



Central Coast Council

Ordinary Council Meeting

Enclosures

Monday, 25 February 2019

Central Coast Council
Enclosures to the
Ordinary Council Meeting
To be held in the Council Chamber
2 Hely Street, Wyong
On Monday, 25 February 2019
Commencing at 6.30pm

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DELIVERY PROGRAM AND OPERATIONAL PLAN 2018-19

**QUARTER 2 – BUSINESS REPORT
(OCTOBER TO DECEMBER)**

**SUPPORTING
THE COMMUNITY
STRATEGIC PLAN,
ONE - CENTRAL COAST**

Central
Coast
Council

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About this Report

The information contained in this report details Council's performance against the 2018-2019 Operational Plan and covers the year to date period from 1 July 2018 to 31 December 2018 as required under sub-section 404(5) of the *Local Government Act 1993*.

Included in this report is the Quarterly Budget Review Statement that shows a revised estimate of income and expenditure from the Responsible Accounting Officer of Council as required under clause 203 of the *Local Government (General) Regulations 2005*. The Quarter Two (Q2) budget review statement covers the period from 1 July 2018 to 31 December 2018 and presents a summary of Council's financial position at the end of the quarter.

Council's performance against the Delivery Program and annual Operational Plan will be reported quarterly within two months after the end of the quarter to coincide with the Quarterly Budget Review Statement (with the exception of Q4, covered by the Annual Report).

Quarterly Reporting Periods are as follows:

- Quarter 1 (Q1) – 1 July 2018 to 30 September 2018
- Quarter 2 (Q2) – 1 October 2018 to 31 December 2018
- Quarter 3 (Q3) – 1 January 2019 to 31 March 2019
- Quarter 4 (Q4) – 1 April 2019 to 30 June 2019

Delivery Program and Operational Plan 2018-19 Performance

The Community Strategic Plan (CSP), titled *One – Central Coast*, sets the direction for the next 10 years and provides a roadmap to guide future plans, activities and services. *One – Central Coast* reflects the voice and values of the Central Coast community and corresponds to key NSW Government plans.

It includes the following five Themes, with Focus Areas and Objectives under each of these Themes:

- **Belonging**
- **Smart**
- **Green**
- **Responsible**
- **Liveable**

The Delivery Program and Operational Plan 2018-19 is aligned to the five Themes, Focus Areas and Objectives, detailing the actions Council will take (through projects, plans and actions) to deliver *One – Central Coast*. This report provides an update on Council's progress against the Delivery Program and Operational Plan 2018-19.

Performance Summary

At the end of Quarter 2 (Q2) Council's overall progress in delivering the actions and targets against the Delivery Program and Operational Plan for 2018-19 has tracked well. Of the total 157 actions / targets, 8 projects are completed, 137 are on track, 7 are delayed and 5 are on hold.

These are assessed and measured using the following status definitions:

Completed	Work or action is completed / target achieved
On Track	Work or action is on track as planned / target on track to date
Delayed	Work or action is delayed / target has not been met or is off track to date
On Hold	Work or action is on hold until further notice
Closed	Work or action will no longer be reported

The category of On Hold refers to actions that due a change in priorities or prolonged delays are not progressing, but will likely recommence in the near future. The category of Closed refers to actions that are not progressing due to a change in priorities.

The table below is a summary of the overall progress on the actions / targets for Q2:

Theme:	Belonging	Smart	Green	Responsible	Liveable	Total
Completed	0	1	2	4	1	8
On Track	19	23	11	57	27	137
Delayed	0	0	3	3	1	7
On Hold	0	2	0	2	1	5
Closed	0	0	0	0	0	0
Total	19	26	16	66	30	157

Belonging

Buildings make a Town, but people make a community – which is why **belonging** sits at the heart of our strategic plan.

We are committed to strengthening our diverse population by creating new opportunities for connection, creativity, and inclusion, and by opening the door to local sporting, community and cultural initiatives that strengthen our collective sense of self.

We will work together to solve pressing social issues, to support those in need and to enhance community safety – and we will continue to acknowledge the Aboriginal and Torres Strait Islander culture that shapes this corner of the world.

Focus Area	Objective
 <p>Our community spirit is our strength</p>	A1 Work within our communities to connect people, build capacity and create local solutions and initiatives
	A2 Celebrate and continue to create opportunities for inclusion where all people feel welcome and participate in community life
	A3 Work together to solve a range of social and health issues that may impact community wellbeing and vulnerable people
	A4 Enhance community safety within neighbourhoods, public spaces and places
 <p>Creativity, connection and local identity</p>	B1 Support reconciliation through the celebration of Aboriginal and Torres Strait Islander cultures
	B2 Promote and provide more sporting, community and cultural events and festivals, day and night, throughout the year
	B3 Foster creative and performing arts through theatres, galleries and creative spaces, by integrating art and performance into public life
	B4 Activate spaces and places to complement activity around town centres, foreshores, lakes and green spaces for families, community and visitors

Belonging

Highlights

Central Coast Youth Strategy

Throughout October and November young people were being asked to get involved and be part of developing the first-ever Central Coast Youth Strategy.

Young people aged 12-24 who lived, worked or studied on the Coast could complete an online survey exploring their views about life on the Central Coast and what they would like to see for young people, now and in the future.

Face-to-face interviews were also conducted at popular youth venues, events and schools, including focus groups with youth service providers.

Delivering an Inclusive and Accessible Coast

A community report was released during the quarter, detailing the implementation progress of the Disability Inclusion Action Plan (DIAP). Over the last 12 months a number of actions have been implemented to improve inclusiveness and accessibility on the Coast.

To create liveable communities, some of the implemented actions include the completion of access audits for 72 Council owned assets, purchase of new beach wheelchairs, building a new accessible waterway pontoon and pathways to fishing platforms, installation of wheelchair accessible picnic facilities, preparation of a draft Pedestrian and Access Mobility Plan, the continued delivery of inclusive and accessible playgrounds and participation in the working group for the NSW Government's 'Everyone Can Play' initiative.

A number of delivered actions developed positive attitudes and behaviours both within Council and the broader community. These include the introduction of awareness and educational staff training programs and Council partnership with local groups to run awareness campaigns through art initiatives and exhibitions.

Council has improved access to service and information by creating better system and processes. A new website compatible to Web Content Accessibility Guidelines has been prepared with Vision Australia engaged to test content including listing of accessible playgrounds. New hearing loops have been installed at both Council chambers to improve accessibility.

Council is an equal opportunity employer and now include accessibility statements in job vacancy advertisements and provide reasonable adjustment needs for job applicants whilst continuing to support staff living with disabilities.

White Ribbon Day

As part of the *16 Days of Activism Against Gender-Based Violence* a global campaign was launched in November with Central Coast residents speaking out about violence against woman.

The campaign focuses on both men and woman standing up and saying violence against women is not acceptable and will not be tolerated

A giant handmade banner and art installation was also created in Gosford's Kibble Park as a focal point. Organised by the Central Coast Zonta Club, the banner depicted '52' - the number of Australian women who die each year, on average, as a result of domestic violence.

Belonging

19 Actions / Targets

Completed



On Track



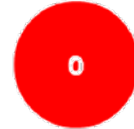
Delayed



On hold



Closed



Delivery Program and Operational Plan 2018-19 Performance

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Increased opportunities for young people to be engaged and recognised within our community	A1.01.2018-19	Develop a Central Coast Youth Strategy	Community Partnerships	On Track	Engagement phase has been completed with over 1,600 young people involved in a number of engagement activities including online survey, intercept surveys, interactive school workshops and interactive sessions at Lakes Festival events; workshop and survey undertaken with youth service providers
Ensure equitable and dignified communication with staff and community including the provision of accessible information	A2.01.2018-19	DIAP SP.004: Deliver accessible documents training to staff who produce documents for upload to the website	Community Engagement	On Track	Investigated training programs and model of how to deliver training across the business.
Increase positive community attitudes and behaviours towards people with disability	A2.02.2018-19	DIAP AB.009: Provide information to local businesses, retail property owners and Chambers of Commerce to enhance inclusion and patronage of people with a disability to their business. (E.g. the economics	Community Partnerships	On Track	Continued research and investigation of resource materials including online toolkit, initial liaison with business chambers to develop presentation/worksh op schedule for 2019

Belonging

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		of disability, disability confidence for retail)			
Improve Council's commitment and approach to designing inclusive and liveable communities	A2.03.2018-19	DIAP LC.005: Develop and trial a picture augmentative/ symbol signage program at The Entrance (such as program undertaken within "Sydney Park" and "safe places" program for people with an intellectual disability)	Community Partnerships	On Track	Augmentative signage incorporated in final Heritage Strategy Project at The Entrance. Access audit has been completed for The Entrance main tourist precinct with recommendations to be incorporated into the development of an accessible guided tour route.
Improve the inclusivity of events	A2.04.2018-19	DIAP LC.009: Develop and implement consistent policy for compliance with Companion Card use at Council facilities and events	Community Partnerships	On Track	Companion card is being promoted at pools, leisure centres, theatres and gallery. Awaiting new marketing material which will be distributed to these locations.
Increased opportunities for people aged over 50 to be engaged and recognised within our community within facilities that are properly maintained, functional, marketed and meeting occupancy targets	A2.05.2018-19	Undertake a review of the delivery of senior services within the LGA	Community Partnerships	On Track	Review and alignment of social funds program and procurement processes complete. Review of lease arrangements for Terrigal 50+ centre finalised with discussions underway with the relevant management committee.
Increased opportunities for community capacity building projects, strengthening community organisations and infrastructure / amenity improvements	A2.06.2018-19	Manage the Central Coast Council Community Grants program	Community Partnerships	On Track	<ul style="list-style-type: none"> Round 1 of Council's Community Grants program closed on 5 October with assessments undertaken for 170 applications. Community Support and Round 1

Belonging

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
					<p>applications were reported to Council on 26 November and 10 December</p> <ul style="list-style-type: none"> 2018 Round of the Chain Valley Colliery / Lake Coal Community Fund were assessed and reported to Council on 26 November
Increase availability of accessible amenities	A2.07.2018-19	DIAP LC.019: Identify options for portable changing place facility to be used at key locations and events when required	Open Space and Recreation	On Track	Meeting to be arranged with Facilities Management and Community Partnerships and Planning
Provide inclusive volunteer, work experience and paid work opportunities for people with disabilities	A2.08.2018-19	DIAP E.001: Establish a program or adapt existing project(s) to provide work placement opportunities and volunteer positions for people with disabilities	People Planning and Operations	On Track	As per quarter one comment, a broader approach is being scoped to provide inclusive volunteer work experience and paid work opportunities for people with disabilities. This has been included in the resourcing strategy for full delivery
Increase inclusivity of the workplace and recruitment processes for people with disabilities	A2.09.2018-19	DIAP E.008: Develop and provide training for supervisory staff regarding mental health and disability awareness	People Planning and Operations	On Track	<p>There is further work occurring relating to Mental Health (hidden disability) to link this into Mental Health week in October. This will allow the organisation to continue to create awareness and promote inclusion.</p> <p>The proposed format to deliver Specific Access and Disability Awareness in Buildings and Recreation has been re-strategized and</p>

Belonging

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
					<p>the team are working with the Communications area on an appropriate plan.</p> <p>Further work is occurring to develop self-paced and online learning options that will allow us to move through remaining target groups that were unable to attend face to face training. importantly, it will also ensure that any relevant new leaders to the organisation have accessibility to this training via an online methodology.</p>
Develop, support and promote initiatives to address domestic violence	A3.01.2018-19	Develop and deliver three projects with internal and external stakeholders designed to reduce the local impact of domestic and family violence	Community Partnerships	On Track	<ul style="list-style-type: none"> White Ribbon Workplace Accreditation project continuing including draft Domestic and Family Violence Policy developed; intranet site updated with new resources for staff, communications campaign White Ribbon Community Awareness - ongoing support to Central Coast White Ribbon Committee, Central Coast Domestic Violence Committee and Zonta Club Central Coast. Flower artwork partnership project and story cubes installed in Kibble Park supported through

Belonging

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
					community awareness event, a series of workshops for women and white ribbon decals displayed in business shopfronts during 16 days of activism 25 November to 10 December
Provide beach lifeguard services to patrolled beaches from September to April each year	A4.01.2018-19	Provide lifeguard services from September to April at 15 locations (Avoca Beach, Cocacabana Beach, Killcare Beach, Lakes Beach, Macmasters Beach, North Avoca Beach, Ocean Beach, Shelly Beach, Soldiers Beach, Terrigal Beach, The Entrance, The Entrance North, Toowoona Bay Beach, Umina Beach, and Wamberal Beach)	Leisure and Lifestyle	On Track	Lifeguard patrols progressed at 15 beach locations, and at The Grant McBride Baths. Total attendances during Council patrol periods for Q2 was 150,190.
Increased awareness of beach safety on our Central Coast beaches	A4.02.2018-19	Beach and waterway safety, education and messaging provided throughout the year through partnerships with community groups	Leisure and Lifestyle	On Track	Educational "swim between the flags and safe swim" awareness campaigns progressed via council's communication channels including social media, Central Coast Advocate, and Star FM.

Belonging

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Increased connections, understanding and cultural awareness of our Indigenous population	B1.01.2018-19	Develop and deliver a regional Reconciliation Action Plan in conjunction with key external stakeholders	Community Partnerships	On Track	Framework for the plan has been developed based on other best practice models. Research has continued with positive community project examples and resources gathered. Consultation with stakeholders to commence early 2019.
Provide a premier venue for sports and entertainment on the Central Coast community	B2.01.2018-19	Provide a variety of elite sporting, entertainment and community events at the Central Coast Stadium	Business Enterprise	On Track	Central Coast Stadium hosted one community event and five professional sporting events with approximately 30,500 attendees in this quarter. Carols by Candlelight returned to the stadium, a popular community event, with all money raised donated to the Cancer Council on the Central Coast. The stadium also played host to four Central Coast Mariners and the return of the Legends of League providing the community the opportunity to see many of their football hero's in both codes.
Increased social and economic outcomes for the Central Coast	B2.02.2018-19	Deliver 15 Central Coast Council major events to 200,000 participants	Community Partnerships	On Track	11 Major Events delivered this quarter to 179,900 people including; <ul style="list-style-type: none"> • October School Holidays at The Entrance 2,800 • ChromeFest 60,000 • The Lakes Festival 55,000 • Light up the Lake 8,000 • Budgewoi Festival 6,000

Belonging

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
					<ul style="list-style-type: none"> • Foreshore Fiesta – 10,000 • Christmas @ Kibble Park, Gosford – 3,000 • Christmas Launch Event – 10,000 • Carols in the Park – 10,000 • Christmas @ The Entrance – 21,100 • New Year's Eve @ The Entrance – 18,000 16 Major events delivered YTD to 217,450 attendees.
Assist external event organisers to deliver events built on a sustainable financial model that provide either economic or social return for the Central Coast	B2.03.2018-19	Support 20 Central Coast Community Events	Community Partnerships	On Track	One community event supported this quarter. 10 community events supported YTD.
Providing an outstanding quality and cultural experience at Gosford Regional Art Gallery through programs and exhibitions	B3.01.2018-19	The Gosford Regional Art Gallery programs and exhibitions reach 175,000 people and 85% customer satisfaction rate by 30 June 2019	Leisure and Lifestyle	On Track	Q2 attendance at the Gallery was 37,420 with a year to date total of 86,190. Customer satisfaction rate is 90% for the Regional Art Gallery based on customer survey completed in March 2018 (301 people completed the survey)
Laycock Street Community Theatre hold a large range of cultural productions meeting the varied demographics and interests of the community	B3.02.2018-19	Deliver 245 varied theatrical productions through a diverse annual program catering to broad demographics and cultural interests at Laycock Street Community Theatre	Leisure and Lifestyle	On Track	A total of 84 diverse performances delivered in Q2 including Lior, Shrek, Julius Caesar and tribute shows. Year to date performances is 153.

Smart

We are a growing region with an expanding sense of opportunity, and we want to capitalise on those possibilities for the benefit of all.

Strategic economic development, revitalising key urban locations, establishing new industry partnerships and renewing our commitment to education and employment for young people are just the starting point for a **smart** Central Coast.

