

# Monthly Finance Report

## July 2021



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Central Coast Council  
Monthly Finance Report  
July 2021

Peter Correy  
24 August 2021





Financial Performance

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Monthly Finance Report July 2021

Date: 24 August 2021

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## Financial Performance

### Monthly Finance Report July 2021

The purpose of the monthly Finance Report is to provide the Executive Leadership Team with consolidated financial information for Central Coast Council to enable effective financial stewardship through the provision of information relevant to operations, capital expenditure funding and cash position.

The Report covers the following key areas of Council's finances:

- Year to date trading position for the consolidated entity, water and sewer funds and general/drainage/waste funds.
- Consolidated entity summary commentary with revenue and expenditure graphs
- Detailed consolidated results with commentary
- Summary capital expenditure by Directorate and funding source
- Cash and investments and borrowing position
- Year to date cashflow forecast to actual
- Restricted and unrestricted funds position

CONSOLIDATED TRADING SUMMARY					
	YTD				
	Actuals	Current Budget	Variance	Variance	Full Year Budget
	'000s	'000s	'000s	%	'000s
Operating Revenue	43,957	46,562	(2,605)	(5.6%)	666,792
Operating Expense	44,073	57,239	13,167	23.0%	659,749
Operating Surplus/(Deficit)	(116)	(10,677)	10,562		7,043
Capital Revenue	1,568	2,870	(1,303)	-45.4%	42,890
Other Capital Income (Asset disposals)	0	0	0	0.0%	0
Capital Loss (asset write-off)	0	0	0	0.0%	0
Net Result	1,452	(7,807)	9,259		49,933
Work in Progress	2,435	11,911	9,476	79.6%	175,040
Total Capital Expenditure	2,435	11,911	9,476		175,040

WATER & SEWER TRADING SUMMARY					
	YTD				
	Actuals	Current Budget	Variance	Variance	Full Year Budget
	'000s	'000s	'000s	%	'000s
Operating Revenue	9,180	9,191	(11)	(.1%)	151,540
Operating Expense	12,607	14,129	1,522	10.8%	163,175
Operating Surplus/(Deficit)	(3,427)	(4,939)	1,511		(11,635)
Capital Revenue	804	1,003	(199)	-19.8%	14,533
Other Capital Income (Asset disposals)	0	0	0	0.0%	0
Capital Loss (asset write-off)	0	0	0	0.0%	0
Net Result	(2,623)	(3,936)	1,313		2,898
Work in Progress	845	6,739	5,894	87.5%	65,358
Total Capital Expenditure	845	6,739	5,894		65,358

GENERAL, DRAINAGE & WASTE TRADING SUMMARY					
	YTD				
	Actuals	Current Budget	Variance	Variance	Full Year Budget
	'000s	'000s	'000s	%	'000s
Operating Revenue	34,777	37,371	(2,594)	(6.9%)	515,252
Operating Expense	31,466	43,110	11,645	27.0%	496,574
Operating Surplus/(Deficit)	3,312	(5,739)	9,050		18,678
Capital Revenue	764	1,868	(1,104)	-59.1%	28,357
Other Capital Income (Asset disposals)	0	0	0	0.0%	0
Capital Loss (asset write-off)	0	0	0	0.0%	0
Net Result	4,075	(3,871)	7,946		47,035
Work in Progress	1,590	5,172	3,582	69.3%	109,682
Total Capital Expenditure	1,590	5,172	3,582		109,682

## Consolidated Entity Summary Commentary

### Net Result

- The total Net Result (including capital revenues) as at 31 July 2021 is a surplus of \$1.45M compared to the budget deficit of \$7.81M.
- Council's operating surplus (excluding capital revenue) is a deficit of \$0.12M compared to the budget deficit of \$10.68M.

### Operating Revenue

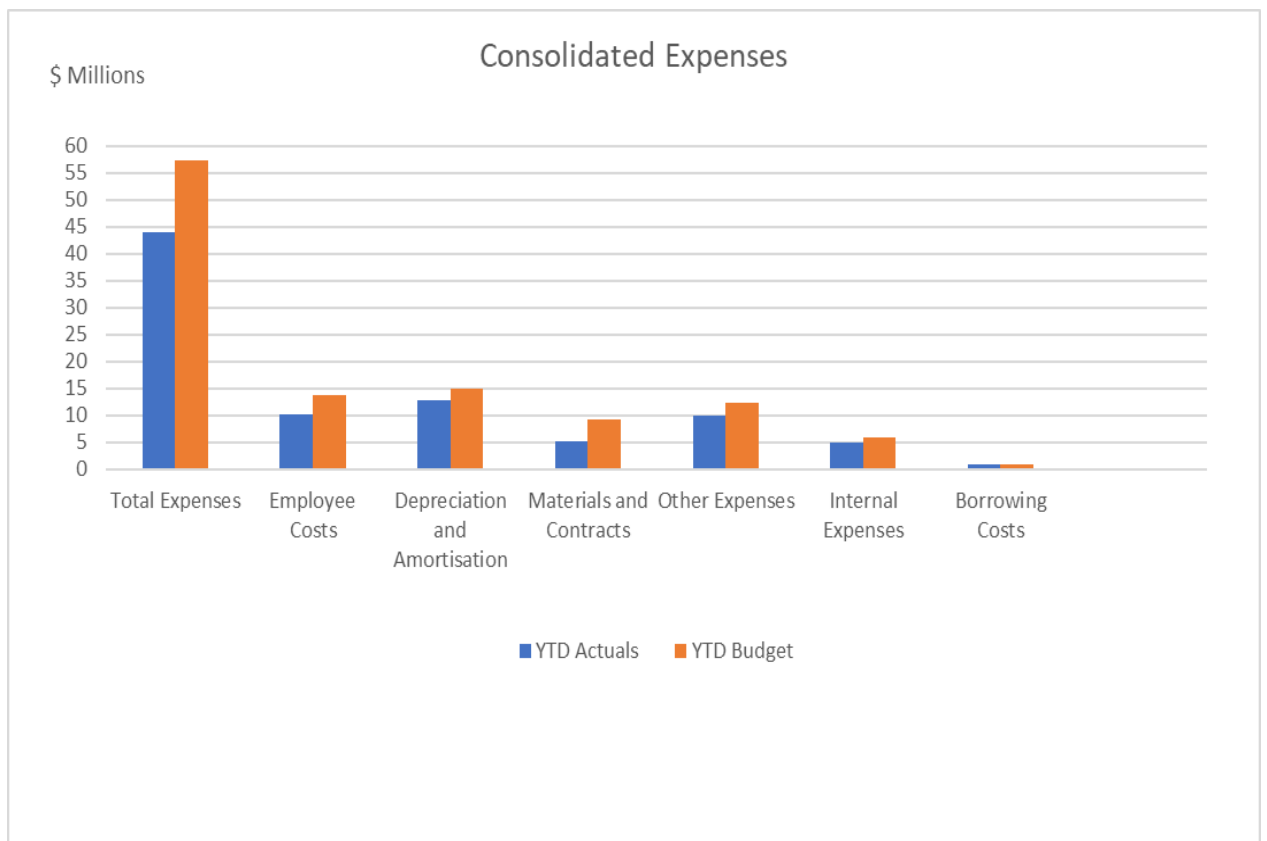
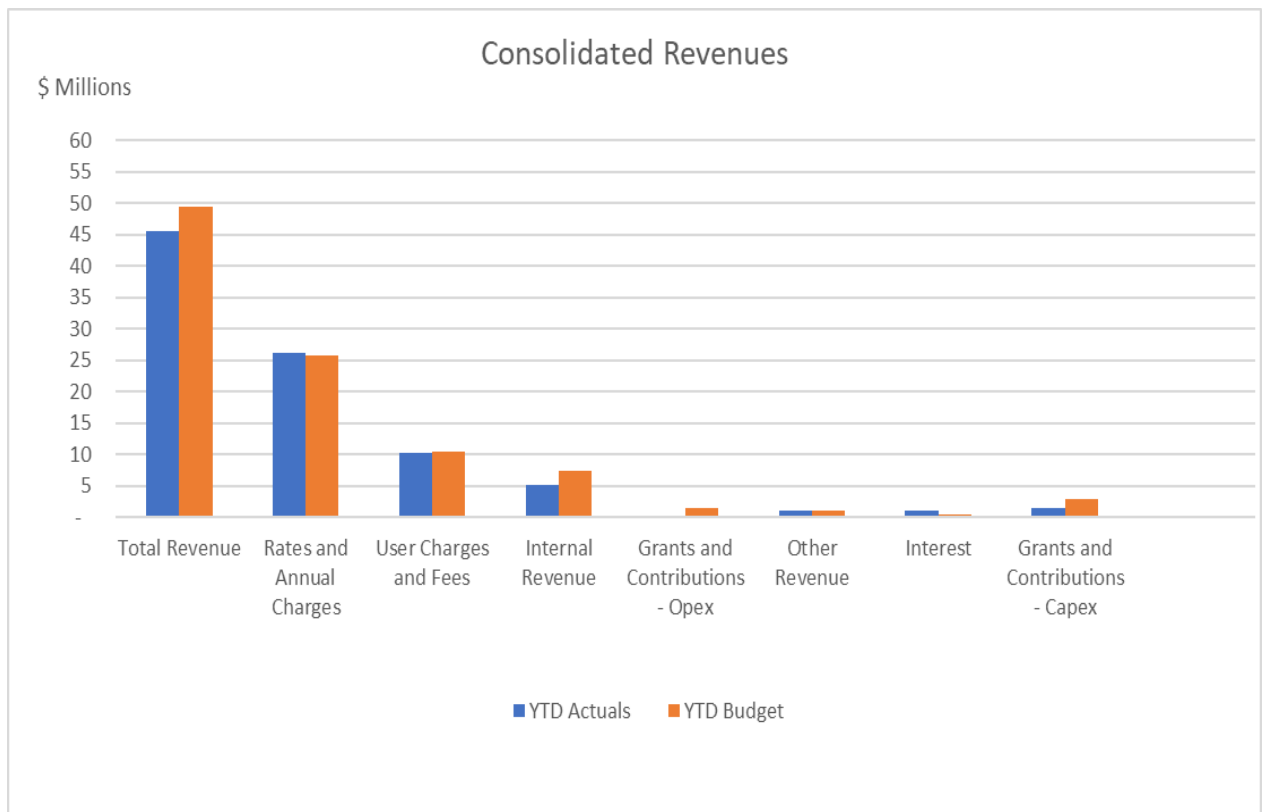
- \$2.61M under budget
- Revenue was under budget for the following:
  - Internal revenue \$2.18M
  - Operating grants and contributions \$1.32M, offset by increases in
  - Interest \$0.65M,
  - Rates and annual charges \$0.42M

### Operating Expenses

- \$13.17M under budget
- Cost savings were achieved in:
  - Employee costs \$3.56M
  - Materials and Contracts \$3.93M
  - Depreciation and Amortisation \$2.19M
  - Other general expenditure \$2.41M
  - Internal expenses \$1.06M

### Capital Expenditure

At 31 July there were 415 projects, 301 of which were in line with or under budget by \$10.2M, offset by 114 projects over budget by \$0.7M.



## Summary Consolidated Operational Results

	CURRENT MONTH			YEAR TO DATE			FULL YEAR		
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year Actual	Original Budget	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>									
Rates and Annual Charges	26,196	25,779	417	26,196	25,779	417	331,384	361,871	361,871
User Charges and Fees	10,318	10,392	(75)	10,318	10,392	(75)	142,283	142,512	142,512
Other Revenue	972	1,062	(90)	972	1,062	(90)	17,554	15,009	15,009
Interest	1,006	362	645	1,006	362	645	5,598	4,442	4,442
Grants and Contributions	247	1,566	(1,319)	247	1,566	(1,319)	43,532	49,491	49,491
Gain on Disposal	-	-	-	-	-	-	2,609	-	-
Internal Revenue	5,218	7,401	(2,183)	5,218	7,401	(2,183)	74,557	93,467	94,259
<b>Total Income attributable to Operations</b>	<b>43,957</b>	<b>46,562</b>	<b>(2,605)</b>	<b>43,957</b>	<b>46,562</b>	<b>(2,605)</b>	<b>617,517</b>	<b>666,792</b>	<b>667,584</b>
<b>Operating Expenses</b>									
Employee Costs	10,091	13,654	3,563	10,091	13,654	3,563	221,837	175,833	175,833
Borrowing Costs	958	976	18	958	976	18	16,414	17,471	17,471
Materials and Contracts	5,314	9,241	3,927	5,314	9,241	3,927	123,217	114,163	114,163
Depreciation and Amortisation	12,767	14,962	2,195	12,767	14,962	2,195	160,944	177,106	177,106
Other Expenses	10,011	12,419	2,408	10,011	12,419	2,408	90,255	100,822	100,822
Loss on Disposal	-	-	-	-	-	-	6,491	-	-
Internal Expenses	4,932	5,987	1,055	4,932	5,987	1,055	59,051	74,354	75,146
Overheads	0	0	0	0	0	0	(0)	0	0
<b>Total Expenses attributable to Operations</b>	<b>44,073</b>	<b>57,239</b>	<b>13,167</b>	<b>44,073</b>	<b>57,239</b>	<b>13,167</b>	<b>678,209</b>	<b>659,749</b>	<b>660,541</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(116)</b>	<b>(10,677)</b>	<b>10,562</b>	<b>(116)</b>	<b>(10,677)</b>	<b>10,562</b>	<b>(60,693)</b>	<b>7,043</b>	<b>7,043</b>
Capital Grants	857	-	857	857	-	857	38,171	8,445	8,445
Capital Contributions	711	2,870	(2,159)	711	2,870	(2,159)	46,373	34,445	34,445
<b>Grants and Contributions Capital Received</b>	<b>1,568</b>	<b>2,870</b>	<b>(1,303)</b>	<b>1,568</b>	<b>2,870</b>	<b>(1,303)</b>	<b>84,544</b>	<b>42,890</b>	<b>42,890</b>
<b>Net Operating Result</b>	<b>1,452</b>	<b>(7,807)</b>	<b>9,259</b>	<b>1,452</b>	<b>(7,807)</b>	<b>9,259</b>	<b>23,851</b>	<b>49,933</b>	<b>49,933</b>

## Revenue

- Rates and Annual Charges  
Favourable variance of \$0.4M attributable to an increase in domestic waste charges \$2.8M offset by reduced drainage charges (\$0.9M) and Council subsidised pensioner rebates omitted from rates SRV calculation and not included in budget.
- User Charges and Fees  
Unfavourable variance of \$0.08M with a number of offsetting minor variances.
- Other Revenue  
Unfavourable variance of \$0.09M with a number of offsetting minor variances.
- Interest  
Favourable variance of \$0.65M due to unrealised gains on investments
- Internal Revenue  
Unfavourable variance of \$2.18M due to lower recovery from Capex activities aligned to Council's plant and fleet \$1.6M, tipping \$0.2M and facilities maintenance \$0.2M business operations.
- Operating Contributions  
Unfavourable variance of \$1.32M due to timing variance of RMS contributions.



- **Capital Grants**  
Favourable variance of \$0.86M due to timing of works on capital projects in Infrastructure Services, Water and Sewer.
- **Capital Contributions**  
Unfavourable variance of \$2.16M due to reduction in Sec. 7.11 contributions and reduced Sec. 64 contributions for water and sewer.

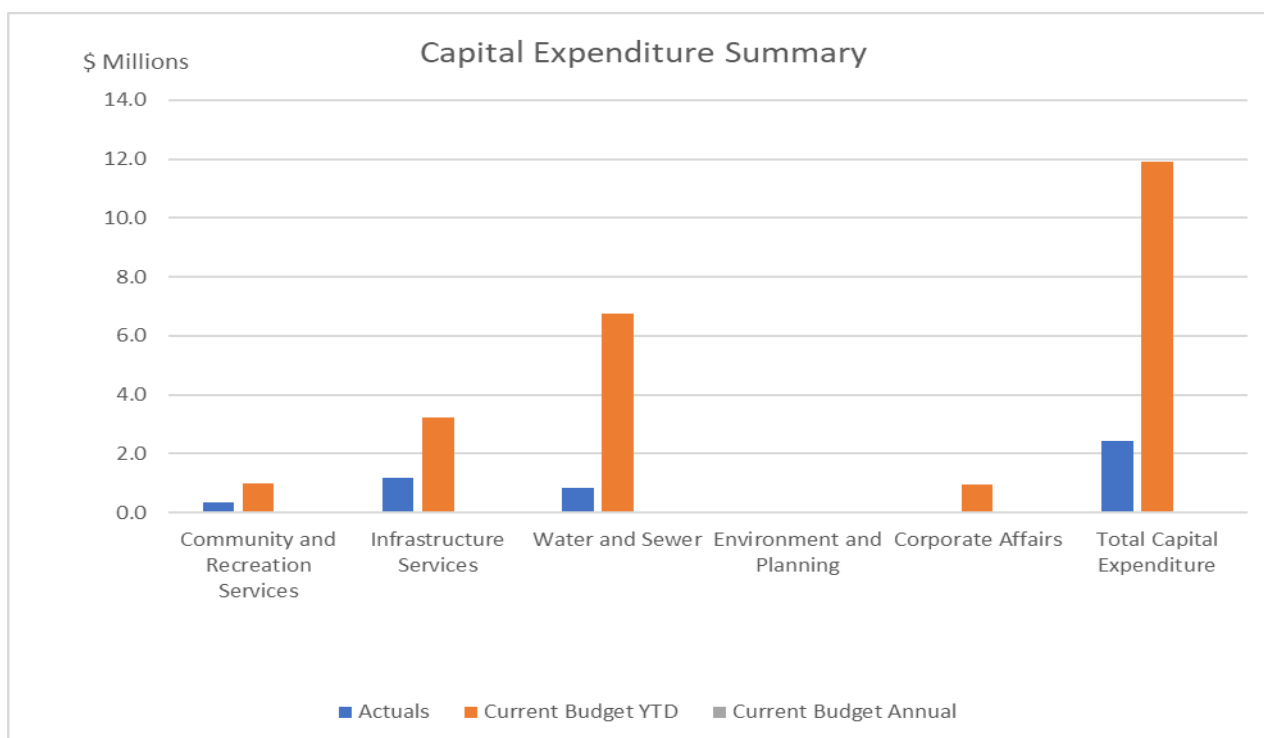
### Expenditure

- **Employee Costs**  
Favourable variance of \$3.56M due to vacant FTE roles.
- **Materials and Contracts**  
Favourable variance of \$3.93M in materials, contract labour costs and consultancy costs through Council's focus on tightening expenditure to priority works only.
- **Depreciation and Amortisation**  
Favourable variance of \$2.196M due to reduced capitalised WIP.
- **Other Expenses**  
Favourable variance of \$2.41M due to restricted expenditure across all expense categories.
- **Borrowing costs** favourable variance of \$1.3M due to early pay-out of Sewer loans
- **Internal Expenses**  
Favourable variance of \$1.06M due to lower charges for plant and fleet \$0.5M, facilities maintenance \$0.3M and rates & charges \$0.3M.

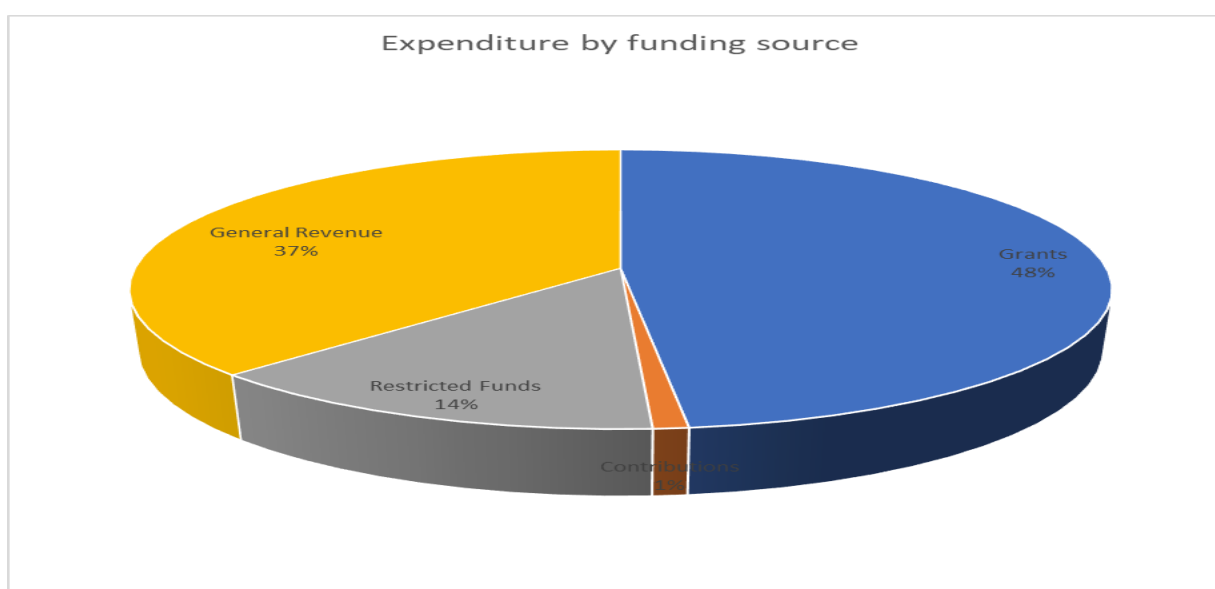
### Summary Capital Expenditure by Directorate and Funding Source

Department	YTD				Annual
	Actuals	Current Budget	Variance	Variance	Current Budget
	'000s	'000s	'000s	%	'000s
Community and Recreation Services	345	989	(644)	(65.1%)	13,981
Infrastructure Services	1,188	3,235	(2,047)	(63.3%)	66,390
Water and Sewer	845	6,739	(5,894)	(87.5%)	65,358
Environment and Planning	39	11	28	254.5%	1,675
Corporate Affairs	18	937	(919)	(98.1%)	27,636
<b>Total Capital Expenditure</b>	<b>2,435</b>	<b>11,911</b>	<b>(9,476)</b>	<b>(79.6%)</b>	<b>175,040</b>

## Capital Expenditure Summary



YTD Actuals by funding source				
Department	Grants	Contributions	Restricted Funds	General Revenue
	'000s	'000s	'000s	'000s
Community and Recreation Services	230	9	0	106
Infrastructure Services	599	16	284	290
Water and Sewer	335	0	38	471
Environment and Planning	7	0	0	32
Corporate Affairs	0	0	8	11
<b>Total Capital Expenditure</b>	<b>1,171</b>	<b>25</b>	<b>330</b>	<b>910</b>



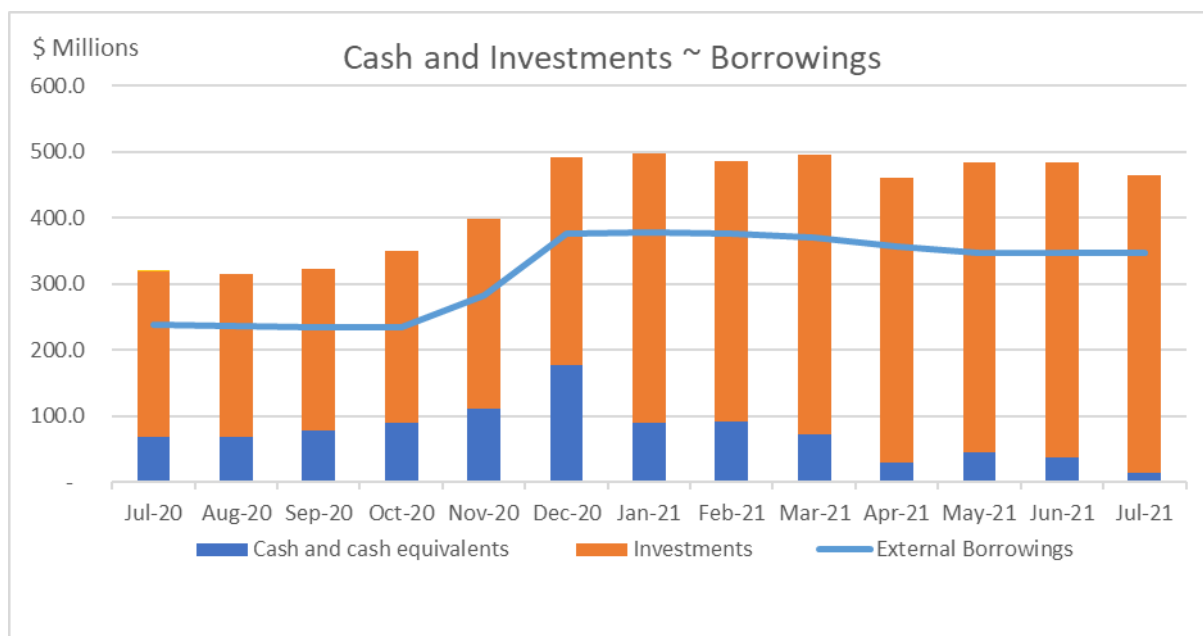
### Donated (non-cash) Assets

There were no donated assets during July.

### Cash/Investments and Borrowings

Cash balance at 31 July is \$465.0M, a reduction of \$19.4M from 30 June due to a combination of year- end supplier payments and the cyclical reduction in rates and charges receipts.

External borrowings are currently \$346.9M.



