



Central Coast Council
Business Paper
Extraordinary Council Meeting
2 December 2020





COMMUNITY STRATEGIC PLAN 2018-2028

ONE – CENTRAL COAST IS THE COMMUNITY STRATEGIC PLAN (CSP) FOR THE CENTRAL COAST LOCAL GOVERNMENT AREA

ONE – CENTRAL COAST DEFINES THE COMMUNITY'S VISION AND IS OUR ROADMAP FOR THE FUTURE

ONE – CENTRAL COAST BRINGS TOGETHER EXTENSIVE COMMUNITY FEEDBACK TO SET KEY DIRECTIONS AND PRIORITIES

One - Central Coast will shape and inform Council's business activities, future plans, services and expenditure. Where actions are the responsibility of other organisations, sectors and groups to deliver, Council will work with key partners to advocate on behalf of our community.

Ultimately, every one of us who live on the Central Coast has an opportunity and responsibility to create a sustainable future from which we can all benefit. Working together we can make a difference.

RESPONSIBLE

WE'RE A RESPONSIBLE COUNCIL AND COMMUNITY, COMMITTED TO BUILDING STRONG RELATIONSHIPS AND DELIVERING A GREAT CUSTOMER EXPERIENCE IN ALL OUR INTERACTIONS. We value transparent and meaningful

communication and use community feedback to drive strategic decision making and expenditure, particularly around the delivery of essential infrastructure projects that increase the safety, liveability and sustainability of our region. We're taking a strategic approach to ensure our planning and development processes are sustainable and accessible and are designed to preserve the unique character of the coast.

 **Good governance and great partnerships**

G2 Communicate openly and honestly with the community to build a relationship based on transparency, understanding, trust and respect

There are 5 themes, 12 focus areas and 48 objectives

COMMUNITY STRATEGIC PLAN 2018-2028 FRAMEWORK

All council reports contained within the Business Paper are now aligned to the Community Strategic Plan. Each report will contain a cross reference to a Theme, Focus Area and Objective within the framework of the Plan.



Meeting Notice

**The Extraordinary Council Meeting
of Central Coast Council
will be held in the Council Chamber,
Level 1, 49 Mann Street, Gosford on
Wednesday 2 December 2020 at 3.00 pm,
for the transaction of the business listed below:**

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Rik Hart
Acting Chief Executive Officer

Item No: 1.1
Title: Disclosure of Interest
Department: Governance



2 December 2020 Extraordinary Council Meeting

Reference: F2020/00039 - D14363120

Chapter 14 of the *Local Government Act 1993* ("LG Act") regulates the way in which the councillors and relevant staff of Council conduct themselves to ensure that there is no conflict between their private interests and their public functions.

Section 451 of the LG Act states:

- "(1) A councillor or a member of a council committee who has a pecuniary interest in any matter with which the council is concerned and who is present at a meeting of the council or committee at which the matter is being considered must disclose the nature of the interest to the meeting as soon as practicable.*
- (2) The councillor or member must not be present at, or in sight of, the meeting of the council or committee:*
 - (a) at any time during which the matter is being considered or discussed by the council or committee, or*
 - (b) at any time during which the council or committee is voting on any question in relation to the matter.*
- (3) For the removal of doubt, a councillor or a member of a council committee is not prevented by this section from being present at and taking part in a meeting at which a matter is being considered, or from voting on the matter, merely because the councillor or member has an interest in the matter of a kind referred to in section 448.*
- (4) Subsections (1) and (2) do not apply to a councillor who has a pecuniary interest in a matter that is being considered at a meeting, if:*
 - (a) the matter is a proposal relating to:*
 - (i) the making of a principal environmental planning instrument applying to the whole or a significant part of the council's area, or*
 - (ii) the amendment, alteration or repeal of an environmental planning instrument where the amendment, alteration or repeal applies to the whole or a significant part of the council's area, and*

1.1 Disclosure of Interest (contd)

- (a1) the pecuniary interest arises only because of an interest of the councillor in the councillor's principal place of residence or an interest of another person (whose interests are relevant under section 443) in that person's principal place of residence, and*
 - (b) the councillor made a special disclosure under this section in relation to the interest before the commencement of the meeting.*
- (5) The special disclosure of the pecuniary interest must, as soon as practicable after the disclosure is made, be laid on the table at a meeting of the council and must:*
- (a) be in the form prescribed by the regulations, and*
 - (b) contain the information required by the regulations."*

Further, the Code of Conduct adopted by Council applies to all councillors and staff. The Code relevantly provides that if a councillor or staff have a non-pecuniary conflict of interest, the nature of the conflict must be disclosed as well as providing for a number of ways in which a non-pecuniary conflicts of interests might be managed.

Governance Recommendation

That the Administrator and staff now disclose any conflicts of interest in matters under consideration by Council at this meeting.



Item No: 2.1
Title: Administrator's Minute - 30 Day Report and Q1 Business Report
Department: Administrator

2 December 2020 Extraordinary Council Meeting

Reference: F2020/00039 - D14378026
Author: Dick Persson, AM, Interim Administrator

At the request of the Minister for Local Government, as part of my appointment as Interim Administrator, I was to deliver a 30 Day report into the Central Coast Council's financial situation.

Subsequently, as information continues to evolve, along with ongoing investigations, this 30 Day report will be an interim report with a final report to follow.

At the meeting held 30 November 2020, I noted that the 2020-21 Q1 Business Report for Central Coast Council had been completed by 30 November 2020 as required and would be issued on Wednesday, 2 December 2020. That report is now provided as an attachment to this Administrator's Minute.

I have read contents of the report and the recommendation from the Director, Innovation to note the Q1 Business report on progress against the 2021-21 Operational Plan.

I have also read the Quarterly Budget Review Statement and the recommendations from the Chief Financial Officer. As a result, I will be noting the opinion of the Responsible Accounting Officer that the Quarterly Budget Review Statement for Central Coast Council for the quarter ended 30 September 2020 indicates that Council's projected financial position at 30 June 2021 will be unsatisfactory at year end because the forecast year-end consolidated operating result before capital amounts for Council is a loss of \$115.1M. The loss of \$115.1M includes \$45M of one-off structural costs. As set out in the report, Council is undertaking the following remedial actions: structural reduction in operating expenditure, seeking special rate variation approval from the Independent Pricing and Regulatory Tribunal, reducing capital expenditure, seeking bank loans, generating additional income and selling underperforming assets.

Having considered the report, I will approve the proposed budget amendments included in the Central Coast Council's Q1 Business Report for 2020-21.

I formally move:

- 1 That Council note the tabling of the Administrator's 30-Day Interim Report.

2.1 Administrator's Minute - 30 Day Report and Q1 Business Report (contd)

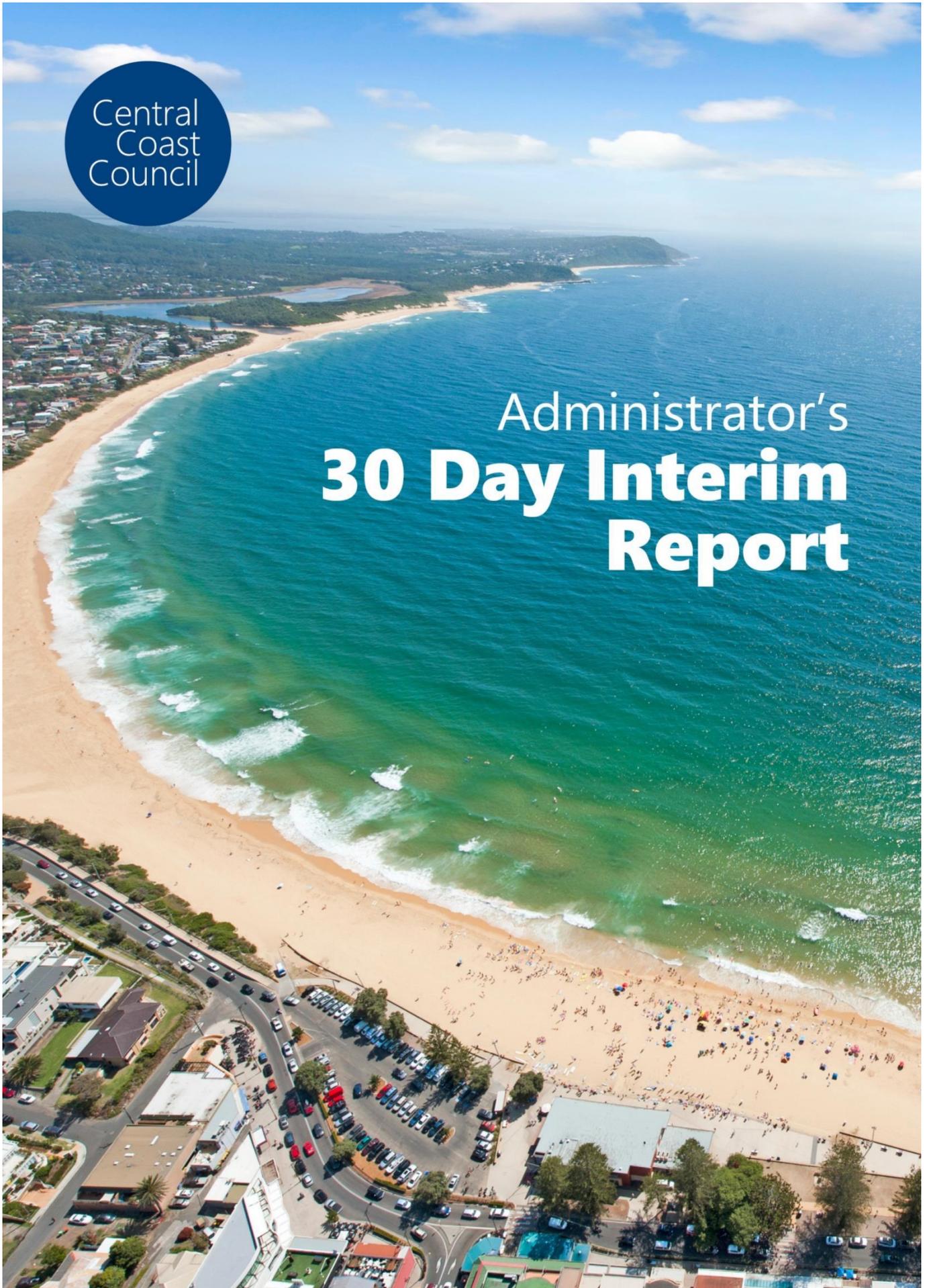
- 2 *That Council note the Administrator has today provided a copy of the report to the Minister for Local Government, Ms Shelley Hancock and the Deputy Secretary, Local Government, Planning and Policy, Mr Tim Hurst.*
- 3 *That Council receive Central Coast Council's Q1 Business Report on progress against Central Coast Council's 2020-21 Operational Plan.*
- 4 *That Council note that it is the opinion of the Responsible Accounting Officer that the Quarterly Budget Review Statement for Central Coast Council for the quarter ended 30 September 2020 indicates that Council's projected financial position at 30 June 2021 will be unsatisfactory at year end because the forecast year-end consolidated operating result before capital amounts for Council is a loss of \$115.1M. The loss of \$115.1M includes \$45M of one-off structural costs. Council is undertaking the following remedial actions: structural reduction in operating expenditure, seeking special rate variation approval from the Independent Pricing and Regulatory Tribunal, reducing capital expenditure, seeking bank loans, generating additional income and selling underperforming assets.*
- 5 *That Council approve the proposed budget amendments included in Central Coast Council's Q1 Business Report for 2020-21.*

Attachments

- 1 Administrator's 30 Day Report
- 2 2020-21 Q1 Business Report and Attachments



Administrator's **30 Day Interim Report**



Introduction

This report to the community of the Central Coast Council [CCC] sets out my preliminary findings and conclusions about how Australia's 6th largest council found itself moving from a \$65.4m surplus financial position at the time of amalgamation in 2016/17, to a substantial financial loss in each of the three years since, and to a position where it needed a State Government 'bail-out' to pay its staff and creditors.

The report attempts to answer some of the questions raised by ratepayers and residents about how this happened and who was responsible. It identifies options available to move the CCC from where we are now, to where we need to get to if our unsustainable losses are to be turned around, our debt repaid and services and community projects are once again able to meet reasonable community expectations.

CCC residents have been badly let down by their Council and widespread anger over the Council's performance is totally understandable.

Executive Summary

- The financial crisis confronting the CCC is very serious. It will take urgent and strong action to turn things around.
- The Council's operating loss for the current financial year is forecast to be in the order of \$115m. This follows last year's loss of \$89m.
- At the end of this financial year accumulated losses over the past 4 years will be over \$200m.
- Accumulated debt [including funds required to be repaid to CCC Restricted Reserves] will be in the order of \$565m.
- There are no easy measures that would enable the CCC to get back into the black, and to then achieve the surpluses necessary to allow debt to be repaid.
- This is a story about the failure of a Council to understand or practise the basics of sound financial management.
- The investigation has found NO evidence of theft or corruption.
- The newly amalgamated Council clearly did not understand how much money they had at the outset. They set about a program of expanded capital works and expanded services that they could not afford.
- Apart from budget mismanagement, Council funded much of this new expenditure from Restricted Reserves, which was either unlawful, or done without the approval of the elected body.
- The previous CFO, Mr Craig Norman and CEO, Mr Gary Murphy were aware of this unlawful use of funds. While the exact time they became aware remains hard to ascertain, emails and notes indicate they continued to spend funds unlawfully after they became aware and before they advised the elected body.

- Councillors should not be expected to have identified the unlawful and unauthorised use of Restricted Reserves, particularly given they were not identified in reports to Council by the then CFO and the CEO, nor were they identified in the NSW Auditor General's audit for the last three financial years.
- The Council's rapid financial decline is in part due to several matters, with only the IT costs directly related to the amalgamation:
 1. The substantial costs in upgrading IT systems and infrastructure [net of \$10m Government grant] is \$50m, with \$8m ongoing.
 2. The substantial costs of an industrial dispute concerning 38/35 hour week, unified salary scale and other harmonisation costs [\$25.3m, with \$3.2m on-going].
 3. The \$39m loss of revenue (compared to 2018/19) from the 2019 IPART pricing determination for water, sewerage, stormwater drainage and trade waste services.
 4. The increased costs and revenue losses brought about by the bushfires, floods and COVID-19 are estimated at \$10.5m.
- This very substantial sum of new costs seems to have been overlooked by the new Council as it embarked on major spending programs in both capital works and general operations.
- In 2019/20 the Council embarked upon a \$242m capital works program which is \$69m more than the average capital spend over the previous two financial years based on the incorrect assumption the capital works program could be paid for from Restricted Reserves. They agreed to another \$224m program this financial year. Mr Hart, Council's Acting CEO will reduce this to \$172m.
- A number of these projects exceeded their budget – for example the Water Fund exceeded its capital budget allocation for 2019/20 financial year by \$12m, while the Sewer Fund exceeded by \$2.6m and Drainage Fund exceeded by \$1.2m.
- There is no evidence that either the elected body or senior management gave a priority to achieving savings possible from the merger. To the contrary, Council embarked on a number of expansive initiatives, some with highly paid staff that resulted in employee costs significantly outstripping projected revenue growth.
- There are around 250 more people (FTE) employed now than at the time of the amalgamation.
- Budget/financial management is the singular most important task of the Council, which is made up of both the elected body and the CEO and senior management.
- While there are several mitigating circumstances [outlined above] which may explain how the 2019/20 budget 'got away' from CCC, with a \$89m operational loss, there is no reasonable excuse for this current year's budget overrun which is now forecast to blow out to \$115m.
- If the tough measures outlined later in this report were taken in March - April last financial year [when that year's losses became clear], Council could now be between \$50-\$100 million better off.
- The CEO is the 'accountable officer', with overall responsibility for financial management. Required performance was not met.
- The CFO is the responsible accounting officer and likewise his performance did not meet the required professional standards.

- Some members of the elected body have claimed they were denied information by "council officers". The elected body has ample powers to obtain any financial information they want. Whether they did not know this, or did not know how to do this, they also failed to perform one of their most important responsibilities.
- I will be asking the Minister for Local Government for a further three-month appointment as Interim Administrator, to oversee the recruitment of a new CEO, to deliver a balanced budget for 2020/21 to oversee the introduction of appropriate financial reporting systems and the introduction of contemporary budgeting systems and practices.
- The new CEO will be mandated to deliver surplus budgets until working capital and reserves are restored to their appropriate balances.

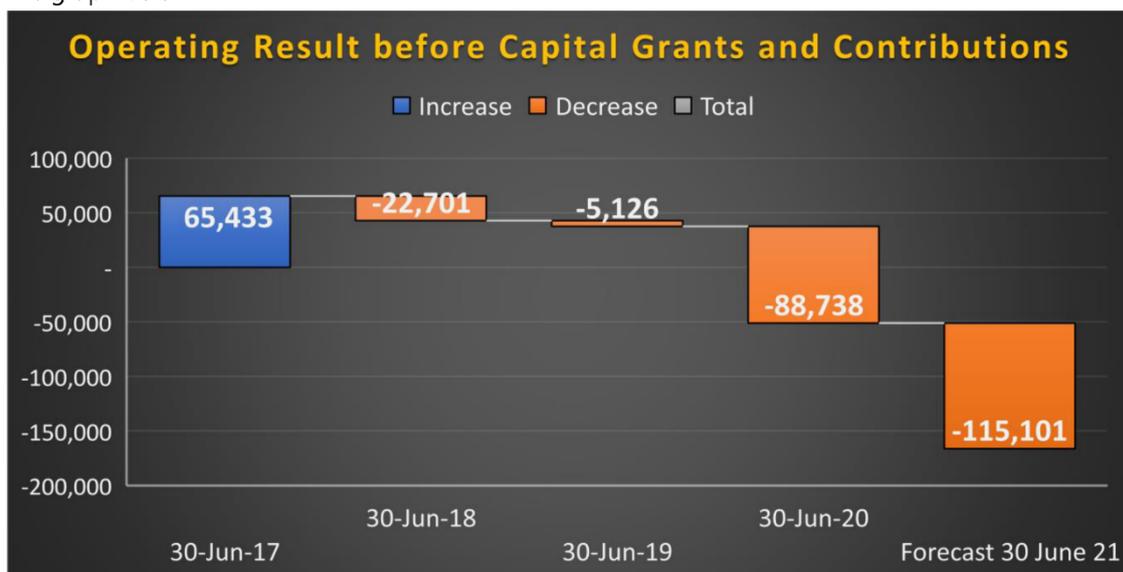
There are many Council staff working hard to deliver services to their community and in most cases they live here, it is literally their community. It is important that CCC residents not take out their frustrations on those valued public servants. What has occurred is not their fault.

Current Situation and How We Got Here

A catastrophic error of the amalgamated Council was their failure to understand that the organisation had less than \$5m in unrestricted cash (excluding Water and Sewer Fund) at the beginning of amalgamation.

In the first year of operation, there was an operating surplus of \$65m, which was predominantly driven by a one-off operating grant of approximately \$40m.

Since amalgamation, Council's operating results before capital grants and contributions are shown in the graph below:



Graph 1: Operating Result before Capital Grants and Contributions

Since amalgamation, Council posted only one year of operating surplus (the first year) and that amounted to \$65m. The cumulative losses for the following four years (including the projected loss for 2021) amounts to \$232m.

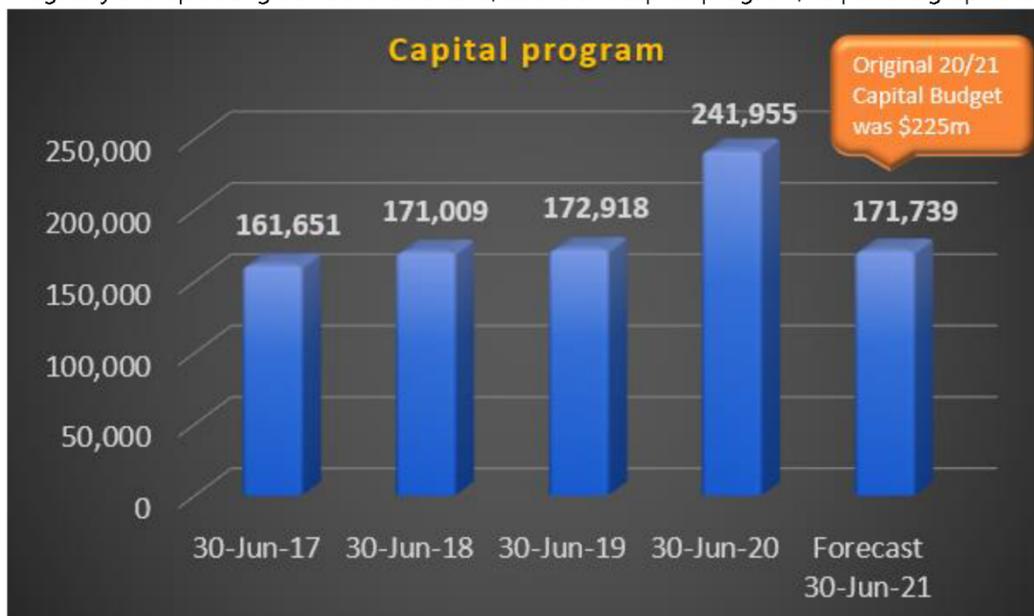
As the Council started with less than \$5m in unrestricted cash at amalgamation and then topped this by \$65m (the first-year surplus) in 2017, this total of \$70m was insufficient to cover the accumulated losses of \$232m from unrestricted cash. Because Council did not have sufficient unrestricted cash (excluding Water and Sewer Funds), they continued to draw down restricted funds.

This indicates that until very recently there was no clear understanding of the impact that new service initiatives, along with vastly increased capital spending, was having on Council's liquidity.

A significant reason for the financial situation the Council now faces is that the Water Fund Externally Restricted Reserves and the Sewer Fund Externally Restricted Reserves were both understated by a total of \$129.5m for 2018/19. This gave the impression that the \$129.5m was unrestricted cash and therefore available to fund operating expenses.

This misunderstanding had a major effect on future budgets because capital expenditure, intended to be funded from unrestricted cash, was in fact being funded from restricted cash. Had this been understood, then strong budget management may have been able to respond and prevent the rapidly deteriorating situation a lot sooner. Capital and operational expenditure could have been cut more severely had it been understood that there was no unrestricted cash available.

Tragically the operating deficits accelerated, as did the capital program, as per the graph below:



This graph shows that between 2019 and 2020, the capital program increased by \$69m which further exacerbated the net \$166m cumulative losses explained in graph 1 above. This capital program increase was partially funded by a \$50m loan in May 2020 which shows Council was aware it had run out of unrestricted cash to fund new capital expenditure.

The \$166m in cumulative losses, plus the extra \$69m additional capital expenditure (of which \$22.5m was funded from the \$50m loan) – amounts to approximately \$200m in unrestricted cash deficit. This was unlawfully funded from Restricted Reserves.

The Three Big Issues

For ease of reading, the section deals with the main issues under three headings:

- 1 The misuse of Council's Restricted Reserves;
- 2 The failure to manage Council's budget from the time of amalgamation;
- 3 The failure to focus on achieving efficiency dividend/savings from the amalgamation.

Before dealing with these and other issues in detail, it is important to respond to two matters being aired, particularly on social media:

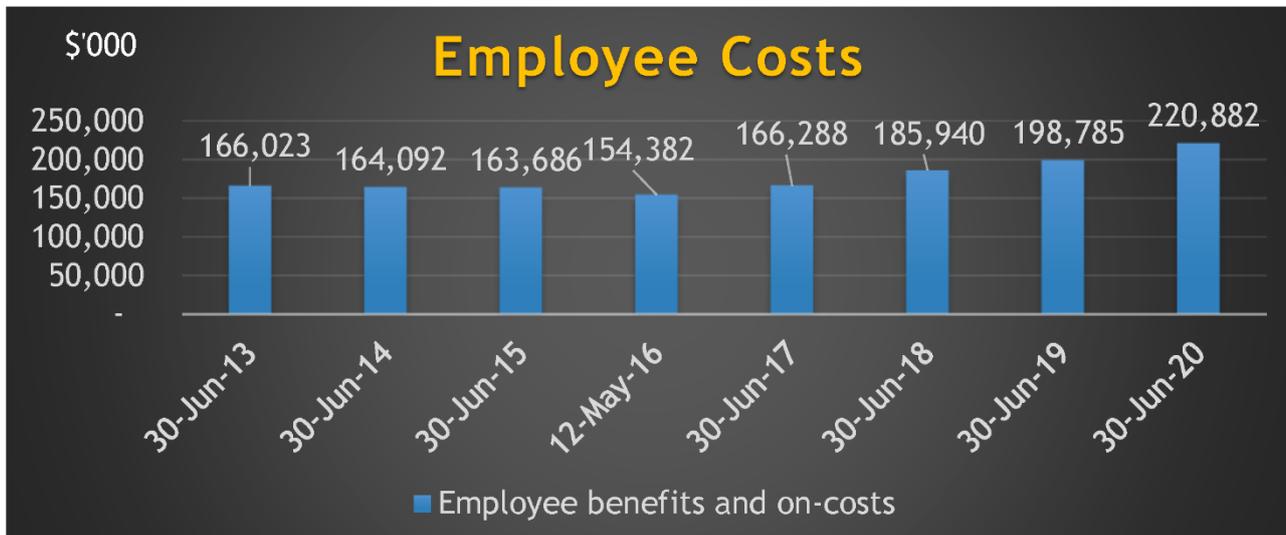
A. "This crisis must be caused by massive theft or corruption".

Social media has given a platform to many, allowing the presentation of what are often referred to as 'conspiracy theories' as facts. All I can do is repeat the facts: There is NO EVIDENCE to support claims of theft or corruption.

B. The claim that CCC's financial woes are due to the amalgamation is more complex. It is certainly not the major factor but it is true that it has contributed.

Expenditure on new IT and financial systems and infrastructure far exceeded the funds provided by the NSW Government, with additional IT spending [on top of the \$10m provided] in the order of \$50m once-off, and \$8m recurrent.

Graph 3 below shows the upward trajectory of employee costs. Annual employee costs rose from \$154m at amalgamation on 12 May 2016 to \$221m on 30 June 2020.



Graph 3: Employee Costs trend, noting that the \$154m cost as at 12 May 2016 is a normalised figure for 12 months. The published balance was \$135m for 2016 and \$187m for 2017.

The \$54.6m employee costs increase from \$166m in 2017 to \$221m in 2020 is driven by the following:

- \$12.5m due to Local Government State Award increases;
- \$25.3m due to harmonisation costs associated with the Unified Salary Scale, 35/38 Hour Claims, travel and vehicle allowances;
- \$12.7m in termination payments and associated costs such as annual and long service leave;
- Full time equivalents (excluding vacant positions) has risen from 1,875 in May 2017 to 2,117 in October 2020, an increase of 242.

1. RESTRICTED RESERVES

At a high level, the \$166m in cumulative operating deficits, in addition to the extra capital load of \$69m, excluding the portion funded by the \$50m loan from May 2020, has led to approximately \$200m reduction in reserves, bringing the reserves balance into a deficit.

The exact total of the deficit is subject to an ongoing forensic investigation. More information will be provided in my final report.

These provisions and requirements regarding Restricted Reserves are widely understood across councils in NSW.

Since 2019/20, \$200m+ of Restricted Reserves have been either unlawfully used or used without the approval of Council.

All of these funds must be repaid and are effectively borrowings that need to be repaid.

Interrogation of Council's emails and notes systems shows clearly the both the CFO and the CEO were aware that Restricted Reserves were being used for both, purposes prohibited by the Act, and for purposes not approved by the Council.

2. BUDGET MISMANAGEMENT

The Operating results for Council outlined in graph 1 show the declining situation over a four-year period, moving from a \$65m surplus in 2017, to a \$13m projected deficit in 2020/21. The actual result is more likely to be a deficit in excess of \$100m.

Managing the Council's financial position is the number one responsibility of the CEO.

Council, in their role as the Governing Body, shares that responsibility.

It is clear the CEO was either unaware of the looming crisis, or simply failed to adequately respond. Either way the performance of the CEO was unsatisfactory.

Many councillors claim they were unaware of the extent of the problem until it surfaced through a Council report on 12 October 2020. In speaking to 13 of the councillors many indicated they felt let down and in some cases, misled, by the CEO and CFO. Some felt they were denied the information they needed to fulfil their responsibilities.

Accepting their good intentions they did not, however, come to grips with this fundamental role of their position.

By April 2020 it was clear the primary challenge facing the Council was budget management. It is also clear that the savings targets set in the 2020/21 budget were not being achieved.

This was also the case in 2019/20, where it was clear in April that year that the targeted savings were not being achieved. The IPART decision in May 2019, reducing revenue by \$39m, was another point where alarm bells were not responded to with further savings measures.

Claims that the CEO and CFO would not provide them certain financial information may well be true, but Council has the power to get whatever information it requested. Their failure to either understand this, or understand how to do this, represents a failure of one of their fundamental functions under the Local Government Act.

Council carries out a Performance Review for the CEO each year. This usually sees the CEO prepare a document outlining the proposed key performance indicators, the CEO's evaluation of his/her performance, space for the elected body's response and a space for each to provide a rating. The document prepared for the 2019/20 Performance Review included 6 criteria for financial performance. The self-assessment review conducted by the CEO for the next review in 2019/20 omitted the only 2 criteria that specifically dealt with meeting financial targets. While the review was not finalised, the draft includes the comments and rating of the elected representatives involved. They apparently did not notice or object to the omission. The deletion of these critical KPIs and the failure by councillors involved to detect these omissions, reflects very poorly on all involved.

3. AMALGAMATION SAVINGS

I have seen no evidence that the new Council made any serious attempts to identify the type of savings available from merging two large organisations. I am still seeking reports and information in this regard. I will have more to say on this topic in my final report.

Conclusion

The current financial position of the Central Coast Council is parlous, with Council again approaching serious liquidity problems as well as another operating loss in the order of \$115m.

Total accumulated losses since amalgamation are over \$166m.

At the end of this financial year total council debt will have increased from \$317m at time of amalgamation to an estimated \$565m at the end of the current financial year (inclusive of \$200m of Restricted Reserves to be repaid).

Staff costs have risen by 43 per cent since amalgamation (using the normalised cost of \$154m as the starting base) while revenue has risen by only 6 per cent.

Staff numbers have risen by 13 per cent, from 1875 to 2117, an increase of 242.

Acknowledging a range of variables like the IPART decision, the impact of fires, COVID-19 and increases in IT costs were beyond the Council's control, they were known and the real failure of both the organisation and the elected body is one of budget/financial management. This is particularly the case for the current financial year.

Actions are in-train to deal with this situation, however the willingness of lenders to provide necessary further loans [either private or public] is totally dependent upon the Council embarking on an urgent turnaround strategy to ensure next year's budget is at least 'break even'.

These measures will need to include:

- Significant asset sales of at least \$40m;
- Further borrowings;
- A substantial rate increase;
- An increase in some Council charges;
- A major reduction in Council's senior and middle management numbers;
- A reduction in staff numbers to return to the level at the time of amalgamation.

Council needs to introduce comprehensive reforms to its' budgeting and financial reporting systems to ensure that not only are they aware of what is happening, but that the community also have a transparent view of Council's financial position.

I will be seeking a three-month extension from the Minister for Local Government to ensure these measures are put in place, along with the recruitment of a new CEO with the necessary expertise and experience to lead the organisation into what I believe can be a strong and prosperous future.

On behalf of the Council, I acknowledge the hardship these actions will cause and sincerely apologise for the real impact previous financial mismanagement will have on all residents and ratepayers of the Central Coast.

Dick Persson AM
Interim Administrator
2/12/2020



Central Coast Council
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P 1300 463 954
December 2020

**Item No:****Title:** 2020-21 Q1 Business Report**Department:** Chief Financial Officer

2 December 2020 Extraordinary Council Meeting

Trim Reference: F2019/01964 - D14346095

Author: Mellissa McKee, Financial Controller
 Sharon McLaren, Section Manager, Corporate Planning and Reporting
 Michelle Best, Financial Controller

Executive: Ricardo Martello, Executive Manager Innovation and Futures

Executive: Natalia Cowley, Chief Financial Officer

Report Purpose

This paper reports on Central Coast Council's performance progress as measured against the organisation's Operational Plan for 2020-21 to 30 September 2020 (Q1). The report covers the progress on the operational plan activities and financial performance for the period 1 July 2020 to 30 September 2020.

Executive Summary

Clause 203 of the Local Government (General) Regulation 2005 requires a Council's Responsible Accounting Officer to prepare and submit a quarterly budget review statement to the governing body of Council. The quarterly budget review statement must show, by reference to the estimated income and expenditure that is set out in the Operational Plan adopted by Council for the relevant year, a revised estimate of income and expenditure for that year. It also requires the budget review statement to include a report by the Responsible Accounting Officer as to whether or not they consider the statement indicates Council to be in a satisfactory financial position and if not, to include recommendations for remedial action. Council's Operational Plan sets out the achievements, goals and revenue policy, including estimates of income and expenditure. The quarterly budget review statement plays an important role in monitoring Council's progress against the plan.

Innovation and Futures Recommendation

- 1 *That Council note Central Coast Council's Q1 Business Report on progress against Central Coast Council's 2020-21 Operational Plan.*

Chief Financial Officer Recommendation

- 2 *That Council note that it is the opinion of the Responsible Accounting Officer that the Quarterly Budget Review Statement for Central Coast Council for the quarter ended 30 September 2020 indicates that Council's projected financial position at 30 June 2021 will be unsatisfactory at year end because the forecast year-end consolidated operating result before capital amounts for Council is a loss of \$115.1M. The loss of \$115.1M includes*

1.3 2020-21 Q1 Business Report (contd)

\$45M of one-off structural costs. Council is undertaking the following remedial actions: structural reduction in operating expenditure, seeking special rate variation approval from the Independent Pricing and Regulatory Tribunal, reducing capital expenditure, seeking bank loans, generating additional income and selling underperforming assets.

- 3 That Council approve the proposed budget amendments included in Central Coast Council's Q1 Business Report for 2020-21.

Context

The enclosed report is the 2020-21 Q1 Business Report for Central Coast Council. It incorporates reporting on the progress of actions and targets against the objectives of the Operational Plan and a Quarterly Budget Review Statement.

Clause 203 of the *Local Government (General) Regulation 2005* requires that no later than two months after the end of each quarter (except the June quarter), the Responsible Accounting Officer of Council must prepare and submit to Council a Quarterly Budget Review Statement that shows a revised estimate of the income and expenditure for that year.

On 30 November 2020 Council noted that the 2020-21 Q1 Business Report for Central Coast Council had been completed by 30 November 2020 as required and would be issued on Wednesday, 2 December 2020.

Sub-section 404(5) of the *Local Government Act 1993* requires that Council report as to its progress with respect to its actions and targets against the objectives of the Operational Plan, at least every six months. This report contains progress information for Quarter 1 and is prepared to coincide with the Quarterly Budget Review Statement.

This quarterly report is presented in the necessary format and is considered to satisfy the legislative requirements.

Current Status

The 2020-21 Q1 Business Report is included as Attachment 1 and reports on progress for the year to 30 September 2020 (Q1 YTD), against the Operational Plan 2020-21, including budget.

Operational Plan Actions and Targets

The table below is a summary of the overall progress on the actions, measures and projects for Q1. *Note:* The progress is as at 30 September 2020. Council's financial situation was realised in the second quarter and as such the following details of progress will not reflect the current financial situation. Work is underway to reduce expenditure, which will result in either

1.3 2020-21 Q1 Business Report (contd)

a reduction of targets, or, actions and projects being put *On Hold* or *Closing*. This will be presented in Quarter 2 Business Report, which will be presented to Council in February 2021.

Theme:	Belonging	Smart	Green	Responsible	Liveable	Total
Completed	1	0	0	0	0	1
On Track	15	12	13	28	15	83
Delayed	1	4	2	4	2	11
Not Commenced	0	1	0	2	3	5
On Hold	1	3	0	1	0	8
Closed	0	0	0	0	0	0
Total	18	20	15	35	20	108

Highlights over the quarter include:

- Opportunities for community capacity projects with 25 grant applications recommended for over \$90k in funding
- Commencing development of the new Disability Inclusion Action Plan (DIAP), with a Reference Group established and an initial briefing undertaken. Community engagement has also commenced with a survey issued, a number of online forums, interagency presentations and interviews conducted
- Over 27,000 people visiting the Gosford Art Gallery and the annual Gosford Art Prize event held, with over 900 entries
- Increase in visitors to Councils holiday parks compared to the same period in 2019-20
- Adoption of the Waste Strategy and the Biodiversity Strategy, with implementation of actions now underway
- Environmental programs and workshops conducted with over 1,000 attendees participating across the various activities
- Road and drainage improvements with 1.2 kilometres of drainage infrastructure constructed, 3 kilometres of road pavement renewed, and 2.4 kilometres of road resurfacing
- Over 370,000 attendances across the leisure, recreation, aquatic centres and pools.

Financial Performance

The year to date (YTD) operating result (excluding capital grants and contributions) is showing an unfavourable, variance of \$1.9M, consisting of an actual surplus of \$173.6M compared to a budget surplus of \$175.5M. For more information please refer to sections 1.1 and 2.2 of Attachment 1.

The year to date (YTD) operating result (including capital grants and contributions) is showing a favourable variance of \$10.4M, consisting of an actual surplus of \$187.5M compared to a budget surplus of \$177.1M. For more information please refer to sections 1.1

1.3 2020-21 Q1 Business Report (contd)

and 2.2 of Attachment 1.

These results are reported in accordance with the Local Government Code of Accounting Practice and Financial Reporting (Guidelines) which requires Council to recognise rates income at the beginning of the financial year when levied. The impact of this on Council's operating results is a large surplus at the beginning of the financial year which will reduce as the year progresses as Council incurs expenditure from delivering services to the community.

Q1 YTD capital expenditure was \$46.5M compared to a year to date budget of \$54.8M. The variance is the result of a number of factors, including project savings through efficiencies and optimisation of delivery methods; changes in project scope, delivery of projects in stages; and availability of external consultants or contractors.

Consultation

All Units of Council were consulted during the development of this Report and contributed to the information contained in the Report.