These initiatives – and others like them – will create new opportunities for local employment, new social enterprises and a culture of innovation that will bring new talent to the region. They will also drive a boom in tourism that we will shape to be accessible, sustainable and kind to the environment.

Focus Area	Objective
 <p>A growing and competitive region</p>	C1 Target economic development in growth areas and major centres and provide incentives to attract businesses to the Central Coast
	C2 Revitalise Gosford City Centre, Gosford Waterfront and town centres as key destinations and attractors for businesses, local residents, visitors and tourists
	C3 Facilitate economic development to increase local employment opportunities and provide a range of jobs for all residents
	C4 Promote and grow tourism that celebrates the natural and cultural assets of the Central Coast in a way that is accessible, sustainable and eco-friendly
 <p>A place of opportunity for people</p>	D1 Foster innovation and partnerships to develop local entrepreneurs and support start-ups
	D2 Support local business growth by providing incentives, streamlining processes and encouraging social enterprises
	D3 Invest in broadening local education and learning pathways linking industry with Universities, TAFE and other training providers
	D4 Support businesses and local leaders to mentor young people in skills development through traineeships, apprenticeships and volunteering

Smart

Highlights

Growing Tourism on the Coast

An extension of Council's current tourism services contract with The Affinity Partnership Pty Ltd was extended this quarter, enabling a continued focus on growing tourism value for the coast.

The continued contract will assist with achieving the vision and goals for tourism, with the aim of boosting the region's economy and establishing the Central Coast as a desirable visitor destination.

Council facilitates the delivery of tourism marketing and management in the region through planning and co-ordinated actions in collaboration with a range of stakeholders, focussed on achieving re-visioning projects and investment priorities.

School Holiday Program

With the Central Coast a key holiday destination for many Sydneyiders, Council's School Holiday Program was released with all events and activities made available into one easy to find, easy to read and easy to book program.

The summer program lists over 140 activities across the Coast including events at Council's Leisure Centres, Library Service, Gosford Regional Gallery and at The Entrance.

The School Holiday Program lists a combination of free and ticketed events, live entertainment, art and sporting activities sorted by date. It also identifies the ages most appropriate to each activity so parents can decide which events would be most suitable for their children.

Highlights of the program included:

- Intensive learn to swim classes, basketball clinics plus pool inflatable and jumping castle fun at our Leisure Centres
- Dinosaur Train Shows and Life Long Ago dinosaur activities, plus live entertainment, slime workshops, pelican feeding and amusement rides at The Entrance.
- Free drawing in the garden and a number of art and weaving workshops at Gosford Regional Gallery
- A Curious Creatures scavenger hunt, Funky Slime Craft, Sun Catcher Making, a FIFA 19 PS4 Gaming Tournament and even some Escape Rooms at our Libraries.

Central Coast Regional Business Awards

Ten local businesses and individuals were announced as winners of the Central Coast Regional Business Awards, with the winners then moving on as finalists for the NSW Business Chamber Business Awards.

Council is a proud sponsor of the awards which showcases some amazing individuals and businesses leading the way in their industries – from excellence in innovation, sustainability and social enterprise, through to outstanding employers, business leaders and young entrepreneurs.

The winners of the 2018 Central Coast Regional Business Awards were:

- Outstanding Young Entrepreneur: Laura Prael, LEP Digital, Central Coast
- Outstanding Business Leader: Tim Faulkner, The Australian Reptile Park, Central Coast
- Excellence in Small Business: CostSmart, Central Coast
- Excellence in Business: The Australian Reptile Park, Central Coast
- Excellence in Innovation: Gosford Private Hospital, Central Coast
- Excellence in Sustainability: Bounce Rubber, Central Coast
- Excellence in Social Enterprise: Darkinjung Local Aboriginal Land Council, Central Coast
- StartUp Superstar: The Opportunity Collective, Central Coast
- Outstanding Employer of Choice: Milestone-Belanova, Central Coast
- Local Chamber of Commerce: Wyong Regional Chamber of Commerce, Central Coast

Smart

26 Actions / Targets

Completed



On Track



Delayed



On hold



Closed



Delivery Program and Operational Plan 2018-19 Performance

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Promote and grow tourism through the implementation of the Central Coast Destination Management Plan	C1.01.2018-19	Develop a Tourism Opportunity Plan for Central Coast	Community Engagement	On Track	Draft Tourism Opportunity Plan developed.
	C1.02.2018-19	Develop a business case for new mountain bike trails to attract a world-class event to the Central Coast	Community Engagement	On Track	Feasibility of potential locations and impact completed. Commenced brief for the feasibility study for mountain biking in the Natural and Environmental Asset Reserves
	C1.03.2018-19	Implement a Major Events Strategy	Community Engagement	On Track	Major Events Strategy draft completed for consultation.
Develop the Central Coast into a region of diverse economic, education and employment opportunities	C1.04.2018-19	Develop a Business / Economic Development Strategy for the Central Coast	Assets, Infrastructure and Business	On Track	Consultants engaged with stakeholder workshop to be held in February 2019.
Town centres which exhibit high level amenity, functionality and safety.	C2.01.2018-19	Provide a coordinated asset management and maintenance program in The Entrance, Wyong, Gosford and Toukley town centres.	Community Partnerships	On Track	All scheduled and cyclical asset management and maintenance on-track at the end of Q2.

Smart

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Town Centres which are safe, attractive and contain quality features and attractions.	C2.02.2018-19	Provide a range of coordinated projects and activities to increase activation and improve the visitor experience of The Entrance, Wyong, Gosford and Toukley town centres	Community Partnerships	On Track	<p>Gosford – White Ribbon Place Activation</p> <ul style="list-style-type: none"> • Stories of the survivors of domestic violence were showcased in a public art project for 16 Days of Activism against Gendered Violence • Awareness raising event was held on 30 November with over 200 public attendees, Councillors, Police and service providers and NBN news • Over 50 local businesses showed their support by displaying a White Ribbon decal in their shop front windows <p>Budgewoi – Community mural showcasing the local species</p> <ul style="list-style-type: none"> • Local plant and birdlife were interpreted by a local artist onto a public artwork • Community event was held on 17 November with over 5000 attendees • Mural included an interactive component which was an original way of showcasing audio to the public <p>Toukley – Paddock to Lake community gathering</p> <ul style="list-style-type: none"> • Event to promote social inclusion and intergenerational

Smart

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
					<p>connections in a disadvantaged community</p> <ul style="list-style-type: none"> • Event was a community lunch that was based upon local produce; cooking and sourcing it from local farms • Over 150 community leaders attended the event, including primary and preschool children
Deliver an upgraded public domain with improved car parking and traffic movements in Terrigal	C2.03.2018-19	Design and undertake public consultation for Terrigal public domain improvements works by June 2020	Economic Development and Project Delivery	On Track	Wilson Road car park is being well utilised and the new road improvements have been completed and have been well received
Provide the community with a new purpose-built library and associated community facilities plus commercial office space	C2.04.2018-19	Design and commence construction of a new library and commercial building in Gosford by December 2020	Economic Development and Project Delivery	On Track	Council resolved to proceed with the Gosford Cultural Precinct which includes the Gosford Regional Library, Innovation Hub and Regional Performing Arts and Conference Centre. Council is underway with acquisition of the required sites and an Expression of Interest for Design consultancy services to prepare the submission of a Development Application
Provide the Regional Performing Arts and Conference Centre (RPACC)	C2.05.2018-19	Design and commence construction of a new Regional Performing Art and Conference Centre by December 2020	Economic Development and Project Delivery	On Track	Council resolved to proceed with the Gosford Cultural Precinct which includes the Gosford Regional Library, Innovation Hub and Regional Performing Arts and Conference

Smart

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
					Centre. Council is underway with acquisition of the required sites and an Expression of Interest for Design consultancy services to prepare the submission of a Development Application
Gosford City Centre: A premier waterfront city with high densities neighbourhoods, civic uses, education, health and high-order employment opportunities, speciality retail, art and culture and genuine housing choice.	C2.06.2018-19	Develop Urban Design Precinct Plans for the waterfront precinct, central business district, railway precinct, hospital precinct and entertainment precinct within the Gosford City Centre by June 2020	Strategic Planning	Completed	This project completed by the Government Architects in the Urban Design Implementation Framework
Planning controls that enable the development of active and liveable town centres.	C2.07.2018-19	Review town centre development feasibility as part of the Comprehensive LEP for Woy Woy, Erina, Long Jetty and Toukley by June 2020	Strategic Planning	On Track	Erina Town centre being reviewed and expected to be completed by June 2019
	C2.08.2018-19	Develop a Wyong Town Centre Structure Plan by June 2019	Strategic Planning	On Track	Report to Council prior to June 2019
New urban planning and urban design approach to developing the Ourimbah Town centre as a future growth centre	C2.09.2018-19	Finalise the masterplan for Ourimbah Town Centre by December 2018	Strategic Planning	On Track	Consultation planned for February / March 2019

Smart

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
New planning framework that promotes Somersby as the Regional Gateway	C3.01.2018-19	Develop a Precinct Plan for Somersby Business Park, and surrounds to create a regional gateway by June 2020	Strategic Planning	On Hold	Project on hold until Department of Planning and Environment finalise the Bio-certification Strategy and planning for Mount Penang
Attract visitors to holiday on the Central Coast	C4.01.2018-19	Provide a variety of cabin and campsite options and a fun holiday environment for visitors at the Budgewoi Holiday Park.	Business Enterprise	On Track	The Budgewoi Holiday Park provides the following accommodation options with the percentage of nights occupied for the second quarter of 2018/19 financial year - 14 cabins at 64% occupancy and 219 tourist sites at 19% occupancy. This is in line with the expected increases in the second quarter, as the peak holiday season commences. The Holiday Park also provides 94 sites for permanent holiday vans and 7 sites for permanent residents.
	C4.02.2018-19	Provide a variety of cabin and campsite options and a fun holiday environment for visitors at the Canton Beach Holiday Park.	Business Enterprise	On Track	The Canton Beach Holiday Park provides the following accommodation options with the percentage of nights occupied for the second quarter of 2018/19 financial year - 19 cabins at 49% occupancy and 191 tourist sites at 17% occupancy. Occupancy levels are down from the same quarter last year. The Holiday Park also provides 94 sites for permanent holiday vans and 7 sites for permanent residents.

Smart

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
	C4.03.2018-19	Provide a variety of cabin and campsite options and a fun holiday environment for visitors at the Norah Head Holiday Park.	Business Enterprise	On Track	The Norah Head Holiday Park provides the following accommodation options with the percentage of nights occupied for the second quarter of 2018/19 financial year - 28 cabins at 46% occupancy and 201 tourist sites at 20% occupancy. This is in line with the expected increases in the second quarter, as the peak holiday season commences. The Holiday Park also provides 183 sites for permanent holiday vans and five sites for permanent residents.
	C4.04.2018-19	Provide a variety of cabin and campsite options and a fun holiday environment for visitors at the Toowoomba Bay Holiday Park.	Business Enterprise	On Track	The Toowoomba Bay Holiday Park provides the following accommodation options with the percentage of nights occupied for the second quarter of 2018/19 financial year - 32 cabins at 54% occupancy and 156 tourist sites at 44% occupancy. This is in line with the expected increases in the second quarter, as the peak holiday season commences. The Holiday Park also provides 246 sites for permanent holiday vans and 20 sites for permanent residents.
	C4.05.2018-19	Provide a variety of campsites options and a fun holiday environment for visitors at the Patonga	Business Enterprise	On Track	The Patonga Campground provides the 81 tourist sites with the 55% of nights occupied for the second quarter of

Smart

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		Camping Ground.			2018/19 financial year. This is in line with the expected increases in the second quarter, as the peak holiday season commences.
Increase tourism and economic development opportunities	C4.06.2018-19	DIAP LC.025: Identify partnership opportunities to assist businesses to become more inclusive. This could be achieved through information, education, signage and programs such as Missed Business program or "Be Accessible" (NZ program)	Community Partnerships	On Track	Review of key findings from Missed Business program to be incorporated in presentations to business chambers. Liaison with Destination North Sydney and Surrounds in relation to funding opportunities for businesses development and small infrastructure upgrades. View to partner with Ability Links for specialised education sessions.
	C4.07.2018-19	DIAP LC.026: In partnership with relevant organisations / entities (e.g. Central Coast Tourism) explore accessible tourism opportunities through infrastructure improvements, marketing and promotion to develop the Central Coast as a highly attractive tourist destination for people with disabilities, friends and families.	Community Partnerships	On Track	Research undertaken to investigate a mapping program that will assist with undertaking a spatial analysis to identify potential inclusive destinations. Including You Tent incorporated as part of Light Up the Lake (Lakes Festival) Event and A Luminous Christmas Event at The Entrance, supporting people with disabilities and their families. The tent provides free to hire sensory, vision, mobility and communications support for attendees helping to create more inclusive and accessible events and raise awareness.

Smart

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
To improve the local economy and activate un-serviced areas of the Central Coast through the structures licensing of mobile food vans on the central Coast	2017-18.ECO.009	Commence an expression of interest for the licensing of mobile food vans on the Central Coast by 30 June 2018	Economic Development and Project Delivery	On Hold	This project is currently on hold while Council develops an overarching Economic Development strategy for the Central Coast.
Provide greater opportunities for innovation and development of enterprise.	D1.01.2018-19	Support the development of Central Coast social entrepreneurs and enterprises through the delivery of a range of programs, events, and information for the Gosford Smart Work Hub.	Community Partnerships	On Track	Partnership developed with The Business Centre to deliver specialist and subsidised business development training to local start-up enterprises from the Smart Work Hub.
Increased exposure for local social enterprises and increased social procurement opportunities.	D2.01.2018-19	Develop a social procurement policy	Community Partnerships	On Track	Partnership agreement developed with Social Traders organisation to undertake social procurement training for Council staff and relevant local enterprises.
	D2.02.2018-19	Develop and deliver five community enterprise projects to 4,000 participants to further economic and job creation opportunities within the region	Community Partnerships	On Track	A suite of video productions completed, including case studies of local social enterprises and specialist training videos designed to assist the initiation and sustainability of local enterprises, topics include information on business structure, financial management, governance, market

Smart



Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
					research and attraction of volunteers. Enterprise networking event held at the Gosford Smart Work Hub with 40 attendees.
Increased opportunities for young people to gain skills and experience in the workforce	D4.01.2018-19	Develop and implement a policy and program for employment of apprenticeships, interns and traineeships	People Planning and Operations	On Track	The December report was delayed until 2019 meeting though on track to deliver an approach.

Green

The Central Coast is known for its natural beauty; maintaining our natural assets is a critical component of what we value as a community.

Ongoing education is key to our **green** approach, as is inviting the community to take a hands-on role in conservation, protection and remediation of our environment.

Reducing litter, minimising waste, and championing renewable energy in our future design and planning will minimise the impacts of climate change in our region, and will enable the preservation of our beaches, waterways, wildlife corridors and inland areas for the variety of species that inhabit them.

Focus Area	Objective
 <p>Environmental resources for the future</p>	E1 Educate the community on the value and importance of natural areas and biodiversity, and encourage community involvement in caring for our natural environment
	E2 Improve water quality for beaches, lakes, and waterways including minimising pollutants and preventing litter entering our waterways
	E3 Reduce littering, minimise waste to landfill and educate to strengthen positive environmental behaviours
	E4 Incorporate renewable energy and energy efficiency in future design and planning, and ensure responsible use of water and other resources
 <p>Cherished and protected natural beauty</p>	F1 Protect our rich environmental heritage by conserving beaches, waterways, bushland, wildlife corridors and inland areas, and the diversity of local native species
	F2 Promote greening and ensure the wellbeing of communities through the protection of local bushland, urban trees, tree canopies and expansion of the Coastal Open Space System (COSS)
	F3 Improve enforcement for all types of environmental non-compliance including littering and illegal dumping, and encourage excellence in industry practices to protect and enhance environmental health
	F4 Address climate change and its impacts through collaborative strategic planning and responsible land management and consider targets and actions

Green

Highlights

Sand used to Nourish Local Beaches

Council successfully moved 45,000 cubic meters of sand from The Entrance Channel as part of the biennial dredging program, which is partially funded by the NSW Government's Rescuing Our Waterways Program, and has been occurring for the past 25 years.

