



Durren Durren resident explains to a journalist about participating in a pilot study on retrofitting houses for bushfire mitigation by Council and the University of Wollongong

Wyong Shire Council

Business Paper ORDINARY COUNCIL MEETING 27 August 2014 This page is intentionally blank

MEETING NOTICE

The ORDINARY COUNCIL MEETING of Wyong Shire Council will be held in the Council Chamber, Wyong Civic Centre, Hely Street, Wyong on WEDNESDAY 27 AUGUST 2014 at 5.00 pm, for the transaction of the business listed below:

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6 CONFIDENTIAL ITEMS

- 6.1 Toukley Caravan Park
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7 QUESTIONS ON NOTICE ASKED

At the conclusion of the meeting and at the discretion of the Mayor, Council may meet with staff in an informal, non-decision making mode for a period of no more than 30 minutes.

Michael Whittaker GENERAL MANAGER

1.1 Disclosures of Interest

TRIM REFERENCE: F2013/02042-02 - D11350556 MANAGER: Lesley Crawley, Manager AUTHOR: Jade Maskiewicz; Councillor Services Officer

The provisions of Chapter 14 of the *Local Government Act, 1993* regulate the way in which Councillors and nominated staff of Council conduct themselves to ensure that there is no conflict between their private interests and their public trust.

The Act prescribes that where a member of Council (or a Committee of Council) has a direct or indirect financial (pecuniary) interest in a matter to be considered at a meeting of the Council (or Committee), that interest must be disclosed as soon as practicable after the start of the meeting and the reasons for declaring such interest.

As members are aware, the provisions of the Local Government Act restrict any member who has declared a pecuniary interest in any matter from participating in the discussions, voting on that matter, and require that member to vacate the Chamber.

Council's Code of Conduct provides that if members have a non-pecuniary conflict of interest, the nature of the conflict must be disclosed. The Code also provides for a number of ways in which a member may manage non pecuniary conflicts of interest.

RECOMMENDATION

That Councillors now <u>disclose</u> any conflicts of interest in matters under consideration by Council at this meeting.

1.2 Proposed Inspections and Briefings

TRIM REFERENCE: F2013/02042-02 - D11350561 MANAGER: Lesley Crawley, Manager AUTHOR: Jade Maskiewicz; Councillor Services Officer

SUMMARY

Briefings proposed for this meeting and future meetings to be held in the Wilfred Barrett and Tim Farrell Committee Rooms:

Date	Briefing	Directorate
27 August 2014	Recreation Centres Future (Confidential)	Community and Recreation Services
27 August 2014	Library Future - Overview	Community and Recreation Services
27 August 2014	Sponsorship EOI	Community and Recreation Services
27 August 2014	NorthConnex project (motorway linking M1 and M2)	Property and Economic Development
27 August 2014	2013/14 Q4	GM Unit
27 August 2014	Amendments to Tree DCP	Development and Building
27 August 2014	Update from Legal and Governance Unit	GM Unit

RECOMMENDATION

That Council <u>receive</u> the report on Proposed Inspections and Briefings.

ATTACHMENTS

1 Councillor Proposed Briefings - Ordinary Meeting 27 August 2014 D11681062

Briefing Title:	Directorate:	Proposed Month:	Proposed Date:
Recreation Centres Future (Confidential)	Community and Recreation Services	August	27/08/2014
Library Future - Overview	Community and Recreation Services	August	27/08/2014
Sponsorship EOI	Community and Recreation Services	August	27/08/2014
NorthConnex project (motorway linking M1 and M2)	Property and Economic Development	August	27/08/2014
2013/14 Q4	GM Unit		27/08/2014
Amendments to Tree DCP	Development and Building		27/08/2014
Update from Legal and Governance Unit	GM Unit		27/08/2014
INSPECTION: Gwandalan Community Garden	Community and Recreation Services	September	03/09/2014
INSPECTION - Metro Cinema / Centrelink site Lake Haven	Property and Economic Development	September	03/09/2014
INSPECTION - University site	Property and Economic Development	September	03/09/2014
INSPECTION: 414 Old Maitland Road	Development and Building		03/09/2014
Bushfire works plan	Property and Economic Development	September	10/09/2014
Social Return on Investment	Community and Recreation Services	September	10/09/2014
Art House	Community and Recreation Services	September	24/09/2014
Tree Policy and Process Revisions	Community and Recreation Services	September	24/09/2014
Customer Service	Community and Recreation Services	September	24/09/2014
CONFIDENTIAL: Building Certification Business	Development and Building		24/09/2014
TBCNBNCo Briefing for the Fibre to the Node trial in Northern Sector	GM Unit		24/09/2014
INSPECTION - Short Streeet / Klumper sites	Property and Economic Development	October	01/10/2014
2013/14 End of Financial Year accounts (pre- exhibition)	GM Unit		08/10/2014
Facts of and Strategy for Tidy Towns & LandCare	Community and Recreation Services	October	22/10/2014
Regional Playgrounds	Community and Recreation Services	October	22/10/2014
CCRDC Update - Grame Inchley & Greg South	GM Unit		26/11/2014
Community Facilities Strategy Update	Community and Recreation Services	November	26/11/2014
2014/15 Q1	GM Unit		26/11/2014
Ward Forums Annual Review	Community and Recreation Services	March	11/03/2015
Wyong Employment Zone - results of DCP and S94 contributions Plan/Biocertification update, DCP amendment update	Property and Economic Development	November	

Proposed Briefings List to date

1.3 Address By Invited Speakers

TRIM REFERENCE: F2013/02042-02 - D11350563 MANAGER: Lesley Crawley, Manager AUTHOR: Jade Maskiewicz; Councillor Services Officer

SUMMARY

There have been no requests to address the Ordinary Meeting at the time of printing the Business Paper.

RECOMMENDATION

That Council <u>receive</u> the report on Invited Speakers.

ATTACHMENTS

Nil.

1.4 Confirmation of Minutes of Previous Meeting

TRIM REFERENCE: F2013/02042-02 - D11350735 MANAGER: Lesley Crawley, Manager AUTHOR: Jade Maskiewicz; Councillor Services Officer

SUMMARY

Confirmation of minutes of the previous Ordinary Meeting of Council held on Wednesday 13 August 2014.

RECOMMENDATION

That Council <u>confirm</u> the minutes of the previous Ordinary Meeting of Council held on Wednesday 13 August 2014.

ATTACHMENTS

1Ordinary Meeting 13 August 2014 - MinutesD116734272Ordinary Meeting 13 August 2014 - Confidential Minutes -D11669918

WYONG SHIRE COUNCIL

MINUTES OF THE ORDINARY COUNCIL MEETING OF COUNCIL HELD IN THE COUNCIL CHAMBER WYONG CIVIC CENTRE, HELY STREET, WYONG ON 13 AUGUST 2014 COMMENCING AT 5.00PM

PRESENT

Councillors D J Eaton (Chairperson), G P Best, R L Graham, K G Greenwald, L A Matthews, L R Y Nayna, L S Taylor, A Troy, and L D Webster.

IN ATTENDANCE

General Manager, Director Development and Building, Acting Director Infrastructure and Operations, Acting Director Property and Economic Development, Director Community and Recreation Services, General Counsel, Manager Communications and two administration staff.

The Mayor, Councillor Eaton, declared the meeting open at 5.03 pm and advised in accordance with the Code of Meeting Practice that the meeting is being recorded.

John Hardwick delivered the opening prayer and Councillor Matthews read an acknowledgment of country statement.

Councillor Luke Nayna presented to Maxine Kenyon Director Community and Recreation Services two awards given to the Sports Committee for assistance provided by Council for the State Boys Cricket Carnival 2014 and the Girls Football Carnival 2013.

Councillor Best advised Council that the Local Federal Member, Karen McNamara officially opened the CCGT Skills Centre and provided photos.

APOLOGY

Council, at its meeting 25 June 2014;

'RESOLVED unanimously on the motion of Councillor EATON and seconded by Councillor WEBSTER:

665/14 That Council <u>grant</u> leave of absence to Councillor Vincent for the 23 July and 13 August 2014 meetings.'

At the commencement of the ordinary meeting report no's 1.1, 1.3, 3.2, 7.4, 7.6, 8.1, 1.5, 2.1, 4.2, 6.10, 6.4, 7.1, 7.3, and 9.1 were dealt with first then the remaining reports in order. However for the sake of clarity the reports are recorded in their correct agenda sequence.

1.1 Disclosures of Interest

3.2 DA/493/2012 - Staged Caravan Park (for manufactured homes) and ancillary facilities, subdivision for lease purposes and associated works at Halekulani

Councillor Best declared a non-pecuniary insignificant interest in the matter for the reason that he is a patron of the Friends of Budgewoi a local community group in the area and participated in consideration of this matter.

Councillor Best stated:

"I choose to remain in the chamber and participate in discussion and voting as the conflict has not influenced me in carrying out my public duty."

Councillor Greenwald declared a non-pecuniary insignificant interest in the matter for the reason that he is employed by NSW Police which has supplied a report, but he works in another location in an unrelated area and participated in consideration of this matter.

Councillor Greenwald stated:

"I choose to remain in the chamber and participate in discussion and voting as the conflict has not influenced me in carrying out my public duty."

6.10 Proposed Councillors' Community Improvement Grants

Councillor Best declared a pecuniary interest in the matter for the reason that he is the General Manager of Central Coast Group Training that is seeking grant funding, left the chamber at 7.42 pm, took no part in discussion, did not vote and returned to the chamber at 7.43pm.

Councillor Eaton declared a pecuniary interest in the matter for the reason that the proposed grant to China Australian Friendship Association for the Chinese cultural festival as my wife is involved and also the proposed grant to Central Coast Group Training as I am the appointed Council delegate and left the chamber at 7.42 pm, took no part in discussion, did not vote and returned to the chamber at 7.43pm.

7.1 Federal Government Funding for the National Whale Trail

Councillor Nayna declared a non-pecuniary insignificant interest in the matter for the reason that he is employed by Karen NcNamara and the motion calls for direct action from her and participated in consideration of this matter.

Councillor Nayna stated:

"I choose to remain in the chamber and participate in discussion and voting as the conflict has not influenced me in carrying out my public duty."

7.4 DA 1034/2013 - Proposed Four Storey Boarding House comprising 94 Units (SEPP Affordable Housing) at Ourimbah

Councillor Best declared a non-pecuniary significant interest in the matter for the reason that the consultant is known well to myself and he could not be seen to be objective, left the chamber at 6.23 pm and took no part in discussion, did not vote and returned to the chamber at 6.32 pm.

Councillor Eaton declared and non-pecuniary significant interest in the matter for the reason that he does not believe that in terms of Mr Craig Thomson, he can be objective. When he was Mayor in 2011/12, he reported Mr Thompson to ICAC, for what he believed was corrupt conduct and blackmail. In that context he does not see that he could be seen to be objective given Mr Thomson's involvement in this matter and took no part in discussions and did not vote.

Councillor Greenwald declared a non-pecuniary significant interest in the matter for the reason that perceived previous relationship with one of the consultants and took no part in discussion, did not vote .

Councillor Matthews declared a non-pecuniary significant interest in the matter for the reason that perceived previous relationship with one of the consultants and took no part in discussion, did not vote.

Councillor Nayna declared a non-pecuniary significant interest in the matter for the reason that the applicants an immediate family member and Vice President of both my Liberal Party branch and the Federal Electorate committee and took no part in discussion and did not vote.

Councillor Taylor declared a non-pecuniary significant interest in the matter for the reason that he is the Joint Regional Planning Panel delegate and took no part in discussion and did not vote.

Councillor Troy declared a non-pecuniary significant interest in the matter for the reason that he has family members who live in Ourimbah that have been lobbied on this item and took no part in discussion and did not vote.

Councillor Webster declared a non-pecuniary significant interest in the matter for the reason that the developers' son is a member of the Liberal Party and is currently Vice President of the Dobell Federal Electorate and took no part in discussion and did not vote.

8.1 Notice of Motion - Lake Haven Cinema and Shopping Centre footpath access audit

Councillor Nayna declared a non-pecuniary insignificant interest in the matter for the reason that he is employed by the member for Dobell, Karen McNamara and participated in consideration of this matter.

Councillor Nayna stated:

"I choose to remain in the chamber and participate in discussion and voting as the conflict has not influenced me in carrying out my public duty because it relates to a broader programme administered by the Federal Government."

9.1 Mayoral Minute - GM's Performance Plan

The General Manager declared a pecuniary interest in the matter for the reason that this item relates to his employment contract, left the chamber at 7.57 pm, took no part in discussion and returned to the chamber at 8.02 pm.

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

857/14 That Councillors now <u>disclose</u> any conflicts of interest in matters under consideration by Council at this meeting.

1.2 Proposed Inspections and Briefings

RESOLVED unanimously on the motion of Councillor BEST and seconded by Councillor GREENWALD:

858/14 That Council <u>receive</u> the report on Proposed Inspections and Briefings.

1.3 Address By Invited Speakers

RESOLVED unanimously on the motion of Councillor BEST and seconded by Councillor TROY:

- 859/14 That Council <u>receive</u> the amended report on Invited Speakers.
- 860/14 That Council <u>agree</u> meeting practice be varied to allow reports from Directors and/or the General Manager to be dealt with following an Invited Speaker's address.
- 861/14 That Council <u>include</u> Mr George Myers to speak on item 7.6 Further Response Naming Proposal Anzac Centenary Beach.

PROCEDURAL MOTION

RESOLVED unanimously on the motion of Councillor BEST and seconded by Councillor WEBSTER:

862/14 That Council <u>consider</u> item 8.1 - Notice of Motion Lake Haven Cinema and Shopping Centre footpath access audit to be considered after item 7.6 -Further Response Naming Proposal – Anzac Centenary Beach.

PROCEDURAL MOTION

RESOLVED unanimously on the motion of Councillor TAYLOR and seconded by Councillor NAYNA:

- 863/14 That Council <u>allow</u> meeting practice to be varied.
- 864/14 That Council <u>use</u> the exception method to deal with the balance of the Agenda.

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR

865/14 That with the exception of report numbers 1.5, 2.1, 3.2, 4.2, 6.10, 6.4, 7.1, 7.3, 7.4, 7.6, 8.1 and 9.1 Council <u>adopt</u> the recommendations contained in the remaining reports.

1.4 Confirmation of Minutes of Previous Meeting

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

866/14T That Council <u>confirm</u> the minutes of the previous Ordinary Meeting of Council held on Wednesday 23 July 2014.

Business Arising

There was no business arising

1.5 Notice of Intention to Deal with Matters in Confidential Session

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 867/14 That Council <u>consider</u> the following matters in Confidential Session, pursuant to Sections 10A(2a) if the Local Government Act 1993:
 - 9.1 Mayoral Minute GM's Performance Plan
- 868/14 That Council <u>note</u> its reason for considering Report 9.1 Mayoral Minute GM's Performance Plan is 2(a) personnel matters concerning particular individuals (other than Councillors).
- 869/14 That Council <u>request</u> the Mayor to report on this matter in open session of Council.

Note: Explanation - Section 10A of the Local Government Act 1993 states:

- "2(a) personnel matters concerning particular individuals (other than Councillors),
- 2(b) the personal hardship of any resident or ratepayer,
- 2(c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business,
- 2(d) commercial information of a confidential nature that would, if disclosed:
 - *(i)* prejudice the commercial position of the person who supplied it, or
 - (ii) confer a commercial advantage on a competitor of the Council, or
 - (iii) reveal a trade secret,
- 2(e) information that would, if disclosed, prejudice the maintenance of law,
- 2(f) matters affecting the security of the Council, Councillors, Council staff or Council property,
- 2(g) advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege,
- 2(h) information concerning the nature and location of a place or an item of Aboriginal significance on community land."

2.1 Mayoral Minute - Motions to Local Government NSW Conference 2014

Councillor Troy left the meeting at 7.11pm and returned to the meeting at 7.12pm during consideration of this Item .

RESOLVED on the motion of Councillor EATON:

870/14 That Council endorse the following motions submitted to the 2014 Annual Local Government NSW Conference:

That LGNSW calls upon the Minister for Local Government to finalise the reviews of the Local Government Act and Local Government Boundaries by no later than 31 December 2015 to provide Councils certainty around their Integrated Planning and Reporting obligations and to allow Councillor Candidates a clear understanding of their Council area before the 2016 Local Government Elections.

That LGNSW calls upon the NSW Government to provide funding to councils to assist them in transforming and enhancing their Library Catalogues to cater for modern technology and electronic information.

That LGNSW calls upon the NSW Government to establish a Clean Waterways Fund for Local Government to assist them in both the prevention and removal of weeds, litter, debris and other pollutants from impacting on our Lakes, Rivers and Creeks.

- FOR: COUNCILLORS BEST, EATON, GRAHAM, MATTHEWS, NAYNA, TAYLOR, TROY AND WEBSTER
- AGAINST: COUNCILLOR GREENWALD

2.2 Mayoral Minute - Amend Ordinary Meeting Time to Accommodate 2014 Extraordinary Meeting for Election of Mayor

RESOLVED unanimously on the motion of Councillor EATON:

- 871/14 That Council <u>note</u> the provisions of the Local Government Act in relation to the scheduling of a meeting to elect the Mayor.
- 872/14 That Council <u>schedule</u> the 2014 Extraordinary Meeting for the Election of Mayor and Deputy Mayor to be held on 10 September 2014, commencing at 5:00 pm and schedule its Ordinary Meeting of Council for 10 September 2014 to commence at 5:30 pm.
- 873/14 That Council <u>give</u> appropriate public notice of the amended meeting schedule for September 2014.

3.1 Draft Policy for Determining Development Applications Subject to Significant Public Objection

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 874/14 That Council <u>exhibit</u> the draft Policy for Determining Development Applications Subject to Significant Public Objection for 28 days, and
- 875/14 That Council <u>request</u> the General Manager to report the details of the community feedback received during the public exhibition period.

3.2 DA/493/2012 - Staged Caravan Park (for manufactured homes) and ancillary facilities, subdivision for lease purposes and associated works at Halekulani

Councillor Best declared a non-pecuniary insignificant interest in the matter for the reason that he is a patron of the Friends of Budgewoi a local community group in the area and participated in consideration of this matter.

Councillor Best stated:

"I choose to remain in the chamber and participate in discussion and voting as the conflict has not influenced me in carrying out my public duty."

Councillor Greenwald declared a non-pecuniary insignificant interest in the matter for the reason that he is employed by NSW Police which has supplied a report, but he works in another location in an unrelated area and participated in consideration of this matter.

Councillor Greenwald stated:

"I choose to remain in the chamber and participate in discussion and voting as the conflict has not influenced me in carrying out my public duty."

Councillor Matthews left the meeting at 6.09pm and returned to the meeting at 6.10pm during consideration of this Item .

Mr Sean Gordon, Darkinjung Local Aboriginal Land Council, addressed the meeting at 5.25pm answered questions and retired at 5.45pm.

Mrs Lynne McVaey, Resident, addressed the meeting at 5.46pm answered questions and retired at 5.52pm.

RESOLVED on the motion of Councillor **BEST** and seconded by Councillor **NAYNA**:

- 876/14 That Council <u>refuse</u> DA/493/2012 at 1101, and 1103 Macleay Drive, Halekulani for a Caravan Park subject to the reasons provided in Attachment 1.
- 877/14 That Council <u>request</u> the General Manager to advise those who made written submissions of its decision.
- FOR: COUNCILLORS BEST, EATON, GREENWALD, NAYNA, TAYLOR, TROY AND WEBSTER AGAINST: COUNCILLORS GRAHAM, MATTHEWS

At this stage of the meeting being 6.21pm, the Mayor adjourned the meeting for a period of 1 minutes to allow the public gallery to clear.

The Mayor resumed the meeting at 6.23pm.

4.1 Proposed Grant of Easement for Electricity Purposes to AusGrid at Lake Haven

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 878/14 That Council <u>grant</u> an easement for a kiosk style electricity substation 5.3m x 3.3m to Ausgrid over Lot 11 DP 881944 Chelmsford Rd, Lake Haven.
- 879/14 That Council <u>grant</u> an easement for electricity & other purposes 2.0m wide to Ausgrid over Lot 11 DP 881944 Chelmsford Rd, Lake Haven
- 880/14 That Council <u>grant</u> a right of carriageway 4.0m wide and variable width to Ausgrid over Lot 11 DP 881944 and Lot 2 DP 1084245 Chelmsford Rd, Lake Haven
- 881/14 That Council <u>sign</u> the Ausgrid Deeds of Agreement for Easement which will allow access to the site for the purpose of constructing a substation kiosk and electricity supply to service the Centrelink development on the adjoining Council land.
- 882/14 That Council <u>authorise</u> the Common Seal of Wyong Shire Council to be affixed to all related documents as required.
- 883/14 That Council <u>authorise</u> the Mayor and the General Manager to execute all documents relating to the grant of easement between Wyong Shire Council and AusGrid.

4.2 Proposed Sale of Part Lot 1 DP 800409 at Cowan Street, Watanobbi

RESOLVED unanimously on the motion of Councillor **BEST** and seconded by Councillor TROY:

- 884/14 That Council <u>authorise</u> the sale of part Lot 1 DP 800409 at Cowan Street, Watanobbi for an amount not less than market value as determined by independent valuation.
- 885/14 That Council <u>endorse</u>, as the owner of Lot 1 DP 800409, any Development Application by Tanstra Developments Pty Ltd proposing subdivision of the Council land and consolidation with the adjoining land.
- 886/14 That Council <u>authorise</u> the Common Seal of the Wyong Shire Council to be affixed to the formal documents for the sale and transfer of the land.
- 887/14 That Council <u>authorise</u> the Mayor and the General Manager to execute all documents.

5.1 CPA/242259 - Manufacture of Sewer Pump Station Aluminium Hatch Covers

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 888/14 That Council <u>accept</u> the tender from the company nominated as Tenderer '1', Excel Marine, in the attached Tender Evaluation Report, for a period of up to 3 years for Contract CPA/242259 – Manufacture of Sewer Pump Station Aluminium Hatch Covers. The estimated annual expenditure against this contract is \$117,000 (excl GST), however actual expenditure may vary significantly with fluctuations in demand.
- 889/14 That Council <u>determines</u> the Tender Evaluation Report in Attachment A remains confidential in accordance with Section 10 A (2) (d) of the Local Government Act 1993 as the report contains commercial information of a confidential nature, except for the name of the successful tenderer, which may be disclosed after Council has resolved to accept that tender.

6.1 Sport and Cultural Sponsorship Program Applications

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor WEBSTER:

890/14 That Council <u>allocate</u> \$1,500.00 from the 2014-15 Sport & Cultural Sponsorship Program as follows:

Applicant	Event	Committee Funding Recommended
	The Australian National Trampoline Sports Championships, held in	
Michael Patrick Heffernan	Melbourne Victoria, representing NSW	\$500.00
	Youth Rescue 2014 World	
	Championships, held in Montpellier	
Brad Woodward	France, representing Australia	\$1,000.00

891/14 That Council <u>decline</u> applications for the reasons indicated in the table below, the applicants be advised and where relevant, directed to alternate funding programs:

Applicant	Event	Committee Assessment
Tom Brewer	The NSW National Boccia Championships, held in Narrabeen NSW, representing NSW	Application not received 30 days in advance
Justin Parker	The Hollywood Immersive Programme eight day course, held in USA, no representation	Application is for a course, not a competition

6.2 Planning Agreements Policy Review

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 892/14 That Council <u>place</u> the Reviewed Planning Agreements Policy on public exhibition for 28 days to allow public comment.
- 893/14 That Council <u>receive</u> a further report following the exhibition period.
- 6.3 Councillor Attendance Women in Local Government NSW Leadership Summit

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 894/14 That Council <u>authorise</u> those interested Councillors to attend the Women in Local Government NSW Leadership Summit in accordance with the Council's Facilities and Expenses Policy for Councillors.
- 895/14 That Council <u>authorise</u> the reimbursement of expenses for Councillors in accordance with the Council's Facilities and Expenses Policy for Councillors.

6.4 Status of Women's Advisory Group - Revised Terms of Reference

RESOLVED unanimously on the motion of Councillor TROY and seconded by Councillor BEST:

- 896/14 That Council <u>receive</u> the report on Status of Women's Advisory Group Revised Terms of Reference.
- 897/14 That Council <u>approve</u> the changes to the Terms of Reference for the Status of Women's Advisory Group attached to this report with the exception of a quorum being required of the standard protocol.
- 898/14 That Council <u>appoint</u> an additional Councillor to the Committee.

RESOLVED unanimously on the motion of Councillor TROY and seconded by Councillor WEBSTER:

899/14 That Council <u>appoint</u> Councillor Taylor to the Status of Women's Advisory Group for the term of Council.

6.5 Payment of Public Liability Professional Indemnity Insurance Policy

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 900/14 That Council <u>approve</u> the renewal of Council's Public Liability/Professional Indemnity insurance policy with Statewide Mutual for the period 30 June 2014 to 30 June 2015.
- 901/14 That Council <u>approve</u> the premium payment of \$522,113.63 ex GST.
- 902/14 That Council <u>determine</u> in accordance with s. 55(3)(i) of the Local Government Act 1993, that a satisfactory result would not be achieved by inviting tenders for these insurances, for the reason that the commercial insurance market does not offer the level of cover required by Council.

6.6 Payment of Industrial Special Risk Insurance Policy

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 903/14 That Council <u>approve</u> the renewal of Wyong Shire Council's Property insurance policy with Statewide Mutual for the period 30 June 2014 to 30 June 2015.
- 904/14 That Council <u>approve</u> the premium payment of \$515,216.47 ex GST.
- 905/14 That Council <u>determine</u>, in accordance with s. 55(3)(i) of the Local Government Act 1993, that a satisfactory result would not be achieved by inviting tenders for these insurances, for the reason that the commercial insurance market does not offer the level of cover required by Council and Council is not currently eligible to become a member to the two alternate insurance pools, being WestPool and MetroPool.

6.7 Payment of Comprehensive Motor Vehicle Insurance Policy

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 906/14 That Council <u>approve</u> the renewal of Wyong Shire Council's Comprehensive Motor Vehicle insurance policy with Statewide Mutual for the period 30 June 2014 to 30 June 2015.
- 907/14 That Council <u>approve</u> the premium payment of \$151,924.20 ex GST.
- 908/14 That Council <u>determine</u> in accordance with s. 55(3)(i) of the Local Government Act 1993, that a satisfactory result would not be achieved by inviting tenders for these insurances, for the reason that the commercial insurance market does not offer the level of cover required by Council at a competitive rate.

6.8 Balanced Scorecard Report

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 909/14 That Council <u>note</u> the recommendation from the Audit and Risk Committee in relation to the Balanced Scorecard Report.
- 910/14 That Council <u>adopt</u> the proposed changes to the Balanced Scorecard measures as detailed in the report.

6.9 Internal Audit Work Programme 1 July 2014 to 31 December 2016

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

- 911/14 That Council <u>note</u> the recommendation of the Audit and Risk Committee to consider the ratification of the report on Internal Audit Work Programme 1 July 2014 to 31 December 2016.
- 912/14 That Council <u>adopt</u> the Internal Audit Work Programme 1 July 2014 to 31 December 2016.

6.10 Proposed Councillors' Community Improvement Grants

Councillor Best declared a pecuniary interest in the matter for the reason that he is the General Manager of Central Coast Group Training that is seeking grant funding, left the chamber at 7.42 pm, took no part in discussion, did not vote and returned to the chamber at 7.43pm.

Councillor Eaton declared a pecuniary interest in the matter for the reason that the proposed grant to China Australian Friendship Association for the Chinese cultural festival as my wife is involved and also the proposed grant to Central Coast Group Training as I am the appointed Council delegate and left the chamber at 7.42 pm, took no part in discussion, did not vote and returned to the chamber at 7.43pm.

Councillor Eaton vacated the chair and Councillor Webster assumed the chair for consideration of this item.

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor GREENWALD:

913/14 That Council <u>allocate</u> an amount of \$20,530.00 from the 2014-15 Councillors' Community Improvement Grants as follows:

Central Coast Group Training (\$4000)	2014 Apprentice and Trainee Awards	3,200
Central Coast Kids in Need Inc (\$1840)	The Adam MOLCH Hillier Memorial Surf Classic	1,840
Central Coast Woodturners Co op Limited (\$2640) (\$1900 already allocated)	Application of Non slip epoxy coating to make floor surface an acceptable safe standard.	740

China Australia Friendship Association Inc. (\$4000)	2014 Central Coast Chinese Cultural Festival at The Entrance	3,200
<i>Community Education and Training Centre Inc. (\$4000)</i>	Networking Function at Mingara to promote information sharing and relationships among non-profit and community organisations in Wyong Shire.	2,400
Global Care/Foodcare Charmhaven (\$2184) (\$200 already allocated)	Purchase of a laptop and refrigerator.	550
<i>The Entrance District Cricket Club (\$4000)</i>	Purchase each junior team a gazebo to be able to have shade for the children during the summer months.	3,500
The Lakes Singers (\$300) (\$200 already allocated)	Insurance and administration costs.	100
Toukley and District Senior Citizens Club Inc. (\$3877)	Purchase and installation of CCTV cameras.	2,200
<i>Tuggerah Lakes Memorial Pistol Club Inc. (\$4000)</i>	Improve wheelchair access	1,300
Wyong District Museum and Historical Society (\$4000) (\$1600 already allocated)	Purchase new trees, garden supplies and a stainless steel tag for each tree detailing the Pioneer family it is dedicated to.	900
YMCA Lake Haven on behalf of Autism Projects Central Coast (\$4000) (\$800 already allocated)	Special Needs Christmas Party	600

Councillor Eaton resumed the chair.

7.1 Federal Government Funding for the National Whale Trail

Councillor Nayna declared a non-pecuniary insignificant interest in the matter for the reason that he is employed by Karen McNamara and the motion calls for direct action from her and participated in consideration of this matter.

Councillor Nayna stated:

"I choose to remain in the chamber and participate in discussion and voting as the conflict has not influenced me in carrying out my public duty."

RESOLVED unanimously on the motion of Councillor **BEST** and seconded by Councillor **TROY**:

- 914/14 That Council <u>receive</u> the report on Federal Government Funding for the National Whale Trail.
- 915/14 That Council, through our Local Federal Member Karen McNamara, to <u>thank</u> the Government for this initiative and seek the members assistance with Councils Application.

7.2 Status of Employee Defined Benefits Superannuation Liability

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR

916/14 That Council <u>receive</u> the report on the Status Employee Defined Benefits Superannuation Liability.

7.3 Compliments Report - 1 October 2013 to 30 June 2014

RESOLVED unanimously on the motion of Councillor TAYLOR and seconded by Councillor GREENWALD:

917/14 That Council <u>receive</u> the Compliments Report - 1 October 2013 to 30 June 2014.

7.4 DA 1034/2013 - Proposed Four Storey Boarding House comprising 94 Units (SEPP Affordable Housing) at Ourimbah

Councillor Best declared a non-pecuniary significant interest in the matter for the reason that the consultant is known well to myself and he could not be seen to be objective, left the chamber at 6.23 pm and took no part in discussion, did not vote and returned to the chamber at 6.32 pm.