Options

Quarterly reporting of Council's financial performance is mandatory under the *Local Government (General) Regulation 2005*.

Financial Impact

Budget adjustments are proposed in this report and are detailed in the attached 2020-21 Q1 Business Report.

The proposed Q1 adjustments will move the original adopted 2020/21 budget from an operating deficit (excluding capital grants and contributions) of \$13.4M to an operating deficit of \$115.1M.

The proposed Q1 adjustments will move the original adopted 2020/21 budget from an operating surplus (including capital grants and contributions) of \$25.9M to an operating deficit of \$67.6M.

Adjustments proposed to be adopted as part of the Q1 budget review include:

Operating Budget

Unfavourable

- Depreciation - increase in forecast depreciation expense of \$29.9M because of additional capital expenditure and subsequent capitalisation of assets and acceleration of depreciation for the assets on the Regional Library site in Gosford.

1.3 2020-21 Q1 Business Report (contd)

- Employee costs – a \$45M allowance has been included for organisation restructuring costs and \$5M for recruitment of critical and / or revenue generating vacant positions.
- Review of non-essential expenditure and savings targets – the adopted 2020-21 budget had set substantial savings targets in materials and contract and other expenditure, but they have fallen well behind. The removal of savings targets that were not able to be achieved and the reduction of non-essential operational expenditure has resulted in a proposed increase of \$11.2M in materials and contract and other expenditure. Continued rigorous review of all expenditure on materials and contractors will continue to identify further reduction opportunities.
- Interest on Investments - reduction in income due to fallen interest rates and reduced cash receipts \$5.9M.
- Water and Sewer – reduced income from annual charges and user charges as a result of a review of forecast customer growth \$3.7M.
- Borrowing Costs – proposed increase of \$1.5M to meet additional interest costs on new loans.

Favourable

- Operating Grants and Contributions - Child Care, Special Needs Subsidy and additional Library funding \$0.9M and Environmental Management - Bushfire and Emergency Services additional funding \$1.1M
- Capital Grants and Contributions - recognition of capital grant income \$7.0M and non-cash developer contribution income due to negotiated Works In Kind (WIK) agreements \$1.2M.

The proposed Q1 adjustments will move the original adopted 2020/21 budget from an operating deficit (excluding capital grants and contributions) of \$13.4M to an operating deficit of \$115.1M.

Council's focus continues to be on reducing expenditure, arranging financing, raising additional income, monitoring incoming cash flow, performing cashflow forecasts and ensuring a more sustainable cash preservation. Council's Business Recovery Plan is a multi-faceted approach to address the current liquidity issues and introduce structural changes aimed at ensuring the longer term financial sustainability of Council operations. For more information on the proposed budget adjustments please refer to section 3.1 and 3.2 of Attachment 1.

Capital Works Program

Council's capital works program has been extensively reviewed to identify projects that can be deferred or paused, or undertaken from external funding, to improve Council's financial position. This review has identified savings of \$65.0M from cancelling, deferring, or reducing projects.

1.3 2020-21 Q1 Business Report (contd)

This has been partially offset by the introduction of new grant funded projects totaling \$11.7M.

Reductions

- Mardi to Warnervale Trunk Main – \$9.8M - this project is progressing ahead of schedule. More project was delivered in 2019-20 than expected resulting in a reduced need for budget in 2020-21.
- Peninsular Leisure Centre air handling system upgrade - \$3.2M – tender to be pushed back for design in 2020-21 and construction in 2021-22
- IMT Security Enhancements - \$3.4M – scope reduced to only focus on critical items in 2020-21
- Design of new cell 4.4 at Buttonderry Waste Management Facility - \$4.3M – this is a multi-year project
- Sewer infrastructure reinforcements in Gosford CBD - \$2.5M – rephasing this project to deliver more in future years
- Low Pressure Sewerage System at South Tacoma - \$1.7M – project placed on hold and will be completed as part of a future capital works program
- Recreation facility at Lake Munmorah - \$1.6M – to be delivered as a multi-year project
- Enterprise Architecture Definition - \$1.4M – project rescoped to deliver critical components in 2020-21 and postpone remaining components to 2021-22

Increases

- Emergency works at Wamberal Beach Erosion - \$2.0M – emergency works carried out at Wamberal Beach, to be partly offset by grant funding
- Narara District Skate Park upgrade - \$1.0M – new grant funding under the Local Roads and Community Infrastructure Program
- \$6.4M for new roads projects funded under the Urban Congestion Fund and Blackspot / Safer Roads programs.
- \$0.2M for works under the Bushfire Recovery Program

Council's review of capital projects has resulted in a proposed budget decrease of \$53.3M for Q1 which decreases the capital works program to \$171.7M.

For more information please refer to section 3.3 of Attachment 1.

Critical Dates or Timeframes

Sub-clause 203(1) of the *Local Government (General) Regulation 2005* requires a Council's Responsible Accounting Officer to prepare and submit a quarterly budget review statement to the Council within two months of the end of each quarter (excluding June). The Q1 Business Report is to be presented to by Council before 30 November 2020 but due to an Administrator Report being tabled to Council on 2nd December 2020, it was resolved that the Q1 Report be issued on 2nd December 2020, to align with the Administrator's Report.

1.3 2020-21 Q1 Business Report (contd)

Social Impacts

The Operational Plan 2020-21 Q1 Business Report is a key method for Council to maintain accountability and transparency with the community. The Plan focuses on the delivery of key projects along with essential services and the maintenance of the assets Council utilised to deliver services to the community. It reflects the Community Strategic Plan Themes of *Belonging, Smart, Green, Responsible* and *Liveable*.

Environmental Considerations

The section 'Operational Plan 2020-21 Performance' reflects the Community Strategic Plan Themes of *Belonging, Smart, Green, Responsible* and *Liveable*. It includes progress reporting and achievements around the environment under the Theme of *Green*.

Summary

Councils are required to prepare Quarterly Budget Review Statements, which present a summary of Council's financial position at the end of each quarter.

It is the mechanism whereby the community are informed of Council's progress against the Operational Plan and the budget along with recommended changes and reasons for major variances.

It is recommended that Council adopt the proposed budget adjustments.

Financial Considerations

At its meeting held 19 October 2020, Council resolved the following:

- 1036/20 That any motions put before Council for the remainder of this term of Council that have financial implications require the Chief Executive Officer to provide a report on how those additional costs will be met.*

The following statement is provided in response to this resolution of Council.

Council's 2020-21 budget to be updated as detailed above, including:

- An operating deficit (excluding capital income) of \$115.1M.*
- A revised Capital works budget of \$171.7M.*

Ongoing review of costs and opportunities for additional revenue will continue to be implemented during the remaining quarters of 2020-21.

Link to Community Strategic Plan

1.3 2020-21 Q1 Business Report (contd)

Theme 4: Responsible

Goal G: Good governance and great partnerships

R-G4: Serve the community by providing great customer experience, value for money and quality services.

Attachments

- | | | |
|----------|--|-----------|
| 1 | Q1 Business Report (July to September) | D14371843 |
| 2 | Q1 Operating Statements; Consolidated, by Fund, by Department and by Unit. | D14348987 |



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About this Report

The information contained in this report details Council's performance against the Operational Plan 2020-21 and covers the period from 1 July 2020 to 30 September 2020 as required under sub-section 404(5) of the *Local Government Act 1993*. **Please note:** The progress is as at 30 September 2020. Council's financial situation was realised in the second quarter and as such the details of progress will not reflect the current financial situation. Work is underway to reduce expenditure, which will result in either a reduction of targets, or, actions and projects being put *On Hold* or *Closing*. This will be presented in Quarter 2 Business Report, which will be presented to Council in February 2021.

Included in this report is the Quarterly Budget Review Statement that shows a revised estimate of income and expenditure from the Responsible Accounting Officer of Council as required under clause 203 of the *Local Government (General) Regulations 2005*. The Quarter One (Q1) budget review statement covers the period from 1 July 2019 to 30 September 2019 and presents a summary of Council's financial position at the end of the quarter.

Council's performance against the Delivery Program and annual Operational Plan will be reported quarterly within two months after the end of the quarter to coincide with the Quarterly Budget Review Statement (with the exception of Q4, covered by the Annual Report).

Quarterly Reporting Periods are as follows:

- Quarter 1 (Q1) – 1 July 2020 to 30 September 2020
- Quarter 2 (Q2) – 1 October 2020 to 31 December 2020
- Quarter 3 (Q3) – 1 January 2021 to 31 March 2021
- Quarter 4 (Q4) – 1 April 2021 to 30 June 2021

Operational Plan 2020-21 Performance

The Community Strategic Plan (CSP), titled *One – Central Coast*, sets the direction for the next 10 years and provides a roadmap to guide future plans, activities and services. *One – Central Coast* reflects the voice and values of the Central Coast community and corresponds to key NSW Government plans.

It includes the following five Themes, with Focus Areas and Objectives under each of these Themes:

- **Belonging**
- **Smart**
- **Green**
- **Responsible**
- **Liveable**

The Operational Plan 2020-21 (year 3 of the Delivery Program) is aligned to the five CSP Themes, detailing the actions Council will take (through projects, plans and actions) to deliver *One – Central Coast*. This report provides an update on Council's progress against the Operational Plan 2020-21.

Performance Summary

Council's progress in delivering the actions, measure and projects against the Operational Plan for 2020-21 are assessed and measured using the following status definitions:

Completed	Work or action is completed / target achieved
On Track	Work or action is on track as planned / target on track to date
Delayed	Work or action is delayed / target has not been met or is off track to date
On Hold	Work or action is on hold until further notice
Closed	Work or action will no longer be reported on

The category of *On Hold* refers to actions that due a change in priorities or prolonged delays are not progressing but will likely recommence in the near future. The category of *Closed* refers to actions that are not progressing due to a change in priorities.

The table below is a summary of the overall progress on the actions, measures and projects for Q1.

Please note: The progress is as at 30 September 2020. Council's financial situation was realised in the second quarter and as such the following details of progress will not reflect the current financial situation. Work is underway to reduce expenditure, which will result in either a reduction of targets, or, actions and projects being put *On Hold* or *Closing*. This will be presented in Quarter 2 Business Report, which will be presented to Council in February 2021.

Theme:	Belonging	Smart	Green	Responsible	Liveable	Total
Completed	1	0	0	0	0	1
On Track	15	12	13	28	15	83
Delayed	1	4	2	4	2	11
Not Commenced	0	1	0	2	3	5
On Hold	1	3	0	1	0	8
Closed	0	0	0	0	0	0
Total	18	20	15	35	20	108

Belonging

Buildings make a Town, but people make a community – which is why **belonging** sits at the heart of our strategic plan.

We are committed to strengthening our diverse population by creating new opportunities for connection, creativity, and inclusion, and by opening the door to local sporting, community and cultural initiatives that strengthen our collective sense of self.

We will work together to solve pressing social issues, to support those in need and to enhance community safety – and we will continue to acknowledge the Aboriginal and Torres Strait Islander culture that shapes this corner of the world.

Focus Area	
 <p data-bbox="379 992 571 1043">Our community spirit is our strength</p>	<p data-bbox="614 835 1212 887">A1 Work within our communities to connect people, build capacity and create local solutions and initiatives</p> <p data-bbox="614 902 1238 954">A2 Celebrate and continue to create opportunities for inclusion where all people feel welcome and participate in community life</p> <p data-bbox="614 969 1203 1021">A3 Work together to solve a range of social and health issues that may impact community wellbeing and vulnerable people</p> <p data-bbox="614 1037 1227 1088">A4 Enhance community safety within neighbourhoods, public spaces and places</p>
 <p data-bbox="379 1267 571 1319">Creativity, connection and local identity</p>	<p data-bbox="614 1099 1219 1151">B1 Support reconciliation through the celebration of Aboriginal and Torres Strait Islander cultures</p> <p data-bbox="614 1167 1187 1218">B2 Promote and provide more sporting, community and cultural events and festivals, day and night, throughout the year</p> <p data-bbox="614 1234 1235 1285">B3 Foster creative and performing arts through theatres, galleries and creative spaces, by integrating art and performance into public life</p> <p data-bbox="614 1301 1212 1373">B4 Activate spaces and places to complement activity around town centres, foreshores, lakes and green spaces for families, community and visitors</p>

Belonging

18 Actions / Measures / Projects



Operational Plan 2020-21 Performance (as at 30 September 2020)

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Community Partnerships					
Increased opportunities for community capacity building projects, strengthening community organisations and infrastructure / amenity improvements	A.01.2020-21	Manage Central Coast Council Community Grants program	30/06/21	●	<p>Community Support Program: YTD 26 applications assessed and reported to Council recommending 18 for funding to the value of \$51,698.</p> <p>Working Together Staying Strong (WTSS): YTD 17 applications were received and assessed with 7 applications recommended for funding of a total value of \$42,647.</p> <p>Round 1 Community Grants Program is delayed.</p> <p>Colliery Grants Program: The Program closed on 25 September 2020 with 16 applications, almost double than 2019. Assessments are underway with a panel to meet early October.</p> <p>Sponsorship:</p>

Attachment 1

Q1 Business Report (July to September)

Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					Work has been undertaken on the Sponsorship Review.
Improve Council's commitment and approach to designing inclusive and liveable communities	A.02.2020-21	Develop a new Disability Inclusion Action Plan (DIAP)	30/06/21		In response to COVID-19 restrictions the Engagement and Communications Plans for the new DIAP has been revised and will be primarily based online. The Access and Inclusion Reference Group have been briefed on the process and timeframes for the new DIAP. The Engagement Phase of the project has commenced with surveys issued for People with a Lived Experience / Carers / Families and Service providers, 3 online forums, 3 interagency presentations and 9 interviews conducted.
	A.03.2020-21	DIAP LC.024: Identify opportunities to promote existing information portals/apps such as WheelEasy, finder website	30/06/21		Link to the WheelEasy and Better Access Map websites is now available on Council's website. Accessibility maps are also being developed for some key town centres - The Entrance, Wyong, Budgewoi and Umina.
Increase positive community attitudes and behaviours towards people with disability	A.04.2020-21	DIAP AB.002: Develop and implement 2 disability awareness and education activities for CCC staff	30/06/21		Universal Design Guidelines and Fact Sheet approved and being actioned for staff education campaign.
	A.05.2020-21	DIAP AB.003: 6 items on disability access and inclusion included in various Council internal communication mediums	30/06/21		Information and advice prepared for internal communication article. Factsheet developed to make Microsoft Teams more accessible for online meetings.

Attachment 1

Q1 Business Report (July to September)

Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
	A.06.2020-21	DIAP SP.005: Ensure Central Coast Council Website has a dedicated area that contains accurate and relevant information for people with a disability - encompassing residents, tourists and businesses	30/06/21		Project completed to ensure images portrayed online are more accessible and properly captioned.
	A.07.2020-21	DIAP SP.011: Promote the role and function of the Disability Inclusion Officer within Central Coast Council and the broader community - with information available through various mediums (e.g. website, interagency, media, written information etc)	30/06/21		Ongoing staff attendance at Connectability Interagency, Central Coast Disability Ageing and Disability Association interagency and Central Coast Dementia Alliance Group. Council's knowledge base updated to accurately direct all accessibility enquiries to the correct area within the organisation.
	A.08.2020-21	DIAP AB.010: Develop and implement a disability awareness and education campaign for the broader Central Coast community in partnership with relevant external organisations	30/06/21		New Access and Inclusion Reference Group finalised with 12 members from lived experience, advocates and sector. Partnership developed with Council's sports activation team to develop inclusive sporting educational program with associated draft resource developed. Partnership developed with Council's Leisure and Lifestyle team to produce a seated fitness video available on Council's You Tube channel. Community Engagement forums held with Cerebral Palsy Alliance, Connectability,

Attachment 1

Q1 Business Report (July to September)

Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					Interagency, CCDisability, Ageing and Disability Association interagency.
Develop, support and promote initiatives to address domestic violence	A.09.2020-21	Develop and deliver 3 projects with internal and external stakeholders designed to reduce the local impact of domestic and family violence.	30/06/21		2020 Domestic Violence Awareness campaign has been developed to include stories of survivors and the cycle of violence in a pop-up exhibition; healthy relationships for young people campaign in shopping centres and a bystander awareness and educational tool for bottle shop staff. Police, sector workers and community members also gathered to develop a local campaign that will feature on bottle shop bags and in murals. The suite of programs will be promoted in a communication campaign that includes media releases and social media post each day for the 16 days highlighting a statistic of violence against women.
Improve safety and amenity of the region	A.10.2020-21	Implement actions from the Graffiti Management Strategy	30/06/21		Draft Graffiti Management Strategy finalised following internal review. Councillor Briefing held and strategy placed on public exhibition, with 19 submissions received and being reviewed. Audit of current kits and restock, response to customers for proposed mural sites, and ongoing partnership with Juvenile Justice for the removal of graffiti on

Attachment 1

Q1 Business Report (July to September)

Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					private property. Finalisation and launch of new graffiti reporting process.
Assist external event organisers to deliver events built on a sustainable financial model that provide either economic or social return for the Central Coast.	B.01.2020-21	Support 15 Central Coast community events	15 events		Supported 1 community event YTD: Small Business Van Jams at Kibble Park.
Increase tourism and economic development opportunities	B.02.2020-21	Deliver 15 Central Coast Council Major Events to 170,000 participants	15 events to 170,000 participants		<p>Impacted due to COVID-19. 6 Major Events cancelled YTD: Approval obtained by local Police to deliver</p> <ul style="list-style-type: none"> • Live at the Drive In • Spring School holidays • The Lakes Festival 'Under the Wave Structure' and 15 small scale pre booked activations. • Musical Trail <p>Planning underway for delivery of ChromeFest online with local businesses; Planning underway for a Town Centre Christmas wonderland in 4 Town Centres; Investigation underway for the remainder of the events calendar.</p>
Leisure and Lifestyle					
Provide beach lifeguard services to patrolled beaches from September to April each year.	A.11.2020-21	Council to safely patrol 15 beach locations and beach safety, education and messaging programs provided (in partnership with Surf Life Saving Central Coast)	15 locations		Beach safety lifeguard patrols commenced from Monday 28 September at 15 beach locations. Swim between the Flags messaging completed through Council's communication channels.

Attachment 1

Q1 Business Report (July to September)

Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Providing an outstanding quality and cultural experience at Gosford Regional Art Gallery through programs and exhibitions	B.03.2020-21	Number of visitors attending the Gosford Regional Art Gallery	85,000 visitors		Gosford Art Gallery visitation for Q1 was 27,625. The annual Gosford Art Prize event was held on 25 September, with over 900 entries.
Laycock Street Community Theatre hold a large range of cultural productions meeting the varied demographics and interests of the community	B.04.2020-21	Number of performances and events at Laycock Street Community Theatre that have been provided for the community	120 performances		No performances or events held at Laycock Street Theatre during Q1 due to COVID-19 restrictions. Planning underway to host dance season productions in November / December.
Business Enterprise					
Increase tourism and economic development opportunities	B.05.2020-21	Develop an events strategy for Central Coast Stadium (pending approval of the Stadium Strategy)	30/06/21		The establishment of an event strategy is pending the adoption of the Stadium Business Strategy. The Stadium business strategy was on public exhibition till 28 September 2020 and will now be reviewed by staff for progress to Council for approval.
Provide a premier venue for sports and entertainment on the Central Coast community	B.06.2020-21	Average attendance at events at the Central Coast Stadium	5,500 visitors		Due to COVID-19 the average attendance at events has been affected. Limited attendance is at 25% capacity of stadium seating.
Provide a premier venue for sports and entertainment on the Central Coast community	B.07.2020-21	Number of events held at the Central Coast Stadium	30 events		As a result of COVID-19 and the NRL protocols, Central Coast Stadium hosted 7 NRL Premiership games as the 'home away from home' for the New Zealand Warriors. The stadium also hosted 3 A league games with the commencement of the season. All games

Belonging

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					at the stadium received positive media coverage with all fans adhering to the strict bio-security guidelines.

Smart

We are a growing region with an expanding sense of opportunity, and we want to capitalise on those possibilities for the benefit of all.

Strategic economic development, revitalising key urban locations, establishing new industry partnerships and renewing our commitment to education and employment for young people are just the starting point for a **smart** Central Coast.

These initiatives – and others like them – will create new opportunities for local employment, new social enterprises and a culture of innovation that will bring new talent to the region. They will also drive a boom in tourism that we will shape to be accessible, sustainable and kind to the environment.

Focus Area	
 <p data-bbox="352 1005 595 1055">A growing and competitive region</p>	<p data-bbox="616 824 1230 875">C1 Target economic development in growth areas and major centres and provide incentives to attract businesses to the Central Coast</p> <p data-bbox="616 891 1182 965">C2 Revitalise Gosford City Centre, Gosford Waterfront and town centres as key destinations and attractors for businesses, local residents, visitors and tourists</p> <p data-bbox="616 981 1206 1032">C3 Facilitate economic development to increase local employment opportunities and provide a range of jobs for all residents</p> <p data-bbox="616 1048 1230 1122">C4 Promote and grow tourism that celebrates the natural and cultural assets of the Central Coast in a way that is accessible, sustainable and eco-friendly</p>
 <p data-bbox="352 1308 595 1357">A place of opportunity for people</p>	<p data-bbox="616 1140 1230 1191">D1 Foster innovation and partnerships to develop local entrepreneurs and support start-ups</p> <p data-bbox="616 1207 1134 1258">D2 Support local business growth by providing incentives, streamlining processes and encouraging social enterprises</p> <p data-bbox="616 1274 1206 1326">D3 Invest in broadening local education and learning pathways linking industry with Universities, TAFE and other training providers</p> <p data-bbox="616 1341 1214 1415">D4 Support businesses and local leaders to mentor young people in skills development through traineeships, apprenticeships and volunteering</p>

Smart

20 Actions / Measures / Projects



Operational Plan 2020-21 Performance (as at 30 September 2020)

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Community Engagement					
Promote and grow tourism through the implementation of the Central Coast Destination Management Plan	C.01.2020-21	Tourism Opportunity Plan: Launch and year 1 execution of "1000 Little Things We Could Do" campaign	30/06/21		Current marketing activity delayed due to COVID-19. Marketing activity likely to commence in Q3.
Promote and grow tourism through the implementation of the Central Coast Destination Management Plan	C.02.2020-21	Destination Brand Strategy - Launch and year 1 execution of Destination Marketing campaign and Industry services	30/06/21		New Destination Brand in market, with Phase 1 of the national rollout launched in July via a paid content campaign across a range of publications including Sitchu Hunter, Hunter, Concrete Playground and TimeOut. The <i>Out of home</i> advertising campaign launched across the Central Coast on 14 September and will run until 18 January 2021. The aim is to drive brand ownership amongst residents and leverage the high volume of visitors in region during this time. National rollout will continue from November 2020 with a paid content and influencer campaign, developed in conjunction with DNSW.
Community Partnerships					
Increase tourism and economic	C.03.2020-21	DIAP LC.026: In partnership with relevant	30/06/21		Accessible Places and Spaces Access Audits were completed for Wyong. The

Attachment 1

Q1 Business Report (July to September)

Smart

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
development opportunities		organisations / entities (e.g. Central Coast Tourism) explore accessible tourism opportunities through infrastructure improvements, marketing and promotion to develop the Central Coast as a highly attractive tourist destination for people with disabilities, friends and families			Entrance, Budgewoi and Umina.
Increase the sustainability of enterprises on the Central Coast	D.01.2020-21	Deliver 3 programs, activities and events to 15,000 people within the Principle Town Centres and the Gosford Smart Work Hub to support the development of Central Coast social entrepreneurs and enterprises	30/06/21		Council's Social and Creative Enterprise Grant program has been reviewed to provide more relevance to the Creative Community. The Social Enterprise Development Program will recommence in early 2021 with a focus on the creative industries.
Strategic Planning					
Planning controls that enable the development of active and liveable Town Centres	C.04.2020-21	Prepare Wyong Town Centre Structure Plan	31/12/20		This project has been put on hold and deferred to the 2021-22 financial year as there are a number of other priority projects to be completed.
Provide a clear approach to the planning and development of key growth regions	C.05.2020-21	Finalise Lake Munmorah Structure Plan	30/06/21		Results of public consultation and final Lake Munmorah Structure Plan to be reported to Council by the end of 2020 for adoption.
Provide a clear approach to the planning and development of key growth regions	C.06.2020-21	Prepare a draft Structure Plan for the Greater Wamervale Area	30/06/21		Internal stakeholder consultation underway and draft Structure Plan being refined to reflect input from Council staff.

Attachment 1

Q1 Business Report (July to September)

Smart

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Provide a clear approach to the planning and development of key growth regions	C.07.2020-21	Prepare the Woy Woy Structure Plan	30/06/21		The economic feasibility study has been completed and traffic study well underway. Preliminary options to be developed early 2021.
Provide a clear approach to the planning and development of key growth regions	C.08.2020-21	Commence development of character statements	30/06/21		Awaiting outcomes of the Councilor Workshop as per the Council resolution from the 29 June 2020.
Provide a clear approach to the planning and development of key growth regions\	C.09.2020-21	Finalise the Ourimbah Land Use Strategy and Masterplan	30/12/20		Project has been delayed with finalisation of the Local Strategic Planning Statement.
Integrated approach to the funding of infrastructure to meet the needs of the Central Coast population	C.10.2020-21	Prepare a new 7.11 Contribution Plans for the Central Coast region	31/12/21		Council has commenced studies to inform the Central Coast wide Contribution Plan, however, this has been delayed due to limited resources and competing priorities.
Implementation of the Somersby to Erina Corridor Strategy	C.11.2020-21	Prepare East Gosford Structure Plan	30/06/21		This project has been put on hold and deferred to the 2021-22 financial year as there are a number of other priority projects to be completed.
Support revitalisation of the southern growth corridor	C.12.2020-21	Prepare Erina Structure Plan	30/06/21		Preliminary options and yields to test as part of the completed traffic model currently being developed. The project is delayed with approval of the community engagement plan being sought to allow for consultation.
Support revitalisation of the southern growth corridor	C.13.2020-21	Commence development of a West Gosford Structure Plan	30/06/21		This project has been put on hold and deferred to the 2021-22 financial year as there are a number of other priority projects to be completed.

Attachment 1

Q1 Business Report (July to September)

Smart

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Business Enterprise					
Grow tourism and profitability of the Holiday Parks	C.14.2020-21	Develop a Holiday Parks business strategy and masterplans	30/06/21		The draft Holiday Parks business strategy and masterplans is nearing completion and will be reviewed by Council staff. Once the review is completed and the draft accepted, a report will be presented to Council and the strategy and masterplan placed on public exhibition.
	To attract visitors to holiday on the Central Coast	C.15.2020-21	Number of nights stayed by tourists stayed in sites or cabins annually at Budgewoi Holiday Park	19,500 nights	
C.16.2020-21		Number of nights stayed by tourists stayed in sites or cabins annually at Canton Beach Holiday Park	15,000 nights		Based on the first quarter numbers, Canton Beach Holiday Park is on track to meet its annual targeted number of nights stayed by tourists on sites or in cabins. The first quarter of is up 0.48% from the same period in 2019-20. The July school holidays are up 2.09% from last year.
C.17.2020-21		Number of nights stayed by tourists stayed in sites or cabins annually at Norah Head Holiday Park	19,500 nights		Based on the first quarter numbers, Norah head Holiday Park is on track to meet its annual targeted number of nights stayed by tourists on sites or in cabins. The first quarter of is up 6.99% from the same period in 2019-20. The July school holidays are up 9.05% from last year.
C.18.2020-21		Number of nights stayed by tourists stayed in sites or cabins annually at	31,500 nights		Based on the first quarter numbers, Toowoona Bay Holiday Park is on track to meet its annual targeted

Smart

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
		Toowoomb Bay Holiday Park			number of nights stayed by tourists on sites or in cabins. the first quarter of is up 7.49% from same period in 2019-20. The July school holidays are up 10.32% from last year.
	C.19.2020-21	Number of nights stayed by tourists stayed in sites or cabins annually at Patonga Camp Ground Holiday Park	15,000 nights		Based on the first quarter numbers, Patonga Camp Ground is on track to meet its annual targeted number of nights stayed by tourists on sites or in cabins with strong growth in 2020-21. The first quarter is up 15.12% for the same period in 2019-20. The July school holidays are up 20.96% from last year.

Green

The Central Coast is known for its natural beauty; maintaining our natural assets is a critical component of what we value as a community.

Ongoing education is key to our **green** approach, as is inviting the community to take a hands-on role in conservation, protection and remediation of our environment.

Reducing litter, minimising waste, and championing renewable energy in our future design and planning will minimise the impacts of climate change in our region, and will enable the preservation of our beaches, waterways, wildlife corridors and inland areas for the variety of species that inhabit them.

Focus Area	
 Environmental resources for the future	<p>E1 Educate the community on the value and importance of natural areas and biodiversity, and encourage community involvement in caring for our natural environment</p> <p>E2 Improve water quality for beaches, lakes, and waterways including minimising pollutants and preventing litter entering our waterways</p> <p>E3 Reduce littering, minimise waste to landfill and educate to strengthen positive environmental behaviours</p> <p>E4 Incorporate renewable energy and energy efficiency in future design and planning, and ensure responsible use of water and other resources</p>
 Cherished and protected natural beauty	<p>F1 Protect our rich environmental heritage by conserving beaches, waterways, bushland, wildlife corridors and inland areas, and the diversity of local native species</p> <p>F2 Promote greening and ensure the wellbeing of communities through the protection of local bushland, urban trees, tree canopies and expansion of the Coastal Open Space System (COSS)</p> <p>F3 Improve enforcement for all types of environmental non-compliance including littering and illegal dumping, and encourage excellence in industry practices to protect and enhance environmental health</p> <p>F4 Address climate change and its impacts through collaborative strategic planning and responsible land management and consider targets and actions</p>

Green

15 Actions / Measures / Projects



Operational Plan 2020-21 Performance (as at 30 September 2020)

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Waste Services and Business Development					
Increased waste avoidance and diversion of domestic waste from landfill	E.01.2020-21	Implementation of actions from the Central Coast Waste Strategy, focused on waste avoidance and resource recovery strategies	30/06/30	●	Councils Waste Strategy was adopted during the quarter. A detailed action plan has been developed and implementation of actions will occur through the year.
Expand the diversion of domestic waste from landfill through increased resource recovery resulting in environmentally responsible waste collection services	E.02.2020-21	Percentage of household waste diverted from landfill	>40% diversion	●	Council continues to implement a wide range of waste avoidance and resource recovery initiatives resulting in YTD diversion of 41%. Adoption of Councils Waste Strategy during the quarter will guide future diversion initiatives.
Libraries Learning and Education					
Environmental education programs to increase knowledge of (issues impacting) coastal areas, lakes, catchment area and conservation	E.03.2020-21	Number of Environmental Education programs (estuary, resilience, sustainability, general environmental education) delivered	10 programs	●	Water conservation education programs are being delivered to schools, childcare centres, small businesses and the community. Biodiversity programs have seen 1,880 plants distributed. There were 33 people who participated in the first citizen science webinar. The new Brisbane Water animation was also completed this quarter.
Community Education programs focused on increasing	E.04.2020-21	Number of new community education programs	4 programs	●	Litter Education projects are on track and is being integrated into community, schools, business and

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Q1 Business Report (July to September)

Green

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
community awareness and instilling behaviour change around sustainable living including, waste avoidance and reduction and re-use / recycle concepts		specifically targeting litter, up-cycling and green living delivered			tourism activities. There were 104 people who participated in the Green Living workshops and the Green Living workshop videos have had 1,588 views.
Education Programs focused on increasing community awareness and instilling behaviour change around sustainable living including, waste avoidance and reduction and re-use/ recycle concepts	E.05.2020-21	Number of attendees at environmental education programmed activity	3,125 attendees		There were 1,020 people who participated in activities in Q1. This includes 28 teachers in water education professional development, 137 in live webinars, 50 in a face-to-face business showcase for water sustainability, 805 online views of digital content.
Environmental Management					
Regular operation wrack and algae collection (and other equipment under contract) in near-shore zones of Tuggerah Lakes	E.06.2020-21	8,000m3 of floating wrack and macro algae removed from the Tuggerah Lakes Estuary annually	100% collection		2,845 cubic metres of wrack and algae were collected in in the first quarter.
Identify future opportunities to increase participation in Landcare	E.07.2020-21	Commence implementation of actions from the adopted Landcare Program	30/06/21		Actions underway.
To identify high priority conservation value lands within the CCC LGA to: a) preserve and enhance local and regional biodiversity b) invest in generating biodiversity credits on Council land that: i. serve as a valuable financial commodity for Council ii. enable	F.01.2020-21	Commence implementation of actions from adopted Biodiversity Strategy	30/06/21		Biodiversity Strategy adopted by Council on 28 September 2020. Implementation of actions will be undertaken based on available budget.

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Q1 Business Report (July to September)

Green

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
progression of priority Council projects under the Biodiversity Offset Scheme c) expand and strengthen the COSS network					
Review existing Coastal Zone and Estuary Management Plans as required by new Coastal Management Act	F.02.2020-21	Complete scoping studies and commence development of new Coastal Management Programs (CMPs) – as required by new Coastal Management Act	30/06/21		Lower Hawkesbury River (including Brisbane Water Estuary and Broken Bay Beaches) Stage 1 scoping study completed. Stage 2 due to commence with partner Councils. Open Coast Beaches and Coastal Lagoons Stage 1 scoping study underway. Final report due end of 2020. Tuggerah Lakes Estuary Stage 1 scoping study due for completion in Q2 (underway internally). Stage 2 to commence late 2020. CMPs expected to take 2-3 years to complete.
Strategic Planning					
Climate Change Adaptation	E.08.2020-21	Develop the Climate Change Action Plan	30/06/21		The Climate Action Plan is underway and expected to be reported to Council by July 2021.
Enable sustainable urban development that values energy efficiency, heritage, local character, the environment, transport, safety and liveability	F.03.2020-21	Adopt and commence implementation of the Sustainability Strategy	30/06/21		The Sustainability Strategy is being drafted and targeted to be reported to Council in Q3.
Mitigate the impacts of climate change on the regions, coastal ecosystems, infrastructure, health, agriculture, and biodiversity	F.04.2020-21	Adopt and commence the implementation of the Greener Places Strategy	30/06/21		Public Exhibition of the Green Places Strategy has concluded. A draft Council Report has been written and is currently going through internal workflow approval. It is expected to be reported back to Council in November 2020.
Energy Management					
Reducing Council's energy cost, improve energy productivity and	E.09.2020-21	Installation of solar power systems on Council assets	30/06/21		Over 800kW installed.

Green

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
reduce Council's greenhouse gas emissions					
Reducing energy cost, improve energy productivity and reduce Council's greenhouse gas emissions	E.10.2020-21	Percentage of greenhouse gas emissions	65% reduction by 31/12/22		This work is underway, but dependent on the study being undertaken as part of a GHG reduction.
	E.11.2020-21	Develop a set of guidelines to ensure the design and operation of Council assets is energy efficient	30/06/21		Draft documents developed and nearing completion for circulation.

Responsible

We are a **responsible** council and community, committed to building strong relationships and delivering a great customer experience in all our interactions.

We value transparent and meaningful communication and use community feedback to drive strategic decision making and expenditure, particularly around the delivery of essential infrastructure projects that increase the safety, liveability and sustainability of our region.

We are taking a strategic approach to ensure our planning and development processes are sustainable and accessible and are designed to preserve the unique character of the coast.