### YTD Cashflow Summaries

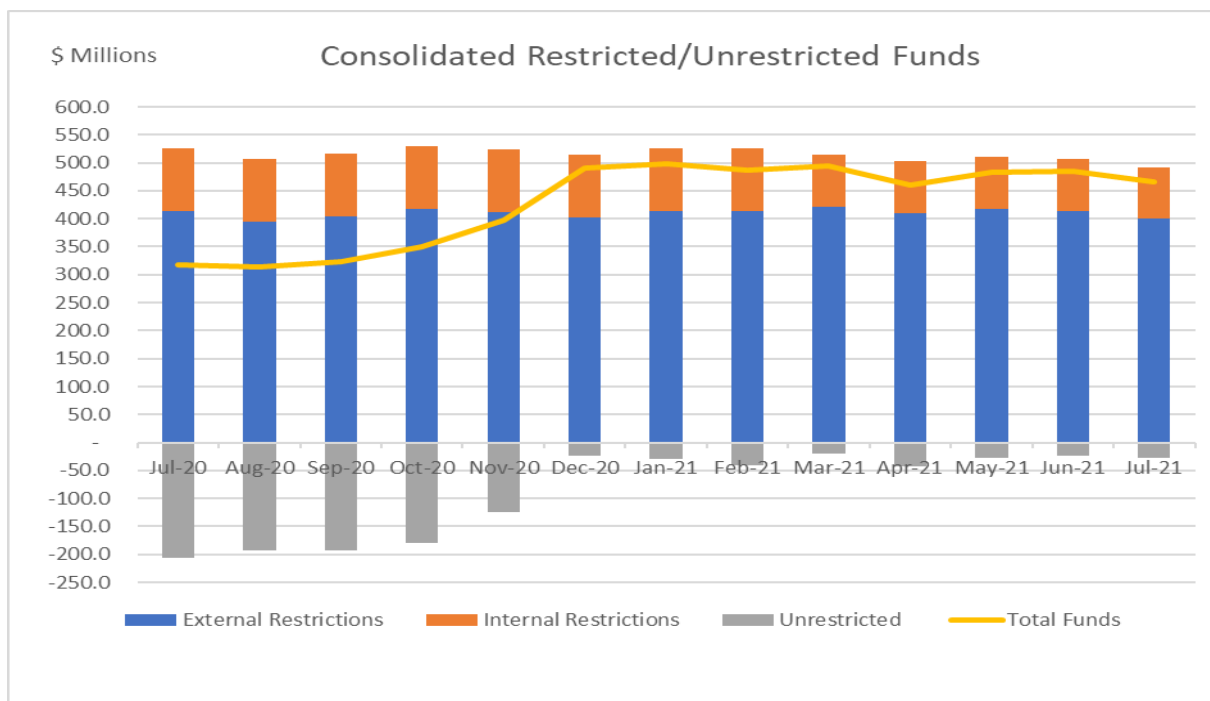
	Forecast @ 31 Jul \$'000	Actual @ 31 Jul \$'000	YTD Movement \$'000	Forecast @ 30 June 2022 \$'000
<b>CASH FLOW MOVEMENTS</b>				
<b>Opening cash &amp; investments @ 1 July 2021</b>	484,418	484,418		484,418
Income receipts (incl Capital grants & contributions)	49,994	28,569	(21,425)	738,916
Operational payments	(66,232)	(50,364)	15,869	(513,974)
<b>Net operating cash inflow / (outflow)</b>	(16,238)	(21,794)	(5,556)	224,942
Capital projects payments	(14,587)	(2,439)	12,147	(162,893)
Asset sales	0	5,073	5,073	5,073
Financing receipts	0	0	0	12,779
Financing repayments	(278)	(278)	0	(39,540)
<b>Total cash inflow / (outflow)</b>	(31,103)	(19,439)	11,664	40,361
<b>Closing cash &amp; investments</b>	<b>453,315</b>	<b>464,979</b>	<b>11,664</b>	<b>524,779</b>
Represented by:				
Externally restricted cash	333,740	330,784	(2,956)	317,731
Internally restricted cash	92,899	93,872	973	93,872
Unrestricted cash	26,676	40,323	13,647	113,177
<b>Total cash</b>	<b>453,315</b>	<b>464,979</b>	<b>11,664</b>	<b>524,779</b>

Council's cash position at 31 July was \$11.7M higher than forecast due principally to reduced materials and services payments \$10.6M and reduced capital payments \$12.1M, offset by delayed rates and annual charges receipts.

	General Fund \$'000	Water Fund \$'000	Sewer Fund \$'000	Drainage Fund \$'000	Domestic Waste Fund \$'000	Consolidated \$'000
<b>ACTUAL MONTHLY CASH FLOW (by FUND)</b>						
Opening cash & investments @ 1 July 2021	248,959	962	138,432	166	95,899	484,418
Income receipts (incl Capital grants & contributions)	16,396	3,298	2,913	958	5,005	28,569
Operational payments	(30,139)	(7,045)	(5,682)	(2,012)	(5,486)	(50,364)
<b>Net operating cash inflow / (outflow)</b>	<b>(13,743)</b>	<b>(3,748)</b>	<b>(2,769)</b>	<b>(1,054)</b>	<b>(481)</b>	<b>(21,794)</b>
Capital projects payments	(1,470)	(523)	(322)	(125)	0	(2,439)
Asset sales	5,073	0	0	0	0	5,073
Financing receipts	0	0	0	0	0	0
Financing repayments	(278)	0	0	0	0	(278)
<b>Total cash inflow / (outflow)</b>	<b>(10,418)</b>	<b>(4,270)</b>	<b>(3,091)</b>	<b>(1,179)</b>	<b>(481)</b>	<b>(19,439)</b>
<b>Closing cash &amp; investments @ 31 July 2021</b>	<b>238,541</b>	<b>(3,308)</b>	<b>135,341</b>	<b>(1,012)</b>	<b>95,418</b>	<b>464,979</b>
Represented by:						
Externally restricted cash	176,944	6,308	22,249	36,235	89,047	330,784
Internally restricted cash	91,913	1,026	877	55	0	93,872
Unrestricted cash	(30,316)	(10,643)	112,215	(37,303)	6,371	40,323
<b>Total cash</b>	<b>238,541</b>	<b>(3,308)</b>	<b>135,341</b>	<b>(1,012)</b>	<b>95,418</b>	<b>464,979</b>

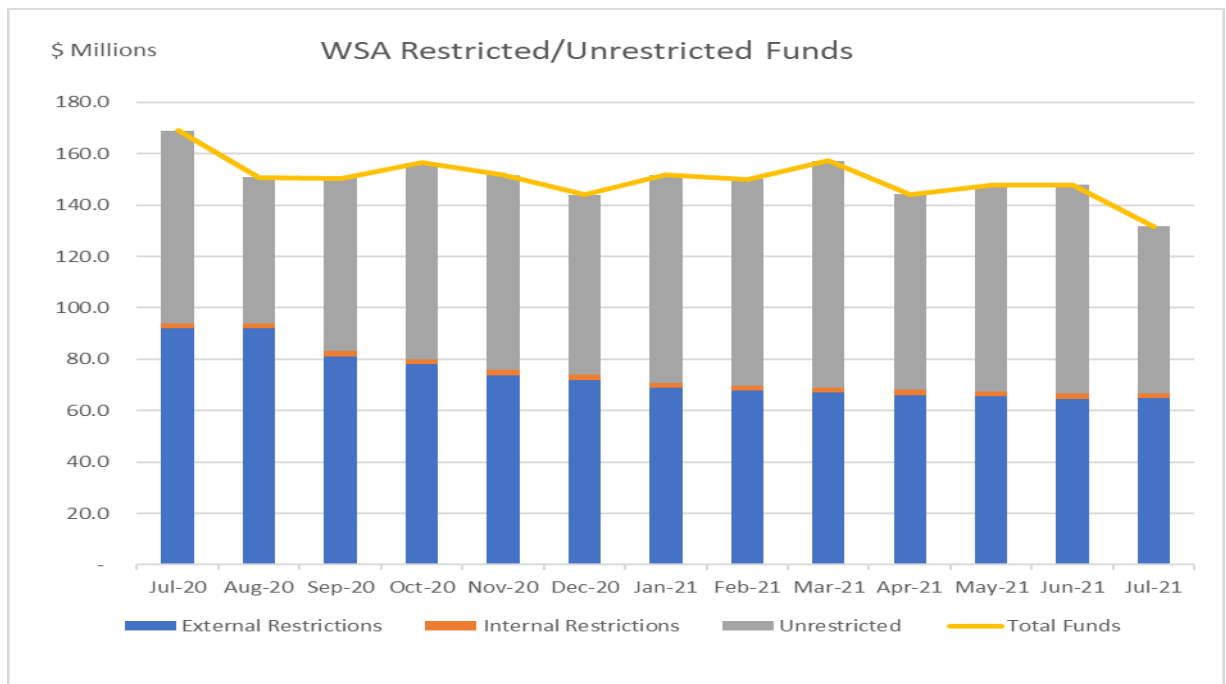
## Restricted Funds

External restricted funds balance includes both restricted and unrestricted WSA funds. Through external funding and rationalisation of internal restricted fund balances, the unrestricted fund balance has improved from (\$206.5M) at 31 July '20 to (\$27M) at 31 July '21.



The table below shows the net position of unrestricted funds for the Water Supply Authority of \$65.0M. A further breakdown of the tabled amounts has the unrestricted amount for each fund within the WSA as follows:

- Water Fund (\$10.6M)
- Sewer \$112.2M
- Drainage (\$37.3M)







# Chief Executive Officer Monthly Financial Reports

July 2021



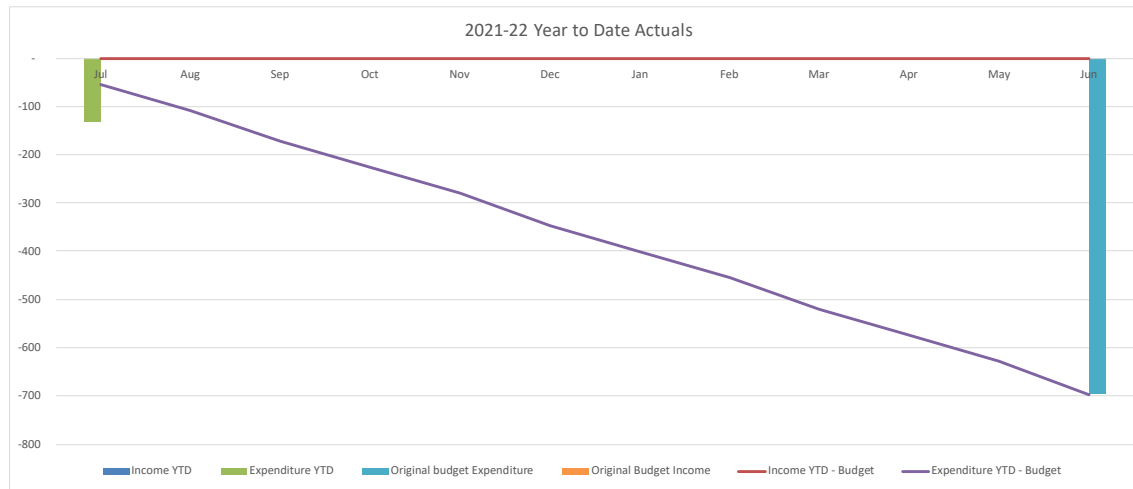
# 01. Office of the Chief Executive Officer

## Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	(0)	0	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	(0)	0	-	-	-	-
<b>Operating Expenses</b>												
Employee Costs	67	82	15	67	82	15	95	1,761	1,070	-	-	1,070
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	7	65	58	7	65	58	113	839	779	-	-	779
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	(0)	4	4	(0)	4	4	(0)	28	49	-	-	49
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	2	3	1	2	3	1	3	38	35	-	(6)	29
Overheads	(207)	(207)	-	(207)	(207)	-	(103)	(2,665)	(2,629)	-	-	(2,629)
<b>Total Expenses attributable to Operations</b>	(132)	(54)	78	(132)	(54)	78	109	0	(697)	-	(6)	(702)
<b>Operating Result after Overheads and before Capital Amounts</b>	132	54	78	132	54	78	(109)	-	697	-	6	702
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Grants and Contributions Capital Received</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Operating Result</b>	132	54	78	132	54	78	(109)	-	697	-	6	702



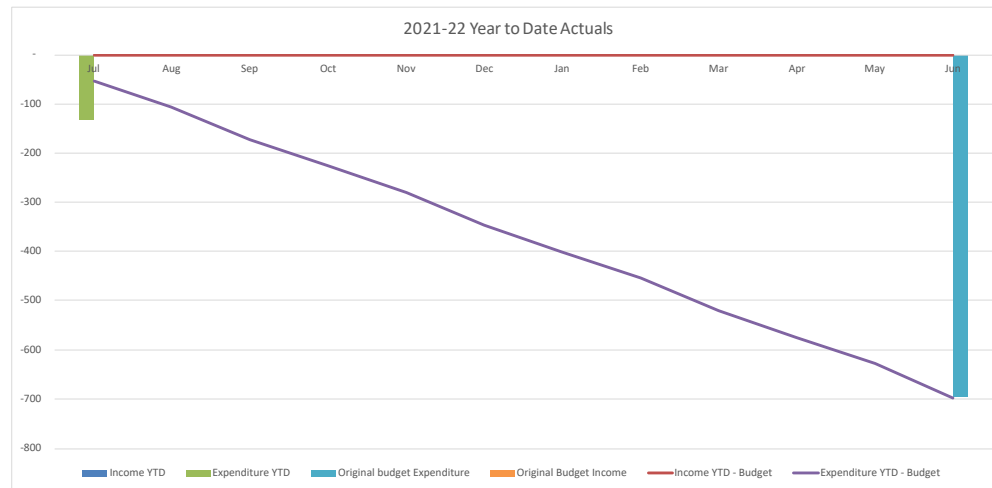
# 01.01. Office of the Chief Executive Officer

## Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	-	-	-	-	-	-	(0)	0	-	-	-	-	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	(0)	0	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	67	82	15	67	82	15	95	1,761	1,070	-	-	1,070	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Contracts	7	65	58	7	65	58	113	839	779	-	-	779	●	Consultants budget not fully utilised in July.
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Expenses	(0)	4	4	(0)	4	4	(0)	28	49	-	-	49	●	Office of CEO training and conference budget not utilised in July.
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	2	3	1	2	3	1	3	38	35	-	(6)	29	●	Proposed budget change is for internal technology (IT) costs. IT costs are being charged out on a per FTE basis in 2021-22.
Overheads	(207)	(207)	-	(207)	(207)	-	(103)	(2,665)	(2,629)	-	-	(2,629)	●	Overheads recovered as per budget - true up undertaken at end of financial year.
<b>Total Expenses attributable to Operations</b>	<b>(132)</b>	<b>(54)</b>	<b>78</b>	<b>(132)</b>	<b>(54)</b>	<b>78</b>	<b>109</b>	<b>0</b>	<b>(697)</b>	<b>-</b>	<b>(6)</b>	<b>(702)</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>132</b>	<b>54</b>	<b>78</b>	<b>132</b>	<b>54</b>	<b>78</b>	<b>(109)</b>	<b>-</b>	<b>697</b>	<b>-</b>	<b>6</b>	<b>702</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>132</b>	<b>54</b>	<b>78</b>	<b>132</b>	<b>54</b>	<b>78</b>	<b>(109)</b>	<b>-</b>	<b>697</b>	<b>-</b>	<b>6</b>	<b>702</b>		







# Community and Recreation Services **Monthly Financial Reports**

July **2021**

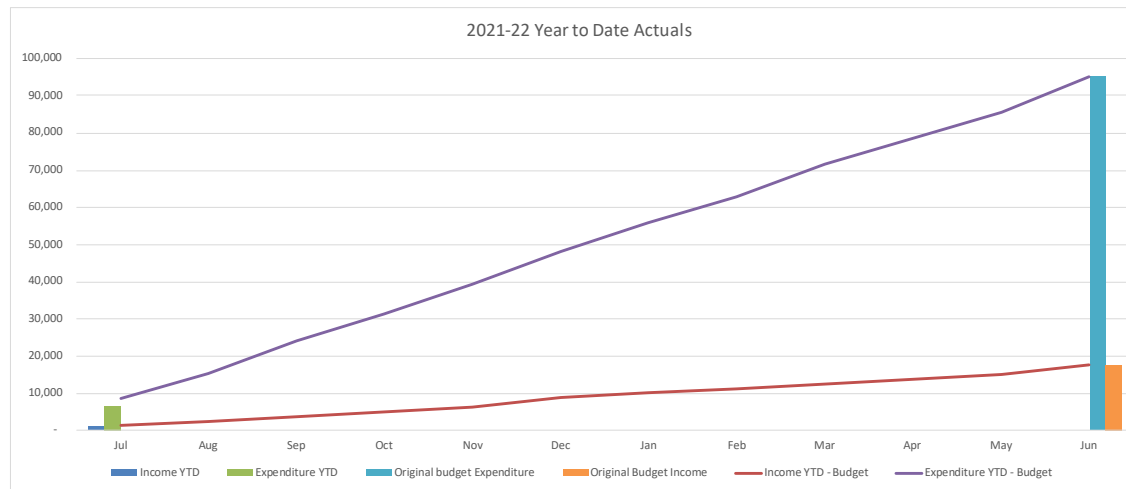


## 02. Community and Recreation Services Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	1,037	1,288	(251)	1,037	1,288	(251)	881	15,827	13,278	-	-	13,278
Other Revenue	24	86	(62)	24	86	(62)	49	2,470	2,373	-	-	2,373
Interest	0	-	0	0	-	0	-	1	-	-	-	-
Grants and Contributions	19	34	(15)	19	34	(15)	598	2,243	2,053	-	-	2,053
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	0	1	(1)	0	1	(1)	1	59	8	-	-	8
<b>Total Income attributable to Operations</b>	<b>1,080</b>	<b>1,408</b>	<b>(328)</b>	<b>1,080</b>	<b>1,408</b>	<b>(328)</b>	<b>1,528</b>	<b>20,599</b>	<b>17,712</b>	-	-	<b>17,712</b>
<b>Operating Expenses</b>												
Employee Costs	1,836	2,913	1,077	1,836	2,913	1,077	2,819	43,867	38,398	-	-	38,398
Borrowing Costs	-	-	-	-	-	-	-	33	-	-	-	-
Materials and Contracts	348	644	296	348	644	296	335	9,205	9,543	-	-	9,543
Depreciation and Amortisation	1,339	1,579	240	1,339	1,579	240	1,219	18,470	18,818	-	-	18,818
Other Expenses	574	748	174	574	748	174	696	4,723	6,904	-	-	6,904
Loss on Disposal	-	-	-	-	-	-	-	733	-	-	-	-
Internal Expenses	559	779	220	559	779	220	506	7,537	9,149	-	339	9,487
Overheads	1,827	1,827	-	1,827	1,827	-	111	13,188	12,200	-	-	12,200
<b>Total Expenses attributable to Operations</b>	<b>6,483</b>	<b>8,490</b>	<b>2,007</b>	<b>6,483</b>	<b>8,490</b>	<b>2,007</b>	<b>5,685</b>	<b>97,756</b>	<b>95,010</b>	-	339	<b>95,349</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(5,403)</b>	<b>(7,082)</b>	<b>1,678</b>	<b>(5,403)</b>	<b>(7,082)</b>	<b>1,678</b>	<b>(4,157)</b>	<b>(77,157)</b>	<b>(77,299)</b>	-	(339)	<b>(77,637)</b>
Capital Grants	(240)	-	(240)	(240)	-	(240)	-	3,121	500	-	-	500
Capital Contributions	-	-	-	-	-	-	78	8,116	-	-	-	-
<b>Grants and Contributions Capital Received</b>	<b>(240)</b>	<b>-</b>	<b>(240)</b>	<b>(240)</b>	<b>-</b>	<b>(240)</b>	<b>78</b>	<b>11,237</b>	<b>500</b>	-	-	<b>500</b>
<b>Net Operating Result</b>	<b>(5,643)</b>	<b>(7,082)</b>	<b>1,438</b>	<b>(5,643)</b>	<b>(7,082)</b>	<b>1,438</b>	<b>(4,079)</b>	<b>(65,920)</b>	<b>(76,799)</b>	-	(339)	<b>(77,137)</b>

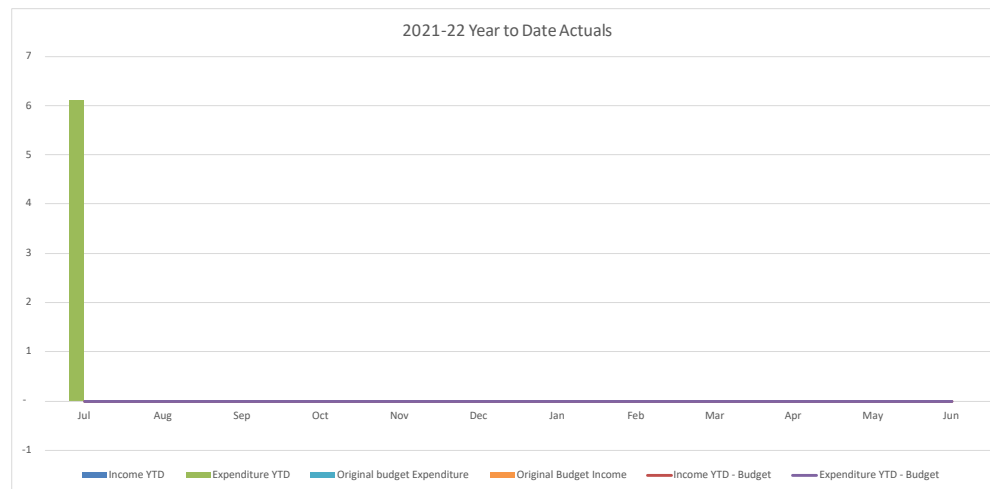


## 02.01. Community and Recreation Services Executive Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	(3)	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	-	(3)	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	35	46	10	35	46	10	44	618	597	-	-	597		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Contracts	11	-	(11)	11	-	(11)	20	386	31	-	-	31		Relates to COVID cleaning costs for admin building - quarterly adjustment required
Depreciation and Amortisation	-	0	0	-	0	0	-	-	0	-	-	0		
Other Expenses	6	0	(6)	6	0	(6)	-	64	10	-	-	10		Relates to COVID costs - quarterly adjustment required
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	1	2	1	1	2	1	4	89	19	-	(6)	14		
Overheads	(47)	(47)	-	(47)	(47)	-	(64)	(1,161)	(657)	-	-	(657)		
<b>Total Expenses attributable to Operations</b>	6	-	(6)	6	-	(6)	5	(3)	-	-	(6)	(6)		
<b>Operating Result after Overheads and before Capital Amounts</b>	(6)	-	(6)	(6)	-	(6)	(5)	(0)	-	-	6	6		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Net Operating Result</b>	(6)	-	(6)	(6)	-	(6)	(5)	(0)	-	-	6	6		

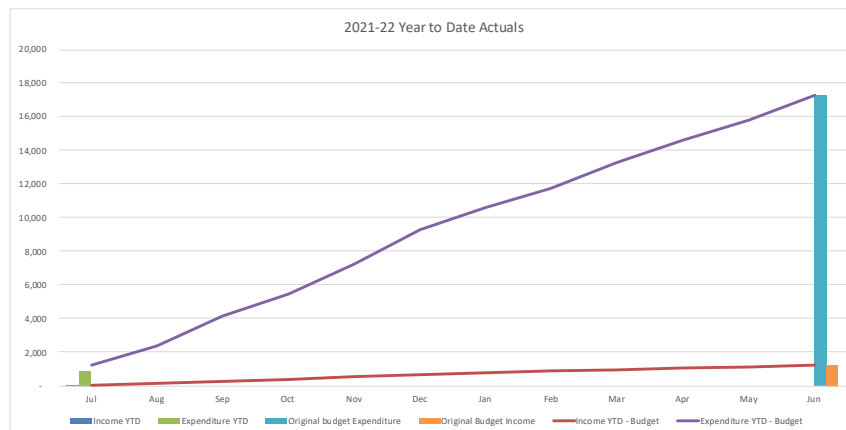


## 02.02. Community and Culture Operating Statement - Internal

July 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	COVID 19 closures and restrictions have had a significant impact on income this month. Theatres and Gallery are closed, no events are being undertaken. Situation will be monitored monthly and updated monthly.
User Charges and Fees	5	40	(36)	5	40	(36)	(16)	559	826	-	-	826	●	COVID 19 closures and restrictions have had a significant impact on income this month. Theatres and Gallery are closed, no events are being undertaken. Situation will be monitored monthly and updated monthly.
Other Revenue	1	21	(20)	1	21	(20)	3	327	307	-	-	307	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	10	158	90	-	-	90	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	1	8	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	<b>6</b>	<b>61</b>	<b>(55)</b>	<b>6</b>	<b>61</b>	<b>(55)</b>	<b>(3)</b>	<b>1,052</b>	<b>1,223</b>	<b>-</b>	<b>-</b>	<b>1,223</b>		
<b>Operating Expenses</b>														
Employee Costs	299	382	83	299	382	83	391	5,775	5,007	-	-	5,007	●	Variance relates primarily to current vacancies and underutilisation of casual staff due to COVID closures.
Borrowing Costs	-	-	-	-	-	-	-	20	-	-	-	-	●	
Materials and Contracts	200	398	198	200	398	198	127	4,723	5,969	-	-	5,969	●	COVID 19 closures and restrictions have impacted planned delivery of numerous projects, programs and services. Theatres are closed and programming/related costs not incurred as planned. Regional Gallery is closed and no exhibitions, classes or programs are being delivered. Various community & cultural development, place making and education projects unable to be delivered due to COVID. Situation will be monitored ongoing and budget adjustments made accordingly at the appropriate time.
Depreciation and Amortisation	60	51	(10)	60	51	(10)	43	651	611	-	-	611	●	COVID 19 closures and restrictions have impacted planned delivery of some events and services. Public Health orders preclude the delivery of any events, planned expenditure for various events over the next few months have not realised in July. Regional Gallery is closed and no exhibitions, classes or programs are being delivered. Situation will be monitored ongoing and budget adjustments made accordingly at the appropriate time.
Other Expenses	24	64	40	24	64	40	51	1,285	2,526	-	-	2,526	●	
Loss on Disposal	-	-	-	-	-	-	-	3	-	-	-	-	●	
Internal Expenses	28	59	30	28	59	30	35	498	703	-	(3)	701	●	COVID 19 closures and restrictions have impacted planned delivery of numerous activities within the Unit and all relevant facilities are closed. Various budgeted internal expenses not realised as forecast included facility maintenance, cleaning, electricity.
Overheads	291	291	-	291	291	-	132	2,562	2,474	-	-	2,474	●	On track
<b>Total Expenses attributable to Operations</b>	<b>902</b>	<b>1,245</b>	<b>343</b>	<b>902</b>	<b>1,245</b>	<b>343</b>	<b>778</b>	<b>15,517</b>	<b>17,290</b>	<b>-</b>	<b>(3)</b>	<b>17,287</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(896)</b>	<b>(1,184)</b>	<b>287</b>	<b>(896)</b>	<b>(1,184)</b>	<b>287</b>	<b>(781)</b>	<b>(14,464)</b>	<b>(16,067)</b>	<b>-</b>	<b>3</b>	<b>(16,064)</b>		
Capital Grants	-	-	-	-	-	-	-	(495)	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(495)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(896)</b>	<b>(1,184)</b>	<b>287</b>	<b>(896)</b>	<b>(1,184)</b>	<b>287</b>	<b>(781)</b>	<b>(14,959)</b>	<b>(16,067)</b>	<b>-</b>	<b>3</b>	<b>(16,064)</b>		



