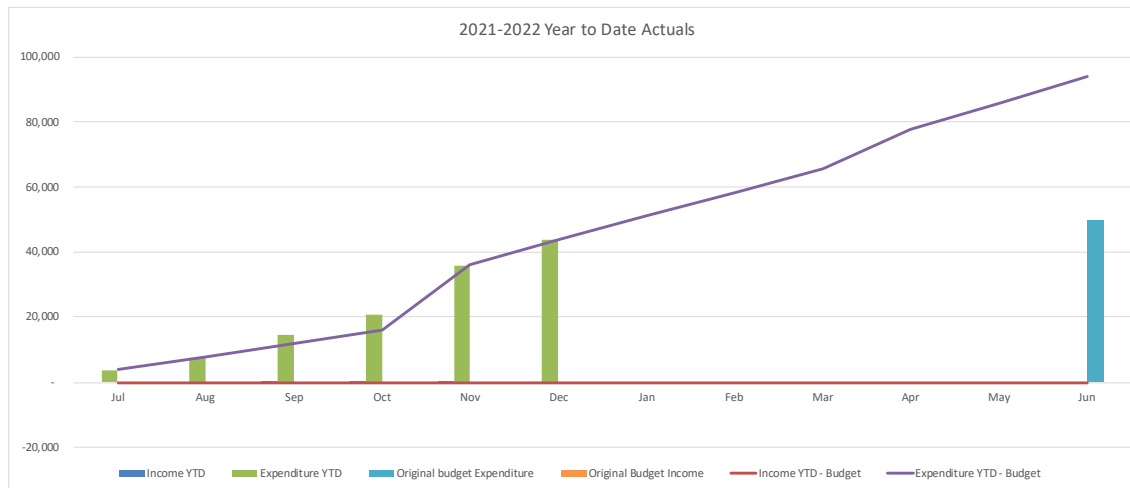


## 04.03. WS Operations and Maintenance Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	(8)	-	(8)	(6)	-	(6)	-	3	-	-	-	-		Employment and Training grant re apprentices.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>(8)</b>	<b>-</b>	<b>(8)</b>	<b>(6)</b>	<b>-</b>	<b>(6)</b>	<b>-</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Operating Expenses</b>														
Employee Costs	1,543	1,310	(233)	6,734	6,614	(120)	9,033	18,888	15,277	(1,688)	-	13,590		Unfavourable variance in December as standard cost entries not processed due to Kronos outage, ie. no salary capitalisation or cross-charging processed in month.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	752	827	75	3,494	3,499	5	4,949	9,685	6,935	177	-	7,112		
Depreciation and Amortisation	3,603	3,606	3	21,618	21,628	11	4,367	8,698	9,783	39,385	-	49,167		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	121	-	-	-	-		
Internal Expenses	977	964	(13)	5,488	5,788	300	5,154	9,578	12,362	(792)	-	11,570		Favourable variance in Plant & Fleet and Tipping charges.
Overheads	1,044	1,044	-	6,267	6,267	-	2,493	7,145	5,308	7,225	-	12,534		
<b>Total Expenses attributable to Operations</b>	<b>7,920</b>	<b>7,751</b>	<b>(169)</b>	<b>43,601</b>	<b>43,797</b>	<b>196</b>	<b>25,996</b>	<b>54,114</b>	<b>49,665</b>	<b>44,307</b>	<b>-</b>	<b>93,972</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(7,928)</b>	<b>(7,751)</b>	<b>(177)</b>	<b>(43,607)</b>	<b>(43,797)</b>	<b>190</b>	<b>(25,996)</b>	<b>(54,111)</b>	<b>(49,665)</b>	<b>(44,307)</b>	<b>-</b>	<b>(93,972)</b>		
Capital Grants	-	-	-	-	-	-	-	97	-	-	-	-		
Capital Contributions	-	-	-	45	45	-	-	-	-	45	-	45		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>45</b>	<b>45</b>	<b>-</b>	<b>-</b>	<b>97</b>	<b>-</b>	<b>45</b>	<b>-</b>	<b>45</b>		
<b>Net Operating Result</b>	<b>(7,928)</b>	<b>(7,751)</b>	<b>(177)</b>	<b>(43,562)</b>	<b>(43,752)</b>	<b>190</b>	<b>(25,996)</b>	<b>(54,014)</b>	<b>(49,665)</b>	<b>(44,262)</b>	<b>-</b>	<b>(93,927)</b>		

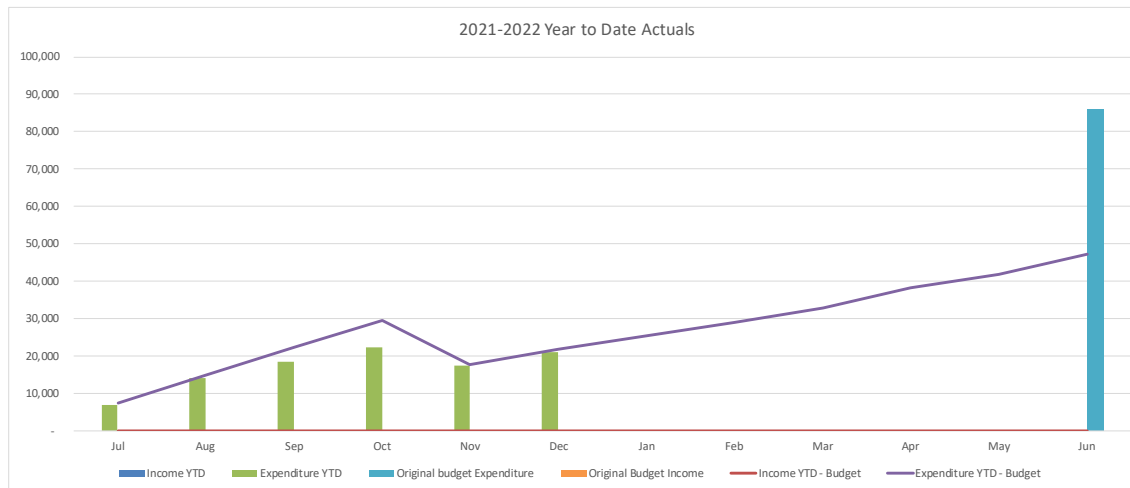


## 04.04. WS Headworks and Treatment Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	12	-	12	12	-	12	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>12</b>	<b>-</b>	<b>12</b>	<b>12</b>	<b>-</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Operating Expenses</b>														
Employee Costs	672	756	84	3,749	3,814	64	4,067	8,667	6,238	1,600	-	7,838	●	Favourable variance in December as standard cost entries not processed due to Kronos outage, ie. no cross-charging processed in month.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	556	396	(159)	2,653	2,996	343	2,812	6,938	7,439	275	-	7,714	●	
Depreciation and Amortisation	1,333	1,318	(15)	7,998	7,998	0	24,806	53,942	54,478	(36,263)	-	18,216	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	968	-	-	-	-	●	
Internal Expenses	678	956	278	3,674	3,891	217	3,517	7,126	6,538	1,000	-	7,538	●	Favourable variance due internal tipping fees and plant & fleet charges.
Overheads	505	505	-	3,029	3,029	-	5,012	11,908	11,340	(5,283)	-	6,058	●	
<b>Total Expenses attributable to Operations</b>	<b>3,744</b>	<b>3,931</b>	<b>187</b>	<b>21,103</b>	<b>21,728</b>	<b>624</b>	<b>40,213</b>	<b>89,551</b>	<b>86,033</b>	<b>(38,670)</b>	<b>-</b>	<b>47,363</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(3,732)</b>	<b>(3,931)</b>	<b>199</b>	<b>(21,091)</b>	<b>(21,728)</b>	<b>636</b>	<b>(40,213)</b>	<b>(89,551)</b>	<b>(86,033)</b>	<b>38,670</b>	<b>-</b>	<b>(47,363)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(3,732)</b>	<b>(3,931)</b>	<b>199</b>	<b>(21,091)</b>	<b>(21,728)</b>	<b>636</b>	<b>(40,213)</b>	<b>(89,551)</b>	<b>(86,033)</b>	<b>38,670</b>	<b>-</b>	<b>(47,363)</b>		