Focus Area	
 <p data-bbox="373 949 572 999">Good governance and great partnerships</p>	<p data-bbox="612 779 1240 831">G1 Build strong relationships and ensure our partners and community share the responsibilities and benefits of putting plans into practice</p> <p data-bbox="612 846 1240 898">G2 Communicate openly and honestly with the community to build a relationship based on transparency, understanding, trust and respect</p> <p data-bbox="612 913 1240 987">G3 Engage with the community in meaningful dialogue and demonstrate how community participation is being used to inform decisions</p> <p data-bbox="612 1003 1240 1055">G4 Serve the community by providing great customer experience, value for money and quality services</p>
 <p data-bbox="384 1252 560 1301">Delivering essential infrastructure</p>	<p data-bbox="612 1070 1240 1122">H1 Solve road and drainage problem areas and partner with the State Government to improve road conditions across the region</p> <p data-bbox="612 1137 1240 1211">H2 Improve pedestrian movement safety, speed and vehicle congestion around schools, town centres, neighbourhoods, and community facilities</p> <p data-bbox="612 1227 1240 1279">H3 Create parking options and solutions that address the needs of residents, visitors and businesses</p> <p data-bbox="612 1294 1240 1368">H4 Plan for adequate and sustainable infrastructure to meet future demand for transport, energy, telecommunications and a secure supply of drinking water</p>
 <p data-bbox="360 1594 584 1644">Balanced and sustainable development</p>	<p data-bbox="612 1384 1240 1458">I1 Preserve local character and protect our drinking water catchments, heritage and rural areas by concentrating development along transport corridors and town centres east of the M1</p> <p data-bbox="612 1473 1240 1547">I2 Ensure all new developments are well planned with good access to public transport, green space and community facilities and support active transport</p> <p data-bbox="612 1563 1240 1637">I3 Ensure land use planning and development is sustainable and environmentally sound and considers the importance of local habitat, green corridors, energy efficiency and stormwater management</p> <p data-bbox="612 1653 1240 1727">I4 Provide a range of housing options to meet the diverse and changing needs of the community and there is adequate affordable housing</p>

Responsible

35 Actions / Measures / Projects



Operational Plan 2020-21 Performance (as at 30 September 2020)

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Waste Services and Business Development					
Provide a reliable, safe, cost effective and environmentally responsible domestic waste collection to the Central Coast region	G.01.2020-21	Percentage of waste bins collected on the scheduled date	>99% collected	●	Council delivered its domestic waste collection services in accordance with agreed levels of service, with no disruption to service delivery.
Leasing and Asset Management					
Develop a coordinated approach towards implementation and ongoing management of security measures across Council's facilities / assets	G.02.2020-21	Implement Year 1 recommendations from the CCTV strategy	30/06/21	●	CCTV Strategy, Policy and Code of Practice finalised. Internal debrief sessions held with various business units in September. No changes proposed.
Maintain good governance practice for Council's leasing and licencing portfolio.	G.03.2020-21	Percentage of all leases and licences commencing due diligence process within a week of the original request	100% completed	●	Community leases progressing and due diligence completed within the one-week target timeframe.
Strategic Planning					
Build Council and community capacity to manage disaster	G.04.2020-21	Adopt and Implement of the Disaster Resilience Strategy	30/12/21	●	The Disaster Resilience Strategy will go to Council for public exhibition in Q3.
Comprehensive Local Environment Plan	I.02.2020-21	Prepare a draft Central Coast Housing Strategy	30/06/21	●	Residential land audit of the Central Coast has been completed. Council has appointed a consultant to complete the Housing

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Q1 Business Report (July to September)

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					Strategy, which will be conducted in two phases. The first phase involves the preparation of a Background Issues Paper to scope out the main housing issues which exist on the Central Coast. This will be prepared in early 2021, with opportunities for community and stakeholder input. The second stage of the project involves the preparation of a Housing Strategy which will not be completed until 2021-22. Timeframe will be adjusted to reflect the new completion date.
	I.03.2020-21	Prepare a Central Coast Employment Land Audit and Strategy	30/6/21		Draft Central Coast Land Audit and Strategy prepared by consultant. Reports currently being reviewed by Council staff.
	I.04.2020-21	Develop a Heritage Strategy by December 2020	30/06/21		Heritage consultant engaged to commence project.
	I.05.2020-21	Develop a Heritage Action Plan by December 2020	31/12/21		Heritage consultant engaged to commence project.
	I.06.2020-21	Commence Heritage Review including new heritage nominations for the Comprehensive Local Environmental Plan	31/12/21		Heritage consultant engaged to commence project.
Improved social and economic opportunities in the rural areas of the central coast	I.07.2020-21	Prepare and deliver a draft Rural Lands Audit and Strategy to Council for the Central Coast Region	30/06/21		The Rural Lands Audit has been completed. Council has engaged a consultant to undertake rural landscape character

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Q1 Business Report (July to September)

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					analysis, zoning options and economic analysis of rural industries. The project will be conducted in two phases with the release of a Central Coast Rural Lands issues paper for community consultation ready early 2021. This will inform the draft Rural Lands Strategy which will be prepared later in 2021.
Enable sustainable urban development that values energy efficiency, heritage, local character, the environment, transport, safety and liveability	I.08.2020-21	Commence development of a Landscape Design Guideline	30/06/21		Development of a public domain document for the Central Coast is progressing. To inform the project methodology, discussions have been held with the City of Adelaide, City of Parramatta and Lake Macquarie City Council. Contact will be made with Penrith and Blacktown City Councils to discuss their public domain documents. Site visits will also be organised to explore successfully implemented public domain guidelines that have lead to good outcomes.
Business Enterprise					
Provide beautiful well-tended places of rest available for the community and families	G.05.2020-21	Number of ash interments in Council's Cemeteries	109 ash interments		The number of ash interments in Council's cemeteries is on track to reach the expected target. Council managed cemeteries have conducted 9 Ash interments in the first quarter.

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Q1 Business Report (July to September)

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
	G.06.2020-21	Number of burials in Council's Cemeteries	260 burials		The number of burials in Council's cemeteries is on track to reach the expected target. Council managed cemeteries have conducted 24 burials in the first quarter.
Structural remediation plan	H.07.2020-21	Undertake structural remediation plans for Gosford City Carpark	30/06/21		The project to undertake structural remediation plans for Gosford City Carpark has not yet commenced but it is still currently scheduled for completion in the 2020-21 financial year.
	H.08.2020-21	Undertake Structural remediation plans for Terrigal Wilson Carpark	30/06/21		The project to undertake structural remediation plans for Terrigal Wilson Carpark has not yet commenced but it is still currently scheduled for completion in the 2020-21 financial year.
Increased utilisation of parking station	H.09.2020-21	Implement pricing strategy for Gosford City Carpark	30/06/21		The implementation of a pricing strategy to increase the utilisation of Gosford City Car Park has been placed on hold due to COVID-19 restrictions.
Better visibility of parking availability in Gosford	H.10.2020-21	Integrate the available spaces at Gosford City Carpark into the ParkSpot App	30/06/21		The integration of available spaces at Gosford City Carpark is considered integral in improving the visibility of parking in Gosford. Work is underway to develop platforms to enable the use of a Parking App to achieve this strategy.

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Q1 Business Report (July to September)

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Better visibility of parking availability in Terrigal	H.11.2020-21	Integrate the available spaces at Terrigal, Wilson Road Carpark into the ParkSpot App	30/06/21		The installation of the vehicle counting system is nearing completion at the Terrigal, Wilson Road Carpark. The programming solution for integration into the Parking App has commenced which will inform users of available spaces.
Optimise the usage of the Baker Street Car Park for visitors to the Gosford City Centre	H.12.2020-21	Average Occupancy rates for business hours - Monday to Friday	60% occupancy		The average occupancy rates for business hours - Monday to Friday at Gosford City Carpark has been significantly impacted by COVID-19 restrictions resulting in reduced utilisation. Staff are developing a communications plan to advertise availability and attract new customers.
Governance and Business Services					
An Enterprise Risk Management Framework (ERMF) for Central Coast Council that is consistent with ISO 31000 - 2009 Risk management – principles and Office of Local Government guidelines	G.07.2020-21	Maintain and improve the Enterprise Risk Management framework	30/06/21		ERMF has been developed and reviewed by consultants. The 2020-21 plan is being progressed. Note: the Framework is based on the latest adapted iteration of ISO 31000 being AS ISO 31000: 2018.
Community confidence that Central Coast Council is managed in the community's best interests	G.08.2020-21	Provide a professional development program for the Mayor and Councillors as required by the Local Government Act	30/06/21		Professional development opportunities are promoted to Councillors. A number of opportunities have been taken up in Q1 including Executive Certificate for Elected Member, AICD Course and ARIC training.

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Q1 Business Report (July to September)

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Ensure compliance with the statutory requirement and promote transparency and accountability	G.10.2020-21	Number of non-compliances with legislative compliance requirements	0 non-compliances		There were two recorded outstanding deadlines that have not been completed in the Legislative Compliance Register. However, they may have been actioned and not recorded as required. Currently we are following up with the relevant areas to understand what they have done and to remind them to ensure that they record their actions in the Legislative Compliance Register.
Support Councillors in effective decision making and promote transparency and accountability	G.12.2020-21	Percentage of Council resolutions actioned within agreed timeframes	90%		Less than 10% of Actions remain open and overdue at the end of Q1.
	G.13.2020-21	Percentage of Council matters considered in confidential session	<5% considered		<2% of Council matters have been considered in confidential session.
Environment and Certification					
An Environmental Management System for Central Coast Council that is consistent with AS/NZ ISO 14001:2016	G.09.2020-21	An Environmental Management System for Central Coast Council that is consistent with AS/NZ ISO 14001:2016	30/06/21		The EMS system is continuing development towards the target date of 2021.
Ensure compliance with the statutory requirement and promote transparency and accountability	G.11.2020-21	Number of Environment Protection License non-compliances	Reduction in Number		All licence non-compliances reported to the EPA within the required timeframes.
Performance and Innovation					
Meet legislative and business requirements	G.14.2020-21	Complete Council's Integrated Planning and Reporting (IP&R) requirements including; quarterly reporting against the Operational Plan 2020-21, development of the	30/06/21		IP&R activities are underway with quarterly reporting for Q1 commenced, information gathered and drafting of Annual Report 2019-20 underway, planning for the

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Q1 Business Report (July to September)

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
		Operational Plan 2021-22, development of the Annual Report 2019-20			Operational Plan 2021-22 commenced.
Roads Asset Planning and Design					
Expansion and upgrade of the drainage network across the Central Coast to reduce flooding, improve stormwater management, and maintain accessibility around the Central Coast	H.01.2020-21	Kilometres of drainage infrastructure constructed each year (subject to historic funding levels)	4.5 kilometres		During the first quarter of the year Council constructed 1.2 kilometres of drainage infrastructure.
Region wide improvement to road pavement condition to ensure long term sustainability of the road network and to support economic growth	H.02.2020-21	Kilometres of road pavement to be renewed each year	30 kilometres		During the first quarter of the year Council renewed 3 kilometres of existing road pavement. The pavement renewal program will not meet the original corporate target this year due to a significant budget reductions. Based on the adopted capital works program it is forecast that twenty (20) kilometres of road pavement will be renewed. Target will be updated to reflect this.
	H.03.2020-21	Kilometres of road resurfacing to be renewed each year	90 kilometres		During the first quarter of the year Council resurfaced 2.4 kilometres of existing road. Road resurfacing requires warmer weather with the majority of projects programmed for completion during the second and third quarters of 2020-21 financial year. The road resurfacing program will not meet the original corporate target this

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Q1 Business Report (July to September)

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					year due to a significant reduction in budget. Based on the adopted capital works program it is forecast that fifty (50) kilometres of road will be resurfaced. Target will be updated to reflect this.
Region wide improvements to bus stop infrastructure to improve access to public transport and ensure legislative compliance	H.04.2020-21	Number of bus stops upgraded to meet Disability Discrimination Act (DDA) compliance each year	45 bus stops		Specifications have been prepared and procurement has commenced for the first stage of bus stop improvement works.
Region wide improvements to kerb and gutter infrastructure to improve access to public transport and ensure legislative compliance	H.05.2020-21	Kilometres of kerb and gutter constructed each year	8 kilometres		During the first quarter of the year Council constructed 1.1 kilometres of kerb and gutter.
Roads Business Development and Technical Services					
Capital expenditure projects are completed as planned	H.06.2020-21	Percentage of Roads Transport Drainage and Waste capital expenditure projects completed within scope and budget annually	90% completed		313 projects are planned for construction in the 2020-21 financial year. Seven projects have been completed with an additional forty-six (46) projects commenced.
Economic Development and Project Delivery					
Create car park options and solutions for the Central Coast	H.13.2020-21	Continue implementation of Central Coast Carpark Study	30/06/21		Carpark Study complete. Exhibition of Carpark Study is now complete with a final report to go to Council late 2020.
Environmental Management					
Complete Flood Studies and Floodplain Risk Management Plans in consultation	I.01.2020-21	Complete and revise the following flood studies and floodplain risk management plans (in accordance with	30/06/21		All projects on track: Lake Mac OFS on track with agreed DPIE workplan. Final project review underway; Wallarah

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Q1 Business Report (July to September)

Responsible

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
with the community		priorities and approved budget allocations): Lake Macquarie Overland Flood Study (OFS), Wallarah Creek floodplain risk management study and plan (FRMSP), Ourimbah Creek floodplain risk management study and plan, Wyong River floodplain risk management study and plan, Coastal Lagoons Flood Study Review, Killarney Vale / Long Jetty floodplain risk management study and plan, Brisbane Water Catchment Overland Flood Studies			Creek FRMSP on track with the DPIE workplan. Public exhibition completed August 2020. Submissions being reviewed; Ourimbah Creek and Wyong River FRMSPs adopted in May 2020. Actions identified in the plan are now being reviewed. DPIE Grants acquitted; Coastal Lagoons Overland Flood Study completed and handover is underway. Killarney Vale / Long Jetty FRMSP on track with the DPIE workplan. Public exhibition completed August 2020. Submissions being reviewed; Brisbane Water Catchment OFS is near completion. Final sensitivity analysis is being undertaken.

Liveable

Creating a **liveable** community means striking a balance between projects that support infrastructure development and others that enhance our quality of life.

We are activating public spaces, increasing access to beaches and green spaces, and delivering a range of amenities – like walking and cycling routes, playgrounds and sports facilities – that promote healthy living and enjoyment of the natural world.

Reliable public transport is key to keeping our growing population mobile, so we are focused on enhancing train, bus and ferry networks, as well as improving the commuter experience.

Focus Area	
 <p>Reliable public transport and connections</p>	<p>J1 Create adequate, reliable and accessible train services and facilities to accommodate current and future passengers</p> <p>J2 Address commuter parking, drop-off zones, access and movement around transport hubs to support and increase use of public transport</p> <p>J3 Improve bus and ferry frequency and ensure networks link with train services to minimise journey times</p> <p>J4 Design long-term, innovative and sustainable transport management options for population growth and expansion</p>
 <p>Out and about in the fresh air</p>	<p>K1 Create a regional network of interconnected shared pathways and cycle ways to maximise access to key destinations and facilities</p> <p>K2 Design and deliver pathways, walking trails and other pedestrian movement infrastructure to maximise access, inclusion and mobility to meet the needs of all community members</p> <p>K3 Provide signage, public facilities, amenities and playgrounds to encourage usage and enjoyment of public areas</p> <p>K4 Repair and maintain wharves, jetties, boat ramps and ocean baths to increase ease of access and enjoyment of natural waterways and foreshores</p>
 <p>Healthy lifestyle for a growing community</p>	<p>L1 Promote healthy living and ensure sport, leisure, recreation and aquatic facilities and open spaces are well maintained and activated</p> <p>L2 Invest in health care solutions including infrastructure, services and preventative programs to keep people well for longer</p> <p>L3 Cultivate a love of learning and knowledge by providing facilities to support lifelong learning</p> <p>L4 Provide equitable, affordable, flexible and co-located community facilities based on community needs</p>

20 Actions / Measures / Projects



Operational Plan 2020-21 Performance (as at 30 September 2020)

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
Roads Asset Planning and Design					
Expansion and upgrade of the shared path and footpath network to improve public safety and provide access to city centres, transport hubs, commercial precincts and other priority areas	K.01.2020-21	Kilometres of shared path and footpath constructed each year	5 kilometres		During the first quarter of the year Council constructed 1.6 kilometres of shared path and footpath.
Community Partnerships					
Improve Council's commitment and approach to designing inclusive and liveable communities	L.01.2020-21	DIAP LC.006: Promote CCC community funding programs to assist local organisations to access funding to increase opportunities for inclusion and infrastructure enhancements	30/06/21		Council's Community Grants Program is currently closed. Relevant promotion will commence when the opening date of the next funding round is determined.
Leasing and asset Management					
To increase transparency on Council's decision making for leasing and licencing of facilities, contributions to community groups through subsidised rent and building outgoings	L.02.2020-21	Implement Year 1 recommendations from the Community Facilities Review, including the Facilities Leasing and Licencing Policy	30/06/21		Facilities Leasing and Licencing Policy adopted by Council on 10 August 2020. Holdover priority leases currently progressing.
To increase utilisation of community	L.03.2020-21	Percentage of assets inspected post booking and	95% inspected		No casual or new bookings were taken in Q1 for community

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Q1 Business Report (July to September)

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
facilities by providing quality assets at affordable rates		bond refunds are processed by bookings staff within one week, post event date			halls due to COVID-19 restrictions.
	L.04.2020-21	Percentage of actions implemented from the Marketing Plan (Year 1) to improve the utilisation of community halls	95% implemented		Marketing Plan implementation on hold and casual bookings not yet being taken due to COVID-19 restrictions.
	L.05.2020-21	Number of annual bookings for community halls managed and administered	7,500 bookings		A total of 1,661 bookings of community halls were managed and administered in Q1.
Leisure and Lifestyle					
Efficient delivery of community facilities that meets the community needs	L.06.2020-21	Number of visitors attending the Gosford Olympic Pool	62,000 visitors		A total of 39,490 attendances during Q1 at Gosford Olympic Pool in lap swimming, learn to swim and squad programs.
	L.07.2020-21	Number of visitors attending the Wyong Olympic Pool	20,000 visitors		Wyong Olympic Pool opens 3 October 2020 for the summer season.
	L.08.2020-21	Number of visitors attending the Toukley Aquatic Centre	42,000 visitors		A total of 27,194 attendances during Q1 at Toukley Aquatic Centre in lap swimming, learn to swim and squad programs.
	L.09.2020-21	Number of visitors attending the Peninsula Leisure Centre	165,000 visitors		A total of 95,890 attendances during Q1 at Peninsula Leisure Centre in swimming, sports programs and health and fitness.
	L.10.2020-21	Number of visitors attending the Lake Haven Recreation Centre	42,000 visitors		A total of 33,330 attendances during Q1 at Lake Haven Recreation Centre in sports programs and health and fitness.
	L.11.2020-21	Number of visitors attending the	45,000 visitors		A total of 24,511 attendances during

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Q1 Business Report (July to September)

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
		Niagara Park Stadium			Q1 at Niagara Park Stadium in sports programs, dance classes and first aid course.
Libraries Learning and Education					
Road Safety programs increase road safety awareness and planned behaviour change	L.12.2020-21	Number of Road Safety Education Programs relating to road safety awareness delivered	8 programs		Road Safety Education activities have been undertaken as well as development of an animation about safe use of shared pathways. Graduated Licensing Scheme workshops have been delivered. Parker Stays Safe Storytime video have had 133 views.
Programs focused on increasing Community Safety, improving awareness and instilling behaviour change for responsible citizenship	L.13.2020-21	Number of Community Safety Education programs delivered in topics such as responsible pet ownership, parking, personal and family safety, household safety, compliance	5 programs		Responsible pet ownership activities are on track. Community Safety Kits are being distributed through libraries. There were 400 people who participated in Community Safety Education programs in Q1.
Provision of 8 education and care services for children aged 6 weeks to 6 years	L.14.2020-21	Number of families receiving education and care services	540 families		There has been a steady increase in the number of families receiving education and care. From July the number of families has increased from 474 up to 501 in the 3-month period.
	L.15.2020-21	Number of vulnerable children who receive inclusive opportunities to maximise their learning, development and wellbeing	60 children		The services are catering for 70 children who have high support needs and are classed as vulnerable. Kanwal have 13 children, Toukley have 8 children, Northlakes have 14 children, Wyong have 15 children, Kariong have 8 Children, Niagara

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Q1 Business Report (July to September)

Delivery Program	Reference	Operational Plan Action / Measure / Project	Timeline / Target	Status	Comment
					Park have 7 children, Terrigal have 2 children and Umina have 3 children.
Education Programs focused on increasing Community Safety, improving awareness and instilling behaviour change for responsible citizenship	L.16.2020-21	Number of attendees at community safety education program activities	1,000 attendees		Self-care videos have been filmed for release in October including yoga, art therapy and journaling. Safe to Play project is on track. There were 528 people who participated in these activities in Q1.
Road Safety programs increase road safety awareness and planned behaviour change	L.17.2020-21	Number of attendees at road safety education program activities	500 attendees		There were 209 people who participated in road safety education programs in Q1.
Increased learning opportunities across all life stages through partnerships and provision of information	L.18.2020-21	Number of children aged 3-5 years receiving preschool program that attract start strong funding	405 children		At the end Q1 there were 395 children who completed preschool programming.
Business Enterprise					
Provide a premier venue for sports and entertainment on the Central Coast community	L.19.2020-21	Percentage of surveyed respondents that are either satisfied or very satisfied with the Central Coast Stadium overall in Customer Surveys.	67% satisfied		In providing a premier venue for sports and entertainment for the Central Coast it is important achieve a high level of customer satisfaction. A target of 67% has been set for survey respondents that are either satisfied or very satisfied with Central Coast Stadium. However, due to COVID-19 regulations around the limited capacity of fans at the venue, the survey has not commenced.

Attachment 1

Q1 Business Report (July to September)

Financial Overview

Financial Overview

This financial overview reports on Central Coast Council's performance as measured against its Operational Plan for 2020-21 and covers the period from 1 July 2020 to 30 September 2020 (Q1).

Note that there may be some small rounding differences throughout this report as whole dollars are rounded to nearest thousand.

1.1 Operating Result

The year to date (YTD) operating result (excluding capital grants and contributions) is showing an unfavourable variance of \$1.9M, consisting of an actual surplus of \$173.6M compared to a budget surplus of \$175.5M.

The year to date (YTD) operating result (including capital grants and contributions) is showing a favourable variance of \$10.4M, consisting of an actual surplus of \$187.5M compared to a budget surplus of \$177.1M.

Financial Performance 2020-21	YTD Actual	YTD Budget	YTD Variance	YTD Variance	Full Year Original Budget	Q1 Proposed Adjustments	Q1 Proposed Year End Forecast
	\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000
Income (excluding capital income)	317,778	317,295	484	0.2%	551,037	(8,147)	542,890
Expenses	144,156	141,821	(2,335)	(1.6%)	564,434	93,557	657,991
Net operating result (excluding capital income)	173,622	175,474	(1,852)	(1.1%)	(13,397)	(101,704)	(115,101)
Income from capital grants and contributions	13,833	1,625	12,208	751.4%	39,287	8,245	47,532
Net operating result (including capital income)	187,455	177,098	10,356	5.8%	25,890	(93,459)	(67,569)

The above table is prepared in accordance with the Local Government Code of Accounting Practice and Financial Reporting (Guidelines) which requires Council to recognise the full year rates and annual charges for waste management when levied in July.

The YTD variances are explained in *Section 2.2 Operating Result* of this report.

1.2 Financial Situation

Following a year of natural disasters and the impact of COVID-19 Council is facing a serious financial situation and faces an immediate and serious liquidity issue. Bushfires, floods, followed by COVID -19 loss of income and impacts on service delivery resulted in the reporting of a draft \$89M deficit in 2019-20. Since amalgamation Council has delivered an enormous number of projects, maintained staff resources and service levels. But at the time of amalgamation Council also inherited an enormous asset backlog of works, coupled with the costs of merging two very different organisations with different systems and programs. Council has been playing catch up since amalgamation which is why Council's long-term plan identified that in the first few years there would be a requirement to operate a deficit in order to catch up. In addition the impact of the most recent IPART determination will cost Council close to \$100M over three years.

As a result of this, on Tuesday, 6 October 2020 the Chief Executive Officer formally notified the Office of Local Government about the serious financial situation and sought assistance.

On Monday, 19 October 2020 Council adopted a 100 Day Recovery Action Plan. The immediate focus of the Plan is reduction in rate of Council expenditure to address the serious cashflow issues of Council. Longer term, the Plan is about financial stability of Council operations to deliver effective and efficient services to the community. All decisions taken during this period of rapid change ensure that essential services are maintained and impact on our community is minimised.

Financial Overview

There are a number of actions in the plan including:

- Identifying savings in the Capital Works and Operational Services programs
- Reduction in non-essential services
- Workforce reduction
- Asset review
- Fully costed restructure of the business
- Identifying future revenue opportunities
- Investigation of loans and borrowing options
- More aggressive debt repayment programs.

The Plan has 2 stages:

Stage 1- First Response: to swiftly identify and implement strategies which would have an immediate effect on reducing the rate of expenditure currently being incurred, thereby seeking to preserve cash.

Stage 2 – Business Recovery Plan: Ongoing focus on the intake of cash and expenditure reduction, coupled with more sustainable cash preservation and funding. Stage 2 actions are grouped under the key categories of Governance, Finance, Operations and Assets. Stage 1 of the Business Recovery Plan was completed on 30 October 2020. Some of the major savings have been from a review of overtime, the capital expenditure program and the temporary workforce.

Accounting firm KPMG were formally engaged on 26 October 2020 to perform a forensic analysis of Council's financial position in relation to funding expenditure from the 2016-17 financial year to date. KPMG currently anticipate the first phase of the engagement to be completed in November 2020, and the historical analysis (phase 2) to take approximately a further 6-8 weeks. Due to the second phase deliverable being impacted by the Christmas period, it is expected the historical analysis findings will be available mid-late January 2021.

On Friday, 30 October 2020 the NSW Government suspended Central Coast Council and appointed an interim administrator for a period of 3 months. On 3 November 2020, a temporary Chief Executive Officer was appointed to oversee the Council's operational recovery.

Council is closely monitoring, tracking and reconciling its cash position on a daily basis. Progress has been made on identifying and mitigating the key causes for the situation that Council found itself in. Adjustments to Council's 2020-21 operating and capital budgets have been included in this Q1 budget review as a first step to address the financial situation.

Summary of proposed Q1 budget amendments

The 2019-20 budget and 2020-21 budget had set substantial savings targets but have fallen well behind. Council has identified unfavourable budget adjustments totalling \$101.7M (excluding capital income) during this quarterly review.

Adjustments proposed to be adopted as part of the Q1 budget review include:

Unfavourable

- Depreciation - increase in forecast depreciation expense of \$29.9M because of additional capital expenditure and subsequent capitalisation of assets and acceleration of depreciation for the assets on the Regional Library site in Gosford.
- Employee costs – a \$45M allowance has been included for organisation restructuring costs and \$5M for recruitment of critical and / or revenue generating vacant positions.
- Review of non-essential expenditure and savings targets – the adopted 2020-21 budget had set substantial savings targets in materials and contract and other expenditure, but they have fallen well behind. The removal of savings targets that were not able to be achieved and the reduction of non-essential operational expenditure has resulted in a proposed increase of \$11.2M in materials and contract and other expenditure. Continued rigorous review of all expenditure on materials and contractors will continue to identify further reduction opportunities.
- Interest on Investments - reduction in income due to fallen interest rates and reduced cash receipts \$5.9M.
- Water and Sewer – reduced income from annual charges and user charges as a result of review of forecast customer growth \$3.7M.

Financial Overview

- Borrowing Costs – proposed increase of \$1.5M to meet additional interest costs on new loans.

Favourable

- Operating Grants and Contributions - Child Care, Special Needs Subsidy and additional Library funding \$0.9M and Environmental Management - Bushfire and Emergency Services additional funding \$1.1M
- Capital Grants and Contributions - recognition of capital grant income \$7.0M and non cash developer contribution income due to negotiated Works In Kind (WIK) agreements \$1.2M.

The proposed Q1 adjustments will move the Q1 approved operating deficit (excluding capital grants and contributions) from \$13.4M to an operating deficit of \$115.1M.

Section 3.2 Proposed Operating Budget Amendments provides a detailed listing of proposed Q1 budget adjustments.

1.3 Capital Works

Council's capital works program adopted as part of the 2020-21 Operational Plan totalled \$225.0M.

Actual Q1 YTD capital expenditure is \$46.5M against the Q1 YTD budget of \$54.8M. The variance is the result of several factors, including project savings through efficiencies and optimisation of delivery methods and delivery of projects in stages, and the impact of COVID-19. The proposed Q1 capital works program decrease is \$53.3M. For further details on the capital works program adjustments please refer to Section 3.4 Proposed Capital Budget Amendments.

The proposed Q1 capital works program of \$171.7M includes \$6.2M in Special Rate Variation (SRV) funded works in the former Wyong Local Government Area to address the infrastructure backlog and improve asset conditions.

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Q1 Business Report (July to September)

Financial Overview

1.4 Developer Contributions

The following section provides an update of Council's Developer Contributions levied under the *Environment Planning and Assessment Act 1979* (EPA) and the *Local Government Act 1993* (LGA) from 1 July 2020 to 30 September 2020. In the table below S7.4 refers to Planning Agreement income, s7.11 formerly referred to as s94 Developers Contributions and s7.12 formerly referred to as s94A Developer Contributions.

Summary of Cash Contributions

Contribution Type	Original Budget YTD	7.4 Planning Agreement YTD Income	Developer Contribution YTD Income	Total YTD Income	Variance to YTD Original Budget
	\$	\$	\$	\$	\$
					+ = Favourable - = Unfavourable
s7.4 and s7.11 income (exc drainage) - General Fund	1,318,375	-	2,258,515	2,258,515	940,140
s7.4 and s7.11 Drainage Income	-	-	20,769	20,769	20,769
s7.12 income	275,000	-	125,601	125,601	(149,399)
Total EPA Developer Contributions	1,593,375	-	2,404,885	2,404,885	811,510
s64 Water Income - Water Fund	-	-	705,734	705,734	705,734
s64 Sewer Income - Sewer Fund	-	-	834,168	834,168	834,168
Total LGA Developer Contributions	-	-	1,539,902	1,539,902	1,539,902
Total Non Cash Contributions	-	-	1,145,562	1,145,562	1,145,562
Total EPA and LGA Developer Contributions	1,593,375	-	5,090,349	5,090,349	3,496,974

A proposed budget adjustment of \$1.2M for non cash contributions is included in this Q1 budget review. As there is an anticipated decline in development for the remainder of the financial year, no other adjustments were proposed in this review to original budget forecasts. Water and Sewer contribution budgets were phased in quarters 2, 3 and 4 as it was anticipated Q1 would be impacted by COVID-19, so those YTD variations are expected to correct in the remaining quarters.

Non Cash Contributions

Council allows developers under Works-In-Kind Agreements to dedicate assets (works or land that has been identified in a contribution plan) in lieu of making cash contributions. Where the value of the assets dedicated exceeds the developer contributions owed, a developer credit is recognised. The developer credits are available to offset future developer contributions.

Restricted Asset Developer Contributions

Council currently has a restricted asset totalling \$189.3M, which represents the developer contributions received with interest income that has not yet been spent as at 30 September 2020. The movements from 1 July 2020 to 30 September are as follows:

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Contribution Type	Opening Restricted Asset Value 1 July 2020	YTD Income	YTD Expenditure	YTD Interest Allocation	Current Restricted Asset Value 30 September 2020
	\$	\$	\$	\$	\$
s7.11 General Fund	93,433,730	2,258,515	(220,748)	356,822	95,828,319
s7.11 Drainage Fund	34,582,678	20,769	(166,080)	108,066	34,545,433
s7.12 Contributions	17,526,283	125,601	(92,317)	59,293	17,618,860
Total	145,542,691	2,404,885	(479,145)	524,181	147,992,612
7.4 Planning Agreement Total	5,574,310	-	-	17,981	5,592,291
s64 Water	27,528,737	705,734	(12,011,826)	86,412	16,309,057
s64 Sewer	20,031,540	834,168	(1,538,181)	92,014	19,419,541
S64 Total	47,560,277	1,539,902	(13,550,007)	178,426	35,728,598
Total	198,677,278	3,944,787	(14,029,152)	720,588	189,313,501

Developer Credits – Non Cash Contributions

Council's current unfunded liabilities (non cash contributions) total \$6.3m as at 30 September 2020. This includes s7.11 credits totalling \$5.8M and s64 credits totalling \$0.5M.

A summary of the movement in non cash contributions from 1 July 2020 to 30 September 2020 is provided below.

Please note that there has been no increase in CPI since 1 July 2020 so there has been no indexation of credit amounts.

Summary of Developer Credits	
\$	
Opening Balance 1 July 2020	6,313,731
Contributed Assets	1,145,562
Non Cash Contributions	(1,145,562)
Indexation	-
Refunds	-
Closing Balance 30 September 2020	6,313,731

Quarterly Budget Review

Quarterly Budget Review

2.1 Responsible Accounting Officer's Statement

Report by Responsible Accounting Officer

The following statement is made in accordance with cl. 203(2) of the *Local Government (General) Regulations 2005*.

It is my opinion that the Quarterly Budget Review Statement for Central Coast Council for the quarter ended 30 September 2020 indicates that Council's projected financial position at 30 June 2021 will be unsatisfactory at year end because the forecast year-end consolidated operating result before capital amounts for Council is a loss of \$115.1M. The loss of \$115.1M includes \$45M of one-off structural costs. Council is undertaking the following remedial actions: structural reduction in operating expenditure, seeking special rate variation approval from the Independent Pricing and Regulatory Tribunal, reducing capital expenditure, seeking bank loans, generating additional income and selling underperforming assets.

Natalia Cowley
Responsible Accounting Officer
27 November 2020

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2.2 Operating Result

The year to date (YTD) operating result (excluding capital grants and contributions) is showing an unfavourable, variance of \$1.9M, consisting of an actual surplus of \$173.6M compared to a budget surplus of \$175.5M.

The year to date (YTD) operating result (including capital grants and contributions) is showing a favourable variance of \$10.4M, consisting of an actual surplus of \$187.5M compared to a budget surplus of \$177.1M.

Council's focus continues to be on reducing expenditure, arranging financing, raising additional income, monitoring incoming cash flow, performing cashflow forecasts and ensuring a more sustainable cash preservation. Council has identified property assets that may be considered for sale within the next twelve months. Any sale of assets would need to be a resolution of Council. Council is also working with its financiers to organise additional financial arrangements. Council's Business Recovery Plan is a multi faceted approach to address the current liquidity issues and introduce structural changes aimed at ensuring the longer term financial sustainability of Council operations.

The Annual Budget below is the original budget adopted by Council on 27 July 2020 and is before proposed Q1 budget adjustments outlined in Section 3.2 Proposed Operating Budget Amendments.

Financial Performance 2020-21	YTD Actual	YTD Budget	YTD	YTD	Full Year
	\$'000	\$'000	Variance	Variance	Original
			\$'000	%	Budget
					\$'000
Income (excluding capital income)	317,778	317,295	484	0.2%	551,037
Expenses	144,156	141,821	(2,335)	(1.6%)	564,434
Net operating result (excluding capital income)	173,622	175,474	(1,852)	(1.1%)	(13,397)
Income from capital grants and contributions	13,833	1,625	12,208	751.4%	39,287
Net operating result (including capital income)	187,455	177,098	10,356	5.8%	25,890

The following sections provide more detail of the year to date results.

Income Analysis

Income (excluding capital income) as at 30 September 2020 is favourable to budget by \$0.5M (0.2%).

Income (including capital income) as at 30 September 2020 is favourable to budget by \$12.7M (4.0%).

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Income from Continuing Operations	YTD Actual	YTD Budget	YTD	YTD	Full Year
	\$'000	\$'000	Variance \$'000	Variance %	Original Budget \$'000
Rates and Annual Charges	270,859	271,857	(998)	(0.4%)	335,480
User Charges and Fees	33,394	32,133	1,261	3.9%	142,812
Interest and Investment Revenue	1,419	2,390	(970)	(40.6%)	10,340
Other Revenues	3,279	3,177	102	3.2%	14,893
Grants and Contributions Provided for Operating Purposes	8,827	7,737	1,090	14.1%	47,512
Net Gains from the Disposal of Assets	-	-	-		-
Income from continuing operations (excluding capital income)	317,778	317,295	484	0.2%	551,037
Grants and Contributions Provided for Capital Purposes	13,833	1,625	12,208	751.4%	39,287
Income from continuing operations (including capital income)	331,611	318,919	12,692	4.0%	590,324

Income variations compared to YTD budgets are explained below:

- Rates and Annual Charges - the unfavourable operating income variance of \$1.0M (or 0.4% of YTD budget) relates to an unfavourable difference in rates income of \$0.4M (0.21% of full year budget) due to land value objections across all rating categories. These will be caught up in 2021-22 (called 'catch ups'). There was also an unfavourable variance in annual charges of \$0.6M.

The annual charges variance is made up of \$0.5M in Water Supply, \$0.3M in Sewer annual charges, partially offset by a favourable variation of \$0.2M in Domestic Waste Management annual charges. An unfavourable budget adjustment of \$3.2M in Water and Sewer annual charges is proposed in this quarterly review to reflect reduced services growth compared to forecasts in Council's most recent IPART determination.

- User Charges and Fees – the favourable operating income variance of \$1.3M (or 3.9% of YTD budget) is largely due to the relaxation of COVID-19 restrictions that has resulted in business areas across Council rebounding faster than originally forecast. A summary of the YTD variations is as follows:
 - \$0.8M favourable variance in user charges and fees at Leisure Centres and Pools where usage has returned at a quicker rate than forecast.
 - \$0.5M favourable Development Assessment and Environment and Certification fees where activity due to COVID-19 has not been affected to the degree originally forecast.
 - \$0.3M favourable Holiday Park Fees where occupancy has rebounded faster than forecast in COVID-19 modelling.
 - \$0.3M favourable variance in YTD water usage charges.
 - \$0.3M favourable non-permanent, timing difference on site sewer management (OSSM) renewals.
 - Partially offset by a \$1.0M unfavourable tipping fee income variance due to a decrease in commercial waste volumes being received at waste facilities due to COVID-19. Reduced tonnages also due to the closure of Kincumber waste facility. Not all waste that would have been received at Kincumber is going to other Council facilities. During Q1 there has been an increase in the number of kerbside pick-ups and the use of skip bins. A budget reduction of \$1.4M is proposed in this quarterly review for tipping income. Reductions in tipping revenue have been offset by expenditure adjustments where possible and are detailed in Operating Expenditure Variations commentary below.
- Interest and Investment Revenue – is currently unfavourable to budget by \$1.0M (or 40.6% of YTD budget). This is a permanent variance given fallen interest rates and reduced investment portfolio due to expenditure levels and reduced cash receipts. As a result of COVID-19 the State Government granted an extension to the first rate instalment due date (to 30 September 2020) and mandated 0% interest on overdue rates and for the remainder of 2020 calendar year which has resulted in a reduction in cash received during the quarter. A budget reduction of \$5.9M is proposed in this Q1 budget review for interest earnings in 2020-21. Please refer to section 2.4 Cash and Investments for further information on Council's cash management outcomes.

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Quarterly Budget Review

- Other Revenues – the unfavourable operating income variance of \$0.1M (or 3.2% of YTD budget) is made up of a number of small variances across Council and are not considered material at this point. A favourable budget adjustment of \$1.2M is proposed in this Q1 budget review and relates to the year end (Q4) recognition of The Art House net revenue. The Art House is managed by an independent Incorporated Association with Council as a board member via a funding agreement with Council. This is offset by an increase in Other Expenses of \$1.3M, a net unfavourable impact of \$80k. This is in accordance with accounting standards for interests in subsidiaries.
- Grants and Contributions Provided for Operating Purposes – the favourable operating income variance of \$1.1M (or 14.1% of YTD budget) relates to a timing difference for receipt of Environmental Restoration Fund grant income of \$1.3M, partially offset by an unfavourable variance of \$0.2M in Financial Assistance Grant income due to a lower indexation percentage than forecast.
Favourable budget adjustments totalling of \$2.0M are proposed in this Q1 budget review and include \$1.1M additional environmental management grants, \$0.6M contribution funding from Federal and State Government for childcare services – to offset reduced fee income as a result of COVID-19, \$0.1M road safety grants and \$0.1M library support funding.
- Grants and Contributions Provided for Capital Purposes – the favourable capital income variance of \$12.2M (or 751.4% of YTD budget) relates to favourable variances in capital grants of \$8.4M and capital contributions of \$3.9M. Capital grant payments have been received for Roads and Transport projects \$3.3M, Terrigal Boardwalk \$1.1M, Gosford Regional Library and Innovation Hub \$0.7M, Peninsula Leisure Centre Water Playground \$0.6M, Narara Skate Park \$0.5M and Malinya Road Saratoga Shared Path \$0.5M as well as a favourable timing difference of \$1.9M for Gosford CBD water and sewer infrastructure reinforcement works.
The favourable variance of \$3.9M in developer contributions is made up of \$1.5M s64 Water and Sewer contributions, \$0.8M s7.11 contributions, a credit of \$1.2M for non-cash infrastructure contributions and \$0.3M miscellaneous capital contributions to works. Developer contributions are difficult to predict as contributions received are based on external development activity. A proposed budget adjustment to recognise the \$1.2M of non-cash infrastructure contributions is included in this Q1 review. No adjustment to developer contribution income is currently proposed as the phasing of the annual budget was reduced in Q1 due to the anticipated impact of COVID-19 and increased in quarters 2 to 4. It is recommended to review developer contribution income again at the end of Q2. As this is capital income it does not impact Council's operating result.

