



Central Coast Council

ORDINARY COUNCIL MEETING

ATTACHMENTS

Tuesday, 25 May, 2021

Central Coast Council
Attachments Provided Under Separate Cover to the
Ordinary Council Meeting
 to be held in the Council Chamber,
 2 Hely Street, Wyong
 on Tuesday, 25 May 2021,
 commencing at 6:30pm

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Central Coast Council

Ordinary Council MeetingHeld in the Council Chamber
2 Hely Street, Wyong

11 May 2021

MINUTES

Present

Dick Persson AM

In Attendance

David Farmer	Chief Executive Officer
Natalia Cowley	Director Corporate Affairs and Chief Financial Officer
Boris Bolgoff	Director Infrastructure Services
Julie Vaughan	Director Community and Recreation Services
Scott Cox	Director Environment and Planning
Jamie Loader	Director Water and Sewer

Notes

The Administrator, Dick Persson AM, declared the meeting open at 6.34pm and advised in accordance with the Code of Meeting Practice that the meeting is being recorded.

The Administrator, Dick Persson AM acknowledged the traditional custodians of the land on which the meeting was being held, and paid respect to Elders past, present and emerging.

The Administrator, Dick Persson AM adjourned the meeting at 6.35pm and advised the meeting would resume following the conduct of the Open Forum.

The Open Forum commenced at 6.35pm with the speakers addressing the Council on each of the subjects below;

- Derek Recsei – Phoenix Rising
- Brett Dengate – Ocean Parade Roundabout
- Kym Stucke – Bush Regeneration Project
- Catherine Wall – The Entrance Library

The Open Forum closed with the Ordinary Meeting resuming at 6.59pm.

1.1 Disclosures of Interest

Time commenced: 6.59pm

Moved: Mr Dick Persson AM

143/21 Resolved

That Council receive the report on Disclosure of Interest and note that no disclosure was made.

1.2 Confirmation of Minutes of Previous Meeting

Time commenced: 6.59pm

Moved: Mr Dick Persson AM

144/21 Resolved

That Council confirm the minutes of the Ordinary Meeting of Council held on 27 April 2021.

1.3 Notice of Intention to Deal with Matters in Confidential Session

Time commenced: 7.00pm

Moved: Mr Dick Persson AM

145/21 Resolved

That Council note that no matters have been tabled to deal with in a closed session.

Procedural Motion – Motion of Urgency

Time commenced: 7.00pm

Moved: Mr Dick Persson AM

146/21 Resolved

That Council consider a motion of urgency regarding a Rescission Motion – Administrator’s Minute – Question for Referendum with this matter being urgent due to the need to advise the NSW Electoral Commission of the conduct of a referendum in conjunction with the 2021 elections across New South Wales and of the proposed question.

The Administrator ruled that the Motion of Urgency is of great urgency on the grounds that it requires a decision by the Council before the next scheduled Ordinary Meeting.

**U1/21 Motion of Urgency - Rescission Motion - Administrator's Minute -
Question for Referendum**

Time commenced: 7.01pm

Moved: Mr Dick Persson AM

147/21 Resolved

That the following resolution carried at the Ordinary Meeting of Council held on 23 March 2021 be rescinded:

71/21 Rescinded

- 1 *That Council resolve to conduct a Constitutional Referendum in conjunction with the conduct of the 2021 Local Government Election as follows:***

Do you favour a reduction in the number of Central Coast Councillors, from fifteen to nine, and the removal of wards? This will result in nine Councillors with all electors voting for all nine Councillors, and all nine Councillors representing the whole Central Coast.

- 2 *That Council advise the NSW Electoral Commission of the Referendum question.***

Moved: Mr Dick Persson AM

148/21 Resolved

- 1 *That Council resolve to conduct a Constitutional Referendum on the same day as the conduct of the 2021 Local Government Elections being held across New South Wales as follows:***

Do you favour a reduction in the number of Central Coast Councillors from fifteen to nine? This will result in three Wards with each Ward electing three Councillors.

- 2 *That Council advise the NSW Electoral Commission of the conduct of the referendum.***

2.1 Presentation of Financial Reports and related Auditor's Reports for Central Coast Council and Central Coast Council Water Supply Authority for the period 1 July 2019 to 30 June 2020

Time commenced: 7.03pm

Moved: Mr Dick Persson AM

149/21 Resolved

- 1 That Council note that the 2019-20 Central Coast Council audited financial reports including the auditor's reports have been presented to this meeting of the Council, in accordance with s. 419(1) of the Local Government Act 1993 ("LG Act").**
- 2 That Council note that the external auditor, addressed the Council on the auditor's report on Central Coast Council's 2019-20 Financial Reports in accordance with s. 419(2) of the LG Act.**
- 3 That Council adopt the audited 2019-20 financial reports for Central Coast Council as presented in accordance with ss. 413(2)(c) and 377(1)(k) of the LG Act, and cl. 215(1)(a) of the Local Government (General) Regulation 2005.**
- 4 That Council include the audited 2019-20 Central Coast Council Consolidated Financial Reports as an Addendum to Council's 2019-20 Annual Report in accordance with s.428(4)(a) of the LG Act.**
- 5 That Council publish on Council's website the 2019-20 Annual Report including audited 2019-20 Central Coast Council Financial Reports and a copy be provided to the Minister of Local Government in accordance with s. 428 (5) of the LG Act.**
- 6 That Council adopt the audited 2019-20 financial reports for Central Coast Council Water Supply Authority as presented in accordance with section 41B of the Public Finance and Audit Act 1983 (PF&A Act) and the Public Finance and Audit Regulation, the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board, the Local Government Act 1993 (NSW) and the Local Government Code of Accounting Practice.**
- 7 That a further report be urgently brought to Council for its consideration regarding Rate arrears and options to address the arrears.**

2.2 Public Notice for s.33 Reclassification - Parraweena Road, Gwandalan

Time commenced: 7.17pm

Moved: Mr Dick Persson AM

150/21 Resolved

- 1 That Council note the intent to reclassify Lot 1 DP 1043151 from operational land to community land.**
- 2 That Council authorise the Chief Executive Officer to issue a public notice for a period of 28 days for the proposed reclassification of Lot 1 DP 1043151 from operational land to community land in accordance with s.33 and s.34 of the Local Government Act 1993;**
- 3 That Council consider a further report on the outcomes of the public notice and any submissions received.**

2.3 Request to Prepare a Planning Proposal for Land at 39 Dell Road, West Gosford

Time commenced: 7.19pm

Moved: Mr Dick Persson AM

151/21 Resolved

- 1 That Council prepare a Planning Proposal to amend the Gosford Local Environmental Plan 2014 (GLEP 2014), or the Central Coast Council Local Environmental Plan (CCLEP) (if in effect), to rezone Lot 6 DP 3944, 39 Dell Road to IN1 General Industrial and E2 Environmental Conservation.**
- 2 That Council forward the Planning Proposal to the Minister requesting a Gateway Determination.**
- 3 That Council request delegation from the Minister to finalise and make the draft Local Environmental Plan.**
- 4 That Council authorise the Chief Executive Officer (or delegate) to enter into a Planning Agreement (PA), and to negotiate and execute all documentation in relation to the finalisation of the PA (if required).**
- 5 That Council prepare and exhibit a site-specific Development Control Plan Chapter (if required) to support the development of the land subject to this planning proposal.**
- 6 That Council undertake public authority and community consultation in accordance with the Gateway Determination requirements, including the concurrent exhibition of the draft Planning Agreement and draft site-specific Development Control Plan Chapter (if required).**

2.4 Meeting Record of the Gosford CBD and Waterfront Advisory Committee meeting held 4 March 2021

Time commenced: 7.19pm

Moved: Mr Dick Persson AM

152/21 Resolved

- 1 That Council note the Meeting Record of the Gosford CBD and Waterfront Advisory Committee meeting held 4 March 2021 including the record that some members of the Gosford CBD and Waterfront Advisory Committee oppose the sale of the Broadwater site (previously intended for Performing Arts Centre), Gosford Admin Building, and land behind the Central Coast Conservatorium as part of the asset sale.**
- 2 That Council having given consideration to the feedback from the Gosford CBD and Waterfront Advisory Committee has determined to proceed with the tender processes for the asset sale as commenced.**

2.5 Meeting Record of the Protection of the Environment Trust Management Committee held on 20 April 2021

Time commenced: 7.21pm

Moved: Mr Dick Persson AM

153/21 Resolved

That Council, at the expense of the Protection of the Environment Trust, cause the financial statements of the Protection of the Environment Trust Fund to be audited by an approved auditor in accordance with Clause 26 of the Trust Deed.

2.6 Governance Lighthouse report as at 31 March 2021

Time commenced: 7.21pm

Moved: Mr Dick Persson AM

154/21 Resolved

That Council note the Governance Lighthouse report as at 31 March 2020 as provided as an Attachment to this report.

2.7 Supply and delivery of chemicals to Council's Water and Sewage Treatment Plants and various Pump Stations

Time commenced: 7.23pm

Moved: Mr Dick Persson AM

155/21 Resolved

That Council approves the three-year budget for chemical supply contracts.

The Administrator Mr Dick Persson AM addressed the meeting. He noted that this would be his last meeting as the Administrator at Central Coast Council and he was proud of the outcomes achieved in the last 6 months.

The Administrator Mr Dick Persson AM also thanked the staff for their contribution during his appointment and especially of the Office of the Administrator: Ms Cass McNamara and Ms Ariella Whitelum.

The Meeting closed at 7.28 pm.

Central
Coast
Council

OPERATIONAL PLAN 2020-21

Quarter 3 Business Report (January to March)



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About this Report

The information contained in this report details Council's performance against the Operational Plan 2020-2021 and covers the period from 1 July 2020 to 31 March 2021 as required under sub-section 404(5) of the *Local Government Act 1993*.

Included in this report is the Quarterly Budget Review Statement that shows a revised estimate of income and expenditure from the Responsible Accounting Officer of Council as required under clause 203 of the *Local Government (General) Regulations 2005*. The Quarter Three (Q3) budget review statement covers the period from 1 July 2020 to 31 March 2021 and presents a summary of Council's financial position at the end of the quarter.

Council's performance against the Delivery Program and annual Operational Plan will be reported quarterly within two months after the end of the quarter to coincide with the Quarterly Budget Review Statement (with the exception of Q4, covered by the Annual Report).

Quarterly Reporting Periods are as follows:

- Quarter 1 (Q1) – 1 July 2020 to 30 September 2020
- Quarter 2 (Q2) – 1 October 2020 to 31 December 2020
- Quarter 3 (Q3) – 1 January 2021 to 31 March 2021
- Quarter 4 (Q4) – 1 April 2021 to 30 June 2021

Operational Plan 2020-2021 Performance

The Community Strategic Plan (CSP), titled *One – Central Coast*, sets the direction for the next 10 years and provides a roadmap to guide future plans, activities and services. *One – Central Coast* reflects the voice and values of the Central Coast community and corresponds to key NSW Government plans.

It includes the following five Themes, with Focus Areas and Objectives under each of these Themes:

- **Belonging**
- **Smart**
- **Green**
- **Responsible**
- **Liveable**

The Operational Plan 2020-2021 (year 3 of the Delivery Program) is aligned to the five CSP Themes, detailing the actions Council will take (through projects, plans and actions) to deliver *One – Central Coast*. This report provides an update on Council's progress against the Operational Plan 2020-2021.

Performance Summary

Council's progress in delivering the actions, measure and projects against the Operational Plan for 2020-2021 are assessed and measured using the following status definitions:

Completed	Work or action is completed / target achieved
On Track	Work or action is on track as planned / target on track to date
Delayed	Work or action is delayed / target has not been met or is off track to date
On Hold	Work or action is on hold until further notice
Closed	Work or action will no longer be reported on

The category of *On Hold* refers to actions that due a change in priorities or prolonged delays are not progressing but will likely recommence in the near future. The category of *Closed* refers to actions that are not progressing due to a change in priorities.

The table below is a summary of the overall progress on the actions, measures and projects for Q3.

Theme:	Belonging	Smart	Green	Responsible	Liveable	Total
Completed	0	0	2	0	2	4
On Track	15	9	5	25	14	68
Delayed	2	3	4	2	0	11
Not Commenced	0	0	0	0	1	1
On Hold	1	7	4	8	3	23
Closed	0	1	0	0	0	1
Total	18	20	15	35	20	108

Belonging

Buildings make a Town, but people make a community – which is why **belonging** sits at the heart of our strategic plan.

We are committed to strengthening our diverse population by creating new opportunities for connection, creativity, and inclusion, and by opening the door to local sporting, community and cultural initiatives that strengthen our collective sense of self.

We will work together to solve pressing social issues, to support those in need and to enhance community safety – and we will continue to acknowledge the Aboriginal and Torres Strait Islander culture that shapes this corner of the world.

Focus Area	
 <p>Our community spirit is our strength</p>	<p>A1 Work within our communities to connect people, build capacity and create local solutions and initiatives</p> <p>A2 Celebrate and continue to create opportunities for inclusion where all people feel welcome and participate in community life</p> <p>A3 Work together to solve a range of social and health issues that may impact community wellbeing and vulnerable people</p> <p>A4 Enhance community safety within neighbourhoods, public spaces and places</p>
 <p>Creativity, connection and local identity</p>	<p>B1 Support reconciliation through the celebration of Aboriginal and Torres Strait Islander cultures</p> <p>B2 Promote and provide more sporting, community and cultural events and festivals, day and night, throughout the year</p> <p>B3 Foster creative and performing arts through theatres, galleries and creative spaces, by integrating art and performance into public life</p> <p>B4 Activate spaces and places to complement activity around town centres, foreshores, lakes and green spaces for families, community and visitors</p>

Belonging



18 Actions / Measures / Projects



Operational Plan 2020-21 Performance

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Community and Culture					
Increased opportunities for community capacity building projects, strengthening community organisations and infrastructure / amenity improvements	A.01.2020-21	Manage Central Coast Council Community Grants program	30/06/21	On hold	<p>Community Support Program (CSP): The CSP Program has been suspended due to the current financial situation and will be reassessed for delivery in 2021-2022.</p> <p>Community Grants Program: The community grants program has been suspended due to the current financial situation and will be reassessed for delivery in 2021-2022. A report to Council has been prepared recommending that a modified and reduced grants program be delivered in 2021-2022. Minor changes have been made to the Policy for Grants and Funding Guidelines.</p> <p>Working Together Staying Strong: A report on the applications submitted and assessed in September and final outcomes was reported</p>

Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					to Council on 3 February.
					Colliery Grants Program: A report on the applications submitted and assessed for the program was reported to Council on 3 February.
Improve Council's commitment and approach to designing inclusive and liveable communities	A.02.2020-21	Develop a new Disability Inclusion Action Plan (DIAP)	30/06/21		During this quarter a Draft Disability Inclusion Action Plan has been developed.
					With assistance and input from the Disability Inclusion Officer a co-design planning workshop was held with members of the Access and Inclusion Reference Group in January including an Aboriginal community representative. The workshop provided detailed ideas and proposed actions. The AIRG was updated on project progress in March and revised the DIAP vision.
					A photographic brief was revised, and work completed to capture appropriate images and stories for use. Five case study stories have been prepared for inclusion in the document.
	A.03.2020-21	DIAP LC.024: Identify opportunities to promote existing information portals/apps such as WheelEasy, finder website	30/06/21		Commenced development of public-facing maps to promote the accessible attributes of 5 Town Centres (The Entrance, Umina, Budgewoi, Gosford and Umina).



Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					Developed and promoted the Inclusive Sports Resource Booklet which was added to the new Sports Hub as a resource for local clubs and recreation providers on how to make their sport more accessible.
Increase positive community attitudes and behaviours towards people with disability	A.04.2020-21	DIAP AB.002: Develop and implement 2 disability awareness and education activities for CCC staff	30/06/21		Video Interviews completed with the Access and Inclusion Reference Group to promote the role of the group.
					Universal Design guidelines promoted internally to staff. Guidelines will provide a framework to inform Council staff of best practice approach to inclusion.
					Virtual Reality awareness raising project scoped and request for proposal circulated. This project will provide a platform for people without a disability to understand the lived experiences of people with a disability.
	A.05.2020-21	DIAP AB.003: 6 items on disability access and inclusion included in various Council internal communication mediums	30/06/21		Photo shoot conducted to source contemporary images of people with lived experience of disability for various upcoming publications including new 4-year DIAP and Inclusive Sports Resource Booklet, as well as for general Council database.


Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					Access and Inclusion Reference Group video completed and will be promoted internally and externally.
	A.06.2020-21	DIAP SP.005: Ensure Central Coast Council Website has a dedicated area that contains accurate and relevant information for people with a disability - encompassing residents, tourists and businesses	30/06/21		<p>Continuous review of website and responding to requests for information on website to be more accessible.</p> <p>Ongoing work to ensure that all images on website have relevant descriptions.</p> <p>Updated Council website to include additional information on beach matting installation</p> <p>Mobility Maps currently in development and will include interactive maps and static maps on Council website.</p> <p>Online version of Accessible Sport and Active Recreation booklet ready to be uploaded onto Council website and Sports Hub with link on the Access and Inclusion landing page</p>
	A.07.2020-21	DIAP SP.011: Promote the role and function of the Disability Inclusion Officer (DIO) within Central Coast Council and the broader community - with information available through various mediums (e.g. website, interagency, media,	30/06/21		<p>Presentation of inclusive sports Resource at sports NSW conference. Role of DIO and DIAP was outlined at conference.</p> <p>Role of Disability Inclusion Officer referenced in the AIRG video story</p>


Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
		written information etc)			Representation at the Disability Interagency Meeting hosted by Connect ability Support and representation at Deaf Group AGM and Gig Buddies.
	A.08.2020-21	DIAP AB.010: Develop and implement a disability awareness and education campaign for the broader Central Coast community in partnership with relevant external organisations	30/06/21		Disability Inclusion and Sports Activation Officers invited to present at Sports NSW Council Conference in Sydney on Inclusive Sports project resource. Collaboration on Inclusive Sport education to local sport and active recreation providers and a resource booklet as part Sports Hub developed by Sport Activation Office in partnership with Office of Sport and Sports NSW. Beach matting promoted to community with great results Facebook - 260 likes, 36 comments; Instagram - 240 likes, 15 comments.
Develop, support and promote initiatives to address domestic violence	A.09.2020-21	Develop and deliver 3 projects with internal and external stakeholders designed to reduce the local impact of domestic and family violence.	30/06/21		A variety of projects were rolled out in partnership with the Police, Central Coast Domestic Violence Committee, Liquor Accord to education about the signs of violence, how to stop it, how to support someone going through it and what a positive relationship is.


Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					<p>Domestic Violence Bystander video finalised and released to the public with coverage on ACA, E-News, every Police Facebook page in NSW, and reaching 55,000 people on Social Media.</p> <p>Distributed bottle shop bags with campaign slogan to bottle shops across Central Coast. The intent of this project is to raise aware of domestic and family violence and the links with alcohol consumption.</p> <p>Preparation for <i>Man:Kind</i> Season 3 has begun with engagement with local stakeholders to develop the theme, topics and interviewees. <i>Man:Kind</i> is an ongoing podcast series with series 3 focussing on men's mental health.</p>
Improve safety and amenity of the region	A.10.2020-21	Implement actions from the Graffiti Management Strategy	30/06/21		<p>Undertook stocktake of graffiti removal kits and re-stocked supply.</p> <p>Partnered with the Lions Club of Toukley and Department of Juvenile Justice for Graffiti Removal Day. 'Paint up' held on Saturday 27th March in Toukley.</p> <p>Jubilee Park Mural continuing. Artist engaged and final designs circulated to stakeholders for comment.</p>





Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					<p>Responses to CX enquiries for local incidences of graffiti.</p> <p>Ongoing partnership with Juvenile Justice for the removal of graffiti on private property.</p>
Assist external event organisers to deliver events built on a sustainable financial model that provide either economic or social return for the Central Coast.	B.01.2020-21	Support 15 Central Coast community events	15 events		<p>Supported 37 community events YTD, with those in the last quarter including:</p> <ul style="list-style-type: none"> • Small Business Van Jams – Kibble Park • Bouddi Coastal Run • Terrigal and Shelly Beach Markets • Californian Cruisin Inc car club – ChromeFest • Harvest Hubs – assisted the following locations with Harvest activities on site: <ul style="list-style-type: none"> - Fanelli Organic Stonewall Equestrian - Gale Citrus Wholesale Nursery - PA & JH Smith T/A Smithsfruit - Meliora Farm - Somersby Hall of Arts - Iris Lodge Alpacas - Tree Tops Adventure Park - Paradise Botanical Royal Orchids - Think Water - Sustainable Natives • SPIRAL Coast – Roundabout Circus • Toukley Neighbourhood centre event • Gosford Erina and Coastal Chamber of Commerce

Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					<ul style="list-style-type: none"> Gosford Beats – Kibble Pak Purple Santa Event Mariners NYE fireworks Tuggerah Lakes Showband Carols - Kibble Park Outreach 5 Lands Walk / Girrakol Alive Festival – Kibble Park Vegan NSW Hot Rod Show Toukley Markets Springtime Festival Chinese Festival, The Entrance Rotary Social Impact Network Fundraising Event
Increase tourism and economic development opportunities	B.02.2020-21	Deliver 15 Central Coast Council Major Events to 170,000 participants	15 events to 170,000 participants		<p>Eight major Events delivered YTD are;</p> <ul style="list-style-type: none"> Winter School Holidays (online) Live Well (online) Harvest Festival (online) ChromeFest, Online Spring School Holidays, Adapted Format Christmas across the Coast Adapted Format Summer School Holidays delivered across 3 town centres Australia Day Awards <ul style="list-style-type: none"> Total YTD economic impact is \$440,182 (noting this is for physical events only) Total YTD sponsorship procured is \$1,500

Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					<ul style="list-style-type: none"> Total YTD social media reach is 1,058,045
Leisure Beach Safety and Community Facilities					
Provide beach lifeguard services to patrolled beaches from September to April each year.	A.11.2020-21	Council to safely patrol 15 beach locations and beach safety, education and messaging programs provided (in partnership with Surf Life Saving Central Coast)	15 locations		Beach safety lifeguard patrols commenced from Monday 28 September at 15 beach locations. Swim between the Flags messaging completed through Council's communication channels. Central Coast's COVID Summer-safe Plan completed and implemented throughout Quarter 2. Patrols to conclude for the season on 25 April 2021.
Providing an outstanding quality and cultural experience at Gosford Regional Art Gallery through programs and exhibitions	B.03.2020-21	Number of visitors attending the Gosford Regional Art Gallery	85,000 visitors		Gosford Regional Art Gallery visitation for Quarter 3 was 32,678 which includes the exhibiting of Antarctica and Sojourn. YTD attendance for the Gallery is 93,674
Laycock Street Community Theatre hold a large range of cultural productions meeting the varied demographics and interests of the community	B.04.2020-21	Number of performances and events at Laycock Street Community Theatre that have been provided for the community	120 performances		Laycock Street Theatre hosted a number of diverse performances and events including Tim Freedman, Karen Knowles and Sydney Comedy Showcase. A total of 18 performances and events were conducted in Quarter 3, with a YTD total of 130 performances and events held.
Economic Development and Property					
Increase tourism and economic development opportunities	B.05.2020-21	Develop an events strategy for Central Coast Stadium (pending approval)	30/06/21		The Stadium Implementation plan has been adopted and the events strategy will

Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
		of the Stadium Strategy)			now be developed with a revised delivery date of November 2021
Provide a premier venue for sports and entertainment on the Central Coast community	B.06.2020-21	Average attendance at events at the Central Coast Stadium	5,500 visitors		Due to COVID-19 the average attendance at events has been affected. Mariners and Warriors games are averaging 4,000 to 4,500. As COVID-19 restrictions are lifted the seating occupancy should lift
Provide a premier venue for sports and entertainment on the Central Coast community	B.07.2020-21	Number of events held at the Central Coast Stadium	30 events		Central Coast Stadium have hosted 9 events this quarter that included 7 Mariners games and 2 NRL games for the New Zealand Warriors who have again relocated to the Central Coast due to COVID-19. The stadium also hosted a school holiday clinic with the South Sydney Rabbitohs. The stadium continues to adhere to all NSW Health guidelines and public orders providing safe events for our community.

Smart

We are a growing region with an expanding sense of opportunity, and we want to capitalise on those possibilities for the benefit of all.

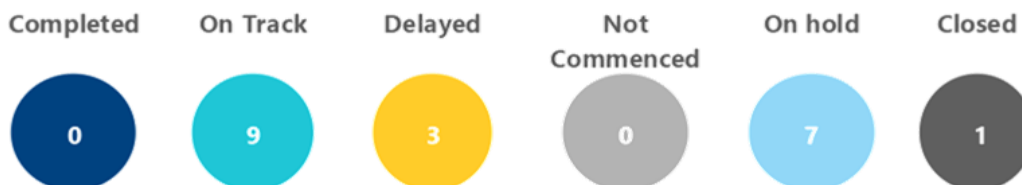
Strategic economic development, revitalising key urban locations, establishing new industry partnerships and renewing our commitment to education and employment for young people are just the starting point for a **smart** Central Coast.

These initiatives – and others like them – will create new opportunities for local employment, new social enterprises and a culture of innovation that will bring new talent to the region. They will also drive a boom in tourism that we will shape to be accessible, sustainable and kind to the environment.

Focus Area	
 <p>A growing and competitive region</p>	<p>C1 Target economic development in growth areas and major centres and provide incentives to attract businesses to the Central Coast</p> <p>C2 Revitalise Gosford City Centre, Gosford Waterfront and town centres as key destinations and attractors for businesses, local residents, visitors and tourists</p> <p>C3 Facilitate economic development to increase local employment opportunities and provide a range of jobs for all residents</p> <p>C4 Promote and grow tourism that celebrates the natural and cultural assets of the Central Coast in a way that is accessible, sustainable and eco-friendly</p>
 <p>A place of opportunity for people</p>	<p>D1 Foster innovation and partnerships to develop local entrepreneurs and support start-ups</p> <p>D2 Support local business growth by providing incentives, streamlining processes and encouraging social enterprises</p> <p>D3 Invest in broadening local education and learning pathways linking industry with Universities, TAFE and other training providers</p> <p>D4 Support businesses and local leaders to mentor young people in skills development through traineeships, apprenticeships and volunteering</p>

Smart



20 Actions / Measures / Projects




Operational Plan 2020-21 Performance

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Communications Marketing and Customer Engagement					
Promote and grow tourism through the implementation of the Central Coast Destination Management Plan	C.01.2020-21	Tourism Opportunity Plan: Launch and year 1 execution of "1000 Little Things We Could Do" campaign	30/06/21	●	Budget allocated identified in Q2 savings. Project will not commence until 2021-2022.
Promote and grow tourism through the implementation of the Central Coast Destination Management Plan	C.02.2020-21	Destination Brand Strategy - Launch and year 1 execution of Destination Marketing campaign and Industry services	30/06/21	●	<i>In region out of home</i> advertising campaign in market. National rollout continues via an editorial and digital campaign with Australian Traveller, a paid content and influencer campaign developed in conjunction with Destination NSW, developed an internally managed influencer campaign and the Blank Canvas makers and creators pop up for April.
Community and Culture					
Increase tourism and economic development opportunities	C.03.2020-21	DIAP LC.026: In partnership with relevant organisations / entities (e.g. Central Coast Tourism) explore accessible tourism opportunities through infrastructure improvements, marketing and promotion to	30/06/21	●	Accessible Places and Spaces Access Audits Report finalised. Work undertaken with Brimetric to ensure data sets from the master-map for each of the accessible places and spaces areas is in the format required for use internally to inform upgrade priorities.







Smart

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
		develop the Central Coast as a highly attractive tourist destination for people with disabilities, friends and families			
Increase the sustainability of enterprises on the Central Coast	D.01.2020-21	Deliver 3 programs, activities and events to 15,000 people within the Principle Town Centres and the Gosford Smart Work Hub to support the development of Central Coast social entrepreneurs and enterprises	30/06/21		<p>The Smart Work Hub remains closed to the public.</p> <p>The Social Enterprise LaunchPad Program Information session was delivered online during March. Workshops series to be delivered online, April to June 2021.</p> <p>Business Development Support - NSW Government launched Dine and Discover in March and a business update support email was sent to the town centre databases advising how they can be involved with the program.</p> <p>Partnership established with Events team for local business involvement in Bright Nights and Flavours by the Sea.</p> <p>Liaison with Gosford Business Chamber t for <i>Gosford Beats</i> a music initiative to increase footfall and community engagement in the Gosford CBD</p>
Strategic Planning					
Planning controls that enable the development of active and liveable Town Centres	C.04.2020-21	Prepare Wyong Town Centre Structure Plan	31/12/20		<p>Project is being rescoped to determine if plan can be completed in house. Finalisation of the scope is likely to be impacted by the asset sales project.</p>



Smart

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Provide a clear approach to the planning and development of key growth regions	C.05.2020-21	Finalise Lake Munmorah Structure Plan	30/06/21		Amendment made to the draft Plan for consideration at Council before the end of the financial year.
Provide a clear approach to the planning and development of key growth regions	C.06.2020-21	Prepare a draft Structure Plan for the Greater Warnervale Area	30/06/21		Amendments being made. Proposed to be rolled into 2021-2022.
Provide a clear approach to the planning and development of key growth regions	C.07.2020-21	Prepare the Woy Woy Structure Plan	30/06/21		Focus is to finalise the Traffic and Transport Study. Project has been deferred to the 2022-2023 financial year as a result of Council's financial recovery process.
Provide a clear approach to the planning and development of key growth regions	C.08.2020-21	Commence development of character statements	30/06/21		As part of the 2021-2022 Operational Plan a review of existing information and Character Statements developed in Gosford (South) and Wyong (North) will be undertaken. This will be a phased approach conducted over two years.
Provide a clear approach to the planning and development of key growth regions\	C.09.2020-21	Finalise the Ourimbah Land Use Strategy and Masterplan	30/12/20		As part of Council's financial recovery process funding this project was deferred. Staff are investigating feasibility to undertake project in house.
Integrated approach to the funding of infrastructure to meet the needs of the Central Coast population	C.10.2020-21	Prepare a new 7.11 Contribution Plans for the Central Coast region	31/12/21		A staged approach is being undertaken. The first of the 7.11 plans, (Warnervale District Contribution Plan), has been exhibited and submission are now being reviewed. The consolidation of remaining 7.11 plans will form the next stage and scoping of this project has been undertaken.
Implementation of the Somersby to	C.11.2020-21	Prepare East Gosford Structure Plan	30/06/21		Project has been deferred to the 2022-2023 financial year as a result of

Smart

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Erina Corridor Strategy					Council's financial recovery process.
Support revitalisation of the southern growth corridor	C.12.2020-21	Prepare Erina Structure Plan	30/06/21		Focus is to finalise the Traffic and Transport Study. Project has been deferred to the 2022-2023 financial year as a result of Council's financial recovery process.
Support revitalisation of the southern growth corridor	C.13.2020-21	Commence development of a West Gosford Structure Plan	30/06/21		Project has been deferred to the 2022-2023 financial year as a result of Council's financial recovery process.
Economic Development and Property					
Grow tourism and profitability of the Holiday Parks To attract visitors to holiday on the Central Coast	C.14.2020-21	Develop a Holiday Parks business strategy and masterplans	30/06/21		The draft Holiday Parks business strategy and masterplans have been placed on hold due to Council current financial position.
	C.15.2020-21	Number of nights stayed by tourists stayed in sites or cabins annually at Budgewoi Holiday Park	19,500 nights		Based on third quarter figures, Budgewoi Holiday Park has now exceeded its annual targeted number of 19,500 nights stayed by tourists on sites or in cabins. Total number of nights is currently 21,918. The occupancy for Quarter 3 is up around 8.32% from the same period in 2019-2020.
	C.16.2020-21	Number of nights stayed by tourists stayed in sites or cabins annually at Canton Beach Holiday Park	15,000 nights		Based on third quarter figures, Canton Beach Holiday Park has now exceeded its annual targeted number of 15,000 nights stayed by tourists on sites or in cabins. Total number of nights is currently 15,232. The occupancy for Quarter 3 is up around 1.74% from the same period in 2019-2020.
	C.17.2020-21	Number of nights stayed by tourists stayed in sites or cabins annually at	19,500 nights		Based on third quarter figures, Norah Head Holiday Park has now exceeded its annual

Smart



Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
		Norah Head Holiday Park			targeted number of 19,500 nights stayed by tourists on sites or in cabins. Total number of nights is currently 29,424. The occupancy for Quarter 3 is up around 11.37% from the same period in 2019-2020.
	C.18.2020-21	Number of nights stayed by tourists stayed in sites or cabins annually at Toowoona Bay Holiday Park	31,500 nights		Based on third quarter figures, Toowoona Bay Holiday Park has now exceeded its annual targeted number of 31,500 nights stayed by tourists on sites or in cabins. Total number of nights is currently 42,853. The occupancy for Quarter 3 is up around 10.48% from the same period in 2019-2020.
	C.19.2020-21	Number of nights stayed by tourists stayed in sites or cabins annually at Patonga Camp Ground Holiday Park	15,000 nights		Based on the third quarter numbers, Patonga Camp Ground is on track to meet its annual targeted number of nights stayed by tourists on sites or in cabins. Total number of nights is currently 13,884. The Quarter 3 is up around 5.45% for the same period in 2019/20

Green

The Central Coast is known for its natural beauty; maintaining our natural assets is a critical component of what we value as a community.

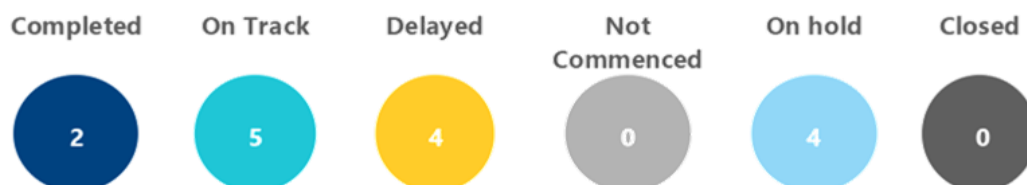
Ongoing education is key to our **green** approach, as is inviting the community to take a hands-on role in conservation, protection and remediation of our environment.

Reducing litter, minimising waste, and championing renewable energy in our future design and planning will minimise the impacts of climate change in our region, and will enable the preservation of our beaches, waterways, wildlife corridors and inland areas for the variety of species that inhabit them.