# **Environment and Planning Monthly Financial Reports**

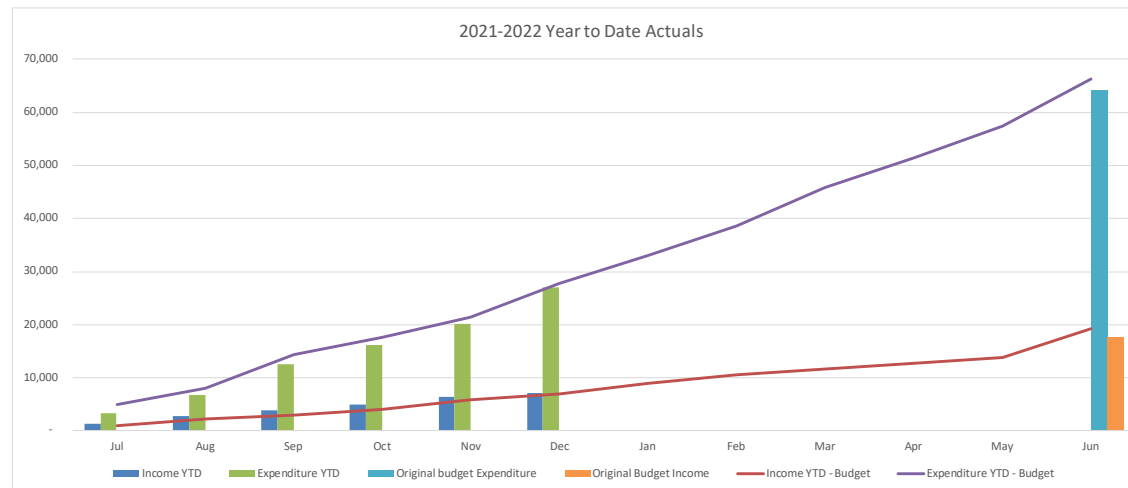
**December 2021**

## 05. Environment and Planning Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	408	674	(266)	4,774	4,689	85	4,273	9,337	7,965	1,586	-	9,552
Other Revenue	79	306	(228)	1,461	1,372	89	1,130	2,632	2,555	55	-	2,609
Interest	0	-	0	1	-	1	-	1	-	-	-	-
Grants and Contributions	177	145	32	787	758	29	2,668	5,536	6,609	(187)	-	6,422
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	4	-	4	10	-	10	19	260	243	-	-	243
Internal Revenue	11	17	(7)	68	126	(58)	124	269	358	(32)	-	326
<b>Total Income attributable to Operations</b>	<b>678</b>	<b>1,143</b>	<b>(464)</b>	<b>7,101</b>	<b>6,946</b>	<b>155</b>	<b>8,214</b>	<b>18,035</b>	<b>17,730</b>	<b>1,422</b>	-	<b>19,152</b>
<b>Operating Expenses</b>												
Employee Costs	3,065	2,845	(220)	14,154	14,131	(23)	17,518	37,295	29,249	(359)	-	28,890
Borrowing Costs	6	10	4	13	10	(3)	-	(3)	20	-	-	20
Materials and Contracts	1,247	1,015	(233)	3,458	3,939	481	6,784	12,902	16,385	1,277	-	17,661
Depreciation and Amortisation	105	(71)	(176)	629	629	(0)	750	(558)	1,679	(0)	-	1,679
Other Expenses	1,480	1,480	(0)	3,010	3,025	16	2,954	5,582	5,941	66	-	6,007
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	322	319	(4)	2,001	2,094	94	2,151	5,013	4,870	(678)	-	4,192
Overheads	644	644	-	3,866	3,866	-	3,030	8,928	6,122	1,610	-	7,732
<b>Total Expenses attributable to Operations</b>	<b>6,869</b>	<b>6,241</b>	<b>(628)</b>	<b>27,131</b>	<b>27,695</b>	<b>564</b>	<b>33,187</b>	<b>69,159</b>	<b>64,267</b>	<b>1,914</b>	-	<b>66,182</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(6,191)</b>	<b>(5,099)</b>	<b>(1,092)</b>	<b>(20,030)</b>	<b>(20,749)</b>	<b>719</b>	<b>(24,973)</b>	<b>(51,124)</b>	<b>(46,537)</b>	<b>(492)</b>	-	<b>(47,030)</b>
Capital Grants	0	250	(250)	163	254	(90)	1,083	1,596	500	254	-	754
Capital Contributions	1,041	1,408	(366)	5,595	7,515	(1,921)	4,970	12,395	22,412	(6,452)	(2,120)	13,840
<b>Grants and Contributions Capital Received</b>	<b>1,041</b>	<b>1,658</b>	<b>(616)</b>	<b>5,758</b>	<b>7,769</b>	<b>(2,011)</b>	<b>6,053</b>	<b>13,991</b>	<b>22,912</b>	<b>(6,196)</b>	<b>(2,120)</b>	<b>14,594</b>
<b>Net Operating Result</b>	<b>(5,150)</b>	<b>(3,441)</b>	<b>(1,709)</b>	<b>(14,272)</b>	<b>(12,981)</b>	<b>(1,292)</b>	<b>(18,920)</b>	<b>(37,133)</b>	<b>(23,625)</b>	<b>(6,691)</b>	<b>(2,120)</b>	<b>(32,436)</b>

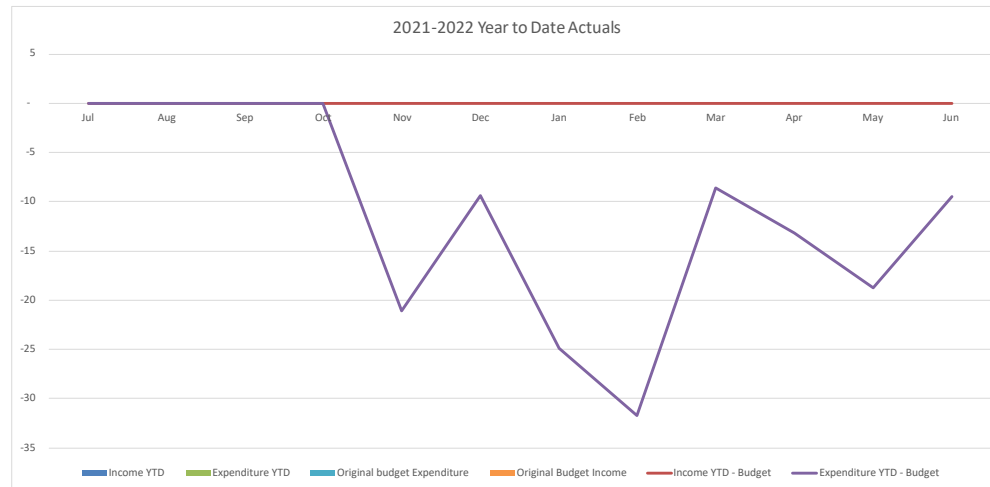


# 05.01. Environment and Planning Executive Operating Statement



December 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	270	64	(206)	534	326	(208)	417	691	664	(4)	-	660	●	High for the month due to staff departure cost. Balances across the Directorate to be slightly above budget for YTD, anticipate to return to in line with budget next month.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	0	5	5	3	10	7	8	30	35	(13)	-	22	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	2	3	2	11	19	8	31	46	23	15	-	38	●	
Overheads	(61)	(61)	-	(365)	(365)	-	(141)	(767)	(721)	(8)	-	(729)	●	
<b>Total Expenses attributable to Operations</b>	<b>211</b>	<b>12</b>	<b>(199)</b>	<b>183</b>	<b>(9)</b>	<b>(193)</b>	<b>315</b>	<b>-</b>	<b>-</b>	<b>(9)</b>	<b>-</b>	<b>(9)</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(211)</b>	<b>(12)</b>	<b>(199)</b>	<b>(183)</b>	<b>9</b>	<b>(193)</b>	<b>(315)</b>	<b>-</b>	<b>-</b>	<b>9</b>	<b>-</b>	<b>9</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(211)</b>	<b>(12)</b>	<b>(199)</b>	<b>(183)</b>	<b>9</b>	<b>(193)</b>	<b>(315)</b>	<b>-</b>	<b>-</b>	<b>9</b>	<b>-</b>	<b>9</b>		

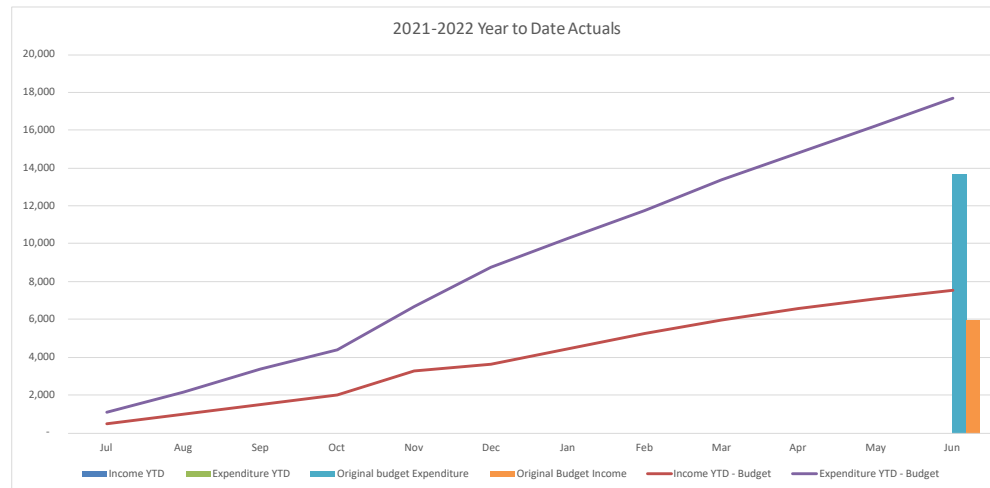


## 05.02. Development Assessment Operating Statement



December 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	290	413	(123)	3,660	3,624	36	3,091	6,861	5,963	1,287	-	7,250		
Other Revenue	14	1	13	17	8	9	15	19	16	-	-	16		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	19	(74)	93	21	-	21	-	-	-	292	-	292		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	1	-	1	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>324</b>	<b>340</b>	<b>(16)</b>	<b>3,697</b>	<b>3,632</b>	<b>65</b>	<b>3,106</b>	<b>6,880</b>	<b>5,979</b>	<b>1,579</b>	<b>-</b>	<b>7,558</b>		
<b>Operating Expenses</b>														
Employee Costs	911	870	(41)	4,486	4,445	(40)	4,916	10,952	8,807	100	-	8,907		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	595	665	70	980	1,168	188	642	1,073	1,500	1,072	-	2,572		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	-	-	-	-	(1)	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	42	41	(1)	247	246	(1)	284	546	581	(89)	-	492		
Overheads	479	479	-	2,872	2,872	-	1,605	4,033	2,794	2,950	-	5,745		
<b>Total Expenses attributable to Operations</b>	<b>2,027</b>	<b>2,054</b>	<b>27</b>	<b>8,585</b>	<b>8,731</b>	<b>146</b>	<b>7,447</b>	<b>16,604</b>	<b>13,682</b>	<b>4,033</b>	<b>-</b>	<b>17,715</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(1,703)</b>	<b>(1,714)</b>	<b>11</b>	<b>(4,888)</b>	<b>(5,099)</b>	<b>211</b>	<b>(4,341)</b>	<b>(9,723)</b>	<b>(7,703)</b>	<b>(2,454)</b>	<b>-</b>	<b>(10,157)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	3	4	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(1,703)</b>	<b>(1,714)</b>	<b>11</b>	<b>(4,888)</b>	<b>(5,099)</b>	<b>211</b>	<b>(4,337)</b>	<b>(9,720)</b>	<b>(7,703)</b>	<b>(2,454)</b>	<b>-</b>	<b>(10,157)</b>		