Budget amendments are proposed in sections 3.1 Income and Expense Budget Review Statement and 3.2 Proposed Operating Budget Amendments.

Expenditure Analysis

Operating expenditure as at 30 September 2020 is unfavourable to budget by \$2.3M (or 1.6% of YTD budget) as itemised below.

Expenses from Continuing Operations	YTD Actual	YTD Budget	YTD	YTD	Full Year
	\$'000	\$'000	Variance	Variance	Original
			\$'000	%	Budget
Employee Benefits and On-costs	52,588	50,117	(2,471)	(4.9%)	200,870
Borrowing Costs	3,422	3,494	72	2.1%	15,038
Materials and Contracts {1}	23,867	26,041	2,174	8.3%	107,037
Depreciation and Amortisation	38,951	35,717	(3,234)	(9.1%)	141,732
Other Expenses	25,329	26,451	1,122	4.2%	99,756
Net Losses from the Disposal of Assets	-	-	-	-	0%
Total expenses from continuing operations	144,156	141,821	(2,335)	(1.6%)	564,434

Operating expenditure variations compared to YTD budgets are explained below:

- Employee Costs – the unfavourable operating expenditure variance of \$2.5M (or 4.9% of YTD budget) in employee

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costs will be addressed in the remainder of 2020-21 as continued restraint on recruitment will be in place and reduction on overtime costs and temporary staff are implemented. Recruitment and overtime will only be approved if required under legislative, Local Government Award, safety or emergency functions.

A proposed budget of \$45M has been included in Q1 for staff restructuring costs and \$5M to recruit critical and or revenue generating vacant positions across the organisation. Savings targets included in the original budget have also been removed.

- Borrowing Costs – \$0.1M unfavourable variance (or 2.1% of YTD budget) are minor timing differences in loan repayments due to the day of the week that repayments fall due and subsequent interest calculations by financial institutions. A proposed budget adjustment of \$1.5M has been included in Q1 to meet interest costs of new loans. \$50M was drawn down late November 2020 and further financing arrangements are being investigated.
- Materials and Contracts – the \$2.2M (or 8.3% of YTD budget) favourable operating expenditure variance is due to restraint on spending and as a result favourable variances have been achieved in Connected Communities, Roads, Transport, Drainage and Waste, Environment and Planning and Chief Information Officer departments.

The net movement from the removal of savings target and non essential expenditure has resulted in a proposed net increase of \$9.0M in this category. Continued close scrutiny of all expenditure on materials and contracts will continue for the remainder of 2020-21.

- Depreciation – the \$3.2M (or 9.1% of YTD budget) unfavourable year to date variance is due to the depreciation of assets that were capitalised after the 2020-21 budget was developed. During the 2019-20 financial year over \$234M was capitalised from Work In Progress with a significant portion capitalised in the final quarter of the 2019-20 financial year and therefore not included in the forecast for 2020-21. A proposed budget adjustment of \$29.9M is included in the Q1 budget review and impacts all asset categories.
- Other Expenses – the \$1.1M (or 4.2% of YTD budget) favourable operating expenditure variance relates primarily to EPA Waste Levy of \$0.9M as result of reduced waste tonnages being received at Council's waste management facilities as described in user charges and fees above. The remainder is made up of small variations in stationery, printing, telephone costs, software licences, promotions and events, advertising and insurances. The net movement from the removal of savings target and non essential expenditure has resulted in a proposed net increase of \$2.2M in this category. The most significant reduction is proposed in EPA Waste Levy costs partially offset by the additional \$1.3M included for The Art House (as mentioned above in other revenue) and removal of savings targets.

Details of the proposed budget amendments are in *Sections 3.1 Income and Expense Budget Review Statement and 3.2 Proposed Operating Budget Amendments*.

2.3 Capital Expenditure

Actual capital expenditure to 30 September 2020 was \$46.5M, compared to the YTD budget of \$54.8M resulting in a variance of \$8.3M. A summary of capital expenditure by Council Unit is detailed in Section 3.3 Capital Expenditure Report.

Council's capital works program has been extensively reviewed to identify projects that can be deferred or paused, or undertaken from external funding, to improve Council's financial position. This review has identified savings of \$65.0M from cancelling, deferring, or reducing projects.

This has been partially offset by the introduction of new grant funded projects totaling \$11.7M.

The proposed Q1 budget adjustment is a decrease of \$53.3M, resulting in a revised 2020-21 full year capital works program of \$171.7M.

Significant changes to the capital works program include:

Reductions

- Mardi to Warnervale Trunk Main – \$9.8M - this project is progressing ahead of schedule. More project was delivered in 2019-20 than expected resulting in a reduced need for budget in 2020-21.

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- Peninsular Leisure Centre air handling system upgrade - \$3.2M – tender to be pushed back for design in 2020-21 and construction in 2021-22
- IMT Security Enhancements - \$3.2M – scope reduced to only focus on critical items in 2020-21
- Design of new cell 4.4 at Buttonderry Waste Management Facility - \$4.3M – this is a multi-year project. Deferral of part of the works into 2021-22
- Low Pressure Sewerage System at South Tacoma - \$1.7M – Project placed on hold and will be completed as part of a future capital works program.
- Recreation facility at Lake Munmorah - \$1.6M – to be delivered as a multi-year project
- Enterprise Architecture Definition - \$1.4M – project rescoped to deliver critical components in 2020-21 and postpone remaining components to 2021-22

Increases

- Emergency works at Wamberal Beach Erosion - \$2.0M – emergency works carried out at Wamberal Beach, to be partly offset by grant funding
- Narara District Skate Park upgrade - \$1.0M – new grant funding under the Local Roads and Community Infrastructure Program
- \$6.4M for new roads projects funded under the Urban Congestion Fund and Blackspot / Safer Roads programs.
- \$0.2M for works under the Bushfire Recovery Program

Details of proposed capex adjustments for 2020-21 can be found at *Section 3.4 Proposed Capital Budget Adjustments*.

Council has not purchased any assets for the quarter ended 30 September 2020 that are not already included in the current budget.

Stronger Communities Fund

The Stronger Communities Fund was established by the NSW Government to provide amalgamated councils with funding to kick start the delivery of projects that improve community infrastructure and services.

The fund includes allocating \$1 million in grants of between \$10,000 and \$50,000 to incorporated not-for-profit community groups, for projects that build more vibrant, sustainable and inclusive local communities.

Council has received approval for additional funding from the Stronger Communities Fund in subsequent funding rounds for the following projects:

- Reconstruct Greenfield Road
- Install HMAS Adelaide Mast
- Carpark remediation Davistown Progress Association
- Floodlight installation at Hylton Moore Baseball Park

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Project	Funding from Stronger Communities Grants \$'000	2016-17 Actual Spend \$'000	2017-18 Actual Spend \$'000	2018-19 Actual Spend \$'000	2019-20 Actual Spend \$'000	2020-21 YTD Spend \$'000	2020-21 Budget \$'000	Balance remaining \$'000
Austin Butler Oval and Woy Woy Tennis Amenities Redevelopment	900	-	89	1,265				-
Children's Services - Playground Renovation/Upgrade - Umina	68	-	56	10	2	-	-	-
Children's Services - Playground Renovation/Upgrade - Niagara Park	55	-	49	15	6	-	-	-
Peninsula Leisure Centre - Starting Blocks and Electronic Timing System	135	121	60	-	-	-	-	-
Alan Davidson Oval Drainage and Irrigation System Installation	349	20	267	12	-	-	-	-
Terrigal CBD Traffic Flow Improvements	2,209	-	155	2,325	27	-	-	-
Avoca Beach Foreshore Protection Works Stage 1	2,808	137	313	1,074	1,341	-	-	-
Elfin Hill Road Foreshore Stabilisation	470	2	35	485	14	-	-	-
Augmentation of San Remo BMX facility	640	-	792	12	-	-	-	-
Disability Matters	800	-	-	30	485	23	-	262
Access and Inclusion Upgrades to Community Facilities	580	-	38	-	-	-	-	542
Community Grant Program	1,000	280	785	-	-	-	-	-
Reconstruct Greenfield Road	1,800	-	-	-	2,760	-	-	-
Install HMAS Adelaide Mast	66	-	-	0	6	-	-	59
Carpark remediation Davistown Progress Association	65	-	-	-	129	6	-	-
Floodlight installation at Hylton Moore Baseball Park	234	-	-	6	239	-	-	-
	12,179	559	2,638	5,233	5,009	29	-	863

Quarterly Budget Review

Special Rate Variation (SRV) projects former Wyong Local Government Area

In June 2013, the former Wyong Shire Council was successful in gaining approval from the Independent Pricing and Regulatory Tribunal (IPART) for an SRV to address Council's infrastructure asset backlog within the former Wyong local government area.

When IPART approved the SRV one of the requirements was for Council to report on the results achieved from the use of these funds. The works undertaken will improve the condition of roads, bridges, footpaths, buildings, sports facilities and information management and technology assets to ensure they are 'satisfactory' in terms of being safe and fit for community and staff use.

Council determines a list of works to be undertaken on an annual basis with the SRV funds in accordance with its Asset Management Strategy. These works may change during the year due to factors such as changes in asset deterioration rates, weather conditions and alternate funding sources becoming available. In such cases other SRV projects may be brought forward from future years or alternate SRV projects may be completed. All changes are reported to Council and the community so there is full transparency to ensure the funds are being spent for the purpose they were raised.

Council originally adopted an SRV capital works program of \$6.2M for 2020-21. After the proposed Q1 budget adjustment the SRV capital works program is \$4.8M.

Actual capital expenditure on SRV projects is \$4.8M as at 30 September 2020.

The table below details the progress of the 2020-21 SRV projects for this quarter.

* for proposed budget change information please refer to *Section 3.4 Proposed Capital Budget Adjustments*.

Attachment 1

Q1 Business Report (July to September)

Quarterly Budget Review

CSP Ref	Project	YTD Actual Spend \$'000	Approved Budget \$'000	Proposed Q1 Budget \$'000	Status
Green		5	108	108	
G034.2020-21	Upgrade of Asset Protection Zone at Watanobbi	5	108	108	On Target
Responsible		1,453	5,916	4,074	
Q1	Design Carrington Street timber bridge	4	-	-	Complete
R15.2020-21	Lakedge Ave - Drainage Upgrade Stage 1	382	854	854	On Target
Q1	Design and upgrade Nirvana Street and Stella Street intersection	(0)	-	6	On Target
R289.2020-21	Murrawal Road Road Upgrade with Drainage - Design	45	790	640	Partially deferred
R114.2020-21	Eloora Rd - Road Upgrade Stage 3	76	935	-	Project no longer proceeding at this time.
Q1	Evans Rd and Oleander Rd - Intersection Upgrade	15	-	15	Project completion nearing
R312.2020-21	Fowlers Bridge - Timber Bridge Replacement	40	198	103	Partially deferred
R78.2020-21	Kala Ave and Walu Ave - Road Upgrade Stage 1 and 2	227	1,455	1,055	Partially deferred
R16.2020-21	Lakedge Ave - Road Upgrade Stage 1	326	1,189	1,064	Partially deferred
R113.2020-21	Eloora Rd - Drainage Upgrade Stage 3	1	445	-	Project no longer proceeding at this time.
R315.2020-21	Ocean Pde - Drainage Outlet Upgrade	336	50	337	On Target
Liveable		78	180	602	
L177.2020-21	Amenities Building Refurbishments - rolling works program	-	80	80	On Target
L218.2020-21	Bill Sohler Ourimbah Tennis Facility resurfacing	29	100	100	On Target
Q1	Play space 20 year Renewal Program - design and construction of District Play Space at Wallarah Point Peace Park	1	-	1	Complete
Q1	EDSACC Masterplan. Program of rolling works projects to renew and upgrade the existing asset	20	-	21	On Target
Q1	Lake Munmorah District Skate Park Investigation and Design - Incl Carpark	27	-	400	On Target
Total		1,530	6,204	4,784	

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Q1 Business Report (July to September)

Quarterly Budget Review

2.4 Cash and Investments

Cash flows during the quarter were managed through maturities and investments in new term deposits and cash at call account, investments for the quarter recorded a decrease of \$48.56M, and Council's transaction account recorded net cash inflow of \$11.16M.

Council's transactional bank accounts are reconciled daily whilst cash management and investment holdings are reconciled monthly. All accounts have been fully reconciled as at 30 September 2020.

Balances as at 30 September 2020 are shown below.

Cash and Investment Balances as at 30 September 2020		\$'000
Total cash on Hand (Transactional)		23,346
Cash at call – cash management		55,097
Investments in term deposits and floating rate notes		244,581
Total Investment Portfolio		299,678
Closing cash and investments		323,024

Council operates in accordance with approved investment policies that comply with s. 625 of the *Local Government Act 1993*, and cl. 212 of the *Local Government (General) Regulation 2005*. Investments are placed and managed in accordance with this policy and having particular regard to the Ministerial Investment Order issued February 2011 and Division of Local Government (as it was then known) Investment Policy Guidelines published in May 2010.

Council's investments (comprised of deposit accounts, floating rate notes and term deposits) continue to be conservatively managed to ensure that value is added to the fixed interest portfolio. The value of investment securities and call deposit accounts *excluding* transactional accounts, at 30 September 2020 was \$299.68M. YTD returns were 1.53%, which is above the BBSW benchmark of 1.13%. Total net return for the quarter ending September 2020 was \$1.15M consisting of interest earnings.

The investment portfolio is concentrated in AA above (55.08%), A (8.24%) and BBB (20.08%). The investments in AA are of a higher credit rating and BBB represented the best returns at the time of investment within Policy guidelines. Financial institutions issuing fixed income investments and bonds are considered investment grade (IG) if its Long-Term credit rating is BBB or higher by Standard and Poor (S&P).

Council continues to monitor the portfolio and manage investments taking into consideration credit ratings of financial institutions, interest rates offered for the maturity dates required and the amount of our investment portfolio already held with each financial institution.

Breakdown of the investment portfolio by investment class as at 30 September 2020:

Investment Class	Balance at 30 Sep 2020 \$'000
Cash at Call	55,097
Term Deposits including Floating Rate Notes (FRN)	244,581
Closing investment portfolio	299,678
YTD Returns	1,152
YTD Returns %	1.53%
Benchmark BBSW	1.13%

Attachment 1

Q1 Business Report (July to September)

Quarterly Budget Review

Cash Flow Statement

Statement of Cash Flows

for the Quarter ended 30 September 2020

\$'000	Actual Q1 2020-21
Cash flows from operating activities	
Receipts	
Rates and Annual Charges	87,043
User Charges and Fees	30,513
Interest and Investment Income	2,705
Grants and contributions	21,053
Bonds & Deposit Amount Received	61
Other Revenues	12,142
Payments	
Employee Benefits and On cost	-60,386
Materials and Contracts	-39,798
Borrowing Costs	-1,777
Bonds & Deposit Amount Paid	-81
Other expenses	-15,601
Net cash provided (or used in) operating activities	35,874
Cash flows from Investing activities	
Receipts	
Sale of Investment Securities	99,000
Sale of Infrastructure, Property, Plant and Equipment	1,410
Payments	
Purchase of Investment Securities	-75,000
Purchase of Infrastructure, Property, Plant and Equipment	-46,586
Net cash provided (or used in) Investing activities	-21,176
Cash flows from Financing activities	
Payments	
Repayment of borrowing and advances	-3,535
Net cash provided (or used in) Financing activities	-3,535
Net increase/(decrease) in cash and cash equivalents	11,163
Plus: cash and cash equivalents – beginning of period	12,183
Cash and cash equivalents – end of the Period	23,346
plus: Investments on hand – end of Period	299,678
Total cash, cash equivalents and investments	323,024

Attachment 1

Q1 Business Report (July to September)

Quarterly Budget Review

2.5 Contracts and Other Expenses

Major Contracts

The following significant contracts were entered during Q1:

Contractor	Contract Detail and Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
Multiple Contractors	CPA/2892 - Casual Heavy Plant and Truck Hire - Central Coast Local Government Area	34,500,000	03-Aug-20	36 months	Y
Michilis Pty Limited	CPA/2365 - Woy Woy Wharf and Foreshore Redevelopment	5,414,628	03-Jul-20	7 months	Y
Panel	CPA/2225 - Supply and Delivery of Ready Mix Concrete	2,700,000	01-Jul-20	24 months	Y
Bolte Civil Pty Ltd	CPA/2948 - Oceano Street Road Reconstruction - Stage 3	2,199,039	18-Aug-20	24 months	Y
Pensar Water Pty Ltd	CPA/1419 - Design, Development and Construction of Sewage Pumping Station TO19	1,740,785	28-Jul-20	9 months	Y
Pensar Water Pty Ltd	CPA/3214 - Construction of New Water Pump Station FB01 at Forresters' Beach	1,353,232	25-Aug-20	7 months	Y
Solgen Energy Pty Ltd	CPA/2389 - Design and Installation of Solar PV Power on Council Assets	1,264,975	17-Jul-20	13 months	Y
Macquarie Bank Ltd	CPA/3262 - Macquarie Computer Lease Contract - IM&T Service Delivery	1,200,000	01-Jul-20	12 months	Y
Datacom Systems (AU) Pty Ltd	CPA/3308 - Microsoft Server and Cloud (SCE) IM&T Operations	900,000	27-Jul-20	36 months	Y
JC Entertainment and Events	CPA/2821 - Event Talent and Production Tender	863,000	01-Jul-20	48 months	Y
Waeger Constructions Pty Ltd	CPA/2999 - Design and Supply of Modular Bridge Components and Piling System - Akora Road, Wyoming and Carrington Street, Narara	723,500	14-Aug-20	7 months	Y
Forms Express Pty Ltd	CPA/2921 - Printing and Distribution of Council Notices	615,043	01-Jul-20	48 months	Y
Hunter Wharf & Barge Pty Ltd	CPA/3442 - Emergency Dredging, The Entrance Channel	600,000	01-Sep-20	2 months	Y

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Q1 Business Report (July to September)

Quarterly Budget Review

Contractor	Contract Detail and Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
Aquatec Fluid Systems Pty Ltd	CPA/2242 - Design, Manufacture, Testing and Delivery of Pressure sewerage System Proprietary Equipment and Associated Services	583,596	01-Jul-20	48 months	Y
Computer Systems (Australia) Pty Ltd	CPA/3309 - Internet Edge Firewall Replacement	527,703	09-Sep-20	36 months	Y
Leonards Advertising	CPA/3346 - Media, Advertising and Creative Services	500,000	13-Sep-20	42 months	Y
Exceed Creative Pty Ltd	CPA/3281 - Town Centre Christmas Decorations	449,549	27-Aug-20	5 months	Y
Scape Constructions Pty Ltd	CPA/3069 - Road Upgrade Pedestrian Safety Improvements - Hudson Lane, Terrigal	323,641	27-Jul-20	3 months	Y
NA Group Pty Ltd	CPA/2955 - Bitumen Spray Sealing, various locations	316,000	29-Jul-20	12 months	Y
ATI Australia Pty Ltd	CPA/3311 - ATIMicrowave Network Maintenance, IM&T Operations	315,000	29-Jul-20	12 months	Y
Kronos Australia Pty Ltd	CPA/3409 - Systems Support, Kronos Workforce Management	278,261	29-Sep-20	12 months	Y
Grant Thornton Australia Limited	CPA/3435 - Interim Finance Function support for Central Coast Council	250,000	27-Aug-20	4 months	Y
Fulton Hogan Industries Pty Ltd	CPA/3342 - Asphalt Works, Deep Lift and Overlay - Racecourse Road, Gosford	239,929	16-Sep-20	2 months	Y
A J Grant Building Pty Ltd	CPA/2990 - Outdoor Dining Plant - The Entrance Town Centre	239,899	01-Sep-20	2 months	Y
Command Building & Construction	CPA/3315 - Construction of Wyong Administration Building Refurbishment Stage 3 & 4	232,000	15-Jul-20	2.5 months	Y
Scape Constructions Pty Ltd	CPA/2996 - Construction of Play Space at Swaddling Park, Toowoona Bay	230,000	14-Jul-20	6 months	Y
NGH Pty Ltd	CPA/3038 - Terrigal Lagoon Walking Track Flora and Fauna Survey	223,722	01-Sep-20	5 months	Y

Attachment 1

Q1 Business Report (July to September)

Quarterly Budget Review

Contractor	Contract Detail and Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
Civille Pty Ltd	CPA/2606 - Warnervale Oval Redevelopment - Design	217,840	10-Aug-20	6 months	Y
Hunter H2O Holdings Pty Ltd	CPA/3305 - Water Consultant Process Engineer - Hunter H2O - MWTP Stage 3 Upgrade - Reference Design & Technical Support Consultant	200,000	01-Jul-20	9 months	Y
Local Land Services	CPA/3443 - Emergency Beach Renourishment, North Entrance	200,000	10-Sep-20	9 months	Y
Form Construction Group Pty Ltd	CPA/3158 - Amenities Upgrade - Duffy's Road Oval, Terrigal	193,737	03-Aug-20	2 months	Y
BCP Precast	CPA/3428 - Reinforced Concreted Boxed Culverts - Stage 2 - Road and Drainage Construction - Kala Ave and Walu Ave	189,828	24-Sep-20	3 months	Y
Evershore Electrical	CPA/3330 - Electrical Works for Wyong Administration Building Refurbishment Project	160,640	15-Jul-20	2.5 months	Y
Local Land Services	Local Land Services Incentive Grant Support	150,000	18-Sep-20	9 months	Y
Accent Furniture	CPA/3353 - Office Furniture - Stage 2 - Wyong Admin Building Refurbishment	150,000	19-Aug-20	1 month	Y

2.6 Consultancy and Legal Expenses

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high-level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

The following table shows operating expenditure year to date (YTD) for consultants and external legal fees.

Operating Expense	YTD Actual \$'000	Budgeted Yes/No
Consultants	2,101	Yes
Legal Fees	343	Yes

Quarterly Budget Review

Financial Schedules and Proposed Adjustments

3.1 Income and Expense Budget Review Statement

The table below outlines the impact of the proposed operating budget amendments and the projected year end result for the 2020-21 financial year.

Consolidated Income Statement	September Year To Date				Proposed Q1 Changes			
	Actuals \$'000	Budget \$'000	Variance \$'000	Variance %	Original Budget \$'000	Q1 Proposed Adjustments \$'000	Mapping Changes during Q1 \$'000	Q1 Proposed Year End Forecast \$'000
Operating Income								
Rates and Annual Charges	270,859	271,857	(998)	(0.4%)	335,480	(3,238)		332,242
User Charges and Fees	33,394	32,133	1,261	3.9%	142,812	(1,009)		141,803
Interest & Investment Revenue	1,419	2,390	(970)	(40.6%)	10,340	(5,920)		4,420
Other Revenue	3,279	3,177	102	3.2%	14,893	41		14,934
Operating Grants and Contributions	8,827	7,737	1,090	14.1%	47,512	1,979		49,491
Gain on Disposal	-	-	-	-	-	-	-	-
Total Income Attributable to Operations	317,778	317,295	484	0.2%	551,037	(8,147)		542,890
Operating Expenses								
Employee Costs	52,588	50,117	(2,471)	(4.9%)	200,870	50,991		251,861
Borrowing Costs	3,422	3,494	72	2.1%	15,038	1,534		16,572
Materials & Contracts	23,867	26,041	2,174	8.3%	107,037	8,964	1,129	117,130
Depreciation and Amortisation	38,951	35,717	(3,234)	(9.1%)	141,732	29,874		171,606
Other Expenses	25,329	26,451	1,122	4.2%	99,756	2,194	(1,129)	100,821
Loss on Disposal	-	-	-	-	-	-	-	-
Total Expenses Attributable to Operations	144,156	141,821	(2,335)	(1.6%)	564,434	93,557		657,991
Operating Result before Capital Amounts	173,622	175,474	(1,852)	(1.1%)	(13,397)	(101,704)		(115,101)
Capital Grants and Contributions	13,833	1,625	12,208	751.4%	39,287	8,245	-	47,532
Grants and Contributions Capital Received	13,833	1,625	12,208	751.4%	39,287	8,245		47,532
Net Operating Result	187,455	177,098	10,356	5.8%	25,890	(93,459)		(67,569)

The mapping change above relates to the recategorisation of Rental Costs from Other Expenses to Materials and Contracts as result of new accounting standard for lease accounting – nil impact on Income Statement result.

This table forms part of Central Coast Council's quarterly budget review for the quarter ended 30 September 2020 and should be read in conjunction with sections 2.1 to 2.6 of this report.

Attachment 1

Q1 Business Report (July to September)

Quarterly Budget Review

3.2 Proposed Operating Statement Budget Amendments

The following budget amendments are proposed as part of this Q1 budget review.

Proposed Operating Statement Budget Amendments	Impact by Major Account Category			
	Capital Revenue	Operating Revenue	Operating Expense	Operating Movement
	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	Excluding Capital \$'000
Original budget	39,287	551,037	564,434	(13,397)
Proposed Adjustments Q1 Budget Review				
Annual Charges and User Charges				
Water and Sewer - the 2020-21 budget was based on the 2019-20 budget which had increases in customer numbers that were not achieved. Proposed Q1 Budget adjustment have been based on 2019-20 actual revenue plus 3.2% (annual indexation of 2.2% + 1% increase in customers), this has resulted in a decrease in annual and user charges.		(3,659)		(3,659)
Fees				
Libraries, Learning and Education - Childcare Fee Relief reduction \$0.3M due to COVID-19 offset by additional contributions from State and Federal Governments				
Roads Maintenance and Asset Evaluation - RMS User Charges increase \$0.6M		(588)		(588)
Waste Services - Tipping Fee reduction \$1.4M				
Water and Sewer - additional miscellaneous income certificates, water licences, water connection income \$0.4M				
IMT Engagement - additional income for section 10.7 fees and section 603 certificates \$0.1M				
Other Revenue				
Governance and Business Services - insurance recoveries estimate for payout in relation to building at EDSA CC \$0.7M				
The Art House - Operating Revenues recognition of revenue in alignment with accounting standards \$1.2M - offset by additional other expenses		41		41
Business Enterprise - Central Coast Stadium additional income \$0.2M				
Economic Development and Project Delivery - recognition of land sale of at Umina Beach \$0.5M				
Corporate Income - removal of additional other revenue target \$2.5M				
Interest Income				
Interest on Investments - reduction in income due to fallen interest rates and reduced cash receipts \$5.9M		(5,920)		(5,920)
Operating Grants and Contributions				
Libraries, Learning and Education - Child Care, Special Needs Subsidy and additional Library funding \$0.9M		1,979		1,979
Environmental Management - Bushfire and Emergency Services additional funding \$1.1M				

Quarterly Budget Review

Proposed Operating Statement Budget Amendments	Impact by Major Account Category			
	Capital Revenue	Operating Revenue	Operating Expense	Operating Movement
	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	Excluding Capital \$'000
Proposed Adjustments Q1 Budget Review				
Employee Costs Realignment of employee cost budgets across the organisation to identify savings targets whilst maintaining essential service delivery. Initiatives to date include review of vacant and temporary positions, reduction in overtime budgets and review of capitalised labour. No new recruitment will occur unless required under legislation to perform a function or revenue generating and no overtime unless required by legislation, Local Government Award safety or emergency function. Proposed Q1 adjustments to remove savings targets, meet future restructuring and recruitment costs and legislative and operating grant funding requirements.			50,991	(50,991)
Borrowing Costs \$1.5M proposed increase to meet additional interest costs on new loans.			1,534	(1,534)
Materials and Contracts Organisation review of savings targets whilst maintaining essential service delivery. Measures already put in place include significantly reducing staff delegations to limit those staff with authority to spend and cessation of all unnecessary spending on operational expenditure. The net movement from the removal of savings target and non essential expenditure has resulted in a proposed net increase of \$9.0M in this category. Ongoing rigorous review of all expenditure on materials and contractors will continue.			8,964	(8,964)
Depreciation Unfavourable variance is due to the depreciation of assets that were capitalised after the 2020-21 budget was developed. During the 2019-20 financial year over \$234M was capitalised from Work In Progress with a significant portion capitalised in the final quarter of the 2019-20 financial year. A proposed budget is included in the Q1 budget review and impacts all asset categories.			29,874	(29,874)
Other Expenses Organisation review of expenditure in this category to identify savings targets whilst maintaining essential service delivery. Significant reductions applied to EPA waste levy (forecast tonnages not being received at facilities), software licenses, advertising costs, promotions and events (mainly due to COVID-19 restrictions) and all miscellaneous expenditure. These reductions have been offset by the recognition of \$1.3M other expenditure for the Art House which is in line with accounting standards for interests in subsidiaries and offset by additional other revenue (described above) and removal of savings targets.			2,194	(2,194)

Quarterly Budget Review

Proposed Operating Statement Budget Amendments	Impact by Major Account Category			
	Capital Revenue	Operating Revenue	Operating Expense	Operating Movement
	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	Excluding Capital \$'000
Proposed Adjustments Q1 Budget Review				
Capital Grants and Contributions				
Recognition of capital grant income Q1 \$7.0M.	8,245			
Increase in non cash developer contribution income due to negotiated Works In Kind (WK) agreements \$1.2M.				
Q1 proposed budget adjustments	8,245	(8,147)	93,557	(101,704)
Q1 proposed year end forecast	47,532	542,890	657,991	(115,101)

This table forms part of Central Coast Council's quarterly budget review for the quarter ended 30 September 2020 and should be read in conjunction with sections 2.1 to 2.6 of this report.

Attachment 1

Q1 Business Report (July to September)

Quarterly Budget Review

3.3 Capital Expenditure Report

The original budget is based on the 2020-21 operational plan adopted by Council.

Council business unit	Original Budget	Proposed changes for Q1	Proposed Full Year budget	Actuals YTD - Sept 2020	Budget YTD - Sept 2020	YTD Actuals / Budget
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Chief Financial Officer	5,500	(2,024)	3,476	134	25	535.9%
Plant and Fleet	5,418	(1,966)	3,453	121	25	482.6%
Strategic Performance	82	(58)	23	13	-	0.0%
Chief Information Officer	21,750	(10,496)	11,254	4,141	5,232	79.1%
CIO Management	4,639	(3,075)	1,565	244	976	25.0%
IMT Assure	3,677	(3,375)	303	63	20	313.6%
IMT Delivery	6,798	543	7,341	3,689	3,636	101.5%
IMT Engagement	3,715	(2,412)	1,302	75	388	19.3%
IMT Operations	2,920	(2,177)	743	70	212	32.9%
Connected Communities	16,638	(9,157)	7,481	2,248	2,787	80.6%
Community Engagement	797	(594)	203	22	20	111.8%
Community Partnerships	4,353	(2,719)	1,634	292	205	142.6%
Connected Communities Management	-	-	-	-	7	0.0%
Facilities and Asset Management	8,040	(4,691)	3,349	1,191	1,487	80.1%
Leasing and Asset Management	145	(145)	-	-	-	0.0%
Leisure and Lifestyle	588	40	628	252	220	114.4%
Libraries, Learning and Education	2,715	(1,048)	1,667	483	855	56.5%
Environment and Planning	22,738	(700)	22,038	5,954	3,804	156.5%
Environment and Certification	-	-	-	4	-	0.0%
Environmental Management Unit	5,329	481	5,810	2,277	491	463.2%
Open Space and Recreation	16,635	(1,486)	15,149	2,977	2,587	115.1%
Project Management	774	305	1,079	697	725	96.1%
Innovation and Futures	6,313	(374)	5,939	2,774	3,524	78.7%
Economic Development and Project Delivery	5,142	-	5,142	2,496	3,008	83.0%
Innovation and Futures Management	1,171	(374)	797	278	516	53.8%
Performance and Innovation	-	-	-	1	-	-
Roads Transport Drainage and Waste	71,263	(10,479)	60,784	11,703	8,820	132.7%
Business Enterprise	2,916	(570)	2,346	573	482	118.9%
Roads Asset Planning and Design	59,846	(5,793)	54,053	10,886	8,169	133.2%
Waste Services and Business Development	8,501	(4,116)	4,385	244	169	144.5%
Water and Sewer	80,788	(20,022)	60,766	19,523	30,625	63.7%
Water and Sewer	80,788	(20,022)	60,766	19,523	30,625	63.7%
TOTAL	224,990	(53,251)	171,739	46,477	54,818	84.8%

3.4 Proposed Capital Budget Amendments

The table below lists the projects which have had budget changes requested as part of the Q1 budget review.