The dredging program has seen North Entrance, Karagi Point and The Entrance beaches benefit from sand nourishment as a result of the dredging, which helps maintain the exchange of water between the estuary and the ocean, preserves the existing ecological values of the estuary and reduces the impact of flood risks to life and property in low-lying areas around the estuary.

Single Use Plastic Bag Solution

Following the ban of single use plastic bags at the checkouts of major supermarkets, Council opened an Expressions of Interest to partner with local fruit and vegetable suppliers to provide free reusable produce net bags to their customers.

The net bags are being sourced from a local supplier, can hold up to two kilograms, are machine washable and help keep food fresher for longer, whilst also help minimise plastic pollution on the Coast.

This initiative forms as part of Council's commitment to the Don't be a Tosser! Campaign and follows on the success of the recent reusable coffee cup campaign where 5,300 cups were distributed to 27 cafes.

National Sustainability Award

Council was awarded an Outstanding Achievement Award this quarter, recognising how both Council and the local community embraced the nationwide reuse program Garage Sale Trail this year.

Central Coast Council was one of only 14 councils to receive an award for its involvement in the annual campaign held over the weekend of 20 and 21 October 2018. Through its involvement and promotion of the program, Council demonstrated great leadership in sustainability and reuse and ultimately helped make this year's Garage Sale Trail such a success, both locally and nationally.

A total of 301 sales and stalls were registered, placing the Central Coast in the top 10 of the 150 Councils that took part across Australia, with results recording more than 17,000 items sold across our region and the average sale netting almost \$300.

Green

16 Actions / Targets

Completed



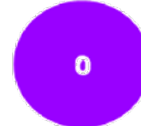
On Track



Delayed



On hold



Closed



Delivery Program and Operational Plan 2018-19 Performance

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
A Recreational Strategy for Natural Areas will better promote appropriate utilisation of Council's Natural Assets	2017-18.ENV.003	Develop a Recreation Strategy for Natural Areas by 30 June 2018 to engage the community to better utilise natural areas throughout the Central Coast	Natural and Environmental Assets	Completed	Initial strategy completed which provides a framework for assessing nature based recreation development.
Environmental education programs to increase knowledge of (issues impacting) coastal areas, lakes, catchment area and conservation	E1.01.2018-19	Deliver a minimum of 10 Environmental Education programs (estuary, resilience, general environmental education) to obtain a 70% increase in participant knowledge	Learning and Education	On Track	Community resilience, Tuggerah Lakes Estuary Education, Brisbane water estuary education, Discovery, Central Coast Primary Schools Environmental program, Central Coast Future Council, Outside the Gate, Little Green Steps and Waste education programs continue to be delivered across the Region
Provide a Recreational Strategy for Natural Areas to promote appropriate utilisation of Council's natural assets	E1.02.2018-19	Undertake stakeholder consultation, and obtain designs, approvals and costings for a priority project identified within the Recreation Strategy for Natural Areas	Natural and Environmental Assets	Delayed	Project planning and liaison with internal stakeholders has identified that feasibility and further investigations of potential sites for the development of priority nature-based recreation facilities on NEA reserve is necessary for progressing the project. The project will not deliver

Green

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
					designs, approvals and costings by end June 2019 but does plan to consider site constraints and complete initial community consultation to better guide site selection for future recreational opportunities prior to proposing concepts for specific sites.
Identify future opportunities to increase participation in Landcare	E1.03.2018-19	Prepare a strategy to identify expansion opportunities for Council's Landcare program that enables greater participation in the future	Natural and Environmental Assets	On Track	Recruitment of the vacant Landcare Team Leader position is underway and the strategy will be further developed when this is completed. An initial review of Landcare program groups has resulted in capacity to start 1 new group (Phegans Bay, expected around March 2019) and the 'formalisation' of the Nursery propagating volunteer group as a Landcare program group
Reduction in exported sediment, nutrients and gross pollutants in waterways	E2.01.2018-19	Removal of material from Enclosed Gross Pollutant Traps (E-GPTs) at least twice per year	Waterways and Coastal Protection	On Track	All E-GPT's cleaned in accordance with annual schedule
Data is reported and published annually as part of the Tuggerah Lakes Ecological Report Card and Health of the Waterways Reporting	E2.02.2018-19	Undertake an annual program of water quality and ecological health sampling in Tuggerah Lakes, Southern Lake Macquarie, Brisbane Water and the Coastal Lagoons in accordance with the NSW Monitoring, Evaluation and	Waterways and Coastal Protection	On Track	Program is on track and being undertaken in accordance with the guidelines. Water quality sampling being completed on a weekly basis.

Green

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		Reporting guidelines and the Estuary Management Plans			
Regular operation of wrack and algae collection (and other equipment under contract) in near-shore zones to improve circulation and amenity in Tuggerah Lakes	E2.03.2018-19	Annual removal of 10,000m ³ of floating wrack and macro algae from the Tuggerah Lakes Estuary	Waterways and Coastal Protection	On Track	Following completion of dredging at The Entrance, staff will now concentrate on wrack and algae collection to achieve target. Contract wrack collector on-going
Up to date reports, weekly star rating and annual beach suitability grades (for primary contact) are reported on the OEH (Office of Environment and Heritage) Beach watch website	E2.04.2018-19	Continue the Beach Watch Program at designated sites in accordance with OEH guidelines. Provide data to OEH for reporting on the department's website	Waterways and Coastal Protection	On Track	Program is on track and being undertaken in accordance with the guidelines. Weekly data being provided to OEH for reporting on their website.
Programs focussed on increasing community awareness and instilling behaviour change around sustainable living including, waste avoidance and reduction and re-use/ recycle concepts	E3.01.2018-19	Deliver education programs specifically targeting litter, illegal kerbside dumping, upcycling and green living to increase community awareness and promote behaviour change	Learning and Education	On Track	New litter programs commenced this quarter with the Re-usable produce bag project and the online Media campaign with EPA "It's on you". All other litter and sustainability programs have continued across the Region with the Schools Program "Let's get drastic with plastic" finishing in December.

Green

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Expand the diversion of domestic waste from landfill through increased resource recovery resulting in environmentally responsible waste collection services	E3.02.2018-19	Greater than 45% diversion of domestic waste from the Central Coast Council landfill sites annually	Waste Services and Business Development	On Track	<p>Diversion strategies, including the 3 bin system and economical resource recovery practices at waste facilities are continuing.</p> <p>Household recyclable (yellow bin) volumes have significantly reduced as a result of the diversion of eligible containers to the new Return and Earn program and data is being sought from NSW Government. Longer term diversion of domestic waste from landfill will require addressing the general waste bin (red bin) which represents around 42% of the domestic waste stream. The Central Coast Waste Avoidance and Resource Recovery Strategy is currently in development. This strategy will provide strategic direction and recommendations towards programs which aim to further increase the diversion of waste from landfill.</p>
Minimise the environmental, social, and economic impacts of littering through community education, enforcement, deterrents, and installation of appropriate infrastructure	E3.03.2018-19	Deliver local programs that maximise ongoing community participation in litter collection and prevention	Waste Services and Business Development	On Track	<p>Council continues to deliver a range of education and awareness programs aimed at reducing litter. Council also maintains 2,200 full time public waste bins to reduce litter and implemented increased bins and service frequency at key locations over the end of year holiday period. A program of</p>

Green

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
					upgrading public place waste stations in 2018/19 is well progressed with orders placed and installation commencing February 2019. .
Reducing Council's energy cost, improve energy productivity and reduce Council's greenhouse gas emissions	E4.01.2018-19	Installation of solar power systems on Council assets	Energy Management	Delayed	Project planning has resumed and recruitment also underway to help resource the project.
Implementation of adopted Coastal Zone Management Plans (CZMP) high priority actions.	2017-18.ENV.012	Prepare a technical brief and engage specialist consultants to design and undertake environmental assessment to enable construction of coastal protection works at Umina and Ocean Beach by 30 June 2018 (3 year project subject to Grant Funding)	Waterways and Coastal Protection	Completed	Consultant engaged and work is under way. Consultant Scheduled to complete by mid-2019
Enable sustainable urban development that values energy efficiency, heritage, local character, the environment, transport, safety and liveability.	F1.01.2018-19	Develop an Urban Sustainability Strategy by December 2018	Strategic Planning	On Track	On track for completion of draft by June 2019
Implementation of actions in the adopted Coastal Zone Management Plans (CZMP).	F1.02.2018-19	Implementation of actions in accordance with Council-approved 2018-19 budget allocation	Waterways and Coastal Protection	Delayed	Currently behind schedule due to competing priorities however budgeted actions will be completed by end June 2019

Green

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Mitigate the impacts of climate change on the regions water resources, coastal ecosystems, infrastructure, health, agriculture, and biodiversity	F4.01.2018-19	Develop a Climate Change Policy and Action Plan by June 2019	Strategic Planning	On Track	On track for completion by June 2019

Responsible

We are a **responsible** council and community, committed to building strong relationships and delivering a great customer experience in all our interactions.

We value transparent and meaningful communication and use community feedback to drive strategic decision making and expenditure, particularly around the delivery of essential infrastructure projects that increase the safety, liveability and sustainability of our region.

We are taking a strategic approach to ensure our planning and development processes are sustainable and accessible and are designed to preserve the unique character of the coast.

Focus Area	Objective
 <p>Good governance and great partnerships</p>	G1 Build strong relationships and ensure our partners and community share the responsibilities and benefits of putting plans into practice
	G2 Communicate openly and honestly with the community to build a relationship based on transparency, understanding, trust and respect
	G3 Engage with the community in meaningful dialogue and demonstrate how community participation is being used to inform decisions
	G4 Serve the community by providing great customer experience, value for money and quality services
 <p>Delivering essential infrastructure</p>	H1 Solve road and drainage problem areas and partner with the State Government to improve road conditions across the region
	H2 Improve pedestrian movement safety, speed and vehicle congestion around schools, town centres, neighbourhoods, and community facilities
	H3 Create parking options and solutions that address the needs of residents, visitors and businesses
	H4 Plan for adequate and sustainable infrastructure to meet future demand for transport, energy, telecommunications and a secure supply of drinking water
 <p>Balanced and sustainable development</p>	I1 Preserve local character and protect our drinking water catchments, heritage and rural areas by concentrating development along transport corridors and town centres east of the M1
	I2 Ensure all new developments are well planned with good access to public transport, green space and community facilities and support active transport
	I3 Ensure land use planning and development is sustainable and environmentally sound and considers the importance of local habitat, green corridors, energy efficiency and stormwater management
	I4 Provide a range of housing options to meet the diverse and changing needs of the community and there is adequate affordable housing

Responsible

Highlights

Single set of Planning Controls

To deliver significant efficiencies and simplify planning Council is currently consolidating its planning controls for the Central Coast and is calling for public input.

The Central Coast is currently operating under four different planning instruments each with different planning controls. The Wyong Local Environmental Plan 2013 (WLEP 2013) is the planning instrument for the northern area of the coast and the Gosford Local Environmental Plan 2014 (GLEP 2014), Interim Development Order No. 122 (IDO) and Gosford Planning Scheme Ordinance (GPSO) apply in the southern area of the coast.

The Department of Planning and Environment has granted Gateway Determination for the development of one Consolidated Local Environmental Plan for the Central Coast, which was placed on exhibition on 6 December to 28 February 2019.

Council has worked with all government agencies to develop a balanced plan that will protect and embellish the coast's natural beauty whilst enabling more flexibility in terms of low density housing.

The ultimate goal here is to have one Local Environmental Plan (LEP) and one Development Control Plan (DCP), which will involve undertaking comprehensive land use studies on a variety of issues across the Central Coast including employment, residential, town centres, rural and environmental lands. The results of these land use studies will then provide a solid foundation to accommodate growth, whilst also supporting community values and the wellbeing of both current and future residents. Furthermore, the Comprehensive LEP and DCP will support the implementation of development controls that can be used in the e-planning environment.

Regional Parking Strategy Survey

As part of the Community Strategic Plan, the community identified parking in town centres, tourist hubs and commuter areas as important issues to be addressed.

The development of a Regional Parking Strategy is currently underway and as part of its development Council is asking the community to take part in a survey to capture the types of parking needed. For example, are the community seeking parking for longer periods whilst they are at work or conducting business, or are they seeking parking for shorter periods of time whilst they attend personal appointments, enjoy leisure activities or dine out?

Council is aware that there are a number of pinch points for parking across the Central Coast including town centres in Gosford, Wyong, The Entrance, Woy Woy and Terrigal and commuter parking at Warnervale, Tuggerah, Wyong, Lisarow and Woy Woy. And with the Central Coast forecast to grow to over 415,000 people by 2036, the development of mid to longer term parking solutions needs to be addressed as part of a bigger picture of how people move around the Central Coast.

Council is also addressing parking in and around the Gosford City Centre, including commuter parking, as a separate high priority project as this will be impacted by future State Government decisions as part of the revitalisation of Gosford.

Council's Interactive Map for Road Projects Receives Award

Council has received an Institute of Public Works Engineering Australasia (IPWEA) Engineering Excellence Award for its innovative online interactive map which displays road and drainage projects to be undertaken, including a description of the project, location, budget, construction start time and duration.

The interactive map provides valuable, easy to find information for the community and is constantly being improved, with the recent addition of photographs and concept designs included.

Community members can explore road and drainage projects across the Central Coast's 2,200 kilometre network of roads by visiting www.centralcoast.nsw.gov.au/roadanddrainageprojects.

The IPWEA Engineering Excellence Awards for 2018 also highly commended Council for the upgrade of Pleasant Valley Fire Trail in Fountaindale, which transformed a particularly rugged, steep and dense bushland area into a fully functional fire trail that Council and the NSW Rural Fire Service can now better access for hazard reduction burning.

Responsible

66 Actions / Targets

Completed



On Track



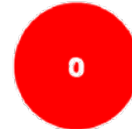
Delayed



On hold



Closed



Delivery Program and Operational Plan 2018-19 Performance

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Meet legislative and business planning and reporting requirements	G1.01.2018-19	Complete Council's Integrated Planning and Reporting requirements including; quarterly reporting against the Operational Plan 2018-19, development of the Operational Plan 2019-20 and the Annual Report 2017-18	Corporate Strategy and Performance	On Track	The first draft of the Operational Plan 2019-20 has been completed with continued review and updates being undertaken as information is received. Quarterly reporting of the Operational Plan 2018-19 is continuing without issue.
Embed the Community Strategic Plan into all aspects of Council strategies and operations	G1.02.2018-19	Align organisational planning and service delivery to deliver Community Strategic Plan objectives	Corporate Strategy and Performance	On Track	Council's capital works program and operational plans are now all aligned to the adopted Community Strategic Plan. Works are progressing to ensure that services, processes and futures strategies and plans are equally aligned from their commencement and throughout any continuous improvement.
Ensure equitable and dignified communication with staff and community including the provision of accessible information	G2.01.2018-19	DIAP SP.003: Ensure newly developed Central Coast Council website and intranet adheres to relevant accessibility standards, (e.g.	Community Engagement	On Track	Commenced implementation with consistent text headings and image titles amended.