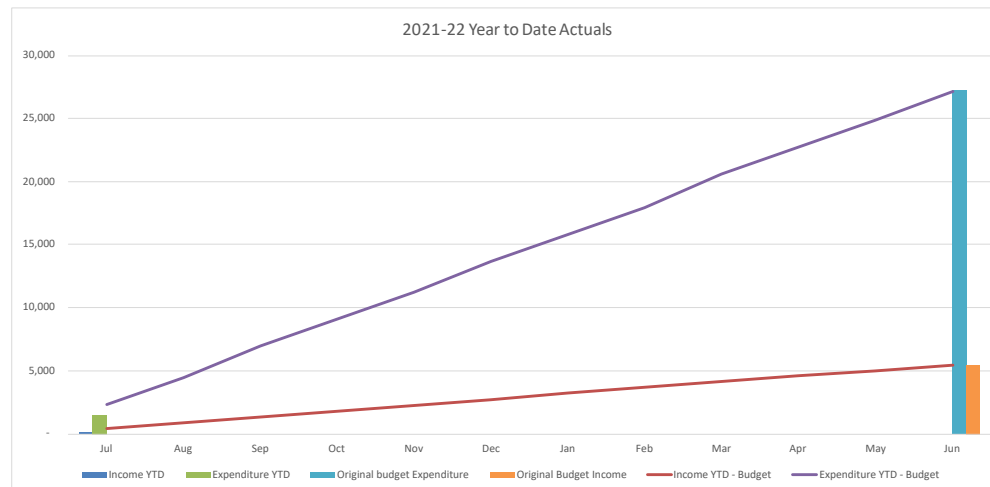
## 02.03. Leisure Recreation and Community Facilities

### Operating Statement - Internal

July 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	User fee income is lower than budget due to closure of all facilities through COVID-19 Sales income is lower than budget due to closure of all facilities through COVID-19
User Charges and Fees	72	372	(300)	72	372	(300)	393	7,322	4,568	-	-	4,568	●	
Other Revenue	23	65	(42)	23	65	(42)	46	900	821	-	-	821	●	
Interest	0	-	0	0	-	0	-	1	-	-	-	-	●	Additional sponsorship income received
Grants and Contributions	16	-	16	16	-	16	6	67	69	-	-	69	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	0	(0)	-	0	(0)	-	40	5	-	-	5	●	
<b>Total Income attributable to Operations</b>	<b>111</b>	<b>437</b>	<b>(326)</b>	<b>111</b>	<b>437</b>	<b>(326)</b>	<b>445</b>	<b>8,330</b>	<b>5,463</b>	<b>-</b>	<b>-</b>	<b>5,463</b>		
<b>Operating Expenses</b>														
Employee Costs	300	853	553	300	853	553	621	11,262	11,101	-	-	11,101	●	Employee cost lower than budget due to no casual staff utilised in leisure centres or Grant McBride Baths with COVID closures. Amendment required in Q1 to reflect the seasonal nature of beach lifeguards.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Contracts	44	83	39	44	83	39	69	1,206	1,236	-	-	1,236	●	
Depreciation and Amortisation	441	646	205	441	646	205	464	7,341	7,742	-	-	7,742	●	Materials and contracts expenditure lower than budget due to closure of facilities and services YTD favourable result due to a number of assets transferred across Units. Budget reallocations to be amended in Q1.
Other Expenses	6	24	18	6	24	18	10	555	681	-	-	681	●	
Loss on Disposal	-	-	-	-	-	-	-	90	-	-	-	-	●	
Internal Expenses	170	237	67	170	237	67	145	2,342	2,843	-	148	2,990	●	Other expenses expenditure lower than budget due to closure of facilities and services Internal expenses expenditure lower than budget due to closure of facilities and services
Overheads	510	510	-	510	510	-	(81)	4,023	3,595	-	-	3,595	●	
<b>Total Expenses attributable to Operations</b>	<b>1,470</b>	<b>2,352</b>	<b>882</b>	<b>1,470</b>	<b>2,352</b>	<b>882</b>	<b>1,227</b>	<b>26,819</b>	<b>27,197</b>	<b>-</b>	<b>148</b>	<b>27,344</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(1,359)</b>	<b>(1,915)</b>	<b>556</b>	<b>(1,359)</b>	<b>(1,915)</b>	<b>556</b>	<b>(783)</b>	<b>(18,489)</b>	<b>(21,733)</b>	<b>-</b>	<b>(148)</b>	<b>(21,881)</b>		
Capital Grants	-	-	-	-	-	-	-	570	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>570</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(1,359)</b>	<b>(1,915)</b>	<b>556</b>	<b>(1,359)</b>	<b>(1,915)</b>	<b>556</b>	<b>(783)</b>	<b>(17,919)</b>	<b>(21,733)</b>	<b>-</b>	<b>(148)</b>	<b>(21,881)</b>		

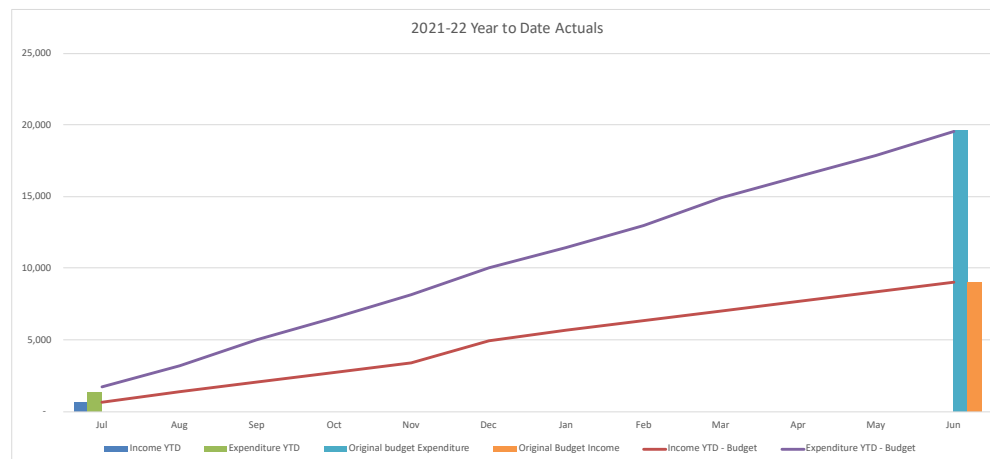


## 02.04. Libraries and Education Operating Statement - Internal

July 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	Overall YTD income is on track. However as a result of COVID lockdowns the library branches have been closed and hence no income has been received. The YTD child care average utilisation is 89.1% which is 1.1% above target, based on enrolled numbers. However with the Government waiving the gap on childcare fees mid-way through July during the lockdown period, daily attended numbers have significantly reduced only averaging 61.1 % utilisation and there is a loss of revenue predicted (dependant on whether the Government will provide additional support to local government childcare providers).
User Charges and Fees	663	665	(2)	663	665	(2)	423	7,036	7,136	-	-	7,136	●	
Other Revenue	-	0	(0)	-	0	(0)	0	12	3	-	-	3	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	8	34	(26)	8	34	(26)	583	1,968	1,894	-	-	1,894	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	Overall there is an unfavourable YTD result which is attributed to Start Strong funds being held as restricted as they were paid early, and this is being offset by funding provided for Inclusion Support (ISS) funded children enrolled in the childcare centres.
Internal Revenue	0	0	(0)	0	0	(0)	0	2	3	-	-	3	●	
<b>Total Income attributable to Operations</b>	<b>671</b>	<b>699</b>	<b>(28)</b>	<b>671</b>	<b>699</b>	<b>(28)</b>	<b>1,006</b>	<b>9,019</b>	<b>9,036</b>	<b>-</b>	<b>-</b>	<b>9,036</b>	●	
<b>Operating Expenses</b>														
Employee Costs	655	945	290	655	945	290	989	14,751	12,322	-	-	12,322	●	Overall YTD there is a favourable result. This is a result of the COVID lockdown and the reduced need for casual staffing as library branches are closed and with a number of children not attending childcare centres there is an opportunity to reduce staffing requirements.
Borrowing Costs	-	-	-	-	-	-	-	13	-	-	-	-	●	
Materials and Contracts	42	50	9	42	50	9	29	603	548	-	-	548	●	
Depreciation and Amortisation	138	133	(5)	138	133	(5)	91	1,365	1,527	-	-	1,527	●	
Other Expenses	71	81	10	71	81	10	61	805	1,210	-	-	1,210	●	
Loss on Disposal	-	-	-	-	-	-	-	1	-	-	-	-	●	Overall YTD there is a favourable result which is predominantly related to facilities maintenance, cleaning and security costs. This will continue to be monitored.
Internal Expenses	40	122	81	40	122	81	47	707	1,261	-	110	1,371	●	
Overheads	381	381	-	381	381	-	65	3,312	2,699	-	-	2,699	●	On track
<b>Total Expenses attributable to Operations</b>	<b>1,327</b>	<b>1,713</b>	<b>386</b>	<b>1,327</b>	<b>1,713</b>	<b>386</b>	<b>1,282</b>	<b>21,557</b>	<b>19,566</b>	<b>-</b>	<b>110</b>	<b>19,676</b>	●	
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(656)</b>	<b>(1,014)</b>	<b>358</b>	<b>(656)</b>	<b>(1,014)</b>	<b>358</b>	<b>(277)</b>	<b>(12,538)</b>	<b>(10,530)</b>	<b>-</b>	<b>(110)</b>	<b>(10,640)</b>		
Capital Grants	-	-	-	-	-	-	-	779	-	-	-	-	●	On track
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	On track
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>779</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(656)</b>	<b>(1,014)</b>	<b>358</b>	<b>(656)</b>	<b>(1,014)</b>	<b>358</b>	<b>(277)</b>	<b>(11,759)</b>	<b>(10,530)</b>	<b>-</b>	<b>(110)</b>	<b>(10,640)</b>		



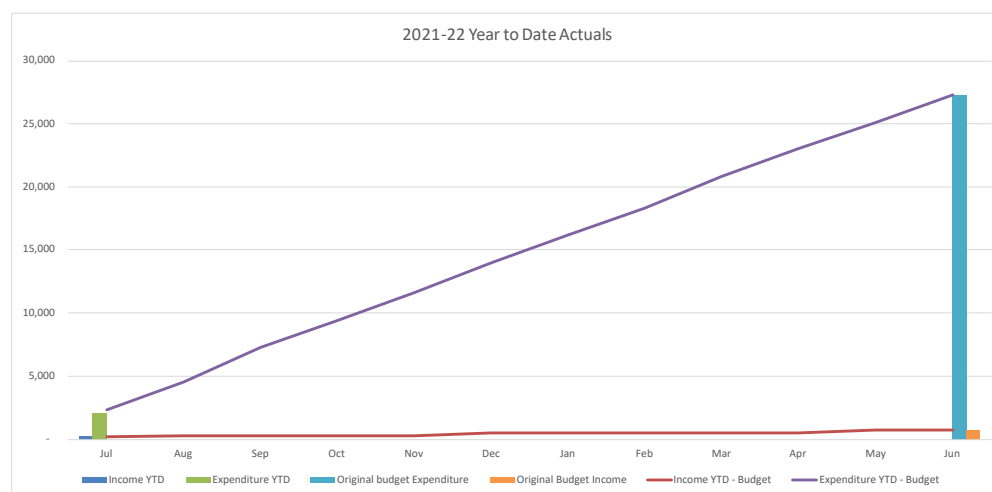
## 02.05. Open Space and Recreation

### Operating Statement - Internal

July 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	YTD fees positive variance primarily due to Commercial licences to operate on Open Space being charged earlier than anticipated phasing.
User Charges and Fees	298	211	87	298	211	87	81	910	748	-	-	748	●	
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	Income received from developer for tree planting transferred to tree planting bond.
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	(5)	-	(5)	(5)	-	(5)	-	49	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	9	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	<b>292</b>	<b>211</b>	<b>81</b>	<b>292</b>	<b>211</b>	<b>81</b>	<b>81</b>	<b>968</b>	<b>748</b>	<b>-</b>	<b>-</b>	<b>748</b>		
<b>Operating Expenses</b>														
Employee Costs	548	688	140	548	688	140	774	11,459	9,372	-	-	9,372	●	YTD expenditure positive variance due to a number for vacancies not filled until various times within the month. Adjustment required at Q1 in relation to 2 vacant roles currently budgeted. Long service leave shows negative actuals of \$18k for the month.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Contracts	51	109	58	51	109	58	91	2,276	1,715	-	-	1,715	●	Material and contracts positive variance YTD due to monthly allocation to work crews varying dependant on need. Will vary month to month.
Depreciation and Amortisation	657	706	49	657	706	49	581	8,489	8,437	-	-	8,437	●	
Other Expenses	0	3	3	0	3	3	1	118	33	-	-	33	●	Variance for depreciation expense is a timing difference. The actuals includes an allowance for the estimated impact of capitalising any WIP backlog
Loss on Disposal	-	-	-	-	-	-	-	639	-	-	-	-	●	
Internal Expenses	320	360	40	320	360	40	275	3,896	4,318	-	90	4,408	●	YTD positive variance due to no water charges attributed for July with over expenditure against electricity compared to budget.
Overheads	486	486	-	486	486	-	45	3,969	3,446	-	-	3,446	●	
<b>Total Expenses attributable to Operations</b>	<b>2,061</b>	<b>2,352</b>	<b>290</b>	<b>2,061</b>	<b>2,352</b>	<b>290</b>	<b>1,766</b>	<b>30,847</b>	<b>27,320</b>	<b>-</b>	<b>90</b>	<b>27,410</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(1,769)</b>	<b>(2,141)</b>	<b>372</b>	<b>(1,769)</b>	<b>(2,141)</b>	<b>372</b>	<b>(1,685)</b>	<b>(29,879)</b>	<b>(26,572)</b>	<b>-</b>	<b>(90)</b>	<b>(26,662)</b>		
Capital Grants	(240)	-	(240)	(240)	-	(240)	-	2,267	500	-	-	500	●	\$240k was received towards Narara Skate Park construction.
Capital Contributions	-	-	-	-	-	-	78	8,116	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>(240)</b>	<b>-</b>	<b>(240)</b>	<b>(240)</b>	<b>-</b>	<b>(240)</b>	<b>78</b>	<b>10,383</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>500</b>		
<b>Net Operating Result</b>	<b>(2,009)</b>	<b>(2,141)</b>	<b>132</b>	<b>(2,009)</b>	<b>(2,141)</b>	<b>132</b>	<b>(1,607)</b>	<b>(19,496)</b>	<b>(26,072)</b>	<b>-</b>	<b>(90)</b>	<b>(26,162)</b>		

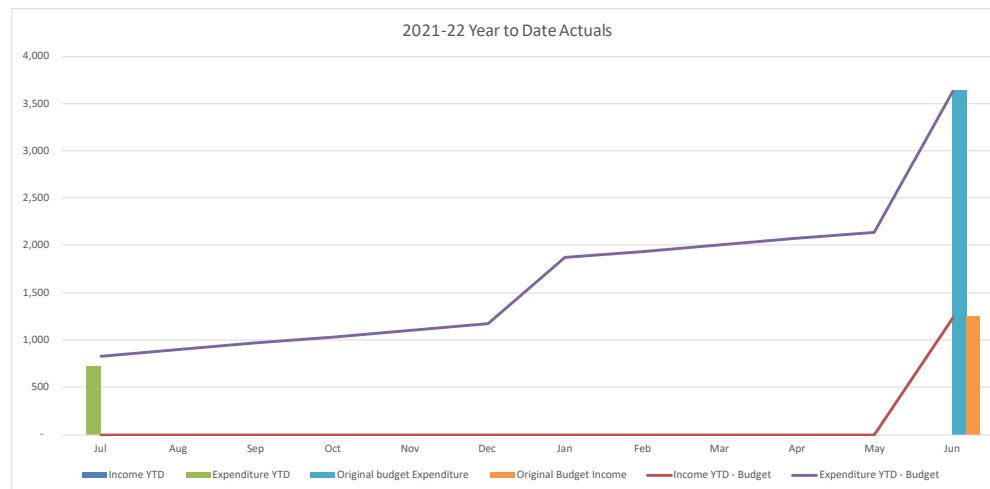


## 02.06. The Art House Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Revenue	-	-	-	-	-	-	-	1,234	1,241	-	-	1,241	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	-	1,234	1,241	-	-	1,241		
<b>Operating Expenses</b>														
Employee Costs	-	-	-	-	-	-	-	1	-	-	-	-	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Contracts	0	4	3	0	4	3	-	11	45	-	-	45	●	On track
Depreciation and Amortisation	44	43	(0)	44	43	(0)	39	623	501	-	-	501	●	On track
Other Expenses	467	575	108	467	575	108	572	1,897	2,445	-	-	2,445	●	Relates to a reduction to donation to The Art House
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	-	0	0	-	0	0	-	4	4	-	-	4	●	On track
Overheads	205	205	-	205	205	-	15	483	644	-	-	644	●	On track
<b>Total Expenses attributable to Operations</b>	717	828	111	717	828	111	627	3,020	3,638	-	-	3,638		
<b>Operating Result after Overheads and before Capital Amounts</b>	(717)	(828)	111	(717)	(828)	111	(627)	(1,786)	(2,397)	-	-	(2,397)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Net Operating Result</b>	(717)	(828)	111	(717)	(828)	111	(627)	(1,786)	(2,397)	-	-	(2,397)		







# Infrastructure Services **Monthly Financial Reports**

July **2021**



### 03. Infrastructure Services Operating Statement - Internal



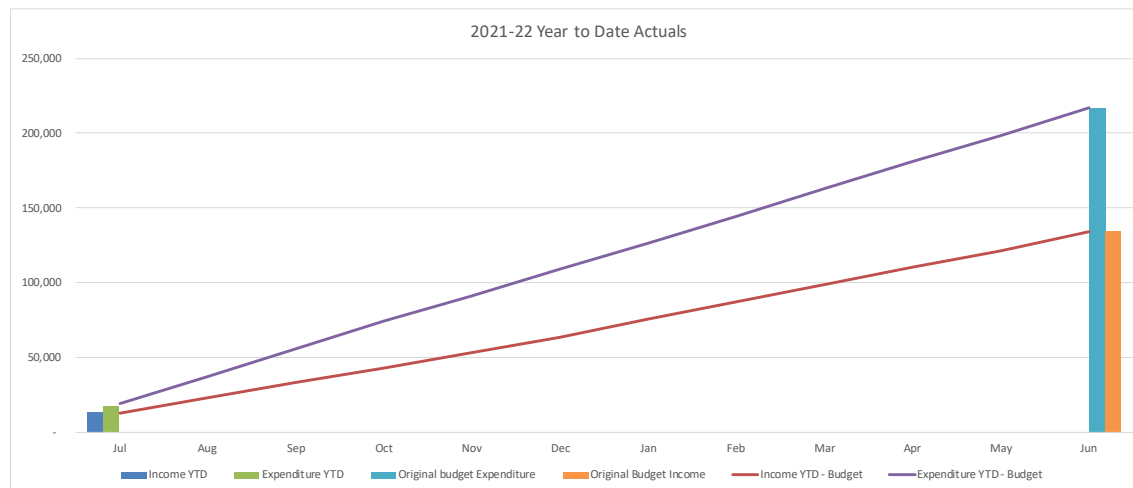
July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	11,174	8,618	2,557	11,174	8,618	2,557	11,213	78,732	78,427	-	-	78,427
User Charges and Fees	1,558	1,992	(434)	1,558	1,992	(434)	1,894	25,615	27,916	-	-	27,916
Other Revenue	115	90	25	115	90	25	80	1,782	1,080	-	-	1,080
Interest	(0)	-	(0)	(0)	-	(0)	1	2	-	-	-	-
Grants and Contributions	25	1,300	(1,276)	25	1,300	(1,276)	1,886	9,707	9,861	-	-	9,861
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	623	838	(215)	623	838	(215)	1,625	11,432	17,396	-	-	17,396
<b>Total Income attributable to Operations</b>	<b>13,494</b>	<b>12,837</b>	<b>657</b>	<b>13,494</b>	<b>12,837</b>	<b>657</b>	<b>16,699</b>	<b>127,269</b>	<b>134,680</b>	-	-	<b>134,680</b>
<b>Operating Expenses</b>												
Employee Costs	1,394	1,769	374	1,394	1,769	374	2,451	28,789	22,845	-	-	22,845
Borrowing Costs	-	-	-	-	-	-	-	1,194	1,139	-	-	1,139
Materials and Contracts	2,816	3,742	926	2,816	3,742	926	3,678	47,088	41,305	-	-	41,305
Depreciation and Amortisation	4,824	5,376	553	4,824	5,376	553	4,591	62,010	63,907	-	-	63,907
Other Expenses	2,364	2,674	310	2,364	2,674	310	3,002	29,251	33,354	-	-	33,354
Loss on Disposal	-	-	-	-	-	-	-	2,901	-	-	-	-
Internal Expenses	1,605	1,920	316	1,605	1,920	316	1,981	18,168	27,708	-	298	28,006
Overheads	4,197	4,197	-	4,197	4,197	-	280	32,658	26,967	-	-	26,967
<b>Total Expenses attributable to Operations</b>	<b>17,199</b>	<b>19,678</b>	<b>2,479</b>	<b>17,199</b>	<b>19,678</b>	<b>2,479</b>	<b>15,983</b>	<b>222,059</b>	<b>217,226</b>	-	298	<b>217,524</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(3,705)</b>	<b>(6,840)</b>	<b>3,136</b>	<b>(3,705)</b>	<b>(6,840)</b>	<b>3,136</b>	<b>716</b>	<b>(94,789)</b>	<b>(82,546)</b>	-	(298)	<b>(82,844)</b>
Capital Grants	446	-	446	446	-	446	-	22,121	4,445	-	-	4,445
Capital Contributions	-	-	-	-	-	-	(30)	19,234	-	-	-	-
<b>Grants and Contributions Capital Received</b>	<b>446</b>	<b>-</b>	<b>446</b>	<b>446</b>	<b>-</b>	<b>446</b>	<b>(30)</b>	<b>41,355</b>	<b>4,445</b>	-	-	<b>4,445</b>
<b>Net Operating Result</b>	<b>(3,259)</b>	<b>(6,840)</b>	<b>3,582</b>	<b>(3,259)</b>	<b>(6,840)</b>	<b>3,582</b>	<b>686</b>	<b>(53,434)</b>	<b>(78,101)</b>	-	(298)	<b>(78,399)</b>

Revenue for Infrastructure Services is tracking at 105.1% to forecasted budget. The variance is primarily due to an increase in revenue in Rates and Annual Charges for Waste Services. A reduction in expected income from internal and external waste tipping tonnages has eventuated however is partially offset by an internal reduction in expenditure on materials/contracts and other expenses. Additionally, grant funding from TfNSW for road maintenance was expected to be received in July, however has not as yet been received.

Expenditure for Infrastructure Services is tracking at 87.4% to forecasted budget. The variance is predominantly due to savings in employee costs due to vacancies, reduced materials and contracts expenditure due to a reduction in waste tipping fees and covid restrictions regarding the stoppage to construction works. Additionally, lower than expected depreciation figures eventuated in July.

Infrastructure Services is tracking at an overall positive variance of \$3.1 million which is predominantly due to phasing of Waste revenue in July. Phasing in subsequent months will be adjusted to correct this. Overall position is on track for year end.