Focus Area	
 <p>Environmental resources for the future</p>	E1 Educate the community on the value and importance of natural areas and biodiversity, and encourage community involvement in caring for our natural environment
	E2 Improve water quality for beaches, lakes, and waterways including minimising pollutants and preventing litter entering our waterways
	E3 Reduce littering, minimise waste to landfill and educate to strengthen positive environmental behaviours
	E4 Incorporate renewable energy and energy efficiency in future design and planning, and ensure responsible use of water and other resources
 <p>Cherished and protected natural beauty</p>	F1 Protect our rich environmental heritage by conserving beaches, waterways, bushland, wildlife corridors and inland areas, and the diversity of local native species
	F2 Promote greening and ensure the wellbeing of communities through the protection of local bushland, urban trees, tree canopies and expansion of the Coastal Open Space System (COSS)
	F3 Improve enforcement for all types of environmental non-compliance including littering and illegal dumping, and encourage excellence in industry practices to protect and enhance environmental health
	F4 Address climate change and its impacts through collaborative strategic planning and responsible land management and consider targets and actions

Green





15 Actions / Measures / Projects





Operational Plan 2020-21 Performance

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Waste and Resource Recovery					
Increased waste avoidance and diversion of domestic waste from landfill	E.01.2020-21	Implementation of actions from the Central Coast Waste Strategy, focused on waste avoidance and resource recovery strategies	30/06/30		Key activities for the quarter include development of the contract plan and contract specifications for Food Organics Garden Organics, commenced the internal waste review to reduce waste and create efficiencies in Councils operations, completed the community recycling centre at Buttonderry Waste Facility to deal with problem waste, and implemented a pilot trial for kerbside soft plastics collection.
Expand the diversion of domestic waste from landfill through increased resource recovery resulting in environmentally responsible waste collection services	E.02.2020-21	Percentage of household waste diverted from landfill	>40% diversion		YTD diversion rate of 41%. Key activities for the quarter include 6T of soft plastics diverted from landfill as part of the kerbside soft plastics pilot project, 1000T of seaweed and seagrass undergoing composting, and over 600T of scrap metal sold.
Libraries and Education					
Environmental education programs to increase knowledge of (issues impacting) coastal areas, lakes, catchment area and conservation	E.03.2020-21	Number of Environmental Education programs (estuary, resilience, sustainability, general environmental education) delivered	10 programs		A total of 10 environmental education programs have been delivered across the subjects of biodiversity, resilience, and water conservation. These programs have reached businesses, early childhood education, schools, general community and internal attendees. They will continue to be delivered throughout






Green

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					the rest of the financial year to provide further learning opportunities to the community.
Community Education programs focused on increasing community awareness and instilling behaviour change around sustainable living including, waste avoidance and reduction and re-use / recycle concepts	E.04.2020-21	Number of new community education programs specifically targeting litter, up-cycling and green living delivered	4 programs		KPI completed with four new education programs developed and delivered specifically targeting litter, up cycling and green living. These included webinars, Plastic free July, YouTube videos on up-cycling, booklets for Keep the Coast Clean. These will continue to be rolled out over the remainder of the year
Education Programs focused on increasing community awareness and instilling behaviour change around sustainable living including, waste avoidance and reduction and re-use/ recycle concepts	E.05.2020-21	Number of attendees at environmental education programmed activity	3,125 attendees		YTD there have been 2,602 people participate in environmental education programmed activities. On track to meet target.
Environmental Management					
Regular operation wrack and algae collection (and other equipment under contract) in near-shore zones of Tuggerah Lakes	E.06.2020-21	8,000m3 of floating wrack and macro algae removed from the Tuggerah Lakes Estuary annually	100% collection		1,478m3 of wrack and algae were collected in Quarter 3. YTD tracking at 5,817m3 which is slightly below the KPI target.
Identify future opportunities to increase participation in Landcare	E.07.2020-21	Commence implementation of actions from the adopted Landcare Program	30/06/21		Implementation of Action Items from adopted strategy have commenced, with completion of actions 1-4: 1. Change Council's environmental volunteering program title to the Central Coast Council Environmental Volunteer Program. 2. Provide 4 sub-programs, in order of priority being: i. Conservation program ii. Technical program

Green

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					<p>iii. Short-term volunteer program</p> <p>iv. Amenity program.</p> <p>3. Continue to develop, and periodically review, procedures to support the program.</p> <p>4. Ensure the Site Strategy or Plan for each group is compliant with current policy, legislation, and is reviewed at least every 2 years.</p> <p>The completion of the remaining actions may be delayed as they are linked to staff and budget resourcing, which have been impacted by Council's financial recovery process.</p>
To identify high priority conservation value lands within the CCC LGA to: a) preserve and enhance local and regional biodiversity b) invest in generating biodiversity credits on Council land that: i. serve as a valuable financial commodity for Council ii. enable progression of priority Council projects under the Biodiversity Offset Scheme c) expand and strengthen the COSS network	F.01.2020-21	Commence implementation of actions from adopted Biodiversity Strategy	30/06/21		The implementation of actions from the adopted Biodiversity Strategy has progressed by prioritising actions that can be delivered by Council through existing staff resources. Elements of the strategy have been required to be temporarily delayed.
Review existing Coastal Zone and Estuary Management Plans as required by new Coastal Management Act	F.02.2020-21	Complete scoping studies and commence development of new Coastal Management Programs (CMPs) – as required by new Coastal Management Act	30/06/21		<p>Hawkesbury-Nepean River CMP Stage 2 grant application submitted and 2:1 funding approved. Stage 2 studies to commence in Q4.</p> <p>Open Coast and Coastal Lagoons CMP Stage 1 Scoping Study complete.</p>

Green

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					<p>Stage 2 grant application under development.</p> <p>Tuggerah Lakes CMP Stage 1 Scoping Study nearing completion. Stage 2 grant application to follow in Q4 2020-21 / Q1 2021-2022.</p> <p>The first phase of stakeholder and community consultation including a region wide survey on Central Coast's waterways and CMPs has been launched on the Your Voice Our Coast page. This consultation closes on Tuesday 25 May 2021.</p>
Strategic Planning					
Climate Change Adaptation	E.08.2020-21	Develop the Climate Change Action Plan	30/06/21		Due Council's financial recovery process this project has been put on hold.
Enable sustainable urban development that values energy efficiency, heritage, local character, the environment, transport, safety and liveability	F.03.2020-21	Adopt and commence implementation of the Sustainability Strategy	30/06/21		Due Council's financial recovery process this project will be deferred to future years.
Mitigate the impacts of climate change on the regions, coastal ecosystems, infrastructure, health, agriculture, and biodiversity	F.04.2020-21	Adopt and commence the implementation of the Greener Places Strategy	30/06/21		Due Council's financial recovery process this project has been put on hold.
Facilities Asset and Energy Management					
Reducing Council's energy cost, improve energy productivity and reduce Council's greenhouse gas emissions	E.09.2020-21	Installation of solar power systems on Council assets	30/06/21		Slightly delayed, but completion likely to be end of May 2021.
Reducing energy cost, improve energy productivity and reduce	E.10.2020-21	Percentage of greenhouse gas emissions	65% reduction by 31/12/22		Significantly impacted by proposed organisational structure, lack of resources and financial situation

Green

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Council's greenhouse gas emissions	E.11.2020-21	Develop a set of guidelines to ensure the design and operation of Council assets is energy efficient	30/06/21		Resource constraints have impacted the release of an EOI for energy procurement. The EOI is scheduled to be released in April 2021

Responsible

We are a **responsible** council and community, committed to building strong relationships and delivering a great customer experience in all our interactions.

We value transparent and meaningful communication and use community feedback to drive strategic decision making and expenditure, particularly around the delivery of essential infrastructure projects that increase the safety, liveability and sustainability of our region.

We are taking a strategic approach to ensure our planning and development processes are sustainable and accessible and are designed to preserve the unique character of the coast.

Focus Area	
 <p>Good governance and great partnerships</p>	G1 Build strong relationships and ensure our partners and community share the responsibilities and benefits of putting plans into practice
	G2 Communicate openly and honestly with the community to build a relationship based on transparency, understanding, trust and respect
	G3 Engage with the community in meaningful dialogue and demonstrate how community participation is being used to inform decisions
	G4 Serve the community by providing great customer experience, value for money and quality services
 <p>Delivering essential infrastructure</p>	H1 Solve road and drainage problem areas and partner with the State Government to improve road conditions across the region
	H2 Improve pedestrian movement safety, speed and vehicle congestion around schools, town centres, neighbourhoods, and community facilities
	H3 Create parking options and solutions that address the needs of residents, visitors and businesses
	H4 Plan for adequate and sustainable infrastructure to meet future demand for transport, energy, telecommunications and a secure supply of drinking water
 <p>Balanced and sustainable development</p>	I1 Preserve local character and protect our drinking water catchments, heritage and rural areas by concentrating development along transport corridors and town centres east of the M1
	I2 Ensure all new developments are well planned with good access to public transport, green space and community facilities and support active transport
	I3 Ensure land use planning and development is sustainable and environmentally sound and considers the importance of local habitat, green corridors, energy efficiency and stormwater management
	I4 Provide a range of housing options to meet the diverse and changing needs of the community and there is adequate affordable housing

Responsible







35 Actions / Measures / Projects









Operational Plan 2020-21 Performance

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Waste and Resource Recovery					
Provide a reliable, safe, cost effective and environmentally responsible domestic waste collection to the Central Coast region	G.01.2020-21	Percentage of waste bins collected on the scheduled date	>99% collected	●	>99% of domestic waste collection services completed on the scheduled days for the quarter. Challenges for the quarter included service delivery on public holidays and road closures during the March floods.
Leisure Beach Safety and Community Facilities					
Develop a coordinated approach towards implementation and ongoing management of security measures across Council's facilities / assets	G.02.2020-21	Implement Year 1 recommendations from the CCTV strategy	30/06/21	●	CCTV strategy finalised and Year 1 recommendations being implemented.
Maintain good governance practice for Council's leasing and licensing portfolio.	G.03.2020-21	Percentage of all leases and licences commencing due diligence process within a week of the original request	100% completed	●	100% of target being met. Community leases progressing and due diligence completed within the one-week target timeframe.
Strategic Planning					
Build Council and community capacity to manage disaster	G.04.2020-21	Adopt and Implement of the Disaster Resilience Strategy	30/12/21	●	Due to Council's financial recovery process this project has been put on hold.
Comprehensive Local Environment Plan	I.02.2020-21	Prepare a draft Central Coast Housing Strategy	30/06/21	●	Appointment of HillPDA to undertake Stage 1 (Discussion Paper) due to be completed by 30 June





Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					2021. Strategy work proposed to roll over into 2022.
	I.03.2020-21	Prepare a Central Coast Employment Land Audit and Strategy	30/6/21		Draft Study and Strategy received from consultant (HillPDA) and being internally review. Proposed to roll over into 2022.
	I.04.2020-21	Develop a Heritage Strategy by December 2020	30/06/21		Relates to I.05.2020-21 and I.06.2020-21 Completion of final Heritage Strategy and Action Plan deferred to 2022 or 2023.
	I.05.2020-21	Develop a Heritage Action Plan by December 2020	30/06/21		Draft gap analysis received and referred to Heritage NSW to comply with grant requirements. Recommendations will form part of I.04.2020-21.
	I.06.2020-21	Commence Heritage Review including new heritage nominations for the Comprehensive Local Environmental Plan	31/12/21		Draft nomination, conservation and landscape framework received and referred to Heritage NSW to comply with grant requirements. Recommendations will form part of I.04.2020-21.
Improved social and economic opportunities in the rural areas of the central coast	I.07.2020-21	Prepare and deliver a draft Rural Lands Audit and Strategy to Council for the Central Coast Region	30/06/21		Deferred for completion in 2022 or 2023. Pending available staff resources and budget.
Enable sustainable urban development that values energy efficiency, heritage, local character, the environment, transport, safety and liveability	I.08.2020-21	Commence development of a Landscape Design Guideline	30/06/21		Draft discussion paper has been completed and circulated to internal stakeholders for feedback. Preparation of the draft document has commenced.






Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Meet legislative and business requirements	G.14.2020-21	Complete Council's Integrated Planning and Reporting (IP&R) requirements including: quarterly reporting against the Operational Plan 2020-21, development of the Operational Plan 2021-2022, development of the Annual Report 2019-2020	30/06/21		IP&R activities are underway with quarterly reporting for Q3 commenced, the Annual Report 2019-2020 completed and available on Council's website, drafting of the draft Operational Plan 2021-2022 has commenced and will be going to the 27 April Council meeting for adoption to exhibit.
Economic Development and Property					
Provide beautiful well-tended places of rest available for the community and families	G.05.2020-21	Number of ash interments in Council's Cemeteries	109 ash interments		Council operated cemeteries conducted 10 ash interments this quarter and the Leased cemeteries conducted 18. This target is still on track to be achieved by the end of the financial year.
	G.06.2020-21	Number of burials in Council's Cemeteries	260 burials		Council operated cemeteries received 21 burials this quarter with the leased cemeteries receiving 37. This target is still on track to be achieved by the end of financial year.
Structural remediation plan	H.07.2020-21	Undertake structural remediation plans for Gosford City Carpark	30/06/21		On hold due to Council's financial recovery process.
	H.08.2020-21	Undertake Structural remediation plans for Terrigal Wilson Carpark	30/06/21		On hold due to Council's financial recovery process.
Increased utilisation of parking station	H.09.2020-21	Implement pricing strategy for Gosford City Carpark	30/06/21		The pricing strategy for Gosford City Carpark has been implemented and loaded into the draft fees and charges for 2021-2022.







Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Better visibility of parking availability in Gosford	H.10.2020-21	Integrate the available spaces at Gosford City Carpark into the ParkSpot App	30/06/21		The integration of available spaces at Gosford City Carpark is considered integral in improving the visibility of parking in Gosford. Work is underway to develop platforms to enable the use of a Parking App to achieve this strategy. This strategy however has been placed on hold due to Council's financial recovery process.
Better visibility of parking availability in Terrigal	H.11.2020-21	Integrate the available spaces at Terrigal, Wilson Road Carpark into the ParkSpot App	30/06/21		The installation of the vehicle counting system at Wilson Street, Terrigal Carpark is nearing completion. This will also provide a programming solution for integration into the Parking App to inform users of available spaces, which is currently being tested.
Optimise the usage of the Baker Street Car Park for visitors to the Gosford City Centre	H.12.2020-21	Average Occupancy rates for business hours - Monday to Friday	60% occupancy		The average occupancy rates for business hours - Monday to Friday at Gosford City Carpark has been significantly impacted by COVID- 19 restrictions, resulting in reduced utilisation. Staff will be developing a communications plan to advertise availability and attract new customers. Council's financial position has temporarily delayed this strategy.
Create car park options and solutions for the Central Coast	H.13.2020-21	Continue implementation of Central Coast Carpark Study	30/06/21		Final Council report with results of the public exhibition of the Central Coast



Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					Carpark study and implementation plan going to Council on 13 April 2021 for adoption.
Governance and Risk					
An Enterprise Risk Management Framework (ERMF) for Central Coast Council that is consistent with ISO 31000 - 2009 Risk management – principles and Office of Local Government guidelines	G.07.2020-21	Maintain and improve the Enterprise Risk Management framework	30/06/21		An Enterprise Risk Management Framework consistent with AS ISO 31000 2018 is in place. A supporting work program is also in place and is being followed. The risk register has been updated to reflect the new organisational structure.
Community confidence that Central Coast Council is managed in the community's best interests	G.08.2020-21	Provide a professional development program for the Mayor and Councillors as required by the Local Government Act	30/06/21		This is currently on hold due to the suspension of Central Coast Councillors
Ensure compliance with the statutory requirement and promote transparency and accountability	G.10.2020-21	Number of non-compliances with legislative compliance requirements	0 non-compliances		There was a total of 5 items due in Quarter 3 and all were completed on time.
Support Councillors in effective decision making and promote transparency and accountability	G.12.2020-21	Percentage of Council resolutions actioned within agreed timeframes	90%		8% of actions were open and overdue at the end of the quarter.
	G.13.2020-21	Percentage of Council matters considered in confidential session	<5% considered		No items were considered in confidential session this quarter.
Environmental Compliance and Systems					
An Environmental Management System (EMS) for Central Coast Council that is consistent with AS/NZ ISO 14001:2016	G.09.2020-21	An Environmental Management System for Central Coast Council that is consistent with AS/NZ ISO 14001:2016	30/06/21		EMS System development continues in line with Operational Plan target. It is noted that a number of amendments to the 2020-22 EMS Audit Plan have been made

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					in response to Council's financial recovery process.
Ensure compliance with the statutory requirement and promote transparency and accountability	G.11.2020-21	Number of Environment Protection License non-compliances	Reduction in Number		Quarter 3 saw the 95% target reached, with 96% of EPA reports submitted within the 7day required timeframe. This was 1.5% down on Quarter 2.
Roads and Drainage Infrastructure					
Expansion and upgrade of the drainage network across the Central Coast to reduce flooding, improve stormwater management, and maintain accessibility around the Central Coast	H.01.2020-21	Kilometres of drainage infrastructure constructed each year (subject to historic funding levels)	2.7 kilometres		Council has constructed 2.0 kilometres of drainage infrastructure. The drainage program remains on track to meet the corporate target by 30 June 2021.
Region wide improvement to road pavement condition to ensure long term sustainability of the road network and to support economic growth	H.02.2020-21	Kilometres of road pavement to be renewed each year	15 kilometres		Council has renewed 9.6 kilometres of road pavement. The road renewal program remains on track to meet the corporate target by 30 June 2021.
	H.03.2020-21	Kilometres of road resurfacing to be renewed each year	20 kilometres		Council has resurfaced 14.8 kilometres of the road network. The road resurfacing program remains on track to meet the corporate target by 30 June 2021.
Region wide improvements to bus stop infrastructure to improve access to public transport and ensure legislative compliance	H.04.2020-21	Number of bus stops upgraded to meet Disability Discrimination Act (DDA) compliance each year	23 bus stops		Council has upgraded 13 bus stops. The bus stop capital works program remains on track to meet the corporate target by 30 June 2021.
Region wide improvements to	H.05.2020-21	Kilometres of kerb and gutter	5.5 kilometres		Council has constructed 5.3

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
kerb and gutter infrastructure to improve access to public transport and ensure legislative compliance		constructed each year			kilometres of kerb and gutter. The kerb and gutter capital works program remain on track to meet the corporate target by 30 June 2021.
Engineering Services					
Capital expenditure projects are completed as planned	H.06.2020-21	Percentage of Roads Transport Drainage and Waste capital expenditure projects completed within scope and budget annually	90% completed		313 projects were originally planned for construction in the 2020-21. However, the total number of projects has been reduced due to a significant reduction in budget to support the financial recovery. Based on the reduced budget, 145 projects are now forecast for completion this financial year with the remainder deferred to future financial years. Of the remaining projects, 103 projects have been completed and a further 20 projects have commenced. The current program is on track for completion by 30 June 2021.
Environmental Management					
Complete Flood Studies and Floodplain Risk Management Plans in consultation with the community	I.01.2020-21	Complete and revise the following flood studies and floodplain risk management plans (in accordance with priorities and approved budget allocations): Lake Macquarie Overland Flood Study (OFS), Wallarah Creek floodplain risk management study and plan (FRMSP), Ourimbah Creek floodplain risk management study	30/06/21		Killarney Vale / Long Jetty Floodplain Risk Management Study and Plan was adopted by Council. Lake Macquarie Overland Flow Study is being finalised by Consultant. Northern Lakes Public Exhibition is complete. There may be a requirement for another run of the model, which may delay the project. Flood Gauging Network Audit for the

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
		and plan (FRMSP), Wyang River floodplain risk management study and plan (FRMSP), Coastal Lagoons Overland Flood Study (OFS), Killarney Vale / Long Jetty floodplain risk management study and plan (FRMSP), Brisbane Water Catchment Overland Flood Study (OFS)			North is complete. Davistown Empire Bay Floodplain Risk Management Study and Plan project is on track. The Public Exhibition resulted in some comments from the residents which may require further consultation prior to finalising the report and adoption by Council.

Liveable

Creating a **liveable** community means striking a balance between projects that support infrastructure development and others that enhance our quality of life.

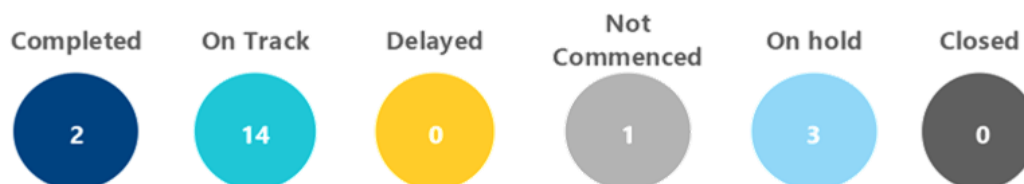
We are activating public spaces, increasing access to beaches and green spaces, and delivering a range of amenities – like walking and cycling routes, playgrounds and sports facilities – that promote healthy living and enjoyment of the natural world.

Reliable public transport is key to keeping our growing population mobile, so we are focused on enhancing train, bus and ferry networks, as well as improving the commuter experience.

Focus Area	
 <p>Reliable public transport and connections</p>	<p>J1 Create adequate, reliable and accessible train services and facilities to accommodate current and future passengers</p> <p>J2 Address commuter parking, drop-off zones, access and movement around transport hubs to support and increase use of public transport</p> <p>J3 Improve bus and ferry frequency and ensure networks link with train services to minimise journey times</p> <p>J4 Design long-term, innovative and sustainable transport management options for population growth and expansion</p>
 <p>Out and about in the fresh air</p>	<p>K1 Create a regional network of interconnected shared pathways and cycle ways to maximise access to key destinations and facilities</p> <p>K2 Design and deliver pathways, walking trails and other pedestrian movement infrastructure to maximise access, inclusion and mobility to meet the needs of all community members</p> <p>K3 Provide signage, public facilities, amenities and playgrounds to encourage usage and enjoyment of public areas</p> <p>K4 Repair and maintain wharves, jetties, boat ramps and ocean baths to increase ease of access and enjoyment of natural waterways and foreshores</p>
 <p>Healthy lifestyle for a growing community</p>	<p>L1 Promote healthy living and ensure sport, leisure, recreation and aquatic facilities and open spaces are well maintained and activated</p> <p>L2 Invest in health care solutions including infrastructure, services and preventative programs to keep people well for longer</p> <p>L3 Cultivate a love of learning and knowledge by providing facilities to support lifelong learning</p> <p>L4 Provide equitable, affordable, flexible and co-located community facilities based on community needs</p>

Liveable






20 Actions / Measures / Projects









Operational Plan 2020-21 Performance

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Roads and Drainage Infrastructure					
Expansion and upgrade of the shared path and footpath network to improve public safety and provide access to city centres, transport hubs, commercial precincts and other priority areas	K.01.2020-21	Kilometres of shared path and footpath constructed each year	5 kilometres		Council has constructed 4.9 kilometres of shared path and footpath. The pathway capital works program remains on track to meet the corporate target by 30 June 2021.
Community and Culture					
Improve Council's commitment and approach to designing inclusive and liveable communities	L.01.2020-21	DIAP LC.006: Promote CCC community funding programs to assist local organisations to access funding to increase opportunities for inclusion and infrastructure enhancements	30/06/21		Council's Community Grants Program remains suspended for 2020-21 and a modified program will reopen in 2021-2022.
Leisure Beach Safety and Community Facilities					
To increase transparency on Council's decision making for leasing and licensing of facilities, contributions to community groups through subsidised rent and building outgoings	L.02.2020-21	Implement Year 1 recommendations from the Community Facilities Review, including the Facilities Leasing and Licensing Policy	30/06/21		New lease template developed and aligned to the now completed Facilities Leasing and Licensing Policy. Draft Portfolio Plan completed, which plans for new facilities linked to population growth and the potential to rationalise existing community facilities that may be at the





Liveable

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					end of their asset lifecycle.
To increase utilisation of community facilities by providing quality assets at affordable rates	L.03.2020-21	Percentage of assets inspected post booking and bond refunds are processed by bookings staff within one week, post event date	95% inspected		No casual or new bookings were taken in Quarter 3 for community halls due to COVID-19 and the necessary additional cleaning requirements. It is planned for casual bookings to begin 1 July 2021 in a phased approach.
	L.04.2020-21	Percentage of actions implemented from the Marketing Plan (Year 1) to improve the utilisation of community halls	95% implemented		Marketing Plan implementation on hold due to COVID-19 and casual bookings not yet being taken. It is planned for casual bookings to begin 1 July 2021 in a phased approach.
	L.05.2020-21	Number of annual bookings for community halls managed and administered	7,500 bookings		A total of 6,057 regular bookings of community halls were managed and administered in Quarter 3, with a total of 17,414 bookings YTD.
Efficient delivery of community facilities that meets the community needs	L.06.2020-21	Number of visitors attending the Gosford Olympic Pool	62,000 visitors		A total of 71,003 attendances during Quarter 3 and YTD attendance of 164,549 at Gosford Olympic Pool in lap swimming, learn to swim and squad programs.
	L.07.2020-21	Number of visitors attending the Wyong Olympic Pool	20,000 visitors		A total of 22,888 attendances during Quarter 3 and YTD attendance of 36,278 at Wyong Olympic Pool in lap swimming, learn to swim and squad programs. The Pool closes for the winter season from 31 March 2021.



Liveable

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
	L.08.2020-21	Number of visitors attending the Toukley Aquatic Centre	42,000 visitors		A total of 34,475 attendances during Quarter 3 and YTD attendance of 93,366 at Toukley Aquatic Centre in lap swimming, learn to swim and squad programs.
	L.09.2020-21	Number of visitors attending the Peninsula Leisure Centre	165,000 visitors		A total of 135,131 attendances during Quarter 3 and YTD 346,733 at Peninsula Leisure Centre in swimming, sports programs and health and fitness.
	L.10.2020-21	Number of visitors attending the Lake Haven Recreation Centre	42,000 visitors		A total of 29,377 attendances during Quarter 3 and YTD 92,637 at Lake Haven Recreation Centre in sports programs and health and fitness.
	L.11.2020-21	Number of visitors attending the Niagara Park Stadium	45,000 visitors		A total of 31,708 attendances during Quarter 3 and YTD 82,521 at Niagara Park Stadium in sports programs, dance classes and first aid course.
Libraries and Education					
Road Safety programs increase road safety awareness and planned behaviour change	L.12.2020-21	Number of Road Safety Education programs relating to road safety awareness delivered	8 programs		YTD there have been 7 projects delivered to the community. This quarter the final project has commenced which focuses on speed. This includes a traffic analysis of speed behaviour on an identified road and is a collaboration with RMS and the police. This is on track to be completed by June 2021.
Programs focused on increasing Community Safety,	L.13.2020-21	Number of Community Safety Education	5 programs		KPI completed with 5 Community Safety Education programs

Liveable

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
improving awareness and instilling behaviour change for responsible citizenship		programs delivered in topics such as responsible pet ownership, parking, personal and family safety, household safety, compliance			delivered covering topics such as responsible pet ownership, parking, personal and family safety, household safety and compliance. These programs will continue to be delivered throughout the year to increase learning opportunities for the community.
Provision of 8 education and care services for children aged 6 weeks to 6 years	L.14.2020-21	Number of families receiving education and care services	540 families		Centres have exceeded the target, with YTD 656 families in the community who have received education and care services.
	L.15.2020-21	Number of vulnerable children who receive inclusive opportunities to maximise their learning, development and wellbeing	60 children		Inclusive care provided to a total of 90 children who have high support needs and are classed as vulnerable. This exceeds the KPI target by 30.
Education Programs focused on increasing Community Safety, improving awareness and instilling behaviour change for responsible citizenship	L.16.2020-21	Number of attendees at community safety education program activities	1,000 attendees		YTD there have been a total of 697 attendees. These programs covered topics such as responsible pet ownership, parking, personal and family safety, household safety and compliance. On track to achieve target.
Road Safety programs increase road safety awareness and planned behaviour change	L.17.2020-21	Number of attendees at road safety education program activities	500 attendees		YTD there have been 409 attendees. These programs included Graduated Licensing Scheme, Child restraints, Zali Preschool Road Safety education, Hold My Hand, Road Safety for Seniors, Plan B, Road Safety

Liveable

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					for Businesses and Speed. This is on track to achieve target.
Increased learning opportunities across all life stages through partnerships and provision of information	L.18.2020-21	Number of children aged 3-5 years receiving preschool program that attract start strong funding	405 children		At the end of Quarter 3 there were 538 children aged 3-5 years enrolled in care. This exceeds the target of 405.
Economic Development and Property					
Provide a premier venue for sports and entertainment on the Central Coast community	L.19.2020-21	Percentage of surveyed respondents that are either satisfied or very satisfied with the Central Coast Stadium overall in Customer Surveys.	67% satisfied		Due to COVID-19 regulations around the limited capacity of fans at the venue, the survey has not commenced.

Financial Overview

Financial Overview

This financial overview reports on Central Coast Council's performance as measured against its Operational Plan for 2020-2021 and covers the period from 1 July 2020 to 31 March 2021 (Q3).

Note that there may be some small rounding differences throughout this report as whole dollars are rounded to nearest thousand.

1.1 Operating Result

The year to date (YTD) operating result (excluding capital grants and contributions) is showing a favourable variance of \$52.8M, consisting of an actual surplus of \$34.3M compared to a budget deficit of \$18.5M.

The year to date (YTD) operating result (including capital grants and contributions) is showing a favourable variance of \$59.8M, consisting of an actual surplus of \$71.1M compared to a budget surplus of \$11.4M.

Financial Performance 2020-2021	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Original Budget	Q1 Annual Budget	Q2 Annual Budget	Q3 Proposed Adjustments	Proposed Full Year Annual Budget
	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000	\$'000	\$'000
Income (excluding capital income)	456,692	451,605	5,087	1.1%	551,037	542,890	545,181	(4,221)	541,960
Expenses	422,406	470,124	47,718	10.2%	564,434	657,991	653,572	(8,266)	645,306
Net operating result (excluding capital income)	34,286	(18,520)	52,806		(13,397)	(115,101)	(107,391)	4,045	(103,346)
Income from capital grants and contributions	36,856	29,895	6,961	23.3%	39,287	47,532	47,234	9,374	56,608
Net operating result (including capital income)	71,141	11,375	59,766		25,890	(67,569)	(60,157)	13,419	(46,738)

The above table is prepared in accordance with the Local Government Code of Accounting Practice and Financial Reporting (Guidelines) which requires Council to recognise the full year rates and annual charges for waste management when levied in July.

The YTD variances are explained in *Section 2.2 Operating Result* of this report.

1.2 Financial Situation

Council has started a number of measures to manage costs and increase income to address the situation and long-term financial sustainability including:

- Obtaining \$150M in bank loans – completed in December 2020.
- Major reduction in operating expenses.
- Reducing staff back to pre-amalgamation numbers from over 2,500 to under 2,000 – cost savings of \$31M.
- Reducing materials and contracts by \$22M.
- Ensuring infrastructure spending budget is capped at \$170M per year.
- Selling \$40-\$60M in underperforming assets.
- Raise rates through a Special Variation application to IPART.
- Reviewing current fees and charges.

Further adjustments to Council's 2020-2021 operating and capital budgets have been included in this Q3 budget review to address the financial situation.

Financial Overview

Conclusion of Forensic Audit

Council will continue to focus on implementing improvements in financial management and reporting following the conclusion of the legal and financial forensic analysis conducted by Clayton Utz.

The legal and financial analysis review did not identify any evidence that the Council's current liquidity issues or use of restricted funds in breach of the Local Government Act was the result of corrupt conduct.

Council engaged Clayton Utz on 26 October 2020, and Clayton Utz engaged KPMG to undertake a targeted forensic review of a sample fund to gain understanding of Council's financial accounting practices and adherence to the Office of Local Government Guidelines. Council's Domestic Waste Fund was selected as a sample fund.

Clayton Utz's findings did not identify any transactions that were not consistent with guidance provided by the Office of Local Government.

Clayton Utz further stated that having regard to the reviews completed it would be reasonable for Council to conclude that further investigation would be unlikely to disclose any new or additional reasons for its current financial circumstances. For this reason, no further forensic audit reports were recommended.

Summary of proposed Q3 budget amendments

Budget adjustments proposed to be adopted as part of the Q3 budget review include:

- Reduction of \$4.2M in operating income
 - (\$6.0M) reduction in Environmental Management Bio-certification scheme where forecast revenue will not be received in 2020-2021.
 - (\$0.4M) reduction in tipping fee income due to reduced tonnages being received at Waste facilities.
 - (\$0.2M) reduction in Theatre income forecasts as Council's theatres have only recently returned to full capacity following COVID restrictions.
 - \$1.0M increase in user fees and charges at Leisure Centres, Pools and Holiday Parks where usage and occupancy rates have continued to outperform budget expectations.
 - \$0.6M increase in a number of minor other revenue sources across Council.
 - \$0.4M increase waste services annual charges.
 - \$0.3M increase in pavement remediation funding.
- Increase of \$9.4M in capital income
 - \$16.2M increase in capital grant income largely in Infrastructure Services for road, bridges, shared pathway, drainage and traffic facility programs.
 - \$0.1M additional funding from other minor capital contribution programs.
 - (\$3.9M) reduction in non cash contribution forecast income.
 - (\$3.0M) reduction in S64 developer contribution forecast income.
- Reduction of \$8.3M in operational expenditure
 - \$9.7M reallocation of budget for restructuring costs to other lines of operating statement to mitigate the impact of unexpected and unplanned impacts such as unfunded storm event and flooding costs from February /March 2021, external loan restructuring costs, reduced recovery of internal costs such as plant and fleet and tipping expenses due to reduced capital works program and non-receipt of biocertification income.
 - \$1.7M reduction in materials and contracts as a result of continued expenditure control.
 - \$1.6M reduction in other expenses as a result of continued expenditure control.
 - (\$2.1M) reduced recovery of internal costs from capital works, including plant and fleet and tipping expenses due to the reduced capital works program which has an unfavourable impact on the operating result.
 - (\$1.5M) storm recovery costs from the flooding event in February this year.

Financial Overview

- (\$1.1M) increase in borrowing costs to recognise break costs and adjustment to interest budgets due to the early repayment of 3 sewer fund loans with a capital value of \$15.5M as approved by Council on 13 April 2021. Repayment funded by unrestricted funds in the sewer fund.

The proposed Q3 adjustments will move the Q3 approved operating deficit (excluding capital grants and contributions) from \$107.4M to an operating deficit (excluding capital grants and contributions) of \$103.3M.

Section 3.2 Proposed Operating Budget Amendments provides a detailed listing of proposed Q3 budget adjustments.

1.3 Capital Works

Council's capital works program adopted as part of the 2020-2021 Operational Plan totalled \$225.0M. The capital works program was reduced to \$170.3M as part of the Q1 and Q2 budget reviews.

Actual Q3 YTD capital expenditure is \$115.0M against the Q3 YTD budget of \$131.7M. The proposed Q3 capital works program decrease is \$7.1M.

For further details on the capital works program adjustments please refer to Section 3.3 Proposed Capital Budget Amendments.

The proposed Q3 capital works program of \$163.2M includes \$3.2M in Special Rate Variation (SRV) funded works in the former Wyong Local Government Area to address the infrastructure backlog and improve asset conditions.

1.4 Developer Contributions

The following section provides an update of Council's Developer Contributions levied under the *Environment Planning and Assessment Act 1979* (EPA) and the *Local Government Act 1993* (LGA) from 1 July 2020 to 31 March 2021. In the table below s7.4 refers to Planning Agreement income, s7.11 formerly referred to as s94 Developers Contributions and s7.12 formerly referred to as s94A Developer Contributions.

Summary of Cash Contributions

Contribution Type	YTD Budget	7.4 Planning Agreement YTD Income	Developer Contribution YTD Income	Total YTD Income	Variance to YTD Budget
	\$'000	\$'000	\$'000	\$'000	\$'000 + = Favourable - = Unfavourable
s7.4 and s7.11 income (exc drainage) - General Fund	5,471	-	6,702	6,702	1,231
s7.4 and s7.11 Drainage Income	1,102	-	767	767	(334)
s7.12 income	1,010	-	441	441	(569)
Total EPA Developer Contributions	7,583	-	7,910	7,910	327
s64 Water Income - Water Fund	2,665	-	2,067	2,067	(598)
s64 Sewer Income - Sewer Fund	3,269	-	2,263	2,263	(1,006)
Total LGA Developer Contributions	5,934	-	4,330	4,330	(1,604)
Total Non Cash Contributions	2,644	-	640	640	(2,004)
Total	16,160	-	12,880	12,880	(3,280)

Financial Overview

A proposed budget reduction of \$3.0M is included in this Q3 budget review for s64 water and sewer developer contributions, where actual income received is trending below budget forecasts. It is difficult to forecast development activity and as the contributions are capital income they do not impact the operating result of Council.

Non-Cash Contributions

Council allows developers under Works-In-Kind Agreements to dedicate assets (works or land that has been identified in a contribution plan) in lieu of making cash contributions. Where the value of the assets dedicated exceeds the developer contributions owed, a developer credit is recognised. The developer credits are available to offset future developer contributions.

Restricted Asset Developer Contributions

Council currently has a restricted asset totalling \$181.2M, which represents the developer contributions received with interest income that has not yet been spent as at 31 March 2021. The movements from 1 July 2020 to 31 March 2021 are as follows:

Contribution Type	Opening Restricted Asset Value 1 July 2020	YTD Income	YTD Expenditure	YTD Interest Allocation	Current Restricted Asset Value 31 March 2021
	\$'000	\$'000	\$'000	\$'000	\$'000
s7.11 General Fund	93,434	6,702	(656)	914	100,394
s7.11 Drainage Fund	34,583	767	(443)	275	35,182
s7.12 Contributions	17,526	441	(1,008)	151	17,111
Total	145,543	7,910	(2,107)	1,341	152,687
7.4 Planning Agreement Total	5,574	-	-	45	5,619
s64 Water	27,529	2,067	(26,170)	186	3,612
s64 Sewer	20,032	2,263	(3,251)	227	19,270
S64 Total	47,560	4,330	(29,421)	413	22,882
Total	198,677	12,240	(31,528)	1,799	181,188

Developer Credits – Non-Cash Contributions

Council's current unfunded liabilities (non cash contributions) total \$5.7M as at 31 March 2021. This includes s7.11 credits totalling \$5.3M and s64 credits totalling \$0.4M.

A summary of the movement in non cash contributions from 1 July 2020 to 31 March 2021 is provided below.

Summary of Developer Credits	
	\$'000
Opening Balance 1 July 2020	6,314
Contributed Assets	-
Non Cash Contributions Utilised	(640)
Indexation	8
Refunds	-
Closing Balance 31 March 2021	5,682

Quarterly Budget Review

Quarterly Budget Review

2.1 Responsible Accounting Officer's Statement

Report by Responsible Accounting Officer

The following statement is made in accordance with cl. 203(2) of the *Local Government (General) Regulations 2005*.

It is my opinion that the Quarterly Budget Review Statement for Central Coast Council for the quarter ended 31 March 2021 indicates that Council's projected financial position at 30 June 2021 will be unsatisfactory at year end because the forecast year-end consolidated operating result before capital amounts for Council is a loss of \$103.3M. The loss of \$103.3M includes one-off structural costs. Council is undertaking the following remedial actions: structural reduction in operating expenditure, seeking special rate variation approval from the Independent Pricing and Regulatory Tribunal, reducing capital expenditure, generating additional income and selling underperforming assets.

Natalia Cowley
Responsible Accounting Officer
13 May 2021

Quarterly Budget Review

2.2 Operating Result

The year to date (YTD) operating result (excluding capital grants and contributions) is showing a favourable variance of \$52.8M, consisting of an actual surplus of \$34.3M compared to a budget deficit of \$18.5M.

The year to date (YTD) operating result (including capital grants and contributions) is showing a favourable variance of \$59.8M, consisting of an actual surplus of \$71.1M compared to a budget surplus of \$11.4M.

Council's focus continues to be on reducing expenditure, raising additional income, monitoring incoming cash flow, performing cashflow forecasts and ensuring more sustainable cash preservation. The recent adoption of a Long Term Financial Plan (LTFP) provides a model of future income and expenditure to give greater insights as to the trends affecting Council's financial future. The LTFP is a multi-faceted approach to address the liquidity issues and introduce structural changes aimed at ensuring the longer-term financial sustainability of Council operations.

The Annual Budget below is the original budget adopted by Council in July 2020, plus Q1 and Q2 adopted adjustments and is before proposed Q3 budget adjustments outlined in *Section 3.2 Proposed Operating Budget Amendments*.

Financial Performance 2020-2021	YTD	YTD	YTD	YTD	Q2 Annual
	Actual	Budget	Variance	Variance	Budget
	\$'000	\$'000	\$'000	%	\$'000
Income (excluding capital income)	456,692	451,605	5,087	1.1%	546,181
Expenses	422,406	470,124	47,718	10.2%	653,572
Net operating result (excluding capital income)	34,286	(18,520)	52,806		(107,391)
Income from capital grants and contributions	36,856	29,895	6,961	23.3%	47,234
Net operating result (including capital income)	71,141	11,375	59,766		(60,157)

The following sections provide more detail of the year to date results.

Income Analysis

Income (excluding capital income) as at 31 March 2021 is favourable to budget by \$5.1M (1.1%).

Income (including capital income) as at 31 March 2021 is favourable to budget by \$12.0M (2.5%).