Councillor Eaton declared and non-pecuniary significant interest in the matter for the reason that he does not believe that in terms of Mr Craig Thomson, he can be objective. When he was Mayor in 2011/12, he reported Mr Thompson to ICAC, for what he believed was corrupt conduct and blackmail. In that context he does not see that he could be seen to be objective given Mr Thomson's involvement in this matter and took no part in discussions and did not vote.

Councillor Greenwald declared a non-pecuniary significant interest in the matter for the reason that perceived previous relationship with one of the consultants and took no part in discussion and did not vote.

Councillor Matthews declared a non-pecuniary significant interest in the matter for the reason that perceived previous relationship with one of the consultants and took no part in discussion and did not vote.

Councillor Nayna declared a non-pecuniary significant interest in the matter for the reason that the applicants an immediate family member and Vice President of both my Liberal Party branch and the Federal Electorate committee and took no part in discussion and did not vote.

Councillor Taylor declared a non-pecuniary significant interest in the matter for the reason that he is the Joint Regional Planning Panel delegate and took no part in discussion and did not vote.

Councillor Troy declared a non-pecuniary significant interest in the matter for the reason that he has family members who live in Ourimbah that have been lobbied on this item and took no part in discussion and did not vote.

Councillor Webster declared a non-pecuniary significant interest in the matter for the reason that the developers' son is a member of the Liberal Party and is currently Vice President of the Dobell Federal Electorate and took no part in discussion and did not vote.

Mr Greg McGill , resident addressed the meeting at 6.24pm answered questions and retired at 6.29pm.

PROCEDURAL MOTION IN RELATION TO ITEM 2.1

RESOLVED unanimously on the motion of Councillor EATON and seconded by Councillor WEBSTER:

- 918/14 That Council <u>delegate</u> to the General Manager the functions of considering and determining development DA 1034/2013 - Proposed Four Storey Boarding House comprising 94 Units (SEPP Affordable Housing) at Ourimbah.
- 919/14 That Council <u>note</u> that:
 - a Councillors Best, Eaton, Greenwald, Nayna, Matthews, Troy, Taylor and Webster have each declared a significant non-pecuniary conflict of interest in respect to development application DA/1034/2013.
 - b cl. 4.19 of Council's adopted Code of Conduct permits Councillors Best, Eaton, Greenwald, Nayna, Matthews, Troy, Taylor and Webster to participate in a decision to delegate Council's decision making role in respect to development application DA/1034/2013 to the General Manager.
- FOR: COUNCILLORS EATON, GRAHAM, GREENWALD, MATTHEWS, NAYNA, TROY AND WEBSTER.

AGAINST: NIL

7.5 Road Capital Works Program

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

920/14 That Council <u>receive</u> the report on the status of the Council's Road Capital Rolling Works Program.

7.6 Further Response Naming Proposal – Anzac Centenary Beach

Councillor Greenwald left the meeting at 6.31 pm and returned to the meeting at 6.32 pm during consideration of this item.

Councillor Nayna left the meeting at 6.32 pm and returned to the meeting at 6.33 pm during consideration of this item.

Mr George Myers, resident, addressed the meeting at 6.32 pm, answered questions and retired at 6.34pm.

RESOLVED unanimously on the motion of Councillor BEST and seconded by Councillor WEBSTER:

921/14 That Council <u>receive</u> the report on Further Response Naming Proposal – Anzac Centenary Beach.

Attachm	ment 1 Ordinary Meeting 13 August 201	4 - Minutes
922/14	That Council in respect of further representation of the Toukley S <u>request</u> the GNB to name/rename the park in question Anzac Park and the Cove directly below Gallipoli Cove.	
923/14	That Council <u>deal</u> with this item as a matter of urgency as the branch seeks to have the naming coincide with Centenary Ce 2015.	

924/14 That Council <u>authorise</u> Toukley RSL Sub Branch to place a memorial in the park in consultation with Council.

7.7 Outstanding Questions on Notice and Notices of Motion

RESOLVED unanimously on the motion of Councillor NAYNA and seconded by Councillor TAYLOR:

925/14 That Council <u>receive</u> the report on Outstanding Questions on Notice and Notices of Motion.

8.1 Notice of Motion - Lake Haven Cinema and Shopping Centre footpath access audit

Councillor Nayna declared a non-pecuniary insignificant interest in the matter for the reason that he is employed by the member for Dobell, Karen McNamara and participated in consideration of this matter.

Councillor Nayna stated:

"I choose to remain in the chamber and participate in discussion and voting as the conflict has not influenced me in carrying out my public duty because it relates to a broader programme administered by the Federal Government."

Mr Milton Alchin, resident addressed the meeting at 6.50pm answered questions and retired at 6.54pm.

RESOLVED unanimously on the motion of Councillor BEST and seconded by Councillor NAYNA:

- 926/14 That Council <u>note</u> the further expansion of Lake Haven Precinct .
- 927/14 That Council <u>request</u> the General Manager to review the adequacy of footpaths and disabled access services throughout the precinct and its pedestrian catchment.
- 928/14 That Council <u>recognise</u> the current significant budgetary allocation of \$489,000 in 2014/15 to the footpaths and disabled access facilities throughout the Shire.
- 929/14 That Council <u>request</u> the General Manager to report the findings of the precinct audit to Council.
- 930/14 That Council <u>approach</u> local job service providers to nominate work for the dole participants to assist with projects arising from the audit.

QUESTIONS ON NOTICE

Q75/14 Community Consultation with Councillors Councillor Ken Greenwald

"I have been contacted by a concerned ratepayer who asks how can a ratepayer talk directly with a group of Councillors without having to be constrained by an official agenda such as the Ward Forum.

Can the General Manager inform Council with the close down of the Community Precinct Committees what venue, if any exists, for the resident/ratepayer to talk in open session with Councillors on their local/subject issues they are concerned with without resorting to having to phone Councillors personally one by one or meet in a normal manner?"

CONFIDENTIAL SESSION

RESOLVED unanimously on the motion of Councillor WEBSTER and seconded by Councillor GREENWALD:

931/14 That Council <u>move</u> into Confidential Session.

At this stage of the meeting being 7.57 pm Council moved into Confidential Session with the members of the press and public excluded from the meeting of the closed session and access to the correspondence and reports relating to the items considered during the course of the closed session being withheld. This action is taken in accordance with Section 10a of The Local Government Act, 1993 as the items listed come within the following provisions:-

OPEN SESSION

Council resumed in open session at 8.01 pm and the Mayor reported on proceedings of the Confidential Session of the Ordinary Meeting of Council as follows:

9.1 Mayoral Minute - GM's Performance Plan

The General Manager declared a pecuniary interest in the matter for the reason that this item relates to his employment contract, left the chamber at 7.57 pm, took no part in discussion and returned to the chamber at 8.02 pm.

932/14 That Council <u>approve</u> the General Manager's performance appraisal content and development plan for 2014/15.

THE MEETING closed at 8.02pm.

1.5 Notice of Intention to Deal with Matters in Confidential Session

TRIM REFERENCE: F2013/02042-02 - D11350736 MANAGER: Lesley Crawley, Manager AUTHOR: Jade Maskiewicz; Councillor Services Officer

SUMMARY

It is necessary for the Council to adopt a resolution to formalise its intention to deal with certain matters in Confidential Session. The reports are incorporated in the "Confidential" business paper which has been circulated to Councillors.

The Local Government Act, 1993 requires the General Manager to identify those matters listed on the business paper which may be categorised as confidential in terms of Section 10A of the Local Government Act, 1993.

RECOMMENDATION

- 1 That Council <u>consider</u> the following matters in Confidential Session, pursuant to Section 10 A (2) (c) of the Local Government Act 1993:
 - 6.1 Toukley Caravan Park
 - 6.2 Extension of Operation and Management Contracts of the Central Coast Holiday Parks
- 2 That Council <u>note</u> its reason for considering Report No 6.1 Toukley Caravan Park and 6.2 - Extension of Operation and Management Contracts of the Central Coast Holiday Parks as they contain information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.
- 3 That Council <u>request</u> the General Manager to report on these matters in open session of Council.

Note: Explanation - Section 10A of the Local Government Act 1993 states:

- "2(a) personnel matters concerning particular individuals (other than Councillors),
- 2(b) the personal hardship of any resident or ratepayer,
- 2(c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business,
- 2(d) commercial information of a confidential nature that would, if disclosed:
 - *(i)* prejudice the commercial position of the person who supplied it, or
 - (ii) confer a commercial advantage on a competitor of the Council, or

- (iii) reveal a trade secret,
- 2(e) information that would, if disclosed, prejudice the maintenance of law,
- 2(f) matters affecting the security of the Council, Councillors, Council staff or Council property,
- 2(g) advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege,
- 2(h) information concerning the nature and location of a place or an item of Aboriginal significance on community land."

ATTACHMENTS

Nil.

2.1 Proposed Additional Use of Crown Reserves R170146 and R85574 at Tuggerah Parade, Long Jetty

TRIM REFERENCE: F2011/01223 - D11633621 MANAGER: Mary-Ellen Wallace, Manager AUTHOR: Julie Tattersall; Property Officer

SUMMARY

Approval is sought to apply to Crown Lands Division to add the purpose of "Urban Development" to Tuggerah Lake (R170146) Public Recreation Reserve Trust and Long Jetty Recreation (R85574) Reserve Trust for Public Recreation, to allow the Reserves to be used for additional uses including tourism, commercial and skills training.

RECOMMENDATION

That Council <u>request</u> Crown Lands Division to add the purpose of "Urban Development" to Tuggerah Lake (R170146) Public Recreation Reserve Trust and Long Jetty Recreation (R85574) Reserve Trust for Public Recreation.

BACKGROUND

Lot 516 DP 822157 at Tuggerah Parade, Long Jetty is the site of the former Long Jetty Sailing Club ("Sailing Club Land").

Two Crown reserves adjoin the Sailing Club Land, which are managed by Council as Reserve Trust Manager:

Tuggerah Lake (R170146) Public Recreation Reserve Trust ('Tuggerah Lake Crown Reserve"); and

Long Jetty Recreation (R85574) Reserve Trust for Public Recreation ("Long Jetty Crown Reserve").

The Sailing Club Land was recently incorporated into the adjoining Tuggerah Lake Crown Reserve by notification in the Government Gazette on 9 May 2014. Before then, the Sailing Club Land was unreserved Crown land and Crown Lands managed the land.

The location and particulars of the relevant Crown reserves and parcels of land are shown on the map below.

The Long Jetty Sailing Club occupied the building on the Sailing Club Land under a licence from Crown Lands until 2006 after which Australian Volunteer Coast Guard occupied the building until 2008. The building remained unoccupied in 2010 and 2011 and in November 2011 most of the building was destroyed by fire.

During the time that the building was unoccupied, Council received reports from the public concerning graffiti and vandalism and accordingly, Council made representations to Crown Lands requesting that it address the state of disrepair of the building.

In December 2011, Council wrote to Crown Lands proposing that the Sailing Club Land be reserved for management by Council for use as tourism, commercial and skills training to facilitate Council's proposal to use the Sailing Club Land for the establishment of a facility to operate to provide training opportunities for local youth.

In conjunction with the Sailing Club Land, Council also advised that it wished to build on the advantages of the lakefront site to extend the proposed use to the adjoining Tuggerah Lake Crown Reserve and Long Jetty Crown Reserve, which were already managed by Council as Trust Manager.

Crown Lands advised that it was awaiting demolition of the former Sailing Club building prior to progressing Council's proposal. The Sailing Club building was demolished and the site remediated by Crown Lands. On 14 February 2014 Council wrote to Crown Lands noting that the old Sailing Club building had been demolished and confirming that it wished to proceed with the proposal set out in its letter of December 2011.

In a letter dated 14 May 2014 Crown Lands advised that the most efficient way to implement Council's proposal was to add Lot 516 DP 822157 (Sailing Club Land) to the adjoining Tuggerah Lake Crown Reserve, and to seek a Council resolution for this reserve to be used for the additional uses required by Council.

CURRENT STATUS

2.1

The Sailing Club Land now forms part of the Tuggerah Lake Crown Reserve. Crown Lands has advised that, in order for tourism, commercial and skills training to be permitted within this Reserve (including the Sailing Club Land), it will be necessary for Council to request Crown Lands to add the purpose of "Urban Development" to the Tuggerah Lake Crown Reserve.

Council's proposals for additional uses also extend to the adjoining Long Jetty Crown Reserve, so the purpose of "Urban Development" also needs to be added to that Reserve.

Crown Lands has advised that Council's proposed use for tourism, commercial and skills training will be permitted within the purpose "Urban Development" which provides for, in its definition, commercial, environmental or community use in an urban location.

The Long Jetty, which is attached to the public reserve the subject of this report, is managed by Council under licence from Crown Lands Division. Crown Lands advise that the current tenure is the correct method of managing this particular part of the site.

THE PROPOSAL

It is recommended that Council resolves to request Crown Lands to authorise the Tuggerah Lake Crown Reserve and the Long Jetty Crown Reserve to be used for the additional purpose of "Urban Development".

The resolution will enable Crown Lands to make an application to the Minister to authorise the additional use by order published in the Gazette, pursuant to section 121A of the Crown Lands Act.

The extension of the use of the Tuggerah Lake Crown Reserve (including the Sailing Club Land) and the Long Jetty Crown Reserve from public recreation to public recreation and urban development will enable Council to develop tourism, commercial and skills training facilities on the foreshore land.

OPTIONS

2.1

If Council wishes to use Tuggerah Lake Crown Reserve (including the Sailing Club Land) and the Long Jetty Crown Reserve to facilitate the development of tourism, commercial and skills training facilities which will provide training opportunities for local youth, Crown Lands requires Council to request Crown Lands to authorise the two Reserves to be used for the additional purpose of "Urban Development".

If Council does not request Crown Lands to authorise the use of the Reserves for the additional purpose of "Urban Development", Council will be restricted to uses of the Reserves that are compatible with the current nature of their reservation for public recreation and environmental management only.

Budget Impact

There is no cost to Council for the addition of the additional purpose for the Reserves.

CONSULTATION

Council has been consulting with Crown Lands about the proposals to optimise the use of the Sailing Club Land and adjoining Crown Reserves, and Crown Lands is supportive of the proposed additional uses.

GOVERNANCE AND POLICY IMPLICATIONS

Section 121 A of the Crown Lands Act 1989 authorises the Minister to authorise that a reserve may be used for an additional purpose and the Act also governs the management of Reserves.

MATERIAL RISKS AND ISSUES

Nil.



CONCLUSION

Approval is sought to apply to Crown Lands Division for the additional purpose of Urban Development to be added to Tuggerah Lake (R170146) Public Recreation Reserve Trust and Long Jetty Recreation (R85574) Reserve Trust for Public Recreation.

ATTACHMENTS

Nil.

2.2 Proposed Grant of Easement for Electricity Purposes to AusGrid at Wyong

TRIM REFERENCE: F2014/01254 - D11646955 MANAGER: Mary-Ellen Wallace, Manager AUTHOR: Julie Tattersall; Property Officer

SUMMARY

Approval is sought to grant to AusGrid the following easements: (A) an easement for a kiosk substation 5.3m x 3.3m, (B) an easement for electricity purposes 2.2m wide and (C) a right of carriageway 10.1m wide and variable width over Council land Lot 1 Section 7 DP 3136 at Margaret Street, Wyong.

RECOMMENDATION

- 1 That Council <u>grant</u> an easement for a kiosk style electricity substation 5.3m x 3.3m to AusGrid over Lot 1 Section 7 DP 3136 Margaret Street, Wyong.
- 2 The Council <u>grant</u> an easement for electricity & other purposes 2.2m wide to AusGrid over Lot 1 Section 7 DP 3136 Margaret Street, Wyong.
- 3 That Council <u>grant</u> a right of carriageway 10.1m wide and variable width to AusGrid over Lot 1 Section 7 DP 3136 Margaret Street, Wyong.
- 4 That Council <u>sign</u> the AusGrid Deed of Agreement for Easement which will allow access to the Site for the purpose for constructing a substation kiosk and electricity supply to service The Art House development on the same Council land.
- 5 That Council <u>authorise</u> the Common Seal of Wyong Shire to be affixed to all related documents as required.
- 6 That Council <u>authorise</u> the Mayor and General Manager to execute all documents relating to the grant of easement between Wyong Shire Council and AusGrid.

BACKGROUND

Construction of The Art House is programmed to commence in late October 2014. To service this development an increase to the available power supply must be made to cater for the power requirements of the facility, primarily the theatre, and to also allow for future growth. AusGrid proposes that a new electricity substation kiosk and associated connections be constructed to meet the demand needs of the new facility.

2.2 Proposed Grant of Easement for Electricity Purposes to AusGrid at Wyong (contd)

The proposed substation kiosk and associated infrastructure will be installed on part of The Art House land which is owned by Council, Lot 1 Section 7 DP3136 Margaret Street, Wyong. The location of the electricity substation kiosk and associated infrastructure has been determined following consultation with Council's design consultants, electrical engineers and Roads and Drainage Unit, and is considered the most appropriate location having regard to technical requirements, design, cost, location of existing underground services and impact on carparking. From a technical perspective the electricity substation kiosk is required to be within 50m of the main switch board and as close as possible to the high voltage supply in order to minimise power loss which is a function of distance.

THE PROPOSAL

AusGrid has requested that Council grant to it (A) an easement for Kiosk Substation 5.3m x 3.3m, (B) an easement for electricity and other purposes 2.2m wide, and (C) a right of carriageway 10.1m wide and variable width for turning bay, to accommodate the installation and maintenance of the kiosk substation, at Lot 1 Section 7 DP 3136 Margaret Street Wyong.

AusGrid, to secure its interest, requires Council to enter into a Deed of Agreement for Easement so that it may commence work immediately and in advance of the grant of the easements. This will ensure there is no delay to the completion of the works to provide the required power to The Art House site on Council land.

The proposed location of the electricity substation kiosk and associated infrastructure and easements will not result in any net loss of carparking spaces or have any other adverse impact on The Art House development.

OPTIONS

Council has the option to:

- 1 Grant the proposed easements to AusGrid, or
- 2 Refuse to grant the proposed easements.

Refusal to provide the easements would likely result in the required electricity supply being unavailable to the site and the facility would not be able to operate at full capacity.

Budget Impact

There is no cost to Council to grant the easements. Council will not be receiving compensation for the grant of the easements as the easements are required to service The Art House development on Council land.

GOVERNANCE AND POLICY IMPLICATIONS

Lot 1 Section 7 DP 3136 has an area of approximately 1,010 sq m and is zoned B3 Commercial Core and is classified as Operational Land. There is no impediment to the grant of the easements by Council.


Proposed Grant of Easement for Electricity Purposes to AusGrid at Wyong (contd)



- EASEMENT FOR ELECTRICITY & OTHER PURPOSES 2.0m WIDE
- 10.1m RIGHT OF CARRIAGE WAY

CONCLUSION

2.2

Approval is sought to grant an easement for kiosk substation 5.3m x 3.3m, an easement for electricity purposes 2.2m wide and right of carriageway 10.1m wide to AusGrid over Council land at Lot 1 Section 7 DP 3136 at Margaret Street, Wyong and to enter into the AusGrid Deed of Agreement for Easement as land owner.

ATTACHMENTS

1 Affected Area D11651070





		CHECKED
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		DATE
1.400 (A3)	9200 (A1)	13/05/2014
DRAWING NO	A-002	REVISION
		Pro data 12000014

3.1 Approval of 2013/14 Capital Projects to be Continued in 2014/15

TRIM REFERENCE: F2012/01427 - D09305915 MANAGER: Stephen Naven, Chief Financial Officer AUTHOR: Mellissa McKee; Corporate Planning Executive

SUMMARY

This report provides details of the capital projects proposed to be continued in 2014/15 that were originally budgeted for in 2013/2014.

The project continuation requests represent those capital projects that, for a variety of reasons were not completed in 2013/2014. It is a normal part of Council's operations that some projects are not completed by 30 June in any given year and this report seeks to incorporate those projects not completed in 2013/14 into the 2014/15 capital budget by deferring allocations for some current year projects where delays and /or variations are anticipated.

RECOMMENDATION

- 1 That Council <u>approve</u> the proposed capital projects to be continued in 2014/15 as detailed in this report.
- 2 That Council <u>approve</u> the adjustments to the 2014/15 Capital Works budget to accommodate projects continuing from 2013/14 and other emergent initiatives as detailed in this report.

BACKGROUND

At the end of any financial year, there are quite often incomplete capital works projects that require resources in the following year to complete. These capital works are budgeted for within a financial year and there is an expectation that these works will be completed within the scheduled timeframe. Various circumstances at times provide for challenges in completing all scheduled works, and there is often a requirement for these works to be completed in the following financial year.

Funding approval for budgeted projects not completed at the end of any budget year is forfeited unless approval to continue the project and associated budget allocation is granted by Council. In accordance with the Local Government Act and Regulations any recommended change to a Council's budget must be considered and adopted by Council.

Capital projects that were not completed at 30 June 2014 and proposed to be finalised in 2014-15 are listed in **Attachment 1** for Council approval. These projects were budgeted for in 2013-14 and currently have no budget allocated in 2014-15. Funding for these capital projects has been identified from deferrals and savings within the 2014/15 capital program (also identified in Attachment 1). Through effective planning, project management and execution the number of projects continuing in 2014/15 has been kept to a minimum.

CURRENT STATUS

Continuation Projects

Budgeting for the continuation of capital projects that were committed and / or underway but not completed as at 30 June 2014 requires Council approval. The value of proposed continuation projects is \$8.1m and is proposed to be funded by savings and deferrals within Council's 2014/15 capital program. In addition, to offset delays in some 2013/14 projects in the Roads and Drainage a number of 2014/15 projects were bought forward and completed in the final quarter of 2013/14. Therefore the majority of the proposed Roads and Drainage continuation projects were offset by the removal of budget from projects that were bought forward and completed in 2013/14.

Projects proposed to be deferred will either be re-instated in 2014/15 program (via quarterly review) if other savings are identified or included in the 2015/16 capex program.

Emergent Initiatives / Amendments

At the same time as accommodating continuation projects several other changes have been included in this report that relate to emergent capex initiatives, that for expediency are being included in this report, rather than waiting for Quarter 1 Report and budget review that will be presented to Council in November 2014.

Department	Unit	Project	Amount	Comments
Community and Recreation Services	Open Space and Recreation	Design and Construction of Regional Sporting Complex Tuggerah	\$500,000	Original 2014/15 budget included \$500k for this project, funded by grants. Council has secured a \$1m grant for this work and the proposed change is to increase the budget by \$500k – to a total of \$1m fully grant funded.
Property and Economic Development	Property Development	Frank Ballance Park	\$500,000	To commence work on upgrade of Frank Ballance Park, in conjunction with The Art House project.
Infrastructure and Operations	Sewer	Wyong South Sewer Treatment Plant Augmentation Stage 4	(\$4,500,000)	The original 2014/15 budget for this project was \$10m. Delays have been incurred and the timing of the works has been amended. The proposed change to the budget is to align budget with current construction timeframes and deferring \$4.5m to 2015/16. This has allowed other Sewer (including continuation projects) valued at \$2.4m to be accommodated in 2014/15 budget, a net reduction of \$2.1m in Sewer projects.
Total			(\$3,500,000)	

There are three major projects that are proposed to also be amended:

Department	Unit	Continuation Projects	Emergent Initiatives/ Changes	Offsets Identified in 2014/15 program	Net Increase / (Reduction)
General Manager's	Information Management	55,000		(55,000)	-
Community and Recreation Services	Open Space and Recreation	56,858	500,000	(31,858)	525,000
Community and Recreation Services	Community Partnerships and Planning	28,536	-	(28,536)	-
Community and Recreation Services	Customer and Community Relations	27,938	-	(27,938)	-
Property and Economic Development	Property Development	203,000	500,000	-	703,000
Property and Economic Development	Property Management	152,345	-	(880,345)	(728,000)
Infrastructure and	Water	624,491	-	(624,491)	-

A summary of the proposed changes to the 2014/15 capex program by Department is shown in the following table:

THE PROPOSAL

Operations

Operations

Operations

Operations

Total

Infrastructure and

Infrastructure and

Infrastructure and

Sewer

Waterways and

Roads and

Drainage

Asset Management

To adjust Councils 2014/15 Capital Works budget to accommodate changes to Council's capex 2014/15 program from continuation projects and emergent initiatives.

1,779,803

164,485

5,000,897

\$8,093,353

(4,500,000)

(3,500,000)

-

-

640,000

(164, 485)

(5,000,897)

(6, 173, 550)

(2,080,197)

(1,580,197)

-

OPTIONS

Option 1 – That Council approve the changes to the 2014/15 capital works program to accommodate projects continuing from 2013/14 and other emergent initiatives as detailed above (recommended).

Option 2 – that Council not approve the continuation of capital projects which could lead to contractual disputes and incomplete service delivery to the community.

STRATEGIC LINKS

Wyong Shire Council Strategic/ Annual Plan

Each capital continuation project was approved by Council for inclusion in the 2013/14 annual budget.

Budget Impact

The proposed reductions to the 2014/15 capex program total \$1.6m, which will result in a revised annual capex budget of \$98.5m.

CONSULTATION

All departments were consulted and involved in the preparation of this report.

CONCLUSION

This report seeks to gain Council approval for the continuation of capital projects in 2014/15 that were not completed by 30 June 2014 and amendments to budgets for 3 major emergent capex projects. **Attachment 1** lists the individual projects and adjustments proposed to be made to the 2014/15 capital budget.

ATTACHMENTS

1 Proposed Changes to 2014/15 Capex Program D11560635

Project No	. Unit	Product	Project Description	Proposed	C = Continued	1 Comments
				Variation + = increas	Project e E = Emegent	
				- = decreas	-	
01 - Gener	al Managers Department		Sub To	s s	O= Offset	
	· ·				Ĩ	
16032	01.03 - Information Management	01.03.01.01 - Corporate Applications	TRIM Integration Upgrade	25,00	o c	Continued from 2013/14.
16180	01.03 - Information Management	01.03.01.01 - Corporate Applications	Customer Request Management (CRM) Additional Functionality	30,0	o c	Continued from 2013/14.
16670	01.03 - Information Management	01.03.01.01 - Corporate Applications	Forms Development SharePoint	(15,00	0) O	Offset project for continuation works. This work able to be accommodated in other existing budgets.
16671	01.03 - Information Management	01.03.01.01 - Corporate Applications	eRecruitment Additional Functionality	(40,00	D) O	Offset project for continuation works. This work able to be accommodated in other existing budgets.
03 - Comm	unity and Recreation Services Department		Sub To	tal 525,0	0	bougers.
16415	03.01 - Open Space and Recreation	03.01.02.01 - Planning and Design of Open Space	Design and Construction of Regional Sporting Complex Tuggerah	500,0	ю е	Fully Grant funded
16462	03.01 - Open Space and Recreation	and Recreational Areas 03.01.02.02 - Recreational Infrastructure	Tennis Court Resurfacing Wyong	25,0	o c	Continued from 2013/14.
16523	03.01 - Open Space and Recreation	03.01.02.02 - Recreational Infrastructure	Relocate Lake Haven Skatepark	13,6	io c	Fully Grant funded Continued from 2013/14.
16633	03.01 - Open Space and Recreation	03.01.02.02 - Recreational Infrastructure	Main Pump in Plant Room Wyong Pool	(18.25	B) O	Offset project for continuation works.
16635	03.01 - Open Space and Recreation	03.01.02.02 - Recreational Infrastructure	The Entrance Ocean Baths	(13,60	0) 0	Offset project for continuation works.
15341	03.01 - Open Space and Recreation	03.01.02.03 - Surf Club Partnerships	Lifeguard Tower - Lakes Beach	18,2	58 C	Continued from 2013/14.
16216	03.02 - Community Partnerships and Planning	03.02.02.01 - Childcare	Tom Stone Care & Education Outdoor Area	2,5	6 C	Works deferred in 2013/14 to obtain best tendered price. Continued from 2013/14.
15786	03.02 - Community Partnerships and Planning	03.02.04.01 - Community Infrastructure	Community Facilities Renewal Program	(28,53	5) O	Offset project for continuation works.
16436	03.02 - Community Partnerships and Planning	03.02.04.01 - Community Infrastructure	Kulnura Floor & Roof - Community Facilities Renewal	12.0	oo c	Continued from 2013/14.
16440	03.02 - Community Partnerships and Planning	03.02.04.01 - Community Infrastructure	Tumbi Hall Disabled Access - Community Facilities Renewal	6,0	oo c	Continued from 2013/14.
16445	03.02 - Community Partnerships and Planning	03.02.04.01 - Community Infrastructure	Wyong Community Centre - Community Facilities Renewal	8,0	o c	Continued from 2013/14.
11188	03.03 - Customer and Community Relations	03.03.02.01 - Library Services	Library Book Purchases	(27,93	B) O	Offset project for continuation works.
16225	03.03 - Customer and Community Relations	03.03.02.01 - Library Services	Local Priority Grant 2013/14	27,9	18 С	Continued from 2013/14. Project unable to be completed in 2013/14.
04 - Prope	rty and Economic Development Department		Sub To	tal (25,00	0)	
15570	04.01 - Property Development	04.01.01.03 - Town Centre Masterplans	Implement Toukley Town Centre Masterplan	10.0	o c	Continued from 2013/14.
16196	04.01 - Property Development	04.01.01.03 - Town Centre Masterplans	Memorial Park The Entrance Design & Documentation	38,0	io c	Continued from 2013/14.
16347	04.01 - Property Development	04.01.01.03 - Town Centre Masterplans	Long Jetty Public Art	32,0	o c	Continued from 2013/14.
16348	04.01 - Property Development	04.01.01.03 - Town Centre Masterplans	Long Jetty Saltwater Creek Wi-Fi	17,0	o c	Continued from 2013/14.
16349	04.01 - Property Development	04.01.01.03 - Town Centre Masterplans	Long Jetty Upgrade Jetties	106,0	oo c	Continued from 2013/14.
16873	04.01 - Property Development	04.01.01.03 - Town Centre Masterplans	Frank Ballance Park	500.0	ю е	Bought forward to complement Art House project.
13856	04.02 - Property Management	04.02.01.01 - Property Management	Land Opposite Woolworths Site - Warnervale	41,0	oo c	Continued from 2013/14.
16044	04.02 - Property Management	04.02.01.01 - Property Management	30 Jack Grant Drive DA and Marketing Offer	12,0	oo c	Continued from 2013/14.
16738	04.02 - Property Management	04.02.01.01 - Property Management	The Entrance Manning Road Land Acquisitions	(703,00	0) 0	Offset project for continuation works.
16039	04.02 - Property Management	04.02.01.05 - Community Environmental Management	Burlington Drive Natural Area Upgrade (Mult: Year Project)	20,72	22 C	Continued from 2013/14. Funded by restricted asset.