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		WCAG2.0)			
Support Councillors in effective decision making and promote transparency and accountability	G2.02.2018-19	Live broadcasting of Council meetings via Council's YouTube channel	Governance and Business Services	On Track	Council's Code of Meeting Practice is in the process of being updated to align to the recently made Model Code of Meeting Practice. When combined with our current Code of Meeting practice this will further enhance the open and transparent communications with our community.
	G2.03.2018-19	No instances of substantive changes to recorded Council Meeting Minutes	Governance and Business Services	Delayed	There were limited instances of substantive changes to recorded Council Meeting Minutes and there has been improved performance in this area.
	G2.04.2018-19	Develop forums for Councillors to engage with the community	Governance and Business Services	On Track	Listening Posts were conducted in Woy Woy, The Entrance and Wyong during the quarter.
	G2.05.2018-19	All agenda documents are circulated to Councillors at least three days prior to each Council Meeting	Governance and Business Services	On Track	Agenda documentation continues to be provided well in advance of the three days prior to each Council Meeting and is available to the public at the same time it is provided to the Councillors.
Ensure compliance with the statutory requirement and promote transparency and accountability	G2.06.2018-19	Ensure the distribution, completion and reporting of Section 449 Returns for Councillors and designated persons by 30 September	Governance and Business Services	Completed	All returns were completed by 30 September 2018 and reported to Council in October 2018. Councillors have also been reminded of the need to ensure they provide updated s449 Returns if their circumstance change.
	G2.07.2018-19	Ensure 100%	Governance	On Track	No instances of

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		compliance by Governance and Business Services unit with statutory reporting deadlines	and Business Services		missed statutory reporting deadlines.
Democratic government that is open, accountable, fair and effective	G2.08.2018-19	Develop and implement a proactive release program, that focuses on releasing as much government information as possible (e.g. Government Information (Public Access) Act), with outcomes reported to the Information and Privacy Commission NSW and Council	Governance and Business Services	On Track	Proactive Release of documents is ongoing and reports are provided every three months to Council setting out details of what has been released. The next stage of this program is to develop an increased awareness of proactive release.
Ensure complaints are being addressed and feedback is being actioned against service levels	G3.01.2018-19	Review the complaints management approach, implement a Voice of Customer Program and develop a new sensitive complaints process	Community Engagement	On Track	Complaints workflows have been reviewed and revised where appropriate. Sensitive complaints process reviewed.
Define what matters for customers and deliver an improved customer experience	G3.02.2018-19	Develop a new Customer Experience Strategy	Community Engagement	On Track	Consultation with leadership team and various business units to create the Customer Experience Strategy

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Ensure equitable and dignified communication with staff and community including the provision of accessible information	G3.03.2018-19	DIAP SP.007: Liaise with people with intellectual disabilities and / or relevant external organisations to help the identification and prioritisation of key customer service enquiries / complaints identified for development into resources to alleviate these issues e.g. Easy English documents and forms	Community Engagement	On Track	Liaised with Social Planner to discuss identify and develop customer profiles Liaised with internal team to identify initial requirements for customer profile to inform development of resources.
	G3.04.2018-19	DIAP SP.008: Develop a procedure at customer service centres for the timely engagement of Auslan interpreters for customers who are deaf. (e.g. Service NSW model)	Community Engagement	On Track	Staff trained in Auslan interpretation.
Ensure community engagement practices are inclusive of people with disabilities	G3.05.2018-19	DIAP SP.013: Explore appropriate ongoing engagement opportunities to assist Council in implementing the Disability Inclusion Action Plan. Mechanisms need to include opportunities for engagement with external and internal stakeholders	Community Partnerships	On Track	Membership of Access and Inclusion Reference Group determined. Seen and Heard Inclusive project was launched on 3 December coinciding with International Day of People with a Disability. Continued co-presentation at Council staff induction training with local disability advocate

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Define what matters for customers and deliver an improved customer experience	2017-18.COM.002	Implement 90% of the year one Customer Experience Actions by 30 June 2018	Community Engagement	On Track	Service areas across Council developed Customer Experience action plans to address community survey feedback. Complaints Management Policy was reviewed. New Call Centre Phone System implemented.
Capital expenditure projects are completed as planned	G4.01.2018-19	90% of the Road, Transport and Drainage capital expenditure projects are completed within scope and budget annually	Business Development and Technical Services	On Track	The construction and delivery of this program is progressing as scheduled with 30% of projects completed and 6% commenced with an overall spend at 39% of the budget. The interactive map showing the 2018-19 road and drainage capital works projects for monthly updates on progress is provided on Council's website at www.centralcoast.nsw.gov.au
Provide beautiful well-tended places of rest for the community and families	G4.02.2018-19	Provide a range of burial, ash placement and memorial sites while maintaining the amenity of the gardens and facilities in the Noraville Cemetery.	Business Enterprise	On Track	Noraville Cemetery had 20 burials and two ash placements in the second quarter of 2018/19. There are 74 ash plots now available for purchase in our new Infinity Garden.
	G4.03.2018-19	Provide a range of burial, ash placement and memorial sites while maintaining the amenity of the gardens and facilities in the Jilliby Cemetery.	Business Enterprise	On Track	Jilliby Cemetery had five burials and one ash placement in the second quarter of 2018/19.
	G4.04.2018-19	Provide a range of burial, ash	Business Enterprise	On Track	The cemetery continues to be

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		placement and memorial sites while maintaining the amenity of the gardens and facilities in the Point Clare Cemetery.			maintained and managed by the Lessee.
	G4.05.2018-19	Provide a range of burial, ash placement and memorial sites while maintaining the amenity of the gardens and facilities in the Wamberal Cemetery.	Business Enterprise	On Track	The cemetery continues to be maintained and managed by the Lessee.
	G4.06.2018-19	Maintain the gardens and facilities in Council's heritage cemeteries (Yarramalong, St Barnabas, Ronkana, Pioneer Park, Brady's Gully, St Thomas Anglican, Mt White, St Peter's Greengrove, and Veterans' Hall).	Business Enterprise	On Track	All heritage cemeteries have been maintained during the quarter.
Ensure systems support improved customer experience outcomes	G4.07.2018-19	Implement a new customer portal for lodgement of Private Certifier documents	Community Engagement	On Hold	Deferred until new ePathway program is implemented
Provide a positive customer experience	G4.08.2018-19	Conduct an annual customer satisfaction survey	Community Engagement	On Track	No action this quarter.
Deliver corporate events (such as Australia Day Awards) to celebrate the community and their achievements	G4.09.2018-19	Deliver six Central Coast Council Corporate Events to 5,000 participants	Community Partnerships	On Track	6 Corporate Staff Christmas BBQs were delivered to 1500 staff.

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Understand service levels, performance outcomes, quality and cost standards	G4.10.2018-19	Conduct planning for Business Units in conjunction with Service Reviews to ensure services are aligned to community needs, delivering high quality and cost effective outcomes to the community	Corporate Strategy and Performance	On Track	A business planning toolkit has been developed and planning continues for a standardised long term business planning process which considers staff and business requirements, along with strategic planning timelines.
	G4.11.2018-19	Conduct benchmarking of councils performance across a range of services	Corporate Strategy and Performance	On Track	Council is preparing to benchmark key 2018-19 services against other Australian and New Zealand local councils via the Local Government Performance Excellence Program.
Support development and investment on the Central Coast through efficient customer focused assessment processes	G4.12.2018-19	Achieve a median processing time for Development Applications of less than 40 days (based on current resources and workload).	Development Assessment	On Track	Target achieved this quarter
Efficient Development Assessment process	G4.13.2018-19	Median processing time for all residential development applications <40 calendar days (based on current resources and workload)	Environment and Certification	On Track	Currently at 18 days.
Efficient determination of housing development applications to meet the Premiers priority targets for amalgamated Councils	G4.14.2018-19	Determine 90% of development applications for houses within 40 days as per the Premier's priority targets for amalgamated	Environment and Certification	On Track	Target achieved this quarter

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		Councils			
Complying Development Certificates issued within legislated timeframes and within customer expectations	G4.15.2018-19	Median processing time for all Complying Development Certificates <10 working days (Based on current FTE and workload)	Environment and Certification	On Track	Target achieved this quarter
An Environmental Management System for Central Coast Council that is consistent with AS/NZ ISO 14001:2016	G4.16.2018-19	Develop and implement an environmental management system	Governance and Business Services	On Track	On track for delivery and implementation in February 2019.
Align the method for policy development and adoption, and establish a plan of phased policy review and alignment by business owners	G4.17.2018-19	Review and harmonise key policies	Governance and Business Services	Delayed	Statutory policies have been aligned and work is progressing to set out a road map for 100% alignment of key policies by December 2019
An Enterprise Risk Management Framework for Central Coast Council that is consistent with ISO 31000 - 2009 Risk management – principles and guidelines	G4.18.2018-19	Develop an Enterprise Risk Management framework	Governance and Business Services	On Track	Training will be provided in early 2019. The Enterprise Risk Management framework has been endorsed.
Ensure adequate governance structures and establish a process for continuous improvement	G4.19.2018-19	Achieve an improved position against the Governance Health Check	Governance and Business Services	On Track	Health check to be completed in 2019
Ensure effective and efficient management of Council's insurance and workers compensation portfolio	G4.20.2018-19	90% of Council's insurance and workers compensation claims are processed within agreed service levels	Governance and Business Services	On Track	Claims are processed within agreed timeframes

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Community has confidence that Central Coast Council is managed in the community's best interests	G4.21.2018-19	Undertake the agreed professional development program with the Mayor and Councillors as required by the Local Government Act	Governance and Business Services	On Track	Professional Development Program plan/options for Councillors and the Mayor will be developed in accordance with the recently made legislation
Better formalise and refine Council's practices in regards to crisis management	G4.22.2018-19	Finalise templates for Business Continuity plans across the business, training of key staff and scenario testing against Business Continuity sub-plans and overall plan	Governance and Business Services	On Track	Work on sub plans for the Business Continuity Plan is ongoing and will be completed in 2019.
Road Safety programs delivered increase in road safety awareness and planned behaviour change in relation to speed, drink/drug driving, seniors, CARES (bicycle education), child restraints, safety around schools, Graduated Licencing Scheme, pedestrian safety, general road safety	G4.23.2018-19	Deliver a minimum of eight Road Safety Education Programs relating to road safety awareness, resulting in an increase in knowledge of participants	Learning and Education	On Track	Seniors program, CARES, Blue Datto, Holiday program and Plan B continue to be delivered across the Region this quarter.
Provide equitable and accessible community facilities whilst maintaining a cost recovery model	G4.24.2018-19	80% of cost recovery is to be achieved for the Peninsula Theatre	Leisure and Lifestyle	On Track	Cost recovery at Peninsula Theatre is currently at 90%.
Increase accessibility features at pools and leisure centres	G4.25.2018-19	DIAP LC.011: Develop an accessibility audit program for the long term	Leisure and Lifestyle	On Track	Accessibility audits of Peninsula Leisure Centre, Niagara Park Stadium and Gosford Olympic Pool completed. No

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		improvement of identified pools and leisure centres to inform related works program and prioritise improvements /upgrades (Disability Matters Stronger Communities Project in 2018/19)			further action in Q2
Provide a reliable, safe, cost effective and environmentally responsible domestic waste collection to the Central Coast region	G4.26.2018-19	100% compliance with the contract conditions for domestic waste collection to ensure the community annually receives a reliable, safe, cost effective and environmentally responsible domestic waste collection	Waste Services and Business Development	On Track	Council's new waste collection contractor continues to meet contract performance targets.
Minimise the environmental, social, and economic impacts of littering through community education, enforcement, deterrents, and installation of appropriate infrastructure	G4.27.2018-19	100% compliance with the contract conditions for public litter bin collections for waste and recoverable resources.	Waste Services and Business Development	On Track	2,200 Public Place Litter and Recycle bins are on a scheduled service with high impact areas and tourist hotspots emptied multiple times per week.

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Ensure the community has access to best practice solid waste facilities that can accept and manage the communities waste and that these are optimised for long term efficiency and capacity	G4.28.2018-19	Operation of Waste Facilities in accordance with EPA license, legislation and waste levy S88 reporting requirements.	Waste Services and Business Development	On Track	Waste Facilities continue to be operated in accordance with legislative requirements. Annual licence returns for all facilities prepared for submission to EPA.
Provide clean, safe drinking water that meets the regulated / targeted water quality parameters	G4.29.2018-19	Water Quality complaints per 1000 properties < 9.9	Water Technical Services Regulation and System Control	On Track	Currently tracking at 3.09 per 1000 properties
	G4.30.2018-19	Annual water main breaks per 100km of main <23.7	Water Technical Services Regulation and System Control	On Track	Currently tracking at 10.25 per 100km of main
	G4.31.2018-19	Average frequency of unplanned interruptions per 1000 properties <151.8	Water Technical Services Regulation and System Control	On Track	Currently tracking at 65.30 per 1000 properties.
Partner with all levels of government, organisations and community groups to address road infrastructure and network issues	H1.01.2018-19	Manage the monthly Local Traffic Committee in conjunction with local Police, Local Members of Parliament, Roads and Maritime services and local bus service providers	Business Development and Technical Services	On Track	Thirty-three (33) items were considered by the Local Traffic Committee at monthly meetings held during October, November and December 2018. Year- to-date for this financial year has seen sixty-four (64) items considered. Representatives of Police, Local Members, Roads and Maritime Services and local bus operators attended these meetings or provided comments.

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Expansion and upgrade of the drainage network across the Central Coast to reduce flooding, improve stormwater management, and maintain accessibility around the Central Coast	H1.02.2018-19	4 kilometres of drainage infrastructure to be constructed each year subject to historic funding levels.	Roads Asset Planning and Design	On Track	4.9km of drainage infrastructure has been constructed to date.
Region wide improvement to road pavement condition to ensure long term sustainability of the road network and to support economic growth	H1.03.2018-19	20 kilometres of road pavement to be renewed each year	Roads Asset Planning and Design	On Track	6.6km of pavement renewal has been completed to date. The program is dependent on warmer weather and delivery will accelerate during third quarter in alignment with the budget phasing.
Region wide improvement to road surface condition to ensure long term sustainability of the road network and to support economic growth	H1.04.2018-19	90 kilometres of road resurfacing to be renewed each year.	Roads Asset Planning and Design	On Track	40.1km of road resurfacing has been completed.
Optimise the usage of the car park for visitors to the Gosford Central Business District	H3.01.2018-19	Manage the ongoing operation of the Baker Street, Gosford Multi-storey car park	Business Enterprise	On Track	Car park being continually managed during the second quarter of 2018/19. The parking technology is being upgraded and will go live in January 2019.
Optimise the usage of the car park for visitors to the Terrigal Central Business District	H3.02.2018-19	Manage the ongoing operation of the Wilson Road, Terrigal Multi-storey car park	Business Enterprise	On Track	Car park being continually managed during the second quarter of 2018/19. While there have been some days of the Christmas period where the car park has been at capacity, most days there continues to be good availability for visitors to park.

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Create car park options and solutions for the Central Coast	H3.03.2018-19	Develop a Car Parking Strategy for the Central Coast	Economic Development and Project Delivery	On Track	The central Coast Car parking Strategy is underway and will be completed by 30 June 2019 for provision to Council.
Improved understanding and interpretation of heritage within the Gosford City Centre	I1.01.2018-19	Develop a Heritage Interpretation Plan for Gosford City Centre heritage by December 2018	Strategic Planning	On Track	Report to Council in February/March 2019
Establish the northern corridors as key growth areas	I1.02.2018-19	Prepare a structure plan for the Northern Economic Corridor by June 2019	Strategic Planning	On Track	Draft Strategy due June 2019
Establish the southern corridors as key growth areas	I1.03.2018-19	Prepare a structure plan for the Southern Economic Corridor by June 2019	Strategic Planning	On Track	Public consultation Starting February 2019
Improved social and economic opportunities in the rural areas of the central coast	I1.04.2018-19	Develop an expanded Rural Development Strategy for the Central Coast Region by June 2020	Strategic Planning	Completed	Phase 1 completed
Provide a clear approach to the planning and development of key growth regions	I1.05.2018-19	Develop a Lake Munmorah Structure Plan by June 2019	Strategic Planning	On Track	Report to Council February 2019
Integrated approach to the funding of infrastructure to meet the needs of the Central Coast population	I2.01.2018-19	Develop a new suite of Contribution Plans for the Central Coast Region by 31 March 2019	Strategic Planning	Delayed	7.12 Plan deferred for workshop. Warnervale Contributions Plan being reviewed - draft Plan due June 2019
Ecological mapping will streamline and enhance private and public project planning	2017-18.ENV.001	Develop vegetation and wildlife corridor mapping for the Central Coast Local Government Area by 30 June	Natural and Environmental Assets	Completed	Corridor mapping is available to internal users on Council's internal mapping system, Geocortex.

Responsible

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		2018			
Amend Draft Coastal Zone Management Plans where necessary, to ensure that the community has a clear and strategic direction that adjusts to a changing environment	2017-18.ENV.010	Certification of Coastal Zone Management Plans (CZMP) for the Central Coast by the Minister by 30 June 2018. (Subject to Coastal Panel Review and amendments)	Waterways and Coastal Protection	Completed	Date for submission of Plans has expired and Council must now prepare Coastal Management Programs in accordance with the new Coastal Management Act.
Implement a single Central Coast Local Environmental Plan	I3.01.2018-19	Develop a consolidated Central Coast Local Environmental Plan by December 2019	Strategic Planning	On Track	Currently on public exhibition.
Create a long term strategic urban plan for the Central Coast Region to support housing, employment and economic growth in accordance with the Central Coast Regional Plan 2036	I3.02.2018-19	Prepare a Urban Spatial Strategy for the Central Coast Council by December 2018	Strategic Planning	On Track	Report to Council March/April 2019
Council and the community working together to address social housing needs	I4.01.2018-19	Implement relevant actions from the Affordable and Alternative Housing Strategy.	Community Partnerships	On Track	Public exhibition period for the Draft Affordable and Alternative Housing Strategy extended to 21 December as per Council resolution. 2 x community information sessions held to inform and educate the broader community about the intent of the Strategy. Continued review and assessment of community submissions.