Quarterly Budget Review

Income from Continuing Operations	YTD Actual	YTD Budget	YTD Variance	YTD Variance	Q2 Annual Budget
	\$'000	\$'000	\$'000	%	\$'000
Rates and Annual Charges	311,316	311,805	(489)	(0.2%)	332,242
User Charges and Fees	107,150	105,083	2,067	2.0%	143,420
Interest and Investment Revenue	4,367	3,308	1,060	32.0%	4,420
Other Revenues	10,887	9,840	1,046	10.6%	15,205
Grants and Contributions Provided for Operating Purposes	21,475	20,647	828	4.0%	49,972
Net Gains from the Disposal of Assets	1,497	922	575	62.4%	922
Income from continuing operations (excluding capital income)	456,692	451,605	5,087	1.1%	546,181
Grants and Contributions Provided for Capital Purposes	36,856	29,895	6,961	23.3%	47,234
Income from continuing operations (including capital income)	493,547	481,499	12,048	2.5%	593,415

Income variations compared to YTD budgets are explained below:

- Rates and Annual Charges – on track, with a minor variance of \$0.5M (or 0.2% of YTD budget). The variation primarily relates to a successful objection to a land valuation in the mining category that resulted in a reduction in rates income this financial year. This will be recovered via the Statement of Claim later in 2021.

A proposed favourable budget adjustment of \$0.4M is included in this Q3 budget review to align actual income in Waste Services to budget.

- User Charges and Fees – the favourable operating income variance of \$2.1M (or 2.0% of YTD budget) relates to the following areas of the business:
 - \$1.7M favourable variance in user charges and fees at Leisure Centres and Pools where usage has continued to exceed budget forecast.
 - \$0.7M favourable variance Development and Compliance related fees.
 - \$0.6M favourable Holiday Park Fees where occupancy has continued to exceed budget forecast.
 - \$0.4M favourable in Water and Sewer miscellaneous fees.
 - \$0.1M favourable in conveyancing certificate fee income.
 - \$0.1M favourable in environmental management miscellaneous fees.

The following income streams are trending unfavourable, with small year date variances :

- \$0.6M unfavourable in water usage charges as demand has been slightly below forecast year to date.
- \$0.2M unfavourable Childcare Fees.
- \$0.3M unfavourable tipping fee income due to a decrease in commercial waste volumes being received at waste facilities and an increase in the number of kerbside pick-ups and the use of skip bins.
- \$0.3M in trade waste user charges.
- \$0.2M unfavourable timing difference onsite sewer management fees.
- \$0.2M unfavourable theatre income
- \$0.1M unfavourable parking fee income at Baker Street car park Gosford.

Budget adjustments have been proposed as part of this Q3 budget review for the permanent variations to income, including Leisure Centre and Pools, Holiday Parks, Waste tipping fee income, Onsite Sewer Management fees and Theatres.

- Interest and Investment Revenue – is currently favourable to budget by \$1.1M (or 32.0% of YTD budget) and relates predominantly to unrealised gains on investments of \$0.9M. No budget adjustments are proposed to interest budgets in Q3 as the unrealised gains may not be a permanent variation. Please refer to section 2.4 Cash and Investments for further information on Council's cash management outcomes.

Quarterly Budget Review

- Other Revenues – the favourable operating income variance of \$1.1M (or 10.6% of YTD budget) YTD favourable variance relates to the following areas of the business:
 - \$0.4M favourable legal fees recovery on rates and annual charges. Recovery actions have recommenced post COVID.
 - \$0.3M favourable timing difference in diesel fuel rebates.
 - \$0.1M favourable insurance recoveries.
 - \$0.1M favourable event revenue at Central Coast Stadium.
 - \$0.1M favourable sales income at Leisure and Pool facilities.

Budget adjustments have been proposed as part of this Q3 budget review for the permanent variations to income, including legal costs recovered, event revenues and insurance recoveries.

- Grants and Contributions Provided for Operating Purposes – the favourable operating income variance of \$0.8M (or 4.0% of YTD budget) relates to a favourable timing difference for Environmental Management grant funding projects. A proposed budget reduction of \$6.0M is proposed in relation to Environmental Management Bio-certification scheme income that will not be received in 2020-2021. This has been offset by a budget reduction of the same amount in employee costs (transfer from restructuring costs budget).
- Gain on asset disposal - the YTD favourable variance of \$0.6M (or 62.4% of YTD budget) in gains on disposal are from the disposal of Plant and Equipment (P&E) items.
- Grants and Contributions Provided for Capital Purposes – the favourable capital income variance of \$7.0M (or 23.3% of YTD budget) relates to favourable variances in capital grants of \$11.0M partially offset by an unfavourable variance in capital contributions of \$4.1M. The capital grants variation relates to Woy Woy Town Centre Wharf Upgrade and Infrastructure Services projects; road rehabilitation and road upgrade works. A proposed budget adjustment of \$16.2M to recognise the movement in capital grant income is included in this Q3 budget review.

The unfavourable variance of \$4.1M in developer contributions is made up of \$1.9M s64 Water and Sewer contributions, \$0.2M s7.11 contributions and variation in miscellaneous capital contributions of \$2.0M. Developer contributions are difficult to predict as contributions received are based on external development activity. A \$3.0M reduction to developer contribution income and \$3.9M reduction in non cash contribution income are proposed in this Q3 review. As these are capital income they do not impact Council's operating result.

Budget amendments are proposed in sections 3.1 Income and Expense Budget Review Statement and 3.2 Proposed Operating Budget Amendments.

Expenditure Analysis

Operating expenditure as at 31 March 2021 is favourable to budget by \$47.7M (or 10.2% of YTD budget). This is as a result of targeted reductions in spending on materials and contracts and other expenses during Q2 and Q3 and the continuation of restructuring within Employee Costs that are scheduled to be finalised by 30 June 2021.

Expenses from Continuing Operations	YTD Actual	YTD Budget	YTD Variance	YTD Variance	Q2 Annual Budget
	\$'000	\$'000	\$'000	%	\$'000
Employee Benefits and On-costs	153,426	172,380	18,954	11.0%	252,087
Borrowing Costs	10,553	10,934	381	3.5%	16,572
Materials and Contracts {1}	68,053	82,983	14,931	18.0%	111,539
Depreciation and Amortisation	121,745	127,597	5,852	4.6%	171,606
Other Expenses	67,868	75,595	7,727	10.2%	101,132
Net Losses from the Disposal of Assets	761	635	(126)	(19.8%)	635
Total expenses from continuing operations	422,406	470,124	47,718	10.2%	653,572
{1} - Includes Internal Charges / Expenses					

Quarterly Budget Review

Operating expenditure variations compared to YTD budgets are explained below:

- Employee Costs – the favourable operating expenditure variance of \$19.0M (or 11.0% of YTD budget) in employee costs relates to a favourable YTD variation in restructuring costs of \$17.1M. \$45M was allocated in Q1 for organisational restructuring costs and this process will continue through to 30 June 2021. There is also a \$3.8M favourable variance in salaries and wages costs due to a reduction in employee numbers, that in turn creates a \$0.4M favourable variance in other employee expenses such as superannuation, payroll tax and medical costs. Overtime is unfavourable \$0.3M YTD and employee costs recovered from capital project unfavourable are \$2.1M due to the reduction in the capital works program.

A net budget reduction in Employee Costs of \$9.7M is proposed in this Q3 review to mitigate the impact of unexpected and unplanned events. \$3.6M is proposed to transfer to Materials and Contracts, \$1.1M to borrowing costs and \$6.0M to offset reduction in operating contribution income. (\$0.8M) has also been identified across the organisation in minor employee cost unfavourable adjustments.

- Borrowing Costs – currently on track, with a minor timing variance of \$0.4M (or 3.5% of YTD budget). On 13 April 2021 Council approved the early repayment of three Sewer fund loans with a capital value of \$15.5M. The repayments have now been completed (late April).

A proposed budget adjustment of \$1.1M to recognise the revised interest costs and break costs for the loans being repaid is included in this Q3 budget review, offset by a transfer of budget from employee costs and funded by unrestricted funds in the sewer fund.

- Materials and Contracts – the \$14.9M (or 18.0% of YTD budget) favourable operating expenditure variance is due to restraint on spending while maintaining delivery of essential services. All departments of Council have favourable YTD variances particularly in materials, contracts and consultants as spending at this time has been restricted to priority works.

Proposed budget reductions of \$1.7M in materials and contracts are included in this Q3 review as a result of continued expenditure control across the organisation. This is offset by a budget transfer from employee costs of \$3.6M in relation to reduced recovery of internal costs from capital works \$2.1M and unforeseen costs from the February / March storm and flooding event of \$1.5M. This results in a net proposed increase in Materials and Contract of \$1.9M in this Q3 budget review. Continued close scrutiny of all expenditure on Materials and Contracts will continue through to the end of the financial year.

- Depreciation – the \$5.9M (or 4.6% of YTD budget) favourable year to date variance is expected to be absorbed when the capitalisation of assets from WIP and review of asset useful lives continues up to 30 June 2021. A transfer of \$3.7M is proposed in this Q3 budget review from Depreciation expense to Loss on Asset Disposal to offset the impact of the write down of existing assets due to the completion and capitalisation of upgrade and renewal capital works.
- Other Expenses – the \$7.7M (or 10.2% of YTD budget) favourable operating expenditure variance is due to restraint on spending while maintaining delivery of essential services. Expenditure in this category includes information technology and communication costs, promotions and events, staff training and development costs, advertising, donations and contributions, insurances, electricity and street lighting, office consumables, postage, printing and subscriptions and memberships. Favourable YTD positions have been achieved in all of these items of expenditure. Proposed budget reductions of \$1.6M in Other Expense are included as part of this Q3 budget review. Continued close scrutiny of all expenditure on Other Expenses will continue.
- Loss on asset disposal – minor variation of \$0.1M that relates to water and sewer assets. A proposed budget adjustment of \$3.7M is included in this Q3 budget review which represents the book value write down of existing assets that have been upgraded and renewed that will be recognised prior to 30 June 2021, transferred from depreciation budget category.

Details of the proposed budget amendments are in *Sections 3.1 Income and Expense Budget Review Statement and 3.2 Proposed Operating Budget Amendments*.

Quarterly Budget Review

2.3 Capital Expenditure

Capital expenditure as at 31 March 2021 is favourable to budget by \$16.7M or 12.6% of YTD budget.

Council department	Original Budget	Adopted changes for Q1 and Q2	Proposed changes for Q3	Proposed Full Year budget	Actuals YTD- Mar 2021	Budget YTD - Mar 2021
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Chief Financial Officer	5,500	(2,245)	-	3,255	1,709	1,693
Chief Information Officer	21,750	(10,496)	-	11,254	9,393	10,587
Connected Communities	16,638	(9,326)	(1,031)	6,280	3,794	5,197
Environment and Planning	22,738	(1,769)	(2,786)	18,183	9,972	11,769
Innovation and Futures	6,313	(374)	43	5,982	5,608	5,939
Roads Transport Drainage and Waste	71,263	(10,479)	(3,315)	57,469	35,294	42,664
Water and Sewer	80,788	(20,032)	10	60,766	49,258	53,882
TOTAL	224,990	(54,721)	(7,080)	163,190	115,027	131,733

The proposed Q3 budget adjustment is a decrease of \$7.1M, resulting in a revised 2020-2021 full year capital works program of \$163.2M.

Significant changes to the capital works program include:

Reductions

- Sewer Pump Station upgrade – Tuggerawong - \$0.2M – project savings have been identified
- Installation of anti-terrorism vehicle mitigation at The Entrance - \$0.2M – project delayed due to availability of specialist product

Increases

- Implementation of a consolidated property and rating system - \$0.5M – program previously delayed and now proceeding with a revised timeline
- Critical sewer main rehabilitation program - \$1.5M – additional expenditure to increase scope, offset by other reductions within the sewer capital works program
- Shared pathway construction at Pacific Highway Lake Munmorah - \$0.4M – new project funded under the Active Transport Grant program.

Details of proposed capex adjustments for 2020-2021 can be found at *Section 3.3 Proposed Capital Budget Adjustments*.

Council has not purchased any assets for the quarter ended 31 March 2021 that are not already included in the current budget.

Stronger Communities Fund

The Stronger Communities Fund was established by the NSW Government to provide amalgamated councils with funding to kick start the delivery of projects that improve community infrastructure and services.

Council received \$10M of funding under the Stronger Communities Fund, including \$1.0M that was allocated in grants of between \$10,000 and \$50,000 to incorporated not-for-profit community groups, for projects that build more vibrant, sustainable and inclusive local communities.

Council has completed the majority of the projects funded under this grant program.

Quarterly Budget Review

Project	Funding from Stronger Communities Grants \$'000	Actual Spend \$'000	Balance remaining \$'000
Completed Projects			
Austin Butler Oval and Woy Woy Tennis Amenities Redevelopment	900	1,354	-
Children's Services - Playground Renovation/Upgrade - Umina	68	68	-
Children's Services - Playground Renovation/Upgrade - Niagara Park	55	70	-
Peninsula Leisure Centre – Starting Blocks and Electronic Timing System	135	181	-
Alan Davidson Oval Drainage and Irrigation System Installation	349	299	-
Terrigal CBD Traffic Flow Improvements	2,209	2,507	-
Avoca Beach Foreshore Protection Works Stage 1	2,808	2,864	-
Elfin Hill Road Foreshore Stabilisation	470	535	-
Augmentation of San Remo BMX facility	640	804	-
Community Grant Program	1,000	1,064	-
Total completed projects	8,633	9,746	-
Projects in progress			
Disability Matters	800	398	402
Access and Inclusion Upgrades to Community Facilities	580	577	3
Total projects in progress	1,380	974	406
Total Stronger Communities Fund projects	10,013	10,720	406

Quarterly Budget Review

Special Rate Variation (SRV) projects former Wyong Local Government Area

In June 2013, the former Wyong Shire Council was successful in gaining approval from the Independent Pricing and Regulatory Tribunal (IPART) for an SRV to address Council's infrastructure asset backlog within the former Wyong local government area.

When IPART approved the SRV one of the requirements was for Council to report on the results achieved from the use of these funds. The works undertaken will improve the condition of roads, bridges, footpaths, buildings, sports facilities and information management and technology assets to ensure they are 'satisfactory' in terms of being safe and fit for community and staff use.

Council determines a list of works to be undertaken on an annual basis with the SRV funds in accordance with its Asset Management Strategy. These works may change during the year due to factors such as changes in asset deterioration rates, weather conditions and alternate funding sources becoming available. In such cases other SRV projects may be brought forward from future years or alternate SRV projects may be completed. All changes are reported to Council and the community so there is full transparency to ensure the funds are being spent for the purpose they were raised.

Council originally adopted an SRV capital works program of \$6.2M for 2020-2021. After the proposed Q3 budget adjustment the SRV capital works program is \$3.2M.

Actual capital expenditure on SRV projects is \$2.8M as at 31 March 2021.

The table below details the progress of the 2020-2021 SRV projects for this quarter.

* for proposed budget change information please refer to *Section 3.3 Proposed Capital Budget Adjustments*.

Quarterly Budget Review

CSP Ref	Project	YTD Actual Spend \$'000	Approved Budget \$'000	Proposed Q3 Budget \$'000	Status
Green		5	108	5	
G034.2020-21	Upgrade of Asset Protection Zone at Watanobbi	5	108	5	Unable to deliver due to resource constraints
Responsible		2,601	2,917	2,738	
R15.2020-21	Lakedge Ave - Drainage Upgrade Stage 1	498	574	524	Scope reduced
Q1	Design and upgrade Nirvana Street and Stella Street intersection	3	6	6	Complete
R289.2020-21	Murrawal Road Road Upgrade with Drainage - Design	122	160	160	Partially deferred
R114.2020-21	Eloora Rd - Road Upgrade Stage 3	77	77	77	Project no longer proceeding at this time.
Q1	Evans Rd and Oleander Rd - Intersection Upgrade	15	15	15	Project complete
R312.2020-21	Fowlers Bridge - Timber Bridge Replacement	59	103	103	On Target
R78.2020-21	Kala Ave and Walu Ave - Road Upgrade Stage 1 and 2	654	825	680	Partially deferred
R16.2020-21	Lakedge Ave - Road Upgrade Stage 1	768	764	768	On Target
R113.2020-21	Eloora Rd - Drainage Upgrade Stage 3	13	13	13	Project no longer proceeding at this time.
R315.2020-21	Ocean Pde - Drainage Outlet Upgrade	392	380	392	Complete
Liveable		159	545	461	
L218.2020-21	Bill Sohler Ourimbah Tennis Facility resurfacing	34	100	34	Project completed under budget
Q1	Play space 20 year Renewal Program - design and construction of District Play Space at Wallarah Point Peace Park	1	1	1	Complete
Q1	EDSACC Masterplan. Program of rolling works projects to renew and upgrade the existing asset	20	21	21	Complete
Q1	Lake Munmorah District Skate Park Investigation and Design - Incl Carpark	103	200	200	On Target
Q2	Toukley Neighbourhood Centre - Roof replacement	-	150	150	On Target
Q2	East Gosford Potters - roof replacement	-	73	55	On Target
Total		2,764	3,570	3,204	

Quarterly Budget Review

2.4 Cash and Investments

Cash flows during the quarter were managed through maturities and investments in new term deposits and cash at call account, investments for the quarter recorded an increase of \$99.4M, and Council's transaction account recorded net cash outflow of \$95.3M.

Council's transactional bank accounts are reconciled daily whilst cash management and investment holdings are reconciled monthly. All accounts have been fully reconciled as at 31 March 2021.

Balances as at 31 March 2021 are shown below.

Cash and Investment Balances as at 31 March 2021	\$'000
Total cash on Hand (Transactional)	24,610
Cash at call – cash management	50,190
Investments in term deposits and floating rate notes	420,356
Total Investment Portfolio	470,546
Closing cash and investments	495,157

Council operates in accordance with approved investment policies that comply with s. 625 of the *Local Government Act 1993*, and cl. 212 of the *Local Government (General) Regulation 2005*. Investments are placed and managed in accordance with this policy and having particular regard to the Ministerial Investment Order issued February 2011 and Division of Local Government (as it was then known) Investment Policy Guidelines published in May 2010.

Council's investments (comprised of deposit accounts, floating rate notes and term deposits) continue to be conservatively managed to ensure that value is added to the fixed interest portfolio. The value of investment securities and call deposit accounts *excluding* transactional accounts, at 31 March 2021 was \$470.5M. YTD returns were 0.97%, which is above the BBSW benchmark of 0.93%. Total net return for the quarter ending March 2021 was \$1.14M consisting of interest earnings.

The investment portfolio is concentrated in AA above (35.47%), A (32.16%) and BBB (32.37%). The investments in AA are of a higher credit rating and BBB represented the best returns at the time of investment within Policy guidelines. Financial institutions issuing fixed income investments and bonds are considered investment grade (IG) if its Long-Term credit rating is BBB or higher by Standard and Poor (S&P).

Council continues to monitor the portfolio and manage investments taking into consideration credit ratings of financial institutions, interest rates offered for the maturity dates required and the amount of our investment portfolio already held with each financial institution.

Breakdown of the investment portfolio by investment class as at 31 March 2021:

Investment Class	Balance at 31 Mar 2021 \$'000
Cash at Call	50,190
Term Deposits including Floating Rate Notes (FRN)	420,356
Closing investment portfolio	470,546
YTD Returns	1,144
YTD Returns %	0.97%
Benchmark BBSW	0.93%

Quarterly Budget Review

Cash Flow Statement

Central Coast Council

Statement of Cash Flows

for the Quarter ended 31 March 2021

	Actual Q3 2020-21
\$'000	
Cash flows from operating activities	
<u>Receipts</u>	
Rates and Annual Charges	78,644
User Charges and Fees	24,771
Interest and Investment Income	813
Grants and contributions	14,955
Bonds & Deposit Amount Received	516
Other Revenues	39,635
<u>Payments</u>	
Employee Benefits and On cost	-66,960
Materials and Contracts	-15,701
Borrowing Costs	-3,169
Bonds & Deposit Amount Paid	-673
Other expenses	-39,160
Net cash provided (or used in) operating activities	33,673
Cash flows from Investing activities	
<u>Receipts</u>	
Sale of Investment Securities	88,705
Sale of Infrastructure, Property, Plant and Equipment	-24,569
<u>Payments</u>	
Purchase of Investment Securities	-188,120
Purchase of Infrastructure, Property, Plant and Equipment	1,099
Net cash provided (or used in) Investing activities	-122,885
Cash flows from Financing activities	
<u>Receipts</u>	
Proceeds from borrowing and advances	0
<u>Payments</u>	
Repayment of borrowing and advances	-6,087
Net cash provided (or used in) Financing activities	-6,087
Net increase/(decrease) in cash and cash equivalents	-95,299
Plus: cash and cash equivalents – beginning of period	119,910
Cash and cash equivalents – end of the Period	24,611
plus: Investments on hand – end of Period	470,546
Total cash, cash equivalents and investments	495,157

Quarterly Budget Review

2.5 Contracts and Other Expenses

Major Contracts

The following significant contracts were entered during Q3:

Contractor	Contract Detail and Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
VDG Services	CPA/3260 - Town Centre Cleaning and General Services	\$3,365,545.52	1/02/2021	24 months	Y
Fulton Hogan	CPA/3554 - State Roads Resurfacing Projects 2020-2021 - LGP213-2	\$1,465,242.54	28/01/2021	5 months	Y
GCM Enviro Pty Ltd	CPA/3698 - Supply and Delivery one Landfill Compactor LGP419	\$1,163,865.00	29/01/2021	5 months	Y
Hunter H2O Pty Ltd	CPA/2904 - Bateau Bay Waste Water Treatment Plan Process Optimisation - Design - LGP1208-3	\$820,598.00	15/02/2021	24 months	Y
Concrete Skateparks Pty Ltd	CPA/3384 - Design and Construction Narara Skatepark	\$750,000.00	10/12/2020	7 months	Y
Barker Ryan Stewart Pty Ltd	CPA/3570 - Design for Intersection Upgrade - Ocean Beach Road and Rawson Road Woy Woy LGP1208-3	\$453,060.00	19/01/2021	12 months	Y
Precast Civil Industries Pty Ltd T/as BCP Precast	CPA/3295 - Road Drainage Reconstruction - Pre-cast Concrete Culverts - Louisiana Road, Hamlyn Terrace	\$281,385.00	26/03/2021	15 months	Y
ASCO Group (Aust) Pty Ltd	CPA/3242 - Design and installation of prefabricated amenities building - Sun Valley Park, Green Point - LGP308-3	\$277,885.50	20/01/2021	4 months	Y
SMEC Australia Pty Ltd	CPA/3429 - Closed Landfill Investigations - Garnet, Adcock, Memorial Park, Hylton Moore Oval and Frost Reserve - LGP1208-3	\$273,280.00	17/03/2021	7 months	Y
Mott MacDonald Australia Pty Ltd	CPA/3565 - Sewer Flow Gauging of Northern STP Catchments	\$243,150.00	15/01/2021	4 months	Y
Austek Constructions (trading as Austek Play)	CPA/3432 - Playspace Upgrade - John Peter Howard Reserve San Remo - LGP308.3	\$238,915.90	15/03/2021	3 months	Y

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Contractor	Contract Detail and Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
GHD Pty Ltd	CPA/3624 - Water and Sewer Asset Revaluation 2020	\$229,929.00	28/01/2021	3 months	Y
ECS International Security and Investigations **	CPA/3310 - Town Centre Security Services at Terrigal and Woy Woy	\$228,607.75	21/12/2020	12 months	Y
Delcare Constructions Pty Ltd	CPA/3658 - Reinforced Concrete Base Slab for Culvert Installation - Louisiana Road Hamlyn Terrace	\$212,800.00	17/03/2021	3 months	Y
Gongues Constructions Pty Ltd	CPA/3061 - Filter Valve Replacement and Outlet Works, Mangrove Creek Dam	\$192,200.00	1/02/2021	4 months	Y
Kerroc Constructions Pty Ltd	CPA/2787 - Tuggerah 1 Reservoir Vale Pit Refurbishment	\$176,541.00	4/01/2021	6 months	Y
Jacobs Group (Australia) Pty Ltd	CPA/3693 - Central Coast Council IPART Proposal, Water and Sewer	\$150,000.00	4/03/2021	4 months	Y

** Note CPA/3310 was inadvertently omitted from Q2 reporting.

2.6 Consultancy and Legal Expenses

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high-level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

The following table shows operating expenditure year to date (YTD) for consultants and external legal fees.

Operating Expense	YTD Actual \$'000	Budgeted Yes/No
Consultants	6,232	Yes
Legal Fees	618	Yes

Quarterly Budget Review

Financial Schedules and Proposed Adjustments

3.1 Income and Expense Budget Review Statement

The table below outlines the impact of the proposed operating budget amendments and the projected year end result for the 2020-2021 financial year.

Consolidated Income Statement	March Year To Date				Proposed Q3 Position				
	Actuals \$'000	Budget \$'000	Variance \$'000	Variance %	Original Budget \$'000	Q1 Full Year Annual Budget \$'000	Q2 Full Year Annual Budget \$'000	Q3 Proposed Adjustments \$'000	Q3 Proposed Full Year Annual Budget \$'000
Operating Income									
Rates and Annual Charges	311,316	311,805	(489)	(0.2%)	335,480	332,242	332,242	440	332,682
User Charges and Fees	107,150	105,083	2,067	2.0%	142,812	141,803	143,420	432	143,852
Interest & Investment Revenue	4,367	3,308	1,060	32.0%	10,340	4,420	4,420	-	4,420
Other Revenue	10,887	9,840	1,046	10.6%	14,893	14,934	15,205	590	15,795
Operating Grants and Contributions	21,475	20,647	828	4.0%	47,512	49,491	49,972	(5,683)	44,289
Gain on Disposal	1,497	922	575	62.4%	-	-	922	-	922
Total Income Attributable to Operations	456,692	451,605	5,087	1.1%	551,037	542,890	546,181	(4,221)	541,960
Operating Expenses									
Employee Costs	153,426	172,380	18,954	11.0%	200,870	251,861	252,087	(9,688)	242,419
Borrowing Costs	10,553	10,934	381	3.5%	15,038	16,572	16,572	1,104	17,676
Materials & Contracts	68,053	82,983	14,931	18.0%	107,037	117,130	111,539	1,914	113,453
Depreciation and Amortisation	121,745	127,597	5,852	4.6%	141,732	171,606	171,606	(3,682)	167,924
Other Expenses	67,868	75,595	7,727	10.2%	99,756	100,821	101,132	(1,615)	99,517
Loss on Disposal	761	635	(126)	(19.8%)	-	-	635	3,682	4,317
Total Expenses Attributable to Operations	422,406	470,124	47,718	10.2%	564,434	657,991	653,572	(8,265)	645,307
Operating Result before Capital Amounts	34,286	(18,520)	52,806	(285.1%)	(13,397)	(115,101)	(107,391)	4,044	(103,346)
Capital Grants and Contributions	36,856	29,895	6,961	23.3%	39,287	47,532	47,234	9,374	56,608
Grants and Contributions Capital Received	36,856	29,895	6,961	23.3%	39,287	47,532	47,234	9,374	56,608
Net Operating Result	71,141	11,375	59,766	525.4%	25,890	(67,569)	(60,157)	13,418	(46,739)

This table forms part of Central Coast Council's quarterly budget review for the quarter ended 31 March 2021 and should be read in conjunction with sections 2.1 to 2.6 of this report.

Quarterly Budget Review

3.2 Proposed Operating Statement Budget Amendments

The following budget amendments are proposed as part of this Q3 budget review.

Proposed Operating Statement Budget Amendments	Impact by Major Account Category			
	Capital Revenue	Operating Revenue	Operating Expense	Operating Movement
	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	Excluding Capital \$'000
Original budget	39,287	551,037	564,434	(13,397)
Q1 annual budget	47,532	542,890	657,991	(115,101)
Q2 annual budget	47,234	546,182	653,573	(107,391)
Proposed Adjustments Q3 Budget Review				
Annual Charges \$0.4M favourable Waste Services minor income adjustment of \$0.4M to align budget with actual income.		440		440
User Charges and Fees \$0.4M favourable Holiday Parks additional revenue to align to current occupancy rates - \$0.6M Leisure Centres and Pools additional revenue to align to current usage of the facilities - \$0.4M Waste Services reduced income from tipping fees due to reduced tonnages being received at Waste facilities - (\$0.4M) Theatre income reduced as a result of COVID restrictions. Council's Theatres have only recently returned to operating at full capacity, so a reduction to forecast income has been proposed (\$0.2M)		432		432
Other Revenue \$0.6M favourable Finance Unit increase to budget for legal costs recovered - offset by debt recovery costs. Credit management activities have recommenced post COVID \$0.5M Environment and Planning additional parking fine revenue \$0.2M Insurance recoveries increased \$0.1M Partially offset by a small decrease in commercial property rent agreed to due to the impact of COVID (\$0.2M)		590		590
Operating Grants and Contributions \$5.7M unfavourable Environmental Management Bio-certification scheme - revenue will not be received in 2020-2021. (\$6.0M) Partially offset by a small increase in pavement remediation funding \$0.3M		(5,683)		(5,683)

Quarterly Budget Review

Proposed Operating Statement Budget Amendments	Impact by Major Account Category			
	Capital Revenue	Operating Revenue	Operating Expense	Operating Movement
	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	Excluding Capital \$'000
Original budget	39,287	551,037	564,434	(13,397)
Q1 annual budget	47,532	542,890	657,991	(115,101)
Q2 annual budget	47,234	546,182	653,573	(107,391)
Proposed Adjustments Q3 Budget Review				
Employee Costs \$9.7M favourable Reallocation of budget for restructuring costs to other lines of operating statement to cover unexpected and unplanned impacts such as unfunded storm event and flooding costs from February / March 2021 \$1.5M, external loan restructuring costs \$1.1M, reduced recovery of internal costs such as plant and fleet and tipping expenses due to reduced capital works program \$2.1M and non-receipt of biocertification income \$6.0M.			(9,668)	9,668
Borrowing Costs \$1.1M unfavourable To recognise break costs and adjustment to interest budgets due to the early repayment of 3 sewer fund loans with a capital value of \$15.5M as approved by Council on 13 April 2021. Repayment funded by unrestricted funds in the sewer fund.			1,104	(1,104)
Materials and Contracts \$1.9M unfavourable Reduced recovery of internal costs such as plant and fleet and tipping expenses due to reduced capital works program unfavourable impact (\$2.1M) Unplanned storm / flooding event costs (\$1.5M) Further reductions in material and contract expenditure across the organisation of \$1.7M, this is in addition to \$8M identified in Q2.			1,914	(1,914)
Depreciation \$3.7M favourable Realignment of forecast depreciation costs in 2020-2021 and transfer of \$3.7M to loss on disposal as a result of write down of existing assets that have been upgraded and renewed.			(3,682)	3,682
Gain/Loss on Disposal \$3.7M unfavourable Roads and Drainage - \$3.2M write down of existing asset values as a result of completion and capitalisation of upgrade and renewal capital works. Offset by a corresponding reduction in depreciation budget. Water and Sewer - \$0.5M write down of existing asset values as a result of completion and capitalisation of upgrade and renewal capital works. Offset by a corresponding reduction in depreciation budget.			3,682	(3,682)

Quarterly Budget Review

Proposed Operating Statement Budget Amendments	Impact by Major Account Category			
	Capital Revenue	Operating Revenue	Operating Expense	Operating Movement
	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	Excluding Capital \$'000
Original budget	39,287	551,037	564,434	(13,397)
Q1 annual budget	47,532	542,890	657,991	(115,101)
Q2 annual budget	47,234	546,182	653,573	(107,391)
Proposed Adjustments Q3 Budget Review				
Other Expenses \$1.4M favourable				
Reduction in forecast budget due to reduced waste tonnages received at Waste facilities \$0.7M				
Reduction in event and promotional expenses \$0.6M				
Reduction in insurance expenses \$0.3M				
Reduction in street lighting costs \$0.3M				
Reduction in advertising of \$0.2M			(1,383)	1,383
Reallocation of budget from materials and contracts to other expenses in Information Technology Unit for software licence costs net (\$0.5M)				
Increase in Holiday Park commission and admin expenses due to increased occupancy rates (\$0.2M)				
Increase in bad and doubtful debt expense (\$0.1M)				
Capital Grants and Contributions \$9.4M favourable				
Increase in capital grant income largely in Infrastructure Services for road, bridges, shared pathway, drainage and traffic facility programs.				
Capital grants are not included in the budget until the grant agreement has been approved \$16.2M				
Additional funding from other minor capital contribution programs \$0.1M	9,374			
Reduction in non cash contribution forecast budget for 2020-21 (\$3.9M)				
Reduction in S64 developer contribution forecast income for 2020-21 (\$3.0M)				
Q3 proposed budget adjustments	9,374	(4,221)	(8,266)	4,044
Q3 proposed full year annual budget	56,608	541,961	645,307	(103,346)

This table forms part of Central Coast Council's quarterly budget review for the quarter ended 31 March 2021 and should be read in conjunction with sections 2.1 to 2.6 of this report.

3.3 Proposed Capital Budget Amendments

The table below lists the projects which have had budget changes requested as part of the Q3 budget review.