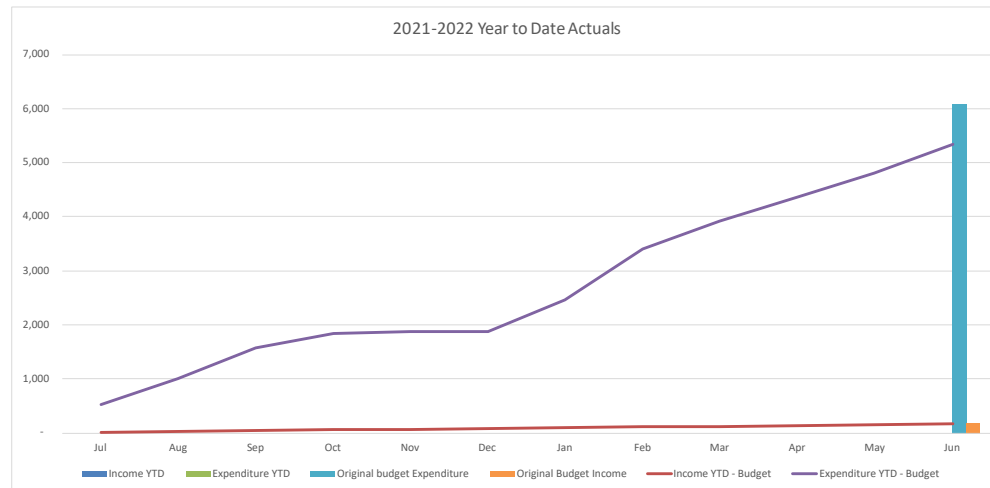


## 05.03. Strategic Planning Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	1	13	(13)	84	80	3	114	183	161	-	-	161		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	0	-	0	73	220	20	-	-	20		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>1</b>	<b>13</b>	<b>(13)</b>	<b>84</b>	<b>80</b>	<b>4</b>	<b>188</b>	<b>403</b>	<b>181</b>	<b>-</b>	<b>-</b>	<b>181</b>		
<b>Operating Expenses</b>														
Employee Costs	386	391	5	1,780	1,794	14	2,850	5,963	4,059	(227)	-	3,832		
Borrowing Costs	6	10	4	13	10	(3)	-	(7)	20	-	-	20		
Materials and Services	24	(426)	(450)	42	(130)	(172)	1,501	698	884	210	-	1,093		Activity brought forward into the month. No impact for end of financial year, still on track for delivery.
Depreciation and Amortisation	1	(1)	(1)	4	4	-	4	7	11	(0)	-	11		
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	14	14	0	83	86	3	146	253	315	(143)	-	172		
Overheads	19	19	-	113	113	-	232	1,364	797	(571)	-	227		
<b>Total Expenses attributable to Operations</b>	<b>450</b>	<b>8</b>	<b>(442)</b>	<b>2,035</b>	<b>1,877</b>	<b>(158)</b>	<b>4,733</b>	<b>8,278</b>	<b>6,085</b>	<b>(731)</b>	<b>-</b>	<b>5,355</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(449)</b>	<b>6</b>	<b>(455)</b>	<b>(1,951)</b>	<b>(1,797)</b>	<b>(155)</b>	<b>(4,545)</b>	<b>(7,875)</b>	<b>(5,905)</b>	<b>731</b>	<b>-</b>	<b>(5,174)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	955	1,408	(453)	5,508	7,515	(2,007)	4,901	11,693	22,412	(6,452)	(2,120)	13,840		Tracking lower than expected, but variance has been made based on expected projections
<b>Grants and Contributions Capital Received</b>	<b>955</b>	<b>1,408</b>	<b>(453)</b>	<b>5,508</b>	<b>7,515</b>	<b>(2,007)</b>	<b>4,901</b>	<b>11,693</b>	<b>22,412</b>	<b>(6,452)</b>	<b>(2,120)</b>	<b>13,840</b>		
<b>Net Operating Result</b>	<b>505</b>	<b>1,413</b>	<b>(908)</b>	<b>3,557</b>	<b>5,719</b>	<b>(2,162)</b>	<b>356</b>	<b>3,817</b>	<b>16,508</b>	<b>(5,721)</b>	<b>(2,120)</b>	<b>8,666</b>		



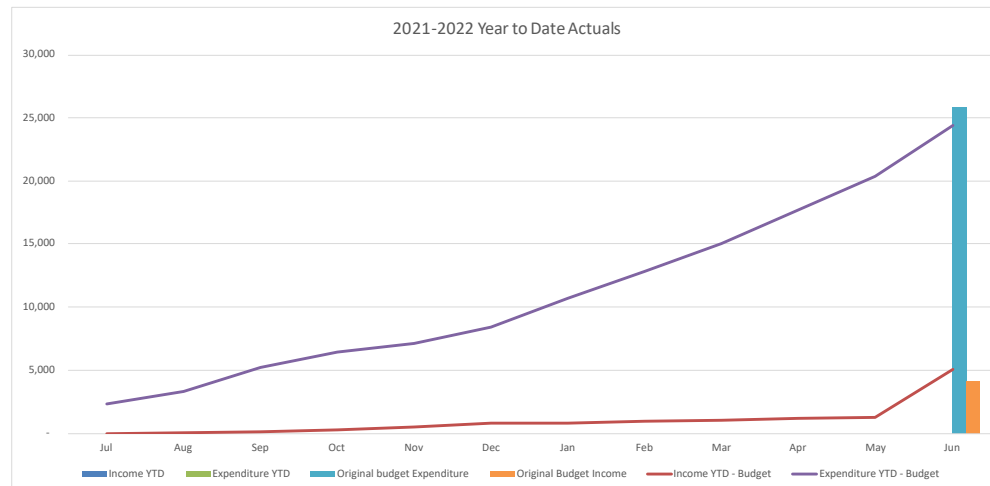


## 05.04. Environmental Management Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	38	30	8	246	190	56	61	215	71	299	-	370		
Other Revenue	-	48	(48)	55	55	-	6	6	-	55	-	55		
Interest	0	-	0	0	-	0	-	0	-	-	-	-		
Grants and Contributions	114	169	(55)	509	458	51	95	2,514	3,815	615	-	4,430		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	7	(7)	4	66	(62)	59	114	238	(32)	-	206		Project originally identified cannot be delivered with available staff resources. Will be adjusted going forward.
<b>Total Income attributable to Operations</b>	<b>153</b>	<b>254</b>	<b>(101)</b>	<b>814</b>	<b>769</b>	<b>45</b>	<b>221</b>	<b>2,850</b>	<b>4,123</b>	<b>937</b>	<b>-</b>	<b>5,060</b>		
<b>Operating Expenses</b>														
Employee Costs	754	764	10	3,790	3,762	(28)	4,712	9,656	7,886	(133)	-	7,753		Minor unfavourable variance that will be addressed. Still expecting to stay within budget by year end.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Services	316	141	(175)	1,076	1,492	417	2,506	6,616	10,157	(95)	-	10,062		
Depreciation and Amortisation	73	(42)	(116)	439	439	-	566	1,117	1,155	-	-	1,155		
Other Expenses	-	-	-	50	66	16	-	63	-	66	-	66		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	160	119	(41)	947	863	(84)	1,031	1,783	2,357	(592)	-	1,765		9.73% unfavourable variance driven by increased spend on tipping fees and internal plant and fleet hire earlier than planned.
Overheads	303	303	-	1,816	1,816	-	1,534	4,000	4,302	(670)	-	3,632		
<b>Total Expenses attributable to Operations</b>	<b>1,606</b>	<b>1,284</b>	<b>(322)</b>	<b>8,118</b>	<b>8,438</b>	<b>320</b>	<b>10,348</b>	<b>23,234</b>	<b>25,857</b>	<b>(1,425)</b>	<b>-</b>	<b>24,433</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(1,453)</b>	<b>(1,031)</b>	<b>(423)</b>	<b>(7,303)</b>	<b>(7,669)</b>	<b>366</b>	<b>(10,127)</b>	<b>(20,384)</b>	<b>(21,734)</b>	<b>2,362</b>	<b>-</b>	<b>(19,372)</b>		
Capital Grants	0	250	(250)	163	254	(90)	-	600	500	254	-	754		Income slightly behind expectation at this point, additional grants are expected between now and the end of the financial year.
Capital Contributions	87	-	87	87	-	87	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>87</b>	<b>250</b>	<b>(163)</b>	<b>250</b>	<b>254</b>	<b>(4)</b>	<b>-</b>	<b>600</b>	<b>500</b>	<b>254</b>	<b>-</b>	<b>754</b>		
<b>Net Operating Result</b>	<b>(1,367)</b>	<b>(781)</b>	<b>(586)</b>	<b>(7,053)</b>	<b>(7,415)</b>	<b>362</b>	<b>(10,127)</b>	<b>(19,784)</b>	<b>(21,234)</b>	<b>2,615</b>	<b>-</b>	<b>(18,619)</b>		