Image: Section of the section of th	
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Image: Note of the sector of the se	
16040 94.02 - Property Management 04.02 01.05 - Community Environmental Management Brush Road Fountaindale Natural Area Upgrade (Multi Year Project) 19,352 C Continued from 2013/14. Funded by restricted asset. 16041 94.02 - Property Management 04.02 01.05 - Community Environmental Management Pror Road Ourimbah Natural Area Upgrade (Multi Year Project) 18,821 C C ontinued from 2013/14. Funded by restricted asset. 16458 04.02 - Property Management 04.02 01.06 - Civic Centre Automatic Doors In Atrium 550 C Continued from 2013/14. 16514 04.02 - Property Management 04.02 01.06 - Civic Centre Disabled Toilet Level 4 19,900 C Continued from 2013/14. 16203 04.02 - Property Management 04.02 01.07 - Bush Fire Protection AP2 Upgrades AP2 Upgrades 20,000 C Continued from 2013/14.	
Nanagement 04.02 - Property ManagementManagement 04.02 01.05 - Community Environmental ManagementPyor Road Qurimbah Natural Area Upgrade (Multi Year Project)18.821CFunded by restricted asset. Continued from 2013/14.1645804.02 - Property Management04.02 01.06 - Civic CentreAutomatic Doors In Atrium550CContinued from 2013/14.1651401.02 - Property Management04.02 01.06 - Civic CentreDisabled Toliet Level 419.900CContinued from 2013/14.1620304.02 - Property Management04.02 01.07 - Bush Fire ProtectionAPZ UpgradesAPZ Upgrades20.000CContinued from 2013/14.	
16041 04.02 - Property Management 04.02 01.05 - Community Environmental Management Pryor Road Qurimbah Natural Area Upgrade (Multi Year Project) 18.821 C Continued from 2013/14. 16458 04.02 - Property Management 04.02 01.06 - Civic Centre Automatic Doors In Atrium 550 C Continued from 2013/14. 16514 04.02 - Property Management 04.02 01.06 - Civic Centre Disabled Toilet Level 4 19,900 C Continued from 2013/14. 16203 04.02 - Property Monagement 04.02 01.07 - Bush Fire Protection AP2 Upgrades AP2 Upgrades 20.000 C Continued from 2013/14.	
1645804.02 - Property ManagementManagementAutomatic Doors In Atrium550CFunded by restricted asset.1651404.02 - Property Management04.02 01.06 - Civic CentreDisabled Tollet Level 419.900CContinued from 2013/14.1620304.02 - Property Management04.02 01.07 - Bush Fire ProtectionAP2 Upgrades20.000CContinued from 2013/14.	
16458 04.02 - Property Management 04.02 01.06 - Civic Centre Automatic Doors In Atrium 550 C Continued from 2013/14. 16514 01.02 - Property Management 04.02 01.06 - Civic Centre Disabled Tollet Level 1 19,900 C Continued from 2013/14. 16203 04.02 - Property Management 04.02 01.07 - Bush Fire Protection APZ Upgrades 20,000 C Continued from 2013/14.	
16514 01.02 - Property Management 04.02 01.06 - Clvic Centre Disabled Toilet Level 4 19,900 C Continued from 2013/14. 16203 04.02 - Property Management 04.02 01.07 - Bush Fire Protection AP2 Upgrades 20.000 C Continued from 2013/14.	
16203 04.02 - Property Management 04.02.01.07 - Bush Fire Protection APZ Upgrades 20.000 C Continued from 2013/14.	
16203 04.02 - Property Management 04.02.01.07 - Bush Fire Protection APZ Upgrades 20.000 C Continued from 2013/14.	
16172 04.02 - Property Management 04.02.02.01 - Denote Evel Charmbasen Pavement Management Plan Long letty (177.345) 0 Offset project for continuation works	
05 - Infrastructure and Operations Department Sub Total (2,080,197)	
16231 05.01 - Water and Sever 05.01 01.01 - Water Pump Stations WPS02 & WPS11 Improvement Works JWS (60,000) O Reduced to accommodate continuation projects. Nil net	effect for Water Projects and within
IPART determination limits	
16387 05.01 - Water and Sever 05.01.01.01 - Water Pump Stations Switchboard for WPS 04 35,000 C Continued from 2013/14.	
Adjustment to Water Capex Program for continuation pro	ojects - nil net effect for Water
16396 05.01 - Water and Sever 05.01.01.01 - Water Pump Stations Replace Klosk at WPS 05 60,000 C Continued from 2013/14.	
16396 05.01 - Water and Sewer 05.01.01.01 - Water Pump Stations Replace Kiosk at WPS 05 60,000 C Continued from 2013/14. Adjustment to Water Capex Program for continuation pre- Adjustment to Water Capex Program for continuation pre- Adjustment to Water Capex Program for continuation pre-	alasta all act offert for Ulater
Applistment to visiter tapes reprint or continuation private Application of the second	ojects - nil net effect for water
16621 05.01 - Water and Sewer 05.01 01.01 - Water Pump Stations Design, Construct, Install Shelter and Interpretive Signage at WPSIA 491 C Continued from 2013/14.	
Adjustment to Water Capex Program for continuation pr	rojects - nil net effect for Water
Projects and within IPART determination limits	ojeco materior materi
16868 05.01 - Water and Sever 05.01.01.01 - Water Pump Stations JWS WPS11 Improvement Works 60.000 C Continued from 2013/14.	
Adjustment to Water Capex Program for continuation pre	ojects - nil net effect for Water
Projects and within IPART determination limits	
12442 05.01 - Water and Sewer 05.01 01.02 - Water Reticulation Mains Water Trunk Mains Warnervale Town Centre 100.000 C Continued from 2013/14.	
Adjustment to Water Capex Program for continuation pro	ojects - nil net effect for Water
Projects and within IPART determination limits	
13908 05.01 - Water and Sewer 05.01.01.02 - Water Reticulation Mains Water Meter refurbishment program (290,000) O Reduced to accommodate continuation projects. Nil net	effect for Water Projects and within
IPART determination limits	
14603 05.01 - Water and Sever 05.01 01.02 - Water Reticulation Mains Prepaid Miscellaneous Water Services 50.000 O Adjustment to Water Capex Program for continuation pre-	relasts oil pot effect for Water
Visual - water and sever USULV2 - water reductiation mans repaid intocenances Partices 30,000 0 Pages register to visual approximation function adult pro- Projects and visual reductive reductiation mans repaid intocenances and reductive reduction of the register of the reductive reduct	ojects - hil net effect for water
Enders and which teles reaction and second and the second and s	
14837 05.01 - Water and Sever 05.01 01.02 - Water Reticulation Mains Mains Adjustments - Roads and Drainage (470,061) 0 Reduced to accommodate continuation projects. Nil net	effect for Water Projects and within
IPART determination limits	
15794 05.01 - Water and Sever 05.01 01.02 - Water Reticulation Mains Mardi Warnervale Trunk Main Preconstruction 130,000 0 Adjustment to Water Capex Program for continuation pre	ojects - nil net effect for Water
Projects and within IPART determination limits	
16236 05.01 - Water and Sewer 05.01 01.02 - Water Reticulation Mains Water Model of Reticulation 30,000 C Continued from 2013/14.	
Adjustment to Waler Capex Program for continuation pro	ojects - nil net effect for Water
Projects and within IPART determination limits	- K M D
16069 05.01 - Water and Sewer 05.01 01.03 - Water Reticulation Reservoirs Chlorination of Water Supply for Blue Tongue Brewery (100,000) O Reduced to accommodate continuation projects. Nil net of the Control of the Control of Contr	effect for water projects and within
IPART determination limits	
16239 05.01 - Water and Sever 05.01 01.03 - Water Reticulation Reservoirs Water Telemetry & Communications 2013-14 (100,000) O Reduced to accommodate continuation projects. Nil net	effect for Water Projects and within
USUS 0502 - Water and Sever 0502 04:00 - Water Reticulation Reservoirs Chaminatic data and Sever 0502 04:00 - Water Reticulation Reservoirs Projects Immarc	states of the regists and within
I PALL VECETIMINUM LITILS	
16610 05.01 - Water and Sever 05.01 01.03 - Water Reticulation Reservoirs SCADA Network Upgrade 100,000 C Continued from 2013/14.	
Adjustment to Water Capex Program for continuation pre	rojects - nil net effect for Water
Projects and within IPART determination limits	
15797 05.01 - Water and Sever 05.01 01.04 - Water Treatment Plants Mardi WTP Process Improvements Line and Chlorine Dosing Facilities 60,000 C Continued from 2013/14.	
Adjustment to Water Capex Program for continuation pre	ojects - nil net effect for Water
Projects and within IPART determination limits	

Project No.	. Unit	Product	Project Description	Proposed	C = Continued	Comments
1,			,	Variation	Project	
				+ = increase	E = Emegent	
				- = decrease	Initiative	
1				s	O= Offset	
16230	05.01 - Water and Sewer	05.01.01.04 - Water Treatment Plants	JWS Water Quality Strategy	150,000		Adjustment to Water Capex Program for continuation projects - nil net effect for Water
						Projects and within IPART determination limits
16714	05.01 - Water and Sewer	05.01.01.04 - Water Treatment Plants	JWS WTP Process Improvements	(100,000)	0	Reduced to accommodate continuation projects. Nil net effect for Water Projects and within
						IPART determination limits
16715	05.01 - Water and Sewer	05.01.01.04 - Water Treatment Plants	JWS Sludge Disposal System	(150,000)	0	Reduced to accommodate continuation projects. Nil net effect for Water Projects and within
				,		IPART determination limits
16857	05.01 - Water and Sewer	05.01.01.04 - Water Treatment Plants	Water Treatment Plant Security	44,000	c	Continued from 2013/14.
						Adjustment to Water Capex Program for continuation projects - nil net effect for Water
16858	05.01 - Water and Sewer	05.01.01.04 - Water Treatment Plants	Una se de serie de la companya de la	35.000		Projects and within IPART determination limits
16858	05.01 - Water and Sewer	05.01.01.04 - Water Treatment Plants	Upgrade existing crane within Mardi WTP Pipe Gallery	35,000	c	Continued from 2013/14. Adjustment to Water Capex Program for continuation projects - nil net effect for Water
						Projects and within IPART determination limits
16863	05.01 - Water and Sewer	05.01.01.04 - Water Treatment Plants	CO2 Inlet Dosing Mardi WTP	80,000	c	Continued from 2013/14.
						Adjustment to Water Capex Program for continuation projects - nil net effect for Water
						Projects and within IPART determination limits
13743	05.01 - Water and Sewer	05.01.01.05 - Joint Water Supply Admin &	Water Pump Station 17 Ourimbah	20,000	c	Continued from 2013/14.
		Headworks				Adjustment to Water Capex Program for continuation projects - nil net effect for Water
16099	05.01 - Water and Sewer	05.01.01.05 - Joint Water Supply Admin &	WSC Contribution to GCC for Joint Water Capital Projects	245,570	0	Projects and within IPART determination limits Adjustment to Water Capex Program for continuation projects - nil net effect for Water
10033	05.01 - Water and Sewer	Headworks	Hise contribution to See for Joint Water capital Projects	243,370	Ĩ	Projects and within IPART determination limits
						rigees and within a rist determination minus
15080	05.01 - Water and Sewer	05.01.01.06 - Dams and Weirs - Catchments	Mardi Dam Contingency Works	10.000	0	Adjustment to Water Capex Program for continuation projects - nil net effect for Water
						Projects and within IPART determination limits
16229	05.01 - Water and Sewer	05.01.01.06 - Dams and Weirs - Catchments	Mardi Dam - Road Repairs and upgrade of fire trails	60,0 0 0	0	Adjustment to Water Capex Program for continuation projects - nil net effect for Water
						Projects and within IPART determination limits
15806	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	Design and Document Augmented SPS WS11 at Wyong	550,000	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
		estation content only stations				primarily due to timing of Wyong South STP Augmentation.
16275	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	TO07 - Renewal	67	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
16376	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	SPS BB1 Replacement of Kiosk	2,107	c	primanly due to timing of Wyong South STP Augmentation. Continued from 2013/14.
105/0	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	SPS ODT Replacement of Riosk	2,107		Adjustment to Sever Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16378	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	Replacement of Wet Well Discharge Rising Main	20,000	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16379	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	Upgrade the Foundations at SPS CH10	18,000	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects \$2.1m net reduction primarily due to timing of Wyong South STP Augmentation.
16384	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	SPS TO01 refurbishment	100,000	c	Continued from 2013/14.
					-	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16386	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	Obtain Spare Pump for SPS WS07	15,000	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
16399	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	SPS WS29 Scada	3,595	c	primarily due to timing of Wyong South STP Augmentation. Continued from 2013/14.
20335	And a marter give sewer	esteration - sewer Pump stations	ar a maca addad	3,395		Adjustment to Sever Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16422	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	BB08 Diesel Fump Investigation & Design	170,000	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16434	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	Well Transducers	19,020	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction primarily due to timing of Wyong South STP Augmentation.
		1				primarily due to timing of Wyong South STP Augmentation.

Project No.	Unit	Product	Project Description	Proposed	C = Continued	Comments
				Variation	Project	
				+ = increase	E = Emegent	
				- = decrease	Initiative	
16622	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	Reflux and Isolation Valves in GW02 Valve Pit	S 1.014	O= Offset C	Continued from 2013/14.
16622	05.01 - Water and Sewer	US.01.02.01 - Sewer Pump Stations	Keriux and Isolation Valves in GW02 Valve Pit	1,014		Adjustment to Sever Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16710	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	SPS 87 Electrical and Mechanical	90,000	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
		-				primarily due to timing of Wyong South STP Augmentation.
16720	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	Bateau Bay 11 SPS and Rising Main	(50,000)	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16721	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	SPS B10 SPS and Rising Main	(120,000)	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
		osistictict server any stations		(110,000)		primarily due to timing of Wyong South STP Augmentation.
16870	05.01 - Water and Sewer	05.01.02.01 - Sewer Pump Stations	Sewer pump fleet renewal and refurbishment	500,000	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
14708	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Wyong South STP Augmentation	(10,000,000)	E	primarily due to timing of Wyong South STP Augmentation.
14/08	05.01 - Water and Sever	05.01.02.02 - Sewer Treatment Plants	wyong south STP Augmentation	(10,000,000)	- E	New project set up for Stage 4. see project 16840 below. Project cost reduced in 2014/15 as delays have been incurred.
						ueaya nave been meanted.
15170	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Install Gas Bell In The Existing Digestors At TSTP	20,000	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
15993	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	CHSTP Land Clearing Activity	(125,000)	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16003	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Upgrade Inlet Works and Associated Works at Gwandalan STP	115.000	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16254	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Rectify leaking sludge lagoon at Toukley STP	(400,000)	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16392	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Replace Forrers Pump in Wet Weather Pond at Wyong South STP	30,000	c	Continued from 2013/14.
	volut mater and sever	osoziaziaz seren nedenen nuno	replete Forreis Fullip in thet meaner Ford at Hyong soon sin			Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16503	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	WS08 Pump and Valve Refurbishment	20,000	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
16504	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	CHTMI Descent Chiefe Declasser	20.000	c	primarily due to timing of Wyong South STP Augmentation.
10304	05.01 - Water and Sever	05.01.02.02 - Sewer Treatment Plants	CHTW Decant Skirts Replacement	20,000		Continued from 2013/14. Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16544	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	BB STP Heat Exchanger Renewal	20,000	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16616	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Replace Three Motors Gas Compressors at Bateau Bay Treatment Works	7,000	c	Continued from 2013/14.
						Adjustment to Sewer Capex Program for continuation projects \$2.1m net reduction primarily due to timing of Wyong South STP Augmentation.
16702	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Gwandalan STP Switchroom Computer Flooring	(40,000)	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16703	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Gwandalan STP Switchroom Roof Repairs	(20,000)	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16705	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Mannering Park STP Wet Weather Pond Embankment	(20,000)	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
			g,			primarily due to timing of Wyong South STP Augmentation.
16706	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Toukley STP Humus Tank Overhaul	(15,000)	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
						primarily due to timing of Wyong South STP Augmentation.
16707	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Toukley Outfall Shaft	(30,000)	•	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
10/0/	VS/V1 - Water dirti Sewer	03.02.02.02 - Sewer Treatment Plants	Touriey Outlan Shart	(30,000)	ľ	primarily due to timing of Wyong South STP Augmentation.
						processly use to timing or regardly added on redginchications
		•				·

Project No	. Unit	Product	Project Description	Proposed	C = Continued	Comments
				Variation	Project	
				+ = increase - = decrease	E = Emegent Initiative	
				s	O= Offset	
16712	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Wyong South STP Embankment Protection	10,000	0	Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction primanly due to timing of Wyong South STP Augmentation.
16833	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Repair of Damaged Trickling Filter at Toukley Sewage Treatment Plant	40.000	c	Continued from 2013/14. Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
16840	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Wyong South STP Augmentation Stage 4	5,500,000	E	primarily due to timing of Wyong South STP Augmentation. New project set up for Stage 4. Project cost reduced in 2014/15 as delays have been incurred.
16855	05.01 - Water and Sewer	05.01.02.02 Sewer Treatment Plants	BB STP PST Slip Rings	7,000	c	Continued from 2013/14. Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
16856	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Sewage Treatment Plant Security	100,000	c	primarily due to timino of Wyong South STP Augmentation. Continued from 2013/14. Adjustment to Sever Capex Program for continuation projects - \$2.1m net reduction
16859	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Toukley STP Digester No. 1 Boiler	80,000	c	primarily due to timine of Wyong South STP Augmentation. Continued from 2013/14. Adjustment to Sever Capex Program for continuation projects - \$2.1m net reduction
16862	05.01 - Water and Sewer	05.01.02.02 - Sewer Treatment Plants	Toukley STP strategy	150,000	c	primarily due to timing of Wyong South STP Augmentation. Continued from 2013/14. Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
12048	05.01 - Water and Sewer	05.01.02.03 - Sewer Mains	Warnervale Sewerage Infrastructure	270,000	c	primarily due to timine of Wyong South STP Augmentation. Continued from 2013/14. Adjustment to Sewer Capex Program for continuation projects 52.1m net reduction
14367	05.01 - Water and Sewer	05.01.02.03 - Sewer Mains	Renewal of Sewer Manholes various locations	100.000	o	primarily due to timing of Wyong South STP Augmentation. Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction primarily due to timing of Wyong South STP Augmentation.
15808	05.01 - Water and Sewer	05.01.02.03 - Sewer Mains	T6 Rising Main	860,000	0	Continued from 2013/14. Adjustment to Sever Capex Program for continuation projects - \$2.1m net reduction
15809	05.01 - Water and Sewer	05.01.02.03 - Sewer Mains	South Tacoma Low Pressure System	(250,000)	o	primarily due to timing of Wyong South STP Augmentation. Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction primarily due to timing of Wyong South STP Augmentation.
15812	05.01 - Water and Sewer	05.01.02.03 - Sewer Mains	B14 Rising Main Design	52,0 0 0	c	Continued from 2013/14. Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction
16245	05.01 - Water and Sewer	05.01.02.03 - Sewer Mains	Inspection of critical sewer mains & replacement of high risk mains	100,000	o	primarily due to timing of Wyong South STP Augmentation. Adjustment to Sewer Capex Program for continuation projects - \$2.1m net reduction primarily due to timing of Wyong South STP Augmentation.
16210	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Gross Pollutant Traps-remove and replace (split into individual projects)	(1,703,416)	0	Bulk \$2m split below into individual projects.
16354	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Woongarrah Drainage Channel Works	21,600	c	Continued from 2013/14.
16358	05.02 Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Liamena Street GPT	390.000		Individual project split from \$2m allocated to GPT program
16361	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Sonoma Rd GPT Budgewoi	200,000		Individual project split from S2m allocated to GPT program
16362 16363	05.02 - Waterways and Asset Management 05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program 05.02.02.02 - Estuary Management Program	Lucinda Avenue GPT Bryant Drive GPT	8,663		Continued from 2013/14. Continued from 2013/14.
16364	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Shaw Street GPT	45,099		Continued from 2013/14.
16457	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	The Entrance Sea Wall Renewal	40,000		Continued from 2013/14.
16776	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Yaralla Rd Gross Pollution Trap, Toukley	100,000	0	Individual project split from 52m allocated to GPT program
16777	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Scenic Dr GPT Budgewoi	237,000	o	Individual project split from \$2m allocated to GPT program
16828	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Myrtle Brush Park Gross Pollution Trap, Berkeley Vale	200,000	0	Individual project split from \$2m allocated to GPT program

Project No.	Unit	Product	Project Description	Proposed	C = Continued	Comments
				Variation + = increase	Project E = Emegent	
				- = decrease	-	
16829	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Erin Ave Gross Pollution Trap. Berkeley Vale	S 100,000	O= Offset	Individual project split from \$2m allocated to GPT program
16830	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Canton Beach Rd Gross Pollution Trap, Canton Beach	100,000	0	Individual project split from \$2m allocated to GPT program
16831	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Crossingham St Gross Pollution Trap, Canton Beach	120,000	0	Individual project split from \$2m allocated to GPT program
16834	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Lakedge Ave Channel Upgrade, Berkeley Vale Channel	60,000	0	Individual project split from \$2m allocated to GPT program
16835	05.02 - Waterways and Asset Management	05.02.02.02 - Estuary Management Program	Oleander St Gross Pollution Trap upgrade, Canton Beach	60,000	o	Individual project split from S2m allocated to GPT program
15573	05.02 - Waterways and Asset Management	05.02.02.03 - Lake Operations	Lake Macquarie-Stormwater Levy	(180,000)	o	Allocated to specific project (see project 16832 below).
16832	05.02 Waterways and Asset Management	05.02.02.03 Lake Operations	Winbin Cres Gross Pollution Trap, Gwandalan	180,000	o	Individual project for Lake Macquarie catchment
15274	05.02 - Waterways and Asset Management	05.02.03.01 - Emergency Services	Rural Fire Service (RFS) -Berkeley Vale Station-Toilet block - grant funded	11,860	c	Continued from 2013/14.
15275	05.02 - Waterways and Asset Management	05.02.03.01 - Emergency Services	RFS-Brigade Stations ADSL- grant funded	12,000	c	Continued from 2013/14.
15576	05.02 - Waterways and Asset Management	05.02.03.01 - Emergency Services	Bushfire Vehicles and Capital	(28,069)	o	Offset project for continuation works.
16004	05.02 - Waterways and Asset Management	05.02.03.01 - Emergency Services	Gwandalan RFS Building Renewal - grant funded	4,209	c	Continued from 2013/14.
13905	05.03 - Roads and Drainage	05.03.01.01 - Construction	Preparation of Design & Estimates for s94 Projects	1,280	c	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit
15150	05.03 - Roads and Drainage	05.03.01.01 - Construction	Hume Blvd Killarney Vale Road Pavement Renewal	750,000	c	 - nil net effect. Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit
15792	05.03 - Roads and Drainage	05.03.01.01 - Construction	The Ridgeway Tumbi Umbi	792,000	c	 - nil net effect. Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit
16155	05.03 - Roads and Drainage	05.03.01.01 - Construction	Berkeley Road	500.000	c	 - nil net effect. Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit
16159	05.03 - Roads and Drainage	05.03.01.01 - Construction	Panorama Ave Hobson Rd Charmhaven - Upgrade	891,728	s c	 - nil net effect. Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit
16168	05.03 - Roads and Drainage	05.03.01.01 - Construction	Ocean Street and Ourringo Street Budgewoi - Blackspot	623	c	 - nil net effect. Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit
16262	05.03 Roads and Drainage	05.03.01.01 Construction	Moala Parade Charmhaven Pavement Renewal BLK 1 4	20,436	i c	 - nil net effect. Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit
16281	05.03 - Roads and Drainage	05.03.01.01 - Construction	Cornish Avenue Killamey Vale Pavement Renewal BLK 1	(310,000)	o	- nil net effect. Completed in 2013/14.
16292	05.03 - Roads and Drainage	05.03.01.01 - Construction	Kanangra Dr Gwandalan Pavement Renewai	2,022	2 C	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit
16293	05.03 - Roads and Drainage	05.03.01.01 - Construction	Victoria Street The Entrance Road Pavement Renewal BLK 1	(100,000)	o	nil net effect. Completed in 2013/14.
16294	05.03 - Roads and Drainage	05.03.01.01 - Construction	Peters Lane Wyong Pavement Renewal BLK 1	(80,000)	o	Completed in 2013/14.
16295	05.03 - Roads and Drainage	05.03.01.01 - Construction	Florence Ave Tumbi Umbi Road Pavement Renewal BLK 1	(75,000)	o	Completed in 2013/14.
16296	05.03 - Roads and Drainage	05.03.01.01 - Construction	Fravent Street Toukley Road Pavement BLK 5	(50,000)	o	Completed in 2013/14.
16743	05.03 - Roads and Drainage	05.03.01.01 - Construction	Lowana Avenue. Pavement renewal program 2014/15	(80,000)	0	Deferred as requires major works
16785	05.03 - Roads and Drainage	05.03.01.01 - Construction	Blenheim Road Upgrade 2014/15	(1,200,000)	o	Defer construction until 2015/16.
16792	05.03 - Roads and Drainage	05.03.01.01 - Construction	Gascoigne Avenue Gorokan Road Upgrade 2014/15	(380,000)	0	Defer construction until 2015/16.
16796	05.03 - Roads and Drainage	05.03.01.01 - Construction	Goorama Avenue San Remo Stage 3	(450,000)	0	Cost estimate lower than budgeted.
16821	05.03 - Roads and Drainage	05.03.01.01 - Construction	Lauffs Lane Wyong Creek 2014/15	(150,000)	o	Completed in 2013/14.
16838	05.03 - Roads and Drainage	05.03.01.01 - Construction	Stinsons Lane Yarramalong Road Upgrade 2014/15	11,728	c	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit - nil net effect.

Project No.	Unit	Product	Project Description	Proposed	C = Continued	Comments
				Variation	Project	
				+ = increase	E = Emegent	
				- = decrease	Initiative	
16841	05.03 - Roads and Drainage	05.03.01.01 - Construction	Hiawatha Rd Woongarrah Renewal	S 29.000	O= Offset C	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit
10041	05.05 - Hoads and Drainage	05.05.01.01 - Consuderion	nawauta ku woongartan kenewar	29,000		- nil net effect.
14684	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Land Acquisitions Drainage	(50,000)	•	Will re-instate if required during 2014/15.
15207	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Guides Close Dr	(38,885)	•	Completed in 2013/14.
15209	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Wyong CBD STG 2 North Rd to Hardware Ln	540,577	c	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit - nil net effect,
16301	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Berkeley Rd Glenning Valley Drainage	5,820	c	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit - nil net effect.
16304	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Panorama Avenue/Hobson Avenue Charmhaven Drainage	630,000	c	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit - nil net effect.
16309	05.03 Roads and Drainage	05.03.01.05 Drainage Construction	Darri Road Wyongah Drainage	750,000	c	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit - nil net effect.
16310	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Thompson Rd Toowoon Bay Drainage	217	c	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit - nil net effect.
16313	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Gascoigne Avenue Gorokan Drainage	(220,000)	•	Defer construction until 2015/16.
16314	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Network Rehab Drainage	(117,729)	•	Will re-instate if required during 2014/15.
16797	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Belmoral Drive Gorokan Drainage 2014/15	(200,000)	•	Defer construction until 2015/16.
16803	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Killarney Vale Hume Boulevard Stormwater Drainage and Road Upgrade 2014/15	100,000	•	Cost estimate higher than budgeted.
16804	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Long Jetty Drainage Renewal Program 2014/15	(150,000)	0	Deferred.
16805	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	The Entrance Drainage Renewal Program 2014/15	(150,000)	•	Deferred.
16812	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Gwandalan Drainage Renewal 2014/15	(200.000)	0	Deferred.
16814	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Lilo Avenue Budgewoi Drainage 2014/15	(150,000)	0	Deterred.
16815	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Kanwal Phyllis Avenue Stormwater Drainage and Road Upgrade 2014/15	(200,000)	•	Deferred.
16816	05.03 Roads and Drainage	05.03.01.05 - Drainage Construction	Gwandalan Quinalup Street Stormwater Drainage Upgrade 2014/15	(50,000)	0	Cost estimate lower than budgeted.
16817	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Lake Munmorah Terence Avenue Stormwater Drainage 2014/15	(200,000)	•	Deferred.
16819	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	Blenhiem Rd Berkeley Vale Drainage 2014/15	(220,000)	•	Defer construction until 2015/16.
16820	05.03 - Roads and Drainage	05.03.01.05 - Drainage Construction	San Remo Weonga Place Stormwater Drainage 2014/15	(80,000)	0	Deferred.
15064	05.03 - Roads and Drainage	05.03.02.01 - Local Roads	Footbridges	45,466	c	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit - nil net effect.
16162	05.03 - Roads and Drainage	05.03.02.01 - Local Roads	Footbridge Renewal	30,000	c	Continued from 2013/14 offset by deferrals of other projects within Roads and Drainage Unit – nii net effect.
16500	05.03 - Roads and Drainage	05.03.02.03 - Footpaths and Shared Pathways Works	Picnic Point Shared Pathway	(199,283)	0	Completed in 2013/14.

3.2 Amendments to Development Contribution Plans

TRIM REFERENCE: F2004/00571 - D10198914 MANAGER: Steven Mann, Manager AUTHOR: Sharron Colquhoun; Contributions Officer

SUMMARY

A number of amendments to Council's Contributions Plans are proposed. These include:

- 1 Amending the Contributions Catchment Map in the Wyong Contributions Plan to include the rural area within and adjacent to the Wyong Social District and the removal of areas that are now included in other plans.
- 2 Amending the Budgewoi Contributions Plan in respect of the Vincent Close road construction works to reflect the revised cost estimate and a more accurate apportionment.
- 3 Amending the Contributions Catchment Map in the San Remo Contributions Plan to rectify an anomaly in relation to the district catchment map.

RECOMMENDATION

- 1 That Council <u>exhibit</u> the proposed amendments in accordance with Clause 28 of Part 4 of the Environmental Planning and Assessment Regulations 2000.
- 2 That Council <u>adopt</u> the proposed amendments subject to no objections being received as a result of the public exhibition.

AMENDMENTS

A number of amendments have been identified that are considered should be addressed prior to the completion of a more thorough review of the Contributions Plans.

Details of the proposed amendments that apply to each plan are outlined in the following sections:

AMENDMENT 1 – WYONG CONTRIBUTIONS PLAN

The following amendments are proposed to the Wyong Contributions Plan:

1. Inclusion of the rural area within the Wyong Social District in the Wyong Contribution Plan Catchment.

The rural area within the Wyong Social District, which is immediately to the west of the Motorway, is not currently part of the Wyong Contributions Plan. There is, at present, very little development potential in this area under the current rural zoning. This area has been extensively subdivided and there is unlikely to be any further subdivision potential under the existing rural subdivision provisions.

3.2

Council has, however, received Gateway Determination from the Department of Planning & Environment to proceed with the assessment of a rezoning proposal to enable a 300 lot rural residential/rural village development at the "Old Farm" site at 414 Old Maitland Rd, Mardi.