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
Budget reallocation between projects									
25804	Tramway Road, Elgata Ave and View St - Road Upgrade Design	650	(450)	200	This grant funded project was originally budgeted across two projects but is now being delivered under one project	(450)			
25805	Elgata Avenue - Road upgrade - North Avoca Grant	10	450	460		450			
20041	G - Truck	230	140	370	Reallocation between plant and fleet projects to meet business needs				140
20042	B - Earthmoving Plant	1,209	2	1,210					2
20045	A - Ancillary Equipment	1,000	(177)	823					(177)
20046	D - Ground Care and Equipment	309	35	344					35
Total budget reallocations		3,408	-	3,408		-	-	-	-
Increase in capital works budget									
18929	EDSACC Amenities - Insurance	75	12	87	Additional costs incurred				12
19296	Sewer Pump Station - Narara7 and Narara7A	767	10	776	Minor additional costs at project completion				10
20759	Sewage Treatment Plant Major Augmentation Works - Charmhaven	112	11	122	Realignment of capital program		11		-

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
20763	Sewer Siphon System Refurbishment - Springfield Rd Erina	94	2	96	Minor additional costs at project completion		2		-
20772	Sewer Pump Station Upgrade - Lakeside Dr MacMasters Beach	35	2	37	Minor additional costs after project placed on hold				2
20794	Water Infrastructure Reinforcements - Gosford CBD	2,250	122	2,372	Realignment of capital program				122
20799	Water Treatment Plant Major Upgrade - Mardi	1,381	48	1,429	Realignment of capital program				48
20804	Mangrove Mountain - Mangrove Creek Dam - Upgrade Fire Trails	15	(5)	10	Realignment of capital program				(5)
20819	Reservoir Generator Purchase and Installation - Region Wide	23	2	25	Realignment of capital program				2
20823	Water Pump Station Refurbishment - Central Coast Hwy Forresters Beach	1,549	205	1,755	Increased scope				205
20943	Construct Austin Butler Oval Amenities and Woy Woy Tennis Clubhouse Upgrade	-	1	1	Project complete with minor over expenditure				1
21835	Water Service Connection -South 2	860	184	1,044	Realignment of capital program				184
22358	Elfin Hill Road Foreshore Stabilisation	-	3	3	Project complete with minor over expenditure				3
22485	Upgrade South Tacoma boat ramp, jetty and carpark	89	2	91	Additional minor costs incurred				2
22574	Upgrade Correa Bay boat ramp	124	5	129	Additional minor costs incurred				5
22656	Dam Spillway and Upgrades - Mangrove Creek Dam Kulnura	489	22	511	Realignment of capital program				22
22683	Sewer Pump Station Pump Replacement - McDonagh Rd Tacoma (WS29)	28	18	47	Realignment of capital program				18

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
22693	Sewer Pump Station Renewal - Crystal St Forrester's Beach (FB1)	47	10	57	Realignment of capital program				10
22705	Implement a business intelligence reporting tool	44	8	51	Additional budget for labour costs not originally included in forecast				8
22706	Implement a consolidated asset management system	2,080	69	2,149	Additional budget for labour costs not originally included in forecast				69
22712	Implement a consolidated payroll and time and attendance system	694	23	717	Additional budget for labour costs not originally included in forecast				23
22713	Implement a consolidated property and rating system	3,655	437	4,093	Additional budget required to allow for project complexities				437
23593	Design new public toilets at Wiles Ave Wamberal	-	2	2	Consultants and Project Management costs incurred prior to project being deferred				2
23629	Upgrade administration buildings	15	65	80	Increase in budget to install lockers to admin space as well as cover additional expenditure				65
23667	Upgrade telemetry equipment	43	20	63	Additional budget to cover telemetry expenditure				20
23774	Sewage Treatment Plant Clarifier 3 Refurbishment - Bateau Bay	45	138	183	Project recommenced after initial delays due to COVID travel restrictions				138
23788	Water Reactive and Program Planning - Region Wide	183	4	187	Realignment of capital program				4
23827	Anita Ave - Road Safety Facilities	19	1	20	This project has been completed as planned with minor additional expenditure.				1
23831	Coonanga Ave - Road Upgrade Design	13	4	17	This project has been completed as planned with minor additional expenditure.				4
24128	Peninsular Leisure Centre - Water Play Park	30	5	35	Project completed with additional expenditure				5

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
24182	Replace public toilets Macmasters Beach	-	9	9	Consultants and Project Management costs incurred prior to project being deferred				9
24189	Design and construction of District Playspace at Empire Bay	88	3	91	Additional minor costs incurred				3
24256	Woy Woy Waste Management Facility Stormwater management works	405	30	435	Realignment to allow for cost of outstanding works				30
24260	Sewer Pump Station Civil Remediation - Daley Ave Daleys point (DP3)	24	42	66	Realignment of capital program				42
24264	Design and Construct District Play Space at Susan Fahey Park	446	25	471	Increase in scope due to design impacted by onsite variances				25
24437	Resurface of stadium pitch at Central Coast Stadium	723	13	736	Additional expenses due to contract variation				13
24449	Asset Protection Zone and Fire Trail establishment and upgrade to standard - Wyong Ward	75	33	108	Increase in scope				33
24476	EA Practice - IoT initiative	-	1	1	Additional minor costs incurred				1
24522	Open Space and Recreation Fencing Renewal Program	-	4	4	Additional minor costs incurred				4
24528	Play space 20 year Renewal Program - District Play Space at Swadling Reserve	245	15	260	Additional costs incurred				15
24577	30-106 - Sewer LPSS Vacuum System - Minor Asset Renewal/Replace Programs	180	24	204	Realignment of capital program				24
24578	30-112-RF1 - Critical Sewer Main Rehabilitation - Reticulation System	2,500	1,447	3,947	Realignment of capital program				1,447
24579	30-124 - Sewer Pump Station - Minor Asset Renewal/Replace Programs	543	37	580	Realignment of capital program				37

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
24581	Sewer Pump Station Electrical and Control Switchboard Replacement Program - Southern Region	311	12	323	Realignment of capital program				12
24628	Upgrade for inclusive play spaces	-	7	7	Additional costs incurred				7
24702	Lakedge Ave - Road Upgrade	764	4	768	The project has been completed as planned with minor additional expenditure				4
24727	Oceano St - Road Upgrade	1,600	200	1,800	This grant funded project was delayed due to rock drilling and weather.	200			-
24742	Shelly Beach Rd - Road Upgrade	75	40	115	This grant funded design project is on track for completion with over-expenditure due to additional design options requested following community consultation.	40			-
24756	Wisemans Ferry Rd - Embankment Stabilisation	130	25	155	Additional budget is required due to poor subgrade conditions.				25
24758	Woy Woy Town Centre - Wharf Upgrade	5,700	100	5,800	This part grant funded project is on track for completion as planned.	100			-
24764	Avoca Dr - Drainage Upgrade	87	100	187	This project was partially deferred as part of the capital budget reduction strategy but will now recommence with an alternate procurement strategy. The project will commence in 2020-2021 and continue into 2021-2022 as planned.				100
24766	Davistown Rd - Drainage Upgrade	40	5	45	The remainder of this project was deferred as part of the capital budget reduction strategy. The construction works will recommence in 2021-2022.				5
24771	Kala Ave and Walu Ave - Drainage Upgrade	689	150	839	The 2020-2021 scope of works has been completed to budget with under-expenditure on this account offset by additional expenditure on the drainage component. The project will continue into 2021-2022 as planned.				150

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
24778	Ocean Pde - Drainage Outlet Upgrade	380	13	392	The project was completed as planned with minor over expenditure due to rectification works associated with a recent storm event				13
24779	Oceano St - Drainage Upgrade	905	300	1,205	This grant funded project had been delayed due to rock drilling and weather.	300			-
24787	20-138 - Water Reservoir - Minor New Asset Programs	80	40	120	Realignment of capital program				40
24950	Kalakau Ave - Drainage Outlet Upgrade	10	15	25	This design project remains on track for completion but requires additional budget to obtain specialist coastal engineering advice.				15
25104	Patonga Campground Reactive Capital Renewal	20	3	23	Storm relief funding				3
25115	Body Wom Video Cameras	-	8	8	Additional IM&T costs incurred				8
25125	Modern Collaboration tools	233	143	376	Additional budget for labour costs not originally included in forecast				143
25136	Tunkuwallin Playspace Masterplan Development	8	2	10	Additional project management costs incurred				2
25143	Glenrock Pde - Road Upgrade	850	13	863	This grant funded project has been completed as planned with some over expenditure				13
25144	Everglades Catchment - Drainage Upgrade	650	250	900	This grant funded project requires additional budget to allow clearing and disposal of sediment following the recent wet weather.				250
25182	Glenrock Pde - Drainage Upgrade	130	6	136	This grant funded project has been completed as planned.				6
25242	Mangrove Mountain and surrounds Fire Trails	125	14	139	Reallocation of priorities for Bushfire Recovery Grant Projects	14			-

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25254	Rock Fishing Safety Signage	-	4	4	Installation of Rock Fishing Signage				4
25333	Sewer Pump Station Access Upgrades - (K05)	15	2	17	Realignment of capital program				2
25335	Water Trunk Main Renewal - Avoca Lagoon	67	6	73	Realignment of capital program				6
25350	Gem Rd - Road Upgrade	55	2	57	This grant funded project has been completed as planned.				2
25439	Design and construct new fleet degreasing wash bay Erina Depot	35	22	57	Scope change to additional design requirements for washbay				22
25466	Renew outdoor lunch facilities and replace rusted balustrading Long Jetty Depot	15	8	23	Increase cost for kitchen replacement				8
25493	Toukley Aquatic Centre - rolling renewals program	45	9	54	Additional budget required for reactive works				9
25514	Norah Head Holiday Park - Reactive capital renewal	30	12	42	Storm relief funding				12
25516	Toowoomba Bay Holiday Park - Reactive capital renewal	35	12	47	Storm relief funding				12
25533	Bus Stop Improvement Program 2020-2021	100	150	250	This program was originally reduced as part of the capital budget reduction strategy. Budget increased now to support delivery of a second batch of bus stop upgrades.				150
25543	Crossingham St Block 3 - Pavement Renewal and Resurfacing	165	65	230	This grant funded project has been delayed due to wet weather which has led to a deterioration of the existing pavement but remains on track for completion within 2020-2021.				65

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25554	Louisiana Rd - Drainage Upgrade	1,154	200	1,354	This part contribution funded project has commenced ahead of schedule. The 2020-2021 scope of work remains on track for completion to budget.				200
25560	Goobarabah Ave - Pedestrian Refuge	74	20	94	This grant funded project remains on track for completion as planned.				20
25575	Local Playspace Upgrade - Brick Wharf Road Waterfront, Woy Woy	105	20	125	Additional funds required to complete construction				20
25588	Sportsground Improvements - Umina Oval Irrigation Upgrade	10	10	20	Increase in design costs for this contributions funded project				10
25600	Oleander St Block 1 - Pavement Renewal and Resurfacing	269	8	277	This grant funded project has been completed as planned.				8
25602	Wisemans Ferry Rd Block 76 - Pavement Renewal and Resurfacing	233	40	273	This grant funded project has been delayed due to wet weather which has led to a deterioration of the existing pavement. The project remains on track for completion within 2020-2021.				40
25604	Wisemans Ferry Rd Block 116 - Pavement Renewal and Resurfacing	233	44	277	This grant funded project is tracking ahead of schedule due to contractor availability but remains on track for completion as planned.				44
25612	Torrens Ave and Fairview Ave - Intersection Upgrade	509	100	609	This part contribution funded project was delayed as part of the capital expenditure reduction strategy. Additional budget is required to address pedestrian safety. The project remains on track for completion in 2020-2021.				100
25642	Emergency Works - Wamberal Beach Erosion LEOCON Directed	2,067	23	2,090	Additional costs captured post Q2 Adjustment				23
25741	IMT Security Enhancements	-	3	3	Additional budget for labour costs not originally included in forecast				3

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25750	Gregory St - Pavement Renewal and Resurfacing	329	50	379	This grant funded project has been delayed due to wet weather which has led to a deterioration of the existing pavement but remains on track for completion within 2020-2021.				50
25752	Donaldson St - Pavement Renewal and Resurfacing	160	15	175	This grant funded project has been completed with minor over-expenditure due to subgrade conditions				15
25754	Wattle Tree Rd - Pavement Renewal and Resurfacing	422	80	502	This grant funded project has been delayed due to wet weather which has led to a deterioration of the existing pavement and remains on track for completion within 2020-2021.				80
25756	Hillview St - Pavement Renewal and Resurfacing	81	10	91	This grant funded project has been completed with minor over-expenditure due to subgrade conditions.				10
25772	IMT Infrastructure Refresh	576	85	661	Additional budget for labour costs not originally included in forecast				85
25785	Wattle Tree Road Bridge - BR02 - Bush Fire Recovery Grant	106	3	109	This grant funded project has been completed as planned.				3
25834	Noraville Memorial Gardens additional niches	19	4	23	Project costs higher than estimated				4
25919	Sewer Pump Station Renewal - Station Street Woy Woy (WW04)	13	5	17	Minor additional costs at project completion				5
24148	New Resistograph for Tree Assessment	-	20	20	Purchase of new resistograph				20
19313	PSP - Cockle Bay Towns	-	10	10	Additional works required				10
17197	Blenheim Avenue Berkeley Vale	-	81	81	Finalisation of invoice payments from prior year project.				81

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
18236	Gascoigne Ave Gorokan Road Upgrade with Drainage	-	9	9	Finalisation of invoice payments from prior year project.				9
18259	Long Jetty - Mclachlan Avenue - Stage 1 Of 3 Road Upgrade With Drainage	-	11	11	Finalisation of invoice payments from prior year project.				11
18276	Central Coast Regional Sporting Complex	-	20	20	Installation of solar panels to save approximately \$18,000 per year in electricity charges				20
20199	Lisarow - The Ridgeway - Stage 2 Of 3 Road Upgrade With Drainage, Kerb and Gutter and Pavement Works	-	18	18	Finalisation of invoice payments from prior year project.				18
20218	Long Jetty - Pacific Street and Nirvana Street - Road Upgrade With Drainage	-	4	4	Finalisation of invoice payments from prior year project.				4
20223	Halekulani - Lilo Avenue and Woolana Avenue - Road Upgrade With Drainage	-	6	6	Finalisation of invoice payments from prior year project.				6
23213	Design and upgrade Cross Street drainage	-	13	13	Finalisation of invoice payments from prior year project.				13
23545	Upgrade Oceano Street - Stage 2	-	6	6	Finalisation of invoice payments from prior year project.				6
24699	Kurraba Pde - Road Reconstruction Block 1	-	3	3	Finalisation of invoice payments from prior year project.				3
25944	Racecourse Road, Gosford Stage 2 – Shared path construction	-	370	370	New project funded under the Active Transport Grant program	370			-
25943	Pacific Highway, Lake Munmorah – Shared path construction	-	443	443	New project funded under the Active Transport Grant program	443			-
23848	Data Centre Transformation 1	-	8	8	Monthly variance due to labour costing. This will be adjusted in Q3.				8
25947	March 21 Storm & Flood Event - Norah Head HP		30	30	Storm relief funding				30

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25964	Sewer Connection 1A Lucca Rd Lot 21 DP243037		43	43	Budget to allow for sewer connection at 1A Lucca Rd				43
Total increases to capital works budget		39,698	6,667	46,365		1,467	12	-	5,187
Decreases to capital works budget									
16277	Sewer Pump Station Upgrade - Cadonia Rd Tuggerawong (TO19)	2,024	(246)	1,779	Project savings identified				(246)
17245	BWMF Community Recycling Centre	85	(20)	65	Project to be completed with savings	(20)			-
19306	Sewer Rising Main Upgrade - Kincumber Rising Main	28	(14)	14	Reduced scope				(14)
20020	Wyong Cultural Hub	180	(31)	149	Project will not be proceeding			(31)	-
20118	Upgrade of Asset Protection Zone at Watanobbi	108	(103)	5	Unable to deliver due to staff reductions			(103)	-
20757	Sewer Infrastructure Reinforcements - Gosford CBD	500	(51)	449	Realignment of capital program			(51)	0
20765	Sewer Pump Station Emergency Overflow Prevention - Cochrone St Kincumber (KMJ)	93	(36)	56	Realignment of capital program		(36)		(0)
20777	Sewer Pump Station Upgrade - Victory Pde Tascott	264	(209)	55	Project savings				(209)
20807	Reservoir Exterior Repairs - Beatties Rd Green Point	147	(4)	143	Project savings				(4)
20824	Region Wide - Replacement Of Defective Stop Valves	65	(19)	46	Project savings				(19)
21967	Streambank Rehab Wyong River - TLE&C IYLPE57028	4	(3)	1	Project complete with savings				(3)

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
22001	Dam Upgrades to Access Shaft & Lower Chamber System - Boomerang Creek Portal	10	(4)	6	Project savings				(4)
22580	Upgrade amenities at Heazlett Park	124	(28)	96	Project completed under budget				(28)
22632	Sewer Hydraulic Model Development - Region Wide	488	(148)	339	Realignment of capital program		(148)		0
22691	Water Main and Penstock Renewal - Mangrove Creek	50	(15)	35	Realignment of capital program				(15)
22717	Implement system integration improvements	1,151	(50)	1,101	Budget adjustment to reflect reforecast of project				(50)
22737	Akora Rd - Timber Bridge	162	(110)	52	The remainder of this project has been deferred as part of a planned capital works reduction. The remaining works will be delivered as part of a future capital works program.				(110)
23578	Implement anti-terrorism vehicle mitigation at The Entrance Town Centre	325	(163)	162	Unable to complete project due to supply and demand of specialist product				(163)
23782	Sewer Reactive and Program Planning - Region Wide	365	(19)	346	Realignment of capital program				(19)
23786	Sewer Pump Station and Rising Main Upgrade - Hamlyn Terrace (CH12-13)	113	(25)	88	Realignment of capital program		(25)		-
24133	Don Small Oval Amenities and Clubhouse	420	(15)	405	Project completed under budget				(15)
24200	Sir Joseph Banks Oval - Irrigation Drainage and lighting	70	(6)	64	Project completed under budget	(6)			-
24262	Water and Sewer Asset and Network Security Installations - Region Wide	72	(8)	64	Realignment of capital program				(8)
24424	Install loop counters to advertise occupancy	85	(5)	80	Project savings identified				(5)

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
24435	Upgrade and replacement of fluoro lights with LED at Gosford City Car Park	200	(6)	194	Project savings identified			(6)	-
24445	Asset Protection Zone and Fire Trail establishment and upgrade to standard - Budgewoi Ward	30	(23)	7	Scope reduced				(23)
24448	Asset Protection Zone and Fire Trail establishment and upgrade to standard - The Entrance Ward	20	(10)	10	Scope reduced				(10)
24453	Bill Sohler Ourimbah Tennis Facility resurfacing	100	(66)	34	Project completed under budget		(66)		-
24494	Improvements to flooring roof and access ladders at Peninsular Leisure Centre	60	(5)	55	Project to be completed with savings				(5)
24513	Minor Transport Improvement Program	89	(50)	39	This program has been reduced as part of the capital program reduction strategy.				(50)
24591	Stormwater Gross Pollutant Trap Upgrades (Lake Macquarie Catchment) - Gwandalan (design only)	300	(80)	220	Project to be completed with cost savings			(80)	-
24606	The Entrance Stage 2 Upgrades - detailed design	543	(80)	463	Reduced resources will not allow for all originally scoped works to be completed.				(80)
24612	Toukley Neighbourhood centre - Replacement of stairs from stage and replacement of seating	2	(2)	-	Project completed under budget				(2)
24642	20-112-2 - Annual Water Main Renewal Program	2,519	(119)	2,400	Realignment of capital program				(119)
24643	20-118-1 - Annual Water Meter Replacement Program - Region Wide	6	(3)	3	Realignment of capital program				(3)
24645	20-136 - Water Reservoir - Minor Asset Renewal/Replace Programs	45	(10)	35	Realignment of capital program				(10)
24646	Water and Sewer Infrastructure - Warnervale Town Centre	1,454	(283)	1,171	Realignment of capital program	(283)			(0)

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
24668	Brisbane Water Dr - Footpath Construction	40	(15)	25	This project has been completed with savings due to construction efficiencies.				(15)
24670	Carlton Rd - Traffic Safety Improvements	112	(18)	94	This project has been completed with savings due to construction efficiencies.				(18)
24692	Hudson Lane - Laneway Upgrade	391	(28)	363	This project has been completed with savings due to design efficiencies.				(28)
24696	Kala Ave and Walu Ave - Road Upgrade	825	(145)	680	The 2020-2021 scope of works has been completed to budget with under-expenditure on this account offset by additional expenditure on the drainage component.				(145)
24773	Lakedge Ave - Drainage Upgrade	574	(50)	524	This project has been completed with savings due to construction efficiencies.				(50)
24924	Disability Access to Pathways around Waterways	10	(10)	-	Project to be completed with savings			(10)	-
25119	The Entrance SLSC and Boatshed - design	5	(5)	-	Project no longer proceeding				(5)
25243	Water Supply Tanks Installation	100	(14)	86	Reallocation of priorities for Bushfire Recovery Grant Projects	(14)			-
25318	Noraville Irrigation System Upgrade and Expansion	25	(6)	19	Project savings identified			(6)	-
25324	Sewer Rising Main Replacement - Koowaong Road Gwandalan (GW02)	21	(19)	2	Realignment of capital program				(19)
25332	Sewer Pump Station Access Upgrades - Blue Bell Dr Wamberal (C14)	15	(10)	5	Project savings				(10)
25334	Water Trunk Main Renewal - Davistown Rd Saratoga	34	(13)	21	Realignment of capital program				(13)
25353	Lemon Grove Netball Amenities Building Upgrade	145	(35)	110	Phase 1 (design) completed under budget	(35)			-

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25369	The Corso - Pavement Renewal and Resurfacing	394	(10)	384	This grant funded project has been completed as planned.	(10)			(0)
25374	Oleander St Block 2 - Pavement renewal and resurfacing	195	(8)	187	This grant funded project has been completed as planned.	(8)			0
25377	Albert Warner Dr - Pavement Renewal and Resurfacing	366	(9)	357	This grant funded project has been completed as planned.	(9)			0
25419	Gosford Town Centre - Stage 1 Upgrades	100	(40)	60	Project to be completed with savings			(40)	-
25441	EDSACC - Tennis Buildings - Remove and replace existing tennis court fencing	123	(48)	75	Contractor costs being less than estimated				(48)
25445	Laycock St Theatre - replacement of smoke vents above stage with extraction fans	60	(20)	40	Contractor costs being less than estimated				(20)
25476	Toowoomba Bay SLSC - Roof and supporting structure repairs	150	(20)	130	Contractor costs being less than estimated				(20)
25478	Tuggerah Library Branch Office (Westfield) - new customer service point	3	(2)	2	Contractor costs being less than estimated				(2)
25492	Lake Haven Recreation Centre - rolling works program	15	(9)	6	Project to be completed with savings				(9)
25499	Casey/Crystal Woodward Fire Trail	50	(50)	-	Unable to deliver due to resource availability			(50)	-
25500	Establish and upgrade APZs and fire trails to required RFS standards - Mardi	90	(53)	37	Unable to deliver due to resource availability			(53)	-
25503	GPT Upgrade Olney Cres Blue Haven - ERF	25	(9)	16	Design costs lower than expected	(9)			-
25511	Canton Beach Holiday Park - Reactive capital renewal	20	(7)	13	Project savings identified			(7)	-

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25518	Buttonderry WMF - Fire break and fire trail (northern boundary of cells 4.2 and 4.3)	60	(60)	-	Negotiation with the construction contractor for cell 4.4 has identified an alternative stockpiling location which will now result in the construction of a fire break and wide haulage road at the northern end of the site and this project is no longer required.			(60)	-
25519	Buttonderry WMF - Haul road stabilisation works (northern boundary of cell 4.3)	90	(90)	-	Negotiation with the construction contractor for cell 4.4 has identified an alternative stockpiling location which will now result in the construction of a fire break and wide haulage road at the northern end of the site and this project is no longer required.			(90)	-
25525	Asphalt Resurfacing Program - North 2020-2021	350	(95)	255	This program has been completed with savings due to design and construction efficiencies.				(95)
25526	Asphalt Resurfacing Program - South 2020-2021	540	(112)	428	This program has been completed with savings due to design and construction efficiencies.				(112)
25530	Booker Bay Rd Block 5 - Pavement Renewal and Resurfacing	307	(100)	207	This grant funded project will be completed with savings due to construction efficiencies.	(100)			-
25542	Crossingham St Block 2 - Pavement Renewal and Resurfacing	189	(73)	115	This grant funded project will be completed with savings due to construction efficiencies.	(73)			0
25547	Drainage Design Program 2020-2021	400	(100)	300	Budget allocated to specific road projects at completion of the design.				(100)
25586	Reserve Upgrades - Woy Woy Waterfront Redevelopment	100	(88)	12	Savings due to the use of In-house resources for design		(88)		-
25605	Manoa Rd Block 1 - Pavement Renewal and Resurfacing	159	(58)	101	This grant funded project has been completed with savings due to design improvements and construction efficiencies.	(58)			0
25606	Mountain Rd Block 2 - Pavement Renewal and Resurfacing	145	(57)	88	This grant funded project has been completed with savings due to design improvements and construction efficiencies.	(57)			(0)

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25607	Road Resealing Program - North 2020-2021	1,550	(100)	1,450	This program will be completed with savings due to construction efficiencies.				(100)
25629	Wells St - Drainage Upgrade	300	(40)	260	This project has been completed as planned with savings due to construction efficiencies.				(40)
25632	Water Pump Station Server and Storage Replacement - Mooney and Mangrove	111	(9)	102	Project savings				(9)
25633	Sewage Treatment Plant Solar Installation Program - Region Wide	299	(37)	262	Project savings				(37)
25635	Sewer Network Operations Minor Asset Renewals	5	(5)	-	Realignment of capital program				(5)
25636	Water Catchment Area Minor Asset Renewals - Region Wide	200	(150)	50	Realignment of capital program				(150)
25707	Water Infrastructure - Warnervale Town Centre	2	3	5	Realignment of capital program				3
25709	20-112 - Water Mains - Trunk Main - Hillcrest Road Empire Bay	24	14	38	Realignment of capital program				14
25718	Charmhaven RFS Upgrade	150	(10)	140	Project completed under budget	(10)			-
25744	Enterprise Architecture Definition	175	(175)	0	Project not proceeding				(175)
25751	Comwall Ave - Pavement Renewal and Resurfacing	260	(16)	244	This grant funded project has been completed with savings due to design improvements and construction efficiencies. The project was completed ahead of schedule due to contractor availability.	(16)			0
25753	Lakeview Ave - Pavement Renewal and Resurfacing	212	(115)	97	This grant funded project has been completed with savings due to design improvements.	(115)			-
25761	Tuggerawong Raised Boardwalk - ERF	20	(20)	-	Grant funding transferred to Blue Haven Wetlands project	(20)			-

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25775	Water Network Operations Minor Asset Renewals	5	(5)	-	Realignment of capital program				(5)
25777	DXP Channel Development	81	(81)	-	Project not proceeding				(81)
25817	George Downs Dr - Shoulder Widening	150	(140)	10	This grant funded design project has been transferred to Cessnock Council.	(140)			-
25826	Brush Creek Rd, Cedar Brush - Retaining Wall	134	(39)	95	This grant funded project has been completed as planned with savings due to construction efficiencies.	(39)			(0)
25838	Flooring for 73 Mann St Gosford	8	(6)	2	Project not progressing due to significant public safety risk identified as part of upgrade works.	(6)			-
25570	District Playspace Development - Tunkuwallin Oval, Gwandalan	400	(100)	300	Project to be completed early with savings		(100)		-
25843	Car Park Upgrade - Mulloway Road, Chain Valley Bay	65	(29)	36	Phase 1 (design) to be completed under budget	(9)			(20)
25862	First Avenue Toukley - Slope Stabilisation	51	(12)	39	This grant funded project has been completed as planned with savings due to design efficiencies.	(12)			-
25917	East Gosford Potters - roof replacement	73	(18)	55	Contractor costs being less than estimated				(18)
Total decreases to capital works budget		22,803	(4,644)	18,159		(1,049)	(463)	(588)	(2,544)
Projects cancelled, deferred or continuing in 2021-2022									
16695	Sewer Pump Station Upgrade - Clarke Rd Noraville (TO06)	6,900	(964)	5,936	Multi year project to continue to 2021-2022				(964)
22271	Peninsula Leisure Centre - Air Handling system upgrade	1,072	(568)	504	To be completed in 2021-2022				(568)

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
23702	Design and approval for cell 4.4 at Buttonderry Waste Management Facility	3,385	(1,250)	2,135	Change of timing for this multi-year project to reflect award of tender in March and construction commencement in late April 2021.			(1,250)	-
23926	Install HMAS Adelaide Mast	65	(65)	-	Will not proceed to construction until 2021-2022	(65)			-
24202	Upgrade Rogers Park Amenities building	1,350	(1,270)	80	Project deferred as draft design greater than budget and needed design amendments.	(720)	(550)		-
24215	Gosford Regional Library and Innovation Hub	813	(150)	663	Change to project timeline. Project continuing in 2021-2022	(150)			-
24671	Carrington St - Bridge Upgrade	488	(194)	294	This grant funded project has been delayed due to environmental approvals. The project will continue into 2021-2022 as planned.	(94)			(100)
24708	Magenta - Shared Pathway Construction	750	(700)	50	This multi-year contribution funded project has been delayed due to environmental approvals. Construction will now commence in 2021-2022.		(700)		-
24745	St Huberts Island - Pedestrian Safety Improvements	400	(300)	100	This grant funded project has been delayed to enable further community consultation and undertake a design review. The project will continue into 2021-2022.	(300)			-
25141	Del Monte PI - Road Upgrade	2,500	(700)	1,800	This multi-year grant funded project will be delayed due to geotechnical issues. The project will continue into 2021-2022.	(700)			-
25142	Ridgway Road - Road Upgrade	2,500	(300)	2,200	This part grant funded project had been delayed due to additional utility relocations. The project will continue into 2021-2022.	(300)			-

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25461	Renew Gantry crane carriage to building E South Charmhaven Depot	60	(20)	41	Reduction in budget due to parts for cranes coming from Germany that will not be received until 2021-2022. Budget will be reallocated in 2021-2022 capital budget for this project.				(20)
25462	Renew Gantry crane carriage to building D Charmhaven Depot	60	(55)	5	Reduction in budget due to parts for cranes coming from Germany that will not be received until 2021-2022. Budget will be reallocated in 2021-2022 capital budget for this project.				(55)
25465	Renew Gantry crane carriage to building E North Charmhaven Depot	60	(19)	41	Reduction in budget due to parts for cranes coming from Germany that will not be received until 2021-2022. Budget will be reallocated in 2021-2022 capital budget for this project.				(19)
25539	Corella CI Block 2 - Pavement Renewal and Resurfacing	452	(100)	352	This grant funded project has been delayed due to contractor availability but remains on track for completion with savings.	(100)			-
25573	Building Upgrade - Umina Oval (Etta Rd) Sportsground Amenities Building	90	(87)	3	Project deferred to 2021-2022 pending grant funding agreement	(87)			-
25574	Building Upgrade - Umina Oval (Melbourne Ave) Sportsground Amenities Building - Investigations and Design	200	(170)	30	Project deferred to 2021-2022 pending grant funding agreement	(20)	(150)		-
25578	Building Upgrade - Umina Tennis Clubhouse	200	(194)	6	Project deferred to 2021-2022 pending funding agreement	(194)			-
25579	Car Park Upgrade - Ocean Beach Holiday Park Access Road and Associated Car Parking. Umina Beach	570	(540)	30	Project deferred to 2021-2022 pending funding agreement	(540)			-
25580	Tunkuwallin Oval Car Park Design	30	(23)	7	Project deferred due to insufficient funds to complete design.		(23)		-
25581	Gwandalan Skate Park Concept Design	5	(2)	3	Project deferred to future year		(2)		-
25743	Integration Enhancements and Business Process Management	1,374	(250)	1,124	Project originally delayed due to COVID. Will be completed in 2021-2022.				(250)

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25801	Malinya Road - Shared Path Construction	912	(762)	150	This grant funded project has been delayed due to design and procurement issues. Construction will commence in June 2020-2021 and continue into 2021-2022.	(824)			62
25803	Central Coast Highway, Erina - Shared Path Construction	1,100	(400)	700	This grant funded project is tracking ahead of schedule for completion of the 2020-2021 scope of works with savings due to design improvements. The project will continue into 2021-2022 as planned.	(200)			(200)
25837	Cemeteries Solution	300	(220)	80	Project commenced and will be completed in 2021-2022				(220)
Total projects cancelled, deferred or continuing		25,635	(9,303)	16,332		(4,294)	(1,425)	(1,250)	(2,333)
Projects brought forward from 2021-2022									
16884	Magenta Shared Pathway Open Space	40	50	90	Commencement of multi-year project				50
25443	Install security CCTV cameras to rear half of Erina Depot	-	30	30	Works to be delivered earlier than expected				30
25468	Security access control and additional CCTV cameras to Buildings C, D, F Chamhaven Depot	-	35	35	Works to be delivered earlier than expected				35
25961	Kanwal childcare softfall replacement	-	28	28	Works to be delivered earlier than expected				28
25962	Kanwal childcare shade sail replacement	-	25	25	Works to be delivered earlier than expected				25
25329	Sewer Pump Station Renewal - Bayside Dr Green Point (GP03)	-	5	5	Commence preliminary works for 2021-2022 project				5
25331	Sewer Pump Station Renewal - Brisbane Water Dr Koolewong (WG08)	-	5	5	Commence preliminary works for 2021-2022 project				5
25328	Sewer Pump Station Renewal - Lagoon Street Ettalong Beach (E01)	-	5	5	Commence preliminary works for 2021-2022 project				5

Project Number	Project Description	Approved Full Year Budget	Proposed change	Proposed Full Year Budget	Reason for change	Grants	Contributions	Restrictions	General Revenue
25330	Sewer Pump Station Renewal - Mulhall St Wagstaffe (HB04)	-	5	5	Commence preliminary works for 2021-2022 project				5
Total projects brought forward		40	188	228		-	-	-	188
TOTAL PROPOSED BUDGET CHANGES			(7,092)			(3,876)	(1,876)	(1,838)	498

Central Coast Council Summary of Investments as at 30-April-2021							
Financial Institution	Type of Investment	Short Term Rating	Long Term Rating	Maturity Date	Portfolio Balance \$	As a % of the total Portfolio	Interest Rate %
CASH AT CALL:							
Westpac Banking Corporation	Corporate Investment Account	A-1+	AA	Daily	1,790	0.00%	0.00%
Macquarie Bank	At Call	A-1	A	Daily	15,044,200	3.33%	0.30%
Commonwealth Bank of Australia	Business On-line Saver	A-1+	AA	Daily	1,000	0.00%	0.01%
AMP limited	At Call	A-2	BBB	Daily	10,087,390	2.23%	0.80%
Total Cash At Call					25,134,380	5.56%	
TERM DEPOSITS, FLOATING RATE NOTES & BONDS:							
NSW Treasury Corporation	Term Deposit	A-1+	AA	04-May-2021	8,098,000	1.79%	0.84%
Westpac Banking Corporation	Term Deposit	A-1+	AA	21-Jun-2021	10,000,000	2.21%	3.06%
Rabobank	Term Deposit	P-1	AA	05-Jul-2021	10,000,000	2.21%	2.92%
Bank of Queensland	Term Deposit	A-2	BBB	26-Aug-2021	10,000,000	2.21%	1.75%
Westpac Banking Corporation	Term Deposit	A-1+	AA	26-Nov-2021	5,000,000	1.11%	BBSW + 0.93%
Newcastle Permanent Building Society	Floating Rate Note	A-2	BBB	24-Jan-2022	10,105,900	2.24%	BBSW + 1.65%
Rabobank	Term Deposit	P-1	AA	12-Dec-2022	10,000,000	2.21%	3.18%
Westpac Banking Corporation	Term Deposit	A-1+	AA	27-Nov-2023	5,000,000	1.11%	BBSW + 0.93%
Bank of Queensland	Term Deposit	A-2	BBB	26-Sep-2024	10,000,000	2.21%	2.00%
NSW Treasury Corporation	Bonds	A-1+	AA	20-Mar-2025	2,060,900	0.46%	1.25%
NSW Treasury Corporation	Bonds	A-1+	AA	15-Nov-2028	16,957,200	3.75%	3.00%
Bank of Queensland	Term Deposit	A-2	BBB	16-Jun-2025	10,000,000	2.21%	1.53%
National Australia Bank	Term Deposit	A-1+	AA	14-Jun-2024	10,000,000	2.21%	1.15%
AMP limited	Term Deposit	A-2	BBB	14-Jun-2022	5,000,000	1.11%	1.40%
NSW Treasury Corporation	Term Deposit	A-1+	AA	04-Jun-2021	807,000	0.18%	1.00%
Macquarie Bank	Term Deposit	A-1	A	12-Oct-2021	10,000,000	2.21%	0.80%
National Australia Bank	Term Deposit	A-1+	AA	04-May-2021	10,000,000	2.21%	0.50%
National Australia Bank	Term Deposit	A-1+	AA	18-May-2021	10,000,000	2.21%	0.41%
AMP limited	Term Deposit	A-2	BBB	12-May-2021	5,000,000	1.11%	0.70%
AMP limited	Floating Rate Note	A-2	BBB	10-Sep-2021	4,010,800	0.89%	1.17%
Bank of China Australia	Float TCD	A1	A	06-Nov-2023	8,060,640	1.78%	0.85%
China Construction Bank	Floating Rate Note	A1	A	24-Jun-2022	9,067,770	2.01%	0.93%
Commonwealth Bank of Australia	Term Deposit	A-1+	AA	09-Jun-2021	5,000,000	1.11%	0.42%
Commonwealth Bank of Australia	Term Deposit	A-1+	AA	30-Jun-2021	5,000,000	1.11%	0.43%
Commonwealth Bank of Australia	Term Deposit	A-1+	AA	07-Jul-2021	5,000,000	1.11%	0.43%
AMP limited	Floating Rate Note	A-2	BBB	30-Mar-2022	2,002,240	0.44%	1.05%
AMP limited	Floating Rate Note	A-2	BBB	10-Sep-2021	5,013,500	1.11%	1.08%
Commonwealth Bank of Australia	Term Deposit	A-1+	AA	04-Aug-2021	5,000,000	1.11%	0.37%
Commonwealth Bank of Australia	Term Deposit	A-1+	AA	07-Jul-2021	5,000,000	1.11%	0.37%
Commonwealth Bank of Australia	Term Deposit	A-1+	AA	28-Jul-2021	5,000,000	1.11%	0.37%
Bank of China Australia	Floating Rate Note	A1	A	18-Aug-2023	3,423,902	0.76%	0.82%
Bank of China Australia	Float TCD	A1	A	27-Oct-2023	2,815,400	0.62%	0.79%
Bank of Communications Co. Ltd. Sydney Branch	Float TCD	A-	A	29-Sep-2023	2,916,791	0.65%	0.83%
Canadian Imperial Bank of Commerce	Floating Rate Note	A	AA	09-Jun-2023	3,061,920	0.68%	1.35%
Canadian Imperial Bank of Commerce	Floating Rate Note	A	AA	09-Jun-2023	5,103,200	1.13%	1.35%
Bendigo and Adelaide Bank	Term Deposit	A-2	BBB	11-Aug-2021	5,000,000	1.11%	0.35%
Bendigo and Adelaide Bank	Term Deposit	A-2	BBB	18-Aug-2021	5,000,000	1.11%	0.35%
Bendigo and Adelaide Bank	Term Deposit	A-2	BBB	25-Aug-2021	5,000,000	1.11%	0.35%
Bank of Queensland	Term Deposit	A-2	BBB	14-Jul-2021	5,000,000	1.11%	0.45%
Bank of Queensland	Term Deposit	A-2	BBB	21-Jul-2021	5,000,000	1.11%	0.45%
Bendigo and Adelaide Bank	Bonds	A-2	BBB	06-Sep-2024	5,545,286	1.23%	1.70%
HSBC Sydney Branch	Bonds	A-1	A	27-Sep-2024	1,509,038	0.33%	1.50%
Macquarie Bank	Bonds	A-1	A	12-Feb-2025	15,413,550	3.41%	1.70%
Macquarie Bank	Bonds	A-1	A	12-Feb-2025	10,275,700	2.28%	1.70%
UBS Australia Limited	Bonds	A	A	30-Jul-2025	4,013,280	0.89%	1.20%
UBS Australia Limited	Floating Rate Note	A	A	30-Jul-2025	5,060,000	1.12%	0.87%
Bendigo and Adelaide Bank	Floating Rate Note	A-2	BBB	02-Dec-2025	9,995,700	2.21%	0.52%
Industrial & Commercial Bank of China Ltd	Floating Rate Note	A	A	24-Feb-2023	10,068,000	2.23%	1.50%
National Australia Bank	Term Deposit	A-1+	AA	31-Jan-2022	850,000	0.19%	0.42%
AMP limited	Floating Rate Note	A-2	BBB	10-Sep-2021	6,517,550	1.44%	1.08%
AMP limited	Floating Rate Note	A-2	BBB	24-May-2021	3,510,045	0.78%	1.35%
Newcastle Permanent Building Society	Floating Rate Note	A-2	BBB	04-Mar-2026	1,001,050	0.22%	0.63%