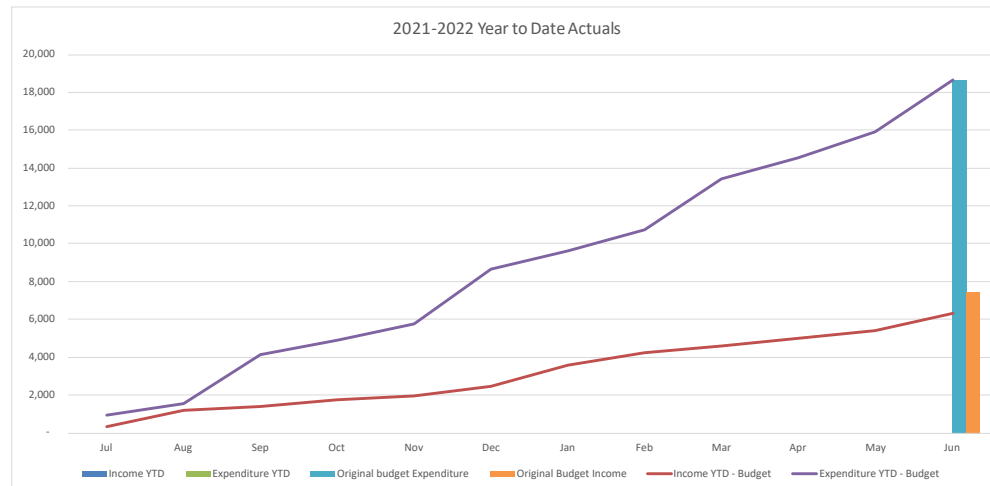
## 05.05. Environmental Compliance and Systems

### Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	79	218	(139)	784	794	(11)	1,007	2,078	1,771	-	-	1,771		
Other Revenue	64	257	(193)	1,390	1,310	81	1,109	2,607	2,539	-	-	2,539		
Interest	0	-	0	0	-	0	0	1	-	-	-	-		
Grants and Contributions	44	50	(6)	257	300	(43)	2,500	2,802	2,774	(1,094)	-	1,681		Grant includes bushfire prevention, on track to be delivered within budget
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Other Income	4	-	4	10	-	10	19	260	243	-	-	243		
Internal Revenue	10	10	-	64	60	4	65	155	120	-	-	120		
<b>Total Income attributable to Operations</b>	<b>201</b>	<b>535</b>	<b>(334)</b>	<b>2,505</b>	<b>2,464</b>	<b>41</b>	<b>4,699</b>	<b>7,902</b>	<b>7,447</b>	<b>(1,094)</b>	-	<b>6,353</b>		
<b>Operating Expenses</b>														
Employee Costs	743	756	12	3,564	3,804	239	4,622	10,033	7,834	(95)	-	7,739		
Borrowing Costs	-	-	-	-	-	-	-	5	-	-	-	-		
Materials and Services	312	630	318	1,358	1,399	42	2,127	4,486	3,809	103	-	3,911		
Depreciation and Amortisation	31	(28)	(59)	186	186	(0)	181	(1,683)	513	-	-	513		
Other Expenses	1,480	1,480	(0)	2,960	2,960	(0)	2,954	5,520	5,941	-	-	5,941		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	104	141	36	713	880	167	660	2,384	1,595	130	-	1,725		
Overheads	(95)	(95)	-	(571)	(571)	-	(200)	298	(1,050)	(91)	-	(1,142)		
<b>Total Expenses attributable to Operations</b>	<b>2,575</b>	<b>2,883</b>	<b>308</b>	<b>8,210</b>	<b>8,658</b>	<b>448</b>	<b>10,344</b>	<b>21,044</b>	<b>18,642</b>	<b>46</b>	-	<b>18,689</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(2,374)</b>	<b>(2,348)</b>	<b>(27)</b>	<b>(5,705)</b>	<b>(6,194)</b>	<b>490</b>	<b>(5,645)</b>	<b>(13,142)</b>	<b>(11,195)</b>	<b>(1,140)</b>	-	<b>(12,335)</b>		
Capital Grants	(0)	-	(0)	(0)	-	(0)	1,083	996	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	65	699	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>1,149</b>	<b>1,695</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(2,374)</b>	<b>(2,348)</b>	<b>(27)</b>	<b>(5,705)</b>	<b>(6,194)</b>	<b>490</b>	<b>(4,497)</b>	<b>(11,446)</b>	<b>(11,195)</b>	<b>(1,140)</b>	-	<b>(12,335)</b>		





# **Corporate Affairs Monthly Financial Reports**

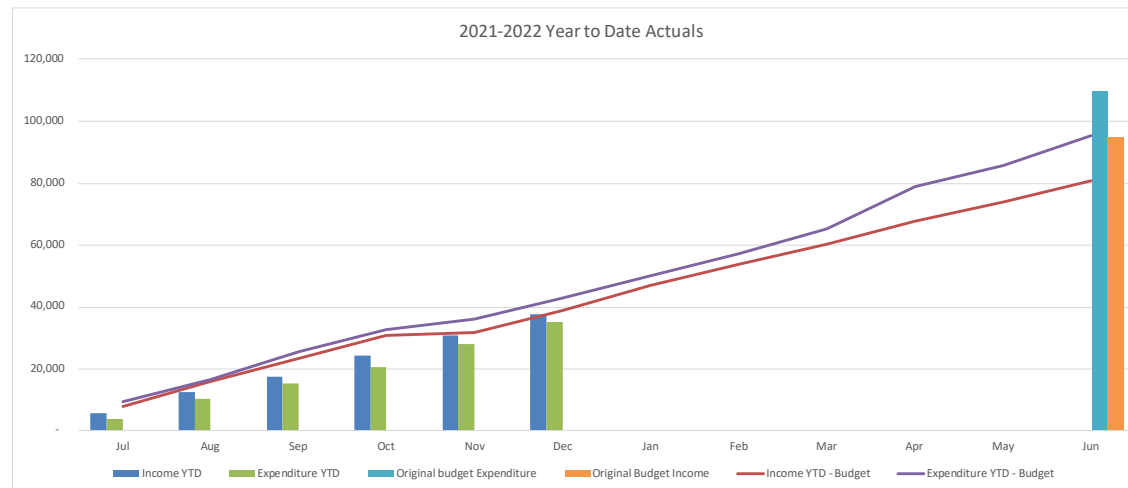
**December 2021**

## 06. Corporate Affairs Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	1,816	1,529	287	5,815	5,894	(79)	6,933	14,810	13,236	721	-	13,957
Other Revenue	44	175	(131)	1,966	2,063	(98)	1,359	5,080	3,425	357	-	3,782
Interest	-	-	-	-	-	-	-	3	-	-	-	-
Grants and Contributions	194	167	27	932	874	58	867	2,921	2,492	(746)	-	1,746
Gain on Disposal	-	-	-	-	-	-	922	2,609	-	-	-	-
Other income	303	352	(49)	2,624	2,651	(27)	2,296	4,354	5,105	(169)	-	4,936
Internal Revenue	4,420	4,682	(262)	26,299	27,323	(1,023)	31,521	58,447	70,787	(14,639)	-	56,148
<b>Total Income attributable to Operations</b>	<b>6,778</b>	<b>6,906</b>	<b>(128)</b>	<b>37,636</b>	<b>38,805</b>	<b>(1,168)</b>	<b>43,898</b>	<b>88,225</b>	<b>95,046</b>	<b>(14,477)</b>	<b>-</b>	<b>80,569</b>
<b>Operating Expenses</b>												
Employee Costs	5,263	5,339	77	25,126	26,584	1,458	35,656	74,293	55,738	(1,332)	-	54,407
Borrowing Costs	-	-	-	-	-	-	-	84	-	-	-	-
Materials and Contracts	5,687	5,816	130	33,105	38,824	5,719	40,563	84,114	81,878	(2,016)	120	79,982
Depreciation and Amortisation	1,321	1,011	(310)	8,188	8,563	375	10,825	21,181	24,618	(1,785)	-	22,832
Other Expenses	57	60	3	179	235	56	316	630	503	163	-	666
Loss on Disposal	-	-	-	-	-	-	206	479	-	-	-	-
Internal Expenses	596	637	40	3,972	4,252	280	5,080	9,666	11,225	(3,083)	-	8,142
Overheads	(5,899)	(5,899)	-	(35,395)	(35,395)	-	(35,497)	(77,786)	(64,228)	(6,562)	-	(70,790)
<b>Total Expenses attributable to Operations</b>	<b>7,024</b>	<b>6,965</b>	<b>(60)</b>	<b>35,175</b>	<b>43,063</b>	<b>7,888</b>	<b>57,149</b>	<b>112,662</b>	<b>109,734</b>	<b>(14,615)</b>	<b>120</b>	<b>95,239</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(246)</b>	<b>(59)</b>	<b>(187)</b>	<b>2,461</b>	<b>(4,258)</b>	<b>6,720</b>	<b>(13,251)</b>	<b>(24,437)</b>	<b>(14,688)</b>	<b>139</b>	<b>(120)</b>	<b>(14,669)</b>
Capital Grants	76	250	(174)	76	250	(174)	1,898	2,676	500	-	-	500
Capital Contributions	-	-	-	-	-	-	96	305	-	-	-	-
<b>Grants and Contributions Capital Received</b>	<b>76</b>	<b>250</b>	<b>(174)</b>	<b>76</b>	<b>250</b>	<b>(174)</b>	<b>1,997</b>	<b>2,981</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>500</b>
<b>Net Operating Result</b>	<b>(170)</b>	<b>191</b>	<b>(361)</b>	<b>2,537</b>	<b>(4,008)</b>	<b>6,546</b>	<b>(11,255)</b>	<b>(21,457)</b>	<b>(14,188)</b>	<b>139</b>	<b>(120)</b>	<b>(14,169)</b>