It is considered that this type of development will generate further demands on Council open space and community facilities, and that it should, if successful, make a contribution towards such facilities.

The proposed amendment to the catchment map will ensure that such a contribution can be levied.

The contributions that will apply to development within the proposed additional catchment area are as follows:

Contribution Type	Contribution per Lot or Development Unit
Wyong Plan - Community Facilities Land	\$1,008
Wyong Plan - Community Facilities	\$3,532
Wyong Plan - Open Space Embellishment	\$3,212
Shire Wide Infrastructure, Services & Facilities	\$1,024
Total	\$8,776

Note : DU (Dwelling Unit) is the basic unit used for planning purposes under the Wyong Development Contributions Plan, and is defined as a dwelling with an occupancy rate of 3.2 persons. This is the same occupancy rate applied to single allotments in the Wyong District.

Without the amendment the subject rural residential development will only be subject to the \$1,024 per lot Shire Wide Contribution under Council's Shire Wide Development Contributions Plan.

Given the rural/residential characteristics of the proposed development, it is anticipated that some open space may be able to be provided on-site. It is also considered that any possible on-site credits for open space can be assessed by Council through the consent process without the need for a VPA.

It should also be noted, that contributions would be payable in respect of new secondary dwellings proposals in the additional areas proposed to be included in the Wyong District, consistent with the remainder of the District. The contribution will be approximately \$3,100 per secondary dwelling (based on secondary dwellings comprising 0.35 of a development unit).

2. Removal of North Wyong Industrial & South/East Wadalba precincts

It is proposed to remove the North Wyong Industrial Estate and the South/East Wadalba areas from the Wyong Development Contributions Plan, as they are now included in the Wadalba, Woongarrah & Hamlyn Terrace Development Contributions Plan.

3. Correction to Wyong District Boundary

The Wyong Development Contributions Plan includes road works contributions for land in the vicinity of Hue Hue Road, Jilliby, notwithstanding that this area is technically outside the Wyong Social District. Further, the area is not shown on the catchment map in the Plan.

It is proposed to include these areas in the Wyong District map. As with the rural area proposed to be included in the Wyong District Catchment map, this Hue Hue Road area also has little if any development potential under the current rural zoning. The impact of including this area in the District Catchment Map will be that new secondary dwellings proposals will be subject to \$3,100 in open space and community facility contributions consistent with the remainder of the District.

Map showing the current boundary and the revised amended boundary for the Wyong District Contributions Plan Area:



AMENDMENT 2 – BUDGEWOI DEVELOPMENT CONTRIBUTIONS PLAN

1. Revised costs and apportionment for Vincent Close

Under the Budgewoi Development Contributions Plan there is a scheme to fund the construction of Vincent Close, Buff Point.

The contribution scheme is confined to the cost of constructing a road within the existing western section of the Vincent Close road reserve (107m) that is accessed from Elouera Ave. The road is proposed to be constructed to a 6 m wide standard.

The existing eastern section of the Vincent Close road reserve was constructed by the developer of the adjoining land, with a temporary access to Narambi Road pending the completion of the link through private properties to the western section. This temporary access was established in 1983 and will remain in place until the two sections of Vincent Close are joined.

The two existing sections of Vincent Close are planned to be extended from each end as the private intervening land is progressively developed until they join. Chapter 6.6 of the Wyong Development Control Plan requires any development of the private intervening land to extend Vincent Close with the construction of the road within a dedicated road reserve. The development of these lands is also required to make a contribution towards the construction of the western section under the Budgewoi Development Contributions Plan.

The preparation of a new cost estimate associated with plans to undertake the work in the 2014-15 budget indicates that the current cost estimate in the Plan needs to be reviewed.

A review of the apportionment of the costs under the scheme has also been undertaken, with an adjustment necessary.

The objective of this amendment is to reflect the revised costs, and provide a more realistic assessment of the total development within the scheme.

The current cost estimate in the Plan is \$224,551 and the revised cost estimate is \$282,362, which is a shortfall of \$57,811.

The cost of the current scheme is apportioned over 34 lot/Development Units (3 bedroom houses). It is unclear how this figure was calculated. A review of the development potential of the area taking into consideration the very small lots, indicates it is likely that total development units that will benefit under the scheme will be approximately 25 lots/development units.

The proposed amendment reflecting the revised cost estimate and development potential will see the contribution increase from \$7,387.53 per DU up to \$11,294.48 per DU.

An additional \$8,857 of Section 94 Contributions is also required per lot toward open space, community facilities, Shire-wide facilities and administration.

While it is presumed that it was intended that 100% of the cost of works would be funded by those benefiting from the works, the increased cost and the revised development potential will result in a net deficit for Council. The changes to the scheme will allow the projected deficit to be reduced by \$31,252 to \$106,447. This will be the net subsidy that Council is providing to facilitate development of this area.

	Existing Scheme with Revised Cost	Proposed Changes
Revised Cost of Works	\$282,362	\$282,362
Number of Lots/DUs in Scheme	34	25
Contribution rate per lot/DUs	\$7,388	\$11,294
Approximate undeveloped Lots/DUs	8	8
Contributions collected to date	\$85,559	\$85,559
Future income	\$59,104	\$90,355.84
Total collected or to be collected	\$144,663	\$175,915
Shortfall - to be funded by General Revenue.	\$137,699	\$106,447
Reduction in the deficit resulting from the proposed changes		\$31,252

The changes to the scheme are illustrated in the following table:

3.2

2. Confirmation that dedication for road extension is required free of cost.

Contribution plans can require contributions in the form of cash, works-in-kind or the dedication of land free of cost. It is recommended that the Vincent Close road construction scheme be expanded to reinforce the DCP requirement that the development of land between the western and eastern sections of Vincent Close is required to dedicate land for the extension of Vincent Close at no cost to Council. This is a reasonable requirement given that other property owners have made a similar contribution in the past that allows each subsequent land owner to obtain legal access and develop their land.



Map of Vincent Road, Buff Point, roadworks catchment boundary:

AMENDMENT 3 – SAN REMO CONTRIBUTIONS PLAN

An anomaly has been identified in the mapping contained in the San Remo District Contributions Plan. It has been discovered that when the San Remo District Contributions Plan was updated in August 2010 the boundaries of the San Remo District were inadvertently omitted from the Catchment Map. The catchment map in the current plan only identifies some of the major urban release areas.

The rural areas and some developed urban areas that would have been previously included in the San Remo "District" Catchment are not identifiable from the current catchment map.

While there is a reference in the text within the Plan to the application of open space and community facilities contribution to the "District", the absence of areas on the "District" Catchment map is the cause of confusion and has the potential to cause litigation.

It is important that certainty is provided to the application of contributions, and it is recommended that the mapping anomaly be rectified.

As part of this amendment it is also proposed to provide the addition of a separate map for the San Remo Medium Density and Highview Street residential roads precinct. While this precinct is included in the current plan, it has not been clearly identified by a separate map

3.2

3.2



Map showing the current boundary and the revised amended boundary for the San Remo District Contributions Plan Area:

Amendments to Development Contribution Plans (contd)

STRATEGIC LINKS

3.2

Section 94 contributions relate in some way to most of the objectives under the Community Strategic Plan 2030, in that ultimately they enable Council to deliver facilities and infrastructure.

Wyong Shire Council Strategic/ Annual Plan

The proposed amendments to Wyong, Budgewoi and San Remo District Development Contribution Plans do not have a direct link to the actions under the Wyong Shire Council Strategic Plan. The amendments will assist Council in meeting its revenue target and the financial projections under these plans.

GOVERNANCE AND POLICY IMPLICATIONS

The amendments will improve administration and provide a more accurate and equitable contributions system.

MATERIAL RISKS AND ISSUES

The proposed amendments, in part, will reduce the risk of Council collecting insufficient funds for future identified works and/or meet future demand for services and facilities.

CONCLUSION

The amendments represent a more accurate reflection of costs in relation to future development.

It is recommended that Council endorse the exhibition of the proposed amendments.

ATTACHMENTS

Nil.

3.3 2013-17 Strategic Plan Business Report (Q4)

TRIM REFERENCE: F2012/01427 - D11312891 MANAGER: Stephen Naven, Chief Financial Officer AUTHOR: Kim Futcher; Financial Controller

SUMMARY

This paper reports on Wyong Shire Council's performance progress as measured against the organisation's Strategic Plan for 2013-2017. The report covers the period for the twelve months ended 30 June 2014 (Q4).

RECOMMENDATION

- 1 That Council <u>receive</u> the Q4 Business Report on progress against the 2013-17 Strategic Plan.
- 2 That Council <u>note</u> that Council's Responsible Accounting Officer has declared the financial position of Wyong Shire Council to be satisfactory.

BACKGROUND

The Local Government Act 1993, Chapter 13 Part 3 and the Local Government (General) Regulations 2005, Part 9 Reg 203 requires that Council report quarterly on the organisation's operational performance against the Strategic Plan by way of a Budget Review Statement submitted to Council within two calendar months of the quarter end.

Each year, Council prepares a Strategic Plan incorporating the Four Year Delivery Program and the Annual Plan. Progress is measured against this plan and reported on a quarterly basis in terms of actual financial performance against budget; relevant performance indicators; outcomes of actions; and delivery of major projects.

The Local Government Act requires Council to report on its performance at least every six (6) months on progress with respect to each Principal Activity set out in the Strategic Plan.

The quarterly Business Report is presented in the necessary format and is considered to satisfy both requirements.

CURRENT STATUS

The Q4 Business Report is included as an enclosure and reports on progress against the 2013-2017 Strategic Plan for the full fiscal year to 30 June 2014.

As at 5 August 2014, the interim financial result for 2013/14 (including capital grants and contributions) is a surplus of **\$21.5 million**, favourable by **\$7.9 million** compared to the adopted Q3 full year budget surplus of **\$13.7 million**.

The interim financial result for 2013/14 (excluding capital grants and contributions) is a **surplus of \$5.8 million**, providing a favourable variation of \$4.6 million when compared to the adopted full year budget surplus of \$1.2 million.

Having commenced the year with an original budget deficit of \$2.3 million (before capital income), the 2013/14 result demonstrates continued successful fiscal management and Council's commitment to achieving financial sustainability.

Full year expenditure on Council's capital works program was \$73.4 million and represents 90% of the full year capital budget of \$81.6 million. This is an increase of \$6 million on capital expenditure in 2012-13. It should be noted that the Joint Water Scheme equalisation with Gosford City Council is not yet included. This is expected to add a further \$3.1 million to Council's 2013-14 capital expenditure total which represents Wyong's portion of Joint Water capital projects undertaken by Gosford during 2013-14.

In June 2013, Council was successful in gaining approval from IPART for a Special Rate Variation (SRV), providing an increase to General Rates of 6.9% per year for 4 years, commencing 2013-14. In accordance with the IPART approval, the additional rate income must be used to reduce the \$130 million infrastructure backlog.

Council allocated the funding to projects in accordance with its Asset Management Strategy. SRV expenditure in 2013-14 totalled \$9.7m and represents 90.2% of the \$10.7 million annual budget. SRV projects that were not completed in 2013-14 will be continued in 2014-15.

The annual financial statements will be audited in September by Council's external auditor PricewaterhouseCoopers and at the same time the Wyong Water Supply Authority will be audited by the NSW Auditor General. The draft 2013/14 Financial Statements will be presented to Council on 8 October 2014 and following receipt of audit reports will be presented to Council and the community for final adoption on 22 October 2014.

Progress on Council's performance by Principal Activity is tracking well with 57% of projects and targets completed, 36% of projects and targets will continue into 2014-15, and 7% of projects and targets deferred or off track.

FINANCIAL IMPLICATIONS

3.3

At the time of preparing the Q4 Business Report (as attached), the financial results are still being finalised. As such all Full Year Actual values within the document represent the unaudited interim financial figures and exclude:

- Final land under roads asset revaluation adjustments;
- Final water and sewer asset indexation adjustments;
- Joint Water Scheme equalisations for operating and capital expenditure with Gosford City Council;
- Final overhead allocations affecting inter fund allocations between the General, Water and Sewer Funds.

CONSULTATION

All departments were consulted and involved in the preparation of this report.

GOVERNANCE

Quarterly reporting of Council's financial and operating performance is mandatory.

CONCLUSION

All requirements of the relevant legislation governing management reporting have been met.

The Responsible Accounting Officer considers that the Quarterly Budget Review Statement for Wyong Shire Council for Q4 indicates that Council's financial position is satisfactory at year end, having regard to the actual income and expenditure, and the original budgeted income and expenditure.

The 2013/14 financial year presented many challenges and opportunities as the Council focused on its continued journey to achieving long term financial sustainability and improvements in asset management. The successful financial result for 2013/14 demonstrates Council's continued focus on fiscal management as we strive towards achieving financial sustainability.

ATTACHMENTS

1 Q4 Business Report - June 2014 D11673924



OPERATIONAL PLAN 2013/14

WYONG SHIRE COUNCIL

Edith Ring Rest is a significant landmark on the Coast to Lake Walk



as at 30 June 2014 BUSINESS REPORT





Business Report 2013-14



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1. Overview

This document reports on Council's performance as measured against Wyong Shire Council's Strategic Plan for 2013-2017 and covers the period for the twelve months ended 30 June 2014 (Q4).

The focus for the 2013-14 financial year was on Council's continued journey to achieve financial sustainability and improvements in asset management.

At the time of preparing this Q4 Business Report the financial results are still being finalised. As such, full year actual values within this document represent unaudited interim financial figures and exclude:

- Land under roads revaluation adjustments
- Indexation of Water and Sewerage infrastructure assets
- · Joint Water Scheme equalisations for operating and capital expenditure with Gosford City Council
- Final overhead allocations affecting inter-fund allocations between the General, Water and Sewer Funds.

Progress on Principal Activities

Progress on Council's performance by Principal Activity is tracking well with 57% of projects and targets completed, 36% of projects and targets will continue into 2014-15, and 7% of projects and targets deferred or off track. Details of progress against each performance target are contained within the report.

Operating Result

As at 5 August 2014, the interim financial result for 2013-14 (including capital grants and contributions) is a surplus of \$21.5 million, favourable by \$7.9 million compared to the adopted Q3 full year budget of \$13.7 million.

The interim financial result for 2013-14 (excluding capital income) is also a surplus of \$5.8 million, providing a favourable variation of \$4.6 million when compared to the adopted Q3 full year budget surplus of \$1.2 million.

Having commenced the year with an original budget deficit of \$2.3 million, the 2013-14 result demonstrates Council's successful commitment towards turning the operating result around from years of deficits to a more financially viable future.

Capital Works

Full year capital expenditure currently totals \$73.4 million and represents 90% of the annual capital budget of \$81.6 million.

This is an increase of \$6 million on capital expenditure in 2012-13.

It should be noted that the Joint Water Scheme equalisation with Gosford City Council is yet to be finalised and it is expected that an additional \$3.1 million will be added to Council's 2013-14 capital expenditure total which represents Wyong's portion of Joint Water capital projects undertaken by Gosford during 2013-14.

Major Projects

The Strategic Plan identifies 15 Council projects as "Major Projects". These are high priority projects that are designated by the General Manager as being of critical importance to improving service delivery to the community. Details on progress of specific actions related to major projects are included with the relevant Principal Activity.

Special Rate Variation Projects

In June 2013, Council was successful in gaining approval from the Independent Pricing and Regulatory Tribunal (IPART) for a Special Rate Variation, providing an increase to General Rates of 6.9% per year for 4 years, commencing 2013-14. This increase includes the normal rate peg amount of around 3% set annually by IPART. In accordance with the IPART approval, the additional rate income must be used to reduce the \$130 million funding shortfall required to return Council's General Fund assets to a satisfactory condition. The funds will be spent on improving the condition of roads, bridges, footpaths, buildings, natural assets and sports facilities.

Council will spend approximately \$10 million each year for the next 13 to 15 years, addressing the backlog, reversing a long-term decline in asset conditions.

Council will determine a list of works to be undertaken on an annual basis with the Special Rate Variation funds. This may change during the year due to factors such as changes in asset deterioration rates, weather conditions and alternate funding sources becoming available. All changes will be reported to Council and the community so there is full transparency to ensure the funds are being spent for the purpose they were raised. The IPART approval also requires Council to report on the results achieved from the use of these funds. The table below provides a summary of the year end status of each of the approved 2013-14 projects.

Special Rate Variation Projects 2013-14	
Project Name	Progress
Outdoor playground upgrade at Treelands Care & Education Centre	Completed
Library RFID improvements	Completed
Install Exercise Equipment Killarney Vale Foreshore Reserve*	Completed
Install Exercise Equipment at Mannering Park*	Completed
Tower at Soldiers Beach*	Completed
Norah Head Bald Street Boat Ramp Replacement	Continuing in 2014-15
Toukley Pool - Upgrade filtration system in pool plant room	Completed
Disabled Toilet Level 4 Civic Centre*	Continuing in 2014-15
Air Conditioning unit replacements	Completed
Asset Protection Zone (APZ) Upgrades	Completed
Fire Trail Upgrades	Completed
Kitchenettes Upgrades	Completed
Natural Asset Capital Upgrades and Renewals	Completed
Passenger Lift Upgrade (Lift No 2)**	N/A
Budgewoi Town Centre Masterplan Implementation*	Completed
Wyong Civic and Cultural Precinct Masterplan*	Completed
Lake Haven Town Centre Masterplan Implementation**	N/A
Long Jetty Town Centre Masterplan Implementation	Continuing in 2014-15
Toukley Town Centre Masterplan	Continuing in 2014-15
Anita Avenue at Agatha - road upgrade	Completed
Bay Road - road upgrade	Continuing in 2014-15
Berkeley Road - road upgrade	Continuing in 2014-15
Bumble Hill Guardrail	Completed
Bunning Creek Road - road upgrade	Completed
Elouera Ave - road upgrade	Deferred
Goorama Ave - road upgrade/renewal	Completed
Panorama Ave/Hobson - road upgrade/renewal	Continuing in 2014-15
Saltwater Creek Killarney Vale timber footbridge replacement programme	Continuing in 2014-15
Shire Wide footbridge renewals	Continuing in 2014-15
The Entrance Road disabled parking improvements	Completed
The Ridgeway (CH1100 CH1870) - road upgrade and renewal**	N/A
Timber footbridge replacement programme – Peninsula	Completed
Tumbi Rd at The Ridgeway road safety facilities***	N/A
Moala Parade Charmhaven Pavement upgrade*	Completed
Mandalong Road Dooralong*	Completed
Gascoigne Avenue Gorokan Pavement upgrade*	Completed
Cornish Avenue Killarney Vale Pavement upgrade*	Completed
Anne Findlay Place Bateau Bay Pavement upgrade*	Completed
Wahroonga Road Kanwal Pavement upgrade*	Completed
McPherson Road Mardi Pavement upgrade*	Completed
Woolworths Way Warnervale Pavement upgrade*	Completed

Special Rate Variation Projects 2013-14				
Project Name	Progress			
Sherry Street Tumbi Umbi Pavement*	Completed			
Cuthbert Road Killarney Vale Pavement upgrade*	Completed			
Heador Street Toukley Pavement upgrade*	Completed			
Malana Avenue Bateau Bay Pavement upgrade*	Completed			
Woolana Ave Halekulani Pavement renewal*	Completed			
Greenacre Ave Lake Munmorah*	Completed			
Thompson Road Toowoon Bay Upgrade*	Completed			
Information Technology	Continuing in 2014-15			
Finance Technology upgrades	Completed			

*Alternate SRV Project

**Project no longer funded by SRV

***Incorporated into another SRV Project

Further analysis of Council's 2013-14 Capital Expenditure can be found in section 3.3.

Financial Snapshot

Financial Performance 2013-14	Full Year Actual \$'000	Full Year Budget \$'000	Full Year Variance \$'000
Income (excluding capital)	229,669	230,688	(1,019)
Expenses	223,889	229,535	5,646
Net Operating Result before capital items	5,780	1,153	4,627

Note: Budget above represents Q3 adopted budget figures

Financial Position as at 30 June 2014	Full Year Actual \$'000	Full Year Budget \$'000
Assets	2,789,550	2,504,301
Liabilities	337,907	337,944
Position	2,451,643	2,166,357

Council's equity as at 30 June 2014 is \$2.5 billion.

The improved balance sheet position, in comparison to the budgeted position, predominantly relates to an increase in infrastructure, property, plant and equipment as a result of the rolling revaluation program undertaken in 2012-13. The componentisation of Council's building assets and a review of residual values and effective live for Council's plant and equipment assets at June 2013 provided greater carrying values than original budget estimates.

Progress on Principal Activities

2.1 Council's Delivery Plan

Council's 2013-17 Strategic Plan details the main activities Council will deliver from 2013-14 through to 2016-17. The Office of Local Government's Integrated Planning and Reporting Framework requires Council to prepare a Four Year Strategic Plan and report to Council on progress against it at least every six months.

Council's 2013-17 Strategic Plan contains the:

Operational Plan

The Operational Plan is a subset of the Four Year Delivery Plan and describes the activities to be undertaken by Council in the 2013-14 financial year. The Operational Plan includes the capital and operational expenditure budgets for the coming financial year.

Four Year Delivery Plan

The Four Year Delivery Plan outlines the Principal Activities plus the capital investment to be undertaken by Council in the medium term. It also includes actions for delivering the objectives and strategies within the Community Strategic Plan.

Council's Principal Activities

Council has the following 12 Principal Activities that are the core services it provides to the community:

- 1. Community & Education
- 4. Council Enterprises
- 5. Regulatory
- Roads 8. Drainage 9.
- 7. Waste Management 10. Sewerage Services
 - **11.** Water Supply **12.** Administration

- 2. Community Recreation **3.** Economic & Property 6. Environment & Land Use Development

Assessing Council's Progress

In assessing Council's progress in implementing the 2013-17 Four Year Delivery Plan and the 2013-14 Operational Plan, a range of qualitative and quantitative performance measures are used.

This report focuses on the performance of:

- **Operational activities**
- Major Projects
- Special Rate Variation Projects •
- Financial sustainability •

Within each Principal Activity includes highlights of achievements and actions, and progress details of the operational activities, Major Projects and Special Rate Variation Projects. A budget summary is also included, with detailed budgetary performance contained within Section 3 and 4.

The table below is a summary of the overall progress on the 270 performance targets and actions as per the 2013-14 Operational Plan. The status is defined as one of the following:

Completed	Work commenced and completedPerformance target achieved
Continuing in 2014-15	 Work not commenced and continuing Work commenced and still continuing Work not due to commence until future years
Off Track	Work commenced but target not achieved
Deferred	Works not commenced and on hold

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	19	11	0	1	31
Major Project	7	8	0	1	16
Operational Activity	128	78	6	11	223
Total	154	97	6	13	270
%	57%	36%	2%	5%	100%

2.2 Principal Activity 1 – Community and Education

Community and Education provides information, places and spaces for people to participate learn and contribute to their local neighbourhood to improve their quality of life.

Budget Overview

Financial Performance 2013-14 Community and Education	Full Year Actual \$'000	Full Year Budget \$'000	Variance \$'000
Income (excluding capital)	6,074	6,366	(292)
Expenses	16,996	17,608	612
Net Operating Result	(10,921)	(11,242)	321
Capital Expenditure	4,231	5,280	(1,049)

Performance Summary

The following summarises progress on activities identified for delivery under this Principal Activity.

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	2	0	0	0	2
Major Project	0	2	0	0	2
Operational Activity	18	11	0	2	31
Total	20	13	0	2	35
%	57%	37%	0%	6%	100%

Highlights

First Community Ward Forums held

The first of Council's new Community Ward Forums were held this quarter with approximately 120 community members attending from A and B wards. They featured presentations on Tuggerah Lakes, the proposed Central Coast Regional Airport, the 2014/15 Strategic Plan, and other economic development initiatives with topics suggested in advance by community members. The forums provide an additional avenue for residents to engage directly with Council through a mix of information and discussion.

New Sponsorship Program

A new Sponsorship Program with an annual pool of \$80,000 was launched to support initiatives to activate and encourage visitation to the Shire. The new sponsorship program taps into Council's vision for the area, aiming to raise the profile of Wyong Shire LGA as a great place to live work and visit, and to provide tangible and direct benefits to the community. The program complements the grants programs and provides multi-year support to encourage initiatives to become established and sustainable.

Photographic competition

The annual Wyong Shire Photographic competition concluded and 150 stunning pieces of the finalists' work were publicly exhibited at The Entrance Community Centre. This year the competition reached over 30,000 people on social media. We received 360 entries from many local photographers and over 80 percent of entrants had entered the competition for the first time. The overall winner was Kathryn Weir whose entry "Coming home... a dog and his boy" depicted a magnificent sunset over Long Jetty.



Photographic competition: first prize winner Kathryn Weir's 'Coming Home... a dog and his boy.'

Collaborations to support creative ventures

Council has entered into partnerships with Lakeside Plaza, The Entrance and Westfield Tuggerah to offer free retail spaces for artists, social entrepreneurs and community enterprises. The partnerships assist budding enterprises to develop a commercial operation, while providing unique goods or services such as workshops and classes. The Lakeside Plaza partnership is a 12 month agreement for artists to occupy the space, whereas the Westfield partnership is a rolling 30 day agreement to give opportunities to a variety of creative people.

Alison Homestead

A Construction Certificate was lodged which included detailed construction plans and specifications for the building works. Staff are now preparing the Conditions of Contract and will invite tenders for construction over a three month period. On this schedule, construction should commence in the first quarter of 2014/15 and be completed by mid-2015.

Toukley Library re-decking

Toukley Library is looking fresh and inviting after receiving a new entry deck, stairs and ramps as part of stage one upgrade works. The paved areas outside had created various safety and access hazards due to tree roots and the age of the pavers. Stage two will involve further decking along to the hall and main road with outdoor seating allowing library users to borrow a book, relax and read in the sunshine.

The Art House

Drainage works were completed, paving the way for demolition of the existing Wyong Memorial Hall to commence in June. Development consent was issued and the Construction Certificate application was submitted for assessment. Tender documentation was prepared ahead of a Request for Tender expected in late July. Wyong Shire Building Certification was appointed as the Principal Certifying Authority for The Art House development.



Mayor Doug Eaton farewells the hall with the Wyong Drama Group and the levelled building after demolition

Fatality Free Friday



Fatality Free Friday is a road safety initiative that aims to have zero road deaths on the nominated fatality free day each year. In the process the campaign aims to reduce road deaths each and every day through community education and awareness. Council conducted awareness raising activities, including public displays, giveaways and exhibition of a life-size inflatable car at shopping centres and in Council's Civic Centre. Residents had the opportunity to sign their road safety pledges onto the inflatable car.

Council's Road Safety Officers encourage Mayor Doug Eaton to sign his pledge onto the car

Performance Targets

	Year of Action	Q4 Status	Q4 Comments		
Community Partnerships and Planning					
Special Rate Variation Projects					
Outdoor playground upgrade at Treelands Care & Education Centre: Complete outdoor playground area upgrade started in 11/12 to meet National Quality Framework requirements and commitments made to the Department of Education and Communities. This includes construction of wooden deck, digging patch and installation of shade sail. 2014/15 program includes complete resurfacing of infants playground and construction of new sandpit and shade area	2013/14	Completed	Treelands outdoor playground completed		
Major Projects	-				
Wyong Shire "Art House" (subject to funding) - The construction of a performing arts centre that will provide a state of the art facility for the Central Coast	2012-16	Continuing in 2014-15	100% documentation completed for design. Demolition of Memorial Hall commenced		
Operational Activity					

	Year of Action	Q4 Status	Q4 Comments
Implement key actions from the Learning Communities Strategy*	2012-16	Continuing in 2014-15	\$20,000 grant received for nutrition program with children and families. Future council program establish with school to be undertaken in July. Little Green Steps program held in 22 pre schools across the coast
Implementation of key actions from the Community Facility Strategy*	2012-16	Continuing in 2014-15	Upgrades undertaken at 9 community facilities. Council has also taken over the management of Wyong Grove School to add to its network as a Community & Cultural Hub
Continue to focus on events that address key corporate opportunities and resourcing / development requirements for the community	2013/14	Completed	Hosted Youth week, NAIDOC Week, Reconciliation Day, Volunteers Day, Mailga Art Exhibition, Exposure Photographic exhibition, Impact Youth Forum, and Fatality Free Friday. Hosted 5 community works including a Grant seekers workshop, assisted/attended GOATS festival and Whale Dreamers Festival
Introduce electronic portfolios for children*	2012-16	Completed	
Undertake service changes in Care and Education that model sustainable business practice to the community and children/families*	2012-16	Completed	Tender process completed for sale of Spotted Gum & Tom Stone Care & Education Centre. The successful tenderer was Lighthouse Early Learning Centre. Lighthouse commenced operations of both services on June 30 2014
Complete Development of Positive Ageing Strategy to respond to the opportunities and challenges of an ageing population	2013/14	Completed	Positive Ageing Strategy and healthy ageing resource developed
Preparation of concept design for Warnervale Community Hub*	2013/14	Deferred	Funding not received in 2013-14
Complete the realignment of the critical building asset registers within Council's corporate asset management systems*	2012-16	Completed	Asset valuations completed by each component for Community and Recreation Services. Data was uploaded in to Council's Asset Management System
Customer and Community Relations			
Special Rate Variation Projects	T		
Library RFID improvements: Install six floor mounts for RFID gates to improve access	2013/14	Completed	Installation completed and access improvement achieved
Major Projects Lake Munmorah Civic Centre (Government Hub) - Identification and planning for a Lake Munmorah Civic Centre to improve accessibility to all government services for all community members in the north area of the Shire	2013/14	Continuing in 2014-15	Site locations in Lake Munmorah were assessed. Two options being considered. Project timeline for achievement set February 2015
Operational Activity Review Reputation Management Framework and Strategy	2015-16	Continuing in 2014-15	Review and updated crisis communications plan. Brand strategy developed
Library Services - 5% increase in overall customer interaction (including: programs, website, Wi-Fi, PC usage, digital loans and door count) customer enquiries	2013/14	Completed	Exceeded target achieving 21.7% increase
An increase in Library membership of 1.5% per annum	2013/14	Completed	Exceeded target achieving 2.7% increase
Cultural Enrichment (2013/14) Explore opportunities to bring music and art based experiences into the Library through external collaboration and partnership*	2012-16	Completed	Continued sessions with 17 knitters sessions achieving over 140 attendances. Early literacy groups included songs, music, dinosaur craft lego and creative art
Implement 2014/2015 priority actions from Library Strategic Plan	2014/15	Continuing in 2014-15	Commenced review of policies and programs
Implement 2015/2017 priority actions from Library Strategic plan	2015/16	Continuing in 2014-15	Work not commenced due 2015-16
Implement Learning Communities Strategy priority actions*	2013/14	Completed	719 children enrolled in Born to Read program. Over 350 attended learning

	Year of Action	Q4 Status	Q4 Comments
			about meditation, local history, CentreLink, Hearing Australia, Law Week, Australia's Biggest Morning Tea, How to Raise Boys and Law Week programs. 75 attendees for library staff run training programs including how to use Parish Maps and eResources
Implement exterior area upgrade for Toukley Library nested assets in consultation with other asset planners to address Work Health Safety risks. (Subject to CAPEX funding)	2013/14	Completed	Stage 1 completed
Implement high priority 2013/2014 actions from Library Strategic Plan	2013/14	Completed	Strategic Plan drafted for consultation
Maintain ongoing learning partnerships between external organisations and Wyong Shire Council and increase collaboration between members of the Wyong Shire Learning Network resulting in the development of 1 new learning partnerships between local services/organisations	2014/15	Continuing in 2014-15	Works not commenced
Maintain ongoing learning partnerships between external organisations and Wyong Shire Council and increase collaboration between members of the Wyong Shire Learning Network resulting in the development of 2 new learning partnerships between local services/organisations	2013/14	Deferred	Work not commenced due to Learning Partnership role change
Develop a Corporate and Place Brand Strategy by June, 2014*	2013/14	Completed	Brand Strategy presented to Councillors in June 2014. Further development of designs and implementation is on hold while community engagement is undertaken in 2014-15
Develop a marketing strategy by June 2013*	2013/14	Completed	Communications and Marketing Strategy developed for corporate strategic plan 2014-2017
Implement the marketing of high priority actions from the Economic Development Strategy	2013/14	Completed	Marketing actions completed for iconic sites, regional airport plans and the place branding project
Review Engagement Policy and Strategy	2016/17	Continuing in 2014-15	Engagement tools updated. Engage MeFramework reviewed. Further exploration of mediums available for use will be undertaken in 2014-15
75% customer satisfaction with service provided by Customer Contact	2013/14	Continuing in 2014-15	Survey was deferred to 2014/15 to encompass Voice of Customer program
78% of calls are responded to at the first point of contact by Council Customer Contact	2013/14	Completed	Exceed target achieving 81%
<5% of calls received are not abandoned by Council Customer Contact	2013/14	Completed	Target achieved <4.97%
Develop an Online Business Strategy for customers and partners to do online business with Council by June 2014 (partner with IM)*	2012-16	Completed	Online Business Strategy incorporates actions to improve self help access for customers, reduce forms and enhance ease of doing business with Council
Develop and conduct a Customer Survey Program by June 2017*	2012-16	Continuing in 2014-15	Voice of Customer Program includes survey to commence in 2014-15
Implement specific actions to support the organisation's cultural change in customer focus	2013/14	Completed	Voice of Customer Program finalised. Complaints Process consultation completed and process developed
Increase the range of self-help services available online to customers by June 2015*	2012-16	Continuing in 2014-15	New "Report An Issue" mobile service has been implemented
Review Customer Focus Strategy	2016/17	Continuing in 2014-15	Implementation plan reviewed and finalised for deliverables. Voice of Customer program to be rolled out 2014- 15

*This target is a carry-over from the Wyong Shire Council 2012-16 Strategic Plan

2.3 Principal Activity 2 – Community Recreation

Community Recreation plan, promote and operate sporting and recreation facilities and services to encourage an active and healthy lifestyle, and maintain natural areas and open spaces such as beaches, lake foreshores and parks for community use and environmental protection.