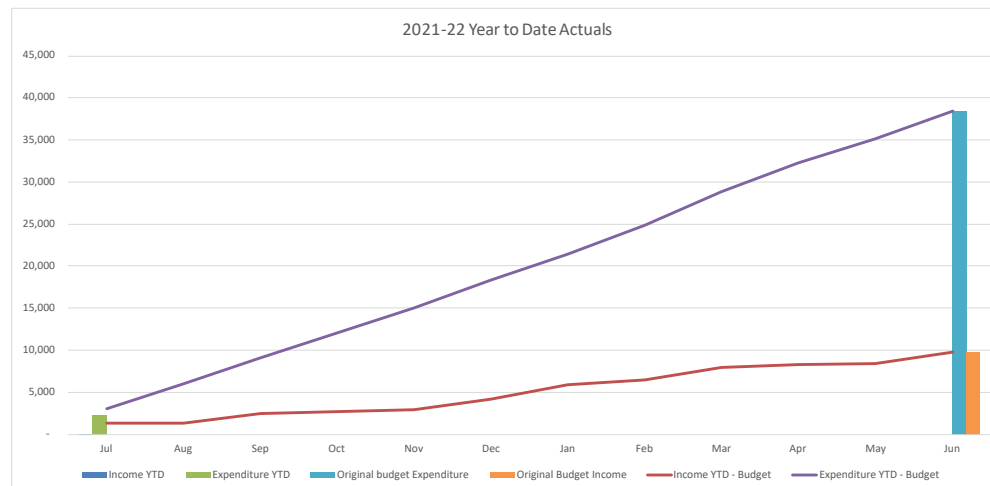
## 03.04. Roads Construction and Maintenance

### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	86	25	61	86	25	61	34	4,014	4,411	-	-	4,411	●	
Other Revenue	-	-	-	-	-	-	-	1	-	-	-	-		
Interest	(0)	-	(0)	(0)	-	(0)	(0)	-	-	-	-	-		
Grants and Contributions	25	1,280	(1,255)	25	1,280	(1,255)	1,433	2,526	2,902	-	-	2,902	●	Negative variance for the month as budget was based on historical part receipt of Transport for NSW regional road maintenance grant in July. To date this has not been received however remains on track for end of financial year.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	1,085	2,452	-	-	2,452		
<b>Total Income attributable to Operations</b>	<b>111</b>	<b>1,305</b>	<b>(1,194)</b>	<b>111</b>	<b>1,305</b>	<b>(1,194)</b>	<b>1,466</b>	<b>7,625</b>	<b>9,765</b>	<b>-</b>	<b>-</b>	<b>9,765</b>		
<b>Operating Expenses</b>														
Employee Costs	660	911	251	660	911	251	1,519	16,314	11,918	-	-	11,918	●	Positive variance based on current vacancies within the Unit. Recruitment has commenced therefore remains on track for minor positive variance for end of financial year.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Contracts	174	506	332	174	506	332	450	8,535	6,971	-	-	6,971	●	Positive variance due to Transport for NSW project work not commencing due to contractor availability based on Public Health Order restrictions. Remains on track for end of financial year.
Depreciation and Amortisation	7	8	1	7	8	1	3	89	99	-	-	99	●	
Other Expenses	1	8	6	1	8	6	46	141	75	-	-	75	●	
Loss on Disposal	-	-	-	-	-	-	-	2	-	-	-	-		
Internal Expenses	926	1,204	279	926	1,204	279	1,295	10,150	16,059	-	238	16,298	●	Positive variance for the month based on reduced tipping in accordance with reduced demand which will be adjusted in the next quarterly review.
Overheads	458	458	-	458	458	-	59	5,046	3,312	-	-	3,312	●	
<b>Total Expenses attributable to Operations</b>	<b>2,226</b>	<b>3,095</b>	<b>869</b>	<b>2,226</b>	<b>3,095</b>	<b>869</b>	<b>3,372</b>	<b>40,277</b>	<b>38,435</b>	<b>-</b>	<b>238</b>	<b>38,673</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(2,116)</b>	<b>(1,790)</b>	<b>(326)</b>	<b>(2,116)</b>	<b>(1,790)</b>	<b>(326)</b>	<b>(1,906)</b>	<b>(32,652)</b>	<b>(28,670)</b>	<b>-</b>	<b>(238)</b>	<b>(28,908)</b>		Net operating result unfavourable due to negative variance in income. Year end remains on track for positive variance.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(2,116)</b>	<b>(1,790)</b>	<b>(326)</b>	<b>(2,116)</b>	<b>(1,790)</b>	<b>(326)</b>	<b>(1,906)</b>	<b>(32,652)</b>	<b>(28,670)</b>	<b>-</b>	<b>(238)</b>	<b>(28,908)</b>		

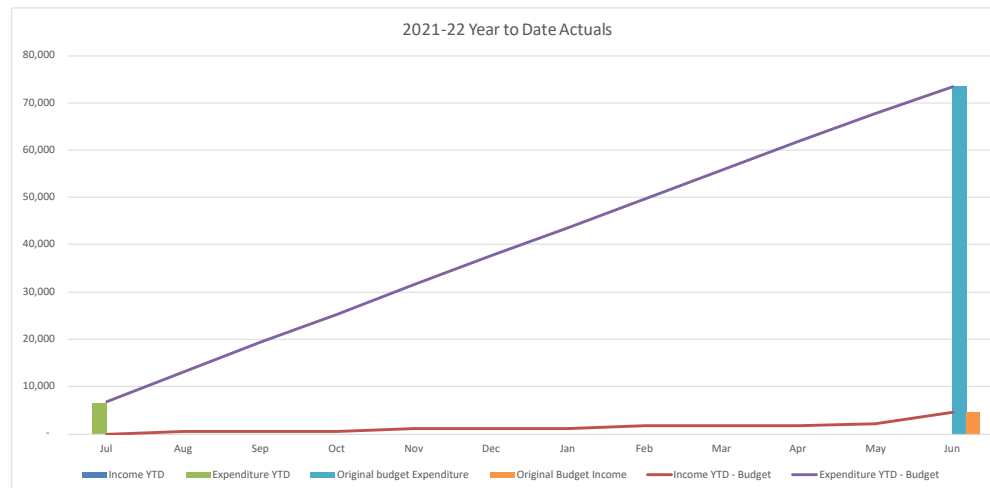


## 03.03. Roads and Drainage Infrastructure Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	26	1	-	-	1		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	4,872	4,624	-	-	4,624		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	-	<b>4,898</b>	<b>4,625</b>	-	-	<b>4,625</b>		
<b>Operating Expenses</b>														
Employee Costs	126	169	43	126	169	43	305	3,246	2,219	-	-	2,219		
Borrowing Costs	-	-	-	-	-	-	-	4	-	-	-	-		
Materials and Contracts	1	26	26	1	26	26	15	97	331	-	-	331		The Materials and Contracts budget is currently favourable due to the Asset Revaluation consultant engagement extending into August instead of being completed in July. Overall expenditure will be on track.
Depreciation and Amortisation	4,571	5,033	462	4,571	5,033	462	4,414	58,482	59,876	-	-	59,876		Showing a current favourable position due to lower than expected depreciation figures.
Other Expenses	(0)	1	1	(0)	1	1	11	71	151	-	-	151		
Loss on Disposal	-	-	-	-	-	-	-	2,896	-	-	-	-		
Internal Expenses	23	30	7	23	30	7	14	70	372	-	(17)	355		
Overheads	1,636	1,636	-	1,636	1,636	-	124	12,222	10,609	-	-	10,609		
<b>Total Expenses attributable to Operations</b>	<b>6,356</b>	<b>6,894</b>	<b>539</b>	<b>6,356</b>	<b>6,894</b>	<b>539</b>	<b>4,883</b>	<b>77,089</b>	<b>73,557</b>	-	(17)	<b>73,540</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(6,356)</b>	<b>(6,894)</b>	<b>539</b>	<b>(6,356)</b>	<b>(6,894)</b>	<b>539</b>	<b>(4,883)</b>	<b>(72,191)</b>	<b>(68,933)</b>	-	<b>17</b>	<b>(68,916)</b>		The Road and Drainage Infrastructure operating result remains on track to budget for year end. Showing a current favourable position due to lower than expected depreciation figures.
Capital Grants	446	-	446	446	-	446	-	22,121	4,445	-	-	4,445		The Capital Grant budget is currently favourable due to the phasing of milestone payments.
Capital Contributions	-	-	-	-	-	-	(30)	19,225	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>446</b>	<b>-</b>	<b>446</b>	<b>446</b>	<b>-</b>	<b>446</b>	<b>(30)</b>	<b>41,346</b>	<b>4,445</b>	-	-	<b>4,445</b>		
<b>Net Operating Result</b>	<b>(5,910)</b>	<b>(6,894)</b>	<b>985</b>	<b>(5,910)</b>	<b>(6,894)</b>	<b>985</b>	<b>(4,913)</b>	<b>(30,846)</b>	<b>(64,488)</b>	-	<b>17</b>	<b>(64,470)</b>		



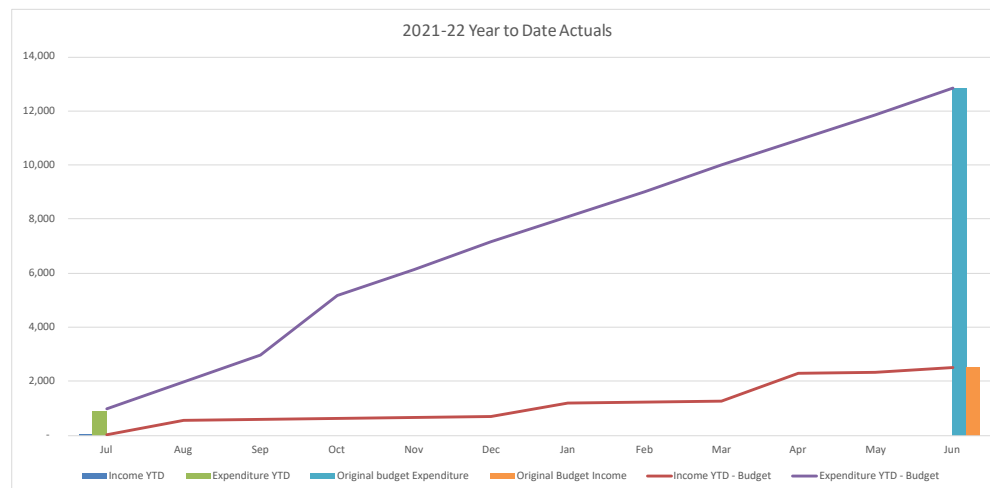
## 03.02. Roads and Drainage Engineering Services

### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	On track
User Charges and Fees	32	40	(8)	32	40	(8)	31	612	481	-	-	481	●	On track
Other Revenue	10	1	10	10	1	10	0	76	6	-	-	6	●	On track
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	0	(0)	-	0	(0)	453	1,998	2,020	-	-	2,020	●	On track
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>43</b>	<b>41</b>	<b>2</b>	<b>43</b>	<b>41</b>	<b>2</b>	<b>485</b>	<b>2,685</b>	<b>2,507</b>	<b>-</b>	<b>-</b>	<b>2,507</b>		
<b>Operating Expenses</b>														
Employee Costs	254	253	(1)	254	253	(1)	254	3,344	3,318	-	-	3,318	●	On track
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Contracts	37	82	45	37	82	45	32	1,953	2,184	-	-	2,184	●	On track - Underspend due to line marking ceasing in July due to covid restrictions regarding the stoppage to construction works
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	240	228	(12)	240	228	(12)	215	2,794	2,761	-	-	2,761	●	On track
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	197	261	64	197	261	64	313	2,460	3,136	-	(4)	3,132	●	On track - Reduced expenditure due to savings being realised in street lighting electricity costs.
Overheads	177	177	-	177	177	-	17	1,670	1,449	-	-	1,449	●	On track
<b>Total Expenses attributable to Operations</b>	<b>905</b>	<b>1,001</b>	<b>96</b>	<b>905</b>	<b>1,001</b>	<b>96</b>	<b>830</b>	<b>12,221</b>	<b>12,847</b>	<b>-</b>	<b>(4)</b>	<b>12,843</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(863)</b>	<b>(960)</b>	<b>97</b>	<b>(863)</b>	<b>(960)</b>	<b>97</b>	<b>(345)</b>	<b>(9,536)</b>	<b>(10,340)</b>	<b>-</b>	<b>4</b>	<b>(10,336)</b>		Engineering Services is tracking at 104.8% to forecasted budget for Income and 90.4% to forecasted budget for expenditure. Overall, Engineering Services is tracking at a positive variance of \$97k. This may be attributed to: savings being realised in street lighting electricity costs; and expenditure ceasing on line marking due to Covid restrictions regarding the stoppage of construction works.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(863)</b>	<b>(960)</b>	<b>97</b>	<b>(863)</b>	<b>(960)</b>	<b>97</b>	<b>(345)</b>	<b>(9,536)</b>	<b>(10,340)</b>	<b>-</b>	<b>4</b>	<b>(10,336)</b>		



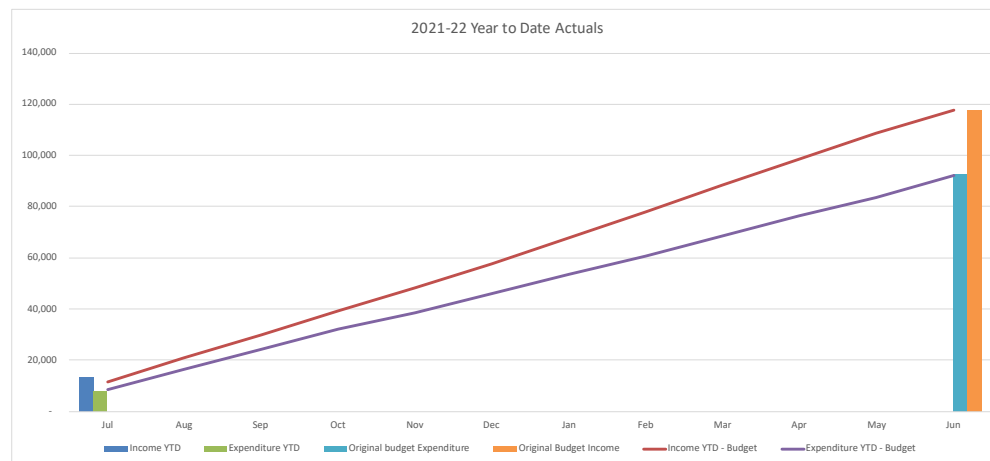
## 03.05. Waste and Resource Recovery Management

### Operating Statement - Internal

July 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	11,174	8,618	2,557	11,174	8,618	2,557	11,213	78,732	78,427	-	-	78,427	●	30% (\$2.55M) favourable to budget as a result of applying the % increase in revenue for the year in the first month. This revenue will be offset over the year by expenditure in materials and contracts.
User Charges and Fees	1,439	1,927	(488)	1,439	1,927	(488)	1,829	20,988	23,024	-	-	23,024	●	25% (\$488K) unfavourable to budget due to reduced volumes of waste delivered to facilities offset by savings in external expenses and increased revenue.
Other Revenue	105	89	15	105	89	15	80	1,680	1,073	-	-	1,073	●	17% (\$15K) favourable to budget due to increased scrap metal sales.
Interest	0	-	0	0	-	0	-	2	-	-	-	-	●	
Grants and Contributions	-	20	(20)	-	20	(20)	-	311	315	-	-	315	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	623	838	(215)	623	838	(215)	1,625	10,347	14,944	-	-	14,944	●	26% (\$215K) unfavourable to budget due to reduced volumes of waste from Councils internal operations delivered to facilities as a direct result in reductions in Councils operational and capital works programs. Budget to be reduced and offset by savings in external expenses and savings from other units operational budgets as part of a planned budget adjustment.
<b>Total Income attributable to Operations</b>	<b>13,341</b>	<b>11,492</b>	<b>1,849</b>	<b>13,341</b>	<b>11,492</b>	<b>1,849</b>	<b>14,746</b>	<b>112,061</b>	<b>117,783</b>	<b>-</b>	<b>-</b>	<b>117,783</b>		
<b>Operating Expenses</b>														
Employee Costs	325	396	71	325	396	71	338	5,320	4,861	-	-	4,861	●	18% (\$71K) favourable to budget due to seasonal variances, vacancies, and staff on long service leave.
Borrowing Costs	-	-	-	-	-	-	-	1,190	1,139	-	-	1,139	●	
Materials and Contracts	2,604	3,128	524	2,604	3,128	524	3,176	36,488	31,799	-	-	31,799	●	16% (\$524K) favourable to budget due to reduced domestic waste costs relative to budget for the month and impact of COVID delaying some projects.
Depreciation and Amortisation	245	335	90	245	335	90	174	3,439	3,933	-	-	3,933	●	27% (\$90K) favourable variance for the month due to the application of an allowance for annual capitalisation which has yet to be realised yet.
Other Expenses	2,122	2,436	314	2,122	2,436	314	2,729	26,245	30,364	-	-	30,364	●	13% (\$314K) favourable to budget due to reduced waste levy payments resulting from reduced tipping volumes at waste facilities for such reasons as reductions in Councils capital works programs. This saving is offset by reductions in revenue. This will be realigned as part of a planned budget adjustment.
Loss on Disposal	-	-	-	-	-	-	-	3	-	-	-	-	●	
Internal Expenses	457	424	(33)	457	424	(33)	347	5,398	8,125	-	84	8,210	●	
Overheads	1,968	1,968	-	1,968	1,968	-	133	14,389	12,167	-	-	12,167	●	
<b>Total Expenses attributable to Operations</b>	<b>7,722</b>	<b>8,688</b>	<b>966</b>	<b>7,722</b>	<b>8,688</b>	<b>966</b>	<b>6,897</b>	<b>92,471</b>	<b>92,387</b>	<b>-</b>	<b>84</b>	<b>92,471</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>5,619</b>	<b>2,804</b>	<b>2,814</b>	<b>5,619</b>	<b>2,804</b>	<b>2,814</b>	<b>7,849</b>	<b>19,590</b>	<b>25,396</b>	<b>-</b>	<b>(84)</b>	<b>25,312</b>		Favourable to budget (\$2.8M) primarily due to \$2.6M in additional one-off domestic waste rate income being apportioned for the month of July.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	10	-	-	-	-		
Grants and Contributions Capital Received	-	-	-	-	-	-	-	10	-	-	-	-		
<b>Net Operating Result</b>	<b>5,619</b>	<b>2,804</b>	<b>2,814</b>	<b>5,619</b>	<b>2,804</b>	<b>2,814</b>	<b>7,849</b>	<b>19,599</b>	<b>25,396</b>	<b>-</b>	<b>(84)</b>	<b>25,312</b>		



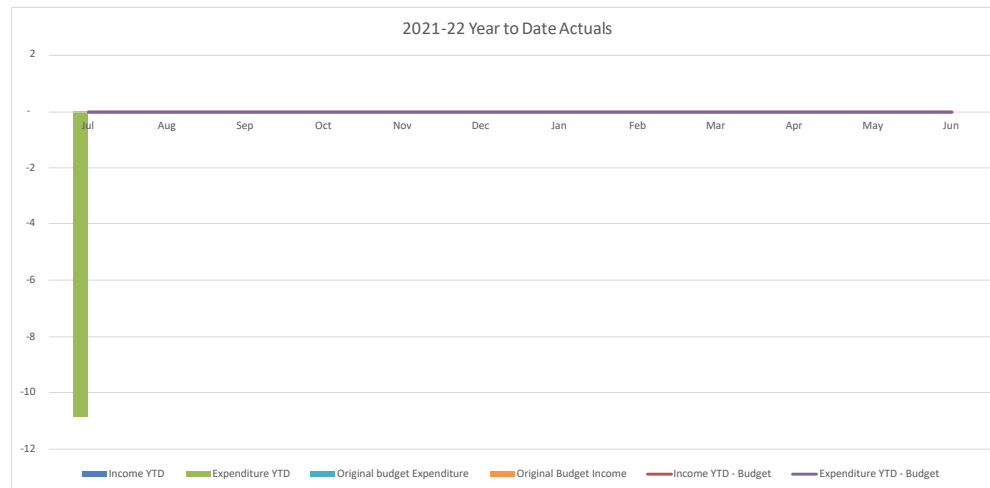
## 03.01. Infrastructure Services Executive

### Operating Statement - Internal

July 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	1	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	1	-	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	30	40	10	30	40	10	36	564	530	-	-	530	●	On track
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Contracts	-	-	-	-	-	-	6	15	20	-	-	20		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	0	0	-	0	0	-	0	3	-	-	3		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	1	1	0	1	1	0	12	90	16	-	(4)	12	●	On track
Overheads	(42)	(42)	-	(42)	(42)	-	(53)	(669)	(569)	-	-	(569)	●	On track
<b>Total Expenses attributable to Operations</b>	(11)	-	11	(11)	-	11	1	-	-	-	(4)	(4)		
<b>Operating Result after Overheads and before Capital Amounts</b>	11	-	11	11	-	11	1	-	-	-	4	-		Infrastructure Services Executive is tracking well with savings being realised in employee costs.
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Net Operating Result</b>	11	-	11	11	-	11	1	-	-	-	4	-		







# Water and Sewer **Monthly Financial Reports**

July **2021**

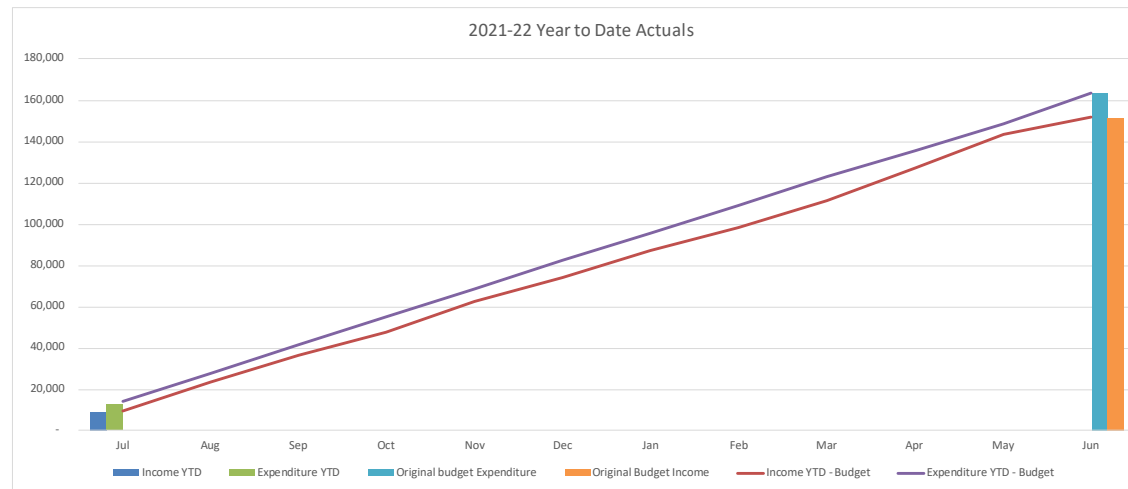


## 04. Water and Sewer Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	3,154	3,038	115	3,154	3,038	115	1,382	66,519	66,493	(0)	-	66,493
User Charges and Fees	5,977	5,798	179	5,977	5,798	179	5,385	79,342	80,585	0	-	80,585
Other Revenue	5	-	5	5	-	5	(16)	66	26	-	-	26
Interest	5	157	(152)	5	157	(152)	35	1,984	1,988	0	-	1,988
Grants and Contributions	-	-	-	-	-	-	-	465	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	38	197	(159)	38	197	(159)	40	2,655	2,448	-	-	2,448
<b>Total Income attributable to Operations</b>	<b>9,180</b>	<b>9,191</b>	<b>(11)</b>	<b>9,180</b>	<b>9,191</b>	<b>(11)</b>	<b>6,825</b>	<b>151,030</b>	<b>151,540</b>	<b>0</b>	<b>-</b>	<b>151,540</b>
<b>Operating Expenses</b>												
Employee Costs	1,535	2,050	516	1,535	2,050	516	2,467	34,754	27,327	-	-	27,327
Borrowing Costs	721	748	26	721	748	26	961	12,533	9,186	-	-	9,186
Materials and Contracts	565	606	41	565	606	41	1,470	19,853	15,427	-	-	15,427
Depreciation and Amortisation	4,853	5,748	895	4,853	5,748	895	5,154	57,743	68,084	-	-	68,084
Other Expenses	50	130	80	50	130	80	295	1,533	1,558	-	-	1,558
Loss on Disposal	-	-	-	-	-	-	-	2,379	-	-	-	-
Internal Expenses	1,816	1,781	(36)	1,816	1,781	(36)	1,631	18,627	21,367	-	136	21,503
Overheads	3,066	3,066	-	3,066	3,066	-	263	24,584	20,224	-	-	20,224
<b>Total Expenses attributable to Operations</b>	<b>12,607</b>	<b>14,129</b>	<b>1,522</b>	<b>12,607</b>	<b>14,129</b>	<b>1,522</b>	<b>12,240</b>	<b>172,006</b>	<b>163,175</b>	<b>-</b>	<b>136</b>	<b>163,310</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(3,427)</b>	<b>(4,939)</b>	<b>1,511</b>	<b>(3,427)</b>	<b>(4,939)</b>	<b>1,511</b>	<b>(5,414)</b>	<b>(20,975)</b>	<b>(11,635)</b>	<b>0</b>	<b>(136)</b>	<b>(11,770)</b>
Capital Grants	651	-	651	651	-	651	-	5,465	2,500	-	-	2,500
Capital Contributions	153	1,003	(849)	153	1,003	(849)	664	6,751	12,033	-	-	12,033
<b>Grants and Contributions Capital Received</b>	<b>804</b>	<b>1,003</b>	<b>(199)</b>	<b>804</b>	<b>1,003</b>	<b>(199)</b>	<b>664</b>	<b>12,217</b>	<b>14,533</b>	<b>-</b>	<b>-</b>	<b>14,533</b>
<b>Net Operating Result</b>	<b>(2,623)</b>	<b>(3,936)</b>	<b>1,313</b>	<b>(2,623)</b>	<b>(3,936)</b>	<b>1,313</b>	<b>(4,750)</b>	<b>(8,758)</b>	<b>2,898</b>	<b>0</b>	<b>(136)</b>	<b>2,763</b>