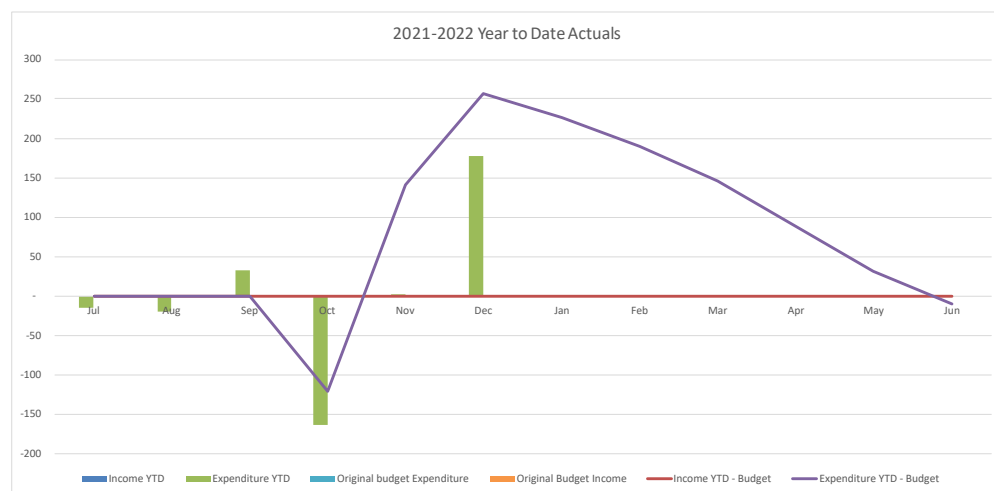


# 06.01. Corporate Affairs Executive Operating Statement



December 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	-	-	-	-	-	-	(175)	(196)	-	-	-	-	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	(175)	(196)	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	72	66	(6)	356	343	(13)	632	1,011	689	-	-	689	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	215	162	(53)	494	587	93	284	657	607	40	120	767	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	1	1	(0)	6	6	(0)	16	55	35	(24)	-	11	●	
Overheads	(113)	(113)	-	(679)	(679)	-	(1,033)	(1,959)	(1,331)	(26)	-	(1,357)	●	
<b>Total Expenses attributable to Operations</b>	<b>175</b>	<b>116</b>	<b>(59)</b>	<b>177</b>	<b>257</b>	<b>80</b>	<b>(100)</b>	<b>(235)</b>	<b>-</b>	<b>(10)</b>	<b>120</b>	<b>110</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(175)</b>	<b>(116)</b>	<b>(59)</b>	<b>(177)</b>	<b>(257)</b>	<b>80</b>	<b>(75)</b>	<b>39</b>	<b>-</b>	<b>10</b>	<b>(120)</b>	<b>(110)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(175)</b>	<b>(116)</b>	<b>(59)</b>	<b>(177)</b>	<b>(257)</b>	<b>80</b>	<b>(75)</b>	<b>39</b>	<b>-</b>	<b>10</b>	<b>(120)</b>	<b>(110)</b>		

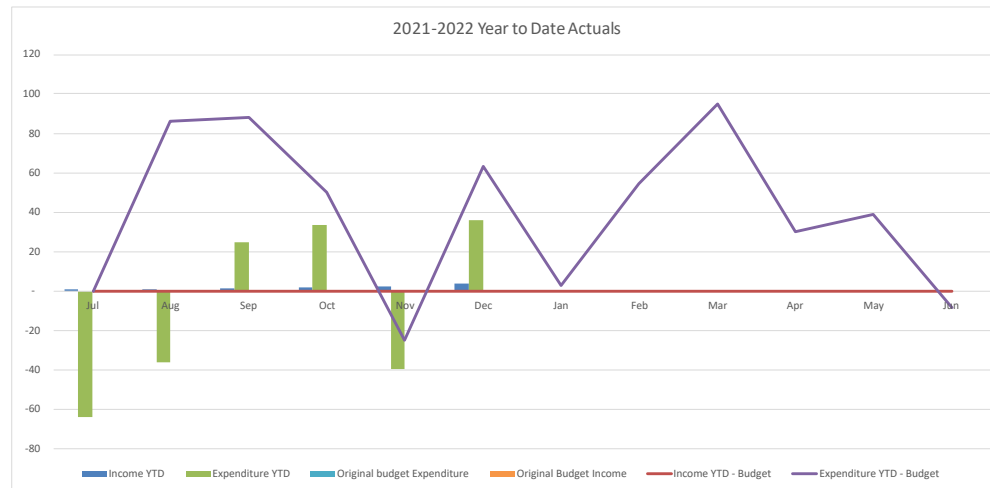


## 06.02. Finance Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	(2)	-	-	-	-	-		
Other Revenue	2	-	2	4	-	4	3	6	-	-	-	-		
Interest	-	-	-	-	-	-	-	3	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	148	-	-	-	-		
Other Income	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>2</b>	<b>-</b>	<b>2</b>	<b>4</b>	<b>-</b>	<b>4</b>	<b>1</b>	<b>157</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Operating Expenses</b>														
Employee Costs	559	520	(39)	2,727	2,651	(75)	3,614	7,912	5,626	(266)	-	5,360		
Borrowing Costs	-	-	-	-	-	-	-	1	-	-	-	-		
Materials and Services	355	407	51	2,343	2,445	103	2,480	4,841	4,256	442	-	4,698		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	-	-	0	-	(0)	-	2	-	-	-	-		
Loss on Disposal	-	-	-	-	-	-	-	2	-	-	-	-		
Internal Expenses	10	10	(0)	61	62	0	83	163	141	(18)	-	123		
Overheads	(849)	(849)	-	(5,095)	(5,095)	-	(6,058)	(12,763)	(10,024)	(167)	-	(10,190)		
<b>Total Expenses attributable to Operations</b>	<b>76</b>	<b>88</b>	<b>13</b>	<b>36</b>	<b>63</b>	<b>27</b>	<b>120</b>	<b>157</b>	<b>-</b>	<b>(8)</b>	<b>-</b>	<b>(8)</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(74)</b>	<b>(88)</b>	<b>14</b>	<b>(32)</b>	<b>(63)</b>	<b>31</b>	<b>(118)</b>	<b>0</b>	<b>-</b>	<b>8</b>	<b>-</b>	<b>8</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(74)</b>	<b>(88)</b>	<b>14</b>	<b>(32)</b>	<b>(63)</b>	<b>31</b>	<b>(118)</b>	<b>0</b>	<b>-</b>	<b>8</b>	<b>-</b>	<b>8</b>		



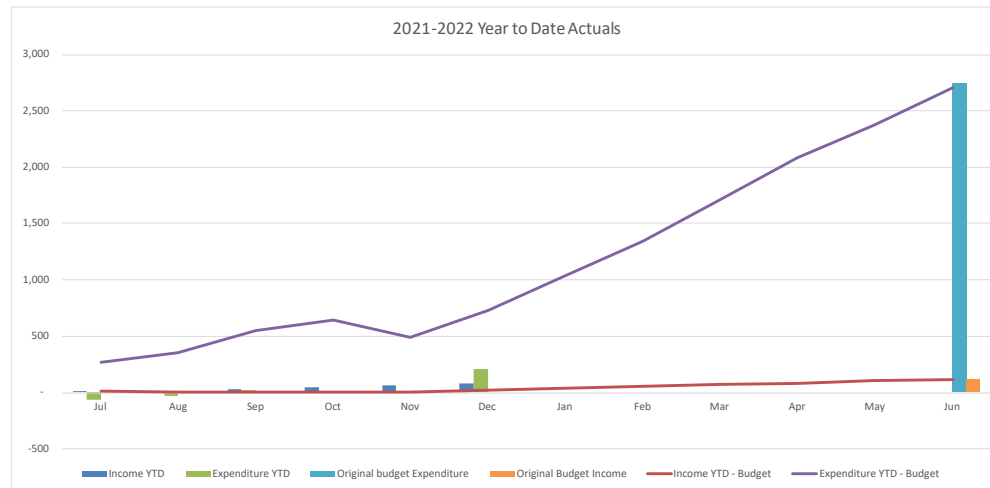
## 06.03. Communications Marketing and Customer Engagement

### Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	10	0	10	63	0	63	0	1	1	-	-	1	●	
Other Revenue	0	0	(0)	4	2	2	4	9	42	(35)	-	7	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	10	13	(3)	14	13	1	15	44	-	35	-	35	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	1	(1)	-	4	(4)	39	55	73	-	-	73	●	
<b>Total Income attributable to Operations</b>	<b>20</b>	<b>14</b>	<b>5</b>	<b>81</b>	<b>19</b>	<b>62</b>	<b>58</b>	<b>108</b>	<b>115</b>	<b>0</b>	<b>-</b>	<b>116</b>		
<b>Operating Expenses</b>														
Employee Costs	543	620	76	2,805	3,100	296	3,642	7,728	6,721	(395)	-	6,325	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	213	173	(40)	685	915	230	539	1,981	2,680	267	-	2,947	●	
Depreciation and Amortisation	9	4	(5)	54	54	-	59	117	120	-	-	120	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	12	12	0	74	74	(0)	83	132	178	(30)	-	148	●	
Overheads	(569)	(569)	-	(3,416)	(3,416)	-	(4,086)	(7,827)	(6,956)	124	-	(6,832)	●	
<b>Total Expenses attributable to Operations</b>	<b>208</b>	<b>240</b>	<b>32</b>	<b>202</b>	<b>728</b>	<b>526</b>	<b>237</b>	<b>2,131</b>	<b>2,743</b>	<b>(34)</b>	<b>-</b>	<b>2,709</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(188)</b>	<b>(226)</b>	<b>38</b>	<b>(121)</b>	<b>(708)</b>	<b>587</b>	<b>(179)</b>	<b>(2,023)</b>	<b>(2,628)</b>	<b>34</b>	<b>-</b>	<b>(2,593)</b>		
Capital Grants	-	-	-	-	-	-	40	50	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(188)</b>	<b>(226)</b>	<b>38</b>	<b>(121)</b>	<b>(708)</b>	<b>587</b>	<b>(139)</b>	<b>(1,973)</b>	<b>(2,628)</b>	<b>34</b>	<b>-</b>	<b>(2,593)</b>		