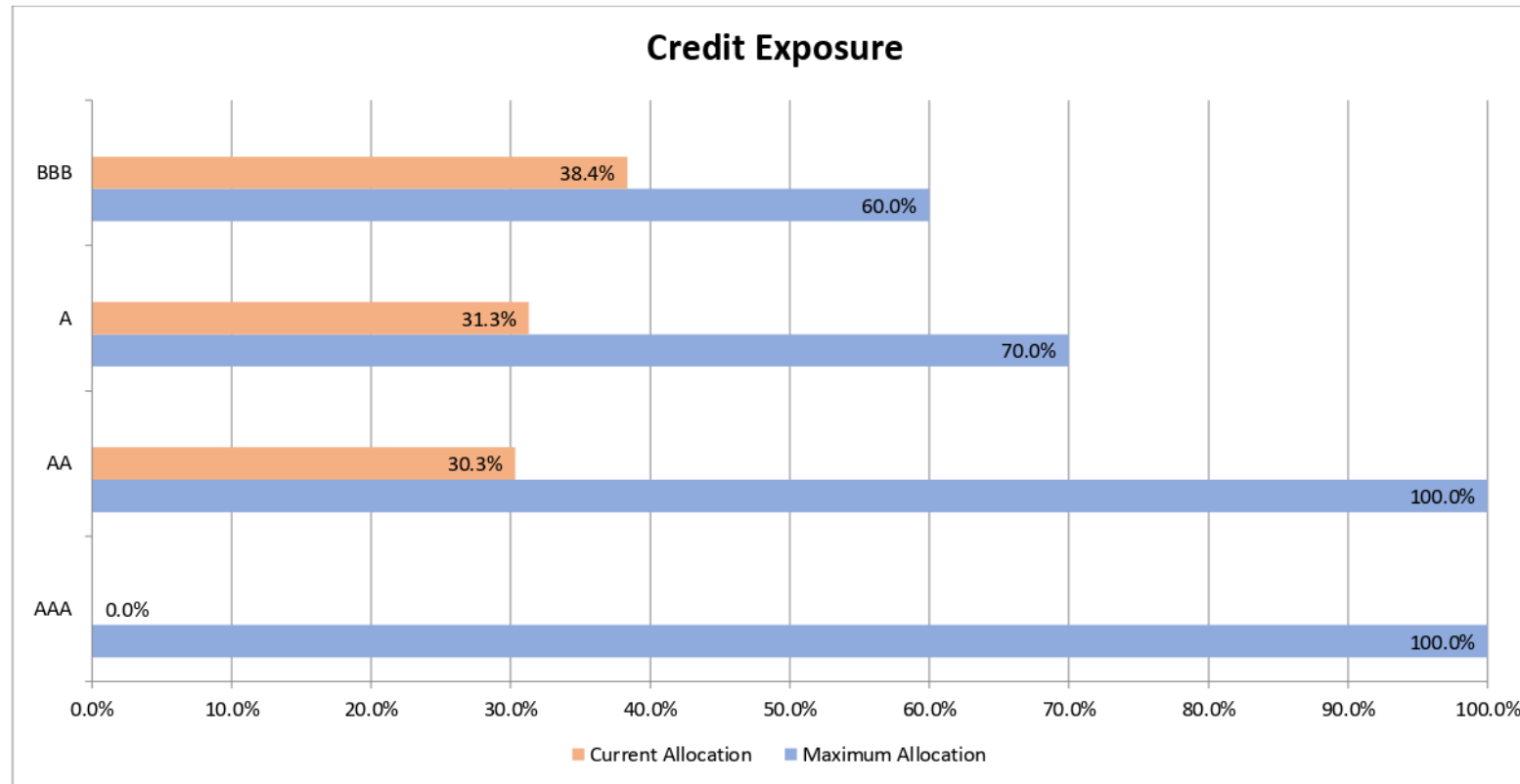
Central Coast Council Summary of Investments as at 30-April-2021							
Financial Institution	Type of Investment	Short Term Rating	Long Term Rating	Maturity Date	Portfolio Balance \$	As a % of the total Portfolio	Interest Rate %
Members Banking Group Limited t/as RACQ Bank	Floating Rate Note	A2	BBB	24-Feb-2023	1,007,620	0.22%	0.93%
UBS Australia Limited	Floating Rate Note	A	A	26-Feb-2026	6,771,440	1.50%	0.50%
Macquarie Bank	Floating Rate Note	A-1	A	09-Dec-2025	9,976,300	2.21%	0.48%
AMP limited	Floating Rate Note	A-2	BBB	10-Sep-2021	2,005,400	0.44%	1.08%
Bendigo and Adelaide Bank	Floating Rate Note	A-2	BBB	02-Dec-2025	9,995,700	2.21%	0.52%
UBS Australia Limited	Floating Rate Note	A	A	26-Feb-2026	11,949,600	2.65%	0.50%
Auswide Bank	Floating Rate Note	A3	BBB	22-Mar-2024	12,008,280	2.66%	0.60%
QPCU LTD t/a QBANK	Floating Rate Note	A3	BBB	22-Mar-2024	4,507,650	1.00%	0.75%
UBS Australia Limited	Floating Rate Note	A	A	30-Jul-2025	5,060,000	1.12%	0.87%
Bendigo and Adelaide Bank	Floating Rate Note	A-2	BBB	02-Dec-2025	9,995,700	2.21%	0.52%
Macquarie Bank	Floating Rate Note	A-1	A	09-Dec-2025	9,976,300	2.21%	0.48%
Credit Union Australia	Floating Rate Note	A2	BBB	22-Apr-2026	11,017,710	2.44%	0.68%
Total Term Deposit & Bonds:					426,536,062	94.44%	
TOTAL PORTFOLIO					451,670,442	100.00%	
Current					193,054,815	42.74%	
Non-Current					258,615,627	57.26%	
TOTAL PORTFOLIO					451,670,442	100.00%	

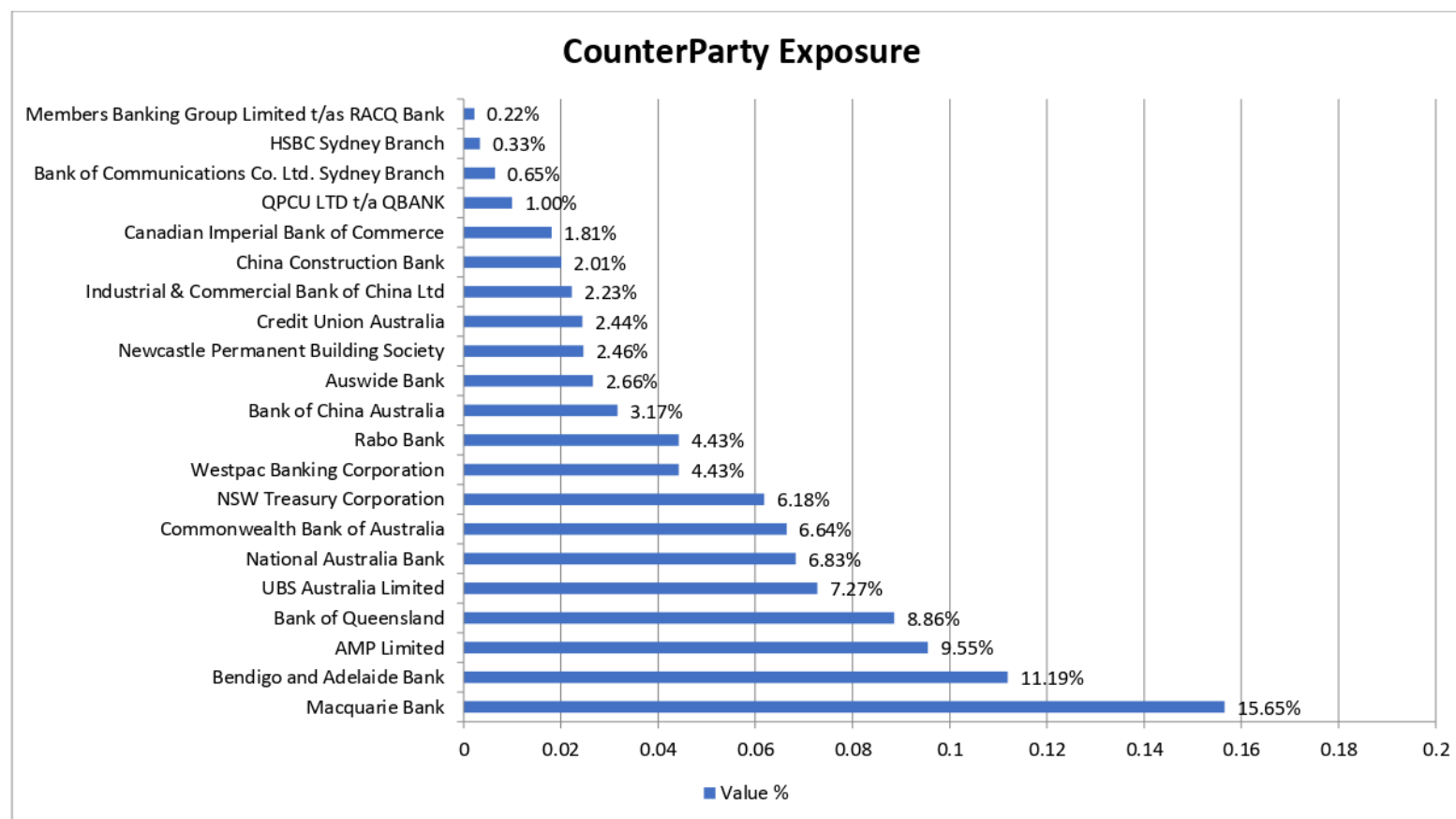
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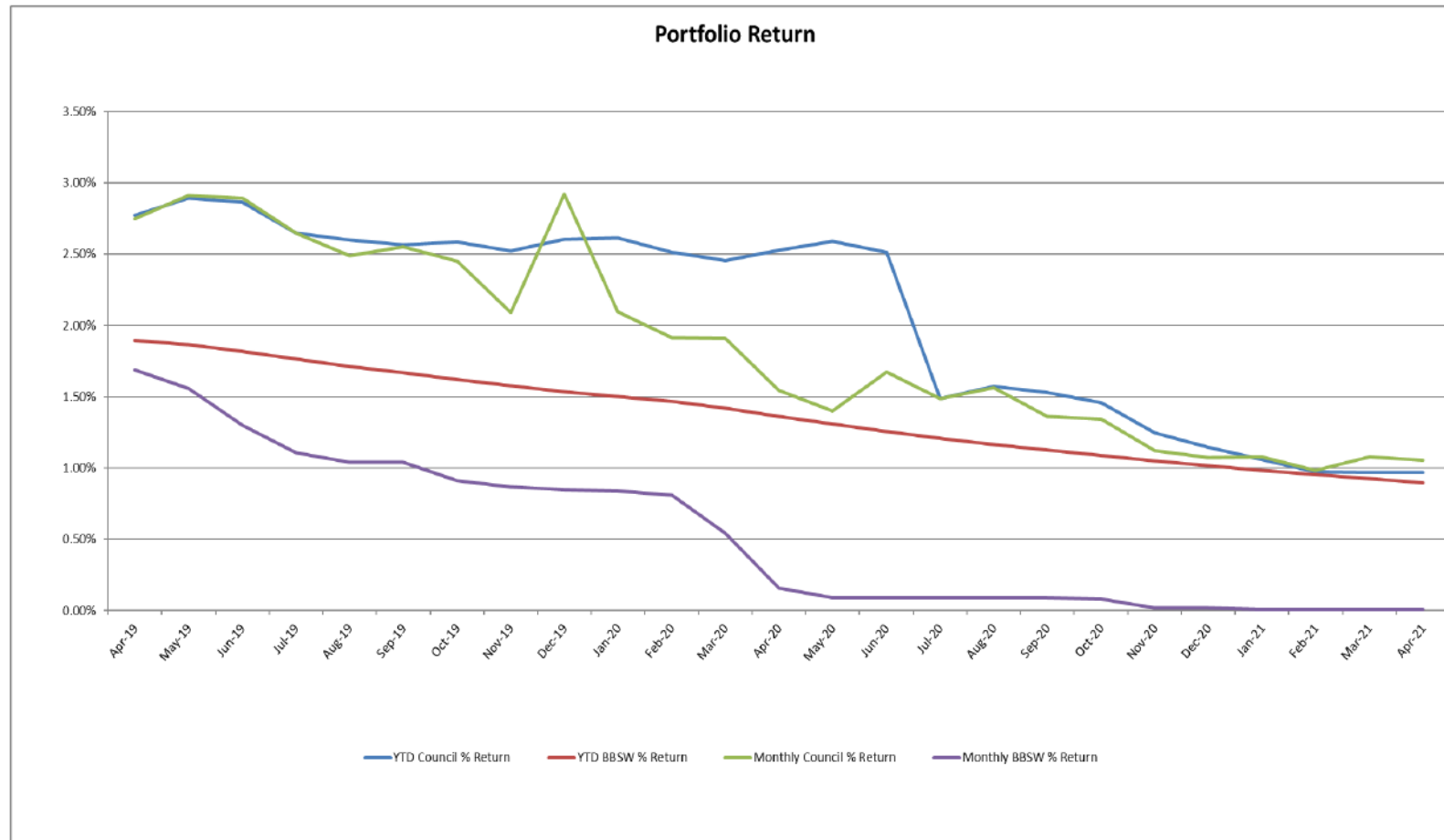
Green Investments

SUMMARY OF RESTRICTIONS as at 30 April 2021

FUND		SOURCE	Principal Amount \$'000
GENERAL FUND		Developer contributions	100,765
		Developer contributions – bonus provisions	5,447
		Developer Contributions – Sec 94A Levy	17,352
		Developer contributions – VPA	2,709
		Specific purpose unexpended grants	12,991
		Self insurance claims	6,519
		Stormwater Levy	741
		RMS Advance	978
		Holiday Parks	14,418
		Cemeteries	806
		Coastal Open Space	6,595
		Bio Banking	372
		Crown Land Business Enterprises	1,302
		Crown Land Patonga Camping Ground	1,073
		Other External	252
		Tourism Special Rate	3,224
		Gosford Parking Station Special Rate Levy	1,083
		Toukley Town Centre Special Rate Levy	109
		TOTAL GENERAL FUND RESTRICTIONS	176,735
Water FUND		Developer contributions	2,745
		Developer contributions – VPA	1,052
		Specific purpose unexpended grants	2,352
		Self insurance claims	1,208
		Other External	45
		TOTAL WATER FUND RESTRICTIONS	7,402
SEWER FUND		Developer contributions	19,517
		Developer contributions – VPA	494
		Self insurance claims	2,027
		TOTAL SEWER FUND RESTRICTIONS	22,038
DRAINAGE FUND		Developer contributions	35,215
		Developer contributions – VPA	1,368
		Specific purpose unexpended grants	25
		Other External	100
		TOTAL DRAINAGE FUND RESTRICTIONS	36,707
DOMESTIC WASTE FUND		Domestic Waste Management	90,278
		TOTAL WASTE FUND RESTRICTIONS	90,278
TOTAL EXTERNALLY RESTRICTED FUNDS			333,160
GENERAL FUND			92,396
Water FUND			1,026
SEWER FUND			877
DRAINAGE FUND			55
INTERNALLY RESTRICTED FUNDS			94,355









Trading Limit Report 125
Central Coast Council
As At 30 April 2021

1 Issuer Trading Limits

Issuer	Issuer Rating Group (Long Term)	Issuer Parent	Already Traded (with Issuer Group) Face Value Notional	Limit For Book or Entity Notional	Trading Limit	Trading Limit Type	Trading Limit Value	Trading Limit Used (%)	Trading Limit Available (%)	Trading Limit Available (Value)	Trading Limit Exceeded (%)	Trading Limit Exceeded (\$)
AMP Bank Ltd	BBB+ to BBB-		43,087,389.93	Book	10.00	% of 448,159,380.45	44,815,938.05	98.00	4.00	1,728,548	0.00	0
ANZ Banking Group Ltd	AA+ to AA-		0.00	Book	100.00	% of 448,159,380.45	448,159,380.45	0.00	100.00	448,159,380	0.00	0
Auswide Bank Limited	BBB+ to BBB-		12,000,000.00	Book	10.00	% of 448,159,380.45	44,815,938.05	27.00	73.00	32,815,938	0.00	0
Bank of China (Australia) Limited	A+ to A-		8,000,000.00	Book	20.00	% of 448,159,380.45	89,631,876.09	9.00	91.00	81,631,876	0.00	0
Bank of China Limited	A+ to A-		6,200,000.00	Book	20.00	% of 448,159,380.45	89,631,876.09	7.00	93.00	83,431,876	0.00	0
Bank of Communications Co. Ltd. Sydney Branch	A+ to A-		2,900,000.00	Book	20.00	% of 448,159,380.45	89,631,876.09	3.00	97.00	86,731,876	0.00	0
Bank of Melbourne	AA+ to AA-	Westpac Banking Corporation Ltd	20,001,790.40	Book	100.00	% of 448,159,380.45	448,159,380.45	4.00	96.00	428,157,590	0.00	0
Bank of Queensland Ltd	A+ to A-		40,000,000.00	Book	20.00	% of 448,159,380.45	89,631,876.09	45.00	55.00	49,631,876	0.00	0
BankSA	AA+ to AA-	Westpac Banking Corporation Ltd	20,001,790.40	Book	100.00	% of 448,159,380.45	448,159,380.45	4.00	96.00	428,157,590	0.00	0
BankWest Ltd	AA+ to AA-	Commonwealth Bank of Australia Ltd	30,001,000.00	Book	100.00	% of 448,159,380.45	448,159,380.45	7.00	93.00	418,158,380	0.00	0
Bendigo & Adelaide Bank Ltd	A+ to A-		50,390,000.00	Book	20.00	% of 448,159,380.45	89,631,876.09	56.00	44.00	39,241,876	0.00	0
Canadian Imperial Bank of Commerce	AA+ to AA-		8,000,000.00	Book	30.00	% of 448,159,380.45	134,447,814.14	6.00	94.00	126,447,814	0.00	0
China Construction Bank	A+ to A-		9,000,000.00	Book	20.00	% of 448,159,380.45	89,631,876.09	10.00	90.00	80,631,876	0.00	0
Commonwealth Bank of Australia Ltd	AA+ to AA-		30,001,000.00	Book	100.00	% of 448,159,380.45	448,159,380.45	7.00	93.00	418,158,380	0.00	0
Credit Union Australia Ltd	BBB+ to BBB-		11,000,000.00	Book	10.00	% of 448,159,380.45	44,815,938.05	25.00	75.00	33,815,938	0.00	0
HSBC Bank Australia Ltd	A+ to A-		0.00	Book	30.00	% of 448,159,380.45	134,447,814.14	0.00	100.00	134,447,814	0.00	0
HSBC Sydney Branch	A+ to A-		1,480,000.00	Book	20.00	% of 448,159,380.45	89,631,876.09	2.00	98.00	88,151,876	0.00	0
Industrial & Commercial Bank of China Ltd	A+ to A-		10,000,000.00	Book	20.00	% of 448,159,380.45	89,631,876.09	11.00	89.00	79,631,876	0.00	0
Macquarie Bank	A+ to A-		70,044,200.12	Book	20.00	% of 448,159,380.45	89,631,876.09	78.00	22.00	19,587,676	0.00	0
Members Banking Group Limited t/as RACQ Bank	BBB+ to BBB-		1,000,000.00	Book	10.00	% of 448,159,380.45	44,815,938.05	2.00	98.00	43,815,938	0.00	0
MyState Bank Ltd	BBB+ to BBB-		0.00	Book	10.00	% of 448,159,380.45	44,815,938.05	0.00	100.00	44,815,938	0.00	0
National Australia Bank Ltd	AA+ to AA-		30,850,000.00	Book	100.00	% of 448,159,380.45	448,159,380.45	7.00	93.00	417,309,380	0.00	0
Newcastle Permanent Building Society Ltd	BBB+ to BBB-		11,000,000.00	Book	10.00	% of 448,159,380.45	44,815,938.05	25.00	75.00	33,815,938	0.00	0
NSW Treasury Corporation	AA+ to AA-		25,905,000.00	Book	100.00	% of 448,159,380.45	448,159,380.45	6.00	94.00	422,254,380	0.00	0
QPCU LTD t/a QBANK	BBB+ to BBB-		4,500,000.00	Book	10.00	% of 448,159,380.45	44,815,938.05	10.00	90.00	40,315,938	0.00	0
Rabobank Australia Ltd	AA+ to AA-		20,000,000.00	Book	30.00	% of 448,159,380.45	134,447,814.14	15.00	85.00	114,447,814	0.00	0
Rural Bank Ltd	A+ to A-	Bendigo & Adelaide Bank Ltd	50,390,000.00	Book	20.00	% of 448,159,380.45	89,631,876.09	56.00	44.00	39,241,876	0.00	0
St George Bank Limited	AA+ to AA-	Westpac Banking Corporation Ltd	20,001,790.40	Book	100.00	% of 448,159,380.45	448,159,380.45	4.00	96.00	428,157,590	0.00	0
UBS Australia Ltd	A+ to A-		32,800,000.00	Book	20.00	% of 448,159,380.45	89,631,876.09	37.00	63.00	56,831,876	0.00	0
Westpac Banking Corporation Ltd	AA+ to AA-		20,001,790.40	Book	100.00	% of 448,159,380.45	448,159,380.45	4.00	96.00	428,157,590	0.00	0



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	588,555,751.65	5,736,440,069.76	5,147,884,314	0
(Excluding Parent Group Duplicates)	448,159,380.45			



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As At 30 April 2021

2 Security Rating Group Trading Limits

Security Rating Group	Already Traded Face Value	Limit For Book or Notional Trading Entity	Trading Limit	Trading Limit Type	Trading Limit Value	Trading Limit Used (%)	Trading Limit Available (%)	Trading Limit Available (Value)	Trading Limit Exceeded (%)	Trading Limit Exceeded (\$)
AAA	0.00	Book	100.00	% of 448,159,380.45	448,159,380.45	0.00	100.00	448,159,380	0.00	0
AA+ to AA-	50,002,790.40	Book	100.00	% of 448,159,380.45	448,159,380.45	11.00	89.00	398,156,590	0.00	0
A+ to A-	185,814,200.12	Book	70.00	% of 448,159,380.45	313,711,566.32	59.00	41.00	127,897,366	0.00	0
A1+	74,755,000.00	Book	100.00	% of 448,159,380.45	448,159,380.45	17.00	83.00	373,404,380	0.00	0
A1	20,000,000.00	Book	70.00	% of 448,159,380.45	313,711,566.32	6.00	94.00	293,711,566	0.00	0
A2	73,000,000.00	Book	60.00	% of 448,159,380.45	268,895,628.27	27.00	73.00	195,895,628	0.00	0
BBB+ to BBB-	44,587,389.93	Book	60.00	% of 448,159,380.45	268,895,628.27	17.00	83.00	224,308,238	0.00	0
	448,159,380.45				2,509,692,530.52			2,061,533,148		0

Notes

1. In instances where long securities have a term remaining which is less than 365 days, the issuer's short term rating is used instead of the security's (presumably long term) rating.



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Central Coast Council
As At 30 April 2021

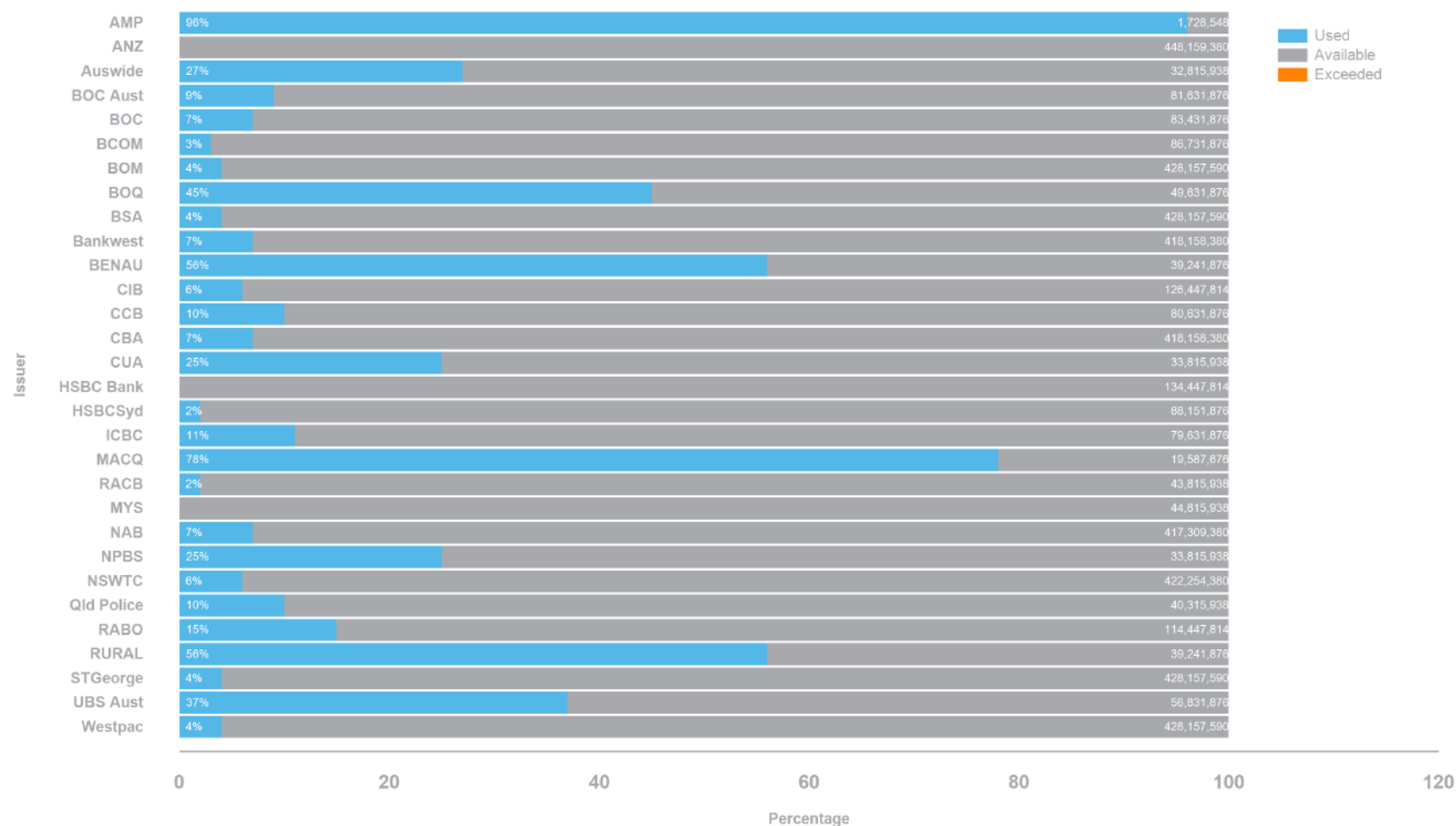
3 Term Group Trading Limits

Term Group	Already Traded Face Value Notional	Limit For Book or Trading Entity	Trading Limit	Trading Limit Type	Trading Limit Value	Trading Limit Used (%)	Trading Limit Available (%)	Trading Limit Available (Value)	Trading Limit Exceeded (%)	Trading Limit Exceeded (\$)
0-1 Year	192,889,380.45	Book	100.00	% of 448,159,380.45	448,159,380.45	43.00	57.00	255,270,000	0.00	0
1-3 Year	81,600,000.00	Book	70.00	% of 448,159,380.45	313,711,566.32	26.00	74.00	232,111,566	0.00	0
3-5 Year	158,670,000.00	Book	40.00	% of 448,159,380.45	179,263,752.18	89.00	11.00	20,593,752	0.00	0
5+ Year	15,000,000.00	Book	5.00	% of 448,159,380.45	22,407,969.02	67.00	33.00	7,407,969	0.00	0
	448,159,380.45				963,542,667.97			515,383,287		0



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As At 30 April 2021

Issuer Trading Limits



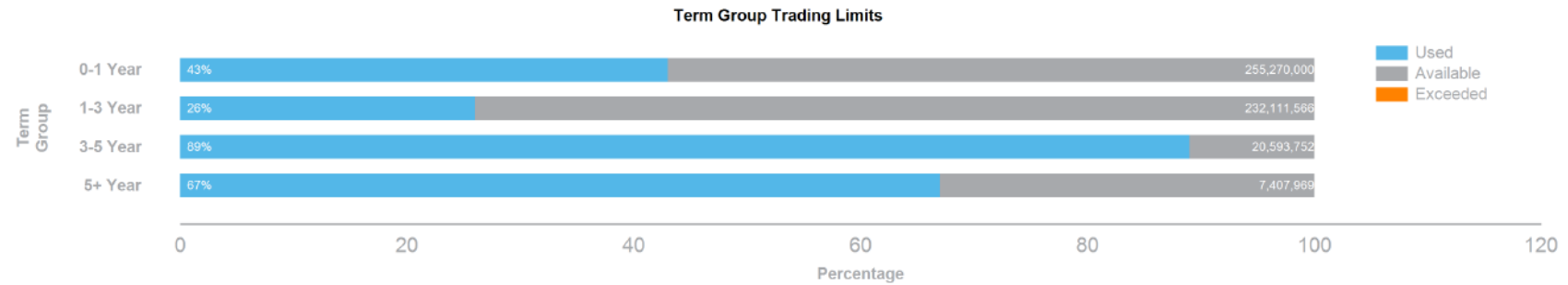


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Central Coast Council
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Disclaimer:

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LAMINAR CAPITAL PTY LTD
ACN 134 784 740
WWW.LAMINARCAPITAL.COM.AU

MELBOURNE OFFICE: LEVEL 5 RIALTO NORTH, 525 COLLINS STREET, MELBOURNE, VIC 3000 T 61 3 9001 6990 F 61 3 9001 6933
SYDNEY OFFICE: LEVEL 42, GATEWAY TOWER, 1 MACQUARIE PLACE, SYDNEY NSW, 2000 T 61 2 8094 1230 F 61 2 8094 1233
BRISBANE OFFICE: LEVEL 38, 71 EAGLE STREET, BRISBANE QLD, 4000 T 61 7 3123 5370 F 61 7 3123 5371

Report Code: TBSBP125EXT-00.16
Report Description: Trading Limit Performance As At Date
Parameters:
As At/Scenario Date: 30 April 2021
Balance Date: 10 May 2021 (but 30 Apr 2021 used instead)
Trading Entity: Central Coast Council
Trading Book: Central Coast Council
Report Mode: BalOnly
Using Face Value
Trading Entity and Book Limits
Effects of Parent/Child Issuers Not Ignored



Fixed Interest Security	ISIN	Face Value Original	Bond Factor	Face Value Current	Capital Price	Accrued Interest Price	Market Value	% Total Value	Running Yield	Weighted Running Yield
At Call Deposit										
AMP At Call		10,087,389.93	1.00000000	10,087,389.93	100.000	0.000	10,087,389.93	2.23%	0.55%	
CBA At Call		1,000.00	1.00000000	1,000.00	100.000	0.000	1,000.00	0.00%	0.01%	
Westpac At Call		1,790.40	1.00000000	1,790.40	100.000	0.000	1,790.40	0.00%	0.00%	
		10,090,180.33		10,090,180.33			10,090,180.33	2.23%		0.55%
At Call Investment										
MACQ At Call In		15,044,200.12	1.00000000	15,044,200.12	100.000	0.000	15,044,200.12	3.32%	0.30%	
		15,044,200.12		15,044,200.12			15,044,200.12	3.32%		0.30%
Fixed Rate Bond										
BENAU 1.7 06 Sep 2024 Fixed	AU3CB0266377	5,390,000.00	1.00000000	5,390,000.00	102.627	0.254	5,545,285.90	1.22%	1.64%	
HSBCSyd 1.5 27 Sep 2024 Fixed	AU3CB0267078	1,480,000.00	1.00000000	1,480,000.00	101.823	0.139	1,509,037.60	0.33%	1.45%	
MACQ 1.7 12 Feb 2025 Fixed	AU3CB0270387	25,000,000.00	1.00000000	25,000,000.00	102.395	0.362	25,689,250.00	5.67%	1.63%	
NSWTC 1.25 20 Mar 2025 Fixed	AU3SG0002025	2,000,000.00	1.00000000	2,000,000.00	102.906	0.139	2,060,900.00	0.46%	1.25%	
NSWTC 3 15 Nov 2028 Fixed	AU3SG0001878	15,000,000.00	1.00000000	15,000,000.00	111.872	1.378	16,957,200.00	3.74%	3.00%	
UBS Aust 1.2 30 Jul 2025 Fixed	AU3CB0273407	4,000,000.00	1.00000000	4,000,000.00	100.034	0.298	4,013,280.00	0.89%	1.17%	
		52,870,000.00		52,870,000.00			55,774,953.50	12.32%		1.95%
Floating Rate Deposit										
Westpac 0.82 26 Nov 2021 1096DAY FRD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.147	5,007,335.60	1.11%	0.85%	
Westpac 0.93 27 Nov 2023 1827DAY FRD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.158	5,007,898.65	1.11%	0.93%	
		10,000,000.00		10,000,000.00			10,015,234.25	2.21%		0.89%
Floating Rate Note										
AMP 1.35 24 May 2021 FRN	AU3FN0031357	3,500,000.00	1.00000000	3,500,000.00	100.045	0.242	3,510,045.00	0.78%	1.36%	
AMP 1.08 10 Sep 2021 FRN	AU3FN0044657	17,500,000.00	1.00000000	17,500,000.00	100.114	0.156	17,547,250.00	3.87%	1.11%	
AMP 1.05 30 Mar 2022 FRN	AU3FN0035283	2,000,000.00	1.00000000	2,000,000.00	100.020	0.092	2,002,240.00	0.44%	1.08%	
Auswide 0.8 22 Mar 2024 FRN	AU3FN0059317	12,000,000.00	1.00000000	12,000,000.00	100.002	0.067	12,008,280.00	2.65%	0.63%	
BOC 0.8 18 Aug 2023 FRN	AU3FN0055463	3,400,000.00	1.00000000	3,400,000.00	100.545	0.158	3,423,902.00	0.76%	0.80%	
BENAU 0.52 02 Dec 2025 FRN	AU3FN0057634	30,000,000.00	1.00000000	30,000,000.00	99.808	0.089	29,987,100.00	6.62%	0.55%	
CIB 1.35 09 Jun 2023 FRN	AU3FN0054441	8,000,000.00	1.00000000	8,000,000.00	101.866	0.198	8,165,120.00	1.80%	1.36%	
CCB 0.93 24 Jun 2022 FRN	AU0000049520	9,000,000.00	1.00000000	9,000,000.00	100.656	0.097	9,067,770.00	2.00%	0.95%	
CUA 0.68 22 Apr 2026 FRN	AU3FN0059721	11,000,000.00	1.00000000	11,000,000.00	100.145	0.016	11,017,710.00	2.43%	0.72%	
ICBC 0.77 24 Feb 2023 FRN	AU3FN0053161	10,000,000.00	1.00000000	10,000,000.00	100.541	0.139	10,068,000.00	2.22%	0.78%	
MACQ 0.48 09 Dec 2025 FRN	AU3FN0057709	20,000,000.00	1.00000000	20,000,000.00	99.889	0.074	19,952,600.00	4.41%	0.52%	
RACB 0.93 24 Feb 2023 FRN	AU3FN0053146	1,000,000.00	1.00000000	1,000,000.00	100.595	0.167	1,007,620.00	0.22%	0.93%	
NPBS 1.65 24 Jan 2022 FRN	AU3FN0034021	10,000,000.00	1.00000000	10,000,000.00	101.040	0.019	10,105,900.00	2.23%	1.69%	
NPBS 0.63 04 Mar 2026 FRN	AU3FN0058699	1,000,000.00	1.00000000	1,000,000.00	100.002	0.103	1,001,050.00	0.22%	0.66%	
Qld Police 0.75 22 Mar 2024 FRN	AU3FN0059416	4,500,000.00	1.00000000	4,500,000.00	100.087	0.083	4,507,650.00	1.00%	0.78%	
UBS Aust 0.87 30 Jul 2025 FRN	AU3FN0055307	10,000,000.00	1.00000000	10,000,000.00	101.200	0.000	10,120,000.00	2.23%	0.89%	



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Fixed Interest Security	ISIN	Face Value Original	Bond Factor	Face Value Current	Capital Price	Accrued Interest Price	Market Value	% Total Value	Running Yield	Weighted Running Yield
UBS Aust 0.5 26 Feb 2026 FRN	AU3FN0058608	18,800,000.00	1.00000000	18,800,000.00	99.489	0.091	18,721,040.00	4.13%	0.53%	
		171,700,000.00		171,700,000.00			172,213,277.00	38.03%		0.81%
Floating Rate TCD										
BOC Aust 0.83 06 Nov 2023 FloatTCD	AU3FN0057337	8,000,000.00	1.00000000	8,000,000.00	100.572	0.188	8,060,640.00	1.78%	0.84%	
BOC 0.78 27 Oct 2023 FloatTCD	AU3FN0057162	2,800,000.00	1.00000000	2,800,000.00	100.543	0.007	2,815,400.00	0.62%	0.82%	
BCOM 0.83 29 Sep 2023 FloatTCD	AU3FN0058529	2,900,000.00	1.00000000	2,900,000.00	100.504	0.075	2,916,791.00	0.64%	0.85%	
		13,700,000.00		13,700,000.00			13,792,831.00	3.05%		0.84%
Term Deposit										
AMP 0.7 12 May 2021 182DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.328	5,016,301.35	1.11%	0.70%	
AMP 1.4 14 Jun 2022 728DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	1.220	5,060,986.30	1.12%	1.40%	
BOQ 0.45 14 Jul 2021 182DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.132	5,006,595.90	1.11%	0.45%	
BOQ 0.45 21 Jul 2021 189DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.132	5,006,595.90	1.11%	0.45%	
BOQ 1.75 26 Aug 2021 728DAY TD		10,000,000.00	1.00000000	10,000,000.00	100.000	1.170	10,116,986.30	2.23%	1.75%	
BOQ 2.26 Sep 2024 1827DAY TD		10,000,000.00	1.00000000	10,000,000.00	100.000	1.184	10,118,356.20	2.23%	2.00%	
BOQ 1.53 16 Jun 2025 1826DAY TD		10,000,000.00	1.00000000	10,000,000.00	100.000	1.333	10,133,298.60	2.24%	1.53%	
BENAU 0.35 11 Aug 2021 210DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.103	5,005,130.15	1.11%	0.35%	
BENAU 0.35 18 Aug 2021 217DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.103	5,005,130.15	1.11%	0.35%	
BENAU 0.35 25 Aug 2021 224DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.103	5,005,130.15	1.11%	0.35%	
CBA 0.42 09 Jun 2021 180DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.161	5,008,054.80	1.11%	0.42%	
CBA 0.43 30 Jun 2021 201DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.165	5,008,246.60	1.11%	0.43%	
CBA 0.37 07 Jul 2021 177DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.110	5,005,524.65	1.11%	0.37%	
CBA 0.43 07 Jul 2021 208DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.165	5,008,246.60	1.11%	0.43%	
CBA 0.37 28 Jul 2021 198DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.110	5,005,524.65	1.11%	0.37%	
CBA 0.37 04 Aug 2021 205DAY TD		5,000,000.00	1.00000000	5,000,000.00	100.000	0.110	5,005,524.65	1.11%	0.37%	
MACQ 0.8 12 Oct 2021 456DAY TD		10,000,000.00	1.00000000	10,000,000.00	100.000	0.838	10,063,780.80	2.22%	0.80%	
NAB 0.5 04 May 2021 210DAY TD		10,000,000.00	1.00000000	10,000,000.00	100.000	0.282	10,028,219.20	2.21%	0.50%	
NAB 0.41 18 May 2021 218DAY TD		10,000,000.00	1.00000000	10,000,000.00	100.000	0.225	10,022,465.80	2.21%	0.41%	
NAB 0.42 31 Jan 2022 367DAY TD		850,000.00	1.00000000	850,000.00	100.000	0.105	850,890.05	0.19%	0.42%	
NAB 1.15 14 Jun 2024 1459DAY TD		10,000,000.00	1.00000000	10,000,000.00	100.000	1.002	10,100,191.80	2.23%	1.15%	
NSWTC 0.84 04 May 2021 365DAY TD		8,098,000.00	1.00000000	8,098,000.00	100.000	0.831	8,165,277.78	1.80%	0.84%	
NSWTC 1.04 Jun 2021 365DAY TD		807,000.00	1.00000000	807,000.00	100.000	0.904	814,296.17	0.18%	1.00%	
RABO 2.92 05 Jul 2021 1095DAY TD		10,000,000.00	1.00000000	10,000,000.00	100.000	2.384	10,238,400.00	2.26%	2.92%	
RABO 3.18 12 Dec 2022 1825DAY TD		10,000,000.00	1.00000000	10,000,000.00	100.000	1.202	10,120,230.10	2.23%	3.18%	
Westpac 3.06 21 Jun 2021 1096DAY TD		10,000,000.00	1.00000000	10,000,000.00	100.000	0.335	10,033,534.20	2.22%	3.06%	
		174,755,000.00		174,755,000.00			175,952,918.85	38.85%		1.22%
Fixed Interest Total		448,159,380.45		448,159,380.45			452,883,595.05	100.00%		1.09%