Responsible




Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Create a long term strategic urban plan for the Central Coast Region to support housing, employment and economic growth in accordance with the Central Coast Regional Plan 2036	I4.02.2018-19	Develop a Central Coast Housing Strategy to support the Comprehensive Local Environmental Plan by June 2020	Strategic Planning	On Hold	On hold pending completion of the Residential Land Audit

Liveable

Creating a **liveable** community means striking a balance between projects that support infrastructure development and others that enhance our quality of life.

We are activating public spaces, increasing access to beaches and green spaces, and delivering a range of amenities – like walking and cycling routes, playgrounds and sports facilities – that promote healthy living and enjoyment of the natural world.

Reliable public transport is key to keeping our growing population mobile, so we are focused on enhancing train, bus and ferry networks, as well as improving the commuter experience.

Focus Area	Objective
 <p>Reliable public transport and connections</p>	J1 Create adequate, reliable and accessible train services and facilities to accommodate current and future passengers
	J2 Address commuter parking, drop-off zones, access and movement around transport hubs to support and increase use of public transport
	J3 Improve bus and ferry frequency and ensure networks link with train services to minimise journey times
	J4 Design long-term, innovative and sustainable transport management options for population growth and expansion
 <p>Out and about in the fresh air</p>	K1 Create a regional network of interconnected shared pathways and cycle ways to maximise access to key destinations and facilities
	K2 Design and deliver pathways, walking trails and other pedestrian movement infrastructure to maximise access, inclusion and mobility to meet the needs of all community members
	K3 Provide signage, public facilities, amenities and playgrounds to encourage usage and enjoyment of public areas
	K4 Repair and maintain wharves, jetties, boat ramps and ocean baths to increase ease of access and enjoyment of natural waterways and foreshores
 <p>Healthy lifestyle for a growing community</p>	L1 Promote healthy living and ensure sport, leisure, recreation and aquatic facilities and open spaces are well maintained and activated
	L2 Invest in health care solutions including infrastructure, services and preventative programs to keep people well for longer
	L3 Cultivate a love of learning and knowledge by providing facilities to support lifelong learning
	L4 Provide equitable, affordable, flexible and co-located community facilities based on community needs

Liveable

Highlights

Winners of the Poetry Writing Competition

Council's Library Services announced the winners of the first Poetry Writing Competition in December, with winners receiving \$200 in prize money and over \$600 worth of prizes donated by Book Bazaar, Book Face, Musicians Making a Difference, QBD Tuggerah and Writing NSW. Winning entries will also be on display within the community on World Poetry Day on 21 March, 2019

The competition is one of the many ways Council is delivering on the Community Strategic Plan by cultivating a love of learning and creating opportunities for people feel to participate in community life.

The winners of the Library Service Poetry Writing Competition for 2018 are:

Junior:

- First place - Finlay Smith for 'Lady Ocean'
- Second place - Ellen Leahy for 'Matcham "Peace'
- Third place - Cooper Jamieson for 'Peace'
- Highly commended - May Russell for 'The Peace of Winter'

Youth:

- First place - Caitlyn Dixon for 'How I wish'
- Second place - Willow Robinson for 'Music to my Ears'
- Third place - Indiana Gingle for 'Indiana's Peace Poem'
- Highly commended - Isabel Wann for 'Evening'

Adult:

- First place - Shelley Stocken for 'Vessel'
- Second place - Catherine Dunk for 'Rainbow Buddha'
- Third place - Gail Beard for 'Nightwatch'
- Highly commended - Brian Purcell for 'Full Moon over Avoca Beach'

Fast Train Proposal for the Coast

Council welcomed the State Government's announcement in December of a northern high speed rail route which could reduce travel times between Sydney and the Central Coast to around 30 mins.

The high speed rail service would make a significant difference to thousands of Central Coast residents who commute to Sydney every day, often spending up to four hours a day on a return train journey between the Coast and their destination.

This could also have a flow on effect of encouraging those who drive to Sydney each day to leave their cars at home and hop on a train, which would also reduce traffic on our major roads and deliver benefits to the environment

Major investment in infrastructure, such as this proposal by the State Government, also has the potential to bring jobs and drive economic development on the Coast.

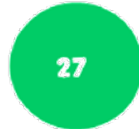
Liveable

30 Actions / Targets

Completed



On Track



Delayed



On hold



Closed



Delivery Program and Operational Plan 2018-19 Performance

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Improve commuter car parking for residents using public transport at Tuggerah	J2.01.2018-19	Investigate and design of a multi-storey car park at Tuggerah train station by June 2022	Economic Development and Project Delivery	On Track	Preliminary design and costs have been prepared. The development of a Multi Storey Car park will be further considered as part of the Central Coast Car parking strategy which will be concluded by June 2019
Improve commuter car parking for residents using public transport at Warnervale	J2.02.2018-19	Investigate and design of a multi-storey car park at Warnervale train station by June 2022	Economic Development and Project Delivery	On Track	Seasonal flora and Fauna studies are underway. The development of a Multi Storey Car park will be further considered as part of the Central Coast Car parking strategy which will be concluded by June 2019.
Improve commuter and town centre car parking for Gosford City Centre	J2.03.2018-19	Investigate and design a car park for Gosford City Centre by June 2020	Economic Development and Project Delivery	On Track	Preliminary design and costs have been prepared for Multiple sites. The development of a Multi Storey Car park will be further considered as part of the Central Coast Car parking strategy which will be concluded by June 2019.
Create and improve accessible pedestrian paths of travel	J3.01.2018-19	DIAP LC.023: Explore partnership opportunities	Community Partnerships	On Track	Link promoted on Council's website for Community Transport's pilot

Liveable

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		with accessible bus companies to identify routes for accessible buses			program "Coast Connect" - a door to door accessible bus to Woy Woy station and promoted with Including You Tent
Expansion and upgrade of the shared path and footpath network to improve public safety and provide access to city centres, transport hubs, commercial precincts and other priority areas	K1.01.2018-19	7 kilometres of shared path and footpath to be constructed each year	Roads Asset Planning and Design	On Track	2.7km of shared path / and footpath construction has been completed. Significant shared path grant projects have been awarded that will see an acceleration in this target across the remainder of the year.
Increase accessibility features of Council managed natural areas	K2.01.2018-19	DIAP LC.010: Develop a trial project to facilitate access to Council managed and controlled natural areas (e.g. walking and fire trails) for people with mobility aids	Natural and Environmental Assets	Completed	The accessible boardwalk at Springfield Reserve was opened by the Mayor and Member for Robertson on 30 October 2018. The boardwalk improves access between Balfour Close and Willow Road including to the Chertsey Primary School.
Increase availability of accessible amenities	K3.01.2018-19	DIAP LC.018: Identify potential locations and funding for changing place(s) including adult change table and amenities. Ensure this action is considered through other identified audit programs	Community Partnerships	On Track	Two initial Council-owned facilities identified as potential changing place locations.
	K3.02.2018-19	DIAP LC.020: Investigate all options and develop unified policy on use of	Facilities Management	On Track	Policy still to be developed

Liveable

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		Multi Lock Access Key (MLAK) system for accessible public toilets, ensuring information and locations are available widely (including Central Coast Council website)			
Provide refurbished, clean and accessible public facilities for the community	K3.03.2018-19	Refurbishment of public toilets at Lakes Beach Public Toilet	Facilities Management	On Track	Refurbishment works are currently being planned and programmed to occur in the last quarter of the financial year.
Provide new, clean and accessible public facilities for the community	K3.04.2018-19	Design and construct new public amenities building at North Entrance (near SLSC)	Facilities Management	On Track	Detail design complete. Stakeholder review of plans has been undertaken. Plans are currently being finalized. Construction to start late April 2019.
Increase the inclusivity and accessibility of playgrounds	K3.05.2018-19	DIAP LC.007: Review and update the playground strategy for the Central Coast to ensure accessibility requirements are addressed at identified playgrounds- this should include but may not be limited to access, fencing, equipment at existing and proposed playgrounds. Ensure relevant playground information is available on CCC website	Open Space and Recreation	On Track	Year 1: Accessible play space information is available on the website https://www.centralcoast.nsw.gov.au/recreation/parks-and-reserves/parks-and-playgrounds/accessible-play-spaces - Q1 Status - Complete. Year 2: Review and update of the playground strategy is on the Rec planning work program. All new play spaces being built take inclusivity and accessibility into consideration, and is included as a requirement in the Technical Specification (for

Liveable

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
					D&C contracts). Q1 Status - On target
Increase accessibility features at patrolled beaches, jetties and wharves.	K4.01.2018-19	DIAP LC.011: Develop an accessibility audit program for the long term improvement of identified beaches, jetties and wharves to inform related works program and prioritise improvements /upgrades (Disability Matters Stronger Communities Project in 2018-19)	Waterways and Coastal Protection	On Track	Preferred works being prioritised with expected completion in accordance with budgeted allocations by end June 2019
Efficient delivery of community facilities that meets the community needs	L1.01.2018-19	Delivery of a high quality leisure facility and program at Wyong Olympic Pool that attracts 20,000 visitors per year	Leisure and Lifestyle	On Track	A total of 11,399 attendances during Q2 at Wyong Olympic Pool in recreation swim and squad swim programs
	L1.02.2018-19	Delivery of a high quality leisure facility and program at Toukley Aquatic Centre that attracts 105,000 visitors per year	Leisure and Lifestyle	On Track	A total of 38,227 attendances during Q2 and 69,443 year to date at Toukley Aquatic Centre in learn to swim, recreation swim and squad swim programs
	L1.03.2018-19	Delivery of a high quality leisure facility and program at Peninsula Leisure Centre that that attracts 420,000 visitors per year	Leisure and Lifestyle	On Track	A total of 122,834 attendances during Q2 and 233,769 year to date at Peninsula Leisure Centre in fitness, gym, swimming and sports programs
	L1.04.2018-19	Delivery of a high quality leisure facility and program at	Leisure and Lifestyle	On Track	A total of 55,610 attendances during Q2 and 94,541 year to date at Gosford

Liveable

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		Gosford Olympic Pool that that attracts 180,000 visitors per year			Olympic Pool, in learn to swim, recreation swim and squad swim programs
	L1.05.2018-19	Delivery of a high quality leisure facility and program at Niagara Park Stadium that that attracts 105,000 visitors per year	Leisure and Lifestyle	On Track	A total of 37,684 attendances during Q2 and 75,273 year to date at Niagara Park Stadium in recreation and sport programs
	L1.06.2018-19	Delivery of a high quality leisure facility and program at Lake Haven Recreation Centre that attracts 120,00 visitors per year	Leisure and Lifestyle	On Track	A total of 29,878 attendances during Q2 and 62,835 year to date at Lake Haven Recreation Centre in fitness, gym, recreation and sport programs
Community satisfaction with level of service being maintained on all Central Coast Council parks and reserves	L1.07.2018-19	Greater than 90% of parks and reserves scheduled servicing is completed on time annually	Open Space and Recreation	On Track	Greater than 90% completed YTD. No substantial weather delays encountered.
Community satisfaction with the level of service being maintained in Sporting Facilities	L1.08.2018-19	Program season amendments and changeover of Sporting Facilities completed on time	Open Space and Recreation	On Track	Winter to Summer changeover and amendments completed.
Provision of Speech Therapy within the education and care centres identified in the NSW Health Service Agreement	L2.01.2018-19	Provide speech therapy services to identified children in the education and care services meeting the annual grant requirements	Learning and Education	On Hold	Recruitment underway for Speech Pathologist employed by NSW Health. Program will commence in 2019

Liveable

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
Programs focussed on increasing Community Safety, improving awareness and instilling behaviour change for responsible citizenship	L3.01.2018-19	Community Safety Education programs are delivered to increase in knowledge of participants in topics such as responsible pet ownership, parking, personal and family safety, household safety, compliance areas	Learning and Education	On Track	Community Safety Programs continue to be delivered across the Region including; Desexing Saves Lives rebate, Responsible Pet Ownership program and free micro-chip day, Compliance and Parking awareness and Safety.
Increased learning opportunities across all life stages through partnerships & provision of information	L3.02.2018-19	A Regional Learning Plan is developed based on the identified needs of the community.	Learning and Education	On Track	Learning activities linking to CSP are being delivered across the Region
Ensure that library resources do not remain on the shelf	L3.03.2018-19	Annual library stock turnover is greater than 5	Libraries	On Track	YTD average for turnover of stock is 5; on track to meet target.
Loans for print and resources are maintained	L3.04.2018-19	Annual library loans at 1.35 million	Libraries	On Track	YTD loans have reached 766K and are on track to meet annual target.
Provide facilities that meet the needs of the community	L3.05.2018-19	Annual visitations at library branches exceeds one million	Libraries	On Track	Libraries have had 499,298 visits YTD. On track to meet target.
Provide the community with a new community facility	L4.01.2018-19	Obtain approval and construct a new community facility building at Margaret Street Wyong by December 2020	Economic Development and Project Delivery	On Track	The Development Application has been prepared and is awaiting approval for Lodgement
Increase accessibility and inclusivity of Council owned community facilities	L4.02.2018-19	DIAP LC.015: Develop accessibility audit program for Council owned community facilities to	Leasing and Asset Management	On Track	Audit completed, and upgrade priorities identified

Liveable

Delivery Program	Reference	Operational Plan Action / Target	Responsible Unit	Status	Comment
		inform related works program and prioritise improvements / upgrades by 30 June 2019			
To increase transparency on Council's decision making for leasing and licensing of facilities, contributions to community groups through subsidised rent and building outgoings	L4.03.2018-19	Develop a Leasing Policy by 30 June 2019	Leasing and Asset Management	Delayed	Project not commenced, scope to be devised for implementation in Q3
Ensure equitable and dignified communication with staff and community including the provision of accessible information	L4.04.2018-19	DIAP SP.009: Audit of existing hearing loops at Council facilities, including libraries, customer service centres, Council chambers and Theatres. Audit to also identify additional key community facilities that could benefit from the installation of hearing loops and other technology such as captioning	Leasing and Asset Management	On Track	Audit to be completed by March 2019

Financial Overview

This financial overview reports on Central Coast Council's performance as measured against its Operational Plan for 2018-19 and covers the period from 1 July 2018 to 31 December 2018 (Q2).

1.1 Operating Result

The year to date (YTD) operating result (excluding capital grants and contributions) shows a favourable variance of \$14.5M, consisting of an actual surplus of \$123.3M compared to a budget surplus of \$108.8M.

Financial Performance 2018-19	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	Full Year Original Budget \$'000	Council Approved Adjustments during Q1 \$'000	Q1 Approved Adjustments \$'000	Q1 Annual Budget \$'000	Q2 Proposed Adjustments \$'000	Proposed Full Year Annual Budget \$'000
Income (excluding capital income)	394,523	390,586	3,937	561,536	(100)	899	562,335	(149)	562,186
Expenses	271,240	281,753	10,513	561,472	394	4,908	566,774	(831)	565,943
Net operating result (excluding capital income)	123,283	108,833	14,450	64	(494)	(4,009)	(4,439)	682	(3,757)
Income from capital grants and contributions	21,192	14,452	6,740	48,386	(170)	1,714	49,930	1,992	51,922
Net operating result (including capital income)	144,475	123,285	21,190	48,450	(664)	(2,295)	45,491	2,674	48,165

The above table is prepared in accordance with Australian Accounting Standard AASB 1004 Contributions and the Local Government Code of Accounting Practice and Financial Reporting (Guidelines) which requires Council to recognise the full year rates, and annual charges for waste management and drainage when levied in July.

The YTD variance is mostly attributable to an under spend in materials and contracts and other expenditure. For further information please refer to *Section 2.2 Operating Result*.