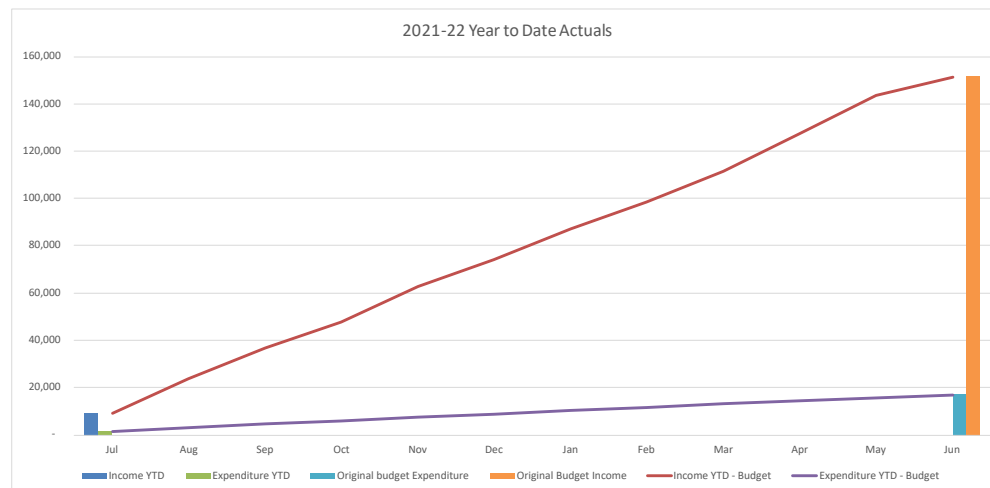


## 04.01. Water and Sewer Executive Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	3,154	3,038	115	3,154	3,038	115	1,382	66,519	66,493	(0)	-	66,493	●	
User Charges and Fees	5,977	5,798	179	5,977	5,798	179	5,365	79,342	80,585	0	-	80,585	●	
Other Revenue	5	-	5	5	-	5	(17)	66	26	-	-	26	●	
Interest	5	157	(152)	5	157	(152)	35	1,984	1,988	0	-	1,988	●	Interest revenue is unfavourable as allocation of investment earnings for month of July is outstanding.
Grants and Contributions	-	-	-	-	-	-	-	463	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	38	197	(159)	38	197	(159)	40	2,655	2,448	-	-	2,448	●	Unfavourable variance due to fact allocation of internal revenue was not completed for month of July - offsets favourable variance in annual / user charges above.
<b>Total Income attributable to Operations</b>	<b>9,180</b>	<b>9,191</b>	<b>(11)</b>	<b>9,180</b>	<b>9,191</b>	<b>(11)</b>	<b>6,805</b>	<b>151,028</b>	<b>151,540</b>	<b>0</b>	<b>-</b>	<b>151,540</b>		
<b>Operating Expenses</b>														
Employee Costs	40	209	169	40	209	169	79	3,262	2,921	-	-	2,921	●	Favourable variance due primarily to payroll tax which wasn't processed in July (\$125k).
Borrowing Costs	721	748	26	721	748	26	961	12,533	9,186	-	-	9,186	●	
Materials and Contracts	27	22	(4)	27	22	(4)	18	677	485	-	-	485	●	Small unfavourable variance considered a timing difference.
Depreciation and Amortisation	3	4	0	3	4	0	3	38	42	-	-	42	●	
Other Expenses	(2)	14	16	(2)	14	16	0	76	163	-	-	163	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	151	176	25	151	176	25	158	1,903	2,108	-	10	2,118	●	
Overheads	316	316	-	316	316	-	22	3,166	2,140	-	-	2,140	●	
<b>Total Expenses attributable to Operations</b>	<b>1,255</b>	<b>1,487</b>	<b>232</b>	<b>1,255</b>	<b>1,487</b>	<b>232</b>	<b>1,241</b>	<b>21,655</b>	<b>17,045</b>	<b>-</b>	<b>10</b>	<b>17,055</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>7,924</b>	<b>7,703</b>	<b>221</b>	<b>7,924</b>	<b>7,703</b>	<b>221</b>	<b>5,564</b>	<b>129,373</b>	<b>134,495</b>	<b>0</b>	<b>(10)</b>	<b>134,485</b>		
Capital Grants	651	-	651	651	-	651	-	5,465	2,500	-	-	2,500	●	Actuals includes \$371k re Gosford CBD and \$254k re Warnervale Town Centre - budget phasing needs adjusting.
Capital Contributions	153	1,003	(849)	153	1,003	(849)	646	6,751	12,033	-	-	12,033	●	Unfavourable variance in Developer Contributions - budget has approx. \$1m per month however only \$153k received in July. Potential Budget adjustment required.
<b>Grants and Contributions Capital Received</b>	<b>804</b>	<b>1,003</b>	<b>(199)</b>	<b>804</b>	<b>1,003</b>	<b>(199)</b>	<b>646</b>	<b>12,217</b>	<b>14,533</b>	<b>-</b>	<b>-</b>	<b>14,533</b>		
<b>Net Operating Result</b>	<b>8,728</b>	<b>8,706</b>	<b>22</b>	<b>8,728</b>	<b>8,706</b>	<b>22</b>	<b>6,210</b>	<b>141,590</b>	<b>149,028</b>	<b>0</b>	<b>(10)</b>	<b>149,018</b>		



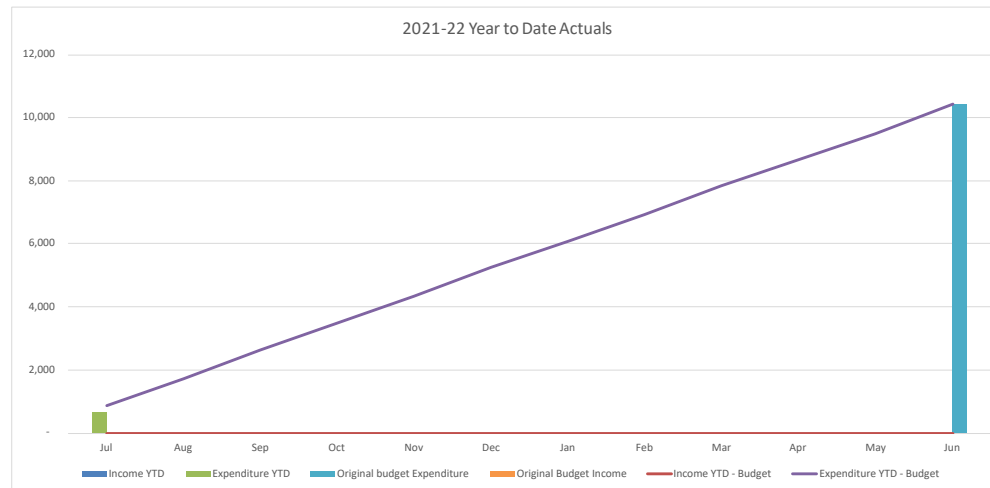
## 04.02. WS Planning and Delivery

### Operating Statement - Internal

July 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	11	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	11	-	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	162	219	57	162	219	57	328	3,936	2,891	-	-	2,891	●	Favourable variance due to a number of vacancies, this was offset by capitalisation for month being less than budget.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	Minimal spend in July, negative balance due to a correction related to prior year.
Materials and Contracts	(16)	79	95	(16)	79	95	344	3,924	1,898	-	-	1,898	●	
Depreciation and Amortisation	265	317	53	265	317	53	277	3,156	3,781	-	-	3,781	●	
Other Expenses	6	5	(1)	6	5	(1)	1	87	65	-	-	65	●	
Loss on Disposal	-	-	-	-	-	-	-	1,289	-	-	-	-	●	
Internal Expenses	19	30	11	19	30	11	20	21	361	-	(31)	329	●	
Overheads	217	217	-	217	217	-	17	2,365	1,436	-	-	1,436	●	
<b>Total Expenses attributable to Operations</b>	<b>653</b>	<b>868</b>	<b>215</b>	<b>653</b>	<b>868</b>	<b>215</b>	<b>987</b>	<b>14,777</b>	<b>10,432</b>	<b>-</b>	<b>(31)</b>	<b>10,400</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(653)</b>	<b>(868)</b>	<b>215</b>	<b>(653)</b>	<b>(868)</b>	<b>215</b>	<b>(976)</b>	<b>(14,777)</b>	<b>(10,432)</b>	<b>-</b>	<b>31</b>	<b>(10,400)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(653)</b>	<b>(868)</b>	<b>215</b>	<b>(653)</b>	<b>(868)</b>	<b>215</b>	<b>(976)</b>	<b>(14,777)</b>	<b>(10,432)</b>	<b>-</b>	<b>31</b>	<b>(10,400)</b>		



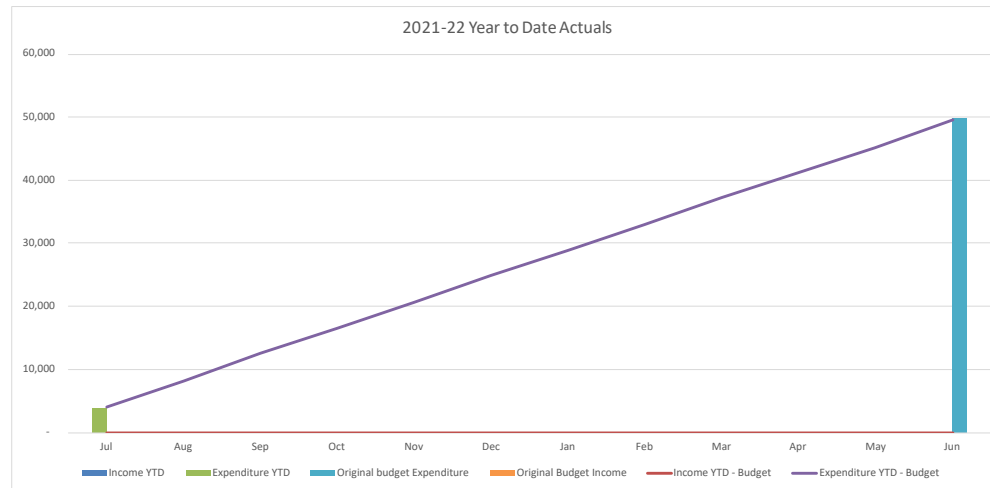
## 04.03. WS Operations and Maintenance

### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	9	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	3	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	9	3	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	868	1,151	283	868	1,151	283	1,482	18,888	15,277	-	-	15,277	●	Includes favourable variance in normal salaries due vacancies along with labour costs transferred to other Units not currently reflected in budget. Budget adjustments to be made in August to correct.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Contracts	289	234	(55)	289	234	(55)	801	8,564	5,862	-	-	5,862	●	Small unfavourable variance in month of July - will need to be monitored closely as there is a significant reduction in budget compared to prior year spend of approx. \$2.7m.
Depreciation and Amortisation	654	825	171	654	825	171	726	8,736	9,783	-	-	9,783	●	
Other Expenses	44	89	46	44	89	46	287	1,121	1,073	-	-	1,073	●	
Loss on Disposal	-	-	-	-	-	-	-	121	-	-	-	-	●	
Internal Expenses	1,026	1,030	4	1,026	1,030	4	874	9,578	12,362	-	115	12,476	●	
Overheads	786	786	-	786	786	-	75	7,145	5,308	-	-	5,308	●	
<b>Total Expenses attributable to Operations</b>	<b>3,667</b>	<b>4,115</b>	<b>448</b>	<b>3,667</b>	<b>4,115</b>	<b>448</b>	<b>4,246</b>	<b>54,152</b>	<b>49,665</b>	<b>-</b>	<b>115</b>	<b>49,779</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(3,667)</b>	<b>(4,115)</b>	<b>448</b>	<b>(3,667)</b>	<b>(4,115)</b>	<b>448</b>	<b>(4,237)</b>	<b>(54,150)</b>	<b>(49,665)</b>	<b>-</b>	<b>(115)</b>	<b>(49,779)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	18	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(3,667)</b>	<b>(4,115)</b>	<b>448</b>	<b>(3,667)</b>	<b>(4,115)</b>	<b>448</b>	<b>(4,219)</b>	<b>(54,150)</b>	<b>(49,665)</b>	<b>-</b>	<b>(115)</b>	<b>(49,779)</b>		

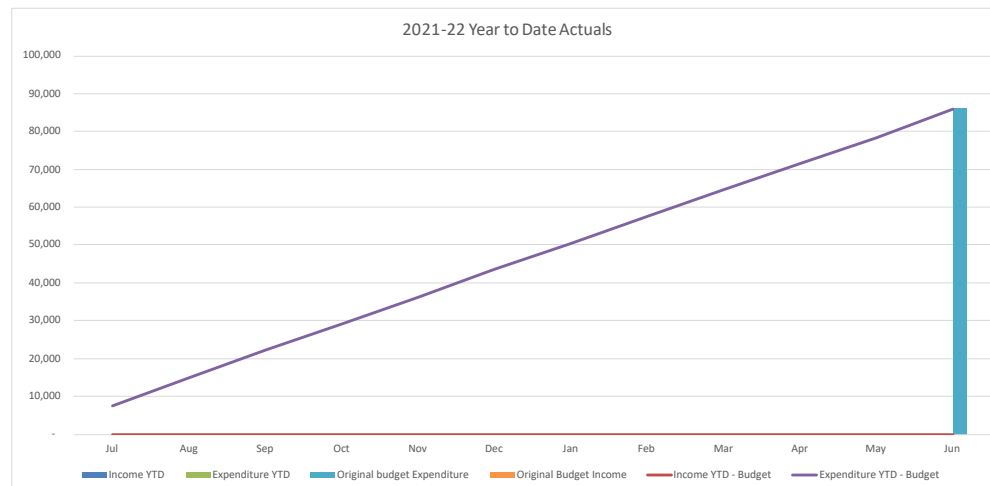


## 04.04. WS Headworks and Treatment Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	1	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	1	-	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	465	472	7	465	472	7	577	8,667	6,238	-	-	6,238	●	Includes favourable variance in normal salaries due to vacancies offset by approx. \$95k of labour costs transferred from other Units not reflected included in budget. Budget adjustments to be made in August to correct.
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Contracts	266	271	5	266	271	5	307	6,688	7,182	-	-	7,182	●	
Depreciation and Amortisation	3,931	4,602	671	3,931	4,602	671	4,148	45,812	54,478	-	-	54,478	●	
Other Expenses	2	21	19	2	21	19	7	250	257	-	-	257	●	
Loss on Disposal	-	-	-	-	-	-	-	968	-	-	-	-		
Internal Expenses	621	545	(76)	621	545	(76)	578	7,126	6,538	-	43	6,580	●	Includes unfavourable variances in tipping fees (\$33k), electricity costs (\$28k) and plant and fleet charges (\$25k). Plant and Fleet / Tipping considered timing differences due to various dredging and sludge removal activities that took place during July.
Overheads	1,748	1,748	-	1,748	1,748	-	149	11,908	11,340	-	-	11,340	●	
<b>Total Expenses attributable to Operations</b>	<b>7,032</b>	<b>7,659</b>	<b>627</b>	<b>7,032</b>	<b>7,659</b>	<b>627</b>	<b>5,766</b>	<b>81,421</b>	<b>86,033</b>	<b>-</b>	<b>43</b>	<b>86,076</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(7,032)</b>	<b>(7,659)</b>	<b>627</b>	<b>(7,032)</b>	<b>(7,659)</b>	<b>627</b>	<b>(5,766)</b>	<b>(81,421)</b>	<b>(86,033)</b>	<b>-</b>	<b>(43)</b>	<b>(86,076)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(7,032)</b>	<b>(7,659)</b>	<b>627</b>	<b>(7,032)</b>	<b>(7,659)</b>	<b>627</b>	<b>(5,766)</b>	<b>(81,421)</b>	<b>(86,033)</b>	<b>-</b>	<b>(43)</b>	<b>(86,076)</b>		







# Environment and Planning Monthly Financial Reports

July 2021

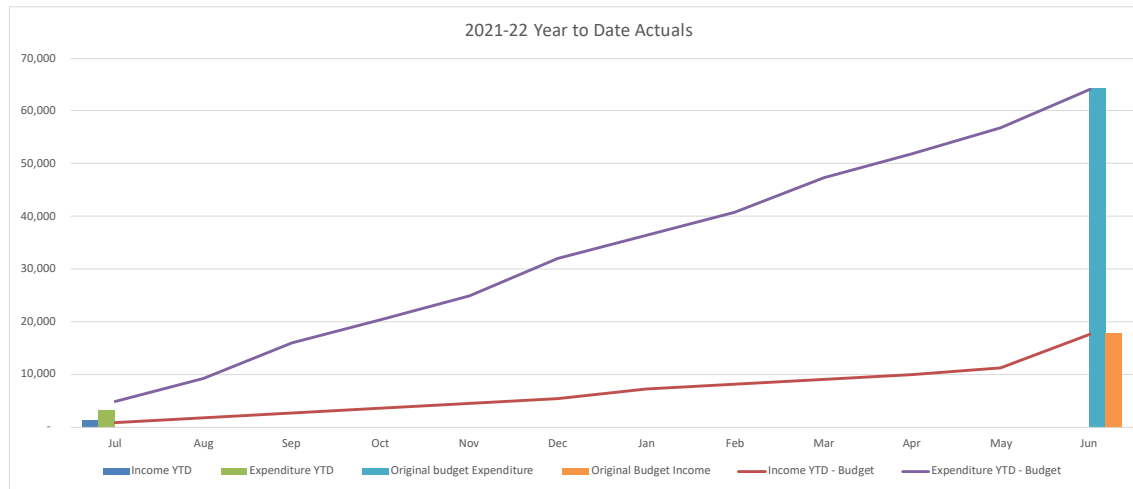


## 05. Environment and Planning Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>	-	-	-	-	-	-	-	-	-	-	-	-
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	1,115	605	510	1,115	605	510	1,150	9,337	7,965	-	-	7,965
Other Revenue	157	212	(54)	157	212	(54)	111	2,892	2,798	-	-	2,798
Interest	0	-	0	0	-	0	-	1	-	-	-	-
Grants and Contributions	72	50	22	72	50	22	91	6,726	6,609	-	-	6,609
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	11	30	(19)	11	30	(19)	15	269	358	-	-	358
<b>Total Income attributable to Operations</b>	<b>1,356</b>	<b>897</b>	<b>459</b>	<b>1,356</b>	<b>897</b>	<b>459</b>	<b>1,367</b>	<b>19,225</b>	<b>17,730</b>	-	-	<b>17,730</b>
<b>Operating Expenses</b>	-	-	-	-	-	-	-	-	-	-	-	-
Employee Costs	1,744	2,232	488	1,744	2,232	488	2,614	37,295	29,249	-	-	29,249
Borrowing Costs	-	-	-	-	-	-	-	(3)	20	-	-	20
Materials and Contracts	178	1,044	866	178	1,044	866	1,188	11,015	14,130	-	-	14,130
Depreciation and Amortisation	105	140	35	105	140	35	103	1,536	1,679	-	-	1,679
Other Expenses	17	195	178	17	195	178	32	7,469	8,196	-	-	8,196
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	361	424	63	361	424	63	597	5,013	4,870	-	(45)	4,825
Overheads	895	895	-	895	895	-	(153)	8,928	6,122	-	-	6,122
<b>Total Expenses attributable to Operations</b>	<b>3,300</b>	<b>4,930</b>	<b>1,630</b>	<b>3,300</b>	<b>4,930</b>	<b>1,630</b>	<b>4,380</b>	<b>71,254</b>	<b>64,267</b>	-	(45)	<b>64,222</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(1,944)</b>	<b>(4,034)</b>	<b>2,089</b>	<b>(1,944)</b>	<b>(4,034)</b>	<b>2,089</b>	<b>(3,014)</b>	<b>(52,029)</b>	<b>(46,537)</b>	-	45	<b>(46,492)</b>
Capital Grants	-	-	-	-	-	-	-	1,219	500	-	-	500
Capital Contributions	558	1,868	(1,310)	558	1,868	(1,310)	1,861	11,958	22,412	-	-	22,412
<b>Grants and Contributions Capital Received</b>	<b>558</b>	<b>1,868</b>	<b>(1,310)</b>	<b>558</b>	<b>1,868</b>	<b>(1,310)</b>	<b>1,861</b>	<b>13,177</b>	<b>22,912</b>	-	-	<b>22,912</b>
<b>Net Operating Result</b>	<b>(1,386)</b>	<b>(2,166)</b>	<b>780</b>	<b>(1,386)</b>	<b>(2,166)</b>	<b>780</b>	<b>(1,153)</b>	<b>(38,852)</b>	<b>(23,625)</b>	-	45	<b>(23,580)</b>

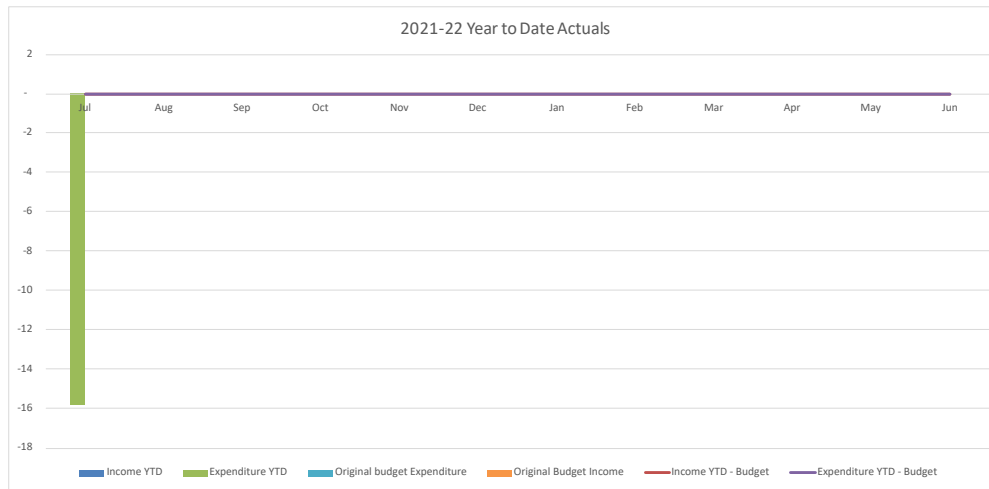


## 05.01. Environment and Planning Executive Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>	-	-	-	-	-	-	-	-	-	-	-	-		
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	36	51	14	36	51	14	71	691	664	-	-	664	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Contracts	-	2	2	-	2	2	7	28	26	-	-	26	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	0	0	-	0	0	-	2	9	-	-	9		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	3	2	(1)	3	2	(1)	4	46	23	-	5	28	●	
Overheads	(55)	(55)	-	(55)	(55)	-	(22)	(767)	(721)	-	-	(721)		
<b>Total Expenses attributable to Operations</b>	<b>(16)</b>	<b>-</b>	<b>16</b>	<b>(16)</b>	<b>-</b>	<b>16</b>	<b>60</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5</b>	<b>5</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>16</b>	<b>-</b>	<b>16</b>	<b>16</b>	<b>-</b>	<b>16</b>	<b>(60)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5)</b>	<b>(5)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>16</b>	<b>-</b>	<b>16</b>	<b>16</b>	<b>-</b>	<b>16</b>	<b>(60)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5)</b>	<b>(5)</b>		



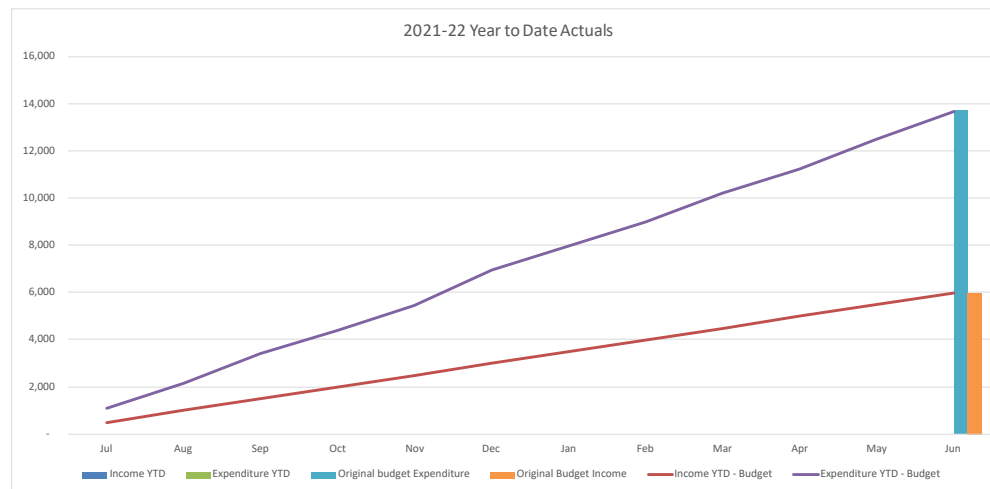


## 05.02. Development Assessment Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	600	497	103	600	497	103	629	6,861	5,963	-	-	5,963	●	In line with budget
Other Revenue	0	1	(1)	0	1	(1)	9	19	16	-	-	16	●	In line with budget
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	200	-	-	-	-	●	Funding received from NSW DPIE as part of grant
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	(0)	-	(0)	(0)	-	(0)	(0)	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>600</b>	<b>498</b>	<b>102</b>	<b>600</b>	<b>498</b>	<b>102</b>	<b>638</b>	<b>7,080</b>	<b>5,979</b>	<b>-</b>	<b>-</b>	<b>5,979</b>		
<b>Operating Expenses</b>														
Employee Costs	576	672	96	576	672	96	730	10,952	8,807	-	-	8,807	●	In line with budget
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Contracts	1	44	43	1	44	43	30	25	526	-	-	526	●	In line with budget. Slightly underspent as a result of timing of payments
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	1	40	39	1	40	39	1	1,047	974	-	-	974	●	In line with budget. Slightly underspent as a result of timing of payments
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	41	48	7	41	48	7	48	546	581	-	(8)	573	●	In line with budget.
Overheads	324	324	-	324	324	-	141	4,033	2,794	-	-	2,794	●	In line with budget
<b>Total Expenses attributable to Operations</b>	<b>943</b>	<b>1,128</b>	<b>185</b>	<b>943</b>	<b>1,128</b>	<b>185</b>	<b>950</b>	<b>16,604</b>	<b>13,682</b>	<b>-</b>	<b>(8)</b>	<b>13,674</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(342)</b>	<b>(630)</b>	<b>288</b>	<b>(342)</b>	<b>(630)</b>	<b>288</b>	<b>(312)</b>	<b>(9,523)</b>	<b>(7,703)</b>	<b>-</b>	<b>8</b>	<b>(7,695)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	3	4	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(342)</b>	<b>(630)</b>	<b>288</b>	<b>(342)</b>	<b>(630)</b>	<b>288</b>	<b>(309)</b>	<b>(9,520)</b>	<b>(7,703)</b>	<b>-</b>	<b>8</b>	<b>(7,695)</b>		