Change Types	
Code	Change description
A	New project as per Strategic Asset Management or grant funding
B	Project continuing from prior year
C	Project savings identified
D	Change in timing of project
E	Change in scope
F	Change after tender/quotes
G	Change in responsibility
H	Project deferred or cancelled

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
Business Enterprise						
24423	Design and replace street lights and posts at Canton Beach Holiday Park	Although the tender evaluation is complete, this project can be deferred for consideration in 2021-22	D	184	(182)	2
24426	Renovate cabins at Budgewoi Holiday Park	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	40	(40)	-
24427	Renovate Cabins at Canton Beach Holiday Park	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	40	(38)	2
24428	Renovate cabins at Norah Head Holiday Park	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	80	(80)	-
24429	Renovate cabins at Toowoan Bay Holiday Park	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	100	(100)	-

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Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
24431	Renovate guest facilities at Budgewoi Holiday Park	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	40	(40)	-
24432	Renovate guest facilities at Canton Beach Holiday Park	Although the tender evaluation is complete, this project can be deferred for consideration in 2021-22	D	60	(59)	1
24433	Renovate guest facilities at Norah Head Holiday Park	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	60	(60)	-
24434	Renovate of guest facilities at Toowoan Bay Holiday Park	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	60	(60)	-
24438	Road construction at Toowoan Bay Holiday Park	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	50	(50)	-
24917	Design and replace street lights at Norah Head Holiday Park	Although the tender evaluation is complete, this project can be deferred for consideration in 2021-22	D	180	(174)	6
24918	Replace playground, including partial fencing at Budgewoi Holiday Park	Completed with savings	C	105	(1)	104
25512	Design of new cabins and guest facilities at holiday parks	The tender for this project exceeded estimated budget. Funded from restricted funds	F	50	45	95
25513	Jilliby Cemetery - Stage 2 - car park areas including new main entrance, drainage and landscaping	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	9	(9)	-
25514	Norah Head Holiday Park - Reactive capital renewal	Required for reactive repairs. Funded from restricted funds	A	20	10	30
25516	Toowoan Bay Holiday Park - Reactive capital renewal	Required for reactive repairs. Funded from restricted funds	A	20	15	35
25318	Noraville Irrigation System Upgrade and Expansion	Required due to demand. Funded by restricted funds	A	-	25	25
25834	Noraville Memorial Gardens additional niches	The inventory for niches in the Noraville Memorial Garden is nearing exhaustion with additional niches required to satisfy expected demand in the near future. Funded from restricted funds.	A	-	19	19

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
23674	Upgrade Central Coast Stadium lighting towers	Budget adjustment required to cover encumbrance on this continuing project from 2019/20	B	390	485	875
24420	CCTV at Central Coast Stadium	Originally scheduled for completion in 2019/20, the project scope changed to accommodate Stadium management and security requests for additional coverage	E	-	27	27
24437	Resurface of stadium pitch at Central Coast Stadium	Savings from this project have been transferred to offset other required projects at the Stadium including the lighting tower and CCTV upgrades	C	900	(177)	723
25515	Risk Mitigation devices at Central Coast Stadium	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	100	(100)	-
24435	Upgrade and replacement of fluoro lights with LED at Gosford City Car Park	The lighting upgrade at Gosford City Car Park is nearing completion but is temporarily on hold.	D	226	(26)	200
Business Enterprise Total				2,714	(570)	2,144
Community Engagement						
23696	Refurbish The Entrance Visitor Information Centre	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	567	(567)	-
24443	Amenities Building Refurbishments - rolling works program	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	80	(80)	-
24492	Implement Regional Signage actions for town centres and villages	Project continued from 2019-20	B	-	3	3
25233	BCRERF Visit Central Coast - Design and Build that Showcases Local Maker, Creators and Innovators	Bushfire Community Resilience & Economic Recovery Grant received late 19-20	D	-	50	50
Community Engagement Total				647	(594)	53
Community Partnerships						
20020	Wyong Cultural Hub	Cessation of project after DA is obtained is proposed, delaying construction and seeking external grant contributions for the entire project ongoing	D	750	(570)	180
23578	Implement anti-terrorism vehicle mitigation at The Entrance Town Centre	Deferral of further stages for consideration in future program	H	525	(200)	325

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
24095	Pop Up Container - Exhibition/Hub	Project continued from 2019-20	B	-	22	22
24485	Gateway Projects at Budgewoi Toukley and Wyong	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	132	(132)	-
24923	Town Centre Signage	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	370	(370)	-
24924	Disability Access to Pathways around Waterways	Stronger Communities Grant 2016	B	-	10	10
25108	Marine Parade The Entrance Bin Housing Upgrade	Project continued from 2019-20	B	-	1	1
25112	Stage 2 Heritage Signage - The Entrance	Project not considered urgent. can be deferred to future program	H	124	(116)	8
25415	General Town Centre Accessibility Upgrades	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	200	(200)	-
25416	Gosford - Public Art commission and installation	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	125	(125)	-
25417	Gosford Town Centre - Replacement of Bin Hutches	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	210	(210)	-
25418	Gosford Town Centre - Kibble Park grass upgrade	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	186	(186)	-
25419	Gosford Town Centre - Stage 1 Upgrades	Reduction in scope to only complete first stage	E	250	(150)	100
25420	Terrigal Town Centre: Bin Upgrades	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	79	(79)	-
25422	The Entrance Town Centre: Tiles upgrade	Reduction in scope to only complete critical slip & trip hazards in Coral Street - remainder delayed for consideration in future program	E	375	(175)	200

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25424	Woy Woy Town Centre: Picnic shelter and tables / seating	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	100	(100)	-
25425	Woy Woy Town Centre: Tree Surrounds	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	192	(192)	-
25426	Wyong Town Centre: Relocation of lights within Wyong Town Centre	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	24	(24)	-
25838	Flooring for 73 Mann St Gosford	Urgent works from restricted funds (business tourism SRL) to address revenue potential	A	-	8	8
25839	Various Works to Kibble Park Café Gosford	Urgent works from restricted funds (business tourism SRL) to address revenue potential	A	-	15	15
25840	Various Works at 51 Chamber Pl Woy Woy	Urgent works from restricted funds (business tourism SRL) to address revenue potential	A	-	29	29
25841	Disability Access - Access Audits	Stronger Communities Grant 2016	A	-	25	25
Community Partnerships Total				3,642	(2,719)	922
Energy Management						
23705	Install solar power systems on Council assets	Solar on Water and Sewer assets is being funded by Water and Sewer.	G	946	(149)	797
25509	Install solar and battery systems on key RFS sites	Project not commenced. No longer proceeding at this time. Will be considered in future program	E	225	(225)	-
Energy Management Total				1,171	(374)	797
Environmental Management						
18355	Anzac Rd GPT Tuggerah	Project continued from 2019-20	B	-	26	26
20178	Captain Cook Memorial Reserve, Green POint - construct seawall	Project completed under budget	C	161	(6)	155
21855	Five Lands Walk - Winney Bay Upgrade	Project continued from 2019-20	B	-	59	59

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
21967	Streambank Rehab Wyong River - TLE&C IYLPE57028	Project continued from 2019-20	B	-	1	1
22615	Acquire priority conservation land across the Local Government Area (LGA)	Scope reduced	E	54	(24)	30
23650	Construct MacMaster Beach seawall	Project continued from 2019-20	B	-	15	15
23651	Construct Terrigal Lagoon walking track	Phased construction for this year to end of 2020-21	D	857	(510)	347
23664	Upgrade of beach accessways	Project continued from 2019-20	B	-	10	10
23667	Upgrade telemetry equipment	Project continued from 2019-20	B	-	59	59
24445	Asset Protection Zone and Fire Trail establishment and upgrade to standard - Budgewoi Ward	Scope reduced	E	105	(75)	30
24446	Asset Protection Zone and Fire Trail establishment and upgrade to standard - Gosford East Ward	Redirected Funding which will draw from Contributions plan for Presidents Hill Reserve Fire Trail and Asset Protection Zone	C	175	(75)	100
24447	Asset Protection Zone and Fire Trail establishment and upgrade to standard - Gosford West Ward	Scope reduced	E	175	(120)	55
24448	Asset Protection Zone and Fire Trail establishment and upgrade to standard - The Entrance Ward	Scope reduced	E	105	(85)	20
24449	Asset Protection Zone and Fire Trail establishment and upgrade to standard - Wyong Ward	Scope reduced	E	150	(75)	75
24456	Bush fire mitigation activities in response to RFS Notices	Scope reduced	E	125	(100)	25
24458	Cabbage Tree Harbour Seawall - design and approvals	Project continued from 2019-20	B	-	4	4
24481	Fire Trail upgrade - Clyde Road Holgate	Project not commenced. No longer proceeding at this time. Will be considered in future program	E	270	(270)	-

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
24525	Pearl Beach Lagoon Coastal Zone Management Plan actions	Project continued from 2019-20	B	-	38	38
24596	Survey procure and install firebreak delineation markers on Council managed reserves	Scope reduced	E	54	(37)	16
24598	TLE&C IYLPE Grant - various projects	Project continued from 2019-20	B	-	16	16
25240	Foreshore remediation - Lake Munmorah ERF Grant	This project has been identified as Opex and is grant funded and will be removed from capex program and added to opex	G	110	(110)	-
25497	Active Lake Beach - Peel Street Toukley - ERF	This project has been identified as Opex and is grant funded and will be removed from capex program and added to opex	G	7	(7)	-
25498	APZ and fire trail to suitable standard	Scope reduced	E	161	(11)	150
25500	Establish and upgrade APZs and fire trails to required RFS standards - Mardi	Scope reduced	E	96	(6)	90
25504	Major renewal of Kangy Angy Fire Trail complex - Very High Risk	Project not commenced. No longer proceeding at this time. Will be considered in future program	E	150	(150)	-
25505	Purchase two Resistographs (Arborist equipment)	Additional resistograph can be removed and considered in future program	E	43	(43)	-
25506	Recreational trail upgrade in NEA Assets	Project not commenced. No longer proceeding at this time. Will be considered in future program	E	180	(180)	-
25642	Emergency Works - Wamberal Beach Erosion LEOCON Directed	Unbudgeted Emergency Works carried out at Wamberal Beach to be partly offset by grant funding	A	-	1,985	1,985
25714	Pollution control device - Hylton Moore Park	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	30	(30)	-
25716	Install pit baskets in West Gosford Shopping Centre	Project to be redefined and delivered in future program	E	151	(151)	0
25718	Charmhaven RFS Upgrade	Fully RFS funded project required scope change	E	100	50	150

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25762	Implement priorities of Natural Assets Encroachment Strategy	Scope reduced	E	107	(77)	30
25763	Natural Area Escarpment Stabilisation Castle Circuit Homan Close - Capex	Deferred due to Greenhaven Drive emergency works expected to be higher than budget. Consider in future program	H	107	(107)	-
25764	Natural Area Escarpment Stabilisation Greenhaven Drive - Capex	Emergency works expected to be higher than original budget Offset by 25763	E	107	393	500
25835	Presidents Hill Fire Trail	Safety related	A	-	75	75
Environmental Management Total				3,580	481	4,061
Facilities Management						
22271	Peninsula Leisure Centre - Air Handling system upgrade	Tender to be pushed back for design in 20/21 and construction in 21/22	D	4,290	(3,218)	1,072
23593	Design new public toilets at Wiles Ave Wamberal	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	356	(356)	-
23594	Implement Disability Inclusion Action Plan projects at community halls	Project continued from 2019-20	B	-	23	23
23616	Replace roof at Killcare Surf Club	Project continued from 2019-20	B	-	2	2
23619	Replace roof at Wamberal Surf Club	Project continued from 2019-20	B	-	78	78
23629	Upgrade administration buildings	Project continued from 2019-20	B	-	15	15
24182	Replace public toilets Macmasters Beach	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	506	(506)	(0)

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
24186	Wamberal Surf Club deck extension	Project complete with savings	C	177	(63)	114
24187	Upgrade change rooms at Avoca Beach Rugby Club	19/20 project - grant funded	B	-	2	2
24557	Renew entry pavement at Erina Depot	Project continued from 2019-20	B	-	5	5
24559	Renew staff bathroom amenities at Erina Depot	Project continued from 2019-20	B	-	12	12
24563	Replace packaged Air Conditioner unit at Wyong Administration building level D	Project continued from 2019-20	B	-	8	8
24564	Replace public toilet at Don Small Oval	Project scope being reviewed and considered in future program	H	186	(167)	19
24611	Toukley District Arts and Tourist Information Centre - studio extensions	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	60	(60)	-
24612	Toukley Neighbourhood centre - Replacement of stairs from stage and replacement of seating	Project continued from 2019-20	B	-	2	2
24625	Upgrade entry driveway pavement to Mangrove Mountain depot	Project continued from 2019-20	B	-	8	8
24925	Brooke Avenue Early Learning Centre - Softfall Replacement	Project continued from 2019-20	B	-	26	26
24927	Wyong Administration Building - Refurbishment Level 2	Additional funds required due to electrical and structural issues found on demolition that required rectification due to safety issues	E	905	156	1,061

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25118	Alison Homestead - Construct Multi-purpose building	Was design only - this is a redesign on previous. Project not commenced. No longer proceeding at this time. Will be considered in future program	H	25	(25)	-
25119	The Entrance SLSC and Boatshed - design	Further site investigation and opportunities analysis will be undertaken by staff, to be considered in future program	H	21	(16)	5
25281	Refurbish workspace for new staff and replace carpet to Wyong building B level 4	Project continued from 2019-20	B	-	8	8
25282	Bathroom improvement works Wyong Administration Building	Project continued from 2019-20	B	-	8	8
25433	Bateau Bay PCYC Building compliance accessibility	Initial assessment has been undertaken - cost prohibitive to change ramp to disable access compliant. An alternate measure needs to be considered in a future program	H	10	(9)	1
25435	Blue Haven Community Centre (Bldg A) - Install a water drinking station to the rear of the skate park	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	11	(11)	-
25439	Design and construct new fleet degreasing wash bay Erina Depot	Only first stage to be completed	E	60	(25)	35
25443	Install security CCTV cameras to rear half of Erina Depot	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	30	(30)	-
25445	Laycock St Theatre - replacement of smoke vents above stage with extraction fans	Only first stage to be completed	E	120	(60)	60
25447	Purchase and Install Pre-fabricated Change room facilities for Mangrove Mountain Depot	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	65	(65)	-
25455	Regional Gallery & Arts Centre - Remove existing glass awning and replace with steel roof	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	35	(35)	-

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25468	Security access control and additional CCTV cameras to Buildings C, D, F Charmhaven Depot	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	35	(35)	-
25470	Summerland Point Community Hall - drainage project	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	55	(55)	-
25475	Terrigal Tennis Complex - Replace court posts, fencing and flood lights	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	155	(155)	-
25478	Tuggerah Library Branch Office (Westfield) - new customer service point	Customer service and Libraries have confirmed no longer required as it can't be staffed and the service centre at Wyong can cover	H	25	(22)	3
25481	Woy Woy Tip - Spotters/Oil Shed renovate unused office area into change room	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	130	(130)	-
Facilities Management Total				7,257	(4,691)	2,566
Information Management and Technology						
22703	Enhance customer experience system platform	Project savings realised	C	54	(17)	37
22704	Implement Enterprise Search and Compliance software	Continuing project. Delayed go live due to technical difficulties and unexpected indexing duration	B	-	53	53
22705	Implement a business intelligence reporting tool	Transformation activity. Deferred some scope to next financial year.	H	1,324	(880)	444
22706	Implement a consolidated asset management system	Additional licensing to enable in field use of mobility of the inspections module to improve workflow and digitisation of process	E	2,031	372	2,403
22712	Implement a consolidated payroll and time and attendance system	Project delayed	E	689	6	694
22713	Implement a consolidated property and rating system	Delivery of consolidated property and rating with new resource profile and including the cemetery module replacement	E	2,998	(343)	2,655

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
22717	Implement system integration improvements	Required for upgrade and implementation of pathway solution	A	-	1,151	1,151
22719	Digital Aerial Imagery	Rescoping of project to deliver aerial imagery only with additional scope postponed at this time.	E	740	(335)	405
22728	Gosford UPS	Completion of Project overlapped into 2020/21	B	-	15	15
25125	Modern Collaboration tools	Rescoping and phasing of project to enable critical delivery for current year and postpone remaining to 2021-22	E	1,376	(1,176)	200
25741	IMT Security Enhancements	Rescoped to critical items only for this financial year. Establishment of dedicated security team on hold.	H	3,677	(3,427)	250
25742	Customer360	Project is to deliver transformation activities. Postponing transformation activity to a later time.	E	751	(751)	-
25743	Integration Enhancements and Business Process Management	Rescoping and phasing of project to enable critical delivery for current year and postpone remaining to 2021-22	D	2,328	(954)	1,374
25744	Enterprise Architecture Definition	Rescoping and phasing of project to enable critical delivery for current year and postpone remaining to 2021-22	D	1,561	(1,370)	191
25770	HCM System Enhancements	Change in phasing of multi-year project	E	1,026	(1,026)	-
25771	Application Upgrades	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	96	(96)	-
25772	IMT Infrastructure Refresh	Due to financial impacts remaining scope can be deferred to 2020-21.	D	1,449	(921)	528
25777	DXP Channel Development	Transformation activity. Deferred significant scope.	H	650	(569)	81

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25778	Our+Apps Development	Transformation activity. Deferred significant scope.	H	1,001	(628)	373
25837	Cemeteries solution	Implementation of cemeteries solution required with the consolidation of the property and rating system	E	-	400	400
Information Management and Technology Total				21,750	(10,496)	11,254
Leasing and Asset Management						
25483	CCTV installation at Watanobbi Community Hall	More efficient to defer and deliver as one CCTV project to be considered in a future program	D	15	(15)	-
25484	CCTV Installation at Toukley Arts Centre and Blue Haven Comm Ctr	More efficient to defer and deliver as one CCTV project to be considered in a future program	D	30	(30)	-
25485	CCTV Installation at The Entrance Community Ctr	More efficient to defer and deliver as one CCTV project to be considered in a future program	D	15	(15)	-
25486	CCTV Installation at Terrigal Rotary Hall	More efficient to defer and deliver as one CCTV project to be considered in a future program	D	15	(15)	-
25487	CCTV Installation at Kariong Community Hall	More efficient to defer and deliver as one CCTV project to be considered in a future program	D	15	(15)	-
25488	Lighting upgrade at Tuggerah Community Hall and The Entrance Comm Ctr	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	28	(28)	-
25489	Lighting upgrades Toukley Hall and Charmhaven Hall	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	28	(28)	-
Leasing and Asset Management Total				145	(145)	0
Leisure and Lifestyle						
24486	Gosford Regional Gallery - Air-conditioning units replacement	19-20 Continuing project - delays in work	B	130	95	225
25319	Beach Ramp at Pearl Beach	Part of Stronger Communities Grant received from OLG on Amalgamation (disability access)	A	-	65	65
25491	Avoca Beach Lifeguard Tower installation	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	100	(100)	-
24128	Peninsular Leisure Centre - Water Play Park	19-20 Continuing project that was largely grant funded	B	-	30	30
24494	Improvements to flooring roof and access ladders at Peninsular Leisure Centre	Reduced scope of flooring works for the leisure centre	E	110	(50)	60
Leisure and Lifestyle Total				340	40	380

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
Libraries, Learning and Education						
25307	Umina CCC Capital Quality Learning Environments Grant	Unexpended grants from 2019-20	B	-	0	0
25308	Wyong LCK Capital Quality Learning Environments Grant	Unexpended grants from 2019-20	B	-	0	0
25304	Niagara Park CCC Capital Quality Learning Environments Grant	Unexpended grants from 2019-20	B	-	1	1
25305	Terrigal CCC Capital Quality Learning Environments Grant	Unexpended grants from 2019-20	B	-	1	1
25309	Kanwal LCK Capital Community Grants Program	Unexpended grants from 2019-20	B	-	2	2
25310	Kariong CCC Capital Community Grants Program	Unexpended grants from 2019-20	B	-	2	2
25311	Niagara Park CCC Capital Community Grants Program	Unexpended grants from 2019-20	B	-	2	2
25312	Northlakes LCK Capital Community Grants Program	Unexpended grants from 2019-20	B	-	2	2
25313	Terrigal CCC Capital Community Grants Program	Unexpended grants from 2019-20	B	-	2	2
25314	Toukley LCK Capital Community Grants Program	Unexpended grants from 2019-20	B	-	2	2
25315	Umina CCC Capital Community Grants Program	Unexpended grants from 2019-20	B	-	2	2
25316	Umina CCC Capital Community Grants Program	Unexpended grants from 2019-20	B	-	1	1
25494	Local Library Priority Grant 2020-21	Scope reduced	E	65	(6)	59
24215	Gosford Regional Library and Innovation Hub	Finalising final design scope, defer remaining budget for future consideration	D	1,535	(508)	1,027
23815	Library Resources Purchases - Books	All purchasing for this project has been stopped. Remaining funds in this project will need to be kept until final invoiced shipments are received.	E	825	(275)	550

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25063	LPG 19/20 - Scanning Technology	Completed (State Library of NSW Grant Funded)	B	-	3	3
25068	LPG 19/20 - Transportable Coding Labs	Project continued from 2019-20	B	-	1	1
25495	Public Internet PC Print/booking system	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	228	(228)	-
25496	External After Hours Returns Chutes Upgrade	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	52	(52)	-
Libraries, Learning and Education Total				2,705	(1,048)	1,657
Open Space and Recreation						
18929	EDSACC Amenities - Insurance	To be claimed back through insurance	F	30	45	75
22488	Upgrade Warnervale Oval	Design completed. Construction to be considered in future program	H	365	(300)	65
22553	Recreation Facility Development - Lake Munmorah	\$425,000 being transferred to other projects. \$1,125,000 cost savings	C	1,550	(1,550)	-
22580	Upgrade amenities at Heazlett Park	\$100,000 being utilised to offset grant funded project	G	239	(100)	139
23926	Ex-HMAS Adelaide Mast Installation	Unbudgeted grant project 100% funded	A	-	65	65
24130	Regional Playspace Development - Sun Valley Park, Green Point	\$100,000 to be transferred from 24628	F	1,650	100	1,750
24131	Upgrade amenities at Adelaide St Oval, Tumbi Umbi	\$300,000 to be transferred from 22580 (\$100K) and 24133 (\$200K) to offset grant funded project	F	797	300	1,097
24133	Don Small Oval Amenities and Clubhouse	\$200,000 being utilised to offset grant funded project	C	620	(200)	420

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
24150	Sporting Facility Development - Colongra	Design progressing. Construction to be considered in future program	H	500	(400)	100
24197	Refurbish Duffy's Reserve Soccer Amenities Blg	Works commenced. Budget saving transferred to Susan Fahey play space.	C	516	(12)	505
24199	Design and construct Local Playspace Pinyari Park Kincumber	Project continued from 2019-20	B	-	3	3
24202	Upgrade Rogers Park Amenities building	Defer part of delivery to 201-22	D	1,350	(450)	900
24264	Design and Construct District Play Space at Susan Fahey Park	Project nearing completion and is 40% grant funded	A	360	86	446
24266	EDSACC Cricket Practice Nets	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	129	(129)	-
24477	EDSACC Masterplan. Program of rolling works projects to renew and upgrade the existing asset	Costs carried over from 19-20 project	B	-	21	21
24529	Play space 20 year Renewal Program - design and construction of District Play Space at Wallarah Point Peace Park	Project management fees not captured in June for 19/20 contract	B	-	1	1
24623	Upgrade amenities building at Hylton Moore Baseball Field	Costs carried over from 19-20 project	B	-	2	2
24628	Upgrade for inclusive play spaces	Transfer to specific project	G	100	(100)	-
24644	Water Refill Station Installations	Costs carried over from 19-20 project	B	-	2	2
24815	Design & Construct a local play space at Voyager St Reserve, Wadalba	s7.11 funded project. Required for minor rectification works after completion of 19/20 contract	A	-	1	1

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Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
24822	Sports ground fencing upgrades	Costs carried over from 19-20 project	B	-	29	29
24937	Gavenlock Oval amenities upgrade	Budget cost savings	C	80	(19)	61
25136	Tunkuwallin Playspace Masterplan Development	Budget cost savings	C	15	(7)	8
25239	Local Playspace Upgrade - Halekulani Oval, Budgewoi	19/20 underspend required to be brought into 20/21. 100% grant funded	B	146	6	153
25567	Local Playspace Upgrade - Hylton Moore Oval, East Gosford	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	105	(105)	-
25568	Building Upgrade - Erina Oval Sportsground Amenities - Investigations and Design	Budget cost savings	C	80	(70)	10
25569	Reserve Upgrade - Gosford Waterfront Development - Fitness Equipment and Shade Sails	Additional \$7.11 funding requested to complete program of works	A	80	30	110
25572	Local Playspace Upgrade - Jirrambah Park, Saratoga	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	105	(105)	-
25799	Narara District Skate Park Upgrade	100% grant funding received through the Australian Government's Local Roads and Community Infrastructure Program	A	-	960	960
25818	Sun Valley Amenities Building & Pathway	100% grant funded project. Funding transferred from Community Partnerships Unit under Stronger Communities Fund Round 1	A	-	400	400
25842	Woy Woy Memorial Restoration - Stage One	100% grant funded project. Funding received through NSW Office of Veteran Affairs Community War Memorials Fund	A	-	10	10
Open Space and Recreation Total				8,817	(1,486)	7,331
Plant and Fleet						
20041	G - Truck	Focus on higher priority renewals based on mechanical condition	H	2,336	(1,589)	748

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Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
20042	B - Earthmoving Plant	Focus on higher priority renewals based on mechanical condition	H	2,557	(1,311)	1,246
20043	F - Marine Equipment	Budget redirected to higher priority project	H	465	(465)	-
20044	E - Light Vehicle	Replacement for urgent matters. Includes insurance contribution	B	-	534	534
20046	D - Ground Care and Equipment	Replacement of machinery based on risk	B	-	907	907
22400	Workshop Equipment	Focus on higher priority renewals based on mechanical condition	H	60	(42)	18
Plant and Fleet Total				5,418	(1,966)	3,453
Project Management						
18432	Lake Munmorah District Skate Park Investigation and Design - Incl Carpark	Transfer from 22553 to maintain contract under existing Project Number and defer remaining elements to 2021-22	G	-	200	200
21946	South Tacoma Boat Ramp design Grant - Boating Now	Works delays as a result of COVID-19. To be offset with unbudgeted grant income	D	-	26	26
22456	Design Koolewong Foreshore carpark - Stage 2	Minor rectification works required after completion of 19/20 contract	B	-	22	22
22485	Upgrade South Tacoma boat ramp, jetty and carpark	Works delays as a result of COVID-19. To be offset with unbudgeted grant income	D	-	63	63
22574	Upgrade Correa Bay boat ramp	Budget reduced to offset other increases	C	225	(101)	124
24636	Upgrade swimming enclosures at Lioness Park Gwandalan	Minor rectification works required after completion of 19/20 contract	B	-	8	8
24938	Gwandalan Bowling Club Jetty - accessibility upgrade	Additional grant funding received from NSW Department of Primary Industries: Fisheries NSW	A	24	22	46
25843	Car Park Upgrade - Mulloway Road, Chain Valley Bay	75% grant funding received through Transport for NSW's Boating Now Program	A	-	65	65
Project Management Total				249	305	554
Roads, Transport and Drainage and Waste						
17245	BWMF Community Recycling Centre	2019-20 grant funded project - carry over spend	B	-	30	30

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Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
22737	Design Akora Road timber bridge	Partially deferred. Will be considered as part of future program	D	450	(100)	350
23219	Design and upgrade Greenfield Road	This is a new grant funded project accepted by Council under the Stronger Country Communities program	A	-	60	60
23224	Design and upgrade Nirvana Street and Stella Street intersection	This design project was planned to continue from 2019/20. The budget requirement has been offset by an equivalent reduction in the 2020/21 Road Design Program budget.	B	-	6	6
23236	Design footpath on Hiawatha Road	This design project was planned to continue from 2019/20. The budget requirement has been offset by an equivalent reduction in the 2020/21 Road Design Program budget.	B	-	20	20
23254	Install safety facilities at Gwandalan Public School	This traffic safety project was planned for completion in 2019/20. Additional budget is required in 2020/21 due to contractor delays caused by COVID restrictions.	B	-	229	229
23698	Upgrade outdoor banner spaces	This traffic safety project was planned for completion in 2019/20. Additional budget is required in 2020/21 due to contractor delays caused by COVID restrictions.	B	-	5	5
23702	Design and approval for cell 4.4 at Buttonderry Waste Management Facility	Multi-year project. Defer part works into 2021-22. Funded from restricted funds	D	7,756	(4,256)	3,500
23716	Upgrade to bridge crossing and approaches at Buttonderry Waste Management Facility	Project not commenced. No longer proceeding at this time. Will be considered in future program	D	90	(90)	-
23827	Anita Avenue Road Safety Facilities	This traffic safety project was planned for completion in 2019/20. Additional budget is required in 2020/21 due to contractor delays caused by COVID restrictions.	B	-	18	18
23829	Murrawal Road Road Upgrade with Drainage - Design	Partially deferred. Will be considered as part of future program	D	790	(450)	340
23831	Coonanga Avenue Road Upgrade with Drainage - Design	This design project was planned to continue from 2019/20. The budget requirement has been offset by an	B	-	10	10

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Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
		equivalent reduction in the 2020/21 Road Design Program budget.				
24157	Nichols Ave - Drainage Upgrade with Road Reconstruction Design	This design project was planned to continue from 2019/20. The budget requirement has been offset by an equivalent reduction in the 2020/21 Road Design Program budget.	B	-	10	10
24160	TUGGERAWONG RD - Road Upgrade with Drainage Design	This design project was planned to continue from 2019/20. The budget requirement has been offset by an equivalent reduction in the 2020/21 Road Design Program budget.	B	-	10	10
24256	Woy Woy Waste Management Facility Stormwater management works	Duplication - transfer budget from 25521	G	-	405	405
24520	Norah Head Masterplan Implementation Stage 2	This developer contribution project requires additional budget due to an unforeseen access adjustment.	B	1,086	50	1,136
24668	Brisbane Water Drive - Footpath Construction Stage 3	Scope reduced to access crossing	E	70	(30)	40
24670	Carlton Rd - Traffic Safety Improvements	This grant funded project was planned to continue from 2019/20. Additional budget is required to restore a damaged water access point.	B	50	56	106
24671	Carrington St - Road Upgrade Design	Partially deferred. Will be considered as part of future program	D	688	(200)	488
24677	Davistown Rd - Road Upgrade Stage 12	Project commenced but no further work to be undertaken this financial year	D	805	100	905
24681	Eloora Rd - Road Upgrade Stage 3	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	935	(935)	-
24682	Evans Rd and Oleander Rd - Intersection Upgrade	Project nearing completion. Any savings to be addressed in Q2	C	-	15	15
24683	Fowlers Bridge - Timber Bridge Replacement	Partially deferred. Will be considered as part of future program	D	198	(95)	103
24692	Hudson Lane - Road and Laneway upgrade	This developer contribution project was planned to continue from 2019/20. Additional budget is required due to contractor delays caused by COVID restrictions.	B	275	136	411
24696	Kala Ave and Walu Ave - Road Upgrade Stage 1 and 2	Partially deferred. Will be considered as part of future program	D	1,455	(400)	1,055
24701	Lake Rd and Bryant Dr - Intersection Upgrade	This developer contribution project was planned to continue from 2019/20. Additional budget is required due to poor subgrade conditions and increased waste	B	400	200	600

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
		disposal costs. The project scope cannot be safely reduced to match the available budget.				
24702	Lakedge Ave - Road Upgrade Stage 1	Partially deferred. Will be considered as part of future program	D	1,189	(225)	964
24712	Maloneys Bridge - Timber Bridge Replacement	Partially deferred. Will be considered as part of future program	H	400	(350)	50
24727	Oceano St - Road Upgrade Stage 3	This grant funded project budget has been reduced based on competitive tendering and contract savings.	C	1,700	(100)	1,600
24733	Peats Ridge Rd - Traffic Safety Improvements	This grant funded project requires additional funding due to slope stability issues identified onsite following excavation of the road pavement. The project scope cannot be safely reduced to match the original budget.	E	150	225	375
24742	Shelly Beach Rd - Road Reconstruction	This is a new grant funded project accepted by Council under the Urban Congestion Fund program	A	-	75	75
24756	Wisemans Ferry Rd - Embankment Stabilisation	This safety project budget has been reduced following completion of the detail design and preparation of updated costings.	C	250	(120)	130
24764	Avoca Dr - Drainage Upgrade Stage 4	Partially deferred. Will be considered as part of future program	D	1,393	(1,260)	133
24766	Davistown Rd - Drainage Upgrade Stage 12	Partially deferred. Will be considered as part of future program	D	305	(225)	80
24767	Eloora Rd - Drainage Upgrade Stage 3	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	445	(445)	-
24773	Lakedge Ave - Drainage Upgrade Stage 1	Partially deferred. Will be considered as part of future program	D	854	(150)	704
24776	Murrawal Rd - Drainage Upgrade Stage 2	Partially deferred. Will be considered as part of future program	D	390	(100)	290
24777	Nioka Ave - Drainage Upgrade Design	This design project was planned to continue from 2019/20. The budget requirement has been offset by an equivalent reduction in the 2020/21 Road Design Program budget.	B	-	5	5
24778	Ocean Pde - Drainage Outlet Upgrade	This drainage renewal project was planned to continue from 2019/20. Additional budget is required due to damage incurred during storm events in July 2020.	B	50	287	337
24779	Oceano St - Drainage Upgrade Stage 3	This grant funded project budget has been reduced based on competitive tendering and contract savings.	C	1,105	(200)	905
24781	Willoughby Rd - Drainage Upgrade Design	This design project was planned to continue from 2019/20. The budget requirement has been offset by an equivalent reduction in the 2020/21 Road Design Program budget.	B	-	8	8

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
24941	The Ridgeway - Safety improvement	This traffic safety project was planned for completion in 2019/20. Additional budget is required in 2020/21 due to contractor delays caused by COVID restrictions.	B	-	4	4
24942	South Tacoma Road - Pavement widening	This is a new grant funded project accepted by Council under the Blackspot / Safer Roads program	A	-	410	410
24948	Woy Woy Road - Traffic Safety Improvements	This is a new grant funded project accepted by Council under the Blackspot / Safer Roads program	A	305	238	543
24950	Kalakau Avenue - Drainage Upgrade	Partially deferred. Will be considered as part of future program	H	80	(70)	10
24952	Road Upgrade Design Program	This design program was planned to continue from 2019/20. The budget requirement has been offset by an equivalent reduction in the 2020/21 Road Design Program budget.	B	-	99	99
25143	Glenrock Parade - Stage 1 works	This grant funded project has been split into separate road and drainage project numbers with no change in overall budget.	G	500	(100)	400
25145	Cresthaven Avenue - Rehabilitation - 1190-6	This traffic safety project was planned for completion in 2019/20. Additional budget is required in 2020/21 due to contractor delays caused by COVID restrictions.	B	-	51	51
25182	Glenrock Parade - Stage 1 works - Drainage	This is a new grant funded project accepted by Council under the Urban Congestion Fund program	A	-	100	100
25338	Steyne Road Saratoga Upgrade	This is a new grant funded project accepted by Council under the Urban Congestion Fund program	A	-	110	110
25367	Road Design Program	The design program budget has been partially reallocated to individual design projects to improve grant project administration and capitalisation of costs.	G	800	(250)	550
25368	Hibbard St Canton Beach - Pavement Renewal and resurfacing	This grant funded project has been completed with savings.	C	428	(150)	278
25376	Fravent St Toukley - Pavement renewal and resurfacing	This grant funded project has been completed with savings.	C	374	(139)	235
25385	Racecourse Road - Upgrade	This is a new grant funded project accepted by Council under the Urban Congestion Fund program	A	-	253	253
25391	Springwood street upgrade, Blackwall	This is a new grant funded project accepted by Council under the Urban Congestion Fund program	A	-	115	115

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25392	Lushington Road upgrade, East Gosford CCRP	This is a new grant funded project accepted by Council under the Urban Congestion Fund program	A	-	100	100
25521	Woy Woy WMF - Stormwater management improvement works	Duplication - to be delivered as part of project 24256	G	405	(405)	-
25525	Asphalt Resurfacing Program - North 2020-21	Partially deferred. Will be considered as part of future program	H	1,100	(750)	350
25526	Asphalt Resurfacing Program - South 2020-21	Partially deferred. Will be considered as part of future program	H	1,240	(700)	540
25527	Barnhill Rd Block 2 - Pavement Renewal and Road Resurfacing	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	155	(155)	-
25528	Bay View Ave Block 1 - Pavement Renewal and Road Resurfacing	This grant funded project budget has been reduced following completion of the detail design and preparation of an updated cost estimate.	F	298	(114)	184
25532	Brooks Hill Ln - Sealing Gravel Road	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	305	(305)	-
25533	Bus Stop Improvement Program 2020-21	Partially deferred. Will be considered as part of future program	H	400	(200)	200
25534	Cabbage Tree Ave Block 1 - Pavement Renewal and Road Resurfacing	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	399	(399)	-
25536	Car park Renewal Program 2020-21	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	250	(250)	-
25537	CCTV Renewal Program 2020-21	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	50	(50)	-
25544	Daley Street - Sealing Gravel Road	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	83	(83)	-
25547	Drainage Design Program 2020-21	Budget reduced to offset other individual design budget allocations	C	750	(200)	550
25554	Louisiana Road - Drainage Upgrade	Partially deferred. Will be considered as part of future program	H	1,504	(350)	1,154

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25558	Pemberton Hill Road - Road Reconstruction	This project was brought forward and completed in 2019/20 using Bush Fire Recovery grant funding.	D	250	(250)	-
25561	Heavy Patch Program (North) 2020-21	Partially deferred. Will be considered as part of future program	H	308	(150)	158
25596	Woy Woy Bay Wharf - Replacement	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	395	(395)	-
25602	Wisemans Ferry Rd Block 76 - Pavement Renewal and Road Resurfacing	This grant funded project requires a \$16,000 Council contribution as part of the funding agreement	A	234	16	250
25607	Road Resealing Program - North 2020-21	Program reduced to cover costs and commitments only	E	2,300	(1,000)	1,300
25608	Road Resealing Program - South 2020-21	Program reduced to cover costs and commitments only	E	2,300	(1,300)	1,000
25611	Minor Transport Improvement Program 2020-21	Partially deferred. Will be considered as part of future program	H	500	(100)	400
25612	Torrens Ave and Fairview Ave - Intersection Upgrade	This developer contribution project requires additional budget due to an unforeseen service relocation.	E	434	25	459
25618	Shared Path and Footpath Renewal Program	Partially deferred. Will be considered as part of future program	H	1,000	(350)	650
25620	Monastir Rd - Seawall Reconstruction	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	165	(165)	-
25621	The Ridgeway, Tumbi Umbi - Embankment Stabilisation	Project not commenced - deferred to future program. Supported by expert geotechnical engineer advice	H	55	(55)	-
25622	Mount Ettalong Rd - Embankment Stabilisation	Project not commenced - deferred to future program. Supported by expert geotechnical engineer advice	H	75	(75)	-
25623	The Ridgeway, Holgate - Embankment Stabilisation	Project not commenced - deferred to future program. Supported by expert geotechnical engineer advice	H	75	(75)	-
25630	Nichols Ave - Drainage Upgrade	Partially deferred. Will be considered as part of future program	H	105	(85)	20
25749	Gorokan Dr Pavement Renewal and pavement resurfacing	This is a new grant funded project accepted by Council under the Fixing Local Roads program	A	-	784	784

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25750	Gregory St ĳ Pavement Renewal and Pavement resurfacing	This is a new grant funded project accepted by Council under the Fixing Local Roads program	A	-	329	329
25751	Cornwall Ave ĳ Pavement Renewal and Pavement resurfacing	This is a new grant funded project accepted by Council under the Fixing Local Roads program	A	-	260	260
25752	Donaldson St ĳ Pavement Renewal and Pavement resurfacing	This is a new grant funded project accepted by Council under the Fixing Local Roads program	A	-	160	160
25753	Lakeview Ave ĳ Pavement Renewal and Pavement resurfacing	This is a new grant funded project accepted by Council under the Fixing Local Roads program	A	-	212	212
25754	Wattle Tree Rd ĳ Pavement Renewal and Pavement resurfacing	This is a new grant funded project accepted by Council under the Fixing Local Roads program	A	-	422	422
25755	The Scenic Rd ĳ Pavement Renewal and Pavement resurfacing	This is a new grant funded project accepted by Council under the Fixing Local Roads program	A	-	256	256
25756	Hillview St ĳ Pavement Renewal and Pavement resurfacing	This is a new grant funded project accepted by Council under the Fixing Local Roads program	A	-	81	81
25783	Oyster Shell Road Bridge - BR01 - Bush Fire Recovery Grant	This is a new grant funded project accepted by Council under the Bushfire Recovery program	A	-	10	10
25785	Wattle Tree Road Bridge - BR02 - Bush Fire Recovery Grant	This is a new grant funded project accepted by Council under the Bushfire Recovery program	A	-	50	50
25786	Dubbo Gully Road Timber Bridge - Bush Fire Recovery Grant	This is a new grant funded project accepted by Council under the Bushfire Recovery program	A	-	40	40
25801	Malinya Road ĳ Shared Path construction -Grant Funded	This is a new grant funded project accepted by Council under the Local Road and Community Infrastructure program and commenced but will be returned to funding body	A	-	62	62
25802	Carters Road - Carpark construction	This is a new grant funded project accepted by Council under the Local Road and Community Infrastructure program	A	-	900	900
25803	Central Coast Highway Erina - Shared Path construction - Grant funding	This is a new grant funded project accepted by Council under the Active Transport program but will be returned	A	-	151	151
25804	Tramway Road ĳ Road upgrade - North Avoca Grant	This is a new grant funded project accepted by Council under the North Avoca Paths Package program	A	-	150	150
25813	Blackwall Road - Pedestrian facilities improvement works	This is a new grant funded project accepted by Council under the Blackspot / Safer Roads program	A	-	108	108