Budget Overview

Financial Performance 2013-14 Community Recreation	Full Year Actual \$'000	Full Year Budget \$'000	Variance \$'000
Income (excluding capital)	480	446	34
Expenses	17,463	18,458	995
Net Operating Result	(16,983)	(18,012)	1,029
Capital Expenditure	2,073	2,475	(402)

Performance Summary

The following summarises progress on activities identified for delivery under this principal activity.

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	1	1	0	0	2
Major Project	1	1	0	0	2
Operational Activity	12	8	0	0	20
Total	14	10	0	0	24
%	58%	42%	0%	0%	100%

Highlights

Tumbi Creek Bridge



The \$1 million Tumbi Creek Bridge was officially opened to an impressive public turn out. Berkeley Vale locals and regular path users were keen to be among the first to walk over the new structure. The bridge connects the 19km of shared pathway network and showcases spectacular views over Tuggerah Lake. It meets current safety standards and is a more robust replacement to the older timber bridge which is now closed. The surrounding area is currently being revegetated with native plants.

Sandy the Seahorse escorts local children across the freshly inaugurated Tumbi Creek Bridge
The Entrance Retiling



Retiling of a section of boulevard on the eastern strip of The Entrance Town Centre was completed. This concludes stage two of a four stage project. It involved replacing the older tiles with slip-resistant attractive granite tiles and reinstating the fountain in Bayview Plaza. Stage three involves re-tiling the opposite strip and the final stage will see the entire lower boardwalk area retiled.

Manager Property Management, Mary Ellen Wallace and Mayor Doug Eaton test the new tiles in front of The Entrance Cinema

Soldiers Beach

Some of the wrack collected in the lakes is being used to restabilise and revegetate dunes at Soldiers Beach. Other works to the beach include upgraded vehicle access, new turf and the diversion of stormwater into the drainage system. Last year we added new stairs as part of a \$240,000 project part funded with a matching grant from the NSW Department of Planning's Metropolitan Green Space Program. Customer and Recreation Services received the following comment from a member of the public, *"Fantastic work upgrading the facilities and landscaping in front of Soldiers Beach Clubhouse."*



Soldiers beach dune restabilisation and new turf near the lookout

First Heritage Festival

Council has become a member of the annual National Trust Heritage Festival and we celebrated our first commemoration with a themed display at the Civic Centre. Taking part in this festival helps us to acknowledge the Shire's beginnings and its historical significance. The display 'Journeys', was a nod to Wyong Shire's origin as a pioneering town settled by a handful intrepid men and women that grew to the ninth largest council in NSW with a diverse population of over 155,000.

Surf Clubs receive annual funding

The Shire's six Surf Lifesaving Clubs were presented with annual funding of \$9,000 per club. Surf Lifesaving Central Coast was also awarded \$14,000. The funds are used to purchase new equipment and to help lifesavers provide their essential services. The lifesavers recorded 227 rescue operations last surf season.

Upgrades to popular spots at The Entrance

Stabilisation of The Entrance seawall was completed as were upgrades to the railings, now sporting new fishing rod holders. We built a new parallel pathway that runs past the fishing area for bikes and pedestrians to pass fishers safely. A missing link on the shared pathway was also completed at Picnic Point; now an unbroken 19km to Chittaway Point. Construction of additional pathway and a new amenities block at Picnic Point to replace the older dilapidated one were also completed. The second stage of The Entrance Coast to Lake Walk is close to completion with the installation of a timber path and deck at Swadling Reserve (Toowoon Bay Park).



The shared pathway at Toowoon Bay Park joins the new timber boardwalk on The Entrance Coast to Lake Walk

Opening of the Grove

Council entered into a two year lease on the former Wyong Grove Public School, now in use as a community hub and interim rehearsal and performance space during construction of The Art House. The venue was opened with the support of community groups, local celebrity Josh Horner, and interested community members. Local arts, culture and community groups were able to submit Expressions of Interest to use the site.



The outside of The Grove Building and the official launch getting airtime on SEA FM with Josh Horner

Norah Head boat ramp

Much anticipated work began on the Norah Head boat ramp including demolition of the old ramp, foundations for the new ramps and completion of the sewer main diversion. We also started on associated works such as installation of the large gross pollutant trap (GPT). The boat ramp is located in Cabbage Tree Harbour and is the Shire's only ocean access ramp, popular with locals and visitors. The expected completion date is December 2014, but may extend out to early January 2015, subject to weather conditions.



A beautiful place to work: Demolition begins on the old ramp as part of the \$3 million upgrade project

	Year of Action	Q4 Status	Q4 Comments				
Open Space and Recreation	Open Space and Recreation						
Special Rate Variation Projects							
Install Exercise Equipment Killarney Vale Foreshore Reserve**	2013/14	Completed					
Install Exercise Equipment at Mannering Park**	2013/14	Completed					
Tower at Soldiers Beach**	2013/14	Completed					
Norah Head Bald Street Boat Ramp Replacement: Replacement of Boat Ramp	2013/14	Continuing in 2014-15	Work progressing as per project plan for completion in December 2014				
Toukley Pool - Upgrade filtration system in pool plant room: Required for efficient operations and to reduce ongoing maintenance costs. Without improvements the water is in danger of being poorly filtrated	2013/14	Completed	Filters fully refurbished and operational				
Major Projects							
Support and Promotion of Dune Care / Landcare - Support and promotion of the extensive volunteer network to enhance the environmental outcomes	2013/14	Completed	458 volunteers supported, 41 current active groups and 206 persons trained this financial year				
Support of Pioneer Dairy and Regional Sport Facility development - Support and promotion of this unique Community facility to increase utilisation	2013/14	Continuing in 2014-15	Land has been vested, consultancy draft prepared. \$1M government grant approved for 2014-15 planning and approvals				
Operational Activity							
Aquatic Infrastructure strategy is adopted by June 2013*	2013/14	Continuing in 2014-15	Final draft completed and will be reported to Council in the first quarter of 2014-15				
Construction of Saltwater Creek Playground Car park	2016/17	Continuing in 2014-15	2016/17 project				
Construction of Saltwater Creek trailer parking	2016/17	Continuing	2016/17 project				

	Year of	Q4 Status	Q4 Comments
	Action		
have been and the side of the second that A substitution	0040.40	in 2014-15	
Implement priority actions from the Aquatic Infrastructure Strategy*	2012-16	Continuing in 2014-15	4 year project with key asset renewals in capital expenditure plan for this period
>1000 Trees planted in the public domain	2013/14	Completed	1087 trees plant in the 2013-14 financial year
>400 active Land Care volunteers	2013/14	Completed	458 active volunteers at the end of the financial year
Implement key actions out of the Master Plan for Tunkawallin and Boat Harbour*	2012-16	Continuing in 2014-15	Four year plan with some fencing and parking upgraded to date at Boat Harbour. Subsoil drainage completed at Tunkawallin Oval. Further works to be completed in following years
Implement priority actions from the On-road Bicycle and Shared Pathway Strategy*	2012-16	Continuing in 2014-15	Work to continue in 2014-15
Construction of the Lakes Beach Lifeguard Tower	2013/14	Continuing in 2014-15	Project to continue from first quarter of 2014-15 financial year as cost saving were made in delaying the project
Continue to implement the key actions out of the Playground Strategy*	2012-16	Continuing in 2014-15	Materials purchased in advance to support the 2014-15 renewal and upgrade of 6 playgrounds
Feasibility study of the area between the freeway and Mardi landfill site for future sports fields. This project will commence in 2013/14*	2012-16	Completed	Although there is capacity to provide a sports ground on this site, the cost of construction and the drive to provide a regional sporting complex in Lake Road Tuggerah has led to this project no being feasible to continue
Implement the priority actions of the Tennis Review*	2012-16	Completed	 Leases have been implemented at sites which merit this method of operation, others remain managed by 355 committee or other methods. This process will be managed this way as business as usual from now on. Capital works have been undertaken on a number of facilities in last quarter and will continue as required. Works included: Purchase lights to upgrade lights at Lakehaven Access stairs and parking for Lake Munmorah Fencing and amenity upgrades for Mannering Park
Construction Entrance District Sporting and Community (EDSACC) Centre North Sub-soil drainage	2013/14	Completed	Sub soil drainage installed as required
No fatalities in flagged areas on Council beaches while professional lifeguard services are on duty	2013-17	Completed	No fatalities recorded on any flagged beach during lifeguard patrol periods
90% of services performed to schedule (parks and reserve maintenance)	2013/14	Completed	98% of service performed to schedule
90% of services performed to schedule (sport field maintenance)	2013/14	Completed	97% of services complete to schedule
Monthly safety inspections completed on time	2013-17	Completed	All monthly visual safety inspections completed
Seasonal changeovers and maintenance completed on time	2013/14	Completed	Both seasonal changeovers completed on time
90% of services performed to schedule (roadside and other vegetation control)	2013/14	Completed	98% of services complete to schedule
Undertake a large scale nursery improvement program subject to Federal biodiversity grant funding*	2013/14	Completed	Nursery closed and plants sourced from commercial nursery due to cost analysis determining this to be the most cost effective process

*This target is a carry-over from the Wyong Shire Council 2012-16 Strategic Plan **Alternate SRV project – not included as part of the 270 performance targets and actions

2.4 Principal Activity 3 – Economic and Property Development

Economic and Property Development is responsible for strengthening the economic base of the Shire by promoting economic development as well as the creation of employment opportunities. It identifies and develops sustainable income strategies for Council. In addition, it provides property related services for the organisation as well as supporting the development and rejuvenation of the town centres.

Budget Overview

Financial Performance 2013-14 Economic and Property Development	Full Year Actual \$'000	Full Year Budget \$'000	Variance \$'000
Income (excluding capital)	2,383	2,419	(36)
Expenses	10,926	12,750	1,823
Net Operating Result	(8,544)	(10,331)	1,787
Capital Expenditure	3,809	4,230	(421)

Performance Summary

The following summarises progress on activities identified for delivery under this principal activity.

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	8	3	0	0	11
Major Project	1	4	0	0	5
Operational Activity	16	28	1	5	50
Total	25	35	1	5	66
%	38%	53%	2%	7%	100%

Highlights

Toukley pedestrian link grand opening

The Toukley pedestrian link was finished and officially opened to the public. The vibrant new café style strip has enhanced the town centre's character with paving, garden beds, trees, seating, shade umbrellas and new kerb and gutter. The link provides improved access and will increase pedestrian traffic and trade at the local shops and restaurants.



The new pedestrian link has space for sitting and chatting and was opened during the Greater Toukley Food Fun and Music Festival

Metro Cinema and skatepark



The Construction Certificate was issued and the Lake Haven cinema complex is well underway with the walls and front façade going up. The project is on track for completion around Christmas 2014. The skate park on the cinema site was relocated close by. Construction of a new concrete slab and modules for the half pipes has finished and after some remediation works to the park area it will reopen in 2014-15.

First Iconic Site ready to develop

The first Development Application for an iconic site was lodged and is currently under review. The owners of the 'Key Site' at The Entrance applied to build a \$40.5 million modern 20 storey tower with food, drink and retail space, 135 apartments and 212 car spaces. It will be the tallest building on the Central Coast situated in one of the best locations. The proposal also includes a suite of public domain improvements and is set to generate local employment.

DA applications

This quarter the Development and Building Department approved \$68 million worth of development applications (DAs). The figure represents a 29% increase compared to the same time last year. Last quarter the total was \$81 million, a record high. Major DAs approved include Kanangra Drive subdivision, 60 townhouses at Woongarrah, 44 self-care aged housing units at Tumbi Umbi and Lakes Anglican Grammar School additions.

Youth Skills and Employment Centre open



The regional youth training and employment centre at Tuggerah Business Park was opened and began operating. The \$2.7 million centre is a partnership between Council, the Federal Government and Central Coast Group Training. The centre has 4000 students signed up and can accommodate 200 on-site students. It will deliver job pathways and career opportunities for the Coast's young people while providing 120 jobs and boosting 30 startup businesses.

Strategic land purchase

Council purchased 87 hectares of land at Warnervale - a third of the airport investigation site. Council also agreed to purchase another 144 hectares at Doyalson. The \$17 million land package is the first step to realising the vision for a Central Coast regional airport by 2020. The land holdings will be used as employment and environmental offset lands in addition to providing space to situate an airport. The proposed airport will significantly increase employment and create flow on economic activity for the Central Coast.

	Year of Action	Q4 Status	Q4 Comments
Property Management			
Special Rate Variation Projects			
Disabled Toilet Level 4 Civic Centre**	2013/14	Continuing in 2014-15	To be completed before 30 September 2014
A/C units replacements: Replace various A/C units	2013/14	Completed	
based on recommendations from an audit carried out			
last year		-	
Asset Protection Zones (APZ) Upgrades: Upgrade and improvement in 30 APZ	2013-17	Completed	15 APZs were upgraded. Insufficient funding was available to upgrade 30 APZs
Fire Trail Upgrades: Upgrade and Improvement in 2 fire trails	2013/14	Completed	Stage 1 (vegetation removal) for Mardi Fire Trail completed. Insufficient funding was available for 2 fire trail upgrades
Kitchenettes Upgrades: Upgrading of 4 kitchenettes (per annum) to meet legislative requirements per year	2013/14	Completed	
Natural Asset Capital Upgrades and Renewals: Natural Asset Capital Upgrades and Renewals including signage, trail restoration, fencing, barriers, erosion control	2013/14	Completed	
Passenger Lift Upgrade (Lift No 2): Upgrade of Civic Centre Lift No 2 to meet legislative guidelines	2013/14	Completed	Second lift handed over on 17 May 2014
Major Projects		1	
Enhanced Graffiti Removal - Enhanced amenity and reduced ongoing maintenance costs	2013/14	Completed	
Operational Activity			
Global Reporting Initiative Performance Indicator EN3 - Direct energy consumption by primary energy source to a target	2013-17	Completed	Electricity consumption for Civic Centre reduced by 23% (476,063kWh)
Global Reporting Initiative Performance Indicator Environmental 22 - Amount of waste created by Council's operations, including type and disposal method	2013-17	Deferred	Data on the number and type of waste receptacles for council operations is available, but data on the amount waste that is produced is unavailable
Global Reporting Initiative Performance Indicator Environmental 22 - Total weight of waste collected by type and disposal method	2013-17	Deferred	Data on the number and type of waste receptacles for council operations is available, but data on the amount waste that is produced is unavailable
10% Increase in rental and/or land sale revenue to Council	2013-17	Completed	Rent increase of 14% achieved
Complete 2 Sustainability Advantage modules*	2013/14	Completed	
Complete the milestones in Sustainability Advantage Program*	2013/14	Deferred	Reduction in staff and resources and a shift in organisational priorities are limiting Council involvement in the Sustainability Advantage Programme
Develop Sustainability Strategy by 30 June 2013*	2013/14	Deferred	Reduction in staff and resources and a shift in organisational priorities has delayed the development of the Sustainability Strategy
New lease revenue of \$500K achieved by 30 June 2014*	2013/14	Off Track	Approximately \$125,000 of new lease revenue
Review standard lease template to ensure compliance with contemporary commercial practice by December 2012*	2013/14	Continuing in 2014-15	Review to commence in 2014-15 pending commercial analysis of leasing portfolio and prioritisation of needs
Refurbish three toilet blocks each year*	2012-16	Continuing in 2014-15	Capex funding available for 2014-15 - asset ownership and responsibility for upgrades to be transferred to Open Space and Recreation
Implement the priority actions arising from the Community Facilities Strategic Plan*	2012-16	Continuing in 2014-15	Continued work with Community Partnership and Planning Unit to develop new Building Services and Facilities Management Business Models to facilitate implementation of this strategy

	Year of	Q4 Status	Q4 Comments
Property Development	Action		
Special Rate Variation Projects			
Budgewoi Town Centre Masterplan Implementation:	2013/14	Completed	Implementation Plan complete and works
Priority projects identified in the Budgewoi Town	2013/14	Completed	commenced
Centre Masterplan			commended
Wyong Civic & Cultural Precinct Masterplan	2014/15	Completed	Design and tender documentation complete
Wyong Olive & Outdrar Preenet Masterplan	2014/10	Completed	for Frank Ballance Park
Lake Haven Town Centre Masterplan	2013/14	Continuing	Implementation Plan complete and works
Implementation: Priority projects identified in the		in 2014-15	commenced
Lake Haven Town Centre Masterplan which is			
anticipated to be adopted by Council during the first			
quarter of 13/14			
Long Jetty Town Centre Masterplan Implementation:	2013/14	Continuing	Implementation Plan complete and works
Priority projects identified in the Long Jetty Town		in 2014-15	commenced
Centre Masterplan which is anticipated to be adopted			
by Council during the first quarter of 13/14			
Toukley Town Centre Masterplan: Toukley Eastern	2013/14	Continuing	
north-south link footpath, landscape and safety		in 2014-15	
upgrade			
Major Projects			
Airport (Bushells Ridge) - Support and promotion of	2013/14	Continuing	Airport Director appointed, consultant briefs
the establishment of a regional airport on the border		in 2014-15	underway and land acquisition commenced
of Wyong Shire and Lake Macquarie Councils		_	
Iconic Sites Development - Development of key	2013/14	Continuing	Development Application lodged for Key
iconic sites to increase economic and sustainable		in 2014-15	Site. The Entrance and progress for several
development			other sites
Property Portfolio Strategy - Identification and	2013/14	Continuing	Property Strategy adopted and review of
planning for future development to create a revenue		in 2014-15	Portfolio underway, with Stage 1 sales
stream to off-set increase rates			endorsed by Council
Warnervale Town Centre - Development of the	2013/14	Continuing	Entry Road project out for tender and if
Warnervale Town Centre to support local community		in 2014-15	approved due to commence in August 2014
and future development			
Operational Activity			1
Iconic Development Sites Implementation	2013-17	Completed	
Commence the implementation of the Pacific	2013/14	Continuing	Due to delays with Road and Maritime
Hwy/Alison Rd Wyong Masterplan by December		in 2014-15	Services (RMS) plans this project will be
2013	0040/44		deferred
Commence the implementation of the high priority	2013/14	Continuing	Masterplan adopted in April, with
projects identified in the Bateau Bay Masterplan by		in 2014-15	implementation plan to follow
December 2013	2013/14	Continuing	To commonoo in $2014/15$
Commence the implementation of the high priority	2013/14	Continuing in 2014-15	To commence in 2014/15
projects identified in the Killarney Vale Masterplan by June 2014		111 2014-15	
Commence the implementation of the high priority	2013/14	Completed	Voluntary Planning Agreement agreed with
projects identified in the Lake Haven Masterplan by	2013/14	Completed	Metro for the revitalisation for the Public
December 2013			Domain
Commence the implementation of the high priority	2013/14	Completed	Works well underway with kerb and gutter
projects identified in the Long Jetty Masterplan by	2010/14	Completed	upgrades, re-decking of jetties and Wi-Fi
December 2013			installation
Commence the implementation of the high priority	2013/14	Continuing	To commence in 2014-15
projects identified in the Norah Head Masterplan by	2010/14	in 2014-15	
June 2014			
Complete and adopt the Bateau Bay Masterplan by	2013/14	Completed	
March 2014			
March 2014 Complete and adopt the Budgewoi Masterplan by	2013/14	Completed	
March 2014 Complete and adopt the Budgewoi Masterplan by March 2014	2013/14	Completed	
Complete and adopt the Budgewoi Masterplan by	2013/14	Completed Completed	
Complete and adopt the Budgewoi Masterplan by March 2014			
Complete and adopt the Budgewoi Masterplan by March 2014 Complete and adopt the Lake Haven Masterplan by March 2014			Due to delays with RMS plans this project
Complete and adopt the Budgewoi Masterplan by March 2014 Complete and adopt the Lake Haven Masterplan by March 2014 Complete and adopt the Pacific Highway/Alison Rd	2013/14	Completed	Due to delays with RMS plans this project will be deferred
Complete and adopt the Budgewoi Masterplan by March 2014 Complete and adopt the Lake Haven Masterplan by March 2014 Complete and adopt the Pacific Highway/Alison Rd Masterplan by March 2014	2013/14	Completed Continuing	
Complete and adopt the Budgewoi Masterplan by March 2014 Complete and adopt the Lake Haven Masterplan by March 2014 Complete and adopt the Pacific Highway/Alison Rd	2013/14 2013/14	Completed Continuing in 2014-15	
Complete and adopt the Budgewoi Masterplan by March 2014 Complete and adopt the Lake Haven Masterplan by March 2014 Complete and adopt the Pacific Highway/Alison Rd Masterplan by March 2014 Complete and adopt the Long Jetty Village Centre	2013/14 2013/14	Completed Continuing in 2014-15	
Complete and adopt the Budgewoi Masterplan by March 2014 Complete and adopt the Lake Haven Masterplan by March 2014 Complete and adopt the Pacific Highway/Alison Rd Masterplan by March 2014 Complete and adopt the Long Jetty Village Centre Masterplan by December 2013. The service also	2013/14 2013/14	Completed Continuing in 2014-15	
Complete and adopt the Budgewoi Masterplan by March 2014 Complete and adopt the Lake Haven Masterplan by March 2014 Complete and adopt the Pacific Highway/Alison Rd Masterplan by March 2014 Complete and adopt the Long Jetty Village Centre Masterplan by December 2013. The service also includes identifying alternate funding sources to	2013/14 2013/14	Completed Continuing in 2014-15	

	Year of Action	Q4 Status	Q4 Comments
Complete the construction of Stage 1 of Frank Ballance Park*	2012-16	Continuing in 2014-15	This project has been allocated funding for completion by December 2015
Complete the detailed design and documentation of the Civic Plaza in Margaret Street Wyong	2013/14	Deferred	This is a capital project does not have any funding allocation
Continue the tile replacement program at The Entrance*	2012-16	Continuing in 2014-15	Contractor appointed for Stage 2 works
Continue to work with the Department of Planning and Infrastructure on the preparation of the Tuggerah	2013/14	Continuing in 2014-15	Preliminary briefing provided by Department of Planning
Town Centre Masterplan - External Project. Develop Urban Design Guidelines for the remaining development areas in the Shire	2013/14	Continuing in 2014-15	To be completed in 2014-15 for Town Centres
Finalise Ourimbah Masterplan*	2012-16	Continuing in 2014-15	Rescheduled for 2014-15
First draft completed of the Ourimbah Masterplan study*	2013/14	Continuing in 2014-15	Rescheduled for 2014-15
Review Active River Foreshore & Baker Park Masterplan by June 2015	2014/15	Continuing in 2014-15	
Review Bateau Bay Town Centre Improvement Masterplan by June 2015	2014/15	Continuing in 2014-15	
Review The Entrance Town Centre Masterplan by June 2015	2014/15	Continuing in 2014-15	
Review Toukley Town Centre Improvement Masterplan by June 2015	2014/15	Continuing in 2014-15	
Commence implementation of actions identified in the adopted Wyong Shire Settlement Strategy*	2012-16	Completed	The implementation of action has commenced, including zoning changes in Wyong Local Environment Plan (WLEP) 2013
Develop a Tourism Infrastructure Plan by June 2013*	2013/14	Completed	
Finalise Amendment 1 to the WLEP and Wyong	2012-16	Continuing	Stage 1 WLEP amendment to go to Council
Development Control Plan (DCP) 2012* Implement Phase 2 of the Ourimbah Master plan*	2012-16	in 2014-15 Continuing in 2014-15	for approval in July 2014 Masterplan to be completed 2014/15
Review Town Centre development options for the Ourimbah Masterplan by August 2012*	2013/14	Continuing in 2014-15	Masterplan to be completed 2014/15
Review of the Central Coast Regional Strategy*	2012-16	Continuing in 2014-15	Work to continue in 2014-15
Review and finalisation of the existing draft Shire Wide s94 Contributions Plan*	2013/14	Completed	
Develop a Property Development and Investment Strategy by 30 June 2013*	2013/14	Completed	
Management of two external organisations on their performance against funding agreements	2013-17	Continuing in 2014-15	Work to continue in 2014-15
Build a long term (greater than 5 year) property development portfolio that will enable Council to roll out development projects in excess of \$5m per annum	2012-16	Continuing in 2014-15	Property Portfolio Review project commenced. Stage 1 sales approved by Council
Develop a detailed project plans for 5 iconic sites*	2013/14	Continuing in 2014-15	Development application plans are being prepared for 3 Council owned Iconic Sites
Establish a register of sites appropriate for development of aged housing*	2013/14	Continuing in 2014-15	This is being established as part of the property portfolio review
Make submissions & recommendations on development opportunities to leverage Councils financial position for Denning / Short Street car park by December 2012*	2013/14	Completed	Council endorsed strategy to sell the site with a development application
Make submissions and recommendations on development opportunities to leverage Councils financial position for Warnervale Airport by December 2012*	2013/14	Continuing in 2014-15	To commence in 2014-15
New Business start-ups and relocations *This target is a carry-over from the Wyong Shire Council 201	2013-17	Continuing in 2014-15	Metro Cinemas and Centrelink developments in Lake Haven

 *This target is a carry-over from the Wyong Shire Council 2012-16 Strategic Plan

 **Alternate SRV project – not included as part of the 270 performance targets and actions

2.5 Principal Activity 4 – Council Enterprises

Council Enterprises provides care and education services and holiday parks. With large numbers of children in the Shire, long day care centres provide quality education and care for 0-6 year olds. Council's holiday park facilities are also a significant contributor to the local tourism industry and provide a funding stream for works on Crown Reserves in close proximity to the holiday parks.

Budget Overview

Financial Performance 2013-14 Council Enterprises	Full Year Actual \$'000	Full Year Budget \$'000	Variance \$'000
Income (excluding capital)	10,646	10,454	192
Expenses	9,313	11,863	2,551
Net Operating Result	1,333	(1,409)	2,743
Capital Expenditure	5,665	5,738	(73)

Performance Summary

The following summarises progress on activities identified for delivery under this principal activity.

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	0	0	0	0	0
Major Project	0	0	0	0	0
Operational Activity	1	7	0	1	9
Total	1	7	0	1	9
%	11%	78%	0%	11%	100%

Highlights

Childcare centres



Council's child care centres celebrated early childhood education during Australian Child Care Week with activities and community involvement. This is the fourth year Council centres have been recognised as finalists in the Childcare Week Awards. Northlakes Care and Education has won award categories at both a state and national level for two years running. The childcare centres also conducted a marketing campaign where new enrolments went into a draw to win an ipad mini. Northlakes Child Care celebrated its tenth anniversary at its centre that was rebuilt after a fire in 2004.

Learning about healthy food groups for Australian Child Care Week

Lease of Childcare centres

Council finalised the Sale of Business for Tom Stone and Spotted Gum Care and Education Centres and is now leasing the facilities to Lighthouse Early Learning. With the new income stream and savings in operating losses, Council will re-invest back into essential community infrastructure.

Cemeteries

Council now has a new Greek Orthodox section at Noraville Cemetery. The provision of this space has significantly increased plot sales. The new area has been surveyed and to date 14 plots were sold at a total of \$30,583.