Section 2: FI Portfolio Valuation With Associated Latest Deal Information

Fixed Interest Security	ISIN	Latest FI Deal Settlement Date	WAL / Maturity Date Interim	Face Value Original	Bond Factor	Face Value Current	Capital Price	Accrued Interest Price	Market Value	% Latest Total FI Deal Value	Latest FI Deal Code	Notes of Latest FI Deal
At Call Deposit												
AMP At Call		1 Apr 2021	31 Dec 2020	10,087,389.93	1.00000000	10,087,389.93	100.000	0.000	10,087,389.93	2.23%	LC105390	Interest income March 2021
CBA At Call		6 Apr 2021	31 Dec 2020	1,000.00	1.00000000	1,000.00	100.000	0.000	1,000.00	0.00%	LC105387	
Westpac At Call		15 Feb 2021	31 Dec 2020	1,790.40	1.00000000	1,790.40	100.000	0.000	1,790.40	0.00%	LC102897	
				10,090,180.33		10,090,180.33			10,090,180.33	2.23%		
At Call Investment												
MACQ At Call In		26 Apr 2021	31 Dec 2020	15,044,200.12	1.00000000	15,044,200.12	100.000	0.000	15,044,200.12	3.32%	LC106115	Withdrawal for Loan repayment and AP
				15,044,200.12		15,044,200.12			15,044,200.12	3.32%		
Fixed Rate Bond												
BENAU 1.7 06 Sep 2024 Fixed	AU3CB0266377	14 Jan 2021	6 Sep 2024	5,390,000.00	1.00000000	5,390,000.00	102.627	0.254	5,545,285.90	1.22%	LC100360	
HSBCSyd 1.5 27 Sep 2024 Fixed	AU3CB0267078	14 Jan 2021	27 Sep 2024	1,480,000.00	1.00000000	1,480,000.00	101.823	0.139	1,509,037.60	0.33%	LC100324	
MACQ 1.7 12 Feb 2025 Fixed	AU3CB0270387	14 Jan 2021	12 Feb 2025	25,000,000.00	1.00000000	25,000,000.00	102.395	0.362	25,689,250.00	5.87%	LC100354	
NSWTC 1.25 20 Mar 2025 Fixed	AU3SG0002025	21 Nov 2019	20 Mar 2025	2,000,000.00	1.00000000	2,000,000.00	102.906	0.139	2,060,900.00	0.46%	LC96863	
NSWTC 3 15 Nov 2028 Fixed	AU3SG0001878	15 Nov 2018	15 Nov 2028	15,000,000.00	1.00000000	15,000,000.00	111.672	1.376	16,957,200.00	3.74%	LC96875	
UBS Aust 1.2 30 Jul 2025 Fixed	AU3CB0273407	14 Jan 2021	30 Jul 2025	4,000,000.00	1.00000000	4,000,000.00	100.034	0.298	4,013,280.00	0.89%	LC100329	
				52,870,000.00		52,870,000.00			55,774,953.50	12.32%		
Floating Rate Deposit												
Westpac 0.82 26 Nov 2021 1096DAY FRD		26 Nov 2018	26 Nov 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.147	5,007,335.60	1.11%	LC97340	
Westpac 0.93 27 Nov 2023 1827DAY FRD		26 Nov 2018	27 Nov 2023	5,000,000.00	1.00000000	5,000,000.00	100.000	0.158	5,007,898.65	1.11%	LC97342	
				10,000,000.00		10,000,000.00			10,015,234.25	2.21%		
Floating Rate Note												
AMP 1.35 24 May 2021 FRN	AU3FN0031357	15 Feb 2021	24 May 2021	3,500,000.00	1.00000000	3,500,000.00	100.045	0.242	3,510,045.00	0.78%	LC102213	
AMP 1.08 10 Sep 2021 FRN	AU3FN0044657	11 Mar 2021	10 Sep 2021	17,500,000.00	1.00000000	17,500,000.00	100.114	0.156	17,547,250.00	3.87%	LC103529	
AMP 1.05 30 Mar 2022 FRN	AU3FN0035283	15 Dec 2020	30 Mar 2022	2,000,000.00	1.00000000	2,000,000.00	100.020	0.092	2,002,240.00	0.44%	LC99254	
Auswide 0.6 22 Mar 2024 FRN	AU3FN0059317	22 Mar 2021	22 Mar 2024	12,000,000.00	1.00000000	12,000,000.00	100.002	0.067	12,008,280.00	2.65%	LC103795	
BOC 0.8 18 Aug 2023 FRN	AU3FN0055463	12 Jan 2021	18 Aug 2023	3,400,000.00	1.00000000	3,400,000.00	100.545	0.158	3,423,902.00	0.76%	LC100248	
BENAU 0.52 02 Dec 2025 FRN	AU3FN0057634	7 Apr 2021	2 Dec 2025	30,000,000.00	1.00000000	30,000,000.00	99.868	0.089	29,987,100.00	6.82%	LC104738	
CIB 1.35 09 Jun 2023 FRN	AU3FN0054441	12 Jan 2021	9 Jun 2023	8,000,000.00	1.00000000	8,000,000.00	101.866	0.198	8,165,120.00	1.80%	LC100262	
CCB 0.93 24 Jun 2022 FRN	AU0000049520	8 Dec 2020	24 Jun 2022	9,000,000.00	1.00000000	9,000,000.00	100.656	0.097	9,067,770.00	2.00%	LC98637	
CUA 0.68 22 Apr 2026 FRN	AU3FN0059721	22 Apr 2021	22 Apr 2026	11,000,000.00	1.00000000	11,000,000.00	100.145	0.016	11,017,710.00	2.43%	LC105450	
ICBC 0.77 24 Feb 2023 FRN	AU3FN0053161	27 Jan 2021	24 Feb 2023	10,000,000.00	1.00000000	10,000,000.00	100.541	0.139	10,068,000.00	2.22%	LC100672	
MACQ 0.48 09 Dec 2025 FRN	AU3FN0057709	19 Apr 2021	9 Dec 2025	20,000,000.00	1.00000000	20,000,000.00	99.889	0.074	19,952,600.00	4.41%	LX105597	
RACB 0.93 24 Feb 2023 FRN	AU3FN0053146	4 Mar 2021	24 Feb 2023	1,000,000.00	1.00000000	1,000,000.00	100.595	0.167	1,007,620.00	0.22%	LC103143	
NPBS 1.65 24 Jan 2022 FRN	AU3FN0034021	26 Nov 2018	24 Jan 2022	10,000,000.00	1.00000000	10,000,000.00	101.040	0.019	10,105,900.00	2.23%	LC96632	



Portfolio Valuation Report
Central Coast Council
As At 30 April 2021

Fixed Interest Security	ISIN	Latest FI Deal Settlement Date	WAL / Maturity Date Interim	Face Value Original	Bond Factor	Face Value Current	Capital Price	Accrued Interest Price	Market Value	% Total Value	Latest FI Deal Code	Notes of Latest FI Deal
NPBS 0.63 04 Mar 2026 FRN	AU3FN0058699	4 Mar 2021	4 Mar 2026	1,000,000.00	1.00000000	1,000,000.00	100.002	0.103	1,001,050.00	0.22%	LC103141	
Qld Police 0.75 22 Mar 2024 FRN	AU3FN0059416	22 Mar 2021	22 Mar 2024	4,500,000.00	1.00000000	4,500,000.00	100.087	0.083	4,507,650.00	1.00%	LC103940	
UBS Aust 0.87 30 Jul 2025 FRN	AU3FN0055307	7 Apr 2021	30 Jul 2025	10,000,000.00	1.00000000	10,000,000.00	101.200	0.000	10,120,000.00	2.23%	LC104737	
UBS Aust 0.5 26 Feb 2026 FRN	AU3FN0058608	11 Mar 2021	26 Feb 2026	18,800,000.00	1.00000000	18,800,000.00	99.489	0.091	18,721,040.00	4.13%	LC103543	
				171,700,000.00		171,700,000.00			172,213,277.00	38.03%		
Floating Rate TCD												
BOC Aust 0.83 06 Nov 2023 FloatTCD	AU3FN0057337	23 Nov 2020	6 Nov 2023	8,000,000.00	1.00000000	8,000,000.00	100.572	0.186	8,060,640.00	1.78%	LC97432	
BOC 0.78 27 Oct 2023 FloatTCD	AU3FN0057162	12 Jan 2021	27 Oct 2023	2,800,000.00	1.00000000	2,800,000.00	100.543	0.007	2,815,400.00	0.62%	LC100260	
BCOM 0.83 29 Sep 2023 FloatTCD	AU3FN0056529	12 Jan 2021	29 Sep 2023	2,900,000.00	1.00000000	2,900,000.00	100.504	0.075	2,916,791.00	0.64%	LC100250	
				13,700,000.00		13,700,000.00			13,792,831.00	3.05%		
Term Deposit												
AMP 0.7 12 May 2021 182DAY TD		11 Nov 2020	12 May 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.326	5,016,301.35	1.11%	LC97300	
AMP 1.4 14 Jun 2022 728DAY TD		16 Jun 2020	14 Jun 2022	5,000,000.00	1.00000000	5,000,000.00	100.000	1.220	5,060,986.30	1.12%	LC96633	
BOQ 0.45 14 Jul 2021 182DAY TD		13 Jan 2021	14 Jul 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.132	5,006,595.90	1.11%	LC100644	
BOQ 0.45 21 Jul 2021 189DAY TD		13 Jan 2021	21 Jul 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.132	5,006,595.90	1.11%	LC100645	
BOQ 1.75 26 Aug 2021 728DAY TD		29 Aug 2019	26 Aug 2021	10,000,000.00	1.00000000	10,000,000.00	100.000	1.170	10,116,986.30	2.23%	LC96631	
BOQ 2.26 26 Sep 2024 1827DAY TD		26 Sep 2019	26 Sep 2024	10,000,000.00	1.00000000	10,000,000.00	100.000	1.184	10,118,356.20	2.23%	LC96636	
BOQ 1.53 16 Jun 2025 1826DAY TD		16 Jun 2020	16 Jun 2025	10,000,000.00	1.00000000	10,000,000.00	100.000	1.333	10,133,298.60	2.24%	LC96637	
BENAU 0.35 11 Aug 2021 210DAY TD		13 Jan 2021	11 Aug 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.103	5,005,130.15	1.11%	LC100641	
BENAU 0.35 18 Aug 2021 217DAY TD		13 Jan 2021	18 Aug 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.103	5,005,130.15	1.11%	LC100642	
BENAU 0.35 25 Aug 2021 224DAY TD		13 Jan 2021	25 Aug 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.103	5,005,130.15	1.11%	LC100643	
CBA 0.42 09 Jun 2021 180DAY TD		11 Dec 2020	9 Jun 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.161	5,008,054.80	1.11%	LC99444	
CBA 0.43 30 Jun 2021 201DAY TD		11 Dec 2020	30 Jun 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.165	5,008,246.60	1.11%	LC99447	
CBA 0.37 07 Jul 2021 177DAY TD		11 Jan 2021	7 Jul 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.110	5,005,524.65	1.11%	LC100637	
CBA 0.43 07 Jul 2021 208DAY TD		11 Dec 2020	7 Jul 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.165	5,008,246.60	1.11%	LC99449	
CBA 0.37 28 Jul 2021 198DAY TD		11 Jan 2021	28 Jul 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.110	5,005,524.65	1.11%	LC100638	
CBA 0.37 04 Aug 2021 205DAY TD		11 Jan 2021	4 Aug 2021	5,000,000.00	1.00000000	5,000,000.00	100.000	0.110	5,005,524.65	1.11%	LC100639	
MACQ 0.8 12 Oct 2021 456DAY TD		13 Jul 2020	12 Oct 2021	10,000,000.00	1.00000000	10,000,000.00	100.000	0.638	10,063,780.80	2.22%	LC91149	
NAB 0.5 04 May 2021 210DAY TD		6 Oct 2020	4 May 2021	10,000,000.00	1.00000000	10,000,000.00	100.000	0.282	10,028,219.20	2.21%	LC96625	
NAB 0.41 18 May 2021 218DAY TD		12 Oct 2020	18 May 2021	10,000,000.00	1.00000000	10,000,000.00	100.000	0.225	10,022,465.80	2.21%	LC96627	
NAB 0.42 31 Jan 2022 367DAY TD		29 Jan 2021	31 Jan 2022	850,000.00	1.00000000	850,000.00	100.000	0.105	850,890.05	0.19%	LC101767	
NAB 1.15 14 Jun 2024 1459DAY TD		16 Jun 2020	14 Jun 2024	10,000,000.00	1.00000000	10,000,000.00	100.000	1.002	10,100,191.80	2.23%	LC96635	
NSWTC 0.84 04 May 2021 365DAY TD		4 May 2020	4 May 2021	8,098,000.00	1.00000000	8,098,000.00	100.000	0.831	8,165,277.78	1.80%	LC96626	
NSWTC 1.04 Jun 2021 365DAY TD		4 Jun 2020	4 Jun 2021	807,000.00	1.00000000	807,000.00	100.000	0.904	814,296.17	0.18%	LC96628	
RABO 2.92 05 Jul 2021 1095DAY TD		6 Jul 2018	5 Jul 2021	10,000,000.00	1.00000000	10,000,000.00	100.000	2.384	10,238,400.00	2.26%	LC96630	
RABO 3.18 12 Dec 2022 1825DAY TD		13 Dec 2017	12 Dec 2022	10,000,000.00	1.00000000	10,000,000.00	100.000	1.202	10,120,230.10	2.23%	LC96634	



Portfolio Valuation Report
Central Coast Council
As At 30 April 2021

Fixed Interest Security	ISIN	Latest FI Deal Settlement Date	WAL / Maturity Date Interim	Face Value Original	Bond Factor	Face Value Current	Capital Price	Accrued Interest Price	Market Value	% Latest Total FI Deal Value	Notes of Latest FI Deal
Westpac 3.06 21 Jun 2021 1096DAY TD		21 Jun 2018	21 Jun 2021	10,000,000.00	1.00000000	10,000,000.00	100.000	0.335	10,033,534.20	2.22%	LC97338
				174,755,000.00		174,755,000.00			175,952,918.85	38.85%	
Fixed Interest Total				448,159,380.45		448,159,380.45			452,883,595.05	100.00%	



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LAMINAR CAPITAL PTY LTD
ACN 134 784 740
WWW.LAMINARCAPITAL.COM.AU

MELBOURNE OFFICE: LEVEL 5 RIALTO NORTH, 525 COLLINS STREET, MELBOURNE, VIC 3000 T 61 3 9001 6990 F 61 3 9001 6933
SYDNEY OFFICE: LEVEL 42, GATEWAY TOWER, 1 MACQUARIE PLACE, SYDNEY NSW, 2000 T 61 2 8094 1230 F 61 2 8094 1233
BRISBANE OFFICE: LEVEL 38, 71 EAGLE STREET, BRISBANE QLD, 4000 T 61 7 3123 5370 F 61 7 3123 5371

Report Code: TBSBP100EXT-01.16
Report Description: Portfolio Valuation As At Date
Parameters:
Term Deposit Interest Included
Cash Excluded

Local Government Remuneration Tribunal

Table 2: General Purpose Councils - Non-Metropolitan

Major Regional City (2)	Major Strategic Area (1)	Regional Strategic Area (1)
Newcastle	Central Coast	Lake Macquarie
Wollongong		

Regional Centre (24)		Regional Rural (13)	
Albury	Mid-Coast	Bega	
Armidale	Orange	Broken Hill	
Ballina	Port Macquarie-Hastings	Byron	
Bathurst	Port Stephens	Eurobodalla	
Blue Mountains	Queanbeyan-Palerang	Goulburn Mulwaree	
Cessnock	Shellharbour	Griffith	
Clarence Valley	Shoalhaven	Kempsey	
Coffs Harbour	Tamworth	Kiama	
Dubbo	Tweed	Lithgow	
Hawkesbury	Wagga Wagga	Mid-Western	
Lismore	Wingecarribee	Richmond Valley Council	
Maitland	Wollondilly	Singleton	
		Snowy Monaro	

Rural (57)			
Balranald	Cootamundra-Gundagai	Junee	Oberon
Bellingen	Cowra	Kyogle	Parkes
Berrigan	Dungog	Lachlan	Snowy Valleys
Bland	Edward River	Leeton	Temora
Blayney	Federation	Liverpool Plains	Tenterfield
Bogan	Forbes	Lockhart	Upper Hunter
Bourke	Gilgandra	Moree Plains	Upper Lachlan
Brewarrina	Glen Innes Severn	Murray River	Uralla
Cabonne	Greater Hume	Murrumbidgee	Walcha
Carrathool	Gunnedah	Muswellbrook	Walgett
Central Darling	Gwydir	Nambucca	Warren
Cobar	Hay	Narrabri	Warrumbungle
Coolamon	Hilltops	Narrandera	Weddin
Coonamble	Inverell	Narromine	Wentworth

Local Government Remuneration Tribunal

Rural (57)	
	Yass

Table 3: County Councils

Water (4)	Other (6)
Central Tablelands	Castlereagh-Macquarie
Goldenfields Water	Central Murray
Riverina Water	Hawkesbury River
Rous	New England Tablelands
	Upper Hunter
	Upper Macquarie



Viv May PSM

Local Government Remuneration Tribunal

Dated: 23 April 2021

Local Government Remuneration Tribunal

Determination No. 2 - Fees for Councillors and Mayors as per section 241 of the LG Act effective from 1 July 2021

The annual fees to be paid in each of the categories to Councillors, Mayors, Members and Chairpersons of County Councils effective on and from 1 July 2021 as per section 241 of the *Local Government Act 1993* are determined as follows:

Table 4: Fees for General Purpose and County Councils

Category		Councillor/Member Annual Fee (\$) effective 1 July 2021		Mayor/Chairperson Additional Fee* (\$) effective 1 July 2021	
		Minimum	Maximum	Minimum	Maximum
General Purpose Councils - Metropolitan	Principal CBD	28,190	41,340	172,480	226,960
	Major CBD	18,800	34,820	39,940	112,520
	Metropolitan Large	18,800	31,020	39,940	90,370
	Metropolitan Medium	14,100	26,310	29,950	69,900
	Metropolitan Small	9,370	20,690	19,970	45,110
General Purpose Councils - Non-Metropolitan	Major Regional City	18,800	32,680	39,940	101,800
	Major Strategic Area	18,800	32,680	39,940	101,800
	Regional Strategic Area	18,800	31,020	39,940	90,370
	Regional Centre	14,100	24,810	29,330	61,280
	Regional Rural	9,370	20,690	19,970	45,140
	Rural	9,370	12,400	9,980	27,060
County Councils	Water	1,860	10,340	4,000	16,990
	Other	1,860	6,180	4,000	11,280

*This fee must be paid in addition to the fee paid to the Mayor/Chairperson as a Councillor/Member (s.249(2)).



Viv May PSM

Local Government Remuneration Tribunal

Dated: 23 April 2021

Water, Sewerage and Stormwater Drainage Charges for 2021-2022

Central Coast Council's water, sewerage and stormwater drainage services and a number of its associated ancillary services are declared monopoly services under s. 4 of the *Independent Pricing and Regulatory Tribunal Act 1992*.

Council's charges for water, sewerage and stormwater drainage services and a number of its associated ancillary services must therefore be set in accordance with any Independent Pricing and Regulatory Tribunal (IPART) determined methodologies and/or maximum prices and are subject to approval by the relevant Minister.

1. Water supply service charges

- (a) The water supply service charge applicable to a Property (other than an Unmetered Property or Unconnected Property) is, for each Meter that services that Property, the water supply service charge in Table 1.1 for the applicable Meter size or Property type and applicable Period.
- (b) The water supply service charge applicable to an Unmetered Property or an Unconnected Property is the water supply service charge in Table 1.1 for that Property type and applicable Period.
- (c) In reference to 1(a) (see above), the following categories of Property are deemed to have a single 20mm Meter:
 - (1) each Residential Property; and
 - (2) Each Non-Residential Property within a Mixed Multi-Premises that is serviced by a Common Meter.
- (d) Where a Property:
 - (1) is serviced by a Common Meter;
 - (2) is not deemed to have a single 20mm Meter under 1(c) (see above)

Table 1.1: Water supply service charges

Basis of Charge Meter size or Property type	Maximum charge per IPART's Determination \$
Unconnected Property	NIL
Unmetered Property	87.29
20mm	87.29
25mm	136.39
32mm	223.46
40mm	349.15
50mm	545.55
80mm	1,396.61
100mm	2,182.19
Other Meter sizes	$\frac{(\text{Meter size in mm})^2 \times \text{Water supply access charge for a 20mm Meter for the applicable period}}{400}$

2. Water usage charge

Table 2.1: Water usage charge

Basis of Charge	Maximum charge per IPART's Determination \$
Water usage charge per Kilolitre	2.10

Table 2.2: Water supply charge for Water Supply Services to Hunter Water Corporation

Basis of Charge	Maximum charge per IPART's Determination \$
Water usage charge per Kilolitre	0.33

3. Sewerage Charges

- (a) The sewerage service charge applicable to a Property in both Former Gosford and Wyong Areas in a Period is, for each Meter that services the Property or for an Unconnected Property or Unmetered Property, the amount calculated as follows:

$$S = M \times D$$

Where;

S means the sewerage service charge applicable to a Property in the period;

M means;

- (1) in the case of a Property in the Former Gosford Area, the sewerage service charge in Table 3.1 for the applicable Meter size or Property type and applicable period; and
- (2) in the case of a Property in the Former Wyong Area, the sewerage service charge in Table 3.2 for the applicable Meter size or Property type and applicable period; and

D means the applicable Sewerage Discharge Factor.

[Note: The Sewerage Discharge Factor for all Residential Properties that are connected to the sewerage system is 75%]

- (b) For the purposes of the sewerage service charge, the following categories of Property (other than an Unconnected Property or Unmetered Property) are deemed to have a single 20 mm Meter:
- (1) Each Residential Property; and
 - (2) Each Non-Residential Property within a Mixed Multi-Premises that is serviced by a Common Meter.
- (c) Where a Property:
- (1) is serviced by a Common Meter; and
 - (2) is not deemed to have a 20mm Meter under 3(b) (see above),

Table 3.1: Sewerage service charge in the Former Gosford Area:

Basis of Charge Meter size or Property type	Maximum charge per IPART's Determination \$
Unconnected Property	NIL
Unmetered Property	555.03
20mm	555.03
25mm	867.24
32mm	1,420.88
40mm	2,220.13
50mm	3,468.96
80mm	8,880.54
100mm	13,875.83
Other Meter Sizes	$\frac{(\text{Meter size in mm})^2 \times \text{sewerage access charge for a 20mm Meter for the applicable period}}{400}$

Table 3.2: Sewerage service charge in the Former Wyong Area:

Basis of Charge Meter size or Property type	Maximum charge per IPART's Determination \$
Unconnected Property	NIL
Unmetered Property	506.50
20mm	506.50
25mm	673.51
32mm	1,103.48
40mm	1,724.18
50mm	2,694.03
80mm	6,896.73
100mm	10,776.15
Other Meter Sizes	$\frac{(\text{Meter size in mm})^2 \times \text{sewerage access charge for a 25mm Meter for the applicable period}}{625}$

Note: The unadjusted sewerage service charge for other Meter sizes in the Former Wyong Area is calculated on the basis of a 25mm Meter (rather than a 20mm Meter).

4. Sewerage usage charge

- (a) The sewerage usage charge applicable to a Property in a Period is the amount calculated as follows:

$$S = V \times C$$

Where:

S means the sewerage usage charge applicable to a Property in a Period;

V means the Volume (in kilolitres) deemed to be discharged from the Property into the sewerage system as calculated under this clause; and

C means the charge per kilolitre specified in Table 4.1 for the applicable Period.

- (b) For the purposes of clause 4(a), the volume discharged from a Property into the sewerage system in a Period is either:
- (1) in the case of a Property that is not serviced by a Sewerage Meter at any time during the Period—the volume deemed to have been discharged from the Property into the sewerage system under clause 4(c); or
 - (2) in the case of a Property serviced by a Sewerage Meter for any part of the Period:
 - (A) the volume discharged from the Property into the sewerage system as measured by the Sewerage Meter; and
 - (B) if applicable, any volume deemed to have been discharged under clause 4(d).
- (c) For the purpose of the sewerage usage charge, the volume deemed to have been discharged from a Property into the sewerage system is:
- (1) In the case of a Residential Property within:
 - (C) within a Mixed Multi-Premises: 80/365 kilolitres per day that period;
 - (D) not within a Mixed Multi-Premises: 125/365 kilolitres per day that period;
 - (2) In the case of a Non-Residential Property:
 - (A) within a Mixed Multi-Premises: 125/365 kilolitres per day that period;
 - (B) not within a Mixed Multi-Premises: – the volume of water supplied to that Property multiplied by the Sewerage Discharge Factor; and
 - (3) In the case of an Unconnected Property – zero kilolitres.
- (d) For a Property that was serviced by a Sewerage Meter for only part of a Period, the volume deemed to have been discharged is the volume that would have been calculated for that Property under clause 4(c) pro-rated for the number of days in the Period during which the Property was not serviced by a Sewerage Meter.

Table 4.1: Sewerage usage charge for Sewerage Services

Basis of Charge	Maximum charge per IPART's Determination \$
Sewerage usage charge per kilolitre	0.87

5. Stormwater Drainage Charges**Table 5.1:** Fixed stormwater drainage service charges

Basis of Charge	Maximum charge per IPART's Determination \$
Low Impact Property	108.00
Residential Property that is not part of a Multi-Premises	108.00
Each Property within a Residential Multi- Premises or Mixed Multi-Premises	81.00
Vacant Land	81.00

Table 5.2: Area-based stormwater drainage service charges

The area-based stormwater drainage service charge is applicable to Non-Residential Properties that do not fall within one of the categories of Property that may be charged a fixed stormwater drainage service charge.

Basis of Charge	Maximum charge per IPART's Determination \$
Small ($\leq 1,000\text{m}^2$)	108.00
Medium ($> 1,000\text{m}^2$ and $\leq 10,000\text{m}^2$)	189.01
Large ($> 10,000\text{m}^2$ and $\leq 45,000\text{m}^2$)	891.02
Very Large ($> 45,000\text{m}^2$)	2,700.09

6. Trade Waste Charges**Table 6.1:** Category S Septic Tank Waste Discharge Service Fees and Charges

Basis of Charge	Maximum charge per IPART's Determination \$
Application fee (\$)	173.64
Annual fee (\$)	157.86
Septage and septic effluent usage charge (\$ per kL)	18.36
Septic effluent usage charge (\$ per kL)	1.83
Reinspection fee (\$)	115.55

Table 6.2: Category 1 Low Risk Trade Waste Discharge Service Fees

Basis of Charge	Maximum charge per IPART's Determination \$
Application fee (\$)	99.76
Annual fee (\$)	99.77
Reinspection fee (\$)	115.55

Table 6.3: Category 2 Pre-Treated Trade Waste Discharge Service Fees

Basis of Charge	Maximum charge per IPART's Determination \$
Application fee (\$)	126.28
Annual fee (\$)	362.11
Reinspection fee (\$)	115.55
Pre-Treated trade waste usage charges (\$ per KI)	1.83
Non-compliant and untreated trade waste usage charge (\$ per KI)	15.63

Table 6.4: Category 3 High Volume Trade Waste Discharge Service Fees

Basis of Charge	Maximum charge per IPART's Determination \$
Application fee (\$)	2,274.52
Annual fee (\$) –Former Gosford Area	1,399.70
Annual fee (\$) –Former Wyong Area	1,399.70
Reinspection fee (\$)	115.55

Table 6.5: Category 3 High Volume Trade Waste Discharge Service Excess Mass Charges

Basis of Charge - Pollutant	Maximum charge per IPART's Determination \$
Biochemical Oxygen Demand	0.81
Suspended solids	1.03
Total Oil and Grease	1.46
Ammonia	0.81
pH	0.44
Total Kjeldahl nitrogen	0.19
Total phosphorus	1.56
Total dissolved Solids	0.05
Sulphate (as SO ₄)	0.15
Aluminium	0.75
Arsenic	76.69
Barium	38.37
Boron	0.75
Bromine	15.63
Cadmium	355.09
Chloride	0
Chlorinated Hydrocarbons	37.74
Chlorinated phenolics	1,562.51
Chlorine	1.60
Chromium	25.56
Cobalt	15.63
Copper	15.63
Cyanide	76.69
Fluoride	3.81
Formaldehyde	1.60
Herbicides/defoliants	767.05

Basis of Charge - Pollutant	Maximum charge per IPART's Determination \$
Iron	1.57
Lead	38.37
Lithium	7.69
Manganese	7.69
Mercaptans	82.60
Mercury	2,556.85
Methylene blue active substances (MBAS)	0.75
Molybdenum	0.75
Nickel	25.56
Organoarsenic compounds	767.05
Pesticides general (Excludes organochlorins and organophosphates)	763.91
Petroleum Hydrocarbons (non-flammable)	2.41
Phenolic compounds (non-chlorinated)	7.69
Polynuclear hydrocarbons	15.62
Selenium	53.95
Silver	1.51
Sulphide	1.55
Sulphite	1.55
Thiosulphate	0.28
Tin	7.69
Uranium	8.27
Zinc	15.62

7. Miscellaneous Customer Services**Table 7.1:** Miscellaneous Customer Services

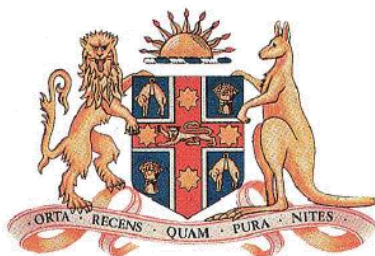
No.	Description	Maximum charge per IPART's Determination \$
1	Conveyancing Certificate Statement of Outstanding Charge	27.80
2	Property Sewer Line and stormwater drainage Diagram a) Property Sewer Line and stormwater drainage Diagrams b) Property Sewer Line and stormwater drainage Diagrams (with long section) c) Property Sewer Line and stormwater drainage Diagrams (property complex)	18.89 22.24 32.24
3	Provision of Service Location Diagrams a) Water and Sewer Location Plans b) Water and Sewer Location Plans (including long section)	22.24 27.80
4	Special Meter Reading Statement a) Manual request b) Online request	43.40 32.19
5	Billing Record Search Statement a) up to and including 5 years b) up to and including 10 years c) beyond 10 years	38.91 72.27 105.62
6	Building over or adjacent to water and sewer advice (existing structure)	56.32
7	Water reconnection (business hours only)	155.05
8	Workshop Test of Meter a) 20 mm to 80 mm b) > 80 mm	324.39 502.29

No.	Description	Maximum charge per IPART's Determination \$
9	Application for disconnection of water service a) Application b) Physical disconnection	64.16 244.45
10	Connection of Water Service a) Application for connection of water service (all sizes) b) Water service connection meter only (20 mm) c) Water service connection short and long service (20 mm) d) Water service connection short and long service (25 mm) e) Water service connection short service (32 mm) f) Water service connection long service (32 mm) g) Water service connection short service (40 mm) h) Water service connection long service (40 mm) i) Water service connection short service (50 mm) j) Water service connection long service (50 mm) k) Water service connection short service (63 mm) l) Water service connection long service (63 mm) m) Water service connection metered short service (80 mm) n) Water service connection unmetered short fire service (80 mm) o) Water service connection long metered service (80 mm) p) Water service connection unmetered long fire service (80 mm) q) Water service connection metered short service (100 mm) r) Water service connection unmetered short fire service (100 mm) s) Water service connection metered long service (100 mm) t) Water service connection unmetered long fire service (100 mm) u) Water service connection metered short service (150 mm) v) Water service connection unmetered short fire service (150 mm) w) Water service connection metered long service (150 mm)	64.16 188.97 1,457.47 1,701.81 2,046.66 2,865.69 2,046.66 2,865.69 2,464.47 3,507.69 2,464.47 3,507.69 8,130.64 7,168.63 13,992.14 12,960.13 9,494.88 7,698.43 15,078.50 13,696.90 9,977.51 8,721.69 17,342.10

No.	Description	Maximum charge per IPART's Determination \$
	x) Water service connection unmetered long fire service (150 mm)	16,086.38
11	Standpipe Hire – Security Bond	
	a) Security Bond (25mm)	453.47
	b) Security Bond (63mm)	872.60
12	Standpipe Hire – Annual Fee	
	a) 25mm	136.39
	b) 63mm	866.11
	c) Standpipe hire	62.92
13	Standpipe Water Usage Fee	2.10/kL
14	Backflow Prevention Device Application and Initial Registration	73.23
15	Inspections of new water and sewer assets (including encasements)	
	a) water and pressure sewer main	124.28 +6.52 per meter of water and pressure sewer main
	b) gravity sewer main	124.28 +8.70 per meter of gravity sewer main
16	Statement of Available Pressure and Flow	138.10
17	Location of water and sewer mains (The charge includes 2 crew members for 2 hours. Additional plant and equipment costs are by quote.)	590.92

No.	Description	Maximum charge per IPART's Determination \$
18	Plumbing and stormwater drainage Inspection:	
	a) New Sewer Connection (including residential single dwelling, unit or villa complex, commercial and industrial)	186.55
	b) Each additional WC (including residential single dwelling, unit, villa, commercial and industrial)	15.79
	c) Alterations, Caravans and Mobile Homes	170.75
	d) Sewer re-inspection	42.69
	e) Rainwater Tank Connection	69.89
19	Adjust an existing 20mm service	197.13
20	Raise/Lower Manhole inspection	58.45
21	Water or Sewer Engineering Plan Assessment:	
	a) Small Projects - Residential development ≤ 10 lots (including associated mains relocations or mains extensions to existing properties outside service area) (charged per application, water or sewer)	303.81
	b) Medium Projects > 10 and ≤ 50 lots (including associated mains relocations), new or modification to existing private sewage pumping stations or medium density development (charged per application, water or sewer)	725.00
	c) Large Projects > 50 and ≤ 150 lots (including associated mains relocations) (charged per application, water or sewer)	925.23
	d) Special Projects (roads and/or rail authority asset relocations/adjustments, new or adjustments to existing water or sewerage pumping stations, assessment of consultant reports for development within water catchment areas (NorBE) or developments > 150 lots)	3,176.15
22	Section 307 Certificate:	
	a) Development without Requirement	62.15
	b) Boundary Realign, Subdivisions or developments involving mains extensions	338.33
	c) Multi Residential Development including units, granny flats and dual occupancies	151.90
	d) Commercial Buildings, Factories, Torrens Subdivision of Dual Occupancy etc	186.44
23	Cancellation of Water and Sewer Applications	22.24

No.	Description	Maximum charge per IPART's Determination \$
24	Water and Sewer Building Plan Assessment (review building over or adjacent to water or sewer mains requirements for new structures)	138.10



Government Gazette

of the State of

New South Wales

**Number 173—Electricity and Water
Friday, 30 April 2021**

The New South Wales Government Gazette is the permanent public record of official NSW Government notices. It also contains local council, non-government and other notices.

Each notice in the Government Gazette has a unique reference number that appears in parentheses at the end of the notice and can be used as a reference for that notice (for example, (n2019-14)).

The Gazette is compiled by the Parliamentary Counsel's Office and published on the NSW legislation website (www.legislation.nsw.gov.au) under the authority of the NSW Government. The website contains a permanent archive of past Gazettes.

To submit a notice for gazettal, see the Gazette page.