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25814	Mount Ettalong Rd - Shoulder widening	This is a new grant funded project accepted by Council under the Blackspot / Safer Roads program	A	-	50	50
25815	Alison Rd - Raised intersection	This is a new grant funded project accepted by Council under the Blackspot / Safer Roads program	A	-	50	50
25816	Old Maitland Rd - Shoulder widening	This is a new grant funded project accepted by Council under the Blackspot / Safer Roads program	A	-	100	100
25817	George Downs Dr - Shoulder widening	This is a new grant funded project accepted by Council under the Blackspot / Safer Roads program	A	-	100	100
25820	Woy Woy landfill gas collection system	Urgent works - safety issue funded from Waste reserves	A	-	200	200
25821	Woy Woy Rd / Culgoa Road - Traffic Safety Improvements	This is a new grant funded project accepted by Council under the Blackspot / Safer Roads program	A	-	305	305
25826	Brush Creek Rd, Cedar Brush - Retaining Wall	This is a new grant funded project accepted by Council under the Natural Disaster Recovery program	A	-	134	134
25828	Wisemans Ferry Rd - High friction pavement	This is a new grant funded project accepted by Council under the Blackspot / Safer Roads program	A	-	100	100
Roads, Transport and Drainage and Waste Total				40,901	(9,909)	30,992
Strategic Procurement						
24467	Concrete bays and cover for storage of road aggregates used in Jet Patches	Project continued from 2019-20, funded from reduction in project 25386	B	-	13	13
25386	Covered Storage for Cold Mix within Erina Stores Bulk yard	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	20	(20)	-
25387	Covered Storage for Cold Mix within Woy Woy Stores Bulk yard	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	20	(20)	-
25388	Covered Storage for the Emulsion Tank at Long Jetty	Project not commenced. No longer proceeding at this time. Will be considered in future program	H	32	(32)	-
Strategic Procurement Total				72	(58)	13
Water and Sewer						
15794	Water Trunk Main Preconstruction - Mardi to Warnervale	Project savings from delivery efficiencies	C	39,167	(9,808)	29,359

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Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
15809	Sewerage System Low Pressure Installation - South Tacoma	Project placed on hold. Will be completed as part of future program	H	1,700	(1,682)	18
16233	Water Trunk Main Flow Meter Pit Upgrades - Region Wide	Budget re-phasing of multi year project	D	10	30	40
16277	Sewer Pump Station Upgrade - Cadonia Rd Tuggerawong (TO19)	Project savings from procurement efficiencies	C	2,946	(921)	2,024
16396	Water Pumping Station Kiosk Replacement - Brooke Ave Killarney Vale	Project placed on hold. Will be completed as part of future program	H	200	(165)	35
16695	Sewer Pump Station Upgrade - Clarke Rd Norville (TO06)	Budget re-phasing of multi year project	D	6,726	1,960	8,686
18390	Reservoir Valve Replacement - Tuggerah 1 Kangy Angy	Budget re-phasing of multi year project	D	145	50	196
18739	Water Main and Network Monitoring and Improvements - Region Wide	Project placed on hold. To be considered as part of future program	H	108	(108)	-
19274	Sewer Treatment Plant-K - Tanker Drop Point	Project placed on hold. To be considered as part of future program	H	1	(1)	-
19283	Sewage Treatment Plant Digester Renewal - Kincumber	Critical works commenced ahead of schedule.	D	1	38	39
19296	Sewer Pump Station - Narara7 and Narara7A	Budget re-phasing of multi year project	D	945	17	962
19306	Sewer Rising Main Upgrade - Kincumber Rising Main	Project scheduled to be complete in 2019/20 delayed	B	-	28	28
19320	Sewer Pump Station and Main Upgrade - Riverside Park West Gosford	Budget re-phasing of multi year project	D	329	90	419
19329	Sewer Rising Main Isolation Valve Installation - Killcare Carrier Main	Project placed on hold. To be considered as part of future program	H	1	(1)	-
19416	Dam Intake Tunnel Eel Screen Installation - Mangrove Creek Dam, Boomerang Creek Tunnel	Budget re-phasing of multi year project	D	94	30	125
20757	Sewer Infrastructure Reinforcements - Gosford CBD	Budget re-phasing of multi year project	D	3,000	(2,500)	500
20759	Sewage Treatment Plant Major Augmentation Works - Charmhaven	Project placed on hold. Will be completed as part of future program	H	878	(777)	101
20761	Sewer System Bolt Down Cover Installation - Coastal System	Project placed on hold. Will be completed as part of future program	H	456	(448)	8
20763	Sewer Siphon System Refurbishment - Springfield Rd Erina	Critical works commenced ahead of schedule.	D	1	81	82

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Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
20765	Sewer Pump Station Emergency Overflow Prevention - Cochrone St Kincumber (KMJ)	Critical works commenced ahead of schedule.	D	1	199	200
20771	Sewer Pump Station Upgrade - Glenrock Pde Tascott	Project placed on hold. To be considered as part of future program	H	10	(10)	-
20775	Sewer Pump Station Upgrade - Cowper Rd Umina Beach	Project placed on hold. To be considered as part of future program	H	362	(362)	-
20777	Sewer Pump Station Upgrade - Victory Pde Tascott	Project placed on hold. Will be completed as part of future program	H	425	(404)	21
20780	Sewer Gravity Main Augmentations - Region Wide	Project placed on hold. Will be completed as part of future program	H	126	(102)	24
20783	Kincumber Sewage Treatment Plant - Building Refurbishment	Planning scheduled to be complete in 2019/20 delayed	H	-	6	6
20794	Water Infrastructure Reinforcements - Gosford CBD	Budget re-phasing of multi year project	D	3,000	(750)	2,250
20799	Water Treatment Plant Major Upgrade - Mardi	Project staged	D	1,831	(450)	1,381
20804	Mangrove Mountain - Mangrove Creek Dam - Upgrade Fire Trails	Project placed on hold. Will be completed as part of future program	H	150	(146)	4
20807	Reservoir Exterior Repairs - Beatties Rd Green Point	Project complete - additional costs incurred for minor site and restoration works	C	104	32	137
20819	Reservoir Generator Purchase and Installation - Region Wide	Project complete - additional costs incurred for minor site and restoration works	F	18	4	22
20823	Water Pump Station Refurbishment - Central Coast Hwy Forresters Beach	Budget re-phasing of multi year project	D	1,307	242	1,549
20824	Region Wide - Replacement Of Defective Stop Valves	Emergency allocation for reactive replacements	A	-	32	32
20827	Reservoir Safety Investigation - Region Wide	Project placed on hold. To be considered as part of future program	H	291	(291)	-
20829	Dam Destrat Aeration Pipework Renewal - Mooney Mooney Dam Somersby	Project placed on hold. To be considered as part of future program	H	9	(9)	-
20830	Water Valve Replacement - Main Rd Toukley	Project scheduled to be complete in 2019/20 delayed	B	-	14	14
20849	Dam Crest Replacement and Remediate Dam Face - Mooney Mooney Dam Somersby	Project placed on hold. Will be completed as part of future program	H	60	(40)	20
21835	Water Service Connection -South 2	Allocation for new customer water connections	A	-	350	350

Attachment 1

Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
22001	Dam Upgrades to Access Shaft & Lower Chamber System - Boomerang Creek Portal	Project placed on hold. To be considered as part of future program	H	10	(10)	-
22004	Water Pump Station Pump Refurbishment - Mangrove Mountain	Project placed on hold. To be considered as part of future program	H	5	(5)	-
22260	Water Pump Station Refurbishment - The Rampart Umina Heights	Project placed on hold	H	43	(43)	0
22261	Water Pump Station Upgrade - Wards Hill Rd Killcare Heights	Project placed on hold. Will be completed as part of future program	H	194	(169)	25
22353	Woy Woy Bore Water Treatment Plant Instrumentation Replacement	Project scheduled to be complete in 2019/20 delayed	B	-	35	35
22407	Water Pump Station Capacity Upgrade - Mooney Mooney Dam Somersby	Critical works commenced ahead of schedule.	D	1	32	33
22631	Sewer Hydraulic Model Calibration Stage 2 - Region Wide	Project placed on hold. Will be completed as part of future program	H	91	(51)	39
22632	Sewer Hydraulic Model Development - Region Wide	Budget re-phasing of multi year project	D	400	88	488
22633	Water Treatment Laboratory Sampling and Testing Database - Region Wide	Project placed on hold. Will be completed as part of future program	H	245	(235)	10
22637	Sewage Treatment Plant Installation of Aeration Mixers - Kincumber	Project placed on hold. To be considered as part of future program	H	11	(11)	-
22640	Sewer Flow Monitoring and Gauge Installations - Region Wide	Project placed on hold. To be considered as part of future program	H	122	(122)	-
22644	Replace sludge scrapers at Kincumber Sewage Treatment Plant	Project placed on hold. To be considered as part of future program	H	1	(1)	-
22645	Sewage Treatment Plant Process Improvements - Bateau Bay	Budget re-phasing of multi year project	D	505	(300)	205
22656	Dam Spillway and Upgrades - Mangrove Creek Dam Kulnura		0 D	655	(236)	419
22659	Water Pump Station Rising Main Surge Vessel Upgrades - Mangrove Creek Weir	Project placed on hold. To be considered as part of future program	H	19	(19)	-
22666	Water Pump Station Mechanical Renewal - Old Maitland Rd Mardi	Project scheduled to be complete in 2019/20 delayed	B	-	15	15
22667	Rising Main Meter and Pit Replacement - Mooney Dam	Project placed on hold. To be considered as part of future program	H	10	(10)	-
22673	Water Treatment Plant Filter Tile Pits and Pipework Renewal - Somersby	Project scheduled to be complete in 2019/20 delayed	B	-	2	2

Attachment 1

Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
22677	Water Treatment Plant Workshop Upgrades - Somersby	Project placed on hold. To be considered as part of future program	H	1	(1)	-
22679	Sewer Rising Main Upgrade - Bungary Road Norah Head (TO08A)	Project placed on hold. Will be completed as part of future program	H	10	(8)	2
22682	Dam Survey Network upgrade - Mooney Mooney Dam Somersby	Project placed on hold. To be considered as part of future program	H	134	(134)	-
22683	Sewer Pump Station Pump Replacement - McDonagh Rd Tacoma (WS29)	Project placed on hold. Will be completed as part of future program	H	120	(92)	28
22684	Sewer Pump Station Upgrade - Lakedge Ave Berkeley Vale (WS36)	Project scheduled to be complete in 2019/20 delayed	B	-	19	19
22691	Water Main and Penstock Renewal - Mangrove Creek	Project placed on hold. Will be completed as part of future program	H	78	(28)	50
22693	Sewer Pump Station Renewal - Crystal St Forrester Beach (FB1)	Budget re-phasing of multi year project	D	171	(124)	47
22694	Sewage Treatment Plant Sludge Mechanical Dewatering Renewal - Kincumber	Critical works commenced ahead of schedule.	D	39	21	60
22702	Upgrade Mangrove Creek Dam intake tower	Budget re-phasing of multi year project	D	168	128	296
23773	New high voltage substation at Kincumber sewer pump station	Project placed on hold. To be considered as part of future program	H	450	(450)	-
23774	Sewage Treatment Plant Clarifier 3 Refurbishment - Bateau Bay	Project scheduled to be complete in 2019/20 delayed	B	-	39	39
23775	Sewage Treatment Plant Mechanical and Electrical Workshop Upgrades - Charmhaven and Wyong South	Project complete - additional costs incurred for minor site and restoration works	F	82	8	90
23779	Sewer Rising Main Partial Replacement - Mannering Park (MP08)	Project placed on hold. Will be completed as part of future program	H	475	(454)	21
23780	Network and Automation Remote Telemetry Unit Replacement - Region Wide	Project placed on hold. Will be completed as part of future program	H	250	(88)	162
23782	Sewer Reactive and Program Planning - Region Wide	Emergency allocation for reactive replacements	A	40	132	171
23785	Upgrade Kanagara Reservoir	Project placed on hold. To be considered as part of future program	H	705	(705)	-
23786	Sewer Pump Station and Rising Main Upgrade - Hamlyn Terrace (CH12-13)	Budget re-phasing of multi year project	D	301	(157)	144

Attachment 1

Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
23788	Water Reactive and Program Planning - Region Wide	Emergency allocation for reactive replacements	A	151	19	170
24258	Water Treatment Plant Major Electrical Renewal - Mardi	Budget re-phasing of multi year project	D	1,076	(431)	645
24259	Water Valve Replacement - Woy Woy	Budget re-phasing of multi year project	D	167	38	204
24260	Sewer Pump Station Civil Remediation - Daley Ave Daleys point (DP3)	Budget re-phasing of multi year project	D	14	10	24
24262	Water and Sewer Asset and Network Security Installations - Region Wide	Project placed on hold. Will be completed as part of future program	H	100	(44)	56
24519	Network and Automation Server Replacements - Region Wide	Project placed on hold. To be considered as part of future program	H	15	(15)	-
24577	30-106 - Sewer LPSS Vacuum System - Minor Asset Renewal/Replace Programs	Emergency allocation for reactive replacements	A	100	37	137
24579	30-124 - Sewer Pump Station - Minor Asset Renewal/Replace Programs	Budget re-phasing of multi year project	D	1	542	543
24581	Sewer Pump Station Electrical and Control Switchboard Replacement Program - Southern Region	Budget re-phasing of multi year project	D	350	(39)	311
24642	20-112-2 - Annual Water Main Renewal Program	Program accelerated in Q1 - Finalising current works then program to be placed on hold	D	1,800	719	2,519
24645	20-136 - Water Reservoir - Minor Asset Renewal/Replace Programs	Critical works commenced ahead of schedule.	D	1	44	45
24646	Water and Sewer Infrastructure - Warnervale Town Centre	Budget re-phasing of multi year project	D	1,500	(46)	1,454
24787	20-138 - Water Reservoir - Minor New Asset Programs	Project placed on hold. Will be completed as part of future program	H	212	(139)	73
25321	Sewage Treatment Plant Road Renewal - Kincumber	Project placed on hold. To be considered as part of future program	H	1	(1)	-
25323	Sewage Treatment Plant Odour Facility 2 Kincumber	Project placed on hold. To be considered as part of future program	H	215	(215)	(0)
25324	Sewer Rising Main Replacement - Koowaong Road Gwandalan (GW02)	Critical works commenced ahead of schedule.	D	1	0	1
25325	Sewer Rising Main Replacement - Maitland Bay Dr Ettalong Beach (E02)	Project placed on hold. Will be completed as part of future program	H	257	(246)	11

Attachment 1

Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25326	Sewer Network Assets - Reinstallation of Overflow Monitoring - Region Wide	Project placed on hold. Will be completed as part of future program	H	3	(2)	2
25327	Sewer Pump Station Renewal - Government Road Summerland Point (GW05)	Project placed on hold. To be considered as part of future program	H	10	(10)	-
25328	Sewer Pump Station Renewal - Lagoon Street Ettalong Beach (E01)	Project placed on hold. To be considered as part of future program	H	10	(10)	-
25329	Sewer Pump Station Renewal - Bayside Dr Green Point (GP03)	Project placed on hold. To be considered as part of future program	H	10	(10)	-
25330	Sewer Pump Station Renewal - Mulhall St Wagstaffe (HB04)	Project placed on hold. To be considered as part of future program	H	10	(10)	-
25331	Sewer Pump Station Renewal - Brisbane Water Dr Koolewong (WG08)	Project placed on hold. To be considered as part of future program	H	10	(10)	-
25332	Sewer Pump Station Access Upgrades - Blue Bell Dr Wamberal (C14)	Project scheduled to be complete in 2019/20 delayed	B	-	5	5
25333	Sewer Pump Station Access Upgrades - (K05)	Project placed on hold. Will be completed as part of future program	H	50	(43)	7
25334	Water Trunk Main Renewal - Davistown Rd Saratoga	Project placed on hold. Will be completed as part of future program	H	31	(10)	21
25335	Water Trunk Main Renewal - Avoca Lagoon	Project placed on hold. Will be completed as part of future program	H	25	(6)	19
25631	Sewage Treatment Plant Instrumentation Upgrade - Bateau Bay	Project placed on hold. To be considered as part of future program	H	250	(250)	-
25632	Water Pump Station Server and Storage Replacement - Mooney and Mangrove	Budget re-phasing of multi year project	D	150	(39)	111
25633	Sewage Treatment Plant Solar Installation Program - Region Wide	Budget re-phasing of multi year project	D	5	100	105
25634	Sewage Treatment Plants Electrical Replacements - Region Wide	Project placed on hold. To be considered as part of future program	H	110	(110)	-
25638	Sewer Pump Station Electrical Replacement - Terrigal Drive Terrigal (TMJ)	Project placed on hold. Will be completed as part of future program	H	200	(198)	2
25639	Reservoir Power Supply Replacement - Beckingham Rd Tumby Umbi	Project placed on hold. To be considered as part of future program	H	75	(75)	-
25707	Water Infrastructure - Wamervale Town Centre	Project placed on hold. To be considered as part of future program	H	500	(500)	-
25708	30-100 - Sewage Treatment Plant - G - Inlet Works Upgrade	Project placed on hold. To be considered as part of future program	H	1	(1)	-

Attachment 1

Q1 Business Report (July to September)

Project Number	Project Description	Description of Proposed Budget Amendment	Change Type	Approved Full Year Budget	Proposed Q1 change	Proposed Full Year Budget
25709	20-112 - Water Mains - Trunk Main - Hillcrest Road Empire Bay	Project placed on hold. Will be completed as part of future program	H	75	(61)	14
25710	20-142 - Water Treatment Plants - M - Cyanobacteria Ultrasonic Buoys	Project placed on hold. Will be completed as part of future program	H	350	(309)	41
Water and Sewer Total				77,573	(20,022)	57,551
Total				176,981	(53,251)	123,730



OPERATIONAL PLAN 2020-21

Quarter 1 Operating Statements (July to September)



Attachment 2

Q1 Operating Statements; Consolidated, by Fund, by Department and by Unit.

Consolidated Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	(824)	(1,023)	200	173,009	173,381	(372)	169,057	168,567	173,381	-	173,381
Annual Charges	9,039	9,123	(84)	97,850	98,476	(626)	92,487	153,379	162,099	(3,238)	158,861
User Charges	7,150	6,836	314	19,701	19,053	648	17,628	75,933	80,267	(421)	79,846
Fees	4,944	4,689	255	13,693	13,080	613	13,627	56,161	62,545	(588)	61,956
Interest	563	797	(234)	1,419	2,390	(970)	2,924	12,726	10,340	(5,920)	4,420
Other Revenues	1,156	1,167	(11)	3,279	3,177	102	3,040	14,403	14,893	41	14,934
Operating Grants	1,405	428	977	5,079	4,102	977	3,654	36,181	33,223	1,633	34,856
Operating Contributions	131	1,323	(1,193)	3,748	3,636	112	2,575	8,254	14,289	346	14,635
Gain on Disposal	-	-	-	-	-	-	-	2,787	-	-	-
Internal Income	8,622	9,123	(501)	22,152	26,228	(4,076)	24,214	106,159	102,378	(9,376)	93,002
Total Income attributable to Operations	32,185	32,463	(278)	339,930	343,522	(3,592)	329,206	634,550	653,415	(17,523)	635,892
Operating Expenses											
Employee Costs	20,122	19,236	(886)	52,588	50,117	(2,471)	49,069	220,882	200,870	50,991	251,861
Borrowing Costs	1,057	1,090	33	3,422	3,494	72	3,875	16,151	15,038	1,534	16,571
Materials and Contracts	10,857	12,468	1,611	28,919	32,694	3,775	28,304	148,403	136,101	7,996	144,097
Depreciation and Amortisation	13,092	11,884	(1,208)	38,951	35,717	(3,234)	35,017	157,106	141,732	29,874	171,606
Other Expenses	8,781	8,787	6	25,329	26,451	1,122	24,970	96,179	98,627	2,194	100,822
Loss on Disposal	-	-	-	-	-	-	-	7,717	-	-	-
Internal Expenses	6,854	6,946	292	17,100	19,575	2,475	18,789	76,850	74,443	(8,407)	66,035
Overheads	(0)	(0)	-	(0)	(0)	-	0	0	(0)	-	(0)
Total Expenses attributable to Operations	60,563	60,410	(152)	166,308	168,049	1,740	160,024	723,288	666,811	84,181	750,992
Operating Result after Overheads and before Capital Amounts	(28,377)	(27,947)	(430)	173,622	175,474	(1,852)	169,182	(88,738)	(13,397)	(101,704)	(115,101)
Capital Grants	5,784	-	5,784	8,353	-	8,353	1,457	28,233	8,803	7,045	15,848
Capital Contributions	1,578	586	993	5,480	1,625	3,855	3,150	38,670	30,484	1,200	31,684
Grants and Contributions Capital Received	7,362	586	6,776	13,833	1,625	12,208	4,607	66,903	39,287	8,245	47,532
Net Operating Result	(21,015)	(27,361)	6,346	187,455	177,098	10,356	173,789	(21,835)	25,890	(93,459)	(67,569)

10. General Fund Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	(824)	(1,023)	200	173,009	173,381	(372)	169,057	168,567	173,381	-	173,381
Annual Charges	2	-	2	4,149	4,089	60	3,829	3,791	3,711	-	3,711
User Charges	187	104	83	880	507	372	387	2,552	2,319	(30)	2,289
Fees	4,650	4,515	135	12,938	12,514	424	13,051	53,650	60,281	(952)	59,329
Interest	224	364	(140)	303	1,092	(789)	893	5,457	4,608	(3,787)	821
Other Revenues	1,164	1,159	5	3,296	3,150	146	2,997	14,224	14,784	125	14,909
Operating Grants	1,405	404	1,001	5,965	4,021	1,043	3,556	35,588	32,865	1,633	34,499
Operating Contributions	131	1,323	(1,193)	3,748	3,636	112	2,575	8,254	14,289	346	14,635
Gain on Disposal	-	-	-	-	-	-	-	2,787	-	-	-
Internal Income	8,347	8,909	(563)	21,672	25,576	(3,904)	23,831	103,494	99,770	(9,376)	90,394
Total Income attributable to Operations	15,285	15,755	(469)	225,060	227,967	(2,907)	220,177	398,365	406,009	(12,041)	393,968
Operating Expenses											
Employee Costs	16,798	16,246	(552)	43,663	42,113	(1,549)	39,588	183,567	168,882	48,987	217,869
Borrowing Costs	93	71	(22)	289	213	(76)	306	2,253	1,947	1,534	3,481
Materials and Contracts	6,682	8,311	(1,629)	17,314	20,260	(2,946)	17,930	96,709	86,364	4,811	91,175
Depreciation and Amortisation	6,655	5,524	(1,131)	19,623	16,612	(3,011)	16,296	78,431	65,574	23,484	89,058
Other Expenses	7,668	7,527	(141)	21,261	22,545	(1,284)	21,611	81,461	82,957	2,422	85,378
Loss on Disposal	-	-	-	-	-	-	-	5,159	-	-	-
Internal Expenses	3,727	4,724	(997)	9,210	12,708	(3,498)	12,934	43,159	47,029	(15,646)	31,383
Overheads	(4,088)	(4,088)	-	(6,454)	(6,454)	-	(9,563)	(36,756)	(25,418)	-	(25,418)
Total Expenses attributable to Operations	37,536	38,316	780	104,906	107,998	3,092	99,092	453,982	427,335	65,592	492,928
Operating Result after Overheads and before Capital Amounts	(22,250)	(22,561)	311	120,154	119,969	185	121,084	(55,617)	(21,326)	(77,633)	(98,959)
Capital Grants	5,352	-	5,352	6,346	-	6,346	1,457	24,846	-	6,784	6,784
Capital Contributions	888	576	312	3,662	1,593	2,069	1,616	25,290	11,924	1,200	13,124
Grants and Contributions Capital Received	6,241	576	5,664	10,008	1,593	8,415	3,073	50,136	11,924	7,984	19,908
Net Operating Result	(16,010)	(21,985)	5,976	130,162	121,563	8,599	124,157	(5,481)	(9,402)	(69,649)	(79,051)

Attachment 2

Q1 Operating Statements; Consolidated, by Fund, by Department and by Unit.

20. Water Fund											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	1,186	1,352	(166)	2,666	3,166	(500)	2,437	11,307	13,693	(1,990)	11,703
User Charges	4,768	4,674	94	14,215	13,916	299	12,945	55,902	59,486	-	59,486
Fees	189	88	100	483	287	196	375	1,607	1,149	364	1,513
Interest	13	93	(80)	79	278	(199)	331	1,211	1,322	(968)	354
Other Revenues	(12)	2	(14)	(29)	8	(36)	17	82	30	(5)	25
Operating Grants	-	-	-	-	-	-	-	17	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	191	159	32	316	478	(163)	-	1,604	1,914	-	1,914
Total Income attributable to Operations	6,335	6,369	(35)	17,731	18,134	(403)	16,105	71,730	77,595	(2,600)	74,996
Operating Expenses											
Employee Costs	1,600	1,320	(281)	4,270	3,521	(749)	4,930	17,862	14,143	1,655	15,798
Borrowing Costs	612	617	5	2,010	2,006	(4)	2,424	9,419	8,024	-	8,024
Materials and Contracts	1,031	955	(76)	2,487	2,782	296	2,701	11,693	10,602	1,141	11,743
Depreciation and Amortisation	2,200	2,201	1	6,620	6,614	(7)	6,484	27,198	26,364	1,828	28,191
Other Expenses	(66)	68	134	135	261	126	154	660	1,100	(149)	951
Loss on Disposal	-	-	-	-	-	-	-	1,004	-	-	-
Internal Expenses	1,045	704	(341)	2,768	2,245	(523)	2,827	11,091	9,227	867	10,094
Overheads	1,331	1,331	-	2,116	2,116	-	3,231	12,405	8,249	-	8,249
Total Expenses attributable to Operations	7,754	7,196	(558)	20,407	19,546	(861)	22,750	91,332	77,709	5,341	83,050
Operating Result after Overheads and before Capital Amounts	(1,419)	(827)	(593)	(2,676)	(1,412)	(1,264)	(6,645)	(19,602)	(113)	(7,941)	(8,054)
Capital Grants	190	-	190	1,766	-	1,766	-	1,429	2,717	19	2,736
Capital Contributions	261	6	256	810	19	791	678	4,888	5,772	0	5,772
Grants and Contributions Capital Received	451	6	445	2,576	19	2,557	678	6,117	8,489	19	8,508
Net Operating Result	(968)	(821)	(147)	(101)	(1,393)	1,292	(5,967)	(13,486)	8,376	(7,922)	454

Attachment 2

Q1 Operating Statements; Consolidated, by Fund, by Department and by Unit.

30. Sewer Fund											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	6,108	6,139	(31)	13,351	13,596	(245)	12,334	52,494	55,707	(1,248)	54,459
User Charges	2,195	2,057	137	4,606	4,630	(24)	4,296	17,479	18,462	(391)	18,071
Fees	105	86	19	270	278	(8)	194	870	1,114	-	1,114
Interest	169	214	(45)	515	641	(127)	835	3,168	2,784	(1,159)	1,625
Other Revenues	5	6	(2)	12	20	(8)	25	79	79	(79)	-
Operating Grants	-	25	(25)	-	81	(81)	(0)	399	322	-	322
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	84	51	33	164	163	1	200	852	653	-	653
Total Income attributable to Operations	8,664	8,578	86	18,918	19,410	(492)	17,885	75,341	79,121	(2,877)	76,244
Operating Expenses											
Employee Costs	1,536	1,395	(141)	4,104	3,726	(378)	4,004	17,445	14,904	1,115	16,019
Borrowing Costs	303	284	(19)	975	922	(52)	1,002	3,906	3,654	-	3,654
Materials and Contracts	900	626	(275)	2,153	1,918	(235)	1,812	9,160	7,612	1,311	8,923
Depreciation and Amortisation	2,937	2,873	(63)	8,811	8,637	(174)	8,468	35,614	34,398	3,379	37,777
Other Expenses	(118)	38	156	124	160	36	181	487	685	(79)	607
Loss on Disposal	-	-	-	-	-	-	-	1,282	-	-	-
Internal Expenses	905	603	(303)	2,338	1,915	(423)	1,992	8,713	7,617	1,324	8,941
Overheads	1,345	1,345	-	2,137	2,137	-	3,168	12,419	8,392	-	8,392
Total Expenses attributable to Operations	7,808	7,163	(645)	20,642	19,416	(1,226)	20,628	88,985	77,263	7,050	84,314
Operating Result after Overheads and before Capital Amounts	856	1,414	(559)	(1,724)	(6)	(1,718)	(2,743)	(13,644)	1,858	(9,927)	(8,069)
Capital Grants	242	-	242	242	-	242	-	1,359	6,086	242	6,328
Capital Contributions	419	4	415	987	13	974	702	6,506	7,169	(0)	7,169
Grants and Contributions Capital Received	661	4	657	1,229	13	1,216	702	7,865	13,255	242	13,497
Net Operating Result	1,516	1,418	98	(496)	6	(502)	(2,040)	(5,778)	15,113	(9,686)	5,428

Attachment 2

Q1 Operating Statements; Consolidated, by Fund, by Department and by Unit.

40. Drainage Fund											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	1,717	1,632	84	3,733	3,773	(40)	3,711	14,325	15,557	-	15,557
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	(3)	49	(52)	(2)	147	(149)	(56)	(9)	606	(605)	1
Other Revenues	-	-	-	-	-	-	-	18	-	-	-
Operating Grants	-	-	-	15	-	15	98	177	35	-	35
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	3	(3)	-	10	(10)	-	20	41	-	41
Total Income attributable to Operations	1,714	1,685	29	3,746	3,930	(184)	3,752	14,531	16,239	(605)	15,634
Operating Expenses											
Employee Costs	184	271	87	521	712	191	524	1,961	2,848	(859)	1,990
Borrowing Costs	48	118	69	149	353	204	143	573	1,412	-	1,412
Materials and Contracts	159	183	24	431	540	109	340	1,775	2,120	(176)	1,943
Depreciation and Amortisation	1,299	1,284	(15)	3,897	3,854	(43)	3,778	15,863	15,397	1,183	16,580
Other Expenses	0	1	1	1	3	2	(0)	21	12	-	12
Loss on Disposal	-	-	-	-	-	-	-	293	-	-	-
Internal Expenses	447	397	(50)	1,256	1,216	(40)	1,025	4,989	4,174	(418)	3,757
Overheads	498	498	-	752	752	-	1,053	4,123	2,857	-	2,857
Total Expenses attributable to Operations	2,636	2,753	117	7,006	7,430	424	6,863	29,577	28,820	(270)	28,550
Operating Result after Overheads and before Capital Amounts	(922)	(1,068)	146	(3,260)	(3,500)	240	(3,110)	(15,045)	(12,581)	(335)	(12,916)
Capital Grants	-	-	-	-	-	-	-	599	-	-	-
Capital Contributions	10	-	10	21	-	21	154	2,185	5,618	-	5,618
Grants and Contributions Capital Received	10	-	10	21	-	21	154	2,784	5,618	-	5,618
Net Operating Result	(912)	(1,068)	156	(3,239)	(3,500)	261	(2,957)	(12,261)	(6,963)	(335)	(7,298)

50. Domestic Waste Fund											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	26	-	26	73,950	73,850	99	70,175	71,461	73,430	-	73,430
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	1	-	1	2	-	2	7	34	-	-	-
Interest	160	77	83	524	231	293	922	2,899	1,020	599	1,619
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	183	189	-	-	-
Total Income attributable to Operations	187	77	110	74,476	74,081	394	71,287	74,583	74,450	599	75,050
Operating Expenses											
Employee Costs	3	4	0	30	44	15	24	48	93	92	185
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	2,084	2,392	308	6,533	7,193	659	5,521	29,066	29,403	909	30,312
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,297	1,154	(143)	3,807	3,481	(326)	3,024	13,570	13,874	-	13,874
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	529	518	(11)	1,529	1,492	(37)	10	8,918	6,395	5,466	11,860
Overheads	915	915	-	1,448	1,448	-	2,111	7,810	5,920	-	5,920
Total Expenses attributable to Operations	4,829	4,982	154	13,347	13,659	312	10,691	59,412	55,684	6,467	62,151
Operating Result after Overheads and before Capital Amounts	(4,642)	(4,905)	263	61,129	60,423	706	60,596	15,171	18,766	(5,868)	12,898
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(4,642)	(4,905)	263	61,129	60,423	706	60,596	15,171	18,766	(5,868)	12,898

01. Chief Executive Officer Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	3	1	2	6	2	3	10	15	10	-	10
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	30	45	(15)	17	45	(28)	(13)	(15)	45	715	760
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	63	-	-	-
Total Income attributable to Operations	33	46	(13)	22	47	(25)	(2)	63	55	715	770
Operating Expenses											
Employee Costs	631	787	156	1,696	1,948	252	1,576	7,984	7,191	45,207	52,398
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	542	749	207	948	860	(88)	405	3,330	3,958	840	4,798
Depreciation and Amortisation	0	0	0	0	0	0	0	1	1	15	15
Other Expenses	133	133	0	3,325	3,353	28	3,308	5,047	4,867	1,118	5,985
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	14	12	(2)	41	35	(6)	58	214	142	7	148
Overheads	(4,261)	(4,261)	-	(5,211)	(5,211)	-	(5,339)	(12,986)	(12,263)	-	(12,263)
Total Expenses attributable to Operations	(2,941)	(2,580)	361	799	986	187	8	3,590	3,896	47,186	51,081
Operating Result after Overheads and before Capital Amounts	2,974	2,626	348	(777)	(938)	162	(10)	(3,528)	(3,841)	(46,471)	(50,312)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	2,974	2,626	348	(777)	(938)	162	(10)	(3,528)	(3,841)	(46,471)	(50,312)

01.1. Chief Executive Officer											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	(0)	-	(0)	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	(0)	-	(0)	-	-	-	-	-
Operating Expenses											
Employee Costs	118	119	1	322	309	(13)	424	1,515	1,237	45,364	46,601
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	109	20	(88)	279	64	(214)	12	420	653	855	1,508
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1	9	8	3	13	9	5	18	49	-	49
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	4	4	(0)	11	11	0	17	61	45	(3)	42
Overheads	(151)	(151)	-	(408)	(408)	-	(503)	(2,014)	(1,983)	-	(1,983)
Total Expenses attributable to Operations	80	1	(79)	206	(11)	(218)	(46)	-	-	16,216	16,216
Operating Result after Overheads and before Capital Amounts	(80)	(1)	(79)	(206)	11	(218)	46	-	-	(46,216)	(46,216)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(80)	(1)	(79)	(206)	11	(218)	46	-	-	(46,216)	(46,216)

01.2. Governance and Business Services											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	1	1	(0)	2	2	(1)	2	1	10	-	10
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	3	45	(42)	3	45	(42)	-	(4)	45	715	760
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	63	-	-	-
Total Income attributable to Operations	3	46	(43)	4	47	(43)	2	60	55	715	770
Operating Expenses											
Employee Costs	399	545	146	1,094	1,320	226	794	5,076	4,680	92	4,772
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	98	130	31	180	218	38	77	425	769	(340)	429
Depreciation and Amortisation	0	0	0	0	0	0	0	1	1	15	15
Other Expenses	133	211	78	3,322	3,599	277	3,261	4,930	5,828	42	5,870
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	7	5	(2)	21	15	(5)	22	91	61	1	62
Overheads	(3,474)	(3,474)	-	(4,143)	(4,143)	-	(4,017)	(6,934)	(7,443)	-	(7,443)
Total Expenses attributable to Operations	(2,837)	(2,583)	254	474	1,010	536	138	3,588	3,896	(190)	3,705
Operating Result after Overheads and before Capital Amounts	2,840	2,629	211	(470)	(963)	493	(136)	(3,528)	(3,841)	905	(2,936)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	2,840	2,629	211	(470)	(963)	493	(136)	(3,528)	(3,841)	905	(2,936)

01.3. Legal											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	2	-	2	4	-	4	8	14	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	28	-	28	14	-	14	(13)	(12)	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	30	-	30	18	-	18	(4)	2	-	-	-
Operating Expenses											
Employee Costs	114	111	(3)	279	288	9	270	1,134	1,152	(127)	1,025
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	335	601	266	489	591	101	316	2,447	2,554	307	2,861
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	0	3	3	0	11	11	41	98	67	-	67
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	3	3	(0)	10	9	(1)	14	55	35	9	44
Overheads	(716)	(716)	-	(911)	(911)	-	(738)	(3,733)	(3,808)	-	(3,808)
Total Expenses attributable to Operations	(263)	1	265	(133)	(13)	120	(97)	2	-	189	189
Operating Result after Overheads and before Capital Amounts	293	(1)	294	151	13	138	93	0	-	(189)	(189)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	293	(1)	294	151	13	138	93	0	-	(189)	(189)

01.4. Governance Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-
Operating Expenses											
Employee Costs	-	12	12	-	31	31	87	259	122	(122)	-
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	-	(1)	(1)	-	(13)	(13)	0	38	(18)	18	-
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	(90)	(90)	-	(269)	(269)	1	1	(1,076)	1,076	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	-	-	-	-	-	-	5	7	-	-	-
Overheads	79	79	-	251	251	-	(80)	(305)	971	-	971
Total Expenses attributable to Operations	79	-	(79)	251	-	(251)	13	-	-	971	971
Operating Result after Overheads and before Capital Amounts	(79)	-	(79)	(251)	-	(251)	(13)	-	-	(971)	(971)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(79)	-	(79)	(251)	-	(251)	(13)	-	-	(971)	(971)

02. Connected Communities Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	216	82	134	499	247	252	20	1,981	1,567	(30)	1,537
Fees	1,028	767	262	2,516	2,114	402	3,765	10,211	10,699	(235)	10,464
Interest	-	-	-	-	-	-	0	2	-	-	-
Other Revenues	66	70	(4)	181	180	1	458	2,502	1,241	1,154	2,395
Operating Grants	100	34	66	486	247	239	143	1,654	1,302	483	1,785
Operating Contributions	1	-	1	346	-	346	1	1,712	30	346	376
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	268	413	(145)	695	912	(218)	670	3,097	3,647	(379)	3,268
Total Income attributable to Operations	1,678	1,364	314	4,722	3,699	1,023	5,056	21,158	18,487	1,339	19,826
Operating Expenses											
Employee Costs	4,310	4,392	82	10,865	11,419	554	10,524	47,490	45,767	104	45,870
Borrowing Costs	-	-	-	-	-	-	-	52	-	-	-
Materials and Contracts	1,322	2,090	769	2,977	5,336	2,359	2,844	16,845	19,847	(104)	19,743
Depreciation and Amortisation	937	799	(138)	2,787	2,403	(384)	2,359	11,103	9,449	4,150	13,599
Other Expenses	444	587	143	1,264	2,327	1,063	1,520	9,077	8,059	102	8,162
Loss on Disposal	-	-	-	-	-	-	-	2,541	-	-	-
Internal Expenses	1,015	1,163	148	1,968	2,490	522	2,185	7,502	8,008	(694)	7,313
Overheads	(202)	(202)	-	(2,782)	(2,782)	-	(675)	(8,735)	(9,278)	-	(9,278)
Total Expenses attributable to Operations	7,826	8,830	1,004	17,078	21,193	4,114	18,757	85,875	81,853	3,557	85,410
Operating Result after Overheads and before Capital Amounts	(6,148)	(7,466)	1,317	(12,357)	(17,494)	5,137	(13,701)	(64,717)	(63,366)	(2,219)	(65,585)
Capital Grants	1,270	-	1,270	1,270	-	1,270	(7)	1,945	-	1,270	1,270
Capital Contributions	-	-	-	-	-	-	-	0	-	-	-
Grants and Contributions Capital Received	1,270	-	1,270	1,270	-	1,270	(7)	1,945	-	1,270	1,270
Net Operating Result	(4,879)	(7,466)	2,587	(11,087)	(17,494)	6,406	(13,707)	(62,771)	(63,366)	(949)	(64,315)

02.1. Facilities and Asset Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	0	2	-	2
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	2	2	(1)	3	7	(4)	7	29	29	-	29
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	240	257	(17)	645	753	(108)	626	2,727	3,011	(90)	2,922
Total Income attributable to Operations	242	259	(17)	648	761	(113)	633	2,756	3,042	(90)	2,952
Operating Expenses											
Employee Costs	709	647	(61)	1,760	1,687	(72)	1,653	7,450	6,750	(155)	6,595
Borrowing Costs	-	-	-	-	-	-	-	17	-	-	-
Materials and Contracts	587	584	(3)	1,414	1,833	419	1,258	7,229	7,024	201	7,225
Depreciation and Amortisation	235	216	(19)	704	649	(55)	636	2,936	2,588	417	3,004
Other Expenses	1	10	8	3	28	25	12	144	93	(6)	88
Loss on Disposal	-	-	-	-	-	-	-	926	-	-	-
Internal Expenses	345	502	157	743	1,068	324	1,037	3,537	3,549	(572)	2,977
Overheads	(870)	(870)	-	(2,395)	(2,395)	-	(1,208)	(10,522)	(8,671)	-	(8,671)
Total Expenses attributable to Operations	1,007	1,089	83	2,228	2,869	641	3,387	11,716	11,333	(116)	11,217
Operating Result after Overheads and before Capital Amounts	(765)	(830)	65	(1,580)	(2,109)	528	(2,755)	(8,960)	(8,291)	26	(8,265)
Capital Grants	-	-	-	-	-	-	-	1,533	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	1,533	-	-	-
Net Operating Result	(765)	(830)	65	(1,580)	(2,109)	528	(2,755)	(7,426)	(8,291)	26	(8,265)

Attachment 2

Q1 Operating Statements; Consolidated, by Fund, by Department and by Unit.