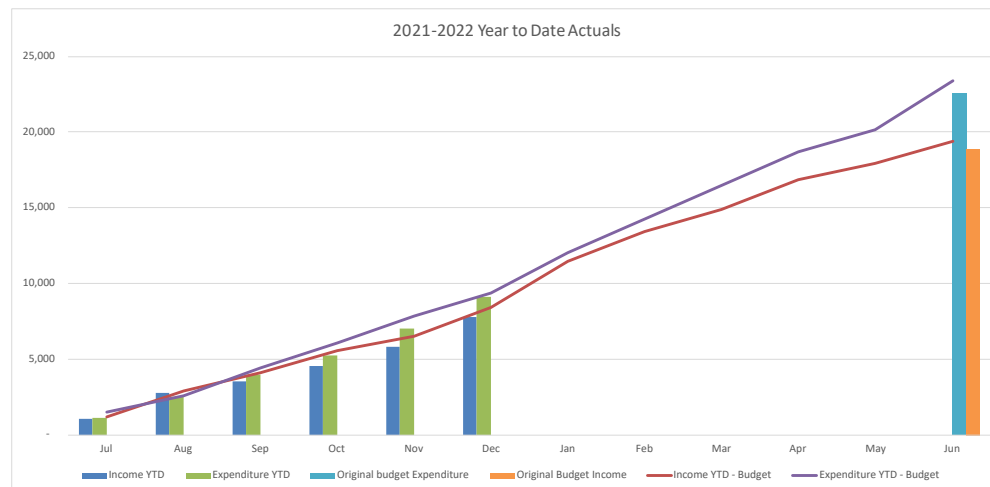


## 06.04. Economic Development and Property Operating Statement



December 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	1,648	1,373	275	4,583	4,954	(372)	5,966	12,813	11,385	717	-	12,082		Holiday parks behind on year to date budgets by \$380k due to COVID lockdowns and park closures. This will be addressed with a Q2 Adjustment
Other Revenue	1	150	(149)	563	754	(191)	1,343	3,267	2,315	-	-	2,315		Central Coast Stadium, Cemeteries and Patonga camp ground behind on year to date budgets due to COVID lockdowns. This will be addressed with a Q2 Adjustment
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	1	6	(5)	15	34	(19)	47	231	84	-	-	84		Woy Woy carpark is behind on recovery of electrical reimbursement from TfNSW. This will be addressed during the course of the financial year.
Gain on Disposal	-	-	-	-	-	-	-	454	-	-	-	-		
Other Income	303	352	(49)	2,624	2,650	(26)	2,296	4,354	5,103	(169)	-	4,934		Commercial rentals behind year to date budgets due to COVID regulations and tenant hardships. This will be addressed with a Q2 adjustment.
Internal Revenue	-	-	-	1	-	1	-	1	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>1,952</b>	<b>1,880</b>	<b>72</b>	<b>7,786</b>	<b>8,393</b>	<b>(607)</b>	<b>9,652</b>	<b>21,119</b>	<b>18,867</b>	<b>548</b>	<b>-</b>	<b>19,416</b>		
<b>Operating Expenses</b>														
Employee Costs	349	371	22	1,694	1,823	129	2,275	4,740	3,861	(101)	-	3,761		
Borrowing Costs	-	-	-	-	-	-	-	14	-	-	-	-		
Materials and Services	1,069	507	(563)	3,005	3,065	60	4,429	11,167	10,307	343	-	10,650		
Depreciation and Amortisation	283	218	(65)	1,701	1,701	-	1,651	3,357	3,558	-	-	3,558		
Other Expenses	57	59	2	179	228	49	316	628	488	163	-	651		
Loss on Disposal	-	-	-	-	-	-	-	170	-	-	-	-		
Internal Expenses	80	118	39	966	1,010	44	1,075	2,000	1,813	(94)	-	1,719		
Overheads	255	255	-	1,529	1,529	-	1,464	3,890	2,522	537	-	3,058		
<b>Total Expenses attributable to Operations</b>	<b>2,093</b>	<b>1,528</b>	<b>(565)</b>	<b>9,075</b>	<b>9,357</b>	<b>282</b>	<b>11,210</b>	<b>25,966</b>	<b>22,549</b>	<b>849</b>	<b>-</b>	<b>23,398</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(141)</b>	<b>352</b>	<b>(493)</b>	<b>(1,290)</b>	<b>(964)</b>	<b>(326)</b>	<b>(1,558)</b>	<b>(4,847)</b>	<b>(3,682)</b>	<b>(300)</b>	<b>-</b>	<b>(3,982)</b>		
Capital Grants	3	250	(247)	3	250	(247)	1,807	2,380	500	-	-	500		
Capital Contributions	-	-	-	-	-	-	-	207	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>3</b>	<b>250</b>	<b>(247)</b>	<b>3</b>	<b>250</b>	<b>(247)</b>	<b>1,807</b>	<b>2,587</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>500</b>		
<b>Net Operating Result</b>	<b>(138)</b>	<b>602</b>	<b>(740)</b>	<b>(1,286)</b>	<b>(714)</b>	<b>(572)</b>	<b>249</b>	<b>(2,260)</b>	<b>(3,182)</b>	<b>(300)</b>	<b>-</b>	<b>(3,482)</b>		



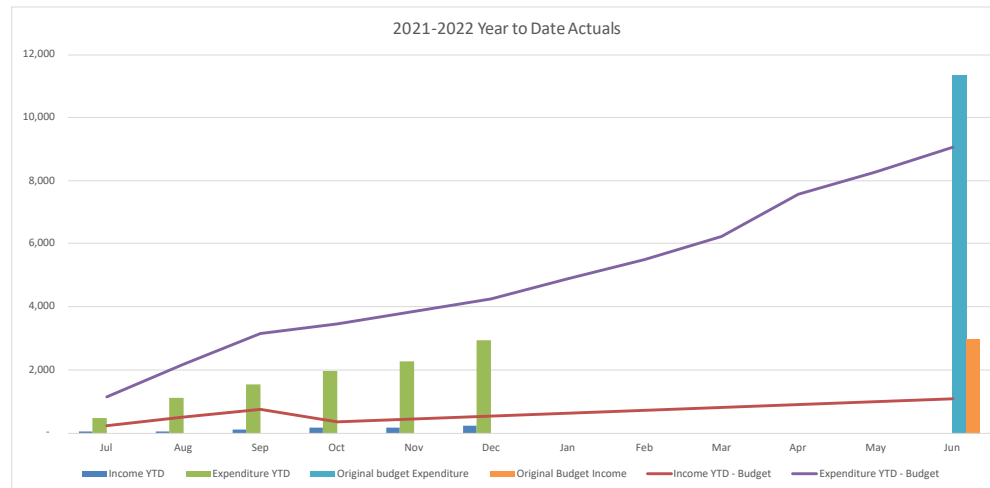
## 06.05. Facilities and Asset Management

### Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	3	2	1	21	14	7	11	24	29	-	-	29	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	9	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	0	(0)	-	1	(1)	-	-	2	-	-	2	●	
Internal Revenue	51	88	(37)	212	526	(314)	1,225	2,597	2,930	(1,878)	-	1,052	●	Unfavourable variance in internal revenue as a result of timing in reactive maintenance.
<b>Total Income attributable to Operations</b>	<b>54</b>	<b>90</b>	<b>(36)</b>	<b>233</b>	<b>541</b>	<b>(309)</b>	<b>1,236</b>	<b>2,630</b>	<b>2,961</b>	<b>(1,878)</b>	<b>-</b>	<b>1,083</b>		
<b>Operating Expenses</b>														
Employee Costs	543	539	(4)	2,500	2,640	139	3,856	8,314	5,593	(143)	-	5,451	●	
Borrowing Costs	-	-	-	-	-	-	-	68	-	-	-	-	●	
Materials and Services	314	347	32	1,440	2,387	947	2,773	5,466	5,590	(1,175)	-	4,415	●	
Depreciation and Amortisation	189	(159)	(348)	1,134	1,134	-	1,415	3,235	3,101	-	-	3,101	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	46	-	-	-	-	●	
Internal Expenses	126	151	26	815	1,040	226	1,516	2,920	3,402	(1,383)	-	2,019	●	
Overheads	(492)	(492)	-	(2,955)	(2,955)	-	(4,989)	(9,365)	(6,346)	437	-	(5,910)	●	
<b>Total Expenses attributable to Operations</b>	<b>679</b>	<b>386</b>	<b>(293)</b>	<b>2,933</b>	<b>4,246</b>	<b>1,312</b>	<b>4,572</b>	<b>10,684</b>	<b>11,340</b>	<b>(2,264)</b>	<b>-</b>	<b>9,075</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(625)</b>	<b>(296)</b>	<b>(330)</b>	<b>(2,701)</b>	<b>(3,704)</b>	<b>1,004</b>	<b>(3,336)</b>	<b>(8,054)</b>	<b>(8,379)</b>	<b>386</b>	<b>-</b>	<b>(7,992)</b>		
Capital Grants	-	-	-	-	-	-	52	246	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>52</b>	<b>246</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(625)</b>	<b>(296)</b>	<b>(330)</b>	<b>(2,701)</b>	<b>(3,704)</b>	<b>1,004</b>	<b>(3,284)</b>	<b>(7,808)</b>	<b>(8,379)</b>	<b>386</b>	<b>-</b>	<b>(7,992)</b>		