Performance Targets

	Year of Action	Q4 Status	Q4 Comments
Commercial Enterprises			
Operational Activity			
Plant and Fleet Service unit to deliver a 100% break even cost Structure	2013-17	Completed	Full cost recovery achieved
Holiday Parks- Financial surplus of \$1.5M achieved by 2015/16*	2012-16	Continuing in 2014-15	This relates to a financial surplus in 2015- 16
Holiday Parks- Implement the Marketing Strategy*	2012-16	Continuing in 2014-15	Strategy has been completed, but implementation deferred until Masterplan approved
Holiday Parks- Undertake the key work for 2012/13 as identified in the new Business Strategy*	2013/14	Continuing in 2014-15	Strategy has been completed, but implementation deferred until Masterplan approved
Holiday Parks-Undertake the key work for the current year as identified in the rolling works program*	2012-16	Continuing in 2014-15	Key works as prioritised are underway
Implement Cemeteries Plan of Management*	2012-16	Continuing in 2014-15	Currently validating status of Cemeteries Plan of Management to ensure currency and support
Alignment and potentially Shared Service arrangement with Gosford City Council for all Plant & Fleet operations including this Service (Mgt) as well as all of the products under the service - Plant Mobile Equipment and Vehicles*	2012-16	Deferred	Currently on hold
Identify and implement options to generate profitable income from external sources (servicing of other fleet-provider's plant & equipment)*	2012-16	Continuing in 2014-15	Ongoing
Develop a 10 year plan for maintaining Charmhaven Depot*	2013/14	Continuing in 2014-15	Utilisation of the depot will be reviewed as part of the property portfolio review

*This target is a carry-over from the Wyong Shire Council 2012-16 Strategic Plan

2.6 Principal Activity 5 – Regulatory

Regulatory ensures compliance with statutory requirements across a wide range of responsibilities. In most cases Council is the primary provider of these regulatory services which are provided through the enforcement of regulations and statutes.

Budget Overview

Financial Performance 2013-14 Regulatory	Full Year Actual \$'000	Full Year Budget \$'000	Variance \$'000
Income (excluding capital)	4,671	4,680	(9)
Expenses	10,068	10,650	582
Net Operating Result	(5,397)	(5,971)	573
Capital Expenditure	16	23	(7)

Performance Summary

The following summarises progress on activities identified for delivery under this principal activity.

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	0	0	0	0	0
Major Project	2	1	0	0	3
Operational Activity	18	1	3	0	22
Total	20	2	3	0	25
%	80%	8%	12%	0%	100%

Highlights

Changes to Building and Development Applications

Under changes to the Water Management Act, all building and development works other than minor alterations are now required to submit an application for formal approval to allow Council to assess any impacts on existing water and sewer infrastructure. The price for such applications was set at \$116.00. Engagement was initiated with the community and industry to advertise the changes that were made.

Enabling tourism options

Council put a proposal on public exhibition for Short-term Rental Accommodation (STRA) provisions for dwellings. The proposal is a Draft Local Environmental Plan that allows for the use of homes in certain areas as short-term rental accommodation. This proposal enables alternate accommodation options for visitors and guarantees short term rental holiday accommodation is protected in legislation. The STRA also ensures that such use operates at a scale that is compatible to maintain the residential amenity of the surrounding neighbourhood.

	Year of Action	Q4 Status	Q4 Comments
Building Certification, Compliance and Health (BC	CH)		
Major Projects			
Best Practice Application Assessment - Efficient assessment of Building Certification applications to the benefit of Council and the community through industry best standards for turning around applications	2013/14	Completed	Median processing times for DA's is currently 16 days

	Year of	Q4 Status	Q4 Comments
	Action		
Operational Activity	00/01/1	0	
Development applications deliver >\$1 billion in total project value (This is a combined KPI between BCCH and Development and Rezoning Service Units)	2013/14	Off Track	\$417m to date
Implement portable in-vehicle computers connected to Council's On-line to allow access to data in field and reduce time spent on administration*	2013/14	Completed	Integration with Pathway complete. Devices have been allocated to field staff
Not less than 75% of all complaints are substantially responded to within 0-5 days. (Substantially responded to includes acknowledging the complainant by phone, e-mail, letter or on-site visit but does not mean the complaint will be completed within that time)*	2013/14	Completed	Complaints are now being acknowledged, responded to, and resolved in accordance with the Service Delivery Charter
Process improvements, utilising mobile technology to achieve <5 days median processing times for Complying Development Certificates (CDCs).	2013/14	Off Track	Legislative changes with regard to notification requirements for CDCs mean that this target cannot be achieved regardless of the use of mobile technology, Process improvements still occurring but this target should be revised. The median processing times for CDCs is 6 days. This will not move forward into future years
Expand online building inspection booking to all of Council customers.	2013/14	Completed	On-line inspection bookings available to all council customers
Complete 2012/13 stage of the Environmental Management Strategy (EMS) by 30 June 2013*	2013/14	Continuing in 2014-15	Ongoing. This project is being co-ordinated from outside of the Unit however BCCH staff are providing significant input
Investigate using internal equipment to clear private overgrown blocks	2013/14	Completed	Procedure implemented for the clearing of overgrown blocks by Council Open Space and Recreation staff
Enhancement of the Electronic Housing Code in conjunction with Local Government NSW and the Department of Planning and Infrastructure	2014/15	Completed	Electronic Housing Code is now integrated with LEP 2013 and Council's internal systems. Further promotion of this service will commence with the appointment of a Business Development Building Certifier
Development and Rezoning			· · · ·
Major Projects	0040/44	Continuing	Droft our roug are stad. Training of staff in the
Best Practice Application Assessment - Efficient assessment of Development applications to the benefit of Council and the community through industry best standards for turning around applications	2013/14	Continuing in 2014-15	Draft surveys created. Training of staff in the use of electronic assessment tools. Roll-out of Trapeze software in 2015
Shire-wide Comprehensive LEP and DCP Adopted - Adoption of a new Local Environmental Plan that responds to current challenges and opportunities, as well as establishing direction for the Shire for the next 20 years	2013/14	Completed	LEP Gazetted on 23 December 2013
Operational Activity	1		
Development applications deliver >\$1 billion in total project value (This is a combined KPI between Building certification, Compliance & Health and Development and Rezoning Service Units)	2013-17	Off Track	\$417m to date
Processing time of employment generating Development Applications to be less than 40 working days (Employment generating is defined as "development applications that will result in at least ten permanent full-time equivalent positions" net median)	2013/14	Completed	27 days
< 25 net median working days processing times for Part V matters.	2013/14	Completed	No longer applicable as each directorate now responsible for their own Part V assessments
< 25 net median working days processing times for development applications (Class 1(a)(ii) and 2-9).	2013/14	Completed	20 days
< 30 working days in accordance with statutory notification period for State Significant Development.	2013/14	Completed	No applications received

	Year of Action	Q4 Status	Q4 Comments
Better co-ordination of planning related legal services, including mediated outcomes on legal disputes.	2013/14	Completed	
Development stimulus in conjunction with Economic Property Development to promote and encourage development throughout the shire.	2013/14	Completed	Developer contribution stimulus package in place
Implement mobile technological tools to streamline current practices and provide a more efficient, accessible service to the public*	2013/14	Completed	
Improved process and education for other operational units to ensure better compliance with Part V approval under Environmental Planning Act (EPA) requirements	2013/14	Completed	
Investigate the use of e-lodgement process to include major development applications.	2013/14	Completed	Large development applications can be lodged electronically
Review a range of Council development related policies*	2012-16	Completed	
Review current Landscape Policy*	2013/14	Completed	To be reported to Council in August 2014
Commence a review of the "Valleys Study"*	2012-16	Completed	Project adopted and project commenced. Project Scope and contract brief prepared
Improved information to developers	2013/14	Completed	Amendment to Wyong Development Plan 2013 report to July Council meeting. A number of policies were repealed and updated in April 2014

*This target is a carry-over from the Wyong Shire Council 2012-16 Strategic Plan

2.7 Principal Activity 6 – Environment and Land Use

Council seeks to promote and plan for the sustainable use of natural resources on the Central Coast, especially focusing on managed development of all land whilst ensuring the natural environment remains protected, healthy and sustainable.

Budget Overview

Financial Performance 2013-14 Environment and Land Use	Full Year Actual \$'000	Full Year Budget \$'000	Variance \$'000
Income (excluding capital)	2,797	2,795	3
Expenses	8,826	10,353	1,527
Net Operating Result	(6,029)	(7,558)	1,529
Capital Expenditure	2,400	2,465	(65)

Performance Summary

The following summarises progress on activities identified for delivery under this principal activity.

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	0	0	0	0	0
Major Project	1	0	0	0	1
Operational Activity	16	7	1	0	24
Total	17	7	1	0	25
%	68%	28%	4%	0%	100%

Highlights

Gross Pollutant Traps

Wyong Shire Council is continuing to take steps to help improve the quality of water flowing into the Tuggerah Lakes system. One of the ways Council is doing this is by implementing a program of improvements to the Gross Pollutants Traps (GPT) across Wyong Shire. GPTs are designed to stop stormwater pollutants such as litter, garden waste and sediment entering the lakes. Council completed nine GPT upgrades/renewals this financial year, including 4 this quarter. A further ten GPTs are proposed to be constructed in the 2014-15 financial year.

Record wrack haul



The final tally for the year's wrack collection came in at 12,381 cubic metres. Our aim was 10,000 cubic metres but we surpassed that target, accumulating more than three times our historical average. The wrack harvester also received new signage as a way to raise awareness and educate the public about its role in keeping the lakes healthy by collecting excess wrack and algae. The wrack is either commercially composted into an organic soil mix or reused as mulch as part of Councils own operations.

Reusing the wrack at Soldiers Beach

Lake Munmorah beach



One hundred metres of sandy beach was created on the foreshore at Lake Munmorah, as well as new turf and a sandstone retaining wall for seating and protection of the shoreline from grasses. The \$100,000 project was 100% funded with income generated by Council's Holiday Parks and aimed to provide recreational benefits to the community with an improved swimming area and picnic space. By concentrating lakeside activity in specific areas, the work has helped to protect some of the lake's environmentally delicate areas from excessive contact.

Flood Studies

All scheduled grant funded flood studies for the financial year were completed and received Gateway Determination for a revised Flood Mapping Approach under Wyong's Local Environmental Plan 2013. The Killarney Vale and Long Jetty Overland Flood Study was completed as well as the Tumbi Creek and Tuggerah Lakes Floodplain Risk Management Plans. The studies looked at how to help protect residents from floods and reduce the risk to future developments.

	Year of Action	Q4 Status	Q4 Comments
Waterways and Asset Management	Action		
Major Projects			
Establishment of Waterways Service - Ensuring a corporate and community focus on local waterways both now and in the future with a focus on wrack removal and gross pollutant traps to ensure our lakes remain healthy and aesthetically pleasing, increasing their use by the community	2013/14	Completed	A new Waterways and Asset Management Unit has been established and strategies implemented in consultation with the Tuggerah Lakes Estuary and Coastal Floodplain Management Committee (TLECFMC) and approved by Council.
Operational Activity			
Global Reporting Initiative Performance Indicator Environmental 13 - Habitats protected or restored. Metres of stream bank rehabilitated Subject to alignment with the Estuary Management Plan reporting requirements (subject to funding however maintenance schedules will continue)	2013/14	Completed	
Complete an adopted Asset Management Strategy by June in each financial year to apply for the following year	2013/14	Completed	
To improve WSC Asset Management Practices beyond core level to an appropriate advanced level by June 2014, by implementing relevant corporate tasks in the Asset Management Improvement Plan and reviewing progress by asset suppliers on individual asset classes in the AMIP*	2012-16	Completed	Ongoing continual improvement. Further maturity has been developed in such areas as annual budget, long term strategic planning, and data and systems. Focus in future years is to define target level at unit level and place emphasize on other areas such as asset management plans, evaluation and levels of service
Dredging works complete as per adopted Resourcing Strategy	2013/14	Completed	Triggers for dredging not met, activity deferred as per agreement through TLECFMC
Required approvals for the wrack harvesting program and dredging program obtained by June 2014	2013/14	Completed	Relevant approvals to increase volumes, areas, and methodology obtained
Reviewed, adopted Coastal Management Plan and sent to the Office of Environment and Heritage (OEH) by October 2013	2013/14	Continuing in 2014-15	Council has received a grant from OEH to undertake these works. As agreed to by OEH, project to continue pending release of the State Governments stage 2 coastal reforms due 2014-15
2 Gross Pollutant Trap maintenance activities as per Type 1 Gross Pollutant Traps	2013/14	Completed	Maintenance activities completed, and an even higher frequency of cleaning done on selected devices
3 Gross Pollutant Trap maintenance activities as per Type 3 Gross Pollutant Traps	2013/14	Off Track	2 maintenance activities completed per device following resourcing issues with internal service provider. Intention to enter into a period based contract in the future
6 Gross Pollutant Trap renewed with improved more efficient and maintainable designs	2013/14	Completed	9 units completed
Review progress in implementing Estuary Management Plan and update strategy by 30 June 2014	2013/14	Completed	New strategy aligned with Council priorities for direct actions in the lakes has been resourced and implemented
Complete 2 wetland maintenance activities (sediment zone dredging, waste sediment disposal, replacement planting) per constructed wetland	2013/14	Completed	
Complete three stream bank maintenance activities per constructed stream bank	2013/14	Completed	
Complete The Entrance Channel Flooding Impact Study in 2013/14*	2013/14	Completed	This is the study of the Entrance channel dynamics and management options funded and managed by the NSW State Government
Complete at least 4000 cubic metres (1000 tonne dry weight) of wrack harvesting	2013/14	Completed	Target exceeded, 12,381 m3 of wrack collected

	Year of	Q4 Status	Q4 Comments
	Action	Q4 Status	Q4 Comments
Complete Stage 2 of the Emergency Services review project. (as per WSC strategic plan 2013/17)*	2013/14	Completed	Recommendations from stage 1 review and actions proposed as stage 2 have been directly implemented. Key actions for the year include: Appointment of a dedicated Emergency Management (EM) Officer, budgets consolidated and under responsibility of EM Officer, testing emergency response and operational effectiveness, and complete Service Level Agreements
Develop 10 year plan for maintaining Rural Fire Service (RFS) buildings in place*	2012-16	Continuing in 2014-15	A more comprehensive Asset Management Plan for RFS buildings inclusive of capital works to be developed in 2014-15
Deliver Flood Risk Management Plan for Northern Catchments and Lake Macquarie*	2012-16	Continuing in 2014-15	Subject to future grant funding
Deliver Flood Risk Management Plan for Tuggerah Lake Foreshore*	2012-16	Completed	Tuggerah Lakes study completed, to go on public exhibition prior to endorsement
Deliver Flood Risk Management Plan for Wallarah and Spring Creek (Dependent on grant funding)*	2012-16	Continuing in 2014-15	Subject to future grant funding
Deliver Flood Risk Management Plan for Wyong River*	2012-16	Continuing in 2014-15	Flood study completed, grant applications submitted to complete risk plans
Deliver Ourimbah Creek Catchment Floodplain Risk Management Plan*	2012-16	Continuing in 2014-15	Flood study completed, grant applications submitted to complete plans
Studies and Plans completed according to contractual work plan targets agreed by grant funding partners	2013/14	Completed	All plans completed
Undertake Bathymetric study of major creek entrances in Tuggerah Lakes*	2013/14	Completed	Surveys of creek entrances completed, Ourimbah Creek data submitted to NSW Government to support dredging application
Water quality monitoring results are reported six monthly in an appropriate format that clearly demonstrates and explains progress in improving the waterways	2013/14	Continuing in 2014-15	Water quality results for recreational usage reported monthly, all other results reported annually as part of the report card compiled by OEH. Short term water quality results are influenced by substantial variables and are not indicative of 'improving the waterways'. A selection of various ecological, environmental, social and economic indicators have been developed which are more indicative of progress and are proposed to be reported from 2014-15

*This target is a carry-over from the Wyong Shire Council 2012-16 Strategic Plan

2.8 Principal Activity 7 – Waste Management

Waste management is about providing a safe, reliable and environmentally responsible domestic and commercial waste collection, recycling and disposal services across the Shire. It also aims to help reduce the Shire's environmental footprint.

Budget Overview

Financial Performance 2013-14 Waste Management	Full Year Actual \$'000	Full Year Budget \$'000	Variance \$'000
Income (excluding capital)	39,793	39,206	587
Expenses	26,995	31,970	4,975
Net Operating Result	12,798	7,236	5,562
Capital Expenditure	6,505	8,059	(1,554)

Performance Summary

The following summarises progress on activities identified for delivery under this principal activity.

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	0	0	0	0	0
Major Project	0	0	0	0	0
Operational Activity	4	5	0	0	9
Total	4	5	0	0	9
%	44%	56%	0%	0%	100%

Highlights

Waste Wise workshops



Waste Wise Workshops began in May and have proved popular. We held 15 workshops with 64 attendants altogether. The workshops show residents how to make best use of Council's waste services as well as small things they can do to make a difference to cost, consumption and environmental impact.

Buttonderry Cell



The lining works and drains for a new waste cell at Buttonderry Waste Management Facility are almost complete. The cell totals 40,000 square metres and holds 1.1 million cubic metres of waste. It is large enough to store ten years' worth of waste. Construction has also begun on a new administration building at Buttonderry.

Director of Infrastructure and Operations, Greg McDonald, surveys the cell's progress at Buttonderry

Performance Targets

	Year of	Q4 Status	Q4 Comments
Waste Management (Commercial Enterprises)	Action		
Operational Activity			
50% of domestic waste diverted from landfill	2013/14	Completed	47.4% for the quarter and an average of 48% for the year
Domestic Waste Collection - 100% of registered premises provided with regular collection services	2013/14	Completed	100% of registered premises are provided with regular collection services
Develop and implement a program to move towards the NSW domestic waste diversion target of 66% resource recovery (or diversion from landfill) by 2014 by means of education, awareness, behavioural change programs, additional process initiatives and landfill operations, continue to explore opportunities through the Regional Waste Strategy between Gosford and Wyong*	2012-16	Continuing in 2014-15	
Development Strategy for area 5 at BWMF*	2012-16	Continuing in 2014-15	Optimisation study due to be reported in early 2015
Scheduled and programmed services to clean-up and monitor open spaces and roadsides	2013/14	Completed	
Develop a strategic plan for alternative waste technologies	2014/15	Continuing in 2014-15	To be considered as part of Optimisation program
Soil processing facility operating by January 2014	2013/14	Continuing in 2014-15	Negotiations continuing with operator
Gwandalan Tip - Stage 3.1 - Master Design, Environmental Impact Statement Studies and Lodgement of the development application	2013/14	Completed	Environmental Protection Agency approval being sought
Continue to explore opportunities through the Regional Waste Strategy between Gosford and Wyong*	2012-16	Continuing in 2014-15	To commence in 2014-15

*This target is a carry-over from the Wyong Shire Council 2012-16 Strategic Plan

2.9 Principal Activity 8 & 9 – Roads and Stormwater

Delivery and maintenance of roads, bridges, footpaths, carparks, transport planning and traffic management in the Shire, along with the management of associated infrastructure to help ensure ease of travel and environmental responsibility (excluding RMS roads). Plus safe and reliable collection, transmission, treatment and discharge facilities for stormwater through an extensive network of engineered and natural drainage systems. This principal activity is an essential service provided by Council to the residents and visitors of the Shire.

Budget Overview

Financial Performance 2013-14 Roads and Stormwater	Full Year Actual \$'000	Full Year Budget \$'000	Variance \$'000
Income (excluding capital)	11,434	11,233	201
Expenses	40,070	39,439	(631)
Net Operating Result	(28,636)	(28,207)	(430)
Capital Expenditure	33,950	36,337	(2,387)

Performance Summary

The following summarises progress on activities identified for delivery under this principal activity.

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	7	6	0	1	14
Major Project	0	0	0	0	0
Operational Activity	7	2	0	0	9
Total	14	8	0	1	23
%	61%	35%	0%	4%	100%

Highlights

Funding for Kanangra Drive

Council applied for funding under the NSW Safer Roads Scheme to upgrade Kanangra Drive, Crangan Bay in order make it a safer and easier to police the road. Funding of \$1.8 million was given to install wire rope barriers, new signage, widen shoulders, and resurface the asphalt and other safety improvements. The works will be similar to those at Ruttleys Road, another road notorious for speeding and accidents.

Ruttleys Road

Stage one of Ruttleys Road safety upgrade from Pacific Highway to Vales Road is complete. Stage two involves establishing road safety barriers and new traffic signs. This project is also funded under the Safer Roads Scheme.

Completion of Warnervale Road



The \$3.7 million drainage and road upgrade to Warnervale Road was successfully completed in early April. The project included the installation of drainage pipes, additional underground utilities, retaining walls and earthworks as well as raising the height of the road by nearly two metres. The major upgrade was carried out to widen the road, make it safer and reduce flooding. With stream bank protection works and a new pathway, school children can now walk the road to school safely.

Blackspot funding project

A new raised intersection was completed by Council crews at Ocean Street and Ourringo Street, Budgewoi under the Federal Blackspot funding project. We also received confirmation of \$1.4 million worth of funding under this program for three major black spots in Main Road Toukley, Wyong Road, Berkeley Vale and Pacific Highway/Chelmsford Road, Lake Haven.

Road table drains

An extensive program to remove leaf litter and tree debris from the road table drains along Brush Road and the Ridgeway was completed. This will improve road safety and reduce the amount of organic waste entering Tuggerah Lakes.

Wyong CBD drainage works



Stage one of the \$6.8 million drainage upgrade in Wyong's CBD finished in time for demolition works to start on Memorial Hall. The drainage requires upgrading to reduce flooding which has historically impacted the area. Such work sets the stage for redevelopment of the town centre with major projects like The Art House, Aldi and the redevelopment of Frank Ballance Park. Larger drains are being installed to remove water quickly. Stage two is ongoing from North Road up Hardware Lane and is expected to be finished at the end of August.

What a difference in capacity: the small drain compared to the new drains going in

	Year of Action	Q4 Status	Q4 Comments
Roads and Drainage			
Special Rate Variation Projects			
Anita Avenue at Agatha: Road Upgrade including stormwater drainage	2013/14	Completed	
Bay Road: Road Upgrade including stormwater drainage	2013/14	Continuing in 2014-15	Due to resources allocated to Wyong CBD drainage project this project continue to 2014-15
Berkeley Road: Road Upgrade including stormwater drainage	2013/14	Continuing in 2014-15	Due to resources allocated to Wyong CBD drainage project this project continue to 2014-15
Bumble Hill Guardrail: Road Safety Facilities.	2013/14	Completed	
Bunning Creek Road: Road Upgrade (Seal)	2013/14	Completed	
Elouera Ave: Road Upgrade with possible stormwater drainage	2013/14	Deferred	Project on hold due to commencement of Wyong CBD drainage project being accelerated
Goorama Ave: Road Upgrade/Renewal including stormwater drainage.	2013/14	Completed	
Panorama Ave/Hobson: Road Upgrade/Renewal with possible stormwater drainage 1	2013/14	Continuing in 2014-15	Due to resources allocated to Wyong CBD drainage project this project deferred to 2014-15
Saltwater Creek Killarney Vale timber footbridge replacement programme	2013/14	Continuing in 2014-15	Project on hold until 2014-15 to provide the funding necessary to complete the replacement of Tumbi Creek bridge at The Penisula a year earlier than scheduled
Shire Wide footbridge renewals	2013/14	Continuing in 2014-15	Footbridges for 2013-14 completed. Works to continue in 2014-15
The Entrance Road disabled parking improvements: Road Safety Facilities	2013/14	Completed	
The Ridgeway (CH1100 CH1870): Road Upgrade and Renewal	2013/14	Continuing in 2014-15	Project delayed due to difficulties with rock removal
Timber footbridge replacement programme - Peninsula	2013/14	Completed	
Tumbi Rd at The Ridgeway: Road Safety Facilities	2013/14	Completed	
Moala Parade Charmhaven Pavement Upgrade**	2013/14	Completed	Alternate SRV project completed
Mandalong Road Dooralong Upgrade **	2013/14	Completed	Alternate SRV project completed
Gascoigne Avenue Gorokan Pavement Upgrade**	2013/14	Completed	Alternate SRV project to be completed by 30 June 2014
Cornish Avenue Killarney Vale Pavement Upgrade**	2013/14	Completed	Alternate SRV project to be completed by 30 June 2014
Anne Findlay Place Bateau Bay Pavement Upgrade**	2013/14	Completed	Alternate SRV project completed
Wahroonga Road Kanwal Pavement Upgrade**	2013/14	Completed	Alternate SRV project completed
McPherson Road Mardi Pavement Upgrade**	2013/14	Completed	Alternate SRV project completed
Woolworths Way Warnervale Pavement Upgrade**	2013/14	Completed	Alternate SRV project completed
Sherry Street Tumbi Umbi Pavement Upgrade**	2013/14	Completed	Alternate SRV project completed
Cuthbert Road Killarney Vale Pavement Upgrade**	2013/14	Completed	Alternate SRV project completed
Heador Street Toukley Pavement Upgrade**	2013/14	Completed	Alternate SRV project completed
Malana Avenue Bateau Bay Pavement Upgrade** Woolana Ave Halekulani Pavement Renewal**	2013/14 2013/14	Completed Completed	Alternate SRV project completed Alternate SRV project to be completed by
Greenacre Ave Lake Munmorah**	2013/14	Completed	30 June 2014 Alternate SRV project to be completed by
Thompson Road Toowoon Bay Upgrade**	2013/14	Completed	30 June 2014 Alternate SRV project to be completed by 30 June 2014
Operational Activity	L	L	
1,000 metre of shared pathways constructed per annum - Measures annual growth of the shared pathway system (length of constructed cycleway is influenced by terrain, grant funding and Council funds allocated to the deliver the service)	2013/14	Completed	1.838km delivered
Provide average pavement condition index (PCI) >6.5 (industry standards) as a measure of the road quality	2013/14	Completed	Achieved an estimated PCI of 6.9

	Year of Action	Q4 Status	Q4 Comments
The average pavement condition index of >7 (industry standards) as a measure of the road quality	2015/16	Continuing in 2014-15	Target PCI will be the subject of review and report to Council in September 2014
Develop Rural Roads Policy	2013/14	Completed	Policy statement has been included in the Customer Knowledgebase document for Road Maintenance to ensure ready accessibility
Develop and implement formal Boundary and Adjacent Roads Agreements in association with Gosford City, Cessnock, and Lake Macquarie City Councils which define responsibilities, promote cooperation, provide equity, and improve service efficiency*	2013/14	Continuing in 2014-15	Recent restructuring at Gosford Council has delayed the finalisation of the model agreement that will be subsequently used as the basis of negotiations with Cessnock and Lake Macquarie Councils. Negotiations will continue in 2014-15
Collection of automated road condition data on >15% of the road network per annum	2013/14	Completed	
Develop a new shared pathway capital works project priority listing	2013/14	Completed	
10% of drainage systems inspected and returned to its original design capacity per annum	2013/14	Completed	
Implement strategic capital works programming for drainage assets using asset management systems	2013/14	Completed	Project on track for completion in June 2015

 drainage assets using asset management systems
 *

 *This target is a carry-over from the Wyong Shire Council 2012-16 Strategic Plan

 **Alternate SRV project – not included as part of the 270 performance targets and actions

2.10 Principal Activity 10 & 11 – Sewerage Services and Water Supply

Sewerage Services provides safe and reliable collection, storage, treatment and disposal facilities for sewage in a cost-effective and sustainable manner. Water Supply provides safe and reliable water services including the collection, storage, transportation, treatment and distribution of water at a standard appropriate to its use, in a cost-effective and sustainable manner.

Budget Overview

Financial Performance 2013-14 Sewerage Services and Water Supply	Full Year Actual \$'000	Full Year Budget \$'000	Variance \$'000
Income (excluding capital)	71,471	73,240	(1,769)
Expenses	82,158	80,488	(1,669)
Net Operating Result	(10,687)	(7,248)	(3,438)
Capital Expenditure	12,683	14,758	(2,075)

Performance Summary

The following summarises progress on activities identified for delivery under this principal activity.

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	0	0	0	0	0
Major Project	0	0	0	1	1
Operational Activity	8	1	0	0	9
Total	8	1	0	1	10
%	80%	10%	0%	10%	100%

Highlights

Work on water mains infrastructure in Long Jetty

Major valve replacement works were carried out during the night in Long Jetty and Toowoon Bay to replace broken stop valves and improve overall operating efficiency, safety and service. The work is preliminary to major mains improvements works programmed for July 2014.

Upgrade to Mardi Dam fire trails



In conjunction with Gosford City Council, we have undertaken major upgrades to the 4.2km of fire trails around Mardi Dam in a bid to secure the water supply and treatment services from fire related risks and damage. Hazard reduction burning was completed and the help of a new machine called a Jarraff was enlisted to trim the upper branches of trees along the fire trails. This will ensure Council can access and protect our water supply and infrastructure around the dam.

The Jarraff gets those hard to reach places

Water Operator of the Year Award



Todd Pattinson, our operator in charge of the Mardi Treatment Plant, won the NSW Operator of the Year Award for his work during the Mardi Dam upgrade. Todd was recognised for implementing improvements that enhanced production processes. These operational improvements allow the dam to achieve treatment of up to 160 million litres per day.

Water trailer



The water trailer has attended five community events such as markets and school educational days. The trailer is a mobile bathroom that educates the public on water usage through visual and hands on tools. Its interactive displays and fun mascot "Whizzy the water drop" have proved popular with children and adults alike.

Whizzy the water drop and the water trailer visit the Ecoburbia Festival

Catchment Awareness Video

During the April school holidays, Council screened an animation at Westfield Event Cinemas, Tuggerah. This video was produced with Caring for our Country funding in order to promote community awareness of the Tuggerah Lakes Catchment. The video aimed to encourage a unified approach to healthier and cleaner estuaries by targeting the message at local audiences. We reached 22,615 people at an average advertising cost \$0.71 per attendee.

	Year of Action	Q4 Status	Q4 Comments
Water and Sewerage			
Major Projects			
Central Coast Water Corporation (CCWC) and Joint Services Business (JSB) establishment - The management of the supply of water and sewerage services for the Central Coast Region, supported by a combined, Wyong Shire Council and Gosford City Council JSB. This service will provide essential administration services and operating efficiencies to the CCWC and both Councils.	2013/14	Deferred	CCWC and JSB Project remains on hold
Operational Activity			
100% compliance against the health related criteria of the Australian drinking water guidelines	2013/14	Completed	100% compliance achieved
95% customer satisfaction with sewerage service	2013/14	Completed	

Year of	Q4 Status	Q4 Comments
Action		
2013/14	Completed	
2013/14	Completed	Total Volume pf 839 ML of tertiary treated water recycled and re-used equivalent to 7% of the combined treated volume of effluent
	Completed	11,319 ML of secondary treated effluent sent to Council's ocean outfalls and non- potable purposes
	Completed	16,307 ML transferred to Mardi WTP. 13,325 ML extracted from Wyong River and Ourimbah Creek
2013-17	Completed	End of financial year total of 13 water main breaks per 100km of water main
2013/14	Completed	100% with quality licensing requirements
2012-16	Continuing in 2014-15	Currently developing a Drinking Water Quality Management System with consultants CWT. This is being funded by the Department of Health with Stage 1 of the project due for completion and implementation in September 2014. An asset management strategy has been developed as part of the Water and Sewer Business Plan. A gravity sewer main framework has been developed that incorporates condition and criticality analysis. Development has commenced to capture fault reporting and response into a corporate asset management system
	Action 2013/14 2013/14 2013/14 2013/14 2013/14	Action2013/14Completed2013/14Completed2013/14Completed2013/14Completed2013-17Completed2013/14Completed2013/14Completed2013/14Completed

*This target is a carry-over from the Wyong Shire Council 2012-16 Strategic Plan

2.11 Principal Activity 12 – Administration (shared services)

Administration (shared services) provides corporate-wide internal services and is accountable for the governance, statutory compliance, finance, human resources and the management of all corporate information for the organisation.