Clarification Notice



1. The title of this notice is *IPART Clarification Notice No. 1 of 2021*.
2. This notice commences upon its publication in the Gazette.
3. This notice is made under clause 2.2(b) of Schedule 7 to IPART's May 2019 determination titled "Central Coast Council: Maximum prices for water, sewerage, stormwater drainage and other services from 1 July 2019" (the **2019 Determination**). It forms part of the 2019 Determination.
4. Any term which is defined under the 2019 Determination bears its defined meaning when used in this notice.
5. Central Coast Council has brought a clerical error in Tables 2.1 and 2.2 of the 2019 Determination to IPART's attention. By this notice, IPART makes the following amendments to the 2019 Determination to correct the error.
 - a) Table 2.1 in the 2019 Determination is replaced with the following:

Table 2.1 Unadjusted sewerage service charges in the Former Gosford Area

Meter size or Property type	1 July 2019 to 30 June 2020 (\$)	1 July 2020 to 30 June 2021 (\$)	1 July 2021 to 30 June 2022 (\$)
Unconnected Property	0	0	0
Unmetered Property	520.08	520.08 x CPI ₁	537.30 x CPI ₂
20mm	520.08	520.08 x CPI ₁	537.30 x CPI ₂
25mm	812.63	812.63 x CPI ₁	839.54 x CPI ₂
32mm	1,331.42	1,331.42 x CPI ₁	1,375.49 x CPI ₂
40mm	2,080.34	2,080.34 x CPI ₁	2,149.21 x CPI ₂
50mm	3,250.53	3,250.53 x CPI ₁	3,358.14 x CPI ₂
80mm	8,321.35	8,321.35 x CPI ₁	8,596.84 x CPI ₂
100mm	13,002.11	13,002.11 x CPI ₁	13,432.56 x CPI ₂

- b) Table 2.2 in the 2019 Determination is replaced with the following:

Clarification Notice

Table 2.2 Unadjusted sewerage service charges in the Former Wyong Area

Meter size or Property type	1 July 2019 to 30 June 2020 (\$)	1 July 2020 to 30 June 2021 (\$)	1 July 2021 to 30 June 2022 (\$)
Unconnected Property	0	0	0
Unmetered Property	477.73	477.73 x CPI ₁	490.32 x CPI ₂
20mm	477.73	477.73 x CPI ₁	490.32 x CPI ₂
25mm	453.99	535.64 x CPI ₁	651.99 x CPI ₂
32mm	743.81	877.59 x CPI ₁	1,068.23 x CPI ₂
40mm	1,162.21	1,371.24 x CPI ₁	1,669.10 x CPI ₂
50mm	1,815.95	2,142.56 x CPI ₁	2,607.97 x CPI ₂
80mm	4,648.82	5,484.96 x CPI ₁	6,676.41 x CPI ₂
100mm	7,263.79	8,570.24 x CPI ₁	10,431.90 x CPI ₂

Central
Coast
Council



Central Coast Council
DRAFT Playspace Strategy
2020



Playspaces are often the social core of the neighbourhood.

CSP Objective A4 - Belonging

Our Vision

The Central Coast Region has a network of high quality inclusive playspaces which contribute to active lifestyles, support social engagement, are creative, enjoyable, appropriately sited, equitably distributed and sustainably managed.

Importance

The World Health Organisation cites the importance of providing safe environments for children to engage in play-based learning which create opportunities to develop life skills that help combat intolerance, gender discrimination, and peer violence.

Children's play patterns are changing, and research shows a decline in participation in organised sport which has led to more participation in alternative activities. Children today have fewer links to the natural world - described as the 'shrinking horizons of childhood' - and increased exposure to natural areas like our parks and playspaces provide better chances for our children to have healthy successful lives.

Community Strategic Plan

Council's [Community Strategic Plan \(CSP\) - 'One - Central Coast', 2018-2028](#), was developed from extensive community consultation and has five key themes - Belonging, Smart, Green, Responsible, Liveable - which shape future activities, plans projects and services, including the planning and delivery of playspaces.

Our community have said they value playspaces and the CSP has specific objectives relating to this.

The CSP can be viewed and downloaded from Council's website, go to centralcoast.nsw.gov.au/council/forms-and-publications/community-strategic-plan

Playspaces create opportunities for connection and foster a sense of belonging
CSP Objective A2 - Belonging

Why a Strategy

This new Strategy is the result of a review of the former Wyong Shire Council (fWSC) and former Gosford City Council (fGCC) strategies and provides strategic direction for the development, and sustainable management of playspaces across the region.

We have over 260 public playspaces in parks, reserves, holiday/caravan parks and community centres. A well designed Strategy articulates a hierarchy of quality playspaces offering diverse opportunities as well as providing equitable distribution across the region.

Changes to legislation, community expectations, new trends, and the increasing urbanisation of the Central Coast will require the review of this Strategy every five (5) years.

The Role of our Playspaces

Play is for everyone, and our playspaces are often the social core of our neighbourhoods and town centres. A community's social ties can depend on the informal social contact which occurs in neighbourhood common spaces such as our parks and reserves.

Playspaces are more than the equipment; they include a 'whole of park' experience and can offer multiple activities for all abilities. They provide meeting places and activities where communities gather, socialise, exercise, and get respite from daily duties. They provide opportunity for intergenerational co-operation, tolerance, social interaction and co-existence. This assists with counteracting age stereotypes, developing emotional and social skills and supporting social integration.

It is important to provide informal facilities such as playspaces for the pre-adolescent age group as this is commonly the time when many children, particularly girls, begin to drop out of organised physical activity and become less active.

Carefully planned, designed and sustainably managed playspaces, allow children to learn, discover, socialise and test their physical abilities through play. Children learn to manage risks in a controlled environment which aids the development of life skills.



Scope

This Strategy applies to playspaces in public parks and reserves across the LGA. It includes those playspaces that are co-located with other recreation facilities such as sports fields and may include associated facilities such as basketball hoops, 'learn-to-ride' or fitness equipment. It does not include childcare centres, holiday parks and community centres.

Strategy Objectives

The Strategy objectives are to:

1. Set the direction for future planning and delivery of playspaces within the region
2. Establish the principles for the provision of quality facilities for the Central Coast
3. Outline the process for the sustainable management of playspaces

Where are the needs

The Central Coast is forecast to grow to a population of 414,615 by 2036 with the largest percentage age groups predicted to be the 5 to 9 years, and 40-44 years.

The Warnervale-Wadalba District is forecast for the greatest increase in persons 0-14 years and the Peninsula District seeing the largest population of over 65 years. This tells us we need to cater for both ends of the age spectrum with our facilities.

Currently 10.4% of the population requiring assistance are between 0-14. Eight suburbs record an above average population requiring assistance including Erina, Canton Beach, Toukley, Kanwal/ Wyongah; Charmhaven/Lake Haven, Woy Woy/Blackwall, North Gosford/Wyoming; Lake Munmorah/Chain Valley Bay

Playspace Distribution

New parks and facilities are guided by existing planning policies and strategies which have considered the current and future needs of the community including population density.

CCC has developed a hierarchy of playspace categories which serve the different residential catchments. The hierarchy reflects State Guidelines for local, district and regional open space networks and is as follows:

- Local playspace - within 400-800m walk
- District playspace - 1-2 km radius of residential catchment or 1/Social Plan District
- Regional playspace- 5-10 km radius

This assists with providing equitable distribution and variety of playspaces across Social Planning Districts (SPD). Distribution is determined by the availability, size and quality of existing open space, demographic data and the category of playspace facility proposed. The majority of CCC playspaces are in local parks.

Neighbourhood local parks accessible to communities within walking distance will remain as valuable recreation facilities in addition to larger recreational multi-use open space destinations.





Providing Quality Playspaces

The following key principles direct the provision of playspaces.

- a. **Equitable distribution** - Provision of a network of quality playspaces that ensures supply and category of playspaces meet the needs of the area.
- b. **Co-location** with other facilities such as amenities, sporting facilities, parking to maximise capacity and efficiency of use.
- c. **Well-designed** - Design that considers the context and embraces a 'whole of park' approach so that playspaces are inclusive, accessible, intergenerational, creative, and minimise maintenance to deliver fit for purpose facilities.
- d. **Sustainable** - Playspaces that are robust and consider lifecycle management of the asset.

Playspace Categories

Hierarchy - Council has developed a hierarchy of playspaces which serve different residential catchments and have different usage capacity. This ensures playspace facilities meet the diverse needs of the community.

1. **Local playspaces** - These make up 80% of the playspace network and are located within local parks within walking distance. They provide play equipment for the local community and visitors tend to stay for 1-2 hours.
2. **District playspaces** - These are medium size playspaces which provide for the Social Plan District but may also serve the region with play equipment catering to multiple age groups. They are accessible by bicycle, car, and bus and are co-located with other facilities such as parking, toilets, shared paths or sports facilities to maximize use and are inclusive. Visitors tend to stay longer than 2 hours. Examples are Sohler Park, Ourimbah, and Terrigal Rotary Park

3. **Regional playspaces** - These are currently the largest of Council's playspace network which attract and serve people across the whole region and beyond. They typically have the greatest capacity and variety of equipment, may include specialist or iconic facilities and aim to improve inclusion, activation, and social engagement across all ages, abilities and cultural groups. They can be co-located with other facilities such as community centres and sporting facilities to maximise opportunities. Visitors tend to stay half a day as they incorporate a wide array of complimentary picnic facilities, car parking and associated activities such as half-courts, skate areas and bike paths. Examples include Saltwater Creek Park, Long Jetty, Peninsula Recreation Precinct, Umina, and Canton Beach Community Park for the visually impaired.

4. **Destination Playspaces** - This is a facility that has the capacity to provide unique experiences that attract people and tourists from beyond the council boundary due to its size, iconic status and ability to provide interest and activity for most of the day. It should cater to a regional tourist catchment and requires the provision of additional supporting infrastructure and facilities such as a kiosk, amenities and parking or co-location with additional recreation experiences. There will likely be flow-on effects for nearby local businesses. The proposed Gosford Waterfront is an example of this category of facility on the Central Coast.
5. **Nature /Alternative** - These are creative, low maintenance, nature-based or innovative alternatives developed in local parks where traditional equipment has been permanently removed. The site may be re-purposed to include structural components such as 'learn-to-ride paths, robust and interactive elements or outdoor gyms, fitness equipment or a combination of elements.



Inclusive Playspaces

Inclusive playspaces provide for all abilities, gender, sex, age, or background not just access.

Accessible playspace design mainly addresses the movement needs of those with disabilities.

Council is committed to making places more inclusive and has been at the forefront of this as seen in the early development of places such as Saltwater Creek Park, Long Jetty, Peninsula Recreation Precinct Umina, and Canton Beach Community Park for the visually impaired.

This practice of providing inclusive playspaces will continue in line with the NSW Govt 2018 'Everyone can Play' guidelines and the Central Coast Council Disability Inclusion Strategy to meet the needs of our diverse range of users.

All new district and regional playspaces aim to be inclusive and address the 'Can I get there, Can I stay, Can I play' principles.

The NSW Guidelines can be viewed online by going to everyonecanplay.nsw.gov.au

Celebrate and continue to create opportunities for inclusion where all people feel welcome and participate in community life.

CSP Objective A2 - Belonging

Intergenerational Playspaces

Intergenerational playspaces focus on creating spaces that provide common activities for both the young and old to support informal physical activity throughout a lifetime. The decrease in movement time amongst families due to the changing circumstances of modern living, can be lifelong and because motor development is similar amongst young and old, experts recommend activities focusing on strength and coordination.

The benefits of intergenerational meeting places and activities that challenge not only children, but also the skill and fitness of parents and grandparents will be catered for within CCC's network of playspaces.

On the Central Coast, the number of people aged over 60 is expected increase and comprise 28.9% of the population by 2036. The need for these intergenerational playspaces will increase.

Intergenerational playspaces are inclusive as they foster social organisation and co-existence rather than those with the typical age-specific facilities, thereby counteracting age stereotypes, and promoting, social integration, tolerance and emotional and social skills.



Supporting Infrastructure

Supporting infrastructure enables a 'whole of park' and inclusive approach to maximise the usability, enjoyment and accessibility of playspaces.

CCC endeavours to use existing infrastructure in proximity to playspaces for efficiency and cost.

The typical supporting infrastructure and playspace category it may be associated with include:

- a. Fencing/ natural barriers – as required for safety or restriction
- b. Shade shelters – District, Regional
- c. Natural shade – all playspaces
- d. Picnic shelters – District, Regional
- e. Seating – all playspaces
- f. Drinking water – District, Regional
- g. Car parking – Regional, some District if existing
- h. Amenities/Toilet Blocks – Regional or as existing co-location
- i. Signage – at all playspaces
- j. Lighting – not provided
- k. Paths – all playspaces
- l. Exercise/fitness equipment – assessed as required

Linking nature playspaces with environmental programs – to play and learn!

CSP Theme Green

Sustainable Management

Council has developed a 20 year renewal program to sustainably manage the lifecycle of playspaces which provides a long term strategy for repair, replacement and upgrade. This is informed by:

- Operational inspections and routine maintenance conducted every 3 months (including vandalism & graffiti)
- An independent condition and compliance audit conducted every 3 years.

The playspace management program is not a static management tool or system. It is a dynamic program subject to change and modification as playspaces evolve, legislation and expectations of the community change. It is reviewed every three years to ensure the key directions are consistent with community needs.

Council manages risk by ensuring that the design, construction and maintenance of playspaces comply with national and state legislation and guidelines.





Strategic Planning Actions

The following key strategic actions are proposed to realise the full potential of existing facilities.

Short Term

- Investigate opportunities to provide future playspaces in the suburbs of Erina, North Avoca, Bateau Bay (east) and Lake Haven.
- Continue the 20 year playspace renewal program and 3 year independent condition audits to inform the capital works program.
- Incorporate intergenerational playspace design as part of new regional playspace projects to address the demographic demand at both ends of the 5 year age group, (> 65 and 5-9yr old) and foster intergenerational co-operation and inclusion.
- Develop CCC Playspace Design for Sustainability Guidelines to incorporate into design and construction contracts and promote consistent design principles.
- Improve access in existing local playspaces within districts where there is a higher than average proportion of people needing mobility assistance.
- Provide natural shade in all playspace designs and develop a tree planting program within reserves to support the provision of shade near playspaces.

Long Term

- Develop a long term sustainable and affordable program of improving access in existing local playspaces where there are deficiencies
- Investigate linking inclusive, regional and nature playspaces to Councils Tourism Opportunity Plan programs to improve activation and awareness of our spaces.
- Develop a program for activating nature playspaces within Council's community outdoor learning programs.
- Develop a program of works for the inclusion of exercise stations in association with shared paths
- Actively pursue partnership/grant opportunities to deliver playspace outcomes

We are listening and delivering on what the community has asked for as outlined in Council's Community Strategic Plan

CSP Objective A1 - Belonging



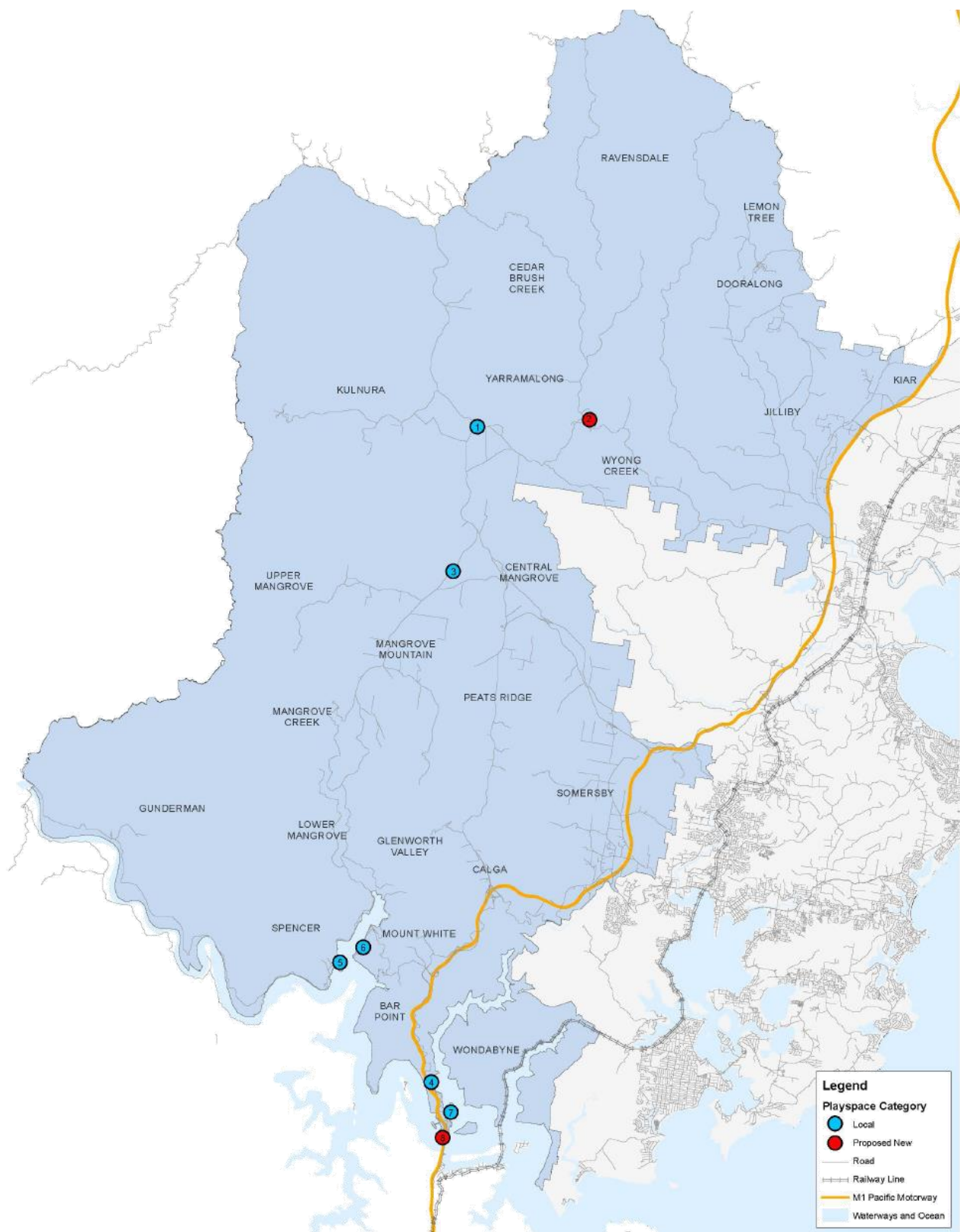
Playspace Locations

The following maps and tables articulate the playspace distribution across the region based on existing facilities and future development.

Distribution aligns with residential density and for some social planning districts with limited sites, upgrades of existing playspaces ensures provision is met.

1. Mountains and Valleys District

Item	Name	Suburb	Category
1	Kulnura Pioneer Park	Kulnura	Local
2	Jack Gear Reserve	Yarramalong	Proposed New
3	Bloodtree Oval	Mangrove Mountain	Local
4	Cheero Point Playground	Cheero Point	Local
5	Spencer Waterfront	Spencer	Local
6	Wendoree Park Playground	Wendoree Park	Local
7	Mooney Mooney Playground	Mooney Mooney	Local
8	Deerubbun Mooney Mooney	Mooney Mooney	Proposed New



DISCLAIMER

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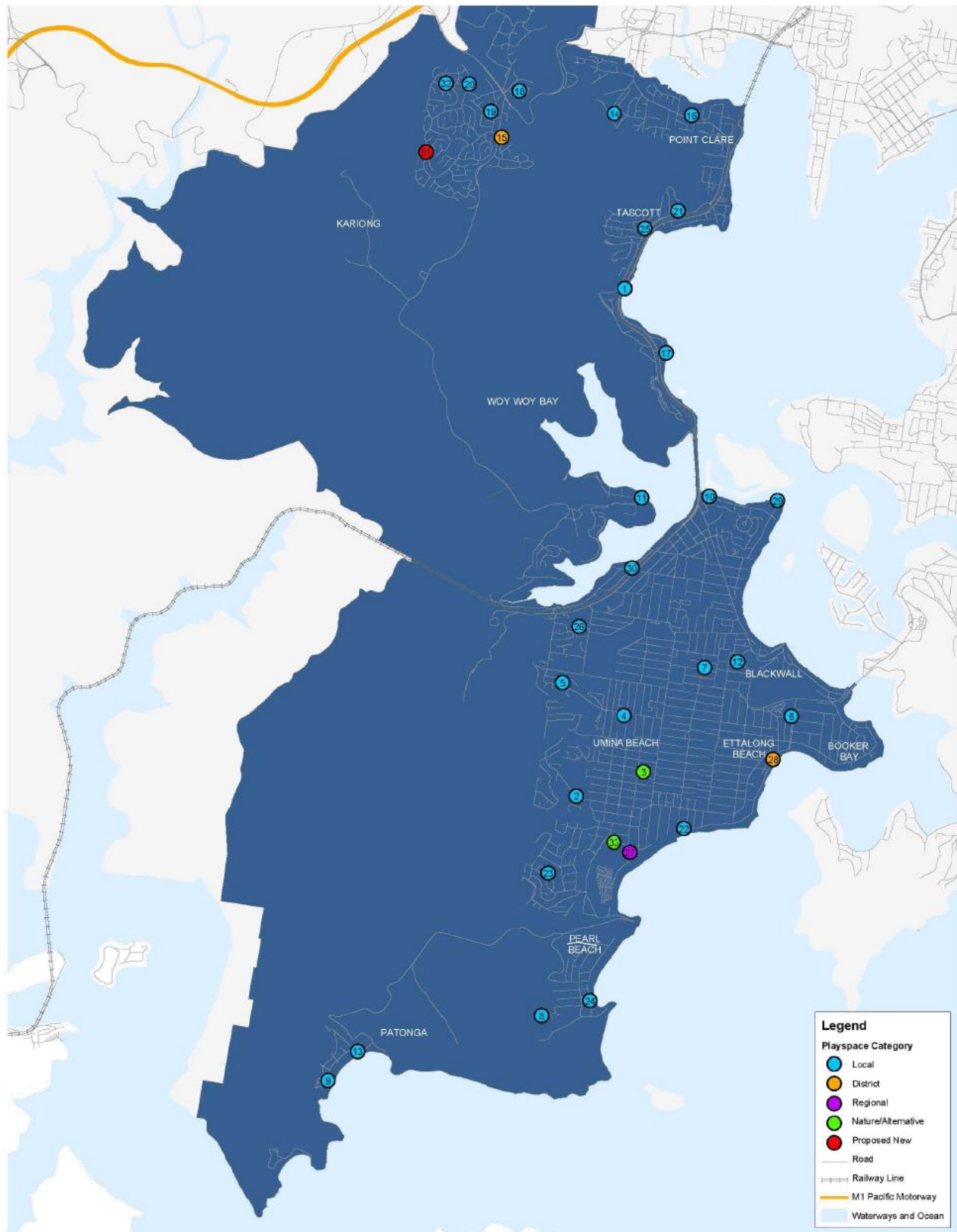
Coordinate System: GDA 1994 MGA Zone 56
Projection: Transverse Mercator

0 1.5 3 6
Kilometers



2. West Brisbane Water & Peninsula

Item	Name	Suburb	Category
1	Koolewong Waterfront Reserve	Koolewong	Local
2	Brisbane Avenue Playground	Umina Beach	Local
3	Australia Avenue Playground	Umina Beach	Nature/Alternative
4	Vernon Park	Umina Beach	Local
5	Lentara Road Playground	Umina Beach	Local
6	Ettalong Oval	Ettalong Beach	Local
7	Trafalgar Avenue Playground	Woy Woy	Local
8	Pearl Beach Tennis Courts	Pearl Beach	Local
9	Patonga Caravan And Camping Area	Patonga	Local
10	Pelican Park	Woy Woy	Local
11	Gurdon Reserve	Woy Woy Bay	Local
12	Wallaby Playground	Blackwall	Local
13	Patonga Beach Foreshore	Patonga	Local
14	Wendy Drive Playground	Point Clare	Local
15	Kariong Progress Hall Playground	Kariong	District
16	Fagan Park	Point Clare	Local
17	Couche Park	Koolewong	Local
18	Jarrah Park	Kariong	Local
19	Parry Park	Kariong	Local
20	Kariong Recreation Area	Kariong	Local
21	Melaleuca Park/Seabrook Reserve	Tascott	Local
22	W L Lloyd Park	Umina Beach	Local
23	Cowper Road Playground	Umina Beach	Local
24	Pearl Parade Playground	Pearl Beach	Local
25	Murrumbooe Place Playground	Tascott	Local
26	Nambucca Drive Playground	Woy Woy	Local
27	Umina Recreation Area	Umina Beach	Regional
28	Ettalong Beach Waterfront Reserve	Ettalong Beach	District
29	Woy Woy Lions Park	Woy Woy	Local
30	Stoney Park	Woy Woy	Local
31	Peppermint Park	Kariong	Proposed New
32	Nullawa Park	Kariong	Local
33	Umina Tennis Courts	Umina Beach	Nature/Alternative



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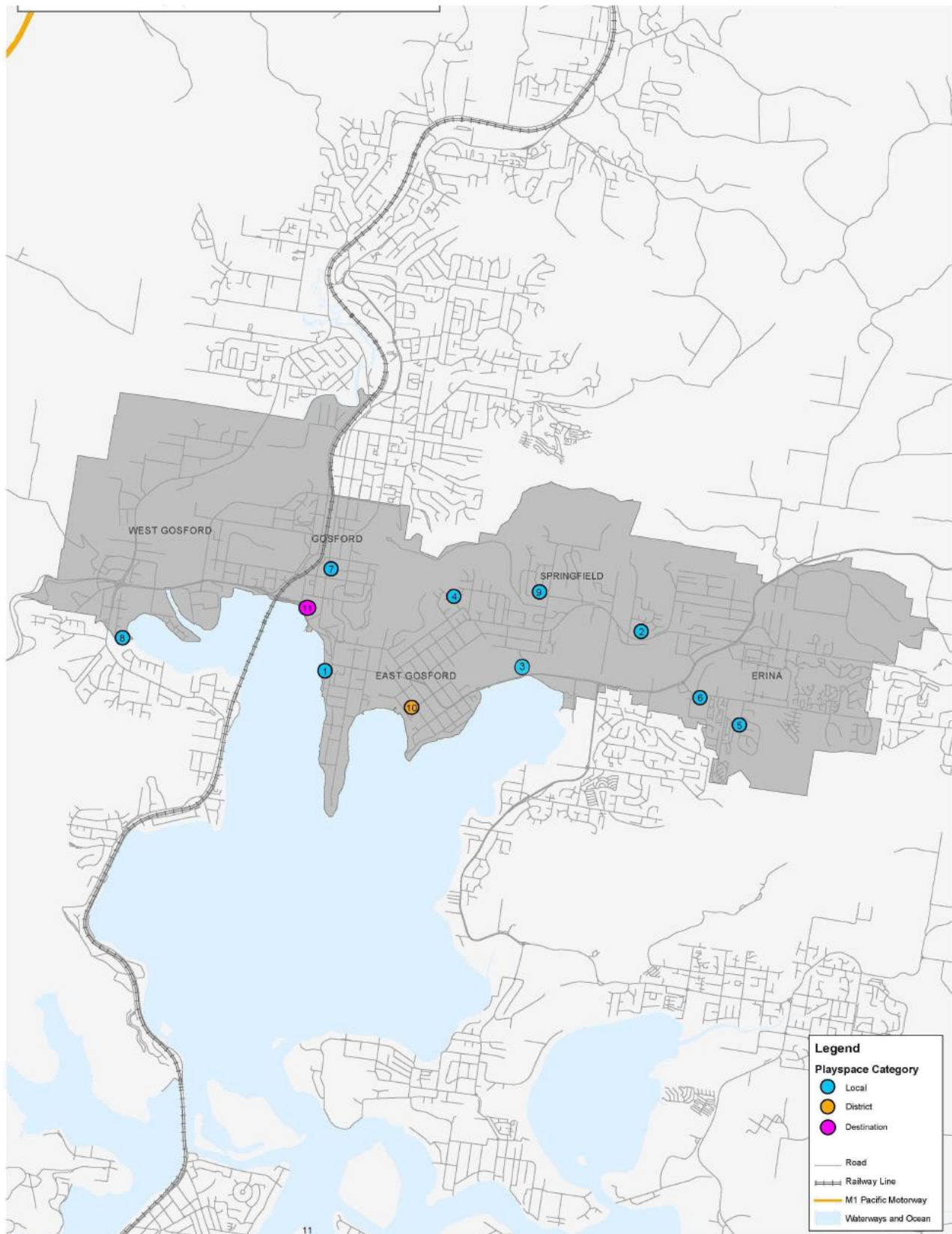
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Kilometers



3. Gosford Central

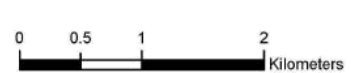
Item	Name	Suburb	Category
1	Gosford Lions Park	Gosford	Local
2	Mahogany Close Playground	Springfield	Local
3	Hylton Moore Park	East Gosford	Local
4	Sullens Avenue Playground	East Gosford	Local
5	Bronzewing Drive Reserve	Erina	Local
6	Erina Oval	Erina	Local
7	Kibble Park	Gosford	Local
8	Uratta Street Playground	West Gosford	Local
9	Bushlands Avenue Playground	Springfield	Local
10	Elizabeth Ross Park	East Gosford	District
11	Leagues Club Field	Gosford	Destination



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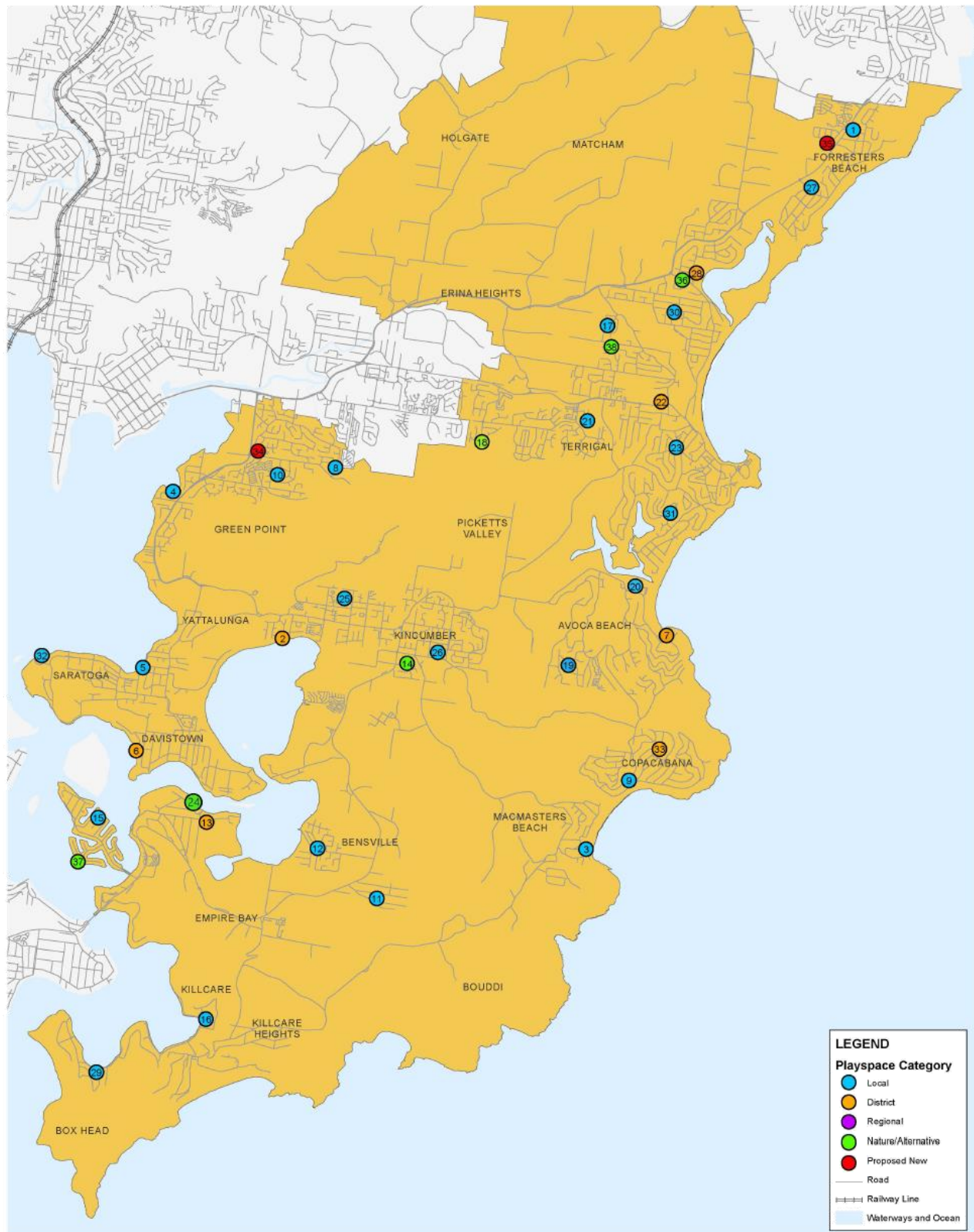
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4. East Brisbane Water and Coastal District

Item	Name	Suburb	Category
1	Albatross Close Reserve	Forresters Beach	Local
2	Broadwater Park	Kincumber	District
3	Benavie Reserve	Macmasters Beach	Local
4	Bayside Drive Reserve	Green Point	Local
5	Jirrambah Avenue Playground	Saratoga	Local
6	Illoura Reserve	Davistown	District
7	Ross Park	Avoca Beach	District
8	Goondari Reserve	Green Point	Local
9	Shaun Brinklow Park	Copacabana	Local
10	Greenvale Road Playground	Green Point	Local
11	Yarram Road Playground	Bensville	Local
12	Ben Davis Reserve	Bensville	Local
13	Empire Bay Tennis Court	Empire Bay	District
14	Pinyari Close Playground	Kincumber	Nature/Alternative
15	Attunga Close Park	St Huberts Island	Local
16	Stanley Street Playground	Killcare	Local
17	Wycombe Road Playground	Terrigal	Local
18	Bellbird Park	Terrigal	Nature/Alternative
19	Walder Crescent Playground	Avoca Beach	Local
20	Heazlett Park	Avoca Beach	Local
21	Duffys Reserve	Terrigal	Local
22	Terrigal Rotary Park	Terrigal	District
23	Drummer Parry Park	Terrigal	Local
24	Sorrento Road Reserve	Empire Bay	Nature/Alternative
25	Tuross Close Reserve	Kincumber	Local
26	The Lavender Patch	Kincumber	Local
27	Archibold Park	Forresters Beach	Local
28	Wamberal Park	Wamberal	District
29	Turo Reserve	Pretty Beach	Local
30	Rysdyk Parade Playground	Wamberal	Local
31	Palm Gully Park	North Avoca	Local
32	Saratoga Oval	Saratoga	Local
33	Susan Fahey Park	Copacabana	District
34	Sun Valley Park	Green Point	Proposed New
35	Forresters Beach Park	Forresters Beach	Proposed New
36	Wamberal Memorial Hall	Wamberal	Nature/Alternative
37	Solstice Place Reserve	St Huberts Island	Nature/Alternative
38	Cheryl Avenue Playground	Terrigal	Nature/Alternative



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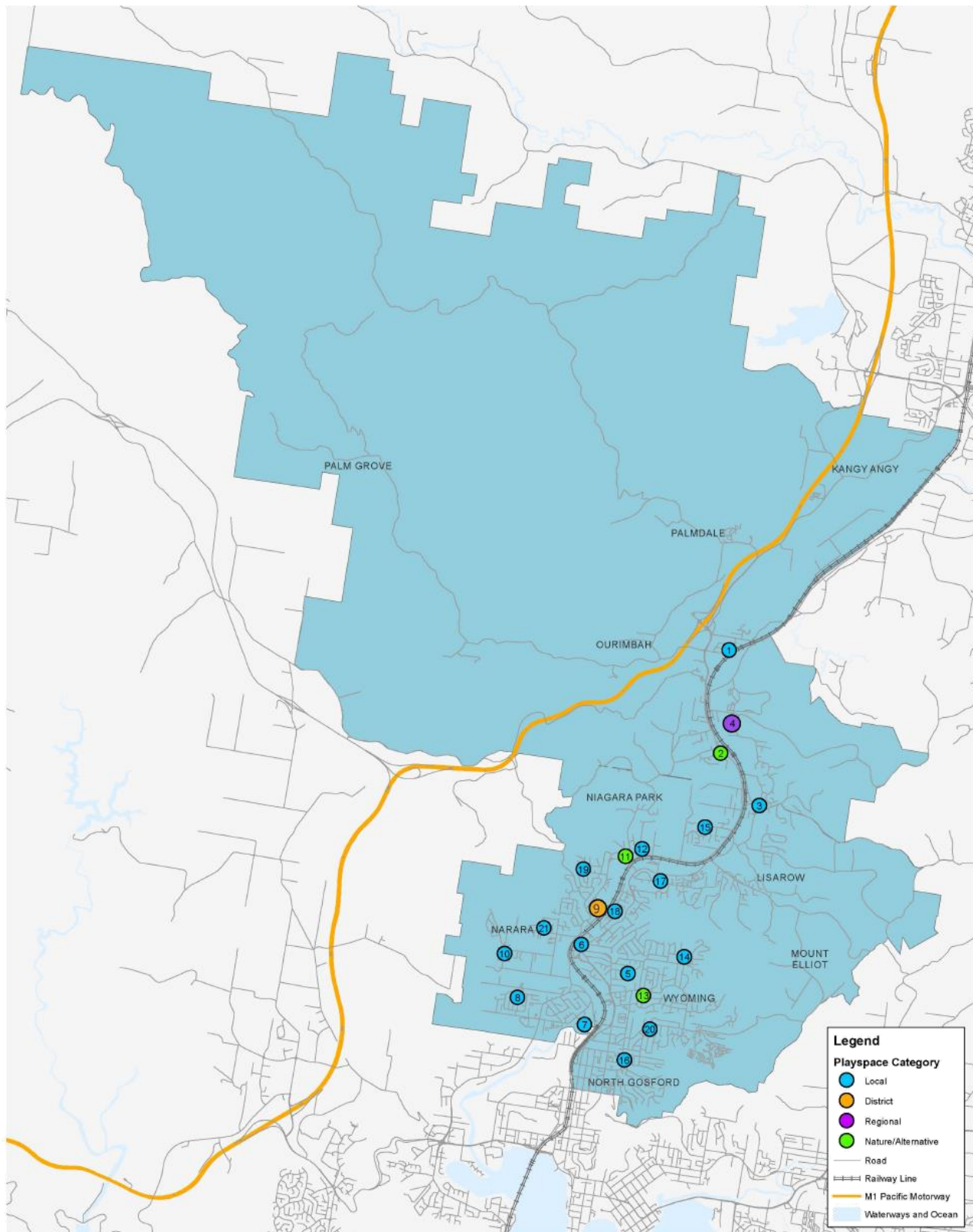
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5. Narara Valley and Ourimbah District