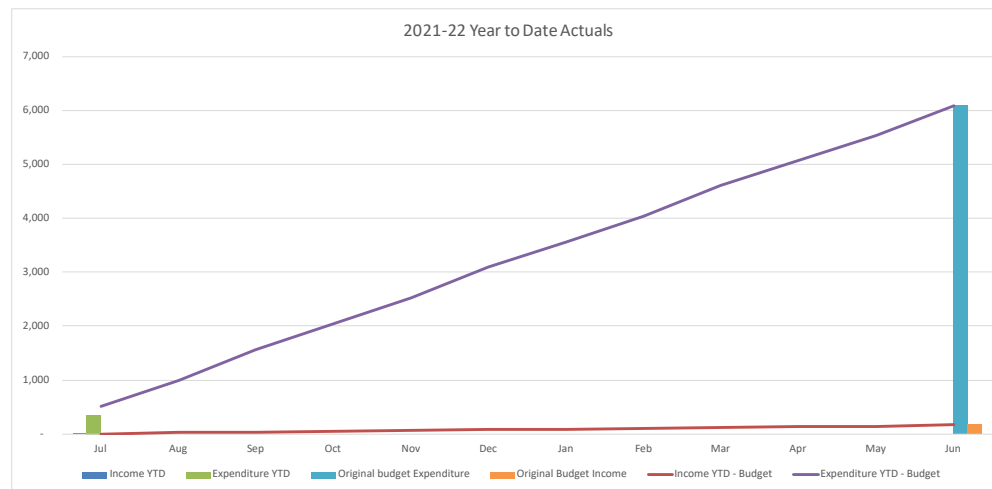


## 05.03. Strategic Planning Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	4	13	(10)	4	13	(10)	30	183	161	-	-	161		Fees are low due to limited industry activity caused by the lockdown
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	185	20	-	-	20		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>4</b>	<b>13</b>	<b>(10)</b>	<b>4</b>	<b>13</b>	<b>(10)</b>	<b>30</b>	<b>368</b>	<b>181</b>	<b>-</b>	<b>-</b>	<b>181</b>		
<b>Operating Expenses</b>														
Employee Costs	214	309	95	214	309	95	409	5,963	4,059	-	-	4,059		Delays in recruitment are resulting in low employee costs.
Borrowing Costs	-	-	-	-	-	-	-	(7)	20	-	-	20		
Materials and Contracts	-	60	60	-	60	60	31	647	722	-	-	722		Low, but we have issued a number of contracts and expect this to rise in August
Depreciation and Amortisation	1	1	0	1	1	0	1	7	11	-	-	11		
Other Expenses	-	13	13	-	13	13	0	51	161	-	-	161		Low, but activities are underway for the FY and invoices should arrive soon
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	14	26	12	14	26	12	26	253	315	-	(59)	256		Low, but attributed to above.
Overheads	116	116	-	116	116	-	(58)	1,364	797	-	-	797		
<b>Total Expenses attributable to Operations</b>	<b>346</b>	<b>526</b>	<b>180</b>	<b>346</b>	<b>526</b>	<b>180</b>	<b>409</b>	<b>8,278</b>	<b>6,085</b>	<b>-</b>	<b>(59)</b>	<b>6,027</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(342)</b>	<b>(513)</b>	<b>171</b>	<b>(342)</b>	<b>(513)</b>	<b>171</b>	<b>(379)</b>	<b>(7,910)</b>	<b>(5,905)</b>	<b>-</b>	<b>59</b>	<b>(5,846)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	558	1,868	(1,310)	558	1,868	(1,310)	1,857	11,693	22,412	-	-	22,412		Low due to slow activity in industry. Investigating and monitoring details
<b>Grants and Contributions Capital Received</b>	<b>558</b>	<b>1,868</b>	<b>(1,310)</b>	<b>558</b>	<b>1,868</b>	<b>(1,310)</b>	<b>1,857</b>	<b>11,693</b>	<b>22,412</b>	<b>-</b>	<b>-</b>	<b>22,412</b>		
<b>Net Operating Result</b>	<b>215</b>	<b>1,355</b>	<b>(1,139)</b>	<b>215</b>	<b>1,355</b>	<b>(1,139)</b>	<b>1,478</b>	<b>3,782</b>	<b>16,508</b>	<b>-</b>	<b>59</b>	<b>16,566</b>		

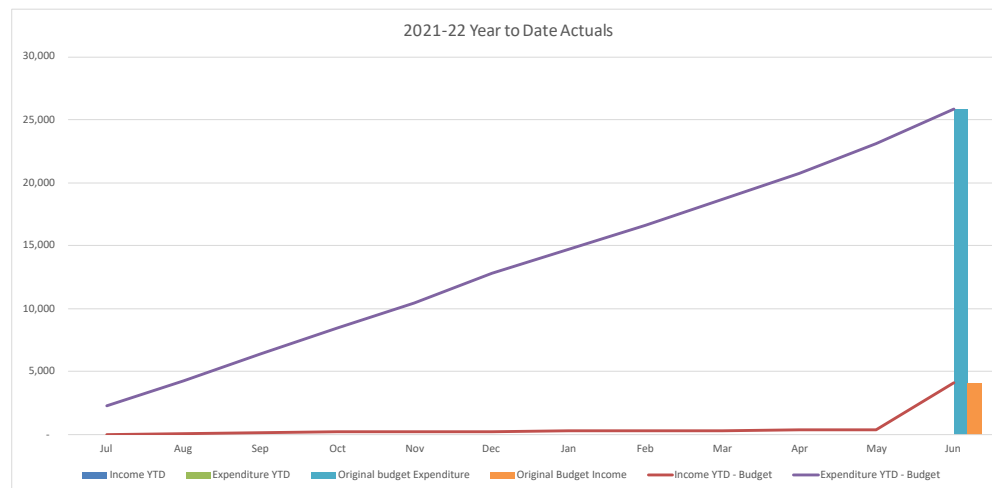


## 05.04. Environmental Management Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	30	6	24	30	6	24	8	215	71	-	-	71		
Other Revenue	7	-	7	7	-	7	-	6	-	-	-	-		
Interest	0	-	0	0	-	0	-	0	-	-	-	-		
Grants and Contributions	22	-	22	22	-	22	19	3,593	3,815	-	-	3,815		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	1	20	(19)	1	20	(19)	6	114	238	-	-	238		Will have net zero organisational impact as related to internal contributions. Budgets will need to be amended in Q1 to reflect reduced services provided as a result of resource reductions.
<b>Total Income attributable to Operations</b>	<b>60</b>	<b>26</b>	<b>34</b>	<b>60</b>	<b>26</b>	<b>34</b>	<b>33</b>	<b>3,929</b>	<b>4,123</b>	<b>-</b>	<b>-</b>	<b>4,123</b>		
<b>Operating Expenses</b>														
Employee Costs	483	604	121	483	604	121	699	9,656	7,886	-	-	7,886		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Contracts	104	747	643	104	747	643	96	6,417	9,802	-	-	9,802		
Depreciation and Amortisation	73	96	23	73	96	23	57	1,118	1,155	-	-	1,155		
Other Expenses	1	82	82	1	82	82	2	262	355	-	-	355		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	146	215	69	146	215	69	193	1,783	2,357	-	17	2,373		
Overheads	573	573	-	573	573	-	57	4,000	4,302	-	-	4,302		
<b>Total Expenses attributable to Operations</b>	<b>1,379</b>	<b>2,317</b>	<b>938</b>	<b>1,379</b>	<b>2,317</b>	<b>938</b>	<b>1,105</b>	<b>23,235</b>	<b>25,857</b>	<b>-</b>	<b>17</b>	<b>25,874</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(1,319)</b>	<b>(2,291)</b>	<b>972</b>	<b>(1,319)</b>	<b>(2,291)</b>	<b>972</b>	<b>(1,072)</b>	<b>(19,306)</b>	<b>(21,734)</b>	<b>-</b>	<b>(17)</b>	<b>(21,751)</b>		
Capital Grants	-	-	-	-	-	-	-	227	500	-	-	500		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>227</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>500</b>		
<b>Net Operating Result</b>	<b>(1,319)</b>	<b>(2,291)</b>	<b>972</b>	<b>(1,319)</b>	<b>(2,291)</b>	<b>972</b>	<b>(1,072)</b>	<b>(19,080)</b>	<b>(21,234)</b>	<b>-</b>	<b>(17)</b>	<b>(21,251)</b>		



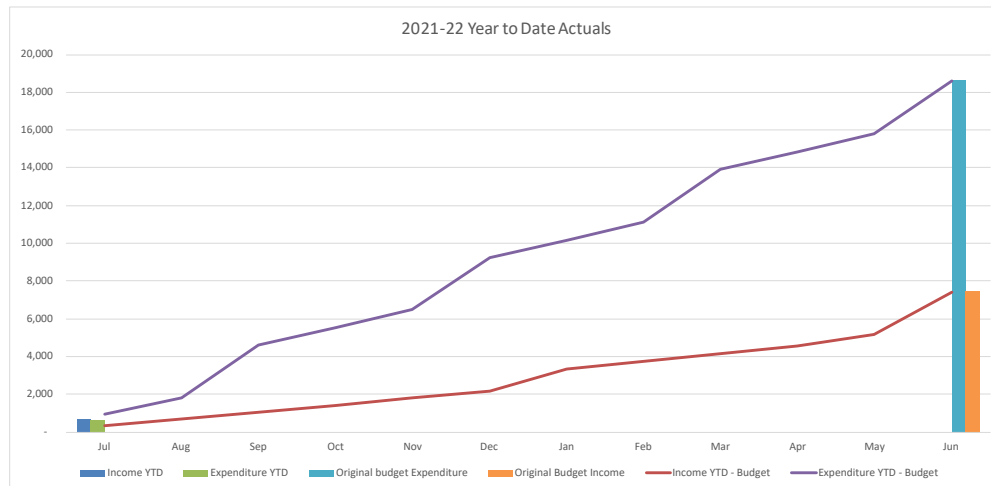
## 05.05. Environmental Compliance and Systems

### Operating Statement - Internal

July 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>	-	-	-	-	-	-	-	-	-	-	-	-		
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	481	89	392	481	89	392	483	2,078	1,771	-	-	1,771	●	On track.
Other Revenue	150	210	(60)	150	210	(60)	102	2,867	2,782	-	-	2,782	●	Unfavourable variance due COVID-19 lockdown which has impacted enforcement and compliance activities.
Interest	0	-	0	0	-	0	-	1	-	-	-	-		
Grants and Contributions	50	50	0	50	50	0	72	2,748	2,774	-	-	2,774	●	Grant covers bushfire prevention activities. Project has been delivered.
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	10	10	-	10	10	-	10	155	120	-	-	120	●	On track.
<b>Total Income attributable to Operations</b>	<b>692</b>	<b>359</b>	<b>333</b>	<b>692</b>	<b>359</b>	<b>333</b>	<b>666</b>	<b>7,848</b>	<b>7,447</b>	<b>-</b>	<b>-</b>	<b>7,447</b>		
<b>Operating Expenses</b>														
Employee Costs	435	596	162	435	596	162	705	10,033	7,834	-	-	7,834	●	Favourable variation associated with current vacancies within the EC&S Unit.
Borrowing Costs	-	-	-	-	-	-	-	5	-	-	-	-		
Materials and Contracts	73	191	118	73	191	118	1,024	3,898	3,054	-	-	3,054	●	Non-permanent favourable variance due to incorrect budget phasing. Monthly phasing will need to be readjusted at Q1.
Depreciation and Amortisation	31	43	12	31	43	12	45	411	513	-	-	513	●	
Other Expenses	16	59	43	16	59	43	29	6,107	6,696	-	-	6,696	●	Non-permanent favourable variance due to incorrect budget phasing. Monthly phasing will need to be readjusted at Q1.
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	156	133	(24)	156	133	(24)	326	2,384	1,595	-	(0)	1,595	●	Unfavourable variance due to increased charges from internal service provider.
Overheads	(64)	(64)	-	(64)	(64)	-	(271)	298	(1,050)	-	-	(1,050)	●	
<b>Total Expenses attributable to Operations</b>	<b>648</b>	<b>959</b>	<b>311</b>	<b>648</b>	<b>959</b>	<b>311</b>	<b>1,857</b>	<b>23,137</b>	<b>18,642</b>	<b>-</b>	<b>(0)</b>	<b>18,642</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>44</b>	<b>(599)</b>	<b>643</b>	<b>44</b>	<b>(599)</b>	<b>643</b>	<b>(1,191)</b>	<b>(15,289)</b>	<b>(11,195)</b>	<b>-</b>	<b>0</b>	<b>(11,195)</b>		
Capital Grants	-	-	-	-	-	-	-	993	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	262	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,254</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>44</b>	<b>(599)</b>	<b>643</b>	<b>44</b>	<b>(599)</b>	<b>643</b>	<b>(1,191)</b>	<b>(14,035)</b>	<b>(11,195)</b>	<b>-</b>	<b>0</b>	<b>(11,195)</b>		







# Corporate Affairs Monthly Financial Reports

July 2021

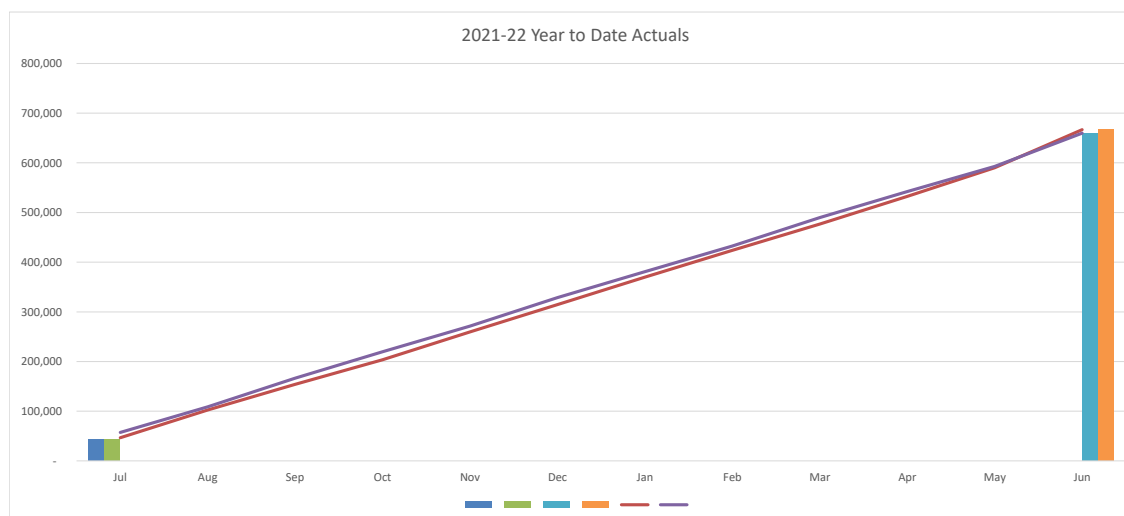


# Consolidated Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	26,196	25,779	417	26,196	25,779	417	253,487	331,387	361,871	(0)	0	361,871
User Charges and Fees	10,318	10,392	(75)	10,318	10,392	(75)	10,106	144,931	142,512	0	-	142,512
Other Revenue	972	1,062	(90)	972	1,062	(90)	698	17,334	15,009	-	-	15,009
Interest	1,006	362	645	1,006	362	645	447	5,598	4,442	0	-	4,442
Grants and Contributions	247	1,566	(1,319)	247	1,566	(1,319)	2,730	43,486	49,491	-	-	49,491
Gain on Disposal	-	-	-	-	-	-	-	2,609	-	-	-	-
Internal Revenue	5,218	7,401	(2,183)	5,218	7,401	(2,183)	7,023	74,555	93,467	-	792	94,259
<b>Total Income attributable to Operations</b>	<b>43,957</b>	<b>46,562</b>	<b>(2,605)</b>	<b>43,957</b>	<b>46,562</b>	<b>(2,605)</b>	<b>274,491</b>	<b>619,899</b>	<b>666,792</b>	<b>0</b>	<b>792</b>	<b>667,584</b>
<b>Operating Expenses</b>												
Employee Costs	10,091	13,654	3,563	10,091	13,654	3,563	16,146	221,837	175,833	-	-	175,833
Borrowing Costs	958	976	18	958	976	18	1,109	16,414	17,471	-	-	17,471
Materials and Contracts	5,257	9,241	3,984	5,257	9,241	3,984	9,089	123,217	114,163	-	-	114,163
Depreciation and Amortisation	12,767	14,962	2,195	12,767	14,962	2,195	12,798	160,944	177,106	-	-	177,106
Other Expenses	9,889	12,419	2,530	9,889	12,419	2,530	9,995	90,255	100,822	-	-	100,822
Loss on Disposal	-	-	-	-	-	-	-	6,491	-	-	-	-
Internal Expenses	4,932	5,987	1,055	4,932	5,987	1,055	5,461	59,050	74,354	-	792	75,146
Overheads	(0)	(0)	-	(0)	(0)	-	0	(0)	(0)	-	-	(0)
<b>Total Expenses attributable to Operations</b>	<b>43,894</b>	<b>57,239</b>	<b>13,345</b>	<b>43,894</b>	<b>57,239</b>	<b>13,345</b>	<b>54,597</b>	<b>678,209</b>	<b>659,749</b>	<b>-</b>	<b>792</b>	<b>660,541</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>63</b>	<b>(10,677)</b>	<b>10,740</b>	<b>63</b>	<b>(10,677)</b>	<b>10,740</b>	<b>219,894</b>	<b>(58,311)</b>	<b>7,043</b>	<b>0</b>	<b>(0)</b>	<b>7,043</b>
Capital Grants	857	-	857	857	-	857	-	38,192	8,445	-	-	8,445
Capital Contributions	711	2,870	(2,159)	711	2,870	(2,159)	2,573	46,365	34,445	-	-	34,445
<b>Grants and Contributions Capital Received</b>	<b>1,568</b>	<b>2,870</b>	<b>(1,303)</b>	<b>1,568</b>	<b>2,870</b>	<b>(1,303)</b>	<b>2,573</b>	<b>84,557</b>	<b>42,890</b>	<b>-</b>	<b>-</b>	<b>42,890</b>
<b>Net Operating Result</b>	<b>1,630</b>	<b>(7,807)</b>	<b>9,437</b>	<b>1,630</b>	<b>(7,807)</b>	<b>9,437</b>	<b>222,467</b>	<b>26,246</b>	<b>49,933</b>	<b>0</b>	<b>(0)</b>	<b>49,933</b>

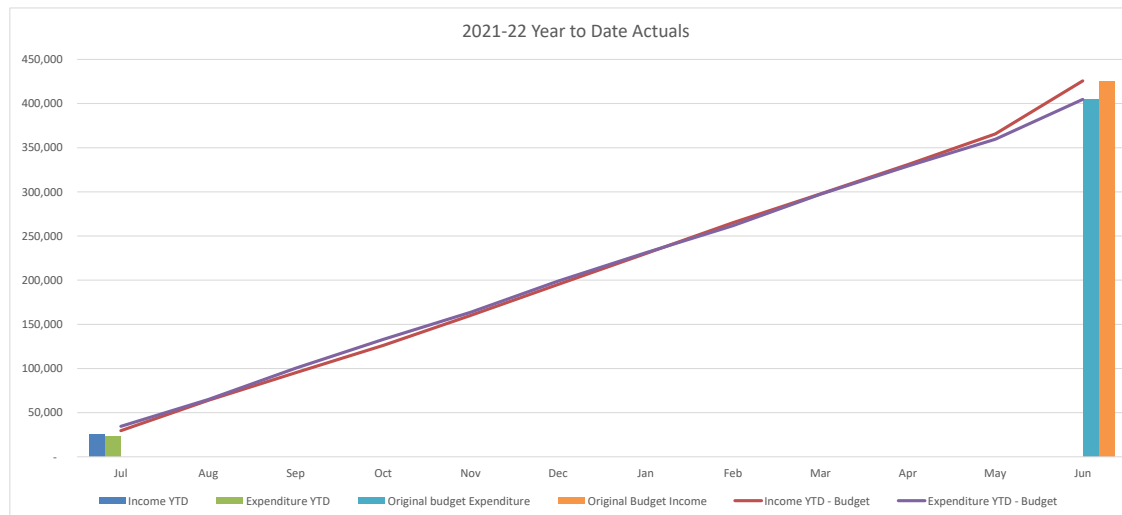


# 10. General Fund Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	13,917	14,943	(1,026)	13,917	14,943	(1,026)	177,910	175,765	205,958	(0)	0	205,958
User Charges and Fees	4,340	4,595	(255)	4,340	4,595	(255)	4,720	65,579	61,927	-	-	61,927
Other Revenue	967	1,062	(95)	967	1,062	(95)	714	17,265	14,983	-	-	14,983
Interest	993	195	798	993	195	798	412	3,474	2,339	-	-	2,339
Grants and Contributions	247	1,566	(1,319)	247	1,566	(1,319)	2,730	42,842	49,471	-	-	49,471
Gain on Disposal	-	-	-	-	-	-	-	2,609	-	-	-	-
Internal Revenue	5,180	7,204	(2,024)	5,180	7,204	(2,024)	6,983	71,816	91,019	-	792	91,811
<b>Total Income attributable to Operations</b>	<b>25,644</b>	<b>29,564</b>	<b>(3,920)</b>	<b>25,644</b>	<b>29,564</b>	<b>(3,920)</b>	<b>193,470</b>	<b>379,348</b>	<b>425,697</b>	<b>(0)</b>	<b>792</b>	<b>426,490</b>
<b>Operating Expenses</b>												
Employee Costs	8,400	11,446	3,045	8,400	11,446	3,045	13,516	185,209	146,421	-	-	146,421
Borrowing Costs	198	192	(6)	198	192	(6)	98	3,313	7,872	-	-	7,872
Materials and Contracts	2,466	6,061	3,595	2,466	6,061	3,595	5,122	73,178	68,025	-	-	68,025
Depreciation and Amortisation	6,619	7,782	1,163	6,619	7,782	1,163	6,349	87,326	91,884	-	-	91,884
Other Expenses	8,606	10,923	2,317	8,606	10,923	2,317	8,421	73,022	82,772	-	-	82,772
Loss on Disposal	-	-	-	-	-	-	-	4,078	-	-	-	-
Internal Expenses	2,030	2,932	902	2,030	2,932	902	2,931	29,635	37,718	-	638	38,355
Overheads	(4,855)	(4,860)	(5)	(4,855)	(4,860)	(5)	(323)	(37,724)	(29,949)	-	-	(29,949)
<b>Total Expenses attributable to Operations</b>	<b>23,464</b>	<b>34,474</b>	<b>11,010</b>	<b>23,464</b>	<b>34,474</b>	<b>11,010</b>	<b>36,115</b>	<b>418,037</b>	<b>404,743</b>	-	638	<b>405,380</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>2,179</b>	<b>(4,910)</b>	<b>7,090</b>	<b>2,179</b>	<b>(4,910)</b>	<b>7,090</b>	<b>157,355</b>	<b>(38,689)</b>	<b>20,955</b>	<b>(0)</b>	<b>155</b>	<b>21,109</b>
Capital Grants	(194)	-	(194)	(194)	-	(194)	-	32,222	5,945	-	-	5,945
Capital Contributions	480	1,585	(1,105)	480	1,585	(1,105)	2,026	28,152	19,024	-	-	19,024
<b>Grants and Contributions Capital Received</b>	<b>286</b>	<b>1,585</b>	<b>(1,299)</b>	<b>286</b>	<b>1,585</b>	<b>(1,299)</b>	<b>2,026</b>	<b>60,374</b>	<b>24,969</b>	-	-	<b>24,969</b>
<b>Net Operating Result</b>	<b>2,466</b>	<b>(3,325)</b>	<b>5,791</b>	<b>2,466</b>	<b>(3,325)</b>	<b>5,791</b>	<b>159,381</b>	<b>21,685</b>	<b>45,924</b>	<b>(0)</b>	<b>155</b>	<b>46,079</b>