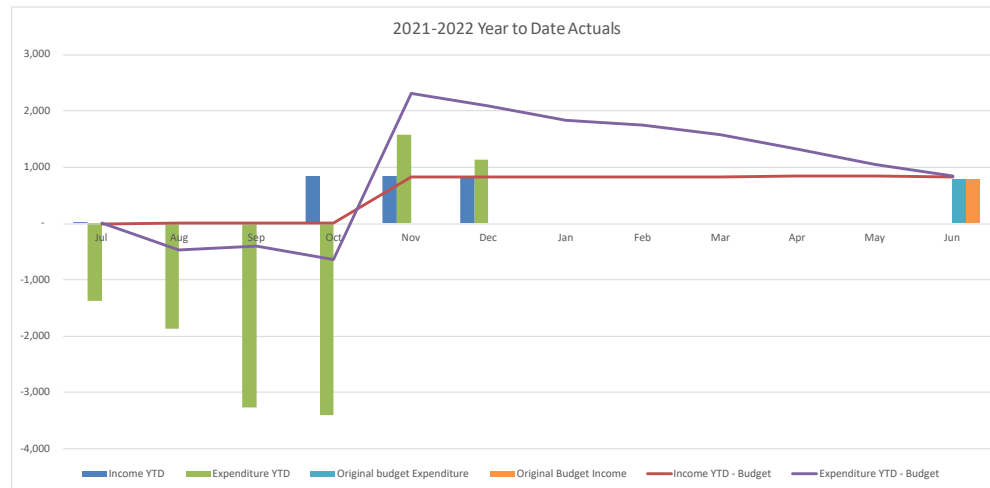
## 06.06. Governance and Risk

### Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	1	1	0	8	5	4	3	7	10	-	-	10	●	
Other Revenue	-	-	-	829	825	4	10	813	764	61	-	825	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>838</b>	<b>830</b>	<b>8</b>	<b>13</b>	<b>820</b>	<b>773</b>	<b>61</b>	<b>-</b>	<b>835</b>		
<b>Operating Expenses</b>														
Employee Costs	280	444	164	1,956	2,386	430	2,721	5,233	4,937	(72)	-	4,865	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	94	159	66	4,119	4,645	526	4,119	4,969	8,002	(2,158)	-	5,844	●	
Depreciation and Amortisation	1	(2)	(3)	4	4	-	0	13	16	0	-	16	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	5	5	0	31	33	2	48	97	69	(3)	-	66	●	
Overheads	(830)	(830)	-	(4,978)	(4,978)	-	(4,942)	(5,980)	(12,251)	2,295	-	(9,956)	●	
<b>Total Expenses attributable to Operations</b>	<b>(450)</b>	<b>(223)</b>	<b>227</b>	<b>1,132</b>	<b>2,090</b>	<b>958</b>	<b>1,946</b>	<b>4,332</b>	<b>773</b>	<b>61</b>	<b>-</b>	<b>835</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>451</b>	<b>224</b>	<b>227</b>	<b>(294)</b>	<b>(1,260)</b>	<b>966</b>	<b>(1,933)</b>	<b>(3,512)</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>451</b>	<b>224</b>	<b>227</b>	<b>(294)</b>	<b>(1,260)</b>	<b>966</b>	<b>(1,933)</b>	<b>(3,512)</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>		

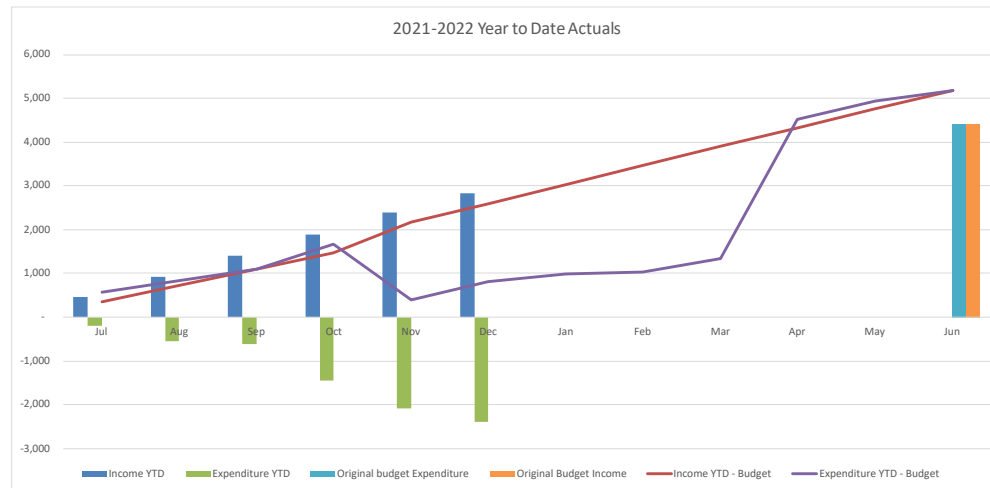


# 06.07. Information and Technology Operating Statement



December 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	158	155	3	1,154	931	224	955	1,974	1,862	-	-	1,862	●	
Other Revenue	0	0	0	7	1	6	7	30	2	-	-	-	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	0	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	278	278	0	1,666	1,666	0	1,530	3,020	2,540	792	-	3,332	●	
<b>Total Income attributable to Operations</b>	<b>436</b>	<b>433</b>	<b>3</b>	<b>2,827</b>	<b>2,598</b>	<b>229</b>	<b>2,492</b>	<b>5,024</b>	<b>4,404</b>	<b>792</b>	<b>-</b>	<b>5,196</b>		
<b>Operating Expenses</b>														
Employee Costs	802	790	(12)	3,579	3,858	279	6,589	12,341	8,186	(216)	-	7,970	●	
Borrowing Costs	-	-	-	-	-	-	-	1	-	-	-	-	●	
Materials and Services	979	1,579	600	6,534	9,087	2,554	8,110	21,001	17,621	1,360	-	18,981	●	
Depreciation and Amortisation	304	438	134	1,854	2,229	375	3,511	6,598	8,751	(1,785)	-	6,966	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	1	-	-	-	-	●	
Internal Expenses	16	15	(1)	94	93	(1)	70	96	310	(124)	-	185	●	
Overheads	(2,409)	(2,409)	-	(14,453)	(14,453)	-	(15,923)	(31,449)	(30,464)	1,557	-	(28,907)	●	
<b>Total Expenses attributable to Operations</b>	<b>(308)</b>	<b>413</b>	<b>721</b>	<b>(2,392)</b>	<b>814</b>	<b>3,207</b>	<b>2,357</b>	<b>8,590</b>	<b>4,404</b>	<b>792</b>	<b>-</b>	<b>5,196</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>744</b>	<b>20</b>	<b>724</b>	<b>5,220</b>	<b>1,784</b>	<b>3,436</b>	<b>135</b>	<b>(3,566)</b>	<b>(0)</b>	<b>0</b>	<b>-</b>	<b>0</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>744</b>	<b>20</b>	<b>724</b>	<b>5,220</b>	<b>1,784</b>	<b>3,436</b>	<b>135</b>	<b>(3,566)</b>	<b>(0)</b>	<b>0</b>	<b>-</b>	<b>0</b>		

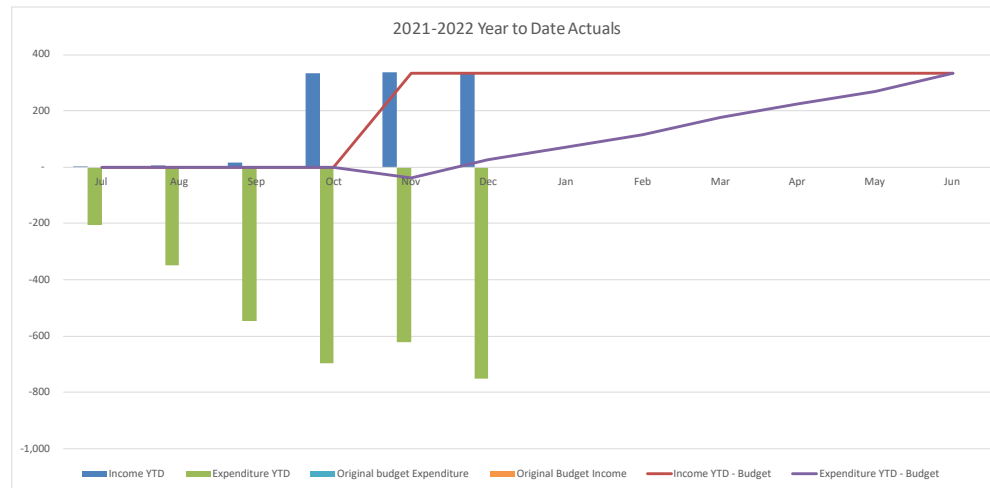


## 06.08. Legal Unit Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	0	-	0	6	4	3	10	16	-	4	-	4	●	
Other Revenue	0	-	0	331	330	0	19	31	-	330	-	330	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>337</b>	<b>334</b>	<b>3</b>	<b>29</b>	<b>47</b>	<b>-</b>	<b>334</b>	<b>-</b>	<b>334</b>		
<b>Operating Expenses</b>														
Employee Costs	66	86	20	328	400	72	537	1,011	887	(42)	-	846	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	35	208	173	304	1,010	706	1,122	1,479	2,498	(241)	-	2,257	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	2	2	0	11	12	1	19	35	44	(20)	-	24	●	
Overheads	(233)	(233)	-	(1,396)	(1,396)	-	(1,998)	(2,478)	(3,429)	637	-	(2,793)	●	
<b>Total Expenses attributable to Operations</b>	<b>(130)</b>	<b>63</b>	<b>193</b>	<b>(753)</b>	<b>25</b>	<b>778</b>	<b>(319)</b>	<b>47</b>	<b>-</b>	<b>334</b>	<b>-</b>	<b>334</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>131</b>	<b>(63)</b>	<b>194</b>	<b>1,090</b>	<b>308</b>	<b>782</b>	<b>348</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>131</b>	<b>(63)</b>	<b>194</b>	<b>1,090</b>	<b>308</b>	<b>782</b>	<b>348</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>		