Item	Name	Suburb	Category
1	Lara Close Reserve	Ourimbah	Local
2	Lions Park - Pacific Hwy	Ourimbah	Nature/Alternative
3	Cutrock Park	Ourimbah	Local
4	Bill Sohler Park - Ken Cook Way	Ourimbah	Regional
5	Alan Davidson Park	Wyoming	District
6	Goonak Parade Playground	Narara	Local
7	Gavenlock Oval	Narara	Local
8	Mitchell Park	Narara	Local
9	Willari Avenue Playground	Narara	District
10	Treeline Close Playground	Narara	Local
11	Delaware Road Playground	Niagara Park	Nature/Alternative
12	Condula Park	Lisarow	Local
13	Orange Parade Playground	Wyoming	Nature/Alternative
14	Pangari Close Playground	Wyoming	Local
15	Cambourn Drive Playground	Lisarow	Local
16	Jarrett Street Playground	North Gosford	Local
17	Caroline Cox Reserve	Lisarow	Local
18	Karina Drive Playground	Narara	Local
19	Wyunda Court Playground	Narara	Local
20	Maidens Brush Oval	Wyoming	Local
21	Canning Park - Lunderson Drive	Narara	Local



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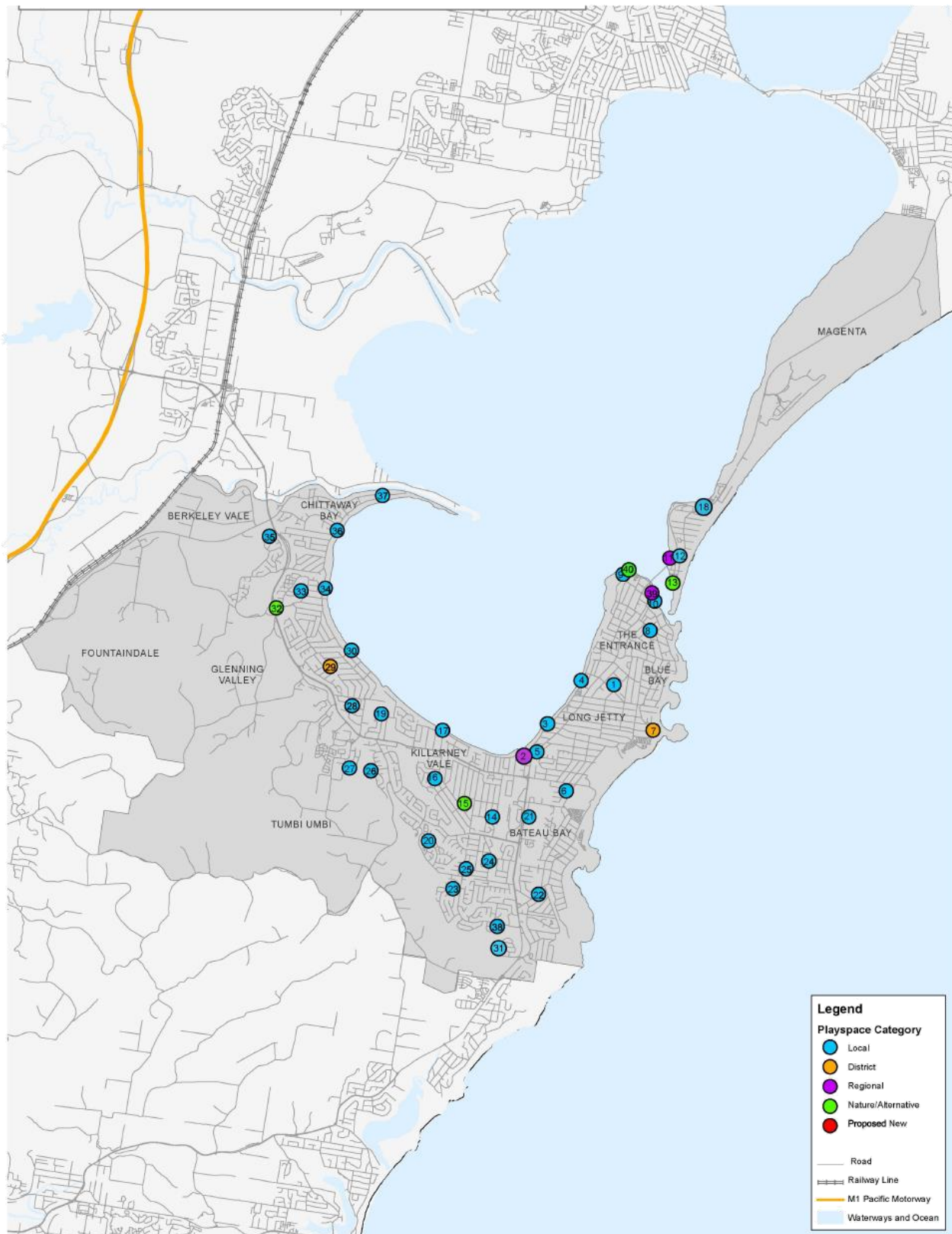
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6. Southern Lakes and The Entrance District

Item	Name	Suburb	Category
1	Jubilee Oval	Long Jetty	Local
2	Saltwater Creek Reserve	Long Jetty	Regional
3	Foreshore Reserve Elsemier St	Long Jetty	Local
4	Foreshore Reserve Archbold St	Long Jetty	Local
5	Lions Park (Rocket Park)	Long Jetty	Local
6	Earl St Reserve	Shelly Beach	Local
7	Swadling Park	Toowoan Bay	District
8	Shore Park	The Entrance	Local
9	Picnic Point Reserve	The Entrance	Local
10	Memorial Park East	The Entrance	Local
11	Terilbah Reserve	The Entrance North	Regional
12	Walter And Edith Dennis Park	The Entrance North	Local
13	Karagi Point	The Entrance North	Nature/Alternative
14	Mccoll Park	Killarney Vale	Local
15	Pioneer Park	Killarney Vale	Nature/Alternative
16	Avery St Reserve	Killarney Vale	Local
17	Foreshore Reserve	Killarney Vale	Local
18	The Entrance North Recreation Reserve Trust	The Entrance North	Local
19	Adelaide Oval Reserve	Killarney Vale	Local
20	The Cottage Playground	Bateau Bay	Local
21	Edsacc Oval	Bateau Bay	Local
22	Wandella Ave	Bateau Bay	Local
23	Sir Joseph Banks Oval	Bateau Bay	Local
24	Apex Park Avignon Reserve	Bateau Bay	Local
25	Bateau Bay Mini Park	Bateau Bay	Local
26	Parkland Garden Reserve	Tumbi Umbi	Local
27	Blue Crane CI Reserve	Tumbi Umbi	Local
28	Watson Park	Berkeley Vale	Local
29	Kurraba Oval /Tennis Courts	Berkeley Vale	District
30	Ewen Howlett Reserve	Berkeley Vale	Local
31	Bateau Bay AFL Oval	Bateau Bay	Local
32	Berkeley Park	Berkeley Vale	Nature/Alternative
33	Myrtle Brush Park	Berkeley Vale	Local
34	Bluebell Park	Berkeley Vale	Local
35	Ashwood Reserve	Glenning Valley	Local
36	Lions Park	Chittaway Bay	Local
37	Aloha Dr Reserve	Chittaway Bay	Local
38	Pat Morley Oval	Bateau Bay	Local
39	Memorial Park West	The Entrance	Regional
40	Picnic Point Reserve - Spacenet	The Entrance	Nature/Alternative



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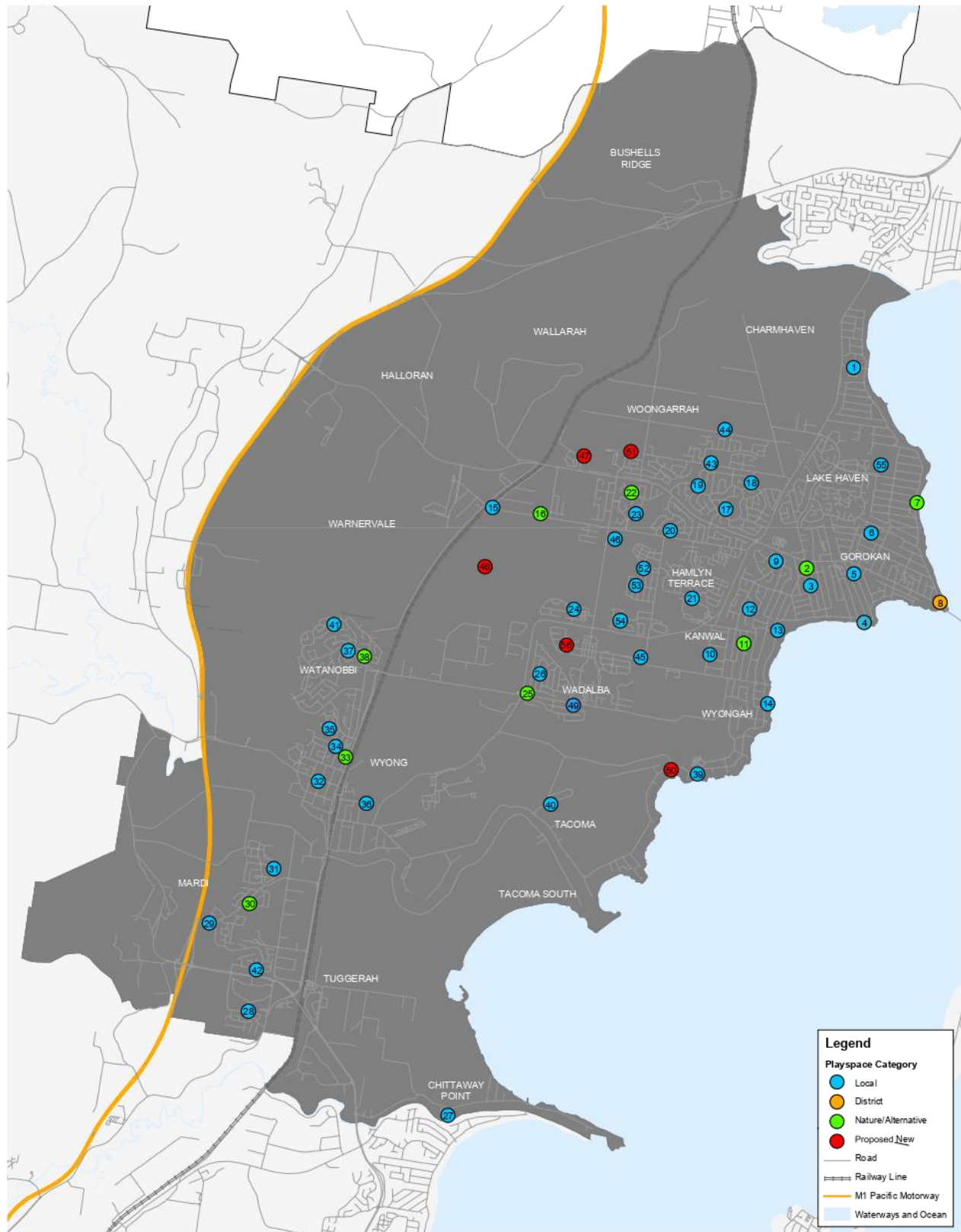
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Kilometers



7. Wyong Warnervale and Gorokan District

Item	Name	Suburb	Category
1	Charmhaven Park - Parkside Drv Reserve	Charmhaven	Local
2	Arlington St Reserve	Gorokan	Nature/Alternative
3	Mini Park - Vena St Reserve	Gorokan	Local
4	Dalnott Reserve - Pipeclay Pt	Gorokan	Local
5	Brennon St Reserve	Gorokan	Local
6	Gorokan Community Park	Gorokan	Local
7	Rowan Park - Hilary Park The Corso	Gorokan	Nature/Alternative
8	Wallarrah Point Peace Park	Gorokan	District
9	Walker Park - Walker Ave	Kanwal	Local
10	Kanwal Oval	Kanwal	Local
11	Swan St Reserve	Kanwal	Nature/Alternative
12	Dean Ave Reserve	Kanwal	Local
13	Craigie Park	Wadalba	Local
14	Oakland St Reserve	Wyongah	Local
15	Warnervale Station Park	Warnervale	Local
16	Wanervale Athletic Field	Warnervale	Nature/Alternative
17	Mataram Ridge Park - Lupin Close	Woongarra	Local
18	Applegum Park - Planetree Cres	Woongarra	Local
19	Peppercorn Ave Reserve	Woongarra	Local
20	Highland Cres Reserve	Hamlyn Terrace	Local
21	Skyhawk Ave Reserve	Hamlyn Terrace	Local
22	She Oak Close Reserve	Hamlyn Terrace	Nature/Alternative
23	Oregon Place Reserve	Hamlyn Terrace	Local
24	Willow Park - Daphne Close	Hamlyn Terrace	Local
25	Settlement Drive Reserve	Wadalba	Nature/Alternative
26	Owl Park	Wadalba	Local
27	Sunshine Reserve	Chittaway Point	Local
28	Tonkiss St Reserve	Tuggerah	Local
29	Woolmers Cres Reserve	Mardi	Local
30	Mathew Cct Reserve	Mardi	Nature/Alternative
31	Brushwood Circuit	Mardi	Local
32	Frank Ballance Anzac Ave	Wyong	Local
33	Apex Park Pacific Hwy	Wyong	Nature/Alternative
34	Owen Ave Reserve	Wyong	Local
35	Woodward Ave Reserve	Wyong	Local
36	Baker Park	Wyong	Local
37	Guardian Road Reserve (Harrington Close)	Watanobbi	Local
38	Brent Close Reserve	Watanobbi	Nature/Alternative
39	Tuesday St Reserve	Tuggerawong	Local
40	Hillcrest Ave Reserve	Tacoma	Local
41	Spotted Gum Reserve	Watanobbi	Local
42	Woodbury Park Estate	Mardi	Local
43	Woongarra Community Park	Woongarra	Local
44	Woongarra Sports Facility	Woongarra	Local
45	Wadalba Sports Facility	Wadalba	Local
46	Hamlyn Terrace Sporting Fields	Hamlyn Terrace	Local
47	Hilltop Park - Hakone Rd	Woongarra	Proposed New
48	Virginia Road Park	Warnervale	Proposed New
49	Voyager Street Park	Wadalba	Local
50	Tuggerawong Road Reserve (Warner Ave)	Tuggerawong	Proposed New
51	Ridgetop Park	Woongarra	Proposed New
52	Xavier Park	Hamlyn Terrace	Local
53	Isaac Park	Hamlyn Terrace	Local
54	Loretto Way Park	Hamlyn Terrace	Local
55	Lake Haven Recreational Centre	Lake Haven	Local
56	Van Stappen Road	Wadalba	Proposed New

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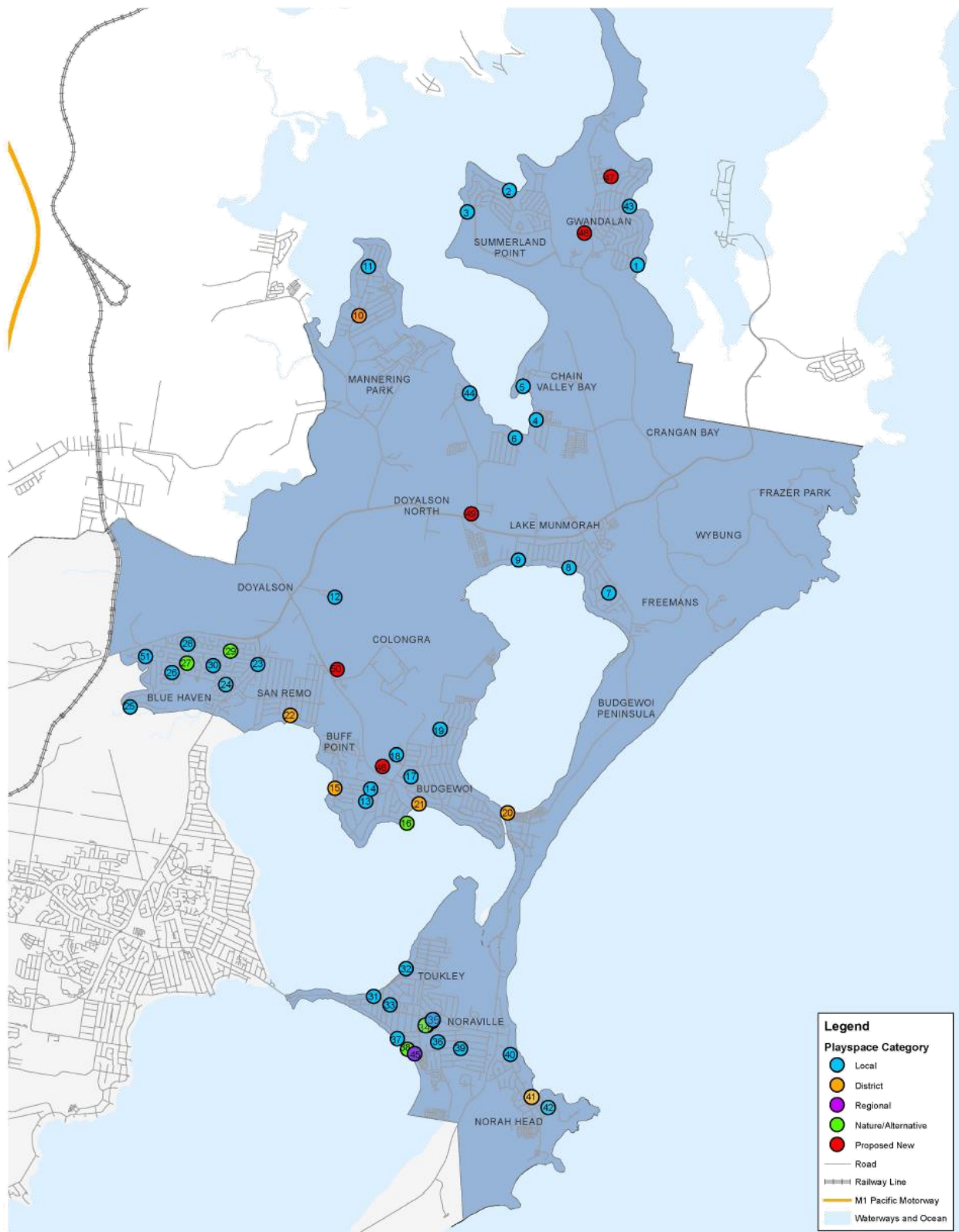
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8. Northern Lakes, San Remo - Budgewoi & Toukley

Item	Name	Suburb	Category
1	Lions Park - Gambam Rd	Gwandalan	Local
2	Boat Harbour Reserve	Summerland Point	Local
3	Sandy Beach Reserve	Summerland Point	Local
4	Mullaway Rd Reserve	Chain Valley Bay	Local
5	Sunset Parade Reserve	Chain Valley Bay	Local
6	Joshua Porter Reserve	Chain Valley Bay	Local
7	Patrick Kelly Reserve	Lake Munmorah	Local
8	Tom Burke Reserve - Anita Ave	Lake Munmorah	Local
9	Colongra Bay Rd Reserve	Lake Munmorah	Local
10	Mannerling Park Courts	Mannerling Park	District
11	James Vale Reserve	Mannerling Park	Local
12	Denman St Reserve	Doyalson	Local
13	Mootay St	Buff Point	Local
14	Scout Hall Park	Buff Point	Local
15	Edgewater Park	Buff Point	District
16	Green Point Reserve - Buff Point Ave	Buff Point	Nature/Alternative
17	Scenic Circle Reserve	Budgewoi	Local
18	Carmel Ave Reserve	Halekulani	Local
19	Arnold Close Reserve	Halekulani	Local
20	Mackenzie Reserve	Budgewoi	District
21	Woodland Parkway Reserve - Sonoma Rd	Budgewoi	District
22	John Pete Howard Reserve	San Remo	District
23	Callen Ave Reserve	San Remo	Local
24	Marsden Rd Reserve - Miller Cres	Blue Haven	Local
25	Pump Station Park	Blue Haven	Local
26	Lady Laurel Dr Reserve	Blue Haven	Local
27	Colorado Drv Reserve	Blue Haven	Nature/Alternative
28	Wongala Ave Reserve	Blue Haven	Local
29	Redgum Res Elkington Drive	Blue Haven	Nature/Alternative
30	St Lawrence Ave Reserve	Blue Haven	Local
31	Toukley Gardens - Main Rd	Toukley	Local
32	Osbourne Park - Peel Street	Toukley	Local
33	Toukley Village Green	Toukley	Local
34	Heador St Reserve	Toukley	Nature/Alternative
35	Toukley Skate Park - Ray St	Toukley	Local
36	Harry Moore Oval	Toukley	Local
37	Canton Beach Foreshore Reserve (3) West	Canton Beach	Local
38	Canton Beach Foreshore Reserve (2) Middle	Canton Beach	Nature/Alternative
39	Irene Pde Reserve	Noraville	Local
40	Jenny Dixon Reserve	Norah Head	Local
41	Mazlin Reserve	Norah Head	District
42	Young St Reserve	Norah Head	Local
43	Gwandalan Lioness Park	Gwandalan	Local
44	Kingfisher Reserve	Kingfisher Shores	Local
45	Canton Beach Foreshore Reserve (1) All Access	Canton Beach	Regional
46	Colongra Sporting Facility	Colongra	Proposed New
47	Fairwater Drive	Gwandalan	Proposed New
48	Tunkuwallin Oval	Gwandalan	Proposed New
49	Lake Munmorah Playspace	Doyalson North	Proposed New
50	Koala Park	Colongra	Proposed New
51	Spring Creek Reserve (Bayami Reserve)	Blue Haven	Local



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**Central Coast Council**

2 Hely Street, Wyong | 49 Mann Street, Gosford

P 1300 463 954

E ask@centralcoast.nsw.gov.au

W centralcoast.nsw.gov.au

Amendments to Playspace Strategy

Amendments made to the draft Playspace Strategy following consultation:

1. Amend the following playspaces to reflect correct category of 'local':
 - a. Young Street Reserve, Norah Head;
 - b. Heazlett Park, Avoca Beach;
 - c. Marsden Road/ Miller Crescent Reserve, Blue haven;
 - d. Walder Crescent Reserve, Avoca Beach;
 - e. Dalnott Reserve, Gorokan;
 - f. Green Point Reserve, Buff Point;
 - g. Walter and Edith Denniss Reserve, North Entrance.
2. Amend the following playspaces to reflect correct category of 'district':
 - a. Mazlin Reserve, Norah Head;
 - b. Ross Park, Avoca Beach;
 - c. Alan Davison Oval, Wyoming.
3. Add the following playspaces omitted from the plan:
 - a. Halekulani Oval - local playspace
 - b. Lake Haven Recreation Centre - local playspace
4. Remove the following as they are not playspaces:
 - a. George Fulcher Reserve, Killarney Vale
 - b. Shirley Street Reserve, Ourimbah
 - c. Ted Doyle Oval, Berkeley Vale
5. Remove the following playspace as it is not a Council asset:
 - a. Dooralong Hall
6. Amend Rees Street Reserve to Peppermint Park due to specifying an incorrect name originally noted in the Strategy.

7. Correct the name 'Colongra Bay Oval' to 'Colongra Sporting Facility' due to specifying an incorrect name originally noted in the Strategy.
8. Correction of maps and tables to represent amendments as outlined in points 1 to 7 above.
9. Add text under the heading 'Short Term' on page 8 to include: " Investigate opportunities to provide future playspaces in the suburbs of Erina, North Avoca, Bateau Bay (east) and Lake Haven.
10. Action Council resolutions 479/20 and 480/20, by adding the following text on page 4 under Playspace Distribution: "Neighbourhood local parks accessible to communities within walking distance will remain as valuable recreation facilities in addition to larger recreational multi-use open space destinations."
11. Removal of long-term action "Investigate the development of a destination playspace for the region as a tourist destination and to meet community demand" due to the NSW State Government developing the destination playspace at Gosford waterfront.

SUMMARY OF SUBMISSIONS ON PLAYSACE STRATEGY DURING EXHIBITION PERIOD

Item Number	Date received	Suburb	SUBMISSION COMMENTS SUMMARISED	CCC RECOMMENDATIONS
SUBMISSIONS THROUGH YVOC				
1	14/08/2020	Bar Point NSW 2083	Support for the document and the general principles and objectives of the plan. Request to look at high growth areas across the LGA. Request for facilities at Bar Point.	Review of facilities in the Bar Point area (Mountains and Valleys) will form part of the future review of the Strategy.
2	30/07/2020	Bateau Bay	Very happy with current work across the LGA. Request for upgrade at McColl Park	This will form part of the 20 year renewal program
3	10/08/2020	Bateau Bay	Support for principles and objectives of the strategy. Local playspaces are important. Request to consider equipment for under 3yo in designs. Request for facilities at Shelly Beach. Also request for coffee nearby.	This will form part of the 20 year renewal program
4	20/07/2020	Berkeley Vale	Request for Bluebell Park, Lakedge to be replaced	This will form part of the 20 year renewal program
5	14/08/2020	Berkeley Vale	Request for Bluebell Park, Lakedge to be replaced. Suggestion for inclusivity to include ramps for children and adults with mobility issues to use.	This will form part of the 20 year renewal program
6	12/08/2020	Blue Haven	Requests that all playspaces have toilets and bubblers. Would like the Council to consider the benefits of playspaces to struggling communities and improve existing playspaces in those places.	Toilets are only supplied at district and regional facilities where larger numbers attend and stay for longer periods.
7	16/08/2020	Blue haven	Request for upgrade on Waterhen Drive, Blue-Haven	This will form part of the 20 year renewal program
8	14/08/2020	Budgewoi	Well done on providing so many new and upgraded playspaces throughout the Central Coast. Would love to see a better, bigger playground in Budgewoi.	This will form part of the 20 year renewal program
9	16/07/2020	Cedar brush creek	Support for Jack Gear Reserve playspace. The community is rapidly growing and school has doubled in the last 2-3 years and would assist with tourism.	Included in the Strategy
10	14/08/2020	Central Coast Region	CCC Road Safety comments. The strategy has a well thought out sustainable management and maintenance plan. It is requested that maintenance of road safety signage at playspaces is incorporated into the overall playspace maintenance budget. Overall there seems to be appropriate distribution of playspaces. Request review of Somersby (Mountains and Valleys District) which doesn't have a current or proposed playspace, and Southern Lakes and The Entrance District – which has two "Regional" playspaces although there are none in East Brisbane Water and Coastal District which is quite heavily populated. Gosford Central area – this district doesn't include a Nature/Alternative playspace.	There is currently a sufficient supply of playspaces in the Southern Lakes & The Entrance Social Planning District - including one (1) district playspace, and two (2) regional playspaces. The Swaddling Park playspace at Toowoona Bay is currently being upgraded to a district level facility. There is a new regional facility proposed at Sun Valley park in the East Brisbane Water and Coastal District. Review of facilities in the Somersby area (Mountains and Valleys) will form part of the future review of the Strategy.
11	13/08/2020	Charmhaven	Support for strategy principles and objectives. Request Committee involvement in building and development applications. Local playspaces should remain and not be impacted or removed because of development of sports facilities such as is occurring at the tennis club at Charmhaven Park at Parkside Drv. Leave the open space and don't build permanent structures that take away the open space for families and children.	Included in the Strategy

12	13/08/2020	Cherro Point	Support for strategy principles and objectives. Request for destination playspace near Peat Island. Request for Deerubbin Reserve Playspace to be a district level one to capture tourists from Sydney	This has been considered as part of new development
13	13/08/2020	East Gosford	Support for principles and objectives of the Strategy. Supports the importance of both local and larger playspaces. Requests consultation on playspaces being developed in their suburb. Requests a Destination Playspace central to both north and south residential areas. There should be a playground and nature reserve in every suburb. Toilets in as many playgrounds as possible.	Consultation occurs as part of the initiation phase of project management of playspace construction. The district playspace at Ourimbah is central to north and south and is proposed in the Strategy for investigation for future expansion.
14	15/07/2020	Erina	Request for a playspace at Erina/Terrigal. There is a distinct lack of playgrounds between Jessie Hurley Drive and Terrigal Park on Terrigal Drive - it's very unfair. Council should strongly consider allocating some funds to two or three small playgrounds in this region	Include in short term actions in the Strategy to investigate opportunities as this is a highly populated area
15	23/07/2020	GOSFORD	A comprehensive document but could include a lot more existing parks and areas near Gosford. A good idea to promote playspace champions. Include some adult exercise equipment near Gosford similar to recently installed Buglo in Fagan's Park.	This will form part of the 20 year renewal program
16	30/07/2020	Holgate	Support for strategy principles and objectives. Different equipment for all ages and shade, and seating and also facilities would be great. There is no play equipment in Holgate or Matcham for any age group.	This will form part of the 20 year renewal program
17	16/07/2020	Kariong	Support for Strategy principles and objectives. Happy to read there will be another playspace in Kariong. I feel so cut off up here, and since we are surrounded by major roads the only way we can connect up with the better playgrounds is by travelling in a car. Which isn't very sustainable. Since Mt Penang gardens is a drawcard for tourists would it be possible to eventually get a regional playspace there? I am surprised the play area next to the community hall in Kariong is listed as district. I would have thought the one at the recreation centre would have been listed as district as it is connected to a well used sports field. And I believe would also be well used as there is so much pedestrian traffic in this area with people walking through the oval to Mt Penang gardens	Include in short term actions in the Strategy to investigate opportunities as this is a highly populated area
18	12/08/2020	Killarney Vale	Requests playspaces for under 12month old	This will form part of the 20 year renewal program
19	14/08/2020	Kincumber	Replace Mathew St Kincumber	This will form part of the 20 year renewal program
20	13/08/2020	Kincumber	Replace Mathew St Kincumber	This will form part of the 20 year renewal program
21	13/08/2020	Long jetty	Would love to see the playground at Jubilee oval upgraded! Love all the upgrades to the Central Coast. So many toddler friendly places to drive to, which has been awesome after recently moving to the area.	This will form part of the 20 year renewal program
22	15/07/2020	Narara	Replace Mitchell Park, also needs more equipment and maintenance.	This will form part of the 20 year renewal program
23	20/07/2020	Niagara Park	Karina Drive Playground / Niagara Park needs a new playspace and space for a dog park	This will form part of the 20 year renewal program

24	14/08/2020	North Avoca	Support for strategy principles and objectives. Consider suburbs that currently have less facilities and that would truly benefit from a communal space to create a core for the suburb such as North Avoca. Thank you for all the work you are doing upgrading our parks and playspaces and community areas.	Include in short term actions in the Strategy to investigate opportunities as this is a highly populated area
25	14/08/2020	North Avoca	Please look into North Avoca park options	Include in short term actions in the Strategy to investigate opportunities as this is a highly populated area
26	18/07/2020	San Remo	Request for San Remo waterfront playground to be considered for replacement	This will form part of the 20 year renewal program
27	5/08/2020	SAN REMO	Strategy needs to include providing supporting infrastructure where needed, e.g. drinking water at Edgewater Park and toilets at Woodland Parkway Reserve and shared path.	This will form part of the 20 year renewal program
28	7/08/2020	Saratoga	Request for upgrade of Jirrambah playspace at Saratoga. Suggested potential for larger facility.	This will form part of the 20 year renewal program
29	14/08/2020	Springfield 2250	No comment on Strategy - request for Bushlands Drive, Erina to make a nature play area, and shade and fencing.	Include in short term actions to investigate opportunities as this is a highly populated area
30	23/07/2020	Sydney	Request for upgrade of Albatross Close, Forresters Beach	This will form part of the 20 year renewal program
31	11/08/2020	Toukley	Request for upgrade of Osbourne Reserve, Toukley. Provide stairs to slides not rope as rope prohibits access for those with physical mobility issues.	This will form part of the 20 year renewal program
32	9/08/2020	Umina Beach	I would like the Council to please consider reinstating a playspace at Panorama Park on Kingsview Drive in Umina Beach.	This will form part of the 20 year renewal program
33	11/08/2020	Woongarrah	Congratulations and it is a very big footprint but with the high needs of our community and the commuter communities also. Play areas are vital to the growth of a healthy community. Prioritise Woongarrah.	This will form part of the 20 year renewal program
34	7/08/2020	Woy Woy	Need more regional and destination parks. Spaces with equipment like parkour, ninja course, water elements etc to entice bigger kids/youth/teenagers to engage in outdoor activities.	This will form part of the 20 year renewal program
35	17/07/2020	Yarramalong	Support for Jack Gear Reserve Playspace. The community is rapidly growing and school has doubled in the last 2-3 years and would assist with tourism.	Included in Strategy
36	17/07/2020	Yarramalong	Jack Gear Reserve at Yarramalong is in dire need of the proposed equipment as there are no other local playground areas within a reasonable driving distance	Included in Strategy
37	16/07/2020	Yarramalong	Support for Jack Gear Reserve Playspace with local community consultation.	Included in Strategy
SUBMISSIONS NOTIFIED BY CM 'ASK'				
1	14/08/2020	North Avoca	Request for upgrade of palm Gully Reserve, North Avoca with exercise equipment and bike paths.	This will form part of the 20 year renewal program
2	14/08/2020	Berkeley Vale	Request to improve Pioneer Park. More shade	This will form part of the 20 year renewal program
3	19/08/2020	Killarney Vale	Request to upgrade McColl Park	This will form part of the 20 year renewal program
4	15/08/2020	Blue Haven	Update the playground on Waterhen Close Blue Haven near Olney Drive.	This will form part of the 20 year renewal program

5	17/07/2020	Bensville	Upgrade Bensville playground	This will form part of the 20 year renewal program
6	12/08/2020	Ettalong Beach	Just a quick note to say I think the draft strategy is great and Council is doing some fantastic work with our playspaces. Request for a playspace at Ettalong Oval	This will form part of the 20 year renewal program
7	13/08/2020	Umina Beach	Request for playspace at Panorama Park, Umina	There is a playspace at Vernon Park nearby. This will be considered as part of future reviews of the Strategy
8	6/08/2020	Berkeley Vale	request for replacement - Blue Bell Park	This will form part of the 20 year renewal program
9	10/08/2020	no suburb	I would like to request that Council adopt within the strategy that there will be a greater focus on making more 'Local' playspaces inclusive. I would also recommend that a strategic action is included to increase the % of truly inclusive 'Local' parks within the Central Coast.	This is already included as a principle in the Strategy
10	10/08/2020	general	I would like to request that Council adopt within the strategy that there will be a greater focus on making more 'Local' playspaces inclusive. I would also recommend that a strategic action is included to increase the % of truly inclusive 'Local' parks within the Central Coast.	This is already included as a principle in the Strategy
11	9/08/2020	general	I would like to request that Council adopt within the strategy that there will be a greater focus on making more 'Local' playspaces inclusive. I would also recommend that a Strategic action is included.	This is already included as a principle in the Strategy
12	8/08/2020	Woongarah	Upgrade Applegum Park, Woongarah.	This will form part of the 20 year renewal program
13	30/07/2020	Berkeley Vale	Upgrade Bluebell Park.	This will form part of the 20 year renewal program
14	30/07/2020	Hamlyn Terrace	Upgrade Hamlyn Terrace Sporting Complex	This will form part of the 20 year renewal program
COUNCILLOR, MP or INTERNAL SUBMISSIONS				
1	14/08/2020	XXXXX XXXXX MP	Comments made on the following: Narara Valley & Ourimbah District Item 2: Lions Park. Item 4: Shirley St Reserve Item 11: Delaware Road Item 20: Maidens Brush Reserve Add: Winter Close reserve Southern Lakes & The Entrance Request need for district facility in Southern Lakes	Letter of response provided to MP - D14262068
2	13/08/2020	General	Internal Submission - general comments	Comments considered and some items already included as part of the report recommendations



The Hon Gabrielle Upton MP
Parliamentary Secretary to the Premier

Ref: A4548977

Cr Linda Scott
President
Local Government NSW
GPO Box 7003
SYDNEY NSW 2001

Dear Cr Scott

Thank you for your correspondence of 11 February 2021, regarding funding for the Independent Commission Against Corruption (the ICAC). I am replying on behalf of the Premier.

The NSW Government is committed to ensuring the ICAC is fully equipped and resourced to fulfil its legislative mandate.

The ICAC has always enjoyed strong financial support from the Government. The ICAC's 2020-21 budget is \$32.3 million, comprised of \$30.9 million in recurrent expenses plus \$1.4 million in capital expenses. The ICAC's recurrent budget represents an increase of 7.5% above the ICAC's estimated actuals in 2019-20. I also note that no request for supplementary funding from the ICAC in excess of its allocated budget has been rejected since 2017.

The Government is confident that it has allocated appropriate resources to the ICAC for it to fulfil its statutory functions, and will continue to ensure this remains the case.

In your letter, you mentioned the recommendations made by the Legislative Council's Public Accountability Committee in its Final Report dated February 2021 following its inquiry into the *Budget process for independent oversight bodies and the Parliament of NSW*.

I note that in November 2019, the Government requested the Auditor-General to undertake a review of the effectiveness of the financial arrangements and management practices of integrity bodies. The Auditor-General's Special Report was tabled in the Parliament in October 2020.

The Government is carefully considering the Auditor-General's Special Report, as well as the reports of the Public Accountability Committee and two special reports of the ICAC in relation to the funding model for integrity agencies. The Government intends to finalise its position in relation to the matters raised in those reports in 2021.

Thank you for taking the time to bring this matter to the Government's attention.

Yours sincerely,



Gabrielle Upton MP
Parliamentary Secretary to the Premier

CC: The Hon Don Harwin MLC, Special Minister of State

GPO Box 5341 Sydney NSW 2001 ■ P: (02) 8574 5000 ■ F: (02) 9339 5500 ■ W: nsw.gov.au