Adjustments proposed to be adopted as part of the Q2 budget review include:

- Remove events from Central Coast Stadium due to changes in event scheduling - \$0.2M (net)
- Recognise additional grant funding and corresponding costs within Natural and Environmental Assets net \$0.8M and Care and Education \$0.1M
- Increase in interest income \$2.0M
- Recognise decrease in tipping revenue and related expenditure including reduction in processes sing costs within Waste Services and Business Development – net saving \$4.2M
- Recognise savings within various units - \$1.5M
- Increase fuel budget within Plant and Fleet - \$1.8M

The proposed Q2 adjustments will move the Q1 adopted annual budget operating deficit (excluding capital grants and contributions) from \$4.4M back to an operating deficit of \$3.8M.

The projected full year operating deficit of \$3.8M will enable Council to remain on track to meet the objectives, targets and outcomes within the 2018-19 Operational Plan. Council staff will continue to review operational costs for further savings to reduce the deficit and ensure that Council is in a satisfactory position at year end with regard to estimated operating income and expenditures.

1.2 Capital Works

Council's capital works program adopted as part of the 2018-19 Operational Plan totalled \$199.8M.

In August 2018 additional projects totalling \$15.8M were approved by Council, an additional \$6.0M was approved Q1 and a further \$8.4M was approved by Council outside the Quarterly Budget Review process, resulting in a revised capital program of \$230.0M.

Actual Q2 YTD capital expenditure is \$60.7M against the Q1 YTD budget of \$85.9M. The variance is the result of a number of factors, including project savings through efficiencies and optimisation of delivery methods and delivery of projects in stages. The proposed Q2 capital works program totals \$215.4M, a decrease of \$14.6M. For further details on the capital works program adjustments please refer to Section 3.4 Proposed Capital Budget Amendments.

The proposed Q2 capital works program of \$215.4M includes \$8.3M in Special Rate Variation (SRV) funded works in the former Wyong Local Government Area to address the infrastructure backlog and improve asset conditions.

Quarterly Budget Review

2.1 Responsible Accounting Officer's Statement

Report by Responsible Accounting Officer

The following statement is made in accordance with cl. 203(2) of the *Local Government (General) Regulations 2005*.

It is my opinion that the Quarterly Budget Review Statement for Central Coast Council for the quarter ended 31 December 2018 indicates that Council's projected financial position at 30 June 2019 will be satisfactory at year end, having regard to the projected estimates of income and expenditure (noting a continuing review of operational revenue for any additional income streams and operational expenditure for further savings) and the original budgeted income and expenditure.

Vivienne Louie
Responsible Accounting Officer
11 February 2019

2.2 Operating Result

The YTD operating result (excluding capital income) is favourable to budget by \$14.5M, with operating income favourable to budget by \$3.9M and operating expenditure favourable to budget by \$10.5M.

The YTD operating result (including capital income) is favourable to budget by \$21.2M.

The Q1 Annual Budget below is the annual budget adopted by Council in Q1 (November 2018) and is before proposed Q2 budget adjustments outlined in *Section 3.2 Proposed Operating Budget Amendments*.

Financial Performance 2018-19	YTD Actual	YTD Budget	YTD Variance	Q1 Annual Budget
	\$'000	\$'000	\$'000	\$'000
Income (excluding capital income)	394,523	390,586	3,937	562,335
Expenses	271,240	281,753	10,513	566,774
Net operating result (excluding capital income)	123,283	108,833	14,450	(4,439)
Income from capital grants and contributions	21,192	14,452	6,740	49,930
Net operating result (including capital income)	144,475	123,285	21,190	45,491

The following sections provide more detail of the year to date results.

Income Analysis

Income (excluding capital income) as at 31 December 2018 is favourable to budget by \$3.9M.

Income from capital grants and contributions as at 31 December 2018 is favourable to budget by \$6.7M.

Council's Income (including capital income) as at 31 December 2018 is favourable to budget by \$10.7M.

Income from Continuing Operations	YTD Actual	YTD Budget	YTD Variance	YTD Variance	Q1 Annual Budget
	\$'000	\$'000	\$'000	%	\$'000
Rates and Annual Charges	299,779	297,459	2,320	1%	352,143
User Charges and Fees	64,005	66,428	(2,423)	(4%)	137,544
Interest and Investment Revenue	7,259	6,157	1,101	18%	12,618
Other Revenues	7,245	6,743	503	7%	14,004
Grants and Contributions Provided for Operating Purposes	16,062	13,800	2,262	16%	43,701
Net Gains from the Disposal of Assets	174	-	174	-	2,325
Income from continuing operations (excluding capital income)	394,523	390,586	3,937	1%	562,335
Grants and Contributions Provided for Capital Purposes	21,192	14,452	6,740	47%	49,930
Income from continuing operations (including capital income)	415,715	405,038	10,677	3%	612,265

Significant income variations compared to YTD budgets relate to the following:

- Rates and Annual Charges - the favourable operating income variance of \$2.3M is less than 1% of the full year budget and is predominantly an immaterial timing difference that should resolve by the end of the year. A budget adjustment of \$0.4M for additional Domestic Waste Annual Charges income is proposed in this review and will partially reduce the variance.
- User Charges and Fees - The unfavourable operating income variance of \$2.4M relates mostly to a \$2.0M unfavourable variance in Tipping Fees. This is as a result of actual waste tonnages received at Council's Waste Management facilities being less than originally forecast for the first half of 2018-19. \$1.2M relates to Buttonderry Waste Management Facility and \$0.8M relates to Woy Woy. There is a proposed income budget reduction of \$3.5M in this review to address the expected full year variation. The reduction in revenue is partially offset by reduced expenses directly attributed to reduced tonnages such as EPA levy payments and related operating costs (see Materials and Contracts and Other Expenses commentary below). Council is

investigating options to both increase tipping revenues and reduce variable expenses in the business. There is also a \$0.7M shortfall in Environment and Planning fee income when compared to budget that will continue to be monitored in Q3.

- Interest and Investment Revenue – is currently favourable to year to date budget by \$1.1M as a result of Council's investment portfolio being greater than originally forecast. A proposed budget increase of \$2.0M is included in this budget review. Yields on the cash and investment portfolio continue to be monitored and maximised in an endeavour to achieve the best returns for Council. Please refer to section 2.4 Cash and Investments for further information on Council's cash management outcomes.
- Other Revenues – the \$0.5M favourable operating income variance relates to fine income being over budget year to date, this income will continued to be monitored in Q3. Proposed operating income reductions are proposed for \$0.3M for Central Coast Stadium due to rescheduling of events at the stadium and Tree Assessment income to be reduced by \$0.2M in line with current trends.
- Operating grants and contributions – the \$2.3M favourable operating income variance relates to the timing of payments from Roads and Maritime Services (RMS) of \$0.9M, that will resolve in the second half of the year and \$1.1M in Bushfire Grants that were received during the quarter. A proposed Q2 budget adjustment to recognise the additional bushfire grants is included in this budget review; however is offset by additional expenditure.
- The \$0.2M net gains from the disposal of assets relates to the disposal of plant and equipment items in the first half of the year. The net gains are offset by \$0.2M net losses on disposal of plant and equipment items, resulting in nil impact on Q2 bottom line result.
- Capital Grants and Contributions – the \$6.7M favourable income variance is attributable to an \$8.4M timing difference in grant funds received for Open Space and Roads, Transport and Drainage projects. The variance is expected to resolve in the second half of the year. There is also a \$1.7M unfavourable variance in developer contributions. Developer contributions are difficult to predict as contributions received are based on external development activity. Developer contributions will continue to be monitored in Q3. There is a proposed \$2.0M budget increase for Bush Fire and Rural Fire Service capital grants and contributions in this review to match expenditure commitments.

Budget amendments are proposed in *sections 3.1 Income and Expense Budget Review Statement and 3.2 Proposed Operating Budget Amendments*.

Expenditure Analysis

Operating expenditure as at 31 December 2018 is favourable to budget by \$10.5M, as itemised below.

Expenses from Continuing Operations	YTD Actual	YTD Budget	YTD Variance	YTD Variance	Q1 Annual Budget
	\$'000	\$'000	\$'000	%	\$'000
Employee Benefits and On-costs	97,180	92,868	(4,312)	(5%)	190,467
Borrowing Costs	8,880	8,944	65	1%	18,703
Materials and Contracts (1)	51,821	65,622	13,802	21%	130,633
Depreciation and Amortisation	69,947	64,630	(5,317)	(8%)	128,530
Other Expenses	43,226	49,689	6,462	13%	98,440
Net Losses from the Disposal of Assets	186	-	(186)	-	0
Total expenses from continuing operations	271,240	281,753	10,513	4%	566,774
(1) - Includes Internal Charges / Expenses					

Significant expense variations compared to YTD budgets relate to the following:

- Employee costs – the \$4.3M unfavourable operating expenditure variance is partly due to less labour costs being allocated to capital projects in the first half of the year than originally estimated. It was anticipated that \$5.7M labour costs would be allocated to capital projects during the first half of the year, however only \$2.9M was allocated, which in turn impacts on operating labour costs. This is expected to resolve itself in the coming quarters.

- Borrowing costs – are on track and there is no expectation that new borrowings will be required during the remainder of 2018-19.
- Materials and contracts – the \$13.8M favourable operating expenditure variance relates predominantly to the procurement of general materials (including internal expenditures) \$7.7M, consultants \$2.3M and contracts \$3.8M. The largest year to date variances are in Waste Management, Water and Sewer, Facilities Management, Waterways and Coastal Protection, Open Space and Road Construction and Project Management. A budget reduction of \$5.2M in Materials and Contracts is proposed in this review, and includes \$3.9M for Waste Management and \$1.7M Water and Sewer. Expenditure in this category will continue to be monitored and reviewed for further permanent differences in Q3.
- Depreciation - Year to date depreciation expense is unfavourable to budget by \$5.3M. This variance is due to the large number of completed projects that were capitalised in Q2 across all areas of Council. In some instances due to in-service dates being in prior years, a catch-up of depreciation expense has occurred in Q2. A proposed budget adjustment to increase the 2018-19 depreciation budget by \$7.8M is included in this budget review.
- Other Expenses – the \$6.5M favourable operating expenditure variance mostly relates to EPA Waste Levy \$2.0M, workers compensation insurance costs \$1.4M, software expenses \$1.3M and a number of smaller variances including donations and contributions, licences, membership fees, printing and postage costs, stationery and other miscellaneous expenses of \$1.8M. A budget reduction of \$3.4M is proposed for EPA Waste Levy and \$0.5M in other minor expenditure items in this review.
- Net losses from the disposal of assets relates to the disposal of plant and equipment items, and is offset by gain on disposal of plant and equipment items, nil impact on Q2 bottom line result.

Details of the proposed budget amendments are in *Sections 3.1 Income and Expense Budget Review Statement and 3.2 Proposed Operating Budget Amendments*.

2.3 Capital Expenditure

Actual capital expenditure to 31 December 2019 was \$60.7M, compared to the YTD budget of \$85.9M resulting in a variance of \$25.2M. A summary of capital expenditure by Council Unit is detailed in Section 3.3 Capital Expenditure Report.

Council's capital works program is continually reviewed to identify differences from the original capital works plan to better understand whether these deviations are due to delays, variation to estimates, phasing, changed priorities, weather, availability of grant funding or other factors. Council's review of capital projects has resulted in a proposed budget decrease of \$14.6M, decreasing the full year capital works program to \$215.4M.

This decrease is predominantly due to large projects that are being deferred to future years, including:

- Adcock Park upgrade West Gosford – this project will now be delivered across multiple financial years. Budget reduced by \$3.35M
- Construction of recreation facilities at Lake Munmorah – community consultation has recently commenced, and construction will take place in 2019-20. Budget reduced by \$1.85M
- Construction of a community building on Margaret St, Wyong – project delayed due to additional funding being secured as design has been revised. Budget reduced by \$1.4M.
- Terrigal Carpark Stage 2 – project has been delayed due to negotiations with community user groups and will now be delivered in 2019-20. Budget reduced by \$1.1M.
- Upgrade to Administration Buildings – this project is deferred to 2019-20 to allow further planning and alignment with accommodation strategy. Budget reduced by \$1.6M

Details of proposed capex adjustments can be found at Section 3.4 Proposed Capital Budget Adjustments.

Council has not purchased any assets for the quarter ended 31 December 2019 that are not already included in the current budget.

Stronger Communities Fund

The Stronger Communities Fund was established by the NSW Government to provide amalgamated councils with funding to kick start the delivery of projects that improve community infrastructure and services.

The fund includes allocating \$1 million in grants of between \$10,000 and \$50,000 to incorporated not-for-profit community groups, for projects that build more vibrant, sustainable and inclusive local communities.

Project	Funding from Stronger Communities Grant	2016-17 Actual Spend	2017-18 Actual Spend	2018-19 YTD Spend	2018-19 Budget	Future Financial Years Budget
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Austin Butler Oval and Woy Woy Tennis Amenities Redevelopment	900	-	89	250	811	0
Children's Services - Playground Renovation/Upgrade - Umina	68	-	56	-	-	12
Children's Services - Playground Renovation/Upgrade - Niagara Park	55	-	49	-	-	6
Peninsula Leisure Centre – Starting Blocks and Electronic Timing System	135	121	60	-	-	-
Alan Davidson Oval Drainage and Irrigation System Installation	349	20	267	-	12	50
Terrigal CBD Traffic Flow Improvements	2,209	-	155	2,346	2,104	-
Avoca Beach Foreshore Protection Works Stage 1	2,808	137	313	881	1,500	858
Elfin Hill Road Foreshore Stabilisation	470	2	35	2	440	-
Augmentation of San Remo BMX facility	640	-	792	12	15	-
Disability Matters	800	-	-	5	520	280
Access and Inclusion Upgrades to Community Facilities	580	-	38	-	-	542
Community Grant Program	1,000	280	785	-	-	-
	10,013	559	2,638	3,496	5,402	1,748

Special Rate Variation (SRV) projects former Wyong Local Government Area

In June 2013, the former Wyong Shire Council was successful in gaining approval from the Independent Pricing and Regulatory Tribunal (IPART) for an SRV to address Council's infrastructure asset backlog.

When IPART approved the SRV one of the requirements was for Council to report on the results achieved from the use of these funds. The works undertaken will improve the condition of roads, bridges, footpaths, buildings, sports facilities and information management & technology assets to ensure they are 'satisfactory' in terms of being safe and fit for community and staff use. Council originally allocated \$7.8M for SRV projects in 2018-19 in the former Wyong local government area.

Council determines a list of works to be undertaken on an annual basis with the SRV funds in accordance with its Asset Management Strategy. These works may change during the year due to factors such as changes in asset deterioration rates, weather conditions and alternate funding sources becoming available. In such cases other SRV projects may be brought forward from future years or alternate SRV projects may be completed. All changes are reported to Council and the community so there is full transparency to ensure the funds are being spent for the purpose they were raised.

Actual capital expenditure on SRV projects is \$5.0M as at 31 December 2018.

The table below details the progress of the 2018-19 SRV projects for this quarter.