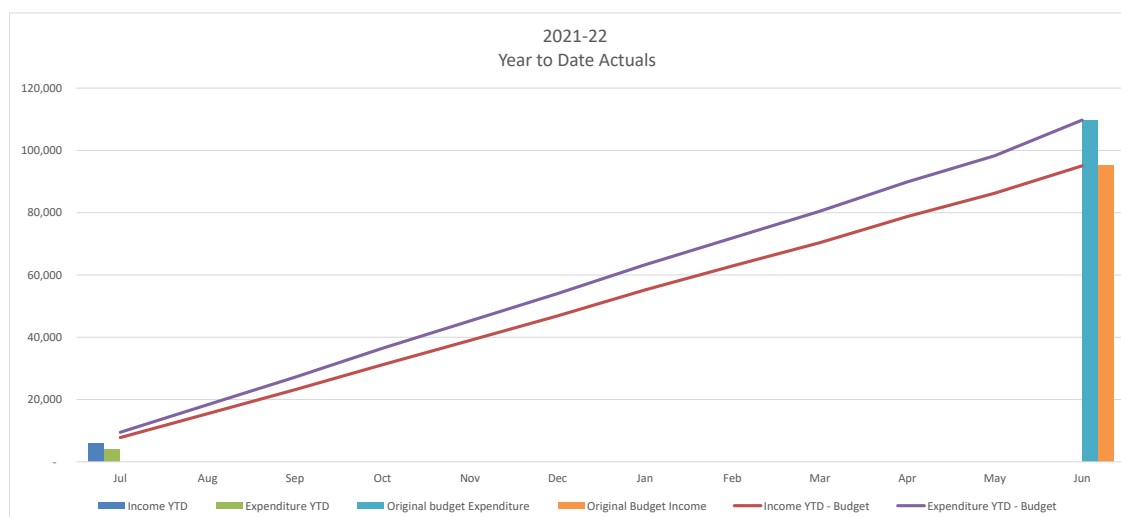


## 06. Corporate Affairs

### Operating Statement - Internal

July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-
User Charges and Fees	630	710	(80)	630	710	(80)	797	14,810	13,238	-	-	13,238
Other Revenue	612	654	(42)	612	654	(42)	476	9,435	8,528	-	-	8,528
Interest	-	-	-	-	-	-	-	3	-	-	-	-
Grants and Contributions	133	182	(49)	133	182	(49)	154	2,890	2,492	-	-	2,492
Gain on Disposal	-	-	-	-	-	-	-	2,609	-	-	-	-
Internal Revenue	4,438	6,230	(1,792)	4,438	6,230	(1,792)	5,228	58,447	70,787	-	792	71,580
<b>Total Income attributable to Operations</b>	<b>5,813</b>	<b>7,776</b>	<b>(1,963)</b>	<b>5,813</b>	<b>7,776</b>	<b>(1,963)</b>	<b>6,656</b>	<b>88,194</b>	<b>95,046</b>	-	<b>792</b>	<b>95,838</b>
<b>Operating Expenses</b>												
Employee Costs	3,383	4,436	1,054	3,383	4,436	1,054	5,550	73,514	55,738	-	-	55,738
Borrowing Costs	-	-	-	-	-	-	-	84	-	-	-	-
Materials and Contracts	1,342	3,110	1,768	1,342	3,110	1,768	2,301	34,482	31,090	-	-	31,090
Depreciation and Amortisation	1,646	2,118	472	1,646	2,118	472	1,732	21,185	24,618	-	-	24,618
Other Expenses	6,817	8,649	1,832	6,817	8,649	1,832	5,893	46,696	51,290	-	-	51,290
Loss on Disposal	-	-	-	-	-	-	-	479	-	-	-	-
Internal Expenses	589	1,080	491	589	1,080	491	744	9,666	11,225	-	71	11,296
Overheads	(9,917)	(9,917)	-	(9,917)	(9,917)	-	(3,496)	(77,786)	(64,228)	-	-	(64,228)
<b>Total Expenses attributable to Operations</b>	<b>3,860</b>	<b>9,477</b>	<b>5,617</b>	<b>3,860</b>	<b>9,477</b>	<b>5,617</b>	<b>12,723</b>	<b>108,321</b>	<b>109,734</b>	-	<b>71</b>	<b>109,805</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>1,953</b>	<b>(1,701)</b>	<b>3,654</b>	<b>1,953</b>	<b>(1,701)</b>	<b>3,654</b>	<b>(6,068)</b>	<b>(20,127)</b>	<b>(14,688)</b>	-	<b>721</b>	<b>(13,967)</b>
Capital Grants	-	-	-	-	-	-	-	2,570	500	-	-	500
Capital Contributions	-	-	-	-	-	-	-	305	-	-	-	-
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,875</b>	<b>500</b>	-	-	<b>500</b>
<b>Net Operating Result</b>	<b>1,953</b>	<b>(1,701)</b>	<b>3,654</b>	<b>1,953</b>	<b>(1,701)</b>	<b>3,654</b>	<b>(6,068)</b>	<b>(17,252)</b>	<b>(14,188)</b>	-	<b>721</b>	<b>(13,467)</b>



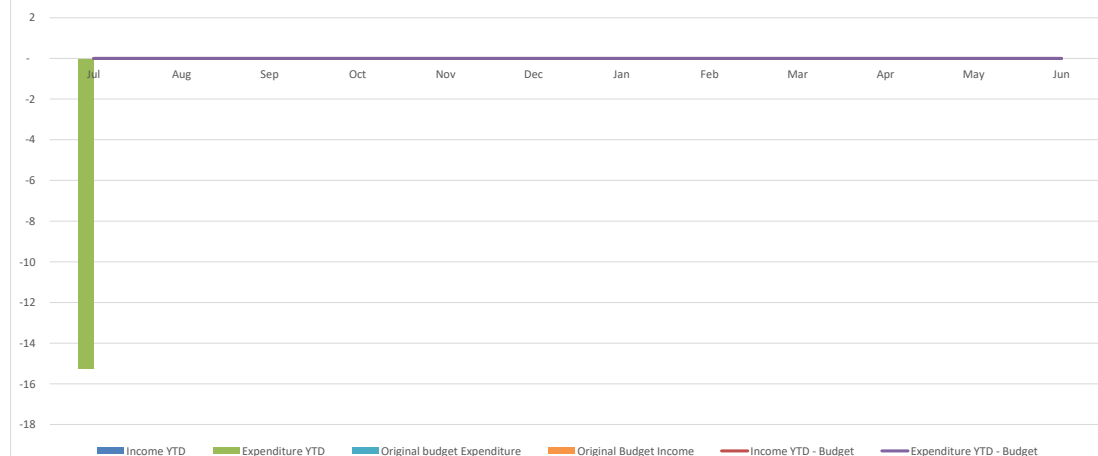
## 06.01. Corporate Affairs Executive Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	-	(196)	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	-	(196)	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	46	52	6	46	52	6	71	1,011	689	-	-	689		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Contracts	-	-	-	-	-	-	24	635	521	-	-	521		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	-	7	7	-	7	7	0	22	86	-	-	86		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	1	3	2	1	3	2	2	55	35	-	2	37		
Overheads	(63)	(63)	-	(63)	(63)	-	(58)	(1,959)	(1,331)	-	-	(1,331)		
<b>Total Expenses attributable to Operations</b>	(15)	-	15	(15)	-	15	39	(235)	-	-	2	2		
<b>Operating Result after Overheads and before Capital Amounts</b>	15	-	15	15	-	15	(39)	39	-	-	(2)	(2)		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Net Operating Result</b>	15	-	15	15	-	15	(39)	39	-	-	(2)	(2)		

2021-22 Year to Date Actuals





## 06.02. Finance

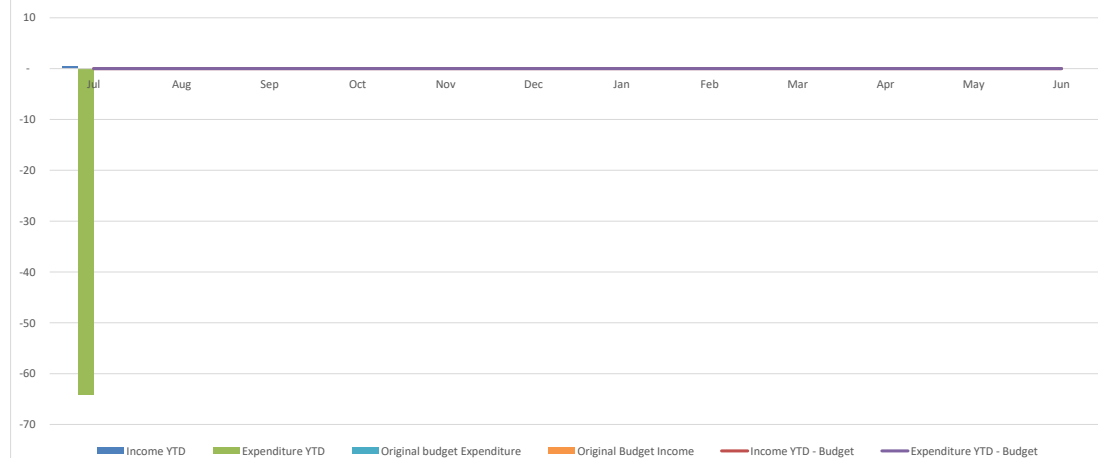
### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Comment (free text)
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	(2)	-	-	-	-	-		
Other Revenue	1	-	1	1	-	1	1	6	-	-	-	-		
Interest	-	-	-	-	-	-	-	3	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	148	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>1</b>	<b>-</b>	<b>1</b>	<b>1</b>	<b>-</b>	<b>1</b>	<b>(1)</b>	<b>157</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Operating Expenses</b>														
Employee Costs	352	430	78	352	430	78	532	7,912	5,626	-	-	5,626	●	
Borrowing Costs	-	-	-	-	-	-	-	1	-	-	-	-		
Materials and Contracts	58	41	(17)	58	41	(17)	(12)	782	493	-	-	493	●	
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	311	313	2	311	313	2	126	4,061	3,763	-	-	3,763	●	
Loss on Disposal	-	-	-	-	-	-	-	2	-	-	-	-		
Internal Expenses	10	12	2	10	12	2	15	163	141	-	28	169	●	
Overheads	(796)	(796)	-	(796)	(796)	-	(873)	(12,763)	(10,024)	-	-	(10,024)	●	
<b>Total Expenses attributable to Operations</b>	<b>(64)</b>	<b>-</b>	<b>64</b>	<b>(64)</b>	<b>-</b>	<b>64</b>	<b>(213)</b>	<b>157</b>	<b>-</b>	<b>-</b>	<b>28</b>	<b>28</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>65</b>	<b>-</b>	<b>65</b>	<b>65</b>	<b>-</b>	<b>65</b>	<b>212</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>(28)</b>	<b>(28)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>65</b>	<b>-</b>	<b>65</b>	<b>65</b>	<b>-</b>	<b>65</b>	<b>212</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>(28)</b>	<b>(28)</b>		

2021-22 Year to Date Actuals



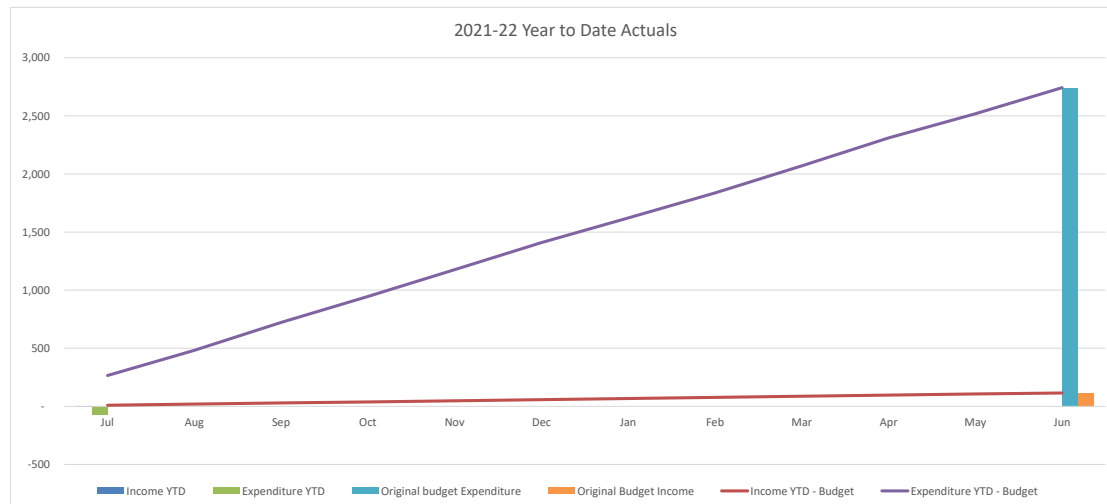
## 06.03. Communications Marketing and Customer Engagement

### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	Unfavourable variance \$2k due to closure of Visitor Information Centre due to COVID-19
User Charges and Fees	-	0	(0)	-	0	(0)	0	1	1	-	-	1	●	
Other Revenue	1	3	(3)	1	3	(3)	0	9	42	-	-	42	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	44	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	6	(6)	-	6	(6)	12	55	73	-	-	73	●	
<b>Total Income attributable to Operations</b>	<b>1</b>	<b>10</b>	<b>(9)</b>	<b>1</b>	<b>10</b>	<b>(9)</b>	<b>12</b>	<b>108</b>	<b>115</b>	<b>-</b>	<b>-</b>	<b>115</b>		
<b>Operating Expenses</b>														
Employee Costs	372	513	141	372	513	141	543	7,728	6,721	-	-	6,721	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Contracts	10	120	110	10	120	110	6	1,154	1,670	-	-	1,670	●	
Depreciation and Amortisation	9	10	1	9	10	1	7	117	120	-	-	120	●	
Other Expenses	12	94	82	12	94	82	21	828	1,009	-	-	1,009	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	12	15	3	12	15	3	12	132	178	-	2	180	●	
Overheads	(486)	(486)	-	(486)	(486)	-	(1,009)	(7,827)	(6,956)	-	-	(6,956)	●	
<b>Total Expenses attributable to Operations</b>	<b>(71)</b>	<b>266</b>	<b>337</b>	<b>(71)</b>	<b>266</b>	<b>337</b>	<b>(421)</b>	<b>2,131</b>	<b>2,743</b>	<b>-</b>	<b>2</b>	<b>2,744</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>72</b>	<b>(256)</b>	<b>328</b>	<b>72</b>	<b>(256)</b>	<b>328</b>	<b>433</b>	<b>(2,023)</b>	<b>(2,628)</b>	<b>-</b>	<b>(2)</b>	<b>(2,629)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>72</b>	<b>(256)</b>	<b>328</b>	<b>72</b>	<b>(256)</b>	<b>328</b>	<b>433</b>	<b>(2,023)</b>	<b>(2,628)</b>	<b>-</b>	<b>(2)</b>	<b>(2,629)</b>		

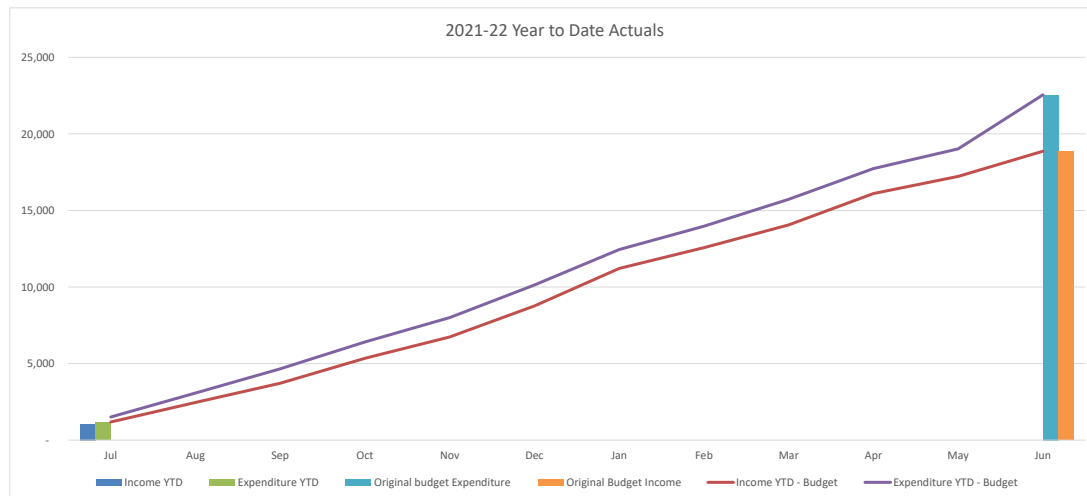


## 06.04. Economic Development and Property Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		<p>All Holiday parks are closed and Gosford City Carpark utilisation is down due to COVID Shutdown which has negatively impacted budgeted income in July</p> <p>Central Coast Stadium, Patonga and Cemeteries income is down due to COVID shutdown. Income losses will be offset throughout the year from Gain on sale of assets</p> <p>Operating contributions for Woy Woy Carpark not receipted in July. The operating contribution will need to be removed because the Electricity has now been transferred to TFNSW</p>
User Charges and Fees	441	554	(113)	441	554	(113)	658	12,813	11,365	-	-	11,365		
Other Revenue	612	625	(14)	612	625	(14)	456	7,621	7,419	-	-	7,419		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	1	6	(5)	1	6	(5)	8	200	84	-	-	84		
Gain on Disposal	-	-	-	-	-	-	-	454	-	-	-	-		
Internal Revenue	1	-	1	1	-	1	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>1,054</b>	<b>1,185</b>	<b>(130)</b>	<b>1,054</b>	<b>1,185</b>	<b>(130)</b>	<b>1,123</b>	<b>21,088</b>	<b>18,867</b>	<b>-</b>	<b>-</b>	<b>18,867</b>		
<b>Operating Expenses</b>														
Employee Costs	216	295	79	216	295	79	350	4,740	3,861	-	-	3,861		
Borrowing Costs	-	-	-	-	-	-	-	14	-	-	-	-		
Materials and Contracts	86	286	199	86	286	199	296	5,901	4,091	-	-	4,091		
Depreciation and Amortisation	284	297	13	284	297	13	264	3,357	3,558	-	-	3,558		
Other Expenses	172	187	15	172	187	15	344	5,894	6,705	-	-	6,705		
Loss on Disposal	-	-	-	-	-	-	-	170	-	-	-	-		
Internal Expenses	78	151	73	78	151	73	93	2,000	1,813	-	13	1,827		
Overheads	295	295	-	295	295	-	61	3,890	2,522	-	-	2,522		
<b>Total Expenses attributable to Operations</b>	<b>1,131</b>	<b>1,510</b>	<b>379</b>	<b>1,131</b>	<b>1,510</b>	<b>379</b>	<b>1,406</b>	<b>25,966</b>	<b>22,549</b>	<b>-</b>	<b>13</b>	<b>22,562</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(77)</b>	<b>(326)</b>	<b>249</b>	<b>(77)</b>	<b>(326)</b>	<b>249</b>	<b>(285)</b>	<b>(4,878)</b>	<b>(3,682)</b>	<b>-</b>	<b>(13)</b>	<b>(3,695)</b>		
Capital Grants	-	-	-	-	-	-	-	2,380	500	-	-	500		
Capital Contributions	-	-	-	-	-	-	-	207	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,587</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>500</b>		
<b>Net Operating Result</b>	<b>(77)</b>	<b>(326)</b>	<b>249</b>	<b>(77)</b>	<b>(326)</b>	<b>249</b>	<b>(285)</b>	<b>(2,291)</b>	<b>(3,182)</b>	<b>-</b>	<b>(13)</b>	<b>(3,195)</b>		



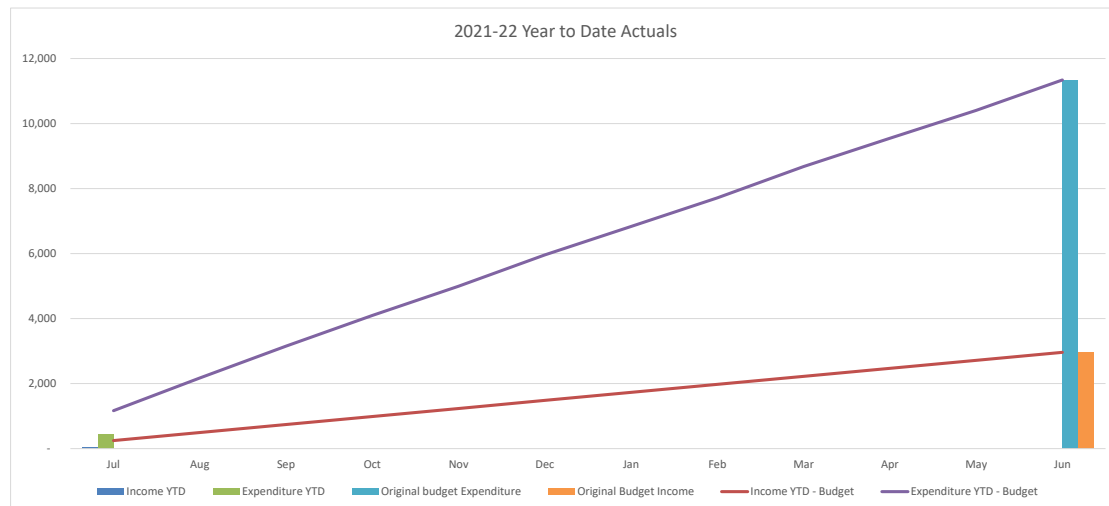
## 06.05. Facilities and Asset Management

### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	0	(0)	-	0	(0)	-	-	2	-	-	2	●	
Other Revenue	3	2	0	3	2	0	2	24	29	-	-	29	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	9	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	29	244	(215)	29	244	(215)	214	2,597	2,930	-	-	2,930	●	This budget has not been met due to changes in the internal re-charge of service contracts that Fam fund
<b>Total Income attributable to Operations</b>	<b>31</b>	<b>247</b>	<b>(216)</b>	<b>31</b>	<b>247</b>	<b>(216)</b>	<b>216</b>	<b>2,630</b>	<b>2,961</b>	<b>-</b>	<b>-</b>	<b>2,961</b>		
<b>Operating Expenses</b>														
Employee Costs	314	424	110	314	424	110	553	8,314	5,593	-	-	5,593	●	
Borrowing Costs	-	-	-	-	-	-	-	68	-	-	-	-	●	
Materials and Contracts	203	502	300	203	502	300	385	5,335	5,509	-	-	5,509	●	
Depreciation and Amortisation	248	259	11	248	259	11	234	3,235	3,101	-	-	3,101	●	
Other Expenses	0	8	7	0	8	7	1	131	81	-	-	81	●	
Loss on Disposal	-	-	-	-	-	-	-	46	-	-	-	-	●	
Internal Expenses	146	427	282	146	427	282	219	2,920	3,402	(21)	(21)	3,381	●	
Overheads	(454)	(454)	-	(454)	(454)	-	(998)	(9,365)	(6,346)	-	-	(6,346)	●	
<b>Total Expenses attributable to Operations</b>	<b>456</b>	<b>1,166</b>	<b>710</b>	<b>456</b>	<b>1,166</b>	<b>710</b>	<b>394</b>	<b>10,684</b>	<b>11,340</b>	<b>-</b>	<b>(21)</b>	<b>11,319</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(424)</b>	<b>(919)</b>	<b>495</b>	<b>(424)</b>	<b>(919)</b>	<b>495</b>	<b>(178)</b>	<b>(8,054)</b>	<b>(8,379)</b>	<b>-</b>	<b>21</b>	<b>(8,358)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(424)</b>	<b>(919)</b>	<b>495</b>	<b>(424)</b>	<b>(919)</b>	<b>495</b>	<b>(178)</b>	<b>(8,054)</b>	<b>(8,379)</b>	<b>-</b>	<b>21</b>	<b>(8,358)</b>		





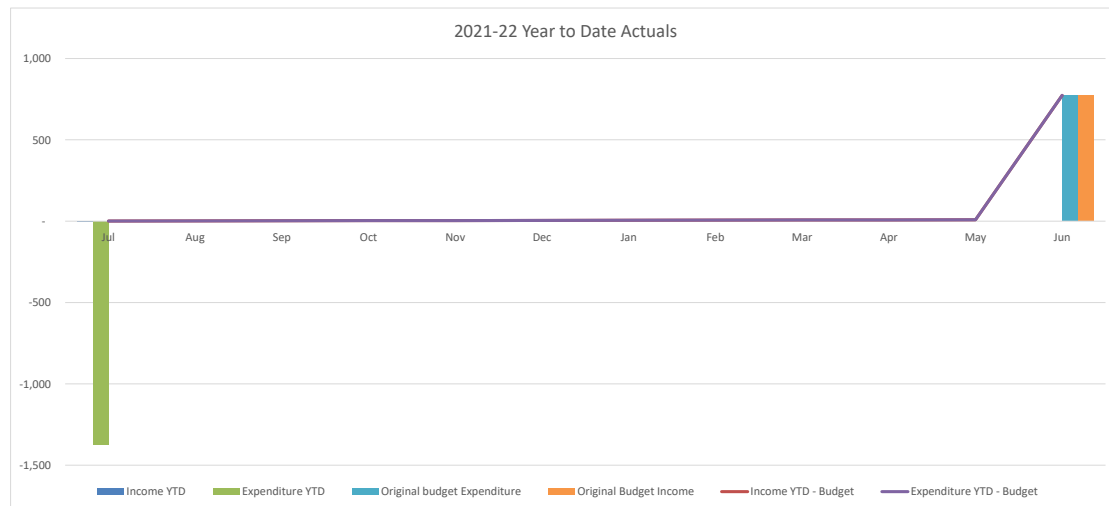
## 06.06. Governance and Risk

### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	0	1	(0)	0	1	(0)	1	7	10	-	-	10	●	
Other Revenue	-	-	-	-	-	-	-	813	764	-	-	764	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Total Income attributable to Operations</b>	<b>0</b>	<b>1</b>	<b>(0)</b>	<b>0</b>	<b>1</b>	<b>(0)</b>	<b>1</b>	<b>820</b>	<b>773</b>	<b>-</b>	<b>-</b>	<b>773</b>		
<b>Operating Expenses</b>														
Employee Costs	425	586	161	425	586	161	433	4,454	4,937	-	-	4,937	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Contracts	44	49	5	44	49	5	19	986	535	-	-	535	●	
Depreciation and Amortisation	1	1	1	1	1	1	0	13	16	-	-	16	●	
Other Expenses	4,099	5,305	1,206	4,099	5,305	1,206	3,077	3,983	7,467	-	-	7,467	●	Variance will be adjusted to account for Administrator fees and to offset the other revenue of 764k.
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	5	6	0	5	6	0	7	97	69	-	2	72	●	
Overheads	(5,947)	(5,947)	-	(5,947)	(5,947)	-	(311)	(5,980)	(12,251)	-	-	(12,251)	●	
<b>Total Expenses attributable to Operations</b>	<b>(1,373)</b>	<b>1</b>	<b>1,374</b>	<b>(1,373)</b>	<b>1</b>	<b>1,374</b>	<b>3,225</b>	<b>3,553</b>	<b>773</b>	<b>-</b>	<b>2</b>	<b>776</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>1,373</b>	<b>-</b>	<b>1,373</b>	<b>1,373</b>	<b>-</b>	<b>1,373</b>	<b>(3,224)</b>	<b>(2,733)</b>	<b>-</b>	<b>-</b>	<b>(2)</b>	<b>(2)</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>1,373</b>	<b>-</b>	<b>1,373</b>	<b>1,373</b>	<b>-</b>	<b>1,373</b>	<b>(3,224)</b>	<b>(2,733)</b>	<b>-</b>	<b>-</b>	<b>(2)</b>	<b>(2)</b>		