02.2. Libraries, Learning and Education											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	1	-	1	2	5	4	-	4
Fees	654	547	107	1,594	1,619	(25)	1,835	5,287	6,973	(346)	6,627
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	0	0	(0)	0	0	(0)	1	2	4	-	4
Operating Grants	99	28	71	470	200	270	127	1,491	1,174	483	1,656
Operating Contributions	-	-	-	346	-	346	-	1,653	-	346	346
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	15	155	(139)	16	155	(139)	0	207	622	(360)	262
Total Income attributable to Operations	769	730	38	2,426	1,974	452	1,966	8,646	8,776	123	8,899
Operating Expenses											
Employee Costs	1,384	1,349	(35)	3,572	3,504	(67)	3,610	15,220	14,040	100	14,140
Borrowing Costs	-	-	-	-	-	-	-	13	-	-	-
Materials and Contracts	68	170	102	181	420	239	176	1,281	1,688	(285)	1,402
Depreciation and Amortisation	97	60	(37)	285	187	(98)	183	1,117	611	589	1,200
Other Expenses	84	120	37	205	383	178	153	928	1,663	(260)	1,403
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	97	107	10	196	285	90	184	847	1,077	(79)	998
Overheads	460	460	-	713	713	-	972	3,781	2,642	-	2,642
Total Expenses attributable to Operations	2,189	2,267	77	5,151	5,492	341	5,279	23,189	21,720	66	21,786
Operating Result after Overheads and before Capital Amounts	(1,421)	(1,536)	116	(2,725)	(3,518)	793	(3,313)	(14,544)	(12,944)	57	(12,887)
Capital Grants	700	-	700	700	-	700	-	94	-	700	700
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	700	-	700	700	-	700	-	94	-	700	700
Net Operating Result	(721)	(1,536)	816	(2,025)	(3,518)	1,493	(3,313)	(14,450)	(12,944)	757	(12,187)

02.4. Community Engagement											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	0	0	(0)	0	0	0	0	1	1	-	1
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	0	0	(0)	1	1	0	13	39	41	-	41
Operating Grants	-	-	-	-	-	-	-	3	-	-	-
Operating Contributions	1	-	1	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	11	0	10	32	2	31	41	112	3	71	74
Total Income attributable to Operations	12	1	11	33	3	31	54	154	45	71	116
Operating Expenses											
Employee Costs	716	676	(40)	1,804	1,757	(47)	1,725	7,496	7,027	(66)	6,961
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	74	156	82	133	573	441	108	1,763	1,610	355	1,965
Depreciation and Amortisation	7	2	(5)	21	6	(15)	6	85	23	94	116
Other Expenses	21	293	272	54	727	673	269	1,547	1,662	(537)	1,125
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	12	17	5	40	51	11	51	241	204	(26)	178
Overheads	(614)	(614)	-	(2,207)	(2,207)	-	(1,899)	(7,703)	(7,594)	-	(7,594)
Total Expenses attributable to Operations	216	530	314	(156)	907	1,063	260	3,429	2,932	(181)	2,751
Operating Result after Overheads and before Capital Amounts	(204)	(529)	325	189	(905)	1,094	(206)	(3,275)	(2,886)	251	(2,635)
Capital Grants	-	-	-	-	-	-	-	36	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	36	-	-	-
Net Operating Result	(204)	(529)	325	189	(905)	1,094	(206)	(3,238)	(2,886)	251	(2,635)

02.5. Community Partnerships											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	2	(2)	1	5	(4)	9	25	39	(30)	9
Fees	7	2	5	16	5	11	68	216	44	111	155
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	(3)	10	(13)	(3)	17	(21)	52	166	166	(81)	85
Operating Grants	0	5	(5)	16	16	(1)	15	98	69	-	69
Operating Contributions	-	-	-	-	-	-	1	56	25	-	25
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	1	(1)	-	2	(2)	3	43	10	-	10
Total Income attributable to Operations	4	19	(15)	29	46	(17)	148	603	352	-	352
Operating Expenses											
Employee Costs	536	527	(8)	1,358	1,363	5	1,109	5,542	5,473	3	5,476
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	428	969	540	840	1,865	1,025	684	4,258	6,923	(236)	6,687
Depreciation and Amortisation	17	1	(16)	50	3	(47)	3	170	11	237	248
Other Expenses	236	108	(128)	283	297	13	365	3,253	2,501	(281)	2,220
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	24	39	15	73	108	35	120	519	424	(100)	324
Overheads	428	428	-	598	598	-	517	2,707	2,283	-	2,283
Total Expenses attributable to Operations	1,669	2,072	403	3,202	4,234	1,032	2,798	16,449	17,616	(378)	17,238
Operating Result after Overheads and before Capital Amounts	(1,665)	(2,052)	387	(3,172)	(4,188)	1,016	(2,650)	(15,846)	(17,264)	378	(16,886)
Capital Grants	-	-	-	-	-	-	-	12	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	12	-	-	-
Net Operating Result	(1,665)	(2,052)	387	(3,172)	(4,188)	1,016	(2,650)	(15,834)	(17,264)	378	(16,886)

02.6. Leisure and Lifestyle											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	216	77	139	497	233	265	6	1,966	1,468	-	1,468
Fees	316	183	133	846	393	452	1,672	4,205	3,130	-	3,130
Interest	-	-	-	-	-	-	0	2	-	-	-
Other Revenues	38	14	24	102	39	63	294	807	545	-	545
Operating Grants	-	-	-	-	30	(30)	-	62	60	-	60
Operating Contributions	-	-	-	-	-	-	-	3	5	-	5
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	1	0	1	2	0	2	-	8	-	-	1
Total Income attributable to Operations	571	273	298	1,447	694	752	1,973	7,054	5,209	-	5,209
Operating Expenses											
Employee Costs	794	958	165	1,941	2,495	554	2,002	9,836	10,028	37	10,065
Borrowing Costs	-	-	-	-	-	-	-	22	-	-	-
Materials and Contracts	73	160	86	212	471	258	323	1,424	1,947	(467)	1,479
Depreciation and Amortisation	154	101	(53)	448	302	(146)	296	1,726	1,209	764	1,973
Other Expenses	26	55	29	74	312	238	163	524	980	(206)	773
Loss on Disposal	-	-	-	-	-	-	-	661	-	-	-
Internal Expenses	302	210	(92)	613	575	(38)	421	1,412	1,838	52	1,890
Overheads	342	342	-	539	539	-	728	2,882	2,091	-	2,091
Total Expenses attributable to Operations	1,690	1,825	135	3,827	4,694	867	3,933	18,487	18,092	180	18,272
Operating Result after Overheads and before Capital Amounts	(1,119)	(1,552)	433	(2,381)	(4,000)	1,619	(1,959)	(11,433)	(12,883)	(180)	(13,063)
Capital Grants	570	-	570	570	-	570	-	263	-	570	570
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	570	-	570	570	-	570	-	263	-	570	570
Net Operating Result	(549)	(1,552)	1,002	(1,811)	(4,000)	2,189	(1,959)	(11,170)	(12,883)	390	(12,494)

02.7. Leasing and Asset Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	4	(4)	-	10	(10)	3	3	55	-	55
Fees	51	35	17	60	97	(36)	189	502	550	-	550
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	29	43	(14)	78	115	(37)	91	762	457	-	457
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	0	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	80	81	(1)	138	222	(83)	283	1,268	1,063	-	1,063
Operating Expenses											
Employee Costs	122	172	50	285	448	162	264	1,062	1,791	(766)	1,024
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	29	44	15	62	164	103	295	778	570	326	896
Depreciation and Amortisation	388	382	(6)	1,162	1,147	(15)	1,128	4,638	4,571	2,001	6,572
Other Expenses	(0)	(2)	(2)	0	6	6	1	257	23	74	97
Loss on Disposal	-	-	-	-	-	-	-	954	-	-	-
Internal Expenses	226	283	57	286	395	109	362	891	890	33	923
Overheads	113	113	-	127	127	-	236	1,217	533	-	533
Total Expenses attributable to Operations	878	993	115	1,923	2,287	364	2,285	9,797	8,377	1,667	10,045
Operating Result after Overheads and before Capital Amounts	(798)	(912)	114	(1,784)	(2,065)	281	(2,003)	(8,529)	(7,314)	(1,667)	(8,982)
Capital Grants	-	-	-	-	-	-	(7)	6	-	-	-
Capital Contributions	-	-	-	-	-	-	-	0	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	(7)	6	-	-	-
Net Operating Result	(798)	(912)	114	(1,784)	(2,065)	281	(2,009)	(8,523)	(7,314)	(1,667)	(8,982)

02.8. The Art House											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	1,236	-	1,235	1,235
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations								1,236		1,235	1,235
Operating Expenses											
Employee Costs	-	-	-	-	-	-	-	-	-	2	2
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	-	3	3	-	3	3	0	0	55	(3)	53
Depreciation and Amortisation	39	36	(2)	117	109	(7)	107	432	437	48	485
Other Expenses	-	-	-	569	572	3	557	2,410	1,127	1,318	2,445
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	3	4	0	3	4	0	3	4	4	-	4
Overheads	10	10	-	30	30	-	178	520	159	-	159
Total Expenses attributable to Operations	52	53	0	720	718	(2)	845	3,367	1,783	1,365	3,148
Operating Result after Overheads and before Capital Amounts	(52)	(53)	0	(720)	(718)	(2)	(845)	(2,130)	(1,783)	(130)	(1,913)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(52)	(53)	0	(720)	(718)	(2)	(845)	(2,130)	(1,783)	(130)	(1,913)

02.9. Connected Communities Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	(18)	-	-	-
Fees	-	-	-	-	-	-	-	(0)	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	(541)	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations								(559)	-	-	-
Operating Expenses											
Employee Costs	50	63	13	145	165	20	161	883	658	949	1,607
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	63	5	(58)	135	7	(128)	(1)	112	31	5	36
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	0	0
Other Expenses	76	1	(74)	76	2	(74)	1	12	9	1	10
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	6	2	(4)	15	5	(10)	6	50	21	(2)	19
Overheads	(71)	(71)	-	(187)	(187)	-	(198)	(1,617)	(720)	-	(720)
Total Expenses attributable to Operations	125	1	(124)	183	(8)	(191)	(31)	(559)	-	953	953
Operating Result after Overheads and before Capital Amounts	(125)	(1)	(124)	(183)	8	(191)	31	0	-	(953)	(953)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(125)	(1)	(124)	(183)	8	(191)	31	0	-	(953)	(953)

Attachment 2

Q1 Operating Statements; Consolidated, by Fund, by Department and by Unit.

03. Roads Transport Drainage and Waste											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	44	-	44	79,054	78,957	98	76,224	76,071	78,037	-	78,037
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	2,747	2,842	(95)	7,523	8,211	(688)	6,882	35,061	39,890	(805)	39,085
Interest	(0)	-	(0)	1	-	1	3	30	-	-	-
Other Revenues	382	155	227	682	429	253	664	3,196	2,622	257	2,880
Operating Grants	311	315	(4)	856	893	(37)	551	5,799	5,924	-	5,924
Operating Contributions	8	7	1	1,911	1,937	(26)	1,919	3,880	3,911	-	3,911
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	1,127	1,485	(357)	3,901	4,778	(877)	5,021	22,418	18,982	(1,672)	17,310
Total Income attributable to Operations	4,620	4,805	(185)	93,929	95,205	(1,276)	91,265	146,455	149,366	(2,220)	147,146
Operating Expenses											
Employee Costs	2,844	2,575	(269)	7,674	6,777	(898)	6,824	32,821	27,312	2,702	30,014
Borrowing Costs	-	-	-	-	-	-	-	1,028	1,139	-	1,139
Materials and Contracts	4,095	4,293	(198)	12,015	12,508	(493)	11,422	57,657	57,333	(2,662)	54,671
Depreciation and Amortisation	4,924	4,672	(253)	14,660	14,017	(643)	13,742	60,317	56,004	8,770	64,774
Other Expenses	2,952	3,169	(217)	8,996	9,530	(534)	8,604	40,256	40,105	(458)	39,647
Loss on Disposal	-	-	-	-	-	-	-	1,019	-	-	-
Internal Expenses	2,324	2,609	(285)	6,188	8,010	(1,823)	6,779	27,079	31,186	(3,895)	27,291
Overheads	3,807	3,807	-	5,897	5,897	-	5,543	35,134	24,381	-	24,381
Total Expenses attributable to Operations	20,947	21,124	178	55,431	56,739	1,308	55,915	255,310	237,461	4,456	241,917
Operating Result after Overheads and before Capital Amounts	(16,327)	(16,320)	(7)	38,498	38,465	32	35,349	(108,855)	(88,095)	(6,676)	(94,772)
Capital Grants	2,690	-	2,690	3,325	-	3,325	782	15,770	-	3,325	3,325
Capital Contributions	4	-	4	4	-	4	-	13,134	3,966	-	3,966
Grants and Contributions Capital Received	2,694	-	2,694	3,328	-	3,328	782	28,904	3,966	3,325	7,291
Net Operating Result	(13,633)	(16,320)	2,687	41,826	38,465	3,361	36,132	(79,951)	(84,130)	(3,352)	(87,481)

03.1. Roads Business Development and Technical Services											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	50	31	18	124	94	30	172	522	479	-	479
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	3	1	2	3	2	1	1	1	6	-	6
Operating Grants	-	-	-	-	-	-	-	986	985	-	985
Operating Contributions	-	-	-	453	463	(10)	453	906	927	-	927
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	52	32	20	580	559	21	626	2,416	2,397	-	2,397
Operating Expenses											
Employee Costs	279	266	(13)	746	691	(55)	516	2,708	2,763	12	2,775
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	125	161	36	235	414	179	184	2,404	3,939	(486)	3,453
Depreciation and Amortisation	-	1	1	-	2	2	2	8	8	(8)	-
Other Expenses	221	252	31	701	707	7	787	2,668	2,755	(20)	2,735
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	221	272	51	783	880	97	597	2,236	3,128	(16)	3,112
Overheads	178	178	-	284	284	-	534	1,471	1,318	-	1,318
Total Expenses attributable to Operations	1,023	1,129	106	2,749	2,979	229	2,619	11,486	13,911	(517)	13,394
Operating Result after Overheads and before Capital Amounts	(971)	(1,097)	126	(2,170)	(2,420)	250	(1,993)	(9,071)	(11,514)	517	(10,997)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(971)	(1,097)	126	(2,170)	(2,420)	250	(1,993)	(9,071)	(11,514)	517	(10,997)

03.2. Roads Construction and Project Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	18	49	105	-	105
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	74	100	(26)	74	100	(26)	222	2,853	2,440	-	2,440
Total Income attributable to Operations	74	100	(26)	74	100	(26)	239	2,902	2,545	-	2,545
Operating Expenses											
Employee Costs	240	175	(64)	705	454	(251)	683	3,558	2,071	788	2,859
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	19	59	41	51	69	17	87	1,299	1,366	-	1,366
Depreciation and Amortisation	-	0	0	-	0	0	0	-	0	(0)	-
Other Expenses	1	3	2	1	5	4	4	27	26	-	26
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	9	40	31	86	153	67	187	735	648	137	785
Overheads	73	73	-	116	116	-	129	1,030	608	-	608
Total Expenses attributable to Operations	342	352	10	960	797	(163)	1,090	6,649	4,720	925	5,644
Operating Result after Overheads and before Capital Amounts	(268)	(252)	(16)	(886)	(697)	(189)	(851)	(3,747)	(2,175)	(925)	(3,099)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(268)	(252)	(16)	(886)	(697)	(189)	(851)	(3,747)	(2,175)	(925)	(3,099)

03.3. Roads Asset Planning and Design											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	1	20	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	18	-	-	-
Operating Grants	-	-	-	544	578	(33)	551	4,545	4,624	-	4,624
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations				544	578	(33)	552	4,582	4,624		4,624
Operating Expenses											
Employee Costs	363	303	(60)	1,031	793	(238)	943	3,824	3,176	435	3,611
Borrowing Costs	-	-	-	-	-	-	-	23	-	-	-
Materials and Contracts	16	64	48	53	151	98	120	1,374	968	(510)	457
Depreciation and Amortisation	4,525	4,274	(251)	13,467	12,823	(644)	12,571	55,481	51,231	6,841	58,072
Other Expenses	18	1	(17)	31	2	(29)	44	107	127	24	151
Loss on Disposal	-	-	-	-	-	-	-	1,001	-	-	-
Internal Expenses	(10)	12	22	22	52	30	81	266	206	(139)	67
Overheads	1,207	1,207	-	1,957	1,957	-	2,684	11,452	7,542	-	7,542
Total Expenses attributable to Operations	6,120	5,862	(258)	16,561	15,778	(784)	16,444	73,529	63,249	6,650	69,900
Operating Result after Overheads and before Capital Amounts	(6,120)	(5,862)	(258)	(16,017)	(15,200)	(817)	(15,892)	(68,947)	(58,625)	(6,650)	(65,276)
Capital Grants	2,690	-	2,690	3,325	-	3,325	782	15,431	-	3,325	3,325
Capital Contributions	4	-	4	4	-	4	-	13,134	3,966	-	3,966
Grants and Contributions Capital Received	2,694		2,694	3,328		3,328	782	28,565	3,966	3,325	7,291
Net Operating Result	(3,426)	(5,862)	2,436	(12,688)	(15,200)	2,511	(15,109)	(40,382)	(54,660)	(3,326)	(57,986)

03.4. Roads Maintenance and Asset Evaluation											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	151	29	121	171	83	88	251	5,910	3,684	600	4,284
Interest	-	-	-	(0)	-	(0)	3	20	-	-	-
Other Revenues	-	-	-	-	-	-	-	(5)	-	-	-
Operating Grants	-	-	-	-	-	-	-	(6)	-	-	-
Operating Contributions	-	-	-	1,433	1,451	(18)	1,433	2,866	2,902	-	2,902
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	1	-	-	-
Total Income attributable to Operations	151	29	121	1,604	1,534	70	1,688	8,786	6,586	600	7,186
Operating Expenses											
Employee Costs	1,217	1,101	(115)	3,223	2,892	(331)	2,754	14,236	11,577	1,100	12,677
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	740	738	(2)	1,896	2,038	142	2,071	12,210	9,907	(865)	9,041
Depreciation and Amortisation	0	0	0	0	0	0	0	1	1	0	1
Other Expenses	2	42	40	49	43	(6)	43	90	50	-	50
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	1,348	1,216	(133)	3,696	3,771	75	3,526	15,036	14,463	(397)	14,066
Overheads	496	496	-	764	764	-	965	5,001	3,077	-	3,077
Total Expenses attributable to Operations	3,803	3,593	(209)	9,628	9,508	(120)	9,360	46,574	39,074	(162)	38,912
Operating Result after Overheads and before Capital Amounts	(3,652)	(3,564)	(88)	(8,024)	(7,974)	(50)	(7,672)	(37,788)	(32,488)	762	(31,726)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(3,652)	(3,564)	(88)	(8,024)	(7,974)	(50)	(7,672)	(37,788)	(32,488)	762	(31,726)

03.5. Waste Services and Business Development											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	44	-	44	79,054	78,957	98	76,224	76,071	78,037	-	78,037
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	1,733	2,023	(289)	5,009	6,068	(1,058)	4,722	18,436	24,270	(1,361)	22,910
Interest	-	-	-	-	-	-	0	3	-	-	-
Other Revenues	181	85	97	273	254	19	181	1,354	1,015	53	1,068
Operating Grants	311	315	(4)	311	315	(4)	-	274	315	-	315
Operating Contributions	-	-	-	-	-	-	-	10	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	1,053	1,385	(331)	3,827	4,678	(851)	4,797	19,536	16,542	(1,672)	14,870
Total Income attributable to Operations	3,323	3,807	(483)	88,475	90,271	(1,796)	85,925	115,683	120,179	(2,980)	117,199
Operating Expenses											
Employee Costs	467	472	5	1,238	1,279	41	1,242	5,352	5,040	(182)	4,858
Borrowing Costs	-	-	-	-	-	-	-	1,005	1,139	-	1,139
Materials and Contracts	2,920	3,011	90	8,860	9,046	186	8,204	36,651	37,484	(499)	36,986
Depreciation and Amortisation	174	202	29	522	607	86	595	2,107	2,426	1,384	3,811
Other Expenses	2,438	2,658	219	7,332	8,037	704	6,973	33,278	31,577	(1,213)	30,364
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	524	920	396	1,167	2,754	1,587	1,938	7,107	11,213	(3,301)	7,912
Overheads	1,673	1,673	-	2,670	2,670	-	3,677	13,834	10,974	-	10,974
Total Expenses attributable to Operations	8,197	8,936	739	21,789	24,392	2,604	22,630	99,334	99,853	(3,810)	96,043
Operating Result after Overheads and before Capital Amounts	(4,874)	(5,129)	255	66,686	65,878	808	63,295	16,349	20,325	831	21,156
Capital Grants	-	-	-	-	-	-	-	57	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	57	-	-	-
Net Operating Result	(4,874)	(5,129)	255	66,686	65,878	808	63,295	16,407	20,325	831	21,156

03.6. Business Enterprise											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	814	759	55	2,219	1,967	252	1,717	10,123	11,353	(45)	11,308
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	198	70	128	407	174	233	482	1,828	1,601	204	1,805
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	8	7	1	25	22	3	33	96	82	-	82
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	1,020	836	183	2,651	2,163	488	2,234	12,078	13,036	160	13,195
Operating Expenses											
Employee Costs	222	211	(11)	598	550	(48)	560	2,543	2,208	83	2,292
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	275	256	(19)	906	767	(138)	755	3,693	3,593	(268)	3,325
Depreciation and Amortisation	226	195	(31)	672	585	(86)	574	2,729	2,339	552	2,890
Other Expenses	272	213	(59)	882	732	(150)	751	4,080	5,559	758	6,317
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	217	147	(70)	394	396	2	444	1,607	1,508	(174)	1,334
Overheads	229	229	-	263	263	-	695	3,061	1,447	-	1,447
Total Expenses attributable to Operations	1,442	1,252	(190)	3,714	3,293	(421)	3,780	17,730	16,654	951	17,605
Operating Result after Overheads and before Capital Amounts	(422)	(415)	(7)	(1,063)	(1,130)	67	(1,546)	(5,652)	(3,618)	(792)	(4,410)
Capital Grants	-	-	-	-	-	-	-	282	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	282	-	-	-
Net Operating Result	(422)	(415)	(7)	(1,063)	(1,130)	67	(1,546)	(5,370)	(3,618)	(792)	(4,410)

03.7. Roads Transport Drainage and Waste Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	(0)	-	(0)	1	-	1	0	7	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	(0)	-	(0)	1	-	1	0	7	-	-	-
Operating Expenses											
Employee Costs	55	46	(9)	133	119	(14)	126	600	476	466	942
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	-	3	3	15	23	8	1	25	78	(35)	43
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	0	0	0	0	3	3	0	5	11	(7)	4
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	15	2	(14)	40	5	(35)	7	93	21	(5)	16
Overheads	(50)	(50)	-	(158)	(158)	-	(141)	(716)	(585)	-	(585)
Total Expenses attributable to Operations	20	1	(19)	31	(7)	(38)	(7)	7	-	420	420
Operating Result after Overheads and before Capital Amounts	(20)	(1)	(19)	(29)	7	(36)	7	(0)	-	(420)	(420)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(20)	(1)	(19)	(29)	7	(36)	7	(0)	-	(420)	(420)

04. Water and Sewer Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	7,294	7,491	(197)	16,018	16,763	(745)	14,772	63,801	69,400	(3,238)	66,162
User Charges	6,962	6,732	231	18,821	18,546	276	17,241	73,381	77,948	(391)	77,557
Fees	293	174	119	753	566	187	570	2,476	2,263	364	2,627
Interest	182	307	(125)	594	920	(326)	1,166	4,379	4,106	(2,127)	1,979
Other Revenues	(8)	8	(16)	(17)	27	(44)	42	161	109	(84)	25
Operating Grants	-	25	(25)	-	81	(81)	(0)	416	322	-	322
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	275	211	65	480	641	(162)	200	2,456	2,567	-	2,567
Total Income attributable to Operations	14,999	14,947	52	36,649	37,543	(895)	33,990	147,071	156,717	(5,476)	151,240
Operating Expenses											
Employee Costs	3,137	2,715	(422)	8,375	7,247	(1,127)	8,934	35,307	29,047	2,770	31,817
Borrowing Costs	916	901	(14)	2,985	2,929	(56)	3,426	13,325	11,679	-	11,679
Materials and Contracts	1,932	1,581	(351)	4,640	4,701	61	4,513	20,853	18,215	2,451	20,666
Depreciation and Amortisation	5,137	5,075	(62)	15,432	15,251	(181)	14,952	62,812	60,762	5,206	65,968
Other Expenses	(184)	106	290	259	421	162	336	1,126	1,785	(227)	1,558
Loss on Disposal	-	-	-	-	-	-	-	2,285	-	-	-
Internal Expenses	1,951	1,307	(644)	5,106	4,160	(946)	4,819	19,805	16,844	2,191	19,035
Overheads	2,675	2,675	-	4,253	4,253	-	6,399	24,823	16,641	-	16,641
Total Expenses attributable to Operations	15,562	14,359	(1,203)	41,049	38,962	(2,087)	43,378	180,317	154,972	12,392	167,364
Operating Result after Overheads and before Capital Amounts	(564)	588	(1,151)	(4,400)	(1,418)	(2,982)	(9,388)	(33,246)	1,745	(17,668)	(16,123)
Capital Grants	431	-	431	2,007	-	2,007	-	2,788	8,803	261	9,064
Capital Contributions	681	10	671	1,796	31	1,765	1,381	11,194	12,941	(0)	12,941
Grants and Contributions Capital Received	1,112	10	1,102	3,804	31	3,773	1,381	13,982	21,745	261	22,005
Net Operating Result	548	597	(49)	(597)	(1,387)	790	(8,007)	(19,263)	23,489	(17,608)	5,882

04.1. Planning and Delivery											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	16	-	16	20	-	20	5	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	28	-	-	-	-
Operating Grants	-	-	-	-	-	-	(0)	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	16	-	16	20	-	20	32	-	-	-	-
Operating Expenses											
Employee Costs	331	237	(94)	885	617	(268)	921	3,641	2,467	758	3,225
Borrowing Costs	-	-	-	-	-	-	-	6	-	-	-
Materials and Contracts	62	489	426	553	1,025	472	383	1,558	3,390	(827)	2,563
Depreciation and Amortisation	275	249	(26)	829	754	(75)	739	3,613	2,940	723	3,663
Other Expenses	(33)	1	34	15	57	42	(36)	3	229	(164)	65
Loss on Disposal	-	-	-	-	-	-	-	867	-	-	-
Internal Expenses	2	1	(1)	19	19	(0)	40	249	75	5	80
Overheads	252	252	-	377	377	-	495	1,773	1,287	-	1,287
Total Expenses attributable to Operations	889	1,228	339	2,678	2,848	170	2,543	11,709	10,388	495	10,884
Operating Result after Overheads and before Capital Amounts	(874)	(1,228)	355	(2,659)	(2,848)	190	(2,511)	(11,709)	(10,388)	(495)	(10,884)
Capital Grants	-	-	-	-	-	-	-	1,276	-	-	-
Capital Contributions	(4)	-	(4)	(4)	-	(4)	-	-	-	-	-
Grants and Contributions Capital Received	(4)	-	(4)	(4)	-	(4)	-	1,276	-	-	-
Net Operating Result	(878)	(1,228)	351	(2,663)	(2,848)	185	(2,511)	(10,433)	(10,388)	(495)	(10,884)

04.2. Headworks and Treatment Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	1	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	3	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	1	3	-	-	-
Operating Expenses											
Employee Costs	827	765	(61)	2,096	2,013	(83)	1,866	8,372	8,079	(76)	8,003
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	671	909	238	1,476	2,954	1,478	1,768	8,636	11,813	(2,786)	9,028
Depreciation and Amortisation	4,131	4,123	(8)	12,412	12,389	(23)	12,146	49,900	49,425	3,364	52,788
Other Expenses	(53)	37	90	46	121	75	62	329	522	(76)	447
Loss on Disposal	-	-	-	-	-	-	-	1,174	-	-	-
Internal Expenses	1,006	562	(444)	2,650	1,686	(964)	1,978	8,267	6,899	1,682	8,581
Overheads	1,504	1,504	-	2,419	2,419	-	3,221	12,517	9,536	-	9,536
Total Expenses attributable to Operations	8,087	7,901	(186)	21,098	21,581	483	21,041	89,196	86,275	2,109	88,383
Operating Result after Overheads and before Capital Amounts	(8,087)	(7,901)	(186)	(21,098)	(21,581)	483	(21,041)	(89,194)	(86,275)	(2,109)	(88,383)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	3,740	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	3,740	-	-	-
Net Operating Result	(8,087)	(7,901)	(186)	(21,098)	(21,581)	483	(21,041)	(85,453)	(86,275)	(2,109)	(88,383)

04.3. Technical Services											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	8	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations								8	-	-	-
Operating Expenses											
Employee Costs	453	378	(75)	1,203	1,031	(172)	1,381	5,614	4,153	160	4,314
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	131	210	78	418	677	259	315	919	2,707	(1,700)	1,007
Depreciation and Amortisation	9	2	(6)	26	7	(19)	7	281	27	132	159
Other Expenses	(143)	45	188	137	162	25	256	410	601	-	601
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	27	26	(1)	120	138	18	223	941	551	(81)	470
Overheads	164	164	-	258	258	-	668	1,322	1,024	-	1,024
Total Expenses attributable to Operations	641	825	184	2,161	2,272	111	2,849	9,487	9,063	(1,489)	7,574
Operating Result after Overheads and before Capital Amounts	(641)	(825)	184	(2,161)	(2,272)	111	(2,849)	(9,480)	(9,063)	1,489	(7,574)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(641)	(825)	184	(2,161)	(2,272)	111	(2,849)	(9,480)	(9,063)	1,489	(7,574)

04.4. Field Services Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	19	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations							19	-	-	-	-
Operating Expenses											
Employee Costs	1,235	1,064	(171)	3,381	2,810	(571)	4,058	14,109	11,238	940	12,178
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	1,065	520	(545)	2,163	1,683	(480)	2,013	9,607	6,731	1,095	7,826
Depreciation and Amortisation	718	698	(21)	2,155	2,094	(61)	2,053	8,981	8,343	975	9,318
Other Expenses	45	7	(39)	62	27	(35)	55	285	93	-	93
Loss on Disposal	-	-	-	-	-	-	-	225	-	-	-
Internal Expenses	760	557	(203)	1,846	1,800	(46)	2,083	8,209	7,243	468	7,712
Overheads	590	590	-	927	927	-	1,166	6,076	3,625	-	3,625
Total Expenses attributable to Operations	4,414	3,436	(978)	10,534	9,341	(1,193)	11,429	47,492	37,273	3,478	40,751
Operating Result after Overheads and before Capital Amounts	(4,414)	(3,436)	(978)	(10,534)	(9,341)	(1,193)	(11,410)	(47,492)	(37,273)	(3,478)	(40,751)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	20	1	-	-	-
Grants and Contributions Capital Received							20	1	-	-	-
Net Operating Result	(4,414)	(3,436)	(978)	(10,534)	(9,341)	(1,193)	(11,390)	(47,491)	(37,273)	(3,478)	(40,751)

Attachment 2

Q1 Operating Statements; Consolidated, by Fund, by Department and by Unit.