* for proposed budget change information please refer to Section 3.4 Proposed Capital Budget Adjustments

CSP Ref	Project	YTD Actual Spend \$'000	Approved Budget \$'000	Proposed Q1 Budget \$'000	Status Comments
Green		266	543	373	
F1.008	Upgrade Beckingham fire trail	202	293	33	Complete
F1.011	Upgrade Fountaindale and Glenning Valley fire trail	64	250	340	On Target
Responsible		4,702	6,655	7,316	
CP	Elouera Road Buff Point - Road Upgrade With Stormwater Drainage	757	703	703	Complete
G4.016	Implement a consolidated corporate reporting system	-	90	-	Project no longer required
H1.046	Reconstruct Stanley Street	394	148	394	Complete
H1.057	Reconstruct Yeramba Road - 119 to Illawong	14	356	306	On Target with savings
H1.077	Reconstruct South Tacoma Road	272	277	277	Complete
H1.284	Resurface Stanley Street	4	33	33	Complete
H1.336	Upgrade Eloora Road - Stage 2	1,643	1,685	1,685	On Target
H1.348	Upgrade McLachlan Avenue - Stage 2	14	805	805	On Target
H1.350	Design and upgrade Nirvana Street and Stella Street intersection	3	12	12	On Target

CSP Ref	Project	YTD Actual Spend \$'000	Approved Budget \$'000	Proposed Q1 Budget \$'000	Status Comments
H1.359	Upgrade Tumbi Creek Road - Stage 2	1,177	675	1,225	Complete
H1.402	Upgrade Eloora Road drainage - Stage 2	79	1,015	915	On Target with savings
H1.411	Upgrade McLachlan Avenue drainage - Stage 2	342	345	545	On Target
H4.003	Upgrade datacentre - Phase 2b	-	100	-	Project combined
H4.004	Upgrade infrastructure support tools	3	75	80	On Target
H4.006	Upgrade server infrastructure	-	36	36	On Target
H4.007	Upgrade of storage area network infrastructure	-	300	300	On Target
Liveable		10	590	590	
K3.004	Upgrade public toilets at Lakes Beach	-	75	75	On Target
K3.009	Construct a local playspace - Long Jetty Foreshore Reserve	-	95	95	On Target
K3.010	Design and construct local playspace at Bateau Bay Mini Park	1	95	95	On Target
K3.011	Design and construct local playspace at Bluebell Park	-	95	95	On Target
K3.012	Design and construct local playspace at James Vale Reserve	1	95	95	On Target
K4.005	Construct jetty near existing boat ramp	8	135	135	On Target
Total		4,978	7,788	8,279	

2.4 Cash and Investments

Cash flows during the quarter were managed through maturities and investments in new term deposits, with a net outflow of cash and term deposits of \$163K for the quarter.

Council's transactional bank accounts are reconciled daily whilst cash management and investment holdings are reconciled monthly. All accounts have been fully reconciled as at 31 December 2018.

Balances as at 31 December 2018 are shown below.

Cash and Investment Balances as at 31 December 2018		\$'000
Total cash on Hand		21,080
Cash at call – cash management		5,425
Investments in term deposits and floating rate notes		465,203
Total Investment Portfolio		470,628
Closing cash and investments		491,708

Council operates in accordance with approved investment policies that comply with s. 625 of the *Local Government Act 1993*, and cl. 212 of the *Local Government (General) Regulation 2005*. Investments are placed and managed in accordance with this policy and having particular regard to the Ministerial Investment Order issued February 2011 and Division of Local Government (as it was then known) Investment Policy Guidelines published in May 2010.

Council's investments (comprised of deposit accounts, floating rate notes and term deposits) continue to be conservatively managed to ensure that value is added to the fixed interest portfolio. The value of investment securities and call deposit accounts *excluding* transactional accounts, at 31 December 2018 was \$470.6M. YTD returns were 2.74%, which is above the BBSW benchmark of 1.97%. Total net return for the quarter ending December 2018 was \$3.2M consisting of interest earnings.

The investment portfolio is concentrated in A1/AA (79.80%) and A2/BBB (19.97%). The investments in A1/AA are of a higher credit rating and A2/BBB represented the best returns at the time of investment within Policy guidelines. Financial institutions issuing fixed income investments and bonds are considered investment grade (IG) if its credit rating is BBB or higher by Standard and Poor (S&P).

Council continues to monitor the portfolio and manage investments taking into consideration credit ratings of financial institutions, interest rates offered for the maturity dates required and the amount of our investment portfolio already held with each financial institution.

Breakdown of the investment portfolio by investment class as at 31 December 2018:

Investment Class	Balance at 31 December 2018 \$'000
Cash at Call	5,425
Term Deposits including Floating Rate Notes (FRN)	465,203
Closing investment portfolio	470,628
YTD Returns	6,205
YTD Returns %	2.74%
Benchmark BBSW	1.97%

Cash Flow Statement

CENTRAL COAST COUNCIL Statement of Cash flow Q2	
	Actual Q2 FY 2018-19 \$ '000
Cash flows from operating activities	
<u>Receipts:</u>	
Rates and annual charges	75,608
User charges and fees	22,377
Investment and interest revenue received	3,894
Grants and contributions	24,298
Bonds, deposits and retention amounts received	332
Other	21,575
<u>Payments:</u>	
Employee benefits and on-costs	(50,009)
Materials and contracts	(32,886)
Borrowing costs	(5,157)
Bonds, deposits and retention amounts refunded	(1,096)
Other	(7,328)
Net cash provided (or used in) operating activities	51,608
Cash flows from investing activities	
<u>Receipts:</u>	
Sale of investment securities	106,000
Sale of infrastructure, property, plant and equipment	920
<u>Payments:</u>	
Purchase of investment securities	(105,800)
Purchase of infrastructure, property, plant and equipment	(34,889)
Net cash provided (or used in) investing activities	(33,769)
Cash flows from financing activities	
<u>Receipts:</u>	
Proceeds from borrowings and advances	
<u>Payments:</u>	
Repayment of borrowings and advances	(6,814)
Net cash flow provided (used in) financing activities	(6,814)
Net increase/(decrease) in cash and cash equivalents	11,025
Plus: cash and cash equivalents – beginning of period	10,055
Cash and cash equivalents – end of the Period	21,080

2.5 Contracts and Other Expenses

Major Contracts

The following contracts were entered into during Q2:

Contractor	Contract Detail and Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
Convic Pty Ltd	CPA/1373 - Design of the site for the Lake Munmorah regional skate park and regional play space.	\$178,000	13/12/2018	7 months	Y
Scape Constructions Pty Ltd	CPA/1441 - Construction of a raised walkway structure to provide access to Forrester's Beach North off Kalakau Avenue.	\$198,681	20/12/2018	5 months	Y
Kellogg Brown and Root Pty Ltd	CPA/1683 - TO08A Sewer Rising Main Extension Norah Head	\$211,709	04/10/2018	12 months	Y
Knock Contractors Pty Ltd	CPA/1467 - New Water Main & Sewer Gravity Main Amplification - Gosford Golf Course and Gosford Hospital	\$227,100	23/11/2018	6 months	Y
Kellogg Brown and Root Pty Ltd	CPA/1928 - Professional Consulting Services	\$310,400	22/10/2018	12 months	Y
AAM Pty Ltd	CPA/1926 - Capture and supply of updated high resolution aerial imagery, LiDAR and associated spatial data for use within Council's Geographic Information System (GIS)	\$324,000	20/12/2018	60 months	Y
Facilities First Australia Pty Ltd	CPA/1551 - Provision of Cleaning Services at Central Coast Stadium Cleaning 2018-2020	\$345,852	23/10/2018	24 months	Y
Nowra Chemical Manufacturers	CPA/2019 - Supply and Delivery of Bulk Liquid Aluminium Sulphate	\$352,000	01/10/2018	6 months	Y
Somersby Electrical Pty Ltd	CPA/1821 - Manufacture and supply of Sewage Pump Station switchboards	\$364,073	22/10/2018	8 months	Y
Green options Pty Ltd	CPA/1529 - Turf and Landscape Asset Maintenance at Central Coast Stadium	\$394,240	08/10/2018	24 months	Y
Lane Safety Systems Pty Ltd	CPA/1654 - Performance Based WHS Management System	\$455,400	04/12/2018	24 months	Y
Ixom Operations Pty Ltd	CPA/2018 - Supply and Delivery of Liquefied Chlorine Gas	\$462,000	01/10/2018	6 months	Y
E.P. Draffin Manufacturing Pty Ltd	CPA/1907 - Manufacture and Supply of Public Place Wastestations	\$576,000	22/10/2018	12 months	Y

Contractor	Contract Detail and Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
Scape Constructions Pty Ltd	CPA/1736 - Kathleen Street - Road Upgrade and Associated Drainage Works stage 1 from Ocean Beach Road to Rowan Road	\$922,174	26/10/2018	5 months	Y
VDG Services Australia Pty Ltd	CPA/1486 - Provision of Cleaning Services for The Entrance Town Centre Cleaning	\$1,039,650	22/11/2018	24 months	Y
Gongues Constructions Pty Ltd	CPA/1764 - Design and Construction of Sewage Pump Station Refurbishment Woy Woy SPS	\$1,080,000	26/11/2018	8 months	Y
Dimension Data	CPA/1759 - Hardware, software and professional services to transform and consolidate its on-premises Data Centre infrastructure.	\$1,371,612	08/11/2018	8 months	Y
Solo Services Group	CPA/1535 - Provision of cleaning services for Central Coast Council sites and facilities.	\$2,425,905	25/10/2018	24 months	Y
Sell and Parker	CPA/1397 - Collection and Purchase of Scrap Metal and Batteries from Central Coast Council Waste Management Facilities, Depot and Treatment Plants	\$3,760,000 (estimated income value)	13/12/2018	3 Years	Y - income
iQ Renew Pty Ltd	CPA/1158 - Waste Services - Recyclables	\$15,085,356	30/11/2018	36 months	Y

2.6 Consultancy and Legal Expenses

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

The following table shows operating expenditure year to date (YTD) for consultants and external legal fees.

Operating Expense	YTD Actual \$'000	Budgeted Yes/No
Consultants	5,160	Yes
Legal Fees	393	Yes

Financial Schedules and Proposed Adjustments

3.1 Income and Expense Budget Review Statement

The table below outlines the impact of the proposed operating budget amendments and the projected year end result for the 2018-19 financial year.

Consolidated Income Statement	Q2 YTD Actuals \$'000	Q2 YTD Budget \$'000	Q2 YTD Variance \$'000	Q2 YTD Variance %	2018-19 Q1 Annual Budget \$'000	Q2 Proposed Budget Amendments \$'000	2018-19 Proposed Full Year Annual Budget \$'000
Operating Income							
Rates and Annual Charges	299,779	297,459	2,320	0.8%	352,143	360	352,503
User Charges and Fees	64,005	66,428	(2,423)	(3.6%)	137,544	(3,393)	134,151
Interest & Investment Revenue	7,259	6,157	1,101	17.9%	12,618	2,000	14,618
Other Revenue	7,245	6,743	503	7.5%	14,004	(546)	13,458
Operating Grants and Contributions	16,062	13,800	2,262	16.4%	43,701	1,430	45,131
Gain on Disposal	174	-	174	0.0%	2,325	-	2,325
Total Income Attributable to Operations	394,523	390,586	3,937	1.0%	562,335	(149)	562,186
Operating Expenses							
Employee Costs	97,180	92,868	(4,312)	(4.6%)	190,467	425	190,892
Borrowing Costs	8,880	8,944	65	0.7%	18,703	-	18,703
Materials & Contracts	51,821	65,622	13,802	21.0%	130,633	(5,165)	125,468
Depreciation and Amortisation	69,947	64,630	(5,317)	(8.2%)	128,530	7,840	136,370
Other Expenses	43,226	49,689	6,462	13.0%	98,440	(3,931)	94,509
Loss on Disposal	186	-	(186)	0.0%	-	-	-
Total Expenses Attributable to Operations	271,240	281,753	10,513	3.7%	566,774	(831)	565,943
Operating Result before Capital Amounts	123,283	108,833	14,450	13.3%	(4,439)	682	(3,757)
Capital Grants and Contributions	21,192	14,452	6,740	46.6%	49,930	1,992	51,922
Grants and Contributions Capital Received	21,192	14,452	6,740	46.6%	49,930	1,992	51,922
Net Operating Result	144,475	123,285	21,190	17.2%	45,491	2,674	48,165

This table forms part of Central Coast Council's quarterly budget review for the quarter ended 31 December 2018 and should be read in conjunction with sections 2.1 to 2.6 of this report.

3.2 Proposed Operating Statement Budget Amendments

The original budget is based on the 2018-19 operational plan adopted by Council. This is the second proposed operating budget amendment for the 2018-19 financial year (Q1 November 2018).

Proposed Operating Statement Budget Amendments	Impact by Major Account Category			
	Capital Revenue	Operating Revenue	Operating Expense	Operating Movement
	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	Excluding Capital \$'000
Original budget	48,386	561,536	561,472	64
Q1 full year annual budget	49,930	562,335	566,774	(4,439)
Q2 proposed budget adjustments				
Depreciation Expense - Realign depreciation budget in line with latest projection report and Work In Progress (WIP) estimates	-	-	7,840	(7,840)
Plant and Fleet - Increase in fuel budget for Plant and Fleet. Initial fuel budget assumed a lower average bowser price and was based on incomplete estimated usage data.	-	-	1,750	(1,750)
Business Enterprises - Remove Events from Central Coast Stadium due to changes in event scheduling.	-	(307)	(125)	(182)
Libraries - Reallocation of budgets across existing projects for Futures and Planning, and reduction in sales income across branches to reflect actuals to date which is offset by an increase in photocopying fees to reflect actuals across library branches.	-	19	-	19
Procurement and Projects - Minor adjustments to Depot Stores and Purchasing budgets resulting in minor budget saving.	-	(45)	(128)	83
Care and Education - Department of Education and Training additional funding for 2018-19 (budgeted 6 months originally, but advised will be getting 12 months funding). Removal of Speech Therapist Grant funding as Council no longer receives this funding.	-	106	-	106
Open Space and Recreation - Adjustments to operating budget associated with the delay in the opening of the Central Coast Regional Sporting and Recreation Complex at Tuggerah.	-	(68)	(222)	154
Community Engagement - Reduction overall in Community Engagement budgeted expenditure. Includes an increase in surf club sponsorships of \$6,600 for CPI as per agreement which is offset by reductions delays in some other projects.	-	-	(176)	176
Waterways and Coastal Protection - Adjustment to flood studies including grant income and project phasing.	-	(250)	(500)	250
Financial Services - Budget savings in corporate postage costs.	-	-	(377)	377
Facilities Management - Reduced budget requirements in Maintenance and Trades team for Materials and Contract expenses.	-	-	(627)	627

Proposed Operating Statement Budget Amendments	Impact by Major Account Category			
	Capital Revenue	Operating Revenue	Operating Expense	Operating Movement
	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	+ve Incr. (-ve) Decr. \$'000	Excluding Capital \$'000
Q2 proposed budget adjustments				
Natural and Environmental Assets - The State Government has provided funding through Rural Fire Service (RFS) for Maintenance and Repairs for 2018-19 and have also confirmed an increase of \$63,000 on budget through Rural Fire Fighting Fund (RFFF). Budgets have been put in place for the monthly in-kind RFS Personal Protective Equipment and Other Equipment income and expenditure. Council's Protection of the Environment (POET) Committee have agreed on two Environmental projects to be processed by Council and reimbursed through the POET Trust Account. The income for Tree Assessments has been reduced in line with current trends. Natural and Environmental Assets are focussing on Fire Trail Operations in lieu of Fire Break Operations in 2018-19. The budget has been reallocated accordingly and increased further with a transfer from reserve of \$136,000 of restricted RFFF funding from 2017-18. A number of other minor adjustments have nil impact and address rephasing issues and natural account variations.	1,992	1,324	493	831
Water Planning and Development - A review of requirements for the remainder of 2018-19 has resulted in re-phasing and a reduction in budget required for Consultants and Contract costs.	-	-	(1,680)	1,680
Corporate Income and Expense - Increased forecasts for interest on investments and overdue rates and charges.	-	2,000	-	2,000
Waste Services and Business Development - Reduction in tipping revenue of \$3.5M to reflect lower than anticipated gate volumes at landfill sites. \$2.6M reduction in garbage collection and processing costs as a result of reduced volumes both commercial and domestic waste. \$1.2M reduction in Domestic recycling processing costs as a result of reduced volumes associated with the return and earn program. \$3.4M reduction in EPA Waste Levy associated with reduced volumes and exemption obtain for clay material brought into Woy Woy. Net increase of \$0.4M to Rates revenue which reflects actual revenue raised for year.	-	(3,140)	(7,290)	4,150
Learning and Education - Community Learning approved RMS funding and expenditure for 2018/19, and minor reallocation of council funds for community learning projects. Nil bottom line impact.		129	129	0
Facilities Management - reallocate effluent collection budget from internal expenditure as work is performed by an external contractor. Internal and External revenue adjusted accordingly. Nil bottom line impact.		82	82	0
Q2 proposed budget adjustments	1,992	(149)	(831)	682
Q2 full year proposed annual budget	51,922	562,186	565,943	(3,757)

This table forms part of Central Coast Council's quarterly budget review for the quarter ended 31 December 2018 and should be read in conjunction with sections 2.1 to 2.6 of this report.