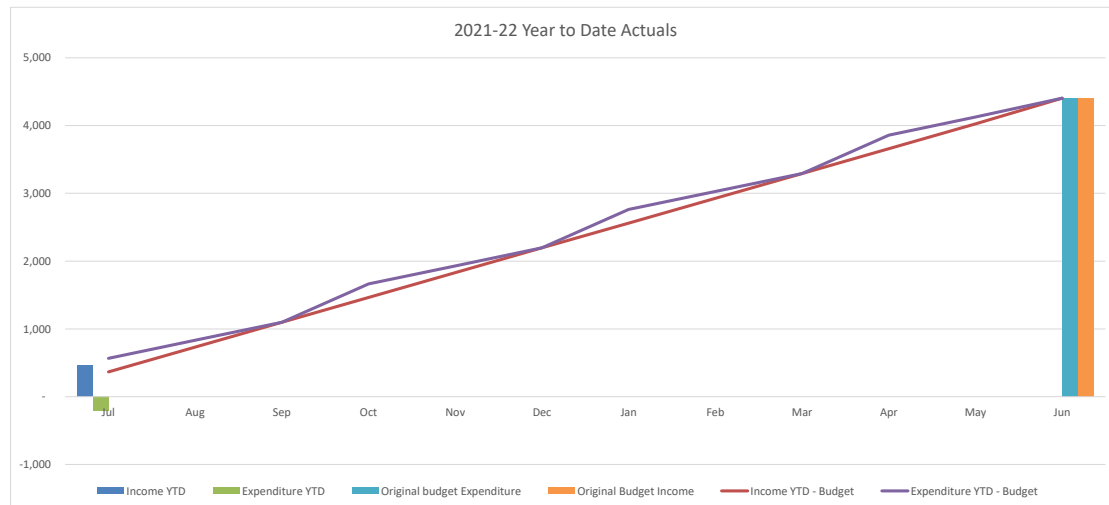
## 06.07. Information and Technology

### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	188	155	32	188	155	32	139	1,974	1,862	-	-	1,862	●	
Other Revenue	2	0	1	2	0	1	0	30	2	-	-	2	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	278	211	67	278	211	67	243	3,020	2,540	-	792	3,332	●	
<b>Total Income attributable to Operations</b>	<b>467</b>	<b>366</b>	<b>101</b>	<b>467</b>	<b>366</b>	<b>101</b>	<b>382</b>	<b>5,024</b>	<b>4,404</b>	<b>-</b>	<b>792</b>	<b>5,196</b>		
<b>Operating Expenses</b>														
Employee Costs	438	624	185	438	624	185	1,024	12,341	8,186	-	-	8,186	●	
Borrowing Costs	-	-	-	-	-	-	-	1	-	-	-	-	●	
Materials and Contracts	294	484	190	294	484	190	544	4,370	4,807	-	-	4,807	●	
Depreciation and Amortisation	510	739	228	510	739	228	525	6,598	8,751	-	-	8,751	●	
Other Expenses	951	1,111	160	951	1,111	160	859	13,066	12,815	-	-	12,815	●	
Loss on Disposal	-	-	-	-	-	-	-	1	-	-	-	-	●	
Internal Expenses	15	26	10	15	26	10	16	96	310	-	(19)	291	●	
Overheads	(2,417)	(2,417)	-	(2,417)	(2,417)	-	(426)	(31,449)	(30,464)	-	-	(30,464)	●	
<b>Total Expenses attributable to Operations</b>	<b>(208)</b>	<b>566</b>	<b>773</b>	<b>(208)</b>	<b>566</b>	<b>773</b>	<b>2,543</b>	<b>5,024</b>	<b>4,404</b>	<b>-</b>	<b>(19)</b>	<b>4,385</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>674</b>	<b>(200)</b>	<b>874</b>	<b>674</b>	<b>(200)</b>	<b>874</b>	<b>(2,160)</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>811</b>	<b>811</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>674</b>	<b>(200)</b>	<b>874</b>	<b>674</b>	<b>(200)</b>	<b>874</b>	<b>(2,160)</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>	<b>811</b>	<b>811</b>		



## 06.08. Legal Unit

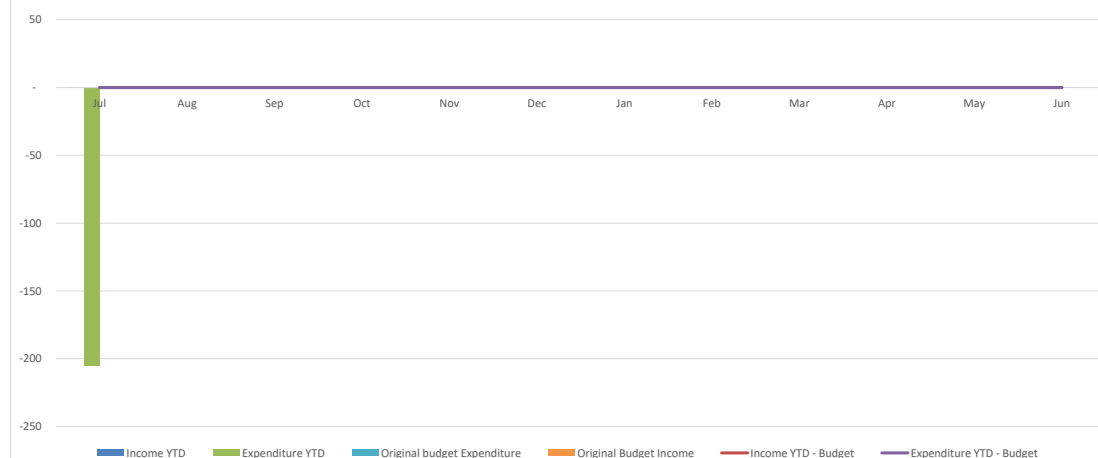
### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	1	-	1	1	-	1	0	16	-	-	-	-		
Other Revenue	0	-	0	0	-	0	(14)	31	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	<b>1</b>	<b>-</b>	<b>1</b>	<b>1</b>	<b>-</b>	<b>1</b>	<b>(13)</b>	<b>47</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Operating Expenses</b>														
Employee Costs	43	68	25	43	68	25	79	1,011	887	-	-	887		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Contracts	30	206	176	30	206	176	(32)	1,447	2,432	-	-	2,432		
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-		
Other Expenses	2	6	4	2	6	4	0	33	67	-	-	67		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	2	4	2	2	4	2	3	35	44	-	(5)	39		
Overheads	(283)	(283)	-	(283)	(283)	-	(108)	(2,478)	(3,429)	-	-	(3,429)		
<b>Total Expenses attributable to Operations</b>	<b>(206)</b>	<b>-</b>	<b>206</b>	<b>(206)</b>	<b>-</b>	<b>206</b>	<b>(58)</b>	<b>47</b>	<b>-</b>	<b>-</b>	<b>(5)</b>	<b>(5)</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>207</b>	<b>-</b>	<b>207</b>	<b>207</b>	<b>-</b>	<b>207</b>	<b>45</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>5</b>	<b>5</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>207</b>	<b>-</b>	<b>207</b>	<b>207</b>	<b>-</b>	<b>207</b>	<b>45</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>5</b>	<b>5</b>		

2021-22 Year to Date Actuals



## 06.09. People and Culture

### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	-	-	-	-	-	-	4	(3)	-	-	-	-		
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Income attributable to Operations</b>	-	-	-	-	-	-	4	(3)	-	-	-	-		
<b>Operating Expenses</b>														
Employee Costs	391	480	89	391	480	89	544	7,990	6,302	-	-	6,302		
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Contracts	2	49	47	2	49	47	22	498	591	-	-	591		
Depreciation and Amortisation	0	0	0	0	0	0	0	4	4	-	-	4		
Other Expenses	20	136	117	20	136	117	50	1,028	1,735	-	-	1,735		
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-		
Internal Expenses	14	20	6	14	20	6	19	255	242	-	(8)	234		
Overheads	(686)	(686)	-	(686)	(686)	-	(927)	(9,778)	(8,874)	-	-	(8,874)		
<b>Total Expenses attributable to Operations</b>	<b>(259)</b>	<b>-</b>	<b>259</b>	<b>(259)</b>	<b>-</b>	<b>259</b>	<b>(292)</b>	<b>(3)</b>	<b>-</b>	<b>-</b>	<b>(8)</b>	<b>(8)</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>259</b>	<b>-</b>	<b>259</b>	<b>259</b>	<b>-</b>	<b>259</b>	<b>296</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>8</b>	<b>8</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>259</b>	<b>-</b>	<b>259</b>	<b>259</b>	<b>-</b>	<b>259</b>	<b>296</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>8</b>	<b>8</b>		

2021-22 Year to Date Actuals



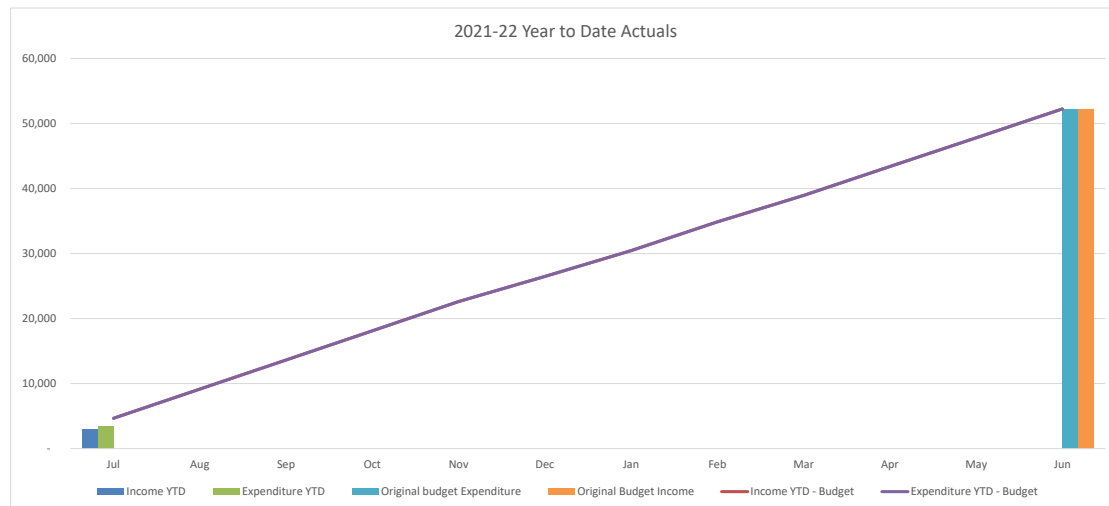


## 06.10. Plant and Fleet Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-		
User Charges and Fees	-	-	-	-	-	-	-	-	-	-	-	-		
Other Revenue	(5)	18	(22)	(5)	18	(22)	26	1,073	213	-	-	213	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-		
Grants and Contributions	132	177	(44)	132	177	(44)	145	2,638	2,408	-	-	2,408	●	
Gain on Disposal	-	-	-	-	-	-	-	2,007	-	-	-	-		
Internal Revenue	2,833	4,466	(1,633)	2,833	4,466	(1,633)	3,461	37,758	49,626	-	-	49,626	●	Reduced income for external plant hire recovery for period offset by reduced external hire expense.
<b>Total Income attributable to Operations</b>	<b>2,960</b>	<b>4,660</b>	<b>(1,700)</b>	<b>2,960</b>	<b>4,660</b>	<b>(1,700)</b>	<b>3,633</b>	<b>43,476</b>	<b>52,247</b>	<b>-</b>	<b>-</b>	<b>52,247</b>		
<b>Operating Expenses</b>														
Employee Costs	512	651	139	512	651	139	986	11,710	8,813	-	-	8,813	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-		
Materials and Contracts	663	1,373	711	663	1,373	711	1,037	13,256	10,452	-	-	10,452	●	
Depreciation and Amortisation	591	808	217	591	808	217	698	7,811	9,010	-	-	9,010	●	
Other Expenses	74	172	98	74	172	98	116	2,304	1,845	-	-	1,845	●	
Loss on Disposal	-	-	-	-	-	-	-	260	-	-	-	-		
Internal Expenses	264	356	91	264	356	91	311	3,482	4,259	-	97	4,357	●	
Overheads	1,299	1,299	-	1,299	1,299	-	1,619	4,671	17,868	-	-	17,868	●	
<b>Total Expenses attributable to Operations</b>	<b>3,403</b>	<b>4,660</b>	<b>1,257</b>	<b>3,403</b>	<b>4,660</b>	<b>1,257</b>	<b>4,767</b>	<b>43,495</b>	<b>52,247</b>	<b>-</b>	<b>97</b>	<b>52,344</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>(443)</b>	<b>-</b>	<b>(443)</b>	<b>(443)</b>	<b>-</b>	<b>(443)</b>	<b>(1,134)</b>	<b>(20)</b>	<b>0</b>	<b>-</b>	<b>(97)</b>	<b>(97)</b>		
Capital Grants	-	-	-	-	-	-	-	190	-	-	-	-		
Capital Contributions	-	-	-	-	-	-	-	98	-	-	-	-		
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>288</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>(443)</b>	<b>-</b>	<b>(443)</b>	<b>(443)</b>	<b>-</b>	<b>(443)</b>	<b>(1,134)</b>	<b>269</b>	<b>0</b>	<b>-</b>	<b>(97)</b>	<b>(97)</b>		



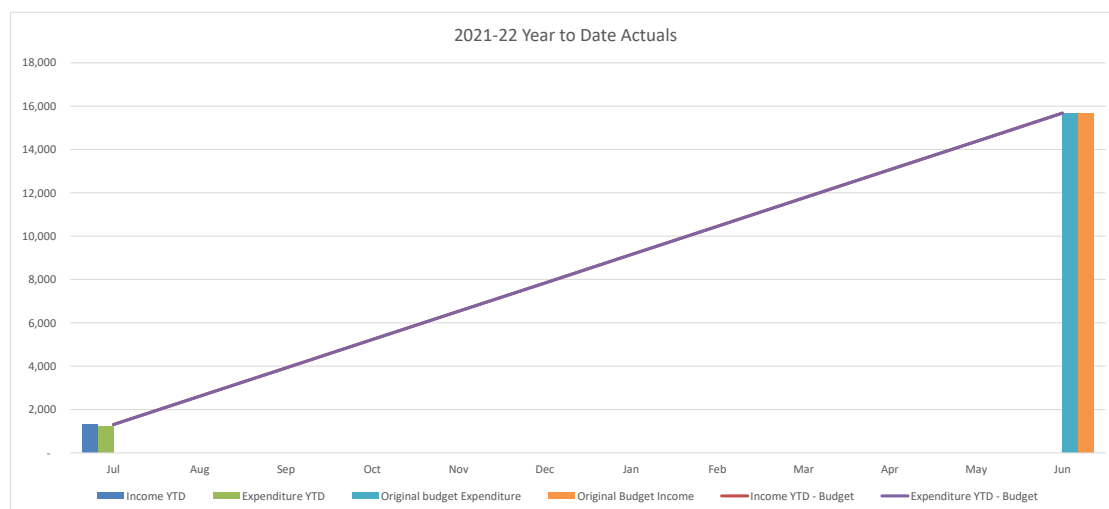
## 06.11. Procurement and Project Management

### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Status Comments
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	-	-	-	-	-	-	-	-	-	-	-	-	●	
User Charges and Fees	-	-	-	-	-	-	-	(0)	-	-	-	-	●	
Other Revenue	-	5	(5)	-	5	(5)	-	26	60	-	-	60	●	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	●	
Grants and Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	●	
	1,298	1,303	(5)	1,298	1,303	(5)	1,298	15,016	15,618	-	-	15,618	●	
<b>Total Income attributable to Operations</b>	<b>1,298</b>	<b>1,308</b>	<b>(10)</b>	<b>1,298</b>	<b>1,308</b>	<b>(10)</b>	<b>1,298</b>	<b>15,042</b>	<b>15,678</b>	<b>-</b>	<b>-</b>	<b>15,678</b>		
<b>Operating Expenses</b>														
Employee Costs	273	313	40	273	313	40	435	6,303	4,123	-	-	4,123	●	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	●	
Materials and Contracts	8	(1)	(9)	8	(1)	(9)	13	117	(9)	-	-	(9)	●	
Depreciation and Amortisation	4	5	1	4	5	1	4	50	57	-	-	57	●	
Other Expenses	1,299	1,310	11	1,299	1,310	11	1,299	15,348	15,718	-	-	15,718	●	
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	41	61	20	41	61	20	45	430	731	-	(21)	711	●	
Overheads	(380)	(380)	-	(380)	(380)	-	(465)	(4,747)	(4,942)	-	-	(4,942)	●	
<b>Total Expenses attributable to Operations</b>	<b>1,244</b>	<b>1,308</b>	<b>63</b>	<b>1,244</b>	<b>1,308</b>	<b>63</b>	<b>1,331</b>	<b>17,500</b>	<b>15,678</b>	<b>-</b>	<b>(21)</b>	<b>15,657</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>54</b>	<b>(0)</b>	<b>54</b>	<b>54</b>	<b>(0)</b>	<b>54</b>	<b>(33)</b>	<b>(2,458)</b>	<b>-</b>	<b>-</b>	<b>21</b>	<b>21</b>		
Capital Grants	-	-	-	-	-	-	-	-	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>54</b>	<b>(0)</b>	<b>54</b>	<b>54</b>	<b>(0)</b>	<b>54</b>	<b>(33)</b>	<b>(2,458)</b>	<b>-</b>	<b>-</b>	<b>21</b>	<b>21</b>		







# **Corporate Income and Expense Monthly Financial Report**

**July 2021**



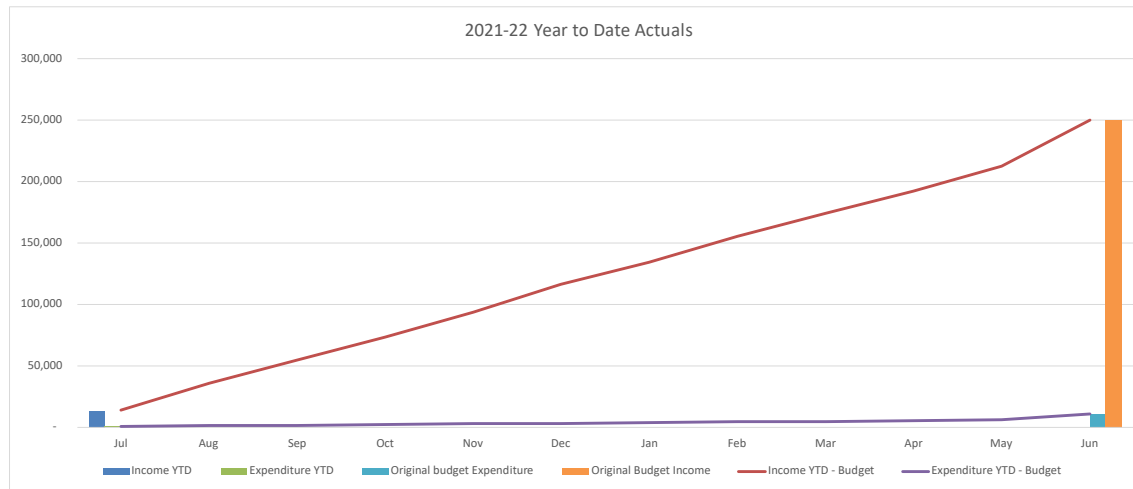
## 07. Corporate Income and Expense

### Operating Statement - Internal



July 2021

	CURRENT MONTH			YEAR TO DATE				FULL YEAR				
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Operating Income</b>												
Rates and Annual Charges	11,868	14,123	(2,255)	11,868	14,123	(2,255)	10,078	186,133	216,951	(0)	0	216,951
User Charges and Fees	1	-	1	1	-	1	0	0	(471)	-	-	(471)
Other Revenue	59	20	39	59	20	39	(1)	690	205	-	-	205
Interest	1,001	204	797	1,001	204	797	411	3,608	2,454	-	-	2,454
Grants and Contributions	(1)	-	(1)	(1)	-	(1)	1	21,455	28,476	-	-	28,476
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue	108	106	2	108	106	2	114	1,695	2,470	-	-	2,470
<b>Total Income attributable to Operations</b>	<b>13,035</b>	<b>14,454</b>	<b>(1,419)</b>	<b>13,035</b>	<b>14,454</b>	<b>(1,419)</b>	<b>10,603</b>	<b>213,581</b>	<b>250,084</b>	<b>(0)</b>	<b>0</b>	<b>250,084</b>
<b>Operating Expenses</b>												
Employee Costs	133	172	39	133	172	39	149	1,859	1,204	-	-	1,204
Borrowing Costs	236	228	(8)	236	228	(8)	148	2,572	7,126	-	-	7,126
Materials and Contracts	-	30	30	-	30	30	-	736	1,889	-	-	1,889
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	68	20	(48)	68	20	(48)	78	554	(528)	-	-	(528)
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	0	-	(0)	0	-	(0)	0	1	-	-	-	-
Overheads	139	139	-	139	139	-	3,101	1,092	1,343	-	-	1,343
<b>Total Expenses attributable to Operations</b>	<b>577</b>	<b>589</b>	<b>12</b>	<b>577</b>	<b>589</b>	<b>12</b>	<b>3,476</b>	<b>6,814</b>	<b>11,033</b>	<b>-</b>	<b>-</b>	<b>11,033</b>
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>12,458</b>	<b>13,864</b>	<b>(1,406)</b>	<b>12,458</b>	<b>13,864</b>	<b>(1,406)</b>	<b>7,126</b>	<b>206,767</b>	<b>239,051</b>	<b>(0)</b>	<b>0</b>	<b>239,051</b>
Capital Grants	-	-	-	-	-	-	-	3,696	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,696</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result</b>	<b>12,458</b>	<b>13,864</b>	<b>(1,406)</b>	<b>12,458</b>	<b>13,864</b>	<b>(1,406)</b>	<b>7,126</b>	<b>210,463</b>	<b>239,051</b>	<b>(0)</b>	<b>0</b>	<b>239,051</b>



## 07.01. Corporate Income and Expense

### Operating Statement - Internal

July 2021



	CURRENT MONTH			YEAR TO DATE				FULL YEAR					Status	Internal Comment (free text)
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Adopted Changes	Proposed Changes	Year End Forecast		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
<b>Operating Income</b>														
Rates and Annual Charges	11,868	14,123	(2,255)	11,868	14,123	(2,255)	10,078	186,133	216,951	(0)	0	216,951	●	Council subsidised pensioner rebates were omitted from rates SRV income calculation that was included in Operational Plan Budget. \$1.8M unfavourable impact. Unfavourable variance in drainage annual charges to be investigated \$0.9M.
User Charges and Fees	1	-	1	1	-	1	0	0	(471)	-	-	(471)	●	
Other Revenue	59	20	39	59	20	39	(1)	690	205	-	-	205	●	Favourable variance relates to Legal Cost Recovery Rates Revenue. Favourable variance relates to unrealised Gains and Interest on Investments.
Interest	1,001	204	797	1,001	204	797	411	3,608	2,454	-	-	2,454	●	
Grants and Contributions	(1)	-	(1)	(1)	-	(1)	1	21,455	28,476	-	-	28,476	●	
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Revenue	108	106	2	108	106	2	114	1,695	2,470	-	-	2,470	●	
<b>Total Income attributable to Operations</b>	<b>13,035</b>	<b>14,454</b>	<b>(1,419)</b>	<b>13,035</b>	<b>14,454</b>	<b>(1,419)</b>	<b>10,603</b>	<b>213,581</b>	<b>250,084</b>	<b>(0)</b>	<b>0</b>	<b>250,084</b>		
<b>Operating Expenses</b>														
Employee Costs	133	172	39	133	172	39	149	1,859	1,204	-	-	1,204	●	Variance relates to employer contributions to defined benefit super.
Borrowing Costs	236	228	(8)	236	228	(8)	148	2,572	7,126	-	-	7,126	●	
Materials and Contracts	-	30	30	-	30	30	-	736	1,889	-	-	1,889	●	Monthly budget is for legal costs recovered.
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-	-	●	
Other Expenses	68	20	(48)	68	20	(48)	78	554	(528)	-	-	(528)	●	Monthly actuals represent Authority system rates adjustments at time of 2021-22 rates generation.
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-	-	●	
Internal Expenses	0	-	(0)	0	-	(0)	0	1	-	-	-	-	●	
Overheads	139	139	-	139	139	-	3,101	1,092	1,343	-	-	1,343	●	
<b>Total Expenses attributable to Operations</b>	<b>577</b>	<b>589</b>	<b>12</b>	<b>577</b>	<b>589</b>	<b>12</b>	<b>3,476</b>	<b>6,814</b>	<b>11,033</b>	<b>-</b>	<b>-</b>	<b>11,033</b>		
<b>Operating Result after Overheads and before Capital Amounts</b>	<b>12,458</b>	<b>13,864</b>	<b>(1,406)</b>	<b>12,458</b>	<b>13,864</b>	<b>(1,406)</b>	<b>7,126</b>	<b>206,767</b>	<b>239,051</b>	<b>(0)</b>	<b>0</b>	<b>239,051</b>		
Capital Grants	-	-	-	-	-	-	-	3,696	-	-	-	-	●	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	●	
<b>Grants and Contributions Capital Received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,696</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Net Operating Result</b>	<b>12,458</b>	<b>13,864</b>	<b>(1,406)</b>	<b>12,458</b>	<b>13,864</b>	<b>(1,406)</b>	<b>7,126</b>	<b>210,463</b>	<b>239,051</b>	<b>(0)</b>	<b>0</b>	<b>239,051</b>		