04.5. Water and Sewer Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	7,294	7,491	(197)	16,018	16,763	(745)	14,772	63,801	69,400	(3,238)	66,162
User Charges	6,962	6,732	231	18,821	18,546	276	17,222	73,381	77,948	(391)	77,557
Fees	278	174	104	733	566	167	565	2,476	2,263	364	2,627
Interest	182	307	(125)	594	920	(326)	1,166	4,379	4,106	(2,127)	1,979
Other Revenues	(8)	8	(16)	(17)	27	(44)	14	161	109	(84)	25
Operating Grants	-	25	(25)	-	81	(81)	-	406	322	-	322
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	275	211	65	480	641	(162)	200	2,456	2,567	-	2,567
Total Income attributable to Operations	14,983	14,947	36	36,629	37,543	(915)	33,939	147,061	156,717	(5,476)	151,240
Operating Expenses											
Employee Costs	290	270	(20)	810	777	(32)	707	3,571	3,109	988	4,097
Borrowing Costs	916	901	(14)	2,985	2,929	(56)	3,426	13,319	11,679	-	11,679
Materials and Contracts	1	(547)	(548)	30	(1,638)	(1,668)	34	132	(6,426)	6,669	242
Depreciation and Amortisation	3	2	(1)	9	7	(3)	6	36	26	13	39
Other Expenses	0	17	17	0	54	54	(2)	99	340	13	352
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	155	160	5	471	518	47	495	2,139	2,076	117	2,193
Overheads	166	166	-	272	272	-	849	3,136	1,169	-	1,169
Total Expenses attributable to Operations	1,532	970	(562)	4,577	2,918	(1,659)	5,516	22,431	11,973	7,799	19,772
Operating Result after Overheads and before Capital Amounts	13,452	13,977	(526)	32,052	34,625	(2,573)	28,423	124,629	144,744	(13,275)	131,468
Capital Grants	431	-	431	2,007	-	2,007	-	1,512	8,803	261	9,064
Capital Contributions	685	10	675	1,800	31	1,769	1,380	7,453	12,941	(0)	12,941
Grants and Contributions Capital Received	1,116	10	1,106	3,808	31	3,777	1,380	8,965	21,745	261	22,005
Net Operating Result	14,567	13,987	580	35,860	34,656	1,203	29,783	133,594	166,489	(13,015)	153,474

05. Environment and Planning											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	(28)	23	(51)	381	261	120	367	571	752	-	752
Fees	690	768	(77)	2,381	1,818	563	1,954	6,834	7,758	-	7,758
Interest	-	-	-	-	-	-	0	1	-	-	-
Other Revenues	242	243	(1)	598	613	(15)	807	2,992	2,784	-	2,784
Operating Grants	994	55	939	1,176	165	1,011	246	5,426	3,528	1,128	4,656
Operating Contributions	5	1,131	(1,126)	1,111	1,145	(34)	73	654	7,933	-	7,933
Gain on Disposal	-	-	-	-	-	-	-	16	-	-	-
Internal Income	21	16	5	51	47	3	44	163	190	-	190
Total Income attributable to Operations	1,924	2,236	(312)	5,698	4,049	1,648	3,491	16,658	22,944	1,128	24,073
Operating Expenses											
Employee Costs	3,809	3,669	(140)	10,086	9,521	(565)	9,071	41,351	38,378	1,865	40,243
Borrowing Costs	-	-	-	-	-	-	-	5	-	-	-
Materials and Contracts	860	1,441	581	2,653	3,420	767	2,234	14,131	17,246	893	18,139
Depreciation and Amortisation	667	524	(144)	1,990	1,572	(418)	1,541	8,728	6,214	2,968	9,181
Other Expenses	1,519	1,692	172	1,641	1,680	38	1,699	7,083	6,656	1,242	7,898
Loss on Disposal	-	-	-	-	-	-	-	200	-	-	-
Internal Expenses	708	1,034	326	2,288	2,919	630	2,635	13,656	11,238	(3,704)	7,534
Overheads	1,680	1,680	-	2,105	2,105	-	2,595	11,116	7,929	-	7,929
Total Expenses attributable to Operations	9,244	10,039	795	20,764	21,217	453	19,776	96,281	87,661	3,264	90,925
Operating Result after Overheads and before Capital Amounts	(7,320)	(7,803)	483	(15,067)	(17,168)	2,101	(16,285)	(79,623)	(64,717)	(2,136)	(66,853)
Capital Grants	630	-	630	626	-	626	681	7,171	-	656	656
Capital Contributions	(85)	-	(85)	81	-	81	131	813	54	-	54
Grants and Contributions Capital Received	545	-	545	707	-	707	812	7,984	54	656	710
Net Operating Result	(6,775)	(7,803)	1,028	(14,359)	(17,168)	2,809	(15,473)	(71,639)	(64,663)	(1,480)	(66,143)

05.2. Open Space and Recreation											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	(29)	21	(50)	379	259	120	366	591	745	-	745
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	0	-	-	-
Operating Grants	-	-	-	11	-	11	-	-	-	-	-
Operating Contributions	5	-	5	5	-	5	73	177	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	9	-	9	9	-	9	2	2	-	-	-
Total Income attributable to Operations	(15)	21	(36)	403	259	145	441	770	745	-	745
Operating Expenses											
Employee Costs	947	951	4	2,452	2,446	(6)	2,480	11,089	10,064	(377)	9,687
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	232	359	127	491	755	264	672	2,451	2,610	6	2,616
Depreciation and Amortisation	461	355	(106)	1,370	1,065	(305)	1,044	5,849	4,202	1,810	6,012
Other Expenses	5	1	(4)	35	3	(32)	39	53	13	(6)	7
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	377	503	127	920	1,348	428	1,285	5,033	5,093	(1,475)	3,619
Overheads	440	440	-	658	658	-	849	2,519	2,444	-	2,444
Total Expenses attributable to Operations	2,462	2,609	147	5,926	6,275	349	6,371	26,993	24,426	(42)	24,385
Operating Result after Overheads and before Capital Amounts	(2,477)	(2,588)	111	(5,523)	(6,017)	494	(5,930)	(26,222)	(23,682)	42	(23,640)
Capital Grants	560	-	560	556	-	556	(1)	2,583	-	586	586
Capital Contributions	(85)	-	(85)	78	-	78	131	284	-	-	-
Grants and Contributions Capital Received	475	-	475	634	-	634	130	2,867	-	586	586
Net Operating Result	(2,003)	(2,588)	586	(4,889)	(6,017)	1,128	(5,800)	(23,376)	(23,682)	628	(23,054)

05.3. Environment and Certification											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	0	2	(1)	2	2	0	1	2	8	-	8
Fees	349	492	(143)	1,316	1,096	220	1,183	3,515	4,483	-	4,483
Interest	-	-	-	-	-	-	0	1	-	-	-
Other Revenues	238	243	(5)	580	613	(33)	807	3,018	2,784	-	2,784
Operating Grants	-	-	-	-	-	-	2	33	26	-	26
Operating Contributions	-	7	(7)	-	21	(21)	-	-	83	-	83
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	10	10	-	30	30	-	1	120	120	-	120
Total Income attributable to Operations	598	754	(156)	1,928	1,762	166	1,993	6,689	7,503	-	7,503
Operating Expenses											
Employee Costs	822	758	(63)	2,051	1,973	(78)	1,969	8,578	7,885	190	8,075
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	63	126	63	384	330	(54)	272	1,281	1,374	(161)	1,213
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	23	23
Other Expenses	(11)	26	37	42	72	30	305	1,323	307	162	469
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	55	78	22	172	232	61	291	1,164	931	(234)	697
Overheads	330	330	-	586	586	-	750	2,936	2,233	-	2,233
Total Expenses attributable to Operations	1,259	1,318	59	3,234	3,193	(41)	3,587	15,282	12,730	(20)	12,710
Operating Result after Overheads and before Capital Amounts	(661)	(564)	(97)	(1,306)	(1,431)	125	(1,594)	(8,592)	(5,227)	20	(5,207)
Capital Grants	-	-	-	-	-	-	-	4	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	54	-	54
Grants and Contributions Capital Received	-	-	-	-	-	-	-	4	54	-	54
Net Operating Result	(661)	(564)	(97)	(1,306)	(1,431)	125	(1,594)	(8,589)	(5,173)	20	(5,153)

05.4. Environmental Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	11	6	6	32	18	14	13	121	70	-	70
Interest	-	-	-	-	-	-	-	0	-	-	-
Other Revenues	-	-	-	6	-	6	-	0	-	-	-
Operating Grants	994	55	939	1,165	165	1,000	244	5,350	3,502	1,128	4,630
Operating Contributions	(0)	1,124	(1,124)	1,106	1,124	(18)	-	477	7,850	-	7,850
Gain on Disposal	-	-	-	-	-	-	-	16	-	-	-
Internal Income	2	6	(4)	12	17	(5)	44	42	70	-	70
Total Income attributable to Operations	1,007	1,191	(184)	2,322	1,324	997	301	6,006	11,493	1,128	12,621
Operating Expenses											
Employee Costs	813	868	54	2,392	2,262	(129)	1,935	9,588	9,067	362	9,430
Borrowing Costs	-	-	-	-	-	-	-	5	-	-	-
Materials and Contracts	563	781	218	1,777	2,090	313	1,232	9,621	12,172	1,199	13,370
Depreciation and Amortisation	102	73	(29)	305	219	(86)	215	1,491	858	733	1,591
Other Expenses	1,487	1,454	(32)	1,523	1,446	(76)	1,228	5,047	5,697	574	6,271
Loss on Disposal	-	-	-	-	-	-	-	121	-	-	-
Internal Expenses	233	399	166	1,058	1,171	112	858	6,866	4,544	(1,820)	2,724
Overheads	860	860	-	1,158	1,158	-	1,112	5,230	4,541	-	4,541
Total Expenses attributable to Operations	4,058	4,435	377	8,213	8,346	133	6,579	37,769	36,879	1,048	37,927
Operating Result after Overheads and before Capital Amounts	(3,051)	(3,244)	193	(5,892)	(7,022)	1,130	(6,278)	(31,763)	(25,387)	81	(25,306)
Capital Grants	70	-	70	70	-	70	678	2,512	-	70	70
Capital Contributions	-	-	-	-	-	-	-	208	-	-	-
Grants and Contributions Capital Received	70	-	70	70	-	70	678	2,720	-	70	70
Net Operating Result	(2,981)	(3,244)	263	(5,822)	(7,022)	1,200	(5,601)	(29,042)	(25,387)	150	(25,236)

05.5. Development Assessment											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	330	270	60	1,033	704	329	759	3,198	3,205	-	3,205
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	4	-	4	11	-	11	-	1	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	(3)	-	-	-	-
Total Income attributable to Operations	333	270	64	1,044	704	340	756	3,199	3,205	-	3,205
Operating Expenses											
Employee Costs	682	615	(67)	1,760	1,600	(160)	1,527	6,845	6,399	188	6,587
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	1	133	133	(16)	180	196	6	590	769	(150)	618
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	35	190	156	35	102	66	77	451	409	565	974
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	32	46	14	91	138	47	155	597	550	(169)	381
Overheads	380	380	-	680	680	-	771	2,962	2,546	-	2,546
Total Expenses attributable to Operations	1,129	1,364	236	2,550	2,699	150	2,536	11,446	10,673	433	11,107
Operating Result after Overheads and before Capital Amounts	(795)	(1,094)	299	(1,505)	(1,995)	490	(1,780)	(8,247)	(7,469)	(433)	(7,902)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	3	-	3	-	321	-	-	-
Grants and Contributions Capital Received	-	-	-	3	-	3	-	321	-	-	-
Net Operating Result	(795)	(1,094)	299	(1,502)	(1,995)	493	(1,780)	(7,926)	(7,469)	(433)	(7,902)

05.7. Environment and Planning Business Support and Systems Operating Statement



September 2020

	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	0	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations								0	-	-	-
Operating Expenses											
Employee Costs	281	356	75	754	925	172	737	3,185	3,702	(753)	2,948
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	1	8	7	7	23	16	3	28	92	-	92
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	16	16	1	48	48	42	143	196	(54)	142
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	10	4	(6)	32	12	(20)	14	57	49	54	103
Overheads	(380)	(380)	-	(1,041)	(1,041)	-	(924)	(3,401)	(4,039)	-	(4,039)
Total Expenses attributable to Operations	(88)	(4)	91	(248)	(32)	216	(129)	12	-	(753)	(753)
Operating Result after Overheads and before Capital Amounts	88	(4)	91	248	32	216	129	(12)	-	753	753
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	88	(4)	91	248	32	216	129	(12)	-	753	753

05.8. Environment and Planning Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	(23)	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	(27)	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations								(50)	-	-	-
Operating Expenses											
Employee Costs	93	23	(70)	237	59	(178)	153	817	236	1,754	1,990
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	-	-	-	8	-	(8)	0	2	31	-	31
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	0	2	1	1	2	1	4	66	9	-	9
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	5	2	(3)	12	6	(6)	8	49	24	(1)	23
Overheads	(26)	(26)	-	(68)	(68)	-	(124)	(984)	(300)	-	(300)
Total Expenses attributable to Operations	72	0	(72)	190	(1)	(191)	42	(50)	-	1,753	1,753
Operating Result after Overheads and before Capital Amounts	(72)	(0)	(72)	(190)	1	(191)	(42)	(0)	-	(1,753)	(1,753)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(72)	(0)	(72)	(190)	1	(191)	(42)	(0)	-	(1,753)	(1,753)

05.9. Project Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	43	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations								43	-	-	-
Operating Expenses											
Employee Costs	171	99	(73)	441	256	(185)	270	1,248	1,025	501	1,526
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	0	34	34	3	42	39	49	158	200	-	200
Depreciation and Amortisation	105	96	(9)	315	288	(26)	283	1,389	1,154	403	1,557
Other Expenses	3	2	(1)	5	7	1	3	12	26	-	26
Loss on Disposal	-	-	-	-	-	-	-	80	-	-	-
Internal Expenses	(3)	2	6	3	11	9	25	90	46	(59)	(13)
Overheads	76	76	-	131	131	-	161	1,854	503	-	503
Total Expenses attributable to Operations	352	309	(43)	899	737	(163)	791	4,830	2,953	845	3,798
Operating Result after Overheads and before Capital Amounts	(352)	(309)	(43)	(899)	(737)	(163)	(791)	(4,787)	(2,953)	(845)	(3,798)
Capital Grants	1	-	1	-	-	-	5	2,092	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	1	-	1	-	-	-	5	2,092	-	-	-
Net Operating Result	(352)	(309)	(42)	(899)	(737)	(163)	(786)	(2,695)	(2,953)	(845)	(3,798)

07. Chief Financial Officer											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	(2)	-	(2)	-	-	-	-	-
Interest	-	-	-	-	-	-	(34)	0	-	-	-
Other Revenues	4	1	3	76	63	13	14	814	272	-	272
Operating Grants	-	-	-	-	-	-	(0)	(0)	-	-	-
Operating Contributions	117	184	(67)	379	552	(173)	577	2,007	2,408	-	2,408
Gain on Disposal	-	-	-	-	-	-	-	833	-	-	-
Internal Income	4,050	4,708	(659)	10,889	14,125	(3,236)	13,310	58,467	56,500	(7,123)	49,378
Total Income attributable to Operations	4,170	4,893	(723)	11,342	14,740	(3,398)	13,868	62,120	59,180	(7,123)	52,058
Operating Expenses											
Employee Costs	2,175	2,071	(104)	5,670	5,298	(371)	5,187	23,967	21,092	1,547	22,640
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	1,764	1,532	(232)	3,982	4,321	339	4,283	21,214	14,063	20	14,083
Depreciation and Amortisation	685	446	(239)	2,076	1,350	(726)	1,324	7,391	5,118	3,615	8,732
Other Expenses	392	403	12	1,915	1,225	(690)	1,731	5,510	5,548	156	5,704
Loss on Disposal	-	-	-	-	-	-	-	849	-	-	-
Internal Expenses	325	550	225	1,044	1,669	625	1,700	6,737	6,678	(2,134)	4,544
Overheads	(111)	(111)	-	678	678	-	198	(3,548)	6,681	-	6,681
Total Expenses attributable to Operations	5,229	4,891	(338)	15,364	14,542	(823)	14,423	62,120	59,180	3,204	62,384
Operating Result after Overheads and before Capital Amounts	(1,059)	2	(1,061)	(4,022)	198	(4,221)	(555)	0	0	(10,326)	(10,326)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	48	-	48	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	48	-	48	-	-	-	-	-
Net Operating Result	(1,059)	2	(1,061)	(3,975)	198	(4,173)	(555)	0	0	(10,326)	(10,326)

07.1. Financial Performance											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	(2)	-	(2)	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	13	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	(2)	-	(2)	-	13	-	-	-
Operating Expenses											
Employee Costs	287	282	(5)	764	732	(32)	713	2,948	2,930	(150)	2,780
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	11	10	(0)	(2)	11	13	38	247	41	-	41
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	10	0	(10)	10	0	(10)	(1)	55	42	1	43
Loss on Disposal	-	-	-	-	-	-	-	80	-	-	-
Internal Expenses	5	6	0	16	18	2	28	113	74	(8)	65
Overheads	(293)	(293)	-	(804)	(804)	-	(920)	(3,430)	(3,086)	-	(3,086)
Total Expenses attributable to Operations	19	5	(14)	(16)	(42)	(26)	(141)	13	-	(157)	(157)
Operating Result after Overheads and before Capital Amounts	(19)	(5)	(14)	15	42	(27)	141	0	-	157	157
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(19)	(5)	(14)	15	42	(27)	141	0	-	157	157

07.2. Financial Services											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	(34)	0	-	-	-
Other Revenues	0	-	0	1	-	1	3	6	-	-	-
Operating Grants	-	-	-	-	-	-	(0)	(0)	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	0	-	0	1	-	1	(30)	6	-	-	-
Operating Expenses											
Employee Costs	371	367	(4)	1,010	955	(54)	1,025	4,370	3,821	226	4,047
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	47	47	0	51	142	91	55	467	569	(1)	568
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	219	238	19	1,480	718	(762)	1,420	3,810	3,719	1	3,720
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	7	7	(0)	24	21	(3)	37	144	84	(32)	52
Overheads	(660)	(660)	-	(1,836)	(1,836)	-	(1,995)	(8,785)	(8,194)	-	(8,194)
Total Expenses attributable to Operations	(15)	(660)	15	728	-	(728)	542	6	-	193	493
Operating Result after Overheads and before Capital Amounts	15	-	15	(726)	-	(726)	(573)	(0)	-	(193)	(193)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	15	-	15	(726)	-	(726)	(573)	(0)	-	(193)	(193)

07.3. Plant and Fleet											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	3	1	2	74	3	71	7	741	212	-	212
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	117	184	(67)	379	552	(173)	577	2,007	2,408	-	2,408
Gain on Disposal	-	-	-	-	-	-	-	820	-	-	-
Internal Income	4,050	4,708	(659)	10,889	14,125	(3,236)	13,310	58,434	56,500	(7,123)	49,378
Total Income attributable to Operations	4,169	4,893	(724)	11,341	14,680	(3,339)	13,894	62,001	59,120	(7,123)	51,998
Operating Expenses											
Employee Costs	1,053	991	(62)	2,666	2,488	(178)	2,440	11,428	9,842	384	10,226
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	1,673	1,338	(335)	3,809	3,987	178	4,100	19,672	12,688	-	12,688
Depreciation and Amortisation	685	446	(239)	2,076	1,350	(726)	1,324	7,391	5,117	3,613	8,731
Other Expenses	161	158	(3)	423	483	60	285	1,585	1,674	171	1,845
Loss on Disposal	-	-	-	-	-	-	-	788	-	-	-
Internal Expenses	278	495	217	891	1,497	606	1,476	5,897	5,989	(2,062)	3,927
Overheads	1,452	1,452	-	4,790	4,790	-	4,572	15,260	23,810	-	23,810
Total Expenses attributable to Operations	5,302	4,879	(423)	14,654	14,595	(59)	14,196	62,001	59,120	2,106	61,226
Operating Result after Overheads and before Capital Amounts	(1,133)	15	(1,148)	(3,313)	85	(3,398)	(302)	0	-	(9,228)	(9,228)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	48	-	48	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	48	-	48	-	-	-	-	-
Net Operating Result	(1,133)	15	(1,148)	(3,265)	85	(3,350)	(302)	0	-	(9,228)	(9,228)

07.4. Strategic Procurement											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	1	-	1	1	60	(59)	4	67	60	-	60
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	33	-	-	-
Total Income attributable to Operations	1	-	1	1	60	(59)	4	100	60	-	60
Operating Expenses											
Employee Costs	439	394	(45)	1,146	1,025	(121)	883	4,571	4,110	122	4,232
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	13	18	5	48	62	14	28	527	288	21	309
Depreciation and Amortisation	-	0	0	-	0	0	0	-	0	2	2
Other Expenses	1	7	6	3	24	21	8	52	107	(17)	90
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	34	41	7	112	129	17	153	557	515	(25)	490
Overheads	(452)	(452)	-	(1,248)	(1,248)	-	(1,340)	(5,607)	(4,961)	-	(4,961)
Total Expenses attributable to Operations	36	8	(28)	62	(8)	(70)	(267)	100	60	102	162
Operating Result after Overheads and before Capital Amounts	(35)	(8)	(28)	(61)	68	(129)	271	(0)	(0)	(102)	(102)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(35)	(8)	(28)	(61)	68	(129)	271	(0)	(0)	(102)	(102)

07.5. Chief Financial Officer Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-
Operating Expenses											
Employee Costs	25	37	12	84	97	13	126	650	388	965	1,354
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	20	120	99	76	120	44	62	302	477	-	477
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	0	0	0	0	0	18	7	5	1	6
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	0	1	1	1	4	3	6	26	16	(6)	10
Overheads	(158)	(158)	-	(224)	(224)	-	(119)	(986)	(887)	-	(887)
Total Expenses attributable to Operations	(113)	0	113	(62)	(3)	60	92	-	-	959	959
Operating Result after Overheads and before Capital Amounts	113	(0)	113	62	3	60	(92)	-	-	(959)	(959)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	113	(0)	113	62	3	60	(92)	-	-	(959)	(959)

08. Chief Information Officer											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	170	138	32	457	369	89	419	1,479	1,764	88	1,852
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	0	0	(0)	1	1	0	2	4	2	-	2
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	0	(0)	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	242	217	25	727	649	79	793	3,240	2,602	16	2,618
Total Income attributable to Operations	412	355	57	1,185	1,018	167	1,214	4,723	4,369	104	4,472
Operating Expenses											
Employee Costs	1,374	1,251	(124)	3,506	3,255	(251)	2,732	12,880	13,040	(2,985)	10,055
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	168	926	758	1,076	2,462	1,386	1,876	8,609	10,347	(2,047)	8,300
Depreciation and Amortisation	697	312	(385)	1,872	943	(928)	926	6,183	3,515	5,249	8,764
Other Expenses	1,566	1,086	(481)	3,117	3,074	(43)	3,092	11,288	12,781	867	13,648
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	3	(110)	(113)	31	(276)	(307)	45	282	(1,103)	(36)	(1,138)
Overheads	(3,347)	(3,347)	-	(6,605)	(6,605)	-	(9,440)	(34,520)	(34,211)	(36)	(34,211)
Total Expenses attributable to Operations	462	118	(344)	2,996	2,853	(143)	(770)	4,723	4,369	1,049	5,417
Operating Result after Overheads and before Capital Amounts	(50)	237	(287)	(1,811)	(1,836)	24	1,983	0	0	(945)	(945)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(50)	237	(287)	(1,811)	(1,836)	24	1,983	0	0	(945)	(945)

08.1. IMT Assure											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	0	(1)	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	0	(0)	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	0	(1)	-	-	-
Operating Expenses											
Employee Costs	267	319	52	700	830	130	552	2,414	3,319	(1,716)	1,603
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	18	133	115	94	287	193	69	923	1,150	(70)	1,080
Depreciation and Amortisation	101	118	17	302	361	59	354	1,226	1,186	(374)	812
Other Expenses	16	50	34	44	142	99	213	510	552	70	622
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	5	(28)	(32)	14	(67)	(81)	27	88	(268)	(25)	(294)
Overheads	(585)	(585)	-	(1,622)	(1,622)	-	(1,715)	(5,162)	(5,938)	-	(5,938)
Total Expenses attributable to Operations	(180)	8	187	(470)	(69)	400	(501)	(1)	-	(2,115)	(2,115)
Operating Result after Overheads and before Capital Amounts	180	(8)	187	470	69	400	501	(0)	-	2,115	2,115
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	180	(8)	187	470	69	400	501	(0)	-	2,115	2,115

08.2. IMT Delivery											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-
Operating Expenses											
Employee Costs	111	118	7	453	306	(147)	506	2,459	1,225	(1,333)	(109)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	21	85	64	74	249	175	45	607	1,013	(35)	978
Depreciation and Amortisation	-	3	3	-	8	8	8	-	31	1,123	1,154
Other Expenses	(15)	37	52	(12)	79	90	11	100	709	(576)	133
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	(26)	(72)	(46)	(48)	(187)	(138)	(52)	(152)	(747)	(12)	(759)
Overheads	(170)	(170)	-	(455)	(455)	-	(679)	(3,014)	(2,232)	-	(2,232)
Total Expenses attributable to Operations	(79)	-	79	12	-	(12)	(161)	-	-	(834)	(834)
Operating Result after Overheads and before Capital Amounts	79	-	79	(12)	-	(12)	161	-	-	834	834
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	79	-	79	(12)	-	(12)	161	-	-	834	834

08.3. IMT Engagement											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	170	138	32	457	369	89	419	1,479	1,764	88	1,852
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	0	0	(0)	1	1	0	2	4	2	-	2
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	170	138	32	458	369	89	421	1,483	1,766	88	1,854
Operating Expenses											
Employee Costs	459	334	(125)	1,106	867	(238)	497	2,991	3,472	509	3,981
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	0	2	2	0	5	5	67	132	702	(52)	651
Depreciation and Amortisation	42	4	(38)	125	12	(113)	13	407	49	493	542
Other Expenses	36	87	51	94	94	-	85	341	542	23	565
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	10	(10)	(19)	27	(24)	(51)	24	120	(97)	25	(71)
Overheads	(279)	(279)	-	(586)	(586)	-	(660)	(2,508)	(2,903)	-	(2,903)
Total Expenses attributable to Operations	268	138	(130)	766	369	(397)	27	1,483	1,766	998	2,764
Operating Result after Overheads and before Capital Amounts	(98)	0	(98)	(308)	0	(308)	394	-	0	(910)	(910)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(98)	0	(98)	(308)	0	(308)	394	-	0	(910)	(910)

08.4. IMT Operations											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	0	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	242	217	25	727	649	79	793	3,240	2,602	16	2,618
Total Income attributable to Operations	242	217	25	727	649	79	793	3,240	2,602	16	2,618
Operating Expenses											
Employee Costs	413	378	(35)	1,044	985	(59)	965	3,991	3,941	70	4,011
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	129	651	522	908	1,860	952	1,620	5,948	7,241	(1,890)	5,351
Depreciation and Amortisation	551	186	(366)	1,434	557	(877)	546	4,507	2,228	3,943	6,171
Other Expenses	1,531	910	(620)	2,991	2,737	(254)	2,773	10,294	10,935	1,351	12,286
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	12	8	(4)	35	24	(11)	35	189	95	(18)	77
Overheads	(2,127)	(2,127)	-	(3,610)	(3,610)	-	(5,695)	(21,689)	(21,839)	-	(21,839)
Total Expenses attributable to Operations	508	5	(503)	2,802	2,554	(248)	245	3,240	2,602	3,455	6,057
Operating Result after Overheads and before Capital Amounts	(267)	212	(478)	(2,075)	(1,905)	(170)	547	0	-	(3,439)	(3,439)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(267)	212	(478)	(2,075)	(1,905)	(170)	547	0	-	(3,439)	(3,439)

08.5. Chief Information Officer Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	0	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	-	0	-	-	-
Operating Expenses											
Employee Costs	124	102	(22)	203	266	63	212	1,026	1,082	(515)	568
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	0	55	55	0	61	61	74	999	241	-	241
Depreciation and Amortisation	4	2	(2)	11	5	(5)	5	43	21	65	85
Other Expenses	(0)	2	2	0	21	21	10	43	42	-	42
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	3	(8)	(11)	5	(22)	(27)	10	36	(87)	(5)	(91)
Overheads	(186)	(186)	-	(333)	(333)	-	(691)	(2,147)	(1,299)	-	(1,299)
Total Expenses attributable to Operations	(56)	(33)	22	(114)	-	114	(380)	0	-	(455)	(455)
Operating Result after Overheads and before Capital Amounts	56	33	22	114	-	114	380	(0)	-	455	455
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	56	33	22	114	-	114	380	(0)	-	455	455

09. Innovation and Futures											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	12	-	12	58	-	58	26	82	160	-	160
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	348	416	(68)	1,628	1,135	494	987	4,429	5,078	498	5,576
Operating Grants	-	-	-	-	-	-	38	507	-	22	22
Operating Contributions	-	-	-	1	-	1	-	2	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	1,939	-	-	-
Internal Income	1,720	1,295	425	4,262	4,062	201	3,654	14,526	15,846	(218)	15,628
Total Income attributable to Operations	2,080	1,711	370	5,950	5,196	753	4,706	21,485	21,084	302	21,386
Operating Expenses											
Employee Costs	908	837	(71)	2,334	2,176	(158)	1,794	8,747	9,144	(143)	9,000
Borrowing Costs	-	-	-	-	-	-	-	34	-	-	-
Materials and Contracts	142	375	233	433	601	167	212	3,728	1,602	979	2,581
Depreciation and Amortisation	44	47	3	133	141	8	138	567	561	7	567
Other Expenses	1,839	1,437	(402)	4,396	4,382	(14)	4,078	15,192	16,906	(655)	16,250
Loss on Disposal	-	-	-	-	-	-	-	843	-	-	-
Internal Expenses	299	358	59	381	496	115	472	1,195	1,165	(98)	1,067
Overheads	(3)	(3)	-	(106)	(106)	-	499	621	(200)	-	(200)
Total Expenses attributable to Operations	3,228	3,051	(178)	7,570	7,689	118	7,191	30,928	29,177	89	29,266
Operating Result after Overheads and before Capital Amounts	(1,148)	(1,340)	192	(1,621)	(2,492)	872	(2,485)	(9,443)	(8,093)	214	(7,880)
Capital Grants	762	-	762	1,128	-	1,128	-	558	-	1,534	1,534
Capital Contributions	979	576	403	3,550	1,593	1,957	1,639	13,417	13,523	1,200	14,723
Grants and Contributions Capital Received	1,742	576	1,166	4,678	1,593	3,085	1,639	13,976	13,523	2,734	16,257
Net Operating Result	594	(764)	1,358	3,056	(899)	3,955	(846)	4,533	5,429	2,948	8,377

09.1. Performance and Innovation											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-
Operating Expenses											
Employee Costs	98	105	7	269	272	4	144	981	1,089	(116)	973
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	13	40	27	67	79	11	62	273	212	(61)	212
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1	13	12	1	30	30	1	31	188	(118)	71
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	2	12	10	6	37	31	10	36	192	(37)	155
Overheads	(166)	(166)	-	(446)	(446)	-	(373)	(1,322)	(1,683)	361	(1,683)
Total Expenses attributable to Operations	(63)	(3)	56	(103)	(27)	76	(156)	-	-	(272)	(272)
Operating Result after Overheads and before Capital Amounts	53	(3)	56	103	27	76	156	-	-	272	272
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	53	(3)	56	103	27	76	156	-	-	272	272

09.2. Economic Development and Project Delivery											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	348	416	(68)	1,628	1,135	494	987	4,429	5,078	498	5,576
Operating Grants	-	-	-	-	-	-	-	-	-	2	2
Operating Contributions	-	-	-	1	-	1	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	1,939	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	348	416	(68)	1,629	1,135	495	987	6,368	5,078	500	5,578
Operating Expenses											
Employee Costs	218	180	(37)	587	469	(118)	415	2,048	2,153	67	2,220
Borrowing Costs	-	-	-	-	-	-	-	14	-	-	-
Materials and Contracts	71	180	109	194	32	(162)	32	2,226	275	1,253	1,528
Depreciation and Amortisation	44	46	3	131	138	7	136	598	552	5	557
Other Expenses	96	116	20	107	195	88	31	122	571	(184)	387
Loss on Disposal	-	-	-	-	-	-	-	843	-	-	-
Internal Expenses	275	315	40	304	367	63	333	620	598	(4)	594
Overheads	164	164	-	378	378	-	48	774	1,367	-	1,367
Total Expenses attributable to Operations	867	1,001	134	1,700	1,579	(121)	994	7,207	5,516	1,137	6,654
Operating Result after Overheads and before Capital Amounts	(519)	(585)	66	(71)	(444)	373	(7)	(839)	(438)	(637)	(1,075)
Capital Grants	762	-	762	1,126	-	1,126	-	558	-	1,534	1,534
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	762	-	762	1,126	-	1,126	-	558	-	1,534	1,534
Net Operating Result	243	(585)	829	1,055	(444)	1,499	(7)	(280)	(438)	898	459

09.3. Strategic Planning											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	12	-	12	58	-	58	26	82	160	-	160
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	38	69	-	20	20
Operating Contributions	-	-	-	-	-	-	-	2	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	12	-	12	58	-	58	64	153	160	20	180
Operating Expenses											
Employee Costs	471	434	(37)	1,181	1,128	(52)	1,018	4,613	4,528	79	4,607
Borrowing Costs	-	-	-	-	-	-	-	20	-	-	-
Materials and Contracts	51	59	8	133	274	141	83	1,055	603	35	638
Depreciation and Amortisation	1	1	0	2	2	0	2	9	9	2	10
Other Expenses	12	3	(9)	16	36	20	7	67	115	(25)	90
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	20	26	7	62	80	17	108	474	326	(53)	273
Overheads	277	277	-	574	574	-	627	2,527	2,172	-	2,172
Total Expenses attributable to Operations	831	800	(31)	1,968	2,094	126	1,846	8,763	7,753	38	7,791
Operating Result after Overheads and before Capital Amounts	(819)	(800)	(19)	(1,909)	(2,094)	184	(1,782)	(8,610)	(7,593)	(18)	(7,611)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	979	576	403	3,550	1,593	1,957	1,639	13,417	13,523	1,200	14,723
Grants and Contributions Capital Received	979	576	403	3,550	1,593	1,957	1,639	13,417	13,523	1,200	14,723
Net Operating Result	161	(224)	384	1,641	(500)	2,142	(143)	4,807	5,929	1,182	7,112

09.5. Innovation and Futures Management											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	438	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	1,720	1,295	425	4,262	4,062	201	3,654	14,526	15,846	(218)	15,628
Total Income attributable to Operations	1,720	1,295	425	4,262	4,062	201	3,654	14,964	15,846	(218)	15,628
Operating Expenses											
Employee Costs	121	118	(3)	297	306	9	217	1,105	1,373	(174)	1,200
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	7	97	90	39	217	177	34	174	512	(309)	204
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,730	1,305	(425)	4,273	4,121	(152)	4,037	14,972	16,031	(329)	15,702
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	3	4	1	8	12	4	21	64	49	(4)	45
Overheads	(277)	(277)	-	(613)	(613)	-	197	(1,358)	(2,057)	-	(2,057)
Total Expenses attributable to Operations	1,583	1,247	(337)	4,005	4,043	38	4,506	14,958	15,908	(815)	15,093
Operating Result after Overheads and before Capital Amounts	137	48	88	257	19	238	(852)	5	(62)	597	535
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	137	48	88	257	19	238	(852)	5	(62)	597	535

10. People and Culture											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	0	-	0	4	-	4	11	55	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	0	-	0	4	-	4	11	55	-	-	-
Operating Expenses											
Employee Costs	763	760	(3)	1,930	1,984	55	1,930	8,403	7,935	(216)	7,719
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	(62)	61	123	77	230	152	458	1,757	767	(71)	696
Depreciation and Amortisation	0	0	0	1	1	0	1	4	4	0	4
Other Expenses	115	161	46	330	419	90	512	2,049	1,759	(24)	1,735
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	16	24	8	53	71	18	95	381	285	(43)	242
Overheads	(998)	(998)	-	(2,779)	(2,779)	-	(3,753)	(12,539)	(10,750)	-	(10,750)
Total Expenses attributable to Operations	(166)	8	174	(388)	(73)	315	(757)	55	-	(354)	(354)
Operating Result after Overheads and before Capital Amounts	166	(8)	174	392	73	319	768	(0)	-	354	354
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	166	(8)	174	392	73	319	768	(0)	-	354	354

10.1. People Planning and Operations											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	10	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations								10			
Operating Expenses											
Employee Costs	482	488	6	1,225	1,278	53	1,221	5,345	5,109	(160)	4,949
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	(69)	47	116	69	176	107	431	1,643	585	(71)	514
Depreciation and Amortisation	0	0	0	1	1	0	1	4	4	0	4
Other Expenses	96	161	65	311	418	107	478	2,014	1,754	(25)	1,729
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	9	13	5	30	40	10	49	186	162	(22)	139
Overheads	(704)	(704)	-	(1,965)	(1,965)	-	(2,883)	(9,183)	(7,614)	-	(7,614)
Total Expenses attributable to Operations	(186)	6	191	(329)	(52)	277	(703)	10		(278)	(278)
Operating Result after Overheads and before Capital Amounts	186	(6)	191	329	52	277	703	(0)		278	278
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received											
Net Operating Result	186	(6)	191	329	52	277	703	(0)		278	278

10.2. Business Partnering and Employment Relations											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	-	-	-	-	-	-	-	-	-	-	-
Operating Expenses											
Employee Costs	238	205	(33)	600	534	(66)	591	2,621	2,135	234	2,369
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	0	14	14	2	53	51	20	64	181	-	181
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	0	0	-	1	1	0	0	5	1	6
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	6	9	3	19	27	8	38	149	108	(22)	86
Overheads	(227)	(227)	-	(633)	(633)	-	(640)	(2,834)	(2,429)	-	(2,429)
Total Expenses attributable to Operations	18	2	(16)	(12)	(18)	(5)	10	-	-	212	212
Operating Result after Overheads and before Capital Amounts	(18)	(2)	(16)	12	18	(5)	(10)	-	-	(212)	(212)
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(18)	(2)	(16)	12	18	(5)	(10)	-	-	(212)	(212)

10.3. People and Culture											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	-	-	-	-	-	-	-	-	-	-	-
Annual Charges	-	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	0	-	0	4	-	4	11	44	-	-	-
Operating Grants	-	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-	-
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	-	-	-	-	-	-	-	-	-	-	-
Total Income attributable to Operations	0	-	0	4	-	4	11	44	-	-	-
Operating Expenses											
Employee Costs	42	66	24	105	173	68	118	436	691	(291)	400
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	7	-	(7)	7	1	(6)	7	49	1	-	1
Depreciation and Amortisation	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	20	-	(20)	19	-	(19)	34	35	-	-	-
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	1	1	0	4	4	0	7	47	15	2	17
Overheads	(67)	(67)	-	(181)	(181)	-	(230)	(522)	(707)	-	(707)
Total Expenses attributable to Operations	2	(67)	(65)	(177)	(181)	(4)	(223)	(477)	(707)	(289)	(289)
Operating Result after Overheads and before Capital Amounts	(2)	(67)	(65)	50	(178)	40	75	0	-	289	289
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	(2)	(67)	(65)	50	(178)	40	75	0	-	289	289

11. Corporate Income and Expense											
Operating Statement											
September 2020											
	CURRENT MONTH			YEAR TO DATE				FULL YEAR			
	Actuals	Adopted Budget	Variance	Actuals	Adopted Budget	Variance	Last Year YTD Actuals	Last Year Actual	Original Budget	Proposed Q1 Adjustment	Year End Forecast
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income											
Rates	(824)	(1,023)	200	173,009	173,381	(372)	169,057	168,567	173,381	-	173,381
Annual Charges	1,702	1,632	69	2,778	2,756	22	1,491	13,507	14,662	-	14,662
User Charges	-	-	-	-	-	-	-	-	-	-	-
Fees	0	-	0	0	-	0	0	2	-	-	-
Interest	381	490	(109)	824	1,470	(646)	1,788	8,313	6,234	(3,793)	2,441
Other Revenues	91	228	(137)	110	685	(575)	68	266	2,740	(2,500)	240
Operating Grants	-	-	-	2,562	2,717	(155)	2,676	22,379	22,146	-	22,146
Operating Contributions	-	1	(1)	-	2	(2)	5	-	7	-	7
Gain on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Income	920	779	141	1,147	1,013	134	522	1,730	2,043	-	2,043
Total Income attributable to Operations	2,270	2,107	163	180,430	182,024	(1,594)	175,608	214,764	221,215	(6,293)	214,922
Operating Expenses											
Employee Costs	171	179	9	453	491	38	498	1,932	1,964	140	2,104
Borrowing Costs	141	189	47	437	566	129	449	1,707	2,220	1,534	3,754
Materials and Contracts	95	(581)	(676)	117	(1,744)	(1,862)	41	279	(7,277)	7,697	420
Depreciation and Amortisation	-	9	9	-	34	34	33	87	(87)	-	-
Other Expenses	4	13	10	85	40	(45)	84	(461)	161	74	235
Loss on Disposal	-	-	-	-	-	-	-	-	-	-	-
Internal Expenses	0	-	(0)	0	-	(0)	0	1	-	-	-
Overheads	762	762	-	4,555	4,555	-	973	632	11,088	-	11,088
Total Expenses attributable to Operations	1,173	570	(602)	5,648	3,942	(1,706)	2,077	4,090	8,243	9,357	17,601
Operating Result after Overheads and before Capital Amounts	1,098	1,537	(439)	174,782	178,083	(3,301)	173,530	210,674	212,971	(15,650)	197,321
Capital Grants	-	-	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions Capital Received	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result	1,098	1,537	(439)	174,782	178,083	(3,301)	173,530	210,674	212,971	(15,650)	197,321