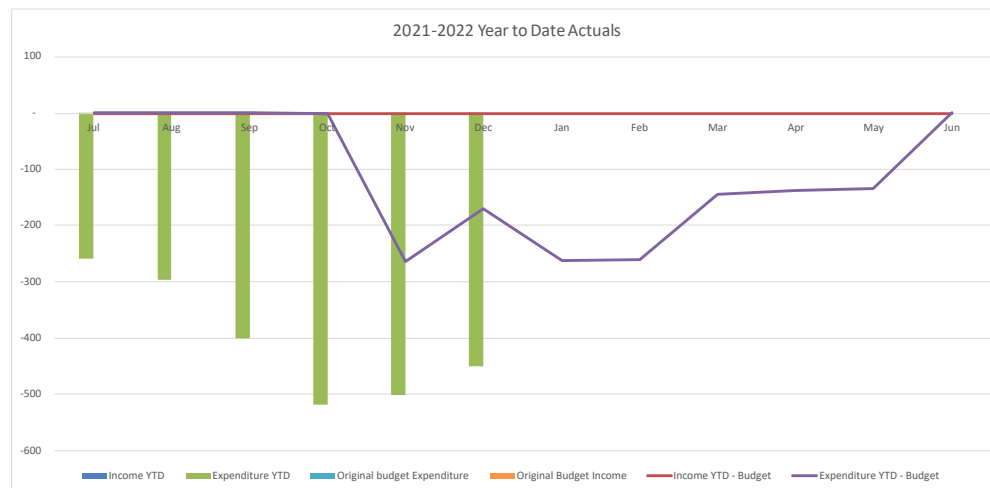


## 06.09. People and Culture Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	-	-	-	-	-	-	(3)	(3)	-	-	-	-	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	(3)	(3)	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	645	623	(22)	3,143	3,135	(8)	3,814	7,990	6,302	88	-	6,391	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	78	145	67	443	740	297	611	1,526	2,311	(612)	-	1,699	●	
Depreciation and Amortisation	0	0	(0)	2	2	-	2	4	4	0	-	4	●	
Other Expenses	-	1	1	-	8	8	-	-	15	-	-	15	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	17	14	(3)	100	84	(16)	146	255	242	(74)	-	168	●	
Overheads	(690)	(690)	-	(4,138)	(4,138)	-	(5,434)	(9,778)	(8,874)	597	-	(8,277)	●	
<b>Total Expenses attributable to Operations</b>	<b>50</b>	<b>94</b>	<b>43</b>	<b>(451)</b>	<b>(170)</b>	<b>281</b>	<b>(861)</b>	<b>(3)</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(50)</b>	<b>(94)</b>	<b>43</b>	<b>451</b>	<b>170</b>	<b>281</b>	<b>858</b>	<b>0</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(50)</b>	<b>(94)</b>	<b>43</b>	<b>451</b>	<b>170</b>	<b>281</b>	<b>858</b>	<b>0</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>		

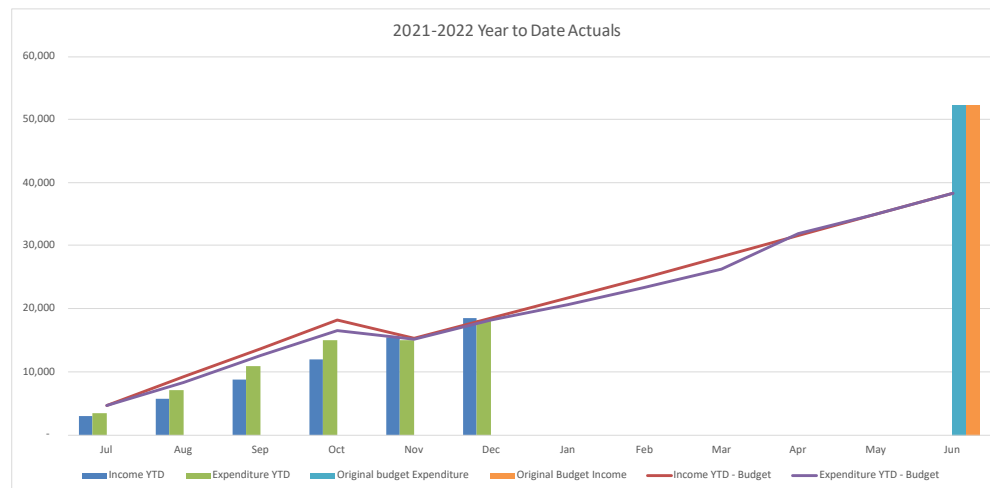


## 06.10. Plant and Fleet Operating Statement

December 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	38	18	20	184	107	77	122	1,073	213	-	-	213	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	183	149	35	903	827	77	805	2,638	2,408	(781)	-	1,627	●	
Gain on Disposal	-	-	-	-	-	-	922	2,007	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	2,873	3,039	(166)	17,424	17,592	(167)	20,433	37,758	49,626	(13,154)	-	36,472	●	Proactive under-utilised asset reduction program impacting income, variance offset by favourable other revenue and grants/contributions.
<b>Total Income attributable to Operations</b>	<b>3,094</b>	<b>3,205</b>	<b>(111)</b>	<b>18,512</b>	<b>18,525</b>	<b>(13)</b>	<b>22,282</b>	<b>43,476</b>	<b>52,247</b>	<b>(13,935)</b>	-	<b>38,312</b>		
<b>Operating Expenses</b>														
Employee Costs	880	880	0	3,987	4,224	237	5,230	11,710	8,813	(159)	-	8,654	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	1,067	837	(230)	6,613	6,306	(306)	7,709	15,560	12,297	-	-	12,297	●	Variance due to reactive repairs, fuel price and use of contract hired trucks and plant to support civil works, the latter expense offset via internal revenue.
Depreciation and Amortisation	534	533	(1)	3,436	3,436	-	4,159	7,811	9,010	-	-	9,010	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	206	260	-	-	-	-	●	
Internal Expenses	280	265	(15)	1,571	1,591	20	1,812	3,482	4,259	(1,078)	-	3,181	●	
Overheads	431	431	-	2,585	2,585	-	9,877	4,671	17,868	(12,698)	-	5,170	●	
<b>Total Expenses attributable to Operations</b>	<b>3,192</b>	<b>2,947</b>	<b>(246)</b>	<b>18,191</b>	<b>18,141</b>	<b>(50)</b>	<b>28,993</b>	<b>43,495</b>	<b>52,247</b>	<b>(13,935)</b>	-	<b>38,312</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(98)</b>	<b>259</b>	<b>(357)</b>	<b>321</b>	<b>384</b>	<b>(63)</b>	<b>(6,711)</b>	<b>(20)</b>	<b>(0)</b>	<b>(0)</b>	-	<b>(0)</b>		
Capital Grants	73	-	73	73	-	73	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	98	98	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>73</b>	<b>-</b>	<b>73</b>	<b>73</b>	<b>-</b>	<b>73</b>	<b>98</b>	<b>98</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(26)</b>	<b>259</b>	<b>(284)</b>	<b>393</b>	<b>384</b>	<b>9</b>	<b>(6,612)</b>	<b>79</b>	<b>(0)</b>	<b>(0)</b>	-	<b>(0)</b>		





## 06.11. Procurement and Project Management Operating Statement



December 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	(0)	-	-	-	-	●	
Other Revenue	-	5	(5)	24	30	(7)	18	26	60	-	-	60	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Income	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	1,219	1,276	(57)	6,996	7,535	(539)	8,294	15,016	15,618	(400)	-	15,218	●	
<b>Total Income attributable to Operations</b>	<b>1,219</b>	<b>1,281</b>	<b>(62)</b>	<b>7,019</b>	<b>7,565</b>	<b>(545)</b>	<b>8,313</b>	<b>15,042</b>	<b>15,678</b>	<b>(400)</b>	-	<b>15,278</b>	●	Unfavourable variance in internal income attributed to reduction in energy expenditure.
<b>Operating Expenses</b>														
Employee Costs	523	398	(124)	2,050	2,024	(27)	2,747	6,303	4,123	(28)	-	4,096	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Services	1,267	1,294	26	7,127	7,637	510	8,386	15,465	15,709	(283)	-	15,426	●	
Depreciation and Amortisation	0	(22)	(22)	2	2	-	27	46	57	-	-	57	●	
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	47	41	(6)	244	248	4	212	430	731	(235)	-	497	●	
Overheads	(400)	(400)	-	(2,398)	(2,398)	-	(2,376)	(4,747)	(4,942)	145	-	(4,797)	●	
<b>Total Expenses attributable to Operations</b>	<b>1,438</b>	<b>1,312</b>	<b>(126)</b>	<b>7,025</b>	<b>7,513</b>	<b>488</b>	<b>8,995</b>	<b>17,497</b>	<b>15,678</b>	<b>(400)</b>	-	<b>15,278</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(219)</b>	<b>(31)</b>	<b>(188)</b>	<b>(5)</b>	<b>52</b>	<b>(57)</b>	<b>(683)</b>	<b>(2,455)</b>	<b>0</b>	<b>(0)</b>	-	<b>(0)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	-	<b>-</b>		
<b>Net Operating Result</b>	<b>(219)</b>	<b>(31)</b>	<b>(188)</b>	<b>(5)</b>	<b>52</b>	<b>(57)</b>	<b>(683)</b>	<b>(2,455)</b>	<b>0</b>	<b>(0)</b>	-	<b>(0)</b>		