Budget Overview

Administration includes services and products that are included in Corporate Overheads and recharged across the remaining principal activities.

Financial Performance 2013-14 Administration	Full Year Actual \$'000	Full Year Budget \$'000	Variance \$'000
Income (excluding capital)	79,919	79,851	68
Expenses	1,073	(4,044)	(5,117)
Net Operating Result	78,846	83,895	(5,049)
Capital Expenditure	2,070	2,188	(118)

Performance Summary

The following summarises progress on activities identified for delivery under this principal activity.

Status	Completed	Continuing in 2014-15	Off Track	Deferred	Total
Special Rate Variation	1	1	0	0	2
Major Project	2	0	0	0	2
Operational Activity	28	8	1	3	40
Total	31	9	1	3	44
%	71%	20%	2%	7%	100%

Highlights

Adoption of Annual Plan and Budget

Council adopted its Annual Plan and Budget for 2014/15 with over \$340 million slated in works and services. The Strategic Plan 2014-2018 delivers a capital works program for the next financial year of just over \$100 million. Highlights include developing an education precinct with a regional university, a motor sports precinct, aged care facilities, the redevelopment of 28 'iconic' sites and investigations into a regional airport.

Economic Development Strategy

Our Draft Economic Plan 2014-2039 was put on public exhibition. The plan aims to create jobs and grow the economy in the Wyong local government area. It is a vital blue print to help transform the local economy in the long term and outlines a strategy to provide jobs and housing for growth in our area over the next 25 years. The plan includes key focus areas and programs that Council, other levels of Government, industry and the community propose to work on, to help turn the economy around and grow it sustainably.

Staff-swap a success

Sue Ralph from Roads and Drainage took part in a staff exchange with Shannon Oliver, a Planning and Reporting Analyst, from Southland City Council, New Zealand. The experience benefited both councils by facilitating a two way communications stream that allowed us to share expertise and ideas. Sue brought home new bioengineering techniques and Shannon was impressed by our community engagement approaches. Another exchange is planned for this October 2014.

Annual Report wins silver



Council won a silver award at the prestigious Australasian Reporting Awards for its 2012/13 Annual Report. The Annual Report is the key document in which we advise the community of our progress in delivering against our operational plan and the Community Strategic Plan. The award recognises the improvements we have made in content, layout and design and were able to showcase our success to an international audience.

Council's Manager of Integrated Planning, Kath Morris with the award winning report

Energy Consumption Reduction



Energy Saving projects within Council's Civic Centre have made a huge impact on our energy consumption. In 2011/12 Council used approximately 2,024 MWh. In 2012/13 this was reduced to 1,867 MWh. We are heading for a target of 1,588 MWh in 2013/14. In addition, more energy and cost savings should be recorded with the installation of new heat pumps and the removal of the electrical/gas instantaneous hot water heaters at five of our depots.

	Year of Action	Q4 Status	Q4 Comments
Contract and Project Management			
Major Projects			
Capital Works Program - Renewal and upgrade projects that address the current asset maintenance gap while also delivering on new high usage assets such as completing the gap in the North Entrance cycleway to enhance accessibility	2013/14	Completed	Council's Capital Expenditure Committee meets regularly to ensure projects are being delivered according to plans
Operational Activity		•	
80% of all contracts managed by the Contract and Project Management Service Unit are to be completed within budget	2013-17	Completed	The target for 2013-14 has been achieved
95% compliance with goods and services requested and processed within 48 hours of receipt of order	2013/14	Completed	The target for 2013-14 has been achieved
Optimise store inventory, ensuring total value is maintained at <\$1 million	2013-17	Completed	
Commence baseline monitoring for Porters Creek Stormwater Harvesting Scheme and Precinct 7A by 30 June 2013*	2013/14	Completed	There is a Project Control Group for this work, chaired by the General Manager. A consultant has been engaged to review the modelling of the wetlands' hydrology and ecology. The results will allow a review of the current plan

	Year of	Q4 Status	Q4 Comments
Finance	Action		
Special Rate Variation Projects			
Finance Technology upgrades to improve organisation productivity and efficiency and service quality	2013/14	Completed	
Major Projects	T	I - · ·	
Managing outcomes of the Special Rate Variation - Create financial sustainability and enhance the standard of assets and reduce Councils asset backlog.	2013/14	Completed	Council's Capital Expenditure Committee, in its regular meeting, reviews the progress of SRV projects. Where an SRV project is experiencing delays other projects which are ready for delivery are brought forward
Operational Activity	T		
Agreed productivity gains are identified and achieved with gains or offset recorded against the business of Council	2013-17	Completed	Savings have been achieved through the child care review, lifeguard review and a positive adjustment was reported in Q3. It is anticipated that the full year result will be positive
Building and infrastructure renewals ratio of >1%	2013-17	Completed	Applicable financial ratios will be published in the audited Financial Statements
Debt Service Ratio of <15%	2013-17	Completed	Applicable financial ratios will be published in the audited Financial Statements
Rate coverage ratio of 50%.	2013-17	Completed	Applicable financial ratios will be published in the audited Financial Statements
Rates outstanding percentage of <5%	2013-17	Completed	Applicable financial ratios will be published in the audited Financial Statements
The organisation achieves 100% budgeted target revenue	2013-17	Completed	Income exceeded budget by \$2.2 million based on the interim result contained within this report
The organisation achieves within + / - 1% of actual expenditure budget at year end	2013-17	Completed	Expenditure savings of 2.5% were achieved based on the interim result contained herein
The organisation completes 80% of all projects on time and within budget	2013-17	Completed	90% of capital expenditure achieved
The organisation to achieve 1% saving in operational (salaries and wages) budgeted expenditure for each service unit for actual expenditure	2013-17	Completed	
Unrestricted current ratio >1.5%	2013-17	Completed	Applicable financial ratios will be published in the audited Financial Statements
<12,000 assessments in arrears	2013/14	Completed	12,545 assessments are in arrears with a reduction in rates outstanding down to 5.4%
100% compliance with IP&R guidelines & LG Act (including Community Strategic Plan, 4 year Delivery Program, Resourcing Strategy, one year Operational Plan and Annual Report)	2013/14	Completed	
Refine the integrated planning process through benchmarking and best practice*	2012-16	Completed	Process has been refined over the last few years, with good Finance and business integration
Human Resources			
Operational Activity Lost Time Injury Frequency Rate (LTIFR) - Minimum	2013/14	Off Track	25.35 for 2013-14
achievement of set targets for lost time injuries of < 24.81 per million hours (organisational)			
Permanent Staff Turnover at <10%	2013/14	Completed	7.5% for 2013-14
Individual Action: Central Coast Water Corporation HR Coordination	2013/14	Deferred	Central Coast Water Corporation project on hold
WHS - 3 System Audits	2013/14	Completed	Transition from auditing the tool to actually using the system to now audit safety in the organisation
WHS - 30 Inspections	2013/14	Completed	Random inspections now make up a % of inspections which creates opportunities for improvement
WHS - 30 Observations	2013/14	Completed	Regular green book action noting all relevant observations
WHS - 40 Compliance Audits	2013/14	Completed	Reviewed methodology in how compliance audits are executed. Now will focus on 12 targeted audits in 2014-15

	Year of	Q4 Status	Q4 Comments
All incidents entered into SafeTsmart on day of notification. Volume depends on incidents occurring. Estimate of 220 Incidents per year (based on 2010/14)	Action 2013/14	Completed	All incidents entered on the day reported. After hour reports submitted next working day
2010/11) Maintain Drug & Alcohol testing program	2013/14	Completed	Suggested improvements from first trial to be presented to Acting GM for review and approval to proceed to union consultation
Streamline process after new Performance Management system and Salary Grading system are in place*	2013/14	Completed	New Performance review system currently being implemented. On line system is in production and anticipated to be available in July. In the meantime hard copy process occurring in parallel
Information Management			
Special Rate Variation Projects			
Information Technology upgrades to improve organisation productivity and efficiency and service quality	2013/14	Continuing in 2014-15	Information technology upgrades for 2013- 14 completed. Upgrades continuing in 2014- 15
Operational Activity	-1		
85% of the organisations service requests are assessed within the required timeframes (organisational)	2013-17	Continuing in 2014-15	Overall 82.32% on time performance. Improvement in performance in almost all Departments
Wyong Shire Loyalty System*	2012-16	Continuing in 2014-15	
Legal and Governance			
Operational Activity		1	
Implement a comprehensive policy for the	2013/14	Continuing	
management of complaints Develop and maintain an interactive register of	2013/14	in 2014-15 Deferred	Pending imminent release of software
legislative provisions that apply to or have impact upon Council by March 2013*	2013/14	Deletted	package by Local Government Legal
Establish an interactive intranet site that provides useful information to staff and councillors about legislation that applies to Council	2013/14	Deferred	As above
Liaise with other nearby local councils to develop synergy in internal processes, to allow for seamless secondments of in-house solicitors between councils to meet unusual periods of demand	2014/15	Continuing in 2014-15	
Improve compliance and statutory timeframes by 20% under the Government Information (Public Access) Act 2009*	2012-16	Continuing in 2014-15	
Ensure compliance with all relevant legislation - review claims to ensure compliance, ensure an investigation is carried out within 5 days for each claim received, ensure all claims and possible public liability claims are reported to our insurers, ensure Units are informed of insurers decisions within 5 business days.	2013/14	Completed	
Provide steps for injured workers/ supervisors/ managers that will encourage a safe & durable return to work for the injured worker in a reasonable period of time.	2013/14	Completed	
Conduct Local Government Election and associated processes	2016/17	Continuing in 2014-15	
Determine Contract for Local Government Election provision	2015/16	Continuing in 2014-15	
Develop a new Councillor induction	2016/17	Continuing in 2014-15	
New Code of Conduct to be released by Office of Local Government *This target is a carp-over from the Wyong Shire Council 201	2013/14	Completed	

*This target is a carry-over from the Wyong Shire Council 2012-16 Strategic Plan

3. Quarterly Budget Review Statement

3.1. Responsible Accounting Officer's Statement

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for Wyong Shire Council for the quarter ended 30 June 2014 indicates that Council's final audited financial position at 30 June 2014 will be satisfactory at year end, having regard to full year results of income and expenditure and the original budgeted income and expenditure.

11

Stephen Naven Responsible Accounting Officer

27 August 2014

3.2. Operating Result

Consolidated

The 2013/14 financial year presented many challenges and opportunities as the organisation focused on its continued journey to achieve financial sustainability and improvements in asset management.

The below trend graph demonstrates Council's successful commitment towards turning the operating result around from years of deficits to a more financially viable future.



The significant improvement to Council's financial result has been achieved throughout the year by maintaining tight fiscal control over expenditure through monthly budget reviews and increasing focus on delivery of services against the Community Strategic Plan.

Financial Performance 2013-14	Last Year Actual 2012-13 \$'000's	Full Year Original Budget 2013-14 \$'000	Full Year Actual 2013-14 \$'000	Full Year Adopted Budget 2013-14 \$'000	Full Year Variance 2013-14 \$'000
Income (including capital)	248,427	245,420	245,434	243,218	2,216
Expenses	226,006	233,120	223,889	229,536	5,647
Net Operating Result	22,421	12,300	21,545	13,682	7,863
Less Income from Capital items	(15,115)	(14,644)	(15,765)	(12,529)	(3,236)
Net Operating Result before capital income	7,305	(2,344)	5,780	1,153	4,627

Note: Adopted Budget above represents Q3 adopted budget figures

The interim full year operating result (including capital income) is a surplus of \$21.5 million. This result is favourable to adopted budget by \$7.9 million, with income above budget by \$2.2 million and expenditure below budget by \$5.6 million. The full year surplus excluding capital income is \$5.8 million.

The favourable operating income variance relates to higher than anticipated grants and contributions revenue from developers and the Environment Protection Authority (EPA) for waste initiatives. The favourable expenditure variance relates to savings in employee costs due to vacancies and reduced entitlements as a result of leave being taken by staff throughout the year and settlement of outstanding workers compensation claims.

It should be noted that the figures provided in this report are interim (as at 5 August 2014) and are subject to finalisation, external audit review and potential adjustment.

The detailed financial reports can be found on Attachments 4.1 through to 4.4 at the end of this document, while the following pages provide an analysis of the Q4 results.

Income Analysis

Based on the interim result as at 30 June 2014, income (including capital) is above budget by \$2.2 million. Analysis of this variation is below.

Income from Continuing Operations	Last Year Actual 2012-13 \$'000	Full Year Actual 2013-14 \$'000	Full Year Budget 2013-14 \$'000	Full Year Variance 2013-14 \$'000
Rates & Annual Charges	135,675	142,128	142,282	(154)
User Charges & Fees	57,502	57,036	58,375	(1,339)
Interest and Investment Revenue	9,271	9,266	9,947	(681)
Other Revenue	4,083	5,484	4,778	706
Grants & Contributions Operating	25,953	15,616	15,085	531
Grants & Contributions Capital	15,115	15,765	12,529	3,236
Gain from the Disposal of Assets	828	140	223	(83)
Total Income from Continuing Operations	248,427	245,435	243,219	2,216

Note: Budget above represents Q3 adopted budget figures

Rates and Annual Charges

Rates & Annual Charges actual revenue is aligned to budget expectations.

User Charges & Fees

User Charges & Fees income is unfavourable year to date by \$1.3 million based on actual income of \$57.0 million compared to a year to date budget of \$58.3 million. This variation relates primarily to water consumption. During 2013/14 Council undertook a water meter replacement program that resulted in approximately 12,000 water meters being replaced in the Shire that were old, damaged or faulty. Budgets were based on conservative estimates to increased water yields and it is expected that the full projected revenue increases will be realised once the billing cycle captures all the replaced meters over the next few months.

Interest & Investment Revenue

Interest & Investment Revenue is \$0.7 million unfavourable to budget due to lower than planned returns on investments (due to low interest rates). Please refer to section 3.4 Cash and Investments for further information on Council's cash management outcomes.

Other Revenue

Other Revenue is favourable against budget for the year by \$0.7 million due to higher than normal royalty payments being received for gas extraction at Buttonderry Waste Management Facility as well as higher than expected sewerage connection income and unplanned chargeable external works occurring related to local roads (partially offset by costs of external works).

Grants & Contributions Operating

Operating Grants & Contributions income is slightly favourable compared to budget by \$0.5 million due to receipt of unplanned grants for Waste Less Recycle More and Litter Prevention programs.

Grants & Contributions Capital

Capital Grants & Contributions income is \$3.2 million favourable for the year due to higher than expected developer contributions being received. The timing of such receipts (including cash and in-kind contributed assets) is based on external development and often difficult to predict.

Gain from the Disposal of Assets

Gain from the Disposal of Assets is slightly lower than budget expectations with reviews continuing for the effective lives and residual values for plant and equipment items.

Expenditure Analysis

As at 30 June 2014, operating expenditure is under budget by \$5.6 million. Analysis of this variation is below.

Expenses from Continuing Operations	Last Year Actual 2012-13 \$'000	Full Year Actual 2013-14 \$'000	Full Year Budget 2013-14 \$'000	Full Year Variance 2013-14 \$'000
Employee Costs	75,223	74,077	78,833	4,756
Borrowing Costs	16,741	16,872	16,868	(4)
Materials and Contracts	45,220	41,445	43,193	1,748
Depreciation	52,678	55,511	54,955	(556)
Other Expenses	33,461	34,864	35,101	237
Loss from the Disposal of Assets	2,683	1,120	586	(534)
Total expenses from Continuing Operations	226,006	223,889	229,536	5,647

Note: Full year budget above represents Q3 adopted budget figures

Employee Costs

Employee Costs are favourable by \$4.7 million with full year actual expenditure of \$74.1 million well below the full year budget of \$78.8 million. Employee costs are Council's largest expenditure type representing one third of operational costs. This large variance relates mostly to vacancies and realised savings in labour costs of \$3.5 million, as well as reductions in employee provisions due to leave being taken throughout the year and settlements of outstanding workers compensation claims.

Borrowing Costs

Borrowing Costs are aligned to budget with the majority of debt held within the Water Supply Authority.

Materials and Contracts

Materials and contracts full year expenditure of \$41.5 million is under budget by \$1.7 million (4%) when compared to the full year budget of \$43.2 million. This favourable variation is attributed to the Waste business activity with lower than planned expenditure on maintenance at the active landfill site such as water and gas monitoring and reduced plant and equipment usage.

Depreciation

Depreciation expense for the full year is unfavourable to budget by \$0.6 million partly due to roads, bridges and footpaths as a result of additional works being completed in the fourth quarter, as well as additional IT projects being brought forward from 2014-15 with short useful lives and therefore high depreciation. Depreciation forecasts are impacted by the timing of works delivery and therefore where more works occur in the fiscal year then additional capitalisation and depreciation will result.

Other Expenses

Other expenses are favourable for the year by \$0.2 million based on actual expenditure of \$34.9 million compared to budget \$35.1 million. This account category includes many variations however the key variations relate to savings in insurance premiums and other miscellaneous expenses.

Loss from the disposal of assets

Loss from the disposal of assets is unfavourable by \$0.5 million due to lower than expected residual values being received for plant and equipment assets and retirements of water supply meter assets due to their replacement.

By Fund

Net operating results before capital grants and contributions at a consolidated level resulted in a full year favourable variance to budget of \$4.6 million attributed to each Fund as follows:

- General Fund \$7.0 million favourable variance;
- Water Fund \$0.8 million favourable variance; and
- Sewer Fund \$3.2 million unfavourable variance

Net Operating Result By Fund	Last Year Actual 2012-13 \$'000	Original Budget 2013-14 \$'000	Full Year Actual 2013-14 \$'000	Full Year Adopted Budget 2013-14 \$'000	Full Year Variance 2013-14 \$'000
General Fund	19,153	191	15,535	8,557	6,978
Water Fund	(8,498)	(5,251)	(5,928)	(6,739)	811
Sewer Fund	(3,350)	2,716	(3,827)	(665)	(3,162)
Net operating result before capital items	7,305	(2,344)	5,780	1,153	4,627
General Fund	29,633	10,785	25,569	16,653	8,916
Water Fund	(5,376)	(2,314)	(1,992)	(4,006)	2,014
Sewer Fund	(1,836)	3,829	(2,032)	1,035	(3,067)
Net operating result including capital items	22,421	12,300	21,545	13,682	7,863

Note: Full year budget above represents Q3 adopted budget figures

General Fund

The full year net operating result before capital items for General Fund is \$15.5 million compared to a full year budget of \$8.5 million producing a favourable variation of \$7.0 million. The most significant variations relate to:

- Operating Grants and Contributions revenue favourable by \$0.6 million due to receipt of unplanned grants for Waste Less Recycle More and Litter Prevention programs.
- Employee costs favourable \$5.3 million due to lower than anticipated wage costs from vacancies as well as adjustments to employee provisions due to leave taken and settlements of workers compensation claims.

Other variances impacting the General Fund result relate to Capital Grants and Contributions income which is favourable \$1.9 million primarily due to additional developer contributions received.

Water Supply Authority (WSA)

The full year operating result before capital items for the WSA (Water and Sewer Funds) is a deficit of \$9.8 million compared to a budget deficit of \$7.4 million producing an unfavourable variation of \$2.4 million.

The most significant variations relate to:

- User Charges and Interest income unfavourable by \$2.0 million;
- Employee costs unfavourable by \$0.6 million.

For more details on each Fund please refer to the sections below on the Water Fund and Sewer Fund.

Water Fund

The full year net operating result before capital income for Water Fund is a deficit of \$5.9 million compared to a budget deficit of \$6.7 million producing a favourable variation of \$0.8 million. The most significant variations relate to:

• User Charges and Fees income unfavourable by \$1.3 million due to lower than planned water usage income. Projected additional income resulting from the water meter replacement program has not yet flowed through due to timing delays between installation and billing.

- Materials and Contracts favourable by \$3.1 million as a result of actual Corporate Overheads charged being substantially less than budget (\$3.9 million), offset by the finalisation of the 2012-13 Joint Water Equalisation with Gosford City Council \$0.7 million.
- Employee costs unfavourable by \$0.3 million due to higher than anticipated operational work being performed (as opposed to capital works).

Sewer Fund

The full year net operating result before capital income for Sewer Fund is a deficit of \$3.8 million compared to a budget deficit of \$0.6 million producing an unfavourable variation of \$3.2 million. The most significant variations relate to:

- Interest on investment income unfavourable by \$0.5 million as a result of lower cash availability for investment.
- Materials and Contracts are unfavourable by \$2.2 million. The majority (\$1.7 million) is a result of actual Corporate Overheads being higher than budgeted (due to Sewer Fund operating expenses being higher than budget). The remaining variance is predominantly due to higher chemical and sludge processing costs related to a processing issue at one of the treatment plants.

Operating deficits in the WSA impact the overall consolidated operating result of Council. Council will continue to review its operations for further cost containment strategies however there are limits to such strategies before services are impacted. Council will monitor the performance of the WSA and has already raised concerns with the Independent Pricing and Regulatory Tribunal (IPART), the responsible body for setting the prices for water, sewerage and drainage services that are insufficient to recover costs of operations.

By Function – Business Activity

Net Operating Result By Function	Last Year Actual 2012-13 \$'000	Full Year Actual 2013-14 \$'000	Full Year Budget 2013-14 \$'000	Full Year Variance 2013-14 \$'000
Waste Management	17,311	17,001	13,531	3,470
Holiday Parks	1,586	2,205	1,948	257
Care and Education	123	(67)	409	(476)

Net operating results by reportable Business Activity are shown in the following table.

Note: Figures exclude Corporate Overheads and Tax Equivalent Payments

Waste Management

The full year operating result (before corporate overheads and tax equivalents) for Waste Management is a surplus of \$17.0 million against a budget of \$13.5 million, a favourable variation of \$3.5 million. Variations relate to the following:

- Operating Grants favourable \$0.6 million due to the receipt of unbudgeted grants relating to the Environment Protection Authority's (EPA) Waste Less Recycle More and Litter Prevention programs.
- Materials & Contracts favourable \$1.8 million. Variable costs across the Waste business are being managed down as a result of the falling tonnages being processed at the Buttonderry waste facility, such as reduced hire of plant and equipment.
- Other Operating Expenses favourable \$1.0 million. Falling tonnages at the Buttonderry Facility, combined with approved material re-use are resulting in lower EPA levy expense.

Council continues to focus on options to increase tipping revenues and reduce variable expenses in the Waste business.
Holiday Parks

The year to date net operating result (before corporate overheads and tax equivalents) for Holiday Parks is a \$2.2 million surplus compared to year to date budgeted surplus of \$1.9 million, producing a favourable variation of \$0.3 million. Variations relate to the following:

• Revenue is favourable by \$0.2 million and is itemised by park on the graph below.



- Materials and Contracts are favourable by \$0.2 million due to reduced spending on minor plant and equipment and reactive maintenance activities.
- Other Operating Expenses are unfavourable by \$0.1 million due to higher than expected commission payments being made to the park management entity as a result of higher returns.

According to Destination NSW (March 2014) research on Travel to Central Coast indicates that holiday or leisure nights were up to 54.8% for the year ended March 2014, compared to 48.1% for the year ended March 2013. Research also showed that staying with friends or relatives is the most popular accommodation used for nights in the region at 46.4%.

The year to date (June) cabin nights are up by 5 nights compared to the same period last year, however powered sites have increased by 7,615 nights. This trend is provided on the graphs below:





Marketing initiatives for holiday parks conducted during Q4 relate to the following:

- Central Coast Holiday Parks (CCHP) had a stand at the Caravan, Camping RV & Holiday Supershow at Rosehill Racecourse which ran from 26 April – 4 May. It was a positive result for the Holiday Parks with 4,000 lanyards, approx. 5,200 CCHP brochures and magnets handed out to visitors over the eight days which resulted in 730 people subscribing to the CCHP database.
- Discounted off-peak accommodation rates were promoted in Shirewide News.
- Midyear specials were launched on 1 May and run until 31 August. These have been promoted via CCHP website, e-newsletters, social media, print advertising, and on display posters at parks and Council's Customer Contact locations. In addition, a one week radio campaign was booked with 2GO and SeaFM to promote the midyear specials and school holiday bookings to entice locals to have an affordable holiday close to home. The campaign ran from Saturday 28 June to Sunday 6 July with additional bonus promotions being provided by both radio stations.
- Toowoon Bay Holiday Park was named as a finalist in the category of Best Australian Family Holiday Park 2014 in the annual Out & About with Kids Best of Family Travel Awards.

Care and Education (including Vacation Care)

The full year interim operating result for Care and Education (before corporate overheads and tax equivalents) is a deficit of \$67k compared to a full year budgeted surplus of \$409k producing an unfavourable variation of \$476k.

Care and Education Operating Results are as follows:

Financial Performance – Care and Education June 2014	Child Care \$'000	Vacation Care \$'000	Full Year Actual \$'000	Full Year Budget \$'000
Operating Income (excluding capital items)	4,175	53	4,228	4,793
Operating Expenses	3,884	41	3,925	4,023
Management Overheads	365	5	370	361
Net Operating Result before Corporate Overheads	(74)	7	(67)	409
Corporate Overheads	621	12	633	647
Net Operating Result after Corporate Overheads	(695)	(5)	(700)	(238)
Tax Equivalents	194	0	194	207
Operating Result after Corporate Overheads and TERs	(889)	(5)	(894)	(445)

Following an expression of interest process in late 2013, Council conducted a tender process in 2014 whereby two of the child care centres, Spotted Gum and Tom Stone, were sold to an external party as at 30 June 2014. This sale resulted in redundancy of staff at both centres and these costs are a driving factor for the operating deficit for 2013-14. Excluding the cost of redundancies the operating result (before corporate overheads and tax equivalents) would have been a surplus of \$154k.



The below graph demonstrates the operating result for each centre for the full financial year.

Care and Education Centres average utilisations for the fourth quarter (as graphed below) were as follows:

- Kanwal 64% 59 places
- Karinya 89% 39 places
- Northlakes 78% 45 places
- Spotted Gum 42% 39 places
- Tom Stone 66% 39 places
- Treelands 62% 39 places



Utilisation rates have been monitored closely and staffing adjusted to ensure child staff ratios were met whilst ensuring optimal allocation of staff through our Care and Education Centres.

3.3. Capital Expenditure

Capital expenditure to 30 June 2014 was \$73.4 million and represents 90% of the full year annual budget of \$81.6 million.

It should be noted that the Joint Water Scheme equalisation with Gosford City Council is yet to be finalised and it is expected that an additional \$3.1 million will be added to Council's 2013-14 capital expenditure total which represents Wyong's portion of Joint Water capital projects undertaken by Gosford during 2013-14.

Capital expenditure by fund is summarised below.

Capital Expenditure By Fund	Last Year Actuals 2012-13 \$'000	Original Budget 2013-14 \$'000	Full Year Actuals 2013-14 \$'000	Adopted Budget 2013-14 \$'000
General Fund	41,884	\$ 000 56,829	52,385	57,719
Water Fund	13,322	16,335	15,159	17,517
Sewer Fund	12,223	10,663	5,857	6,316
Total Capital Expenditure	67,429	83,827	73,401	81,552

A financial report of capital expenditure by Council Service is detailed in Attachment 4.5 of this report.

Council's capital expenditure program is constantly being reviewed to better understand and respond to delays, variation to estimates, phasing, changed priorities, weather, availability of support funding and related developments, or other factors.

During 2013-14 increased focus was given to ensuring that Council's capital expenditure program was successfully delivered. In some prior years the execution of Council's capital expenditure program was significantly less than the 90% level achieved in 2013-14. This is a pleasing result and the focus and rigour will continue in 2014-15. This is especially relevant in regards to capital works funded by Council's Special Rate Variation of approximately \$10 million per annum.

Significant Capital Projects

The following table shows full year expenditure on Council's significant 2013-14 capital projects, which are those projects with an annual budget over \$1.5 million.

Project	Original Budget 2013-14 \$'000	Full Year Actuals 2013-14 \$'000	Adopted Budget 2013-14 \$'000	Actuals / Adopted Budget 2013-14 %
Construction and Lining of Cell 4.3 and Associated Infrastructure Buttonderry Waste Management Facility	6,824	6,015	7,132	84.3%
Road Reseal Programme 2013/14	5,995	5,771	6,722	85.8%
Plant & Fleet Purchases	5,332	4,755	4,882	97.4%
Warnervale Road and Culvert	2,970	3,133	3,250	96.4%
The Ridgeway Tumbi Umbi, upgrade	1,625	1,369	1,625	84.3%
Wyong CBD Drainage	1,372	3,131	3,500	89.5%
Central Coast Youth Skills & Employment Centre Tuggerah	-	2,700	2,700	100.0%

Special Rate Variation (SRV) projects

In June 2013, Council was successful in gaining approval from IPART for a Special Rate Variation (SRV), providing an increase to General Rates of 6.9% per year for 4 years, commencing 2013-14. In accordance with the IPART approval, the additional rate income must be used to reduce the \$130 million infrastructure backlog.

Council allocated the funding to projects in accordance with its Asset Management Strategy and will review these allocations annually as part of Strategic Plan development.

SRV expenditure in 2013-14 totalled \$9.7m and represents 90.2% of the \$10.7 million annual budget. SRV projects that were not completed in 2013-14 will be continued in 2014-15.

The table below sets out the YTD expenditure by unit of the approved 2013-14 SRV projects.

Unit	Original Budget 2013-14	Full Year Actuals 2013-14	Adopted Budget 2013-14	Actuals / Adopted Budget 2013-14
	\$'000	\$'000	\$'000	%
Roads and Drainage	8,315	6,997	7,874	88.9%
Open Space and Recreation	1,420	500	627	79.7%
Property Management	1,018	892	638	139.9%
Property Development – Town Centres	700	941	1,080	87.2%
Information Management	278	244	357	68.3%
Finance	240	72	104	69.0%
Community Partnerships and Planning	26	18	26	69.3%
Customer and Community Relations	9	-	9	0.0%
Total	12,006	9,665	10,715	90.2%

3.4. Cash and Investments

Cash Flow

Cash flows during the quarter were managed through maturities and investments in new term deposits, with a net outflow of cash and term deposits of \$8.5 million for the quarter.

Closing cash and investments were \$147.3 million, consisting of transactional accounts at \$1.9 million (net of unpresented cheques but excluding un-receipted deposits), cash at call of \$17.5 million and investment securities of \$127.9 million.

Cash and Investments

Council's investments are made in accordance with the Local Government Act (1993), the Local Government (General) Regulation (2005), Council's Investment Policy, the Ministerial Investment Order issued February 2011 and Division of Local Government Investment Policy Guidelines published in May 2010.

Council's investments (comprised of deposit accounts and term deposits) continue to be conservatively managed to ensure that value is added to the fixed interest portfolio. The value of investment securities and call deposit accounts *excluding* transactional accounts, at 30 June 2014 was \$145.4 million. Returns for the year were 4.20%, which is above the BBSW benchmark of 2.75%, with Council investments mainly in term deposits.

Total net return for the quarter ending June 2014 was \$1.5 million consisting of interest earnings only. The June quarter was \$0.3 million unfavourable when compared to the adopted budget of \$1.8 million. Cumulative return for the year is \$0.7 million unfavourable when compared to the full year adopted budget.

Although a conservative approach is taken when reinvesting term deposits, yields have declined due to the drop in cash rate to 2.50% in August 2013 and the introduction of BASEL III measures. Council has reacted by investing in smaller credit worthy institutions such as Credit Union Australia, Members Equity Bank and Rural Bank, allowed within the investment guidelines, to improve its investment yield.

Council's cash and investment holdings at the end of Q4 are shown in the following table:

Cash and Investment Balances as at 30 June 2014	\$'000
Petty cash	15
Cash held by S355 Committees	623
Cash at bank less unpresented cheques	1,239
Total Cash on Hand	1,877
Cash at call – Cash Management	17,481
Investments in term deposits and bonds	127,913
Total Investment Portfolio	145,394
Closing Cash and Investments	147,271

Breakdown by investment class as at 30 June 2014:

Investment Class	Balance 30 June \$'000	Return Full Year \$'000	Return Full Year %
Cash at Call	17,481	402	2.88%
Term Deposits	127,913	5,999	4.28%
Managed Funds	-	124	13.55%
Closing Investment Portfolio	145,394	6,525	4.20%
Benchmark BBSW			2.75%

Loans

Borrowings decreased in Q4 due to loan principal repayments. New subsidised borrowings of \$0.55 million were drawn down during the quarter as part of the Local Infrastructure Renewal Scheme Round 2.

As at 30 June 2014, Council's Weighted Average Cost of Debt is 7.03% with a Weighted Average Maturity of 9.28 years, a slight improvement on the Q3 position. This relates to externally held debt only, not inter fund borrowings.

Borrowings	Last Year Actual 2012-13 \$'000	Original Budget 2013-14 \$'000	Full Year Actual 2013-14 \$'000
Current	10,755	11,133	11,368
Non-Current	181,132	169,999	172,672
Closing Borrowings	191,887	181,132	184,040
Borrowing	7,130	-	3,000
Redemption	(12,818)	(10,755)	(10,846)

3.5. Key Performance Indicators

Indicator	Measure	Actual 2012-13	Target 2013-14	Trend 2013-14
Unrestricted Current Ratio	<u>Current assets less external restrictions</u> Current liabilities less specific purpose liabilities	1.87	> 1.50	~
Debt Service Ratio	Net debt service cost Operating revenue	12.19	< 0.15	~
Rate Coverage Ratio	Rates and annual charges Total revenue	0.55	> 0.50	~

3.6. Contracts and Other Expenses

Major Contracts

The following major contracts were entered into by Council during Q4:

Contract	Contractor	Contract Detail and Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted Yes/No
CPA/235534	McNamee Constructions Pty Ltd	T06 Sewer Rising Main part replacement Noraville	\$940,550.00	1 May 2014	15 weeks	Yes
CPA/195382	Staples Australia Pty Ltd	Supply and Delivery of Stationery and Ancillary items	\$420,000.00	1 July 2014	2 years	Yes
CPA/242672	SoCares Incorporated	Operation of Wyong Shire Council Animal Care Facility	\$704,446.50	1 July 2014	3 years	Yes

3.7. Material risks and liabilities

Risk

- Construction projects (capital works) have inherent risks relating to latent conditions, scope definition, and allowable contract variations. In the works program there are a number of projects which by their size and scope have the potential for final costs to vary from original estimates.
- Final estimate of the remediation cost of Council's closed landfills is subject to final studies and design, and construction estimates.
- Condition of Council's infrastructure and assets continues to have inherent future liabilities for renewal, upgrade and maintenance. In June 2013, the Independent Pricing and Regulatory Tribunal (IPART) approved a 6.9% increase to Ordinary Rates for a period of four years commencing in 2013-14. All revenue raised (above the rate peg set at 3.4% for the 2013-14 financial year) will be spent on capital works to assist with reducing the current infrastructure backlog.

Liabilities

Significant provisions exist for:

- Future remediation of fuel tanks and landfill sites (including Buttonderry Waste Management Facility), which is a large future cost for Council is currently estimated to be \$52.5 million.
- Section 94 Contributions Council's current unfunded liabilities fall into two areas, Section 94 monies owed to developers for works undertaken by them and the gap between future capital works and Council's ability to collect funds to cover the cost of those works.

- In respect to credits owed to developers, the current liability is \$15.3 million being \$14.2 million for Section 94 developer contributions and the balance of \$1.1 million for Section 64 water and sewer contributions. A report was submitted to Council in December 2012 where Council approved a strategy for managing these liabilities.
- At the time of preparing this report, all future identified works are covered by the monies to be collected under the relevant Section 94 Contributions Plan other than the plan for Wadalba, Woongarrah and Hamlyn Terrace (WWAHT). With respect to the WWAHT plan, there is a gap of \$37.8 million that will need to be funded by Council.
- In addition, Council has a liability to the RMS for the upgrade of Craigie Avenue and the Pacific Highway to the value of \$0.8 million. This liability is being paid off on an annual basis.
- A review of all contribution plans is programmed to be undertaken over the next twelve months. Priority is currently being directed to completion of the 7A Precinct Plan which will include a review and adjustment to costs contained in the WWAHT and Warnervale Town Centre plans.

3.8. Legal Matters

During Q4 Council was party to various proceedings, including the following.

- 1. Three proceedings in the Land and Environment Court of NSW between Wyong Shire Council & Strathavon Resort Pty Ltd concerning premises at 31 Boyce Avenue, Wyong:
 - a) A Class 1 appeal against Council's refusal of a development application seeking to establish a boarding house in three buildings on those premises. On 10 April 2014 a conciliation conference was held before the Court, which resulted in the Court granting conditional consent to use one building as a boarding house. The conditions imposed included deferred commencement conditions that required the surrender of claimed existing use rights and the removal of caravans and a mobile home from the site, and further conditions that limit the number of rooms and lodgers that can be used as a boarding house.
 - b) A Class 1 appeal against Council's refusal of a development application seeking to use caravans and a mobile home erected on those premises. On 10 April 2014 the proceedings were discontinued.
 - c) Class 4 proceedings commenced by Council seeking declaratory and injunctive orders in respect to certain structures on the premises. On 10 April 2014 the parties participated in a Court directed mediation which was adjourned to a date in July 2014.
- 2. Council, Central Coast Aero Club, Australia Skydive Pty Ltd & the Reserve Trust for the Pioneer Dairy were parties in three proceedings before the Land and Environment Court of NSW. The Court listed one of the proceedings for a conciliation conference on 15 July 2014, and other proceedings be mediated on that same day.
- 3. Council and the Association for Better Living & Education Inc are parties to appeal proceedings in the Land and Environment Court of NSW. The appeal is in respect to Council's decision to refuse a development application to establish a "community facility" at a site in Yarramalong. The proceedings were listed to have an interlocutory issue dealt with on 1 July 2014, and are expected to be heard in Q1 2014-15.
- 4. Council and Center Developments Pty Ltd are parties to appeal proceedings in the Land and Environment Court of NSW. The appeal is in respect to Council's decision to refuse a development application that sought consent to demolish existing structures, to construct dual occupancy dwellings and to subdivide the North Entrance site. The proceedings are first listed in early July 2014.

3.9. Consultancy and Legal Expenses

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

The following tables show expenditure year to date for consultants and external legal fees.

Consultants Expense by Department	Full Year Actual \$'000	Budgeted Yes/No
Community and Recreation Services	390	Yes
Development and Building	84	Yes
General Manager	252	Yes
Infrastructure and Operations	627	Yes
Property and Economic Development	552	Yes
Total	1,905	

Legal Fees Expense by Department	Full Year Actual \$'000	Budgeted Yes/No
Community and Recreation Services	2	Yes
Development and Building	7	Yes
General Manager	351	Yes
Infrastructure and Operations	3	Yes
Property and Economic Development	513	Yes
Total	876	

3.10. **Sponsorship and Funding arrangements**

Town Centre Management

The \$1.8 million funding Council makes to maintain the community's town centre assets, provide a high level of community service, provision of local events and increased amenity to encourage tourism. Just over half of the funding for the entities comes from a special rate raised against non-residential properties within the Town Centre areas with Council funding the remaining balance.

Council provides funds to each town centre management entity in return for deliverables including event management, marketing and promotion the local area, asset maintenance and promoting economic development within the area.

The Entrance Town Centre

Visitation with walk in visitors increased by 11%, email enquiries were up 59%, phone enquiries down 16% and total sales up 55% on previous year. Fishing licence sales were up 156% while souvenir sales were down 6% and Pelican feed visitation was down by 23% on last year figures.

Delivered the following events:

- Central Coast Heritage Car show
- All American Muscle Car show
- Shark in a Bus exhibition
- Anzac day services
- Mindy, Body and Spirit Festival
- Hosted the Small Biz Connection bus

Met all deliverables for maintenance.

Greater Toukley Vision (GTV)

Installed new concrete balls in the Village Green (painted by Toukley public school & Emma Ward).

Delivered the following events:

- Wet Wild & Rhythm 200 attendees
- Weekend entertainment on the Village Green

Met all deliverables for maintenance.

Wyong Chamber of Commerce

Delivered the following events:

- 21st Annual Chamber Golf Day | Wyong Golf Club
- WRCoC Executive Board meetings
- Co-host Australia's Biggest Morning Tea Wyong Town Park
- WRCoC Dinner Meeting | Wyong Race Club
- WRCoC Business After Dark | Wyong Milk Factory
- WRCoC 2014 Annual Business Awards | Mercure Kooindah Waters Central Coast

Sponsorship

Council provides sponsorships to the business and community sectors of our Shire. Sponsorships are a commercial arrangement, in which Council provides a contribution of money or in kind support, to a group, activity or event.

Business Enterprise Centre (BEC)

BEC / Central Coast Skills Centre Collaboration relocated to the new Skills Centre.

There were 100 attendees over various small business workshops, 22 new members joined and 605.5 support hours provided. Delivered 30 hours of professional guidance.

Surf Life Saving Surf Clubs and Surf Life Saving Central Coast

Sponsorship agreements were finalised and cheque presentation held on 27 April 2014 at "Annual Lowering of the Flags" event.

Tourism

Central Coast Tourism supports tourism by developing partnerships within the industry, seeking sponsorship and investment and sourcing major events for the region.

Central Coast Tourism

Activities delivered in quarter:

- Secured two new day tours with Good Memory Travel and Hana Oceania estimated value \$22k and attracting approx. 240 visitors from Korea and Taiwan.
- Destination Management Plan for the Visitor Economy 2013-2017 was officially released on April 30 at Diggers at The Entrance. A segment was aired on NBN TV and a press release was published in the Express Advocate on May 7 2014.
- Representation at 2014 International Rotary Convention in Sydney June 2014. Promoting the Central Coast to the international visitors. Over 18,000 rotary delegates attended, many enjoying pre and post tours to the region.
- Secured Regional Visitor Economy Funding -Quarantine Pool (matched funding) of \$260,215 for four programs.
- Marketing department prepared an English and Chinese brochure and confirmed arrangements for the following familiarisation activities in conjunction with Destination NSW:
 - o 16 May Korean VIP Family visited Mercure Kooindah Waters and Luka Chocolate
 - o 23-24 May Australian Youth Tourism Exchange visited Treetops Adventure Park.
- Awarded Regional Visitor Economy Funding for Meetings Incentives Conferences and Events (MICE) and Weddings campaign. This has commenced with stakeholders including Mercure Kooindah Waters, Mingara Event Centre and Pullman Magenta Shores Resort. Activity is in the marketplace from June to November.
- Held CCT Network meeting at Mercure Kooindah Waters with 60 participants.
- CCT membership 266 members of which 98 are located in the Wyong Shire. This is a 5% drop in total membership on previous quarter, but a 23% drop for Wyong Shire.

Met all deliverables.

Details of sponsorship funding, contributions and donations made by Council during April to June 2014 (Q4) are as follows:

Sponsorship Funding, Contributions and Donations	Q4 Actual \$'000	Full Year Actual \$'000
Community Matching Grants	173	248
Central Coast Tourism Inc	38	150
Tipping Fee Community Groups	34	148
Community Benefit Grants	108	138
Councillor Community Improvement Grants	75	130
Surf Clubs	-	54
Rent For Community Groups	10	39
Central Coast Business Enterprise Centre	8	25
Regional Development Australia Central Coast	20	20
Sport And Cultural Sponsorship Program	9	18
Volunteer Rescue Association	-	15
Central Coast Lifesaving	-	14
Community Subsidy Scheme	7	8
Wyong Shire Garden Competition Inc.	6	6
Convict Trail	-	5
Casar Park Supporters Inc.	-	5
Central Coast Business Awards	5	5
University Of Newcastle	5	5
Greater Toukley Vision Inc.	-	5
Mingara Leisure Centre	-	5
Youth Week	4	4
Regional Harmony Day	3	3
Mingara Orchid Day	2	2
Wyong District Museum & Historical Society	2	2
Red Shield Appeal	2	2
Hunter Tourism Awards	-	1
Total	511	1,057

Grants Received

The following grants were received during April to June 2014 (Q4):

Detail	Q4 Actual \$'000	Full Year Actual \$'000
Financial Assistance Grant - Equalisation Component	1,365	5,464
NSW Rural Fire Service	590	1,278
Pension Subsidy - General	-	1,245
Ruttley's Rd Upgrade RMS	1,100	1,200
Financial Assistance Grant – Local Road Component	252	1,009
Central Coast Youth Skills and Employment Centre	1,000	1,000
Central Coast Water Savings Fund	950	950
Pension Subsidy – Domestic Waste	-	747
Pension Subsidy - Water	-	703
Pension Subsidy - Sewer	-	672
Waste and Litter Grants	591	612
Childcare, Vacation Care & Special Needs Subsidy	81	379
Kanangra Drive (Roads to Recovery	257	374
Library Per Capita Subsidy	-	356
Tuggerwong Rd (Roads to Recovery)	-	316
Low Interest Subsidy LIRS (Local Infrastructure Renewal Scheme)	167	305
Woolana Ave (Roads to Recovery)	-	278
Fire Trail Maintenance/Upgrades	274	274
Street Lighting Subsidy RMS	235	235
Toowoon Bay Rd (Roads to Recovery)	-	181
Enterprise Drive Regional Roads RMS	133	133
Floodplain Management Studies	68	110
Soldiers Beach Stairs and Cliff Top Fencing	102	102
Employment & Training	48	100
Blackspot program Ocean & Ouringo Street	91	94
Coast to Lake Scenic Walk	88	88
RMS Grants (Road Safety)	37	82
Sustainability (Solar Hot Water)	30	81
Tumbi Rd Regional Roads RMS	72	72
Natural Disaster Funding Feb 2013 (Storm Event)	5	72
Tennis Court Refurbishment Program	15	60
Noxious Plants	-	48
Youth Opportunities Grant (Youth Stuff Project)	-	46
Shared Pathways RMS	16	44
Immunisation Subsidy	27	41
Strengthening Communities	9	41
Arts Facility Development Position	-	33
HACC Service Worker	8	33
Library Local Priority Grant	-	30
Heritage Review	18	18

Detail	Q4 Actual \$'000	Full Year Actual \$'000
Revitalise Regional Libraries	16	16
Jack Gear Oval Cricket/Baseball Improvement	15	15
Youth Week	2	5
Grandparents Day Event Seniors Week	-	2
E-Planning Tracking Funding	2	2
Seniors Week	-	1
Total	7,664	18,947

4. Attachments

4.1. Income Statement by Fund

										YTD % Elaps	ed:	100%
WYONG SHIRE COUNCIL	G SHIRE COUNCIL CONSOLIDATED GENERAL FUND WATER FUND)	SE)			
Income Statement	Last Year Actual	Full Year Actual	Full Year Adopted Budget	Last Year Actual	Full Year Actual	Full Year Adopted Budget	Last Year Actual	Full Year Actual	Full Year Adopted Budget	Last Year Actual	Full Year Actual	Full Year Adopted Budget
June 2014	2012-13 \$'000	2013-14 \$'000	2013-14 \$'000	2012-13 \$'000	2013-14 \$'000	2013-14 \$'000	2012-13 \$'000	2013-14 \$'000	2013-14 \$'000	2012-13 \$'000	2013-14 \$'000	2013-14 \$'000
INCOME from continuing operations:												
Rates & Annual Charges	135,675	142,128	142,282	92,008	98,011	98,165	16,042	16,454	16,497	27,626	27,663	27,619
User Charges & Fees	57.502	57,036	58,375	,	28,561	28.427	,	26,963	28,256	1,401	1.512	1,691
Interest and Investment Revenue	9,271	9,266	9,947	,	6,074	6,262	-, -	1,380	26,250	2,244	1,812	2,318
Other	4,083	5,484	4,778		4,847	4,369	,	338	309	130	299	2,310
Grants & Contributions Operating	25,953	15,616	15,085	,	13,995	13,388		944	984	666	677	712
Grants & Contributions Capital	15,115	15,765	12,529		10,035	8,096		3,935	2,733		1,795	1,700
Gain from the Disposal of Assets	828	140	223	827	140	223	0,122	- 0,000	- 2,700	-	-	-
Total income from continuing operations	248,427	245,434	243,218		161,662	158,931	46,901	50,014	50,146	33,580	33,758	34,141
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EXPENSES from continuing operations:												
Employee Costs	75,223	74,077	78,834	61,280	60,140	65,470	6,774	6,697	6,378	7,170	7,241	6,986
Borrowing Costs	16,741	16,872	16,868	2,951	2,008	2,082	11,894	13,184	13,106	1,897	1,679	1,679
Materials and Contracts	45,220	41,445	43,193	22,000	17,583	18,410	12,511	12,609	15,741	10,710	11,253	9,042
Depreciation	52,678	55,511	54,955	23,561	26,072	25,589	16,632	16,592	16,499	12,484	12,847	12,867
Other	33,461	34,864	35,101	27,843	29,461	30,141	3,034	2,633	2,429	2,585	2,770	2,531
Loss from the Disposal of Assets	2,683	1,120	586	679	829	586	1,433	291	-	571	-	-
Total expenses from continuing operations	226,006	223,888	229,536	138,313	136,093	142,278	52,277	52,006	54,153	35,416	35,790	33,106
Total Profit & (Loss) from Operations	22,421	21,546	13,682	29,633	25,569	16,653	(5,376)	(1,992)	(4,006)	(1,836)	(2,032)	1,035
Total Profit & (Loss) before Capital Grants and												
Contributions	7,305	5,780	1,153	19,153	15,535	8,557	(8,498)	(5,927)	(6,740)	(3,350)	(3,827)	(665)
Less Tax Equivalent Payments (Notional)	1,172	1,376	1,378	537	758	758	380	367	368	255	252	252
Total Profit & (Loss) after Tax Equivalent Payments	6,133	4,404	(225)	18,616	14,777	7,799	(8,878)	(6,294)	(7,108)	(3,605)	(4,079)	(917)

4.2. Statement of Financial Position by Fund

										YTD % Elapse	100%		
WYONG SHIRE COUNCIL								EWER FUND)				
Statement of Financial Position June 2014	Last Year Actual 2012-13	Full Year Actual 2013-14	Variance	Full Year Original Budget	Last Year Actual 2012-13	Full Year Actual 2013-14	Variance	Last Year Actual 2012-13	Full Year Actual 2013-14	Variance	Last Year Actual 2012-13	Full Year Actual 2013-14	Variance
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS													
Cash & cash equivalents	63,667	51,227	(12,440)	79,447	36,913	31,819	(5,094)	12,360	9,014	(3,346)	14,394	10,395	(3,999)
Investments	81,000	71,043	(9,957)	30,983	46,936	43,924	(3,012)	15,774	12,596	(3,178)	18,290	14,522	(3,767)
Receivables	31,154	31,423	270	35,715	12,131	12,518	386	15,230	16,033	803	3,792	2,872	(920)
Inventories	1,940	1,428	(512)	3,453	1,450	924	(526)	490	503	13	-	-	-
Other	537	1,570	1,033	957	537	1,560	1,023	0	10	10	-	-	-
TOTAL CURRENT ASSETS	178,298	156,691	(21,606)	150,555	97,967	90,745	(7,222)	43,854	38,157	(5,698)	36,476	27,790	(8,686)
NON-CURRENT ASSETS													
Investments	16,573	25,000	8,427	13,479	9,532	15,457	5,925	3,253	4,433	1,180	3,788	5,110	1,322
Receivables	20,928	30,283	9,355	659	20,464	20,050	(415)	451	424	(27)	13	9,810	9,797
Intangible Assets	711	340	(371)	-	515	251	(264)	122	56	(66)	74	33	(41)
Infrastructure, Property, Plant & Equipment	2,523,498	2,576,985	53,487	2,339,182	995,177	1,021,845	26,669	836,102	850,926	14,824	692,219	704,214	11,995
Investments under equity method	250	250	-	425	250	250	-	-	-	-	-	-	-
TOTAL NON-CURRENT ASSETS	2,561,960	2,632,858	70,899	2,353,746	1,025,937	1,057,853	31,915	839,928	855,838	15,910	696,095	719,167	23,073
TOTAL ASSETS	2,740,257	2,789,550	49,292	2,504,301	1,123,905	1,148,598	24,693	883,782	893,995	10,213	732,570	746,957	14,386
CURRENT LIABILITIES													
Payables	36,924	30,654	(6,269)	71,914	28,748	27,021	(1,727)	5,518	1,450	(4,068)	2,658	2,183	(475)
Borrowings	11,132	11,981	849	11,133	819	962	143	9,359	10,002	642	954	1,017	63
Provisions	27,556	24,775	(2,781)	35,140	22,906	21,018	(1,888)	2,261	1,797	(464)	2,389	1,960	(429)
TOTAL CURRENT LIABILITIES	75,612	67,410	(8,202)	118,187	52,473	49,001	(3,472)	17,138	13,249	(3,890)	6,001	5,160	(841)
NON-CURRENT LIABILITIES													
Payables	14,210	14,281	(72)	27	9,397	9,468	(72)	3,932	3,932	-	881	881	-
Borrowings	200,755	201,681	927	170,446	4,551	6,497	1,946	172,178	172,177	(2)	24,026	23,008	(1,017)
Provisions	54,053	54,534	480	49,284	53,681	54,132	452	197	211	13	176	190	15
TOTAL NON CURRENT LIABILITIES	269,018	270,496	1,335	219,757	67,628	70,097	2,326	176,308	176,320	12	25,082	24,079	(1,003)
TOTAL LIABILITIES	344,630	337,907	(6,867)	337,944	120,101	119,099	(1,146)	193,446	189,568	(3,878)	31,083	29,239	(1,843)
NET ASSETS	2,395,628	2,451,643	56,159	2,166,357	1,003,804	1,029,499	25,839	690,336	704,426	14,090	701,488	717,717	16,230

4.3. Statement of Cash Flows

WYONG SHIRE COUNCIL	Y C	100%	
Cash Flow Statement June 2014	Last Year Actual 2012-13 \$'000	ONSOLIDATED Full Year Actual 2013-14 \$'000	Full Year Budget 2013-14 \$'000
OPERATING ACTIVITIES			
Receipts			
Receipts from customers	194,020	199,539	203,805
Interest Revenue	8,436	9,266	7,990
Grants & Contributions	38,242	31,381	32,311
Other Revenue	13,665	5,326	4,023
Payments			
Employee costs	(75,447)	(74,077)	(79,271)
Materials & Contracts	(45,009)	(51,498)	(53,866)
Borrowing costs	(10,727)	(16,872)	(13,416)
Other Expenses	(46,581)	(33,671)	(44,266)
Net cash from Operating Activities	76,599	69,394	57,310
INVESTING ACTIVITIES			
Proceeds from sale of IPP&E	2,689	1,695	1,937
Net movement in Investments	(32,939)	1,530	15,810
Net Purchase of IPP&E	(68,011)	(76,834)	(70,244)
Contributions Paid to Joint Ventures or Associates	(125)	-	(300)
Net cash from Investing Activities	(98,386)	(73,609)	(52,797)
FINANCING ACTIVITIES			
Net proceeds/(repayments) in Borrowings	(5,688)	(8,224)	(11,691)
Net cash from Investing Activities	(5,688)	(8,224)	(11,691)
Net increase/(decrease) in cash held	(27,475)	(12,440)	(7,178)
Cash & Cash Equivalents at beginning of period	91,142	63,667	86,625
Cash & Cash Equivalents at end of period	63,667	51,227	79,447
Investments at end of period	97,573	96,043	44,462
Cash & Investments at end of period	161,240	147,270	123,909

4.4. Business Activities

								YTD % Elapsed:	100%	
WYONG SHIRE COUNCIL	WASTE MANAGEMENT HOLIDAY PARKS						CARE AND EDUCATION			
Income Statement - Business Activities	Last Year Actual	Full Year Actual	Full Year Adopted Budget	Last Year Actual	Full Year Actual	Full Year Adopted Budget	Last Year Actual	Full Year Actual	Full Year Adopted Budget	
	2012-13	2013-14	2013-14	2012-13	2013-14	2013-14	2012-13	2013-14	2013-14	
June 2014	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Income from Continuing Operations	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	
Rates & Annual Charges	29,064	30,728	30,716	-	-	-	-	-	-	
User Charges & Fees	9,773	7,024	7,290	8,921	9,179	8,973	3,976	3,794	4,353	
Interest and Investment Revenue	161	146	133	-,	-	- , - 1 -	-	-,	,	
Other Revenues	341	553	307	-	-	-	6	3	1	
Grants & Contributions Operating	1,751	1,342	761	3	-	-	457	431	438	
Grants & Contributions Capital	-	-	-	-	40	40	-	-	-	
Gain from the Disposal of Assets	-	-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	41,090	39,793	39,206	8,923	9,219	9,013	4,440	4,228	4,793	
Expenses from Continuing Operations	4 000	4 070	0.040	0.17		100	0.400	0.500	0.550	
Employee Costs	1,808	1,878	2,040	217	200	186	3,486	3,529	3,556	
Borrowing Costs	2,590	1,576	1,576	66	44	44	-	-	-	
Materials & Contracts *	11,503	10,911	12,713	2,454	,	3,097	594	563	613	
Depreciation	1,360 6,517	854 7,572	812	1,154 3,444	718 3,136	702	131 105	106 95	106 109	
Other Operating Expenses Loss from the Disposal of Assets	0,517	1,572	8,534	3,444	3,130	3,036	105	95	109	
Total Expenses from Continuing Operations	23,779	- 22,792	- 25,675	ہ 7,338	7,014	- 7,065	4,316	4,294	4,384	
Total Expenses from Continuing Operations	23,779	22,192	20,070	7,330	7,014	7,005	4,310	4,294	4,304	
Total Profit & (Loss) from Operations	17,311	17,001	13,531	1,586	2,205	1,948	123	(67)	409	
Corporate Overheads	3,990	4,040	6,079	1,004	888	964	590	633	647	
Tax Equivalent Payments	104	122	109	228		442	205	194	207	
	104	122	100	220	-112		200	104	201	
Total Profit & (Loss) after Corporate Overheads and Taxation Equivalent Payments	13,218	12,840	7,342	355	835	503	(672)	(893)	(445)	
	13,210	12,040	1,342		655		(072)	(693)	(445)	
* Excludes Corporate Overheads										

4.5. Capital Expenditure Report

Capital Expenditure		Approved Changes Q1 Review	Approved Changes Q2 Review	Approved Changes Q3 Review	Annual Budget	Actuals	Actuals / Annual Budget	Last Year Actual
Council Service	2013-14 \$'000	2013-14 \$'000	2013-14 \$'000	2013-14 \$'000	2013-14 \$'000	2013-14 \$'000	%	2012-13 \$'000
Corporate Governance	-	-	50	0	50	50	100.0%	39
Finance Performance		11	-	21	32	53	165.6%	32
Financial Systems	350	(11)	(239)	(73)	27	3	11.1%	-
Integrated Planning	90	-	(11)	(34)	45	16	35.6%	107
System Support		-	550	309	859	972	113.2%	81
Information Technology	438	-	563	(103)	898	930	103.6%	590
Information Management Management	273	-	-	(156)	117	(56)	-	130
Organisational Development	60	-	-	-	60	7	11.7%	-
Remuneration, WHS and Well Being		-	-	-	-	-	-	60
Rangers	21	-	-	2	23	16	69.6%	
Animal Care Facility	2	-	-	(2)	-	-	-	
Building Certification, Compliance and Health Management	-	-	-	-	-	-	-	56
Natural Areas	1,480	(106)	(783)	218	809	667	82.5%	557
Recreation Planning and Development	660	6	189	456	1,311	1,112	84.8%	2,013
Parks and Sportsfields	175	-	-	180	355	293	82.5%	_,
Community and Culture Programs	10	_	(10)		_	_	_	
Care and Education	62	-	-	18	80	70	87.3%	46
Community Planning and Learning		-	-		50	45	90.0%	50
Community Infrastructure	4,600	-	(86)	(140)	4,374	3,477	79.5%	484
Libraries	776	-	-	-	776	638	82.2%	737
Customer Engagement		-	-	-	_	-	-	54
Strategic Development	1,760	-	410	(817)	1,353	1,170	86.5%	631
Development Management	1,500	(356)	(626)	(374)	144	70	48.7%	
Property Services	2,145	479	(1,095)	1,129	2,658	2,513	94.6%	1,104
Building Services	109	(36)	-	2	75	56	74.7%	342
Holiday Parks	329	110	46	80	565	600	106.2%	221
Cemeteries	130	_	(100)		30	20	66.7%	11
Plant and Fleet	5,582	13	(452)		5,143	5,045	98.1%	7,052
Waste	8,634	(265)	-	(310)	8,059	6,505	80.7%	847
Water	8,003	915	-	(475)	8,442	6,827	80.9%	8,707
Sewer	10,663	(912)	(2,491)	(944)	6,316	5,857	92.7%	12,223
Waterways and Coastal	3,354	(303)		(1,067)	1,984	1,919	96.7%	825
Emergency Management	1,113	(000)	(578)	(1,007)	481	492	102.3%	358
Hydrology		-	-	(0.)	-	(10)		(1)
Roads & Drainage Construction	29,249	309	4149	153	33,860	31,422	92.8%	27,973
Roads & Drainage General Works	2,208	147	513	(447)	2,421	2,463	101.7%	2,078
Roads & Drainage Assets and Planning	52		-	5	57	64	112.3%	2,010
Contract and Project Management	-	-	-	-	70	66	94.3%	
Employee Overheads		_	_	_	29	29	100.0%	-
Total	83.827			(2,274)	81.552	73.401	90.0%	67,430

Note: Services with negative Actuals are due to the write back / expensing of prior year amounts from Work In Progress that are greater than current year spend. These transactions (totalling \$1.3 million) credit the original project and debit operating expenses as no assets were created - in accordance with Accounting Standards.