3.3 Capital Expenditure Report

The original budget is based on the 2018-19 operational plan adopted by Council. Council approved changes to the capital expenditure budget in August 2018 for continuing projects, Q1 and separately at Ordinary Meetings. The sum of these amounts is referred to as the Annual Budget in the table below.

Council Business Unit	Original Budget \$'000	Approved Changes for Continuing Projects \$'000	Approved Changes Q1 \$'000	Approved Changes by Council resolutions \$'000	Annual Budget \$'000	Proposed changes for Q2 \$'000	Proposed Full Year Budget \$'000	Actuals YTD - Dec 2018 \$'000	YTD Actuals / Annual Budget %
Business Development	-	-	-	-	-	-	-	1	0%
Business Enterprise	2,240	837	128	-	3,205	50	3,255	899	28%
Chief Technology Officer	5,797	-	-	-	5,797	1,453	7,250	636	11%
Community Engagement	1,330	-	-	-	1,330	(470)	860	57	4%
Community Partnerships	2,073	140	140	709	3,062	(146)	2,916	464	15%
Core Systems Consolidation	18,788	-	()	-	18,788	(1,546)	17,243	3,466	18%
Corporate Strategy and Performance	90	-	-	-	90	(90)	-	-	0%
Digital Information Services	330	-	-	-	330	-	330	1	0%
Economic Development and Project Delivery	3,028	-	-	5,720	8,748	(2,974)	5,774	509	6%
Energy Management	1,319	-	-	-	1,319	-	1,319	-	0%
Environment and Certification	138	-	-	-	138	-	138	71	52%
Facilities and Asset Management	7,322	592	285	1,714	9,912	(1,369)	8,544	749	8%
Governance and Business Services	-	-	27	-	27	-	27	-	0%
Learning and Education	117	-	-	101	218	-	218	50	23%
Leasing and Asset Management	-	3,118	217	(2,294)	1,042	(204)	837	79	8%
Leisure and Lifestyle	1,616	-	-	1,618	3,234	(500)	2,734	470	15%
Libraries	925	-	-	404	1,329	-	1,329	474	36%
Natural and Environmental Assets	2,537	2,360	628	-	5,525	627	6,152	1,695	31%
Open Space and Recreation	19,694	2,609	219	(1,400)	21,122	(5,086)	16,035	3,029	14%
Plant and Fleet	17,391	-	211	-	17,602	(2,224)	15,378	3,693	21%
Procurement and Projects	675	-	(331)	-	344	(20)	324	0	0%
Roads Transport and Drainage	69,050	5,841	4,657	1,865	81,413	79	81,491	31,236	38%
Technology and Customer Service	197	-	-	-	197	92	289	65	33%
Waste Services and Business Development	1,818	244	(288)	-	1,774	(286)	1,488	314	18%
Water and Sewer	36,643	0	()	-	36,643	()	36,643	11,722	32%
Waterways and Coastal Protection	6,715	-	130	-	6,845	(1,985)	4,860	1,016	15%
Grand Total	199,832	15,741	6,024	8,436	230,032	(14,598)	215,434	60,699	26%

3.4 Proposed Capital Budget Amendments

The table below lists the projects which have had budget changes requested as part of the Q2 budget review.

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
Business Enterprise					
New	Install LED Signage at Central Coast Stadium	Required for consultancy stage to advance project	0	50	50
New	Construct meshing at Gosford Baker Street Carpark	To coincide with meshing works elsewhere in carpark	0	35	35
20004	Upgrade to sound system at Central Coast Stadium	Project completed with savings	20	(15)	6
20015	Jilliby Cemetery - upgrade to Jilliby Road vehicle access and provision of a designated parking area	Project completed with savings	38	(10)	28
20016	Jilliby Cemetery - upgrade to cemetery entrance and signage	Project completed with savings	28	(10)	18
Business Enterprise Total			86	50	136
Connected Communities					
23694	Develop brand strategy for the Central Coast	Project has been deferred until 2021-22	300	(300)	0
23695	Improve mobile visitor services	Project has been readjusted - vehicle and fitout no longer required	350	(170)	180
20883	Wyong Town Centre - install heritage and directional signage	Additional project costs from 2017 - 18 required to complete project	0	29	29
23576	Construct shade cover over Memorial Park playground	Project savings through efficiencies	80	(30)	50
23579	Install Wi-Fi at Toukley Town Centre	Cost benefit analysis resulted in Council hiring rather than purchasing infrastructure. Project to be funded via existing operational budget	55	(55)	0
23580	Install Wi-Fi at Wyong Town Centre	Cost benefit analysis resulted in Council hiring rather than purchasing infrastructure. Project to be funded via existing operational budget	55	(55)	0

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23586	Upgrade CCTV (Closed Circuit Television) at Wyong Town Centre	Project savings through efficiencies	100	(20)	80
23588	Upgrade Toukley Town Centre public amenities	Project savings through efficiencies	240	(69)	171
23900	Construct covered fish cleaning table - The Entrance	Further investigations have resulted in this project not being feasible in the current location due to DPI regulations. Additional signage will be installed directing community to nearby fishing table at Picnic Point	25	(25)	0
23911	Replace fencing on lead up to The Entrance Bridge	Project modified to allow urgent works to footpath to be completed prior to installation of fencing	80	45	125
23913	Replace floor at Tunkawallin Community Hall	Project deferred to 19-20 to allow investigation and determine scope of works	204	(204)	0
New	Additional Co-working desks at Smart Work Hub	Project brought forward	0	12	12
New	Replace Waterline at The Entrance Waterfront	Project brought forward	0	23	23
22600	Design a new leisure provision area in the North Wyong / Wyong	Project deferred due to lack of organisational master planning for the Warnervale area.	500	(500)	0
Connected Communities Total			1,989	(1,320)	669
Economic Development and Project Delivery					
20020	Construction of community building on Margaret Street, Wyong	DA documentation complete. Delay with design of project due to additional funding being secured and revised design to accommodate revised budget	1,412	(1,395)	17
22368	Terrigal Boardwalk	Detailed design and community consultation of the Terrigal Boardwalk	0	368	368
23701	Design Terrigal carpark - Stage 2	Delayed project due to negotiations with community user group	1,130	(1,064)	66
23925	Design and Construct Gosford Cultural Precinct	Rephasing of the program to reflect procurement of key consultants	4,320	(798)	3,522

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23708	Upgrade Memorial Park	Delay with securing contractor to complete the works. Works to commence February 2019	485	(85)	400
Economic Development and Project Delivery Total			7,347	(2,974)	4,374
Facilities Management					
New	Replace Tennis Court lighting pole at Long Jetty Tennis Courts	Project brought forward	0	78	78
New	Replace floor and flooring at Norah head Community Hall due to termite damage	Replacement required due to termite damage	0	14	14
New	Replacement of footpaths at Toukley 50+ due to trip hazards	Safety issue for pedestrian pathways to facility due to tree roots as well as broken retaining walls.	0	140	140
23629	Upgrade administration buildings	Budget reduced to reflect consultants and planning	2,000	(1,600)	400
Facilities Management Total			2,000	(1,369)	632
Governance					
23924	Wyong Administration Building office interim alterations	Rephasing of project	50	(20)	30
Governance Total			50	(20)	30
Innovation and Futures					
23704	Implement a consolidated corporate reporting system	Funds no longer required.	90	(90)	0
Innovation and Futures Total			90	(90)	-
Information Management & Technology					
22711	Implement a consolidated legal register platform	Business unit requires more time to define their requirements and assessment of current systems.	100	(100)	0

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
22727	Upgrade to security and risk management tool	Reprioritising work towards consolidation and deferring some activities to next financial year	265	(265)	0
23847	Implementation - Consolidated standard operating environment	Reprioritising work towards consolidation and deferring some activities to next financial year	2,832	(209)	2,623
23848	Data Centre Transformation 1	Additional budget to accommodate changes in strategy and initial estimates were understated.	1,500	2,027	3,527
22703	Enhance customer experience system platform	Additional budget to accommodate changes in strategy	201	313	514
22705	Implement a business intelligence reporting tool	Reprioritising work towards consolidation and deferring some activities to next financial year	1,623	(631)	992
22706	Implement a consolidated asset management system	Rephasing to align to delivery	4,404	(99)	4,305
22707	Implement a consolidated electronic document management system	Additional budget to accommodate changes in strategy	1,348	256	1,604
22708	Implement a consolidated finance management system	Reprioritising work towards consolidation and deferring some activities to next financial year	1,174	(349)	825
22709	Implement a consolidated geographic information system	Rephasing to align to delivery	1,416	(119)	1,297
22710	Implement a consolidated human capital management system	Reprioritising work towards consolidation and deferring some activities to next financial year	1,745	(508)	1,237
22712	Implement a consolidated payroll and time and attendance system	Rephasing to align to delivery	2,280	(121)	2,160
22713	Implement a consolidated property and rating system	Rephasing to align to delivery	2,883	(292)	2,591
22717	Implement system integration improvements	Rephasing to align to delivery	1,715	2	1,718
22704	Implement Enterprise Search and Compliance software	Transfer Q2 to Q4. Project currently amber.	90	50	140
22715	Implement content manager / SharePoint integration software	Transfer to above line item 22704. Implement Enterprise Search and Compliance software	50	(50)	0

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
20865	Replacement of Switching Infrastructure	Carry over from 2017/18 project	0	13	13
20867	Renewal of IT Infrastructure	Carry over from 2017/18 project	0	45	45
20868	Upgrade of server infrastructure (Virtual)	Carry over from 2017/18 project	0	20	20
22723	Upgrade infrastructure support tools	Rephasing of costs and revised delivery approach. Project is in the planning phase and the vendor has been selected. Confidence is high that the project will be delivered on time. Additional costs due to final quotations exceeding the original budget.	75	5	80
22728	Upgrade infrastructure support tools 2	Underspent due to phasing of costs and revised delivery approach. Project is in the planning phase and will be delivered on time. Additional costs due to power feed required to increase redundancy.	75	10	85
Information Management & Technology Total			23,775	0	23,775
Natural and Environmental Assets					
21855	Five Lands Walk - Winney Bay Upgrade	Additional costs experienced due to freezes on project delivery at Council's instruction in late 2017/18	321	80	401
22615	Acquire priority conservation land across the Local Government Area (LGA)	Works brought forward from 19-20	750	365	1,115
22623	Upgrade Beckhingham North fire trail	Bush Fire Grant Scheme grant approved	45	122	167
22624	Upgrade Beckhingham fire trail	Project completed with savings	293	(260)	33
22625	Upgrade Glenning Valley & Fountaindale Fire Breaks & Trails	Bush Fire Grant Scheme grant approved	250	90	340
22629	Upgrade fencing and drainage at Beckhingham fire trail	Bush Fire Grant Scheme grant approved	73	4	78
23838	Construct cliff top walk at Winney Bay	Project not going ahead at this stage subject to Council resolution	410	(390)	20

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
New	Watanobbi Drainage Rebuild	Active erosion site	0	380	380
New	Construct fire trail at Mannering Park	Bush Fire Grant Scheme grant approved		215	215
New	New Resistograph for Tree Assessment	New equipment required to test tree health in CCC area		20	20
Natural and Environmental Assets Total			2,142	627	2,769
Open Space and Recreation					
19061	San Remo BMX Facility - upgrade of amenities	Project complete	15	(3)	12
20131	Umina Oval - upgrade of flood lighting	Works completed 2017-18	18	(18)	0
20139	Mitchell Park, Narara - upgrade of playground	Project completed with savings	24	(23)	1
20148	Upgrade of carparks at sportsgrounds	Works required to repair damage carpark at Frost reserve.	0	11	11
20162	Trafalgar Ave, Umina - upgrade of playground	Project complete with savings	28	(25)	3
20942	Adcock Park upgrade West Gosford	Project to be delivered in stages	4,185	(3,335)	850
22013	Terrigal Rock Pool	Project to be consolidated with project 22577	30	(30)	0
22267	Upgrade Floodlighting at Lemongrove Netball courts	To be delivered as part of project 22483	22	(22)	0

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
22483	Upgrade Lemongrove Netball Courts	Additional grant funding received	866	72	938
22553	Lake Munmorah recreation facilities development - Construct	Project deferred to 2019-20	1,845	(1,845)	0
22554	Design and construct local playspace at Gosford Lions Park	Additional grant funding received	95	32	127
22556	Design and construct local playspace at Jarret Street	Project savings identified	95	(25)	70
22577	Upgrade Terrigal Rock Pool	Partly deferred to 2019-20. Tender is being advertised now and allow time to assess impact of Terrigal Boardwalk project on this project	555	(400)	155
23821	Replace open space Site Shed Gosford	Increase based on quoted prices.	45	5	50
New	Don Small Oval refurbishment of Amenities/Clubhouse	Design funding for 2019/20 construction of replacement amenities and clubhouse	0	20	20
New	Colongra Bay Recreation Facility	Pre-contract excavation works brought forward from 2019-20	0	250	250
New	Floodlight installation at Hylton Moore Baseball Park - Grant Funded	Additional grant funding received	0	250	250
Open Space and Recreation Total			7,822	(5,086)	2,736
Plant and Fleet					
20042	Replace plant equipment	Pending procurement decision following review of aquatic operations	4,234	(2,224)	2,010
Plant and Fleet Total			4,234	(2,224)	2,010

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
Roads, Transport and Drainage and Waste					
18859	Pacific Hwy Charmhaven Lowana to Wallarah Creek: Shared Pathway Programme	The project budget has been reduced due to savings in construction.	235	(74)	161
18903	Eloora Road Long Jetty - Drainage Expansion	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	1,015	(100)	915
20196	Budgewoi - Lake Street - Drainage Upgrade With Road Shoulder - Design	The construction of this project has been accelerated due to long standing road and pedestrian safety issues.	0	95	95
20200	Tuggerah - Lake Road - Road Upgrade With Drainage and Traffic Facility Improvements	The project has been completed with overall savings. The increase in budget in offset by a \$600K reduction in the corresponding Drainage Upgrade project.	2,358	168	2,526
20212	Tuggerah - Lake Road - Drainage Upgrade With Road Reconstruction and Traffic Facility Improvements	The project has been completed with savings due to contractor efficiencies and the use of alternate waste management strategies.	2,364	(600)	1,764
20572	Phegans Bay - Central Avenue - 228000-05 Reseal and Heavy Patch	On the advice of Council's Environment section and doctors' advice, this project has been deferred to a future financial year due to an adjacent resident's health concerns.	390	(390)	0
22793	Reconstruct Beachcomber Parade	This project budget has been increased to support adjacent kerb replacement and due to poor ground conditions and associated waste disposal costs.	381	433	814
22794	Reconstruct Blackwall Road	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	319	(30)	289
22800	Reconstruct Coraldeen Avenue	The project budget has been increased following completion of the detailed design which has identified additional construction costs relating to the wharf construction.	165	73	238
22804	Reconstruct Fairview Avenue (The Entrance Road to Oakland Avenue)	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	390	(100)	290
22811	Reconstruct Greenfield Road	This project budget has been increased due to approved Stronger Communities grant funding. The balance of grant funding will be allocated to the 2019/20 financial year.	480	(300)	180
22815	Reconstruct Jennings Road	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	214	140	354

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
22818	Reconstruct Kurrawyba Avenue - Grosvenor Rd to Wilson Rd	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	139	(20)	119
22822	Reconstruct MacMasters Road	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	348	(30)	318
22835	Reconstruct Stanley Street	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	148	246	394
22837	Reconstruct Sunrise Avenue - Natuna Rd to power pole BU3511	The project budget has been increased following finalisation of the construction estimate and resource management plan.	315	81	395
22838	Reconstruct The Scenic Road	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	388	(20)	368
22840	Reconstruct Tumbi Road	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	617	(20)	597
22854	Reconstruct Yeramba Road - Summerland Rd to 119	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	473	(40)	433
22868	Resurface Ascot Avenue - from Avoca Dr to 27A	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	36	(19)	17
22878	Resurface Barramundi Place	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	16	22	38
22910	Resurface Cunningham Street	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	48	(26)	22
22930	Resurface Farrar Road	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	48	(45)	3
22985	Resurface Liddel Street	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	25	33	58
23048	Resurface Peats Ridge Road	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	101	0	101
23078	Resurface Taronga Avenue	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	41	(15)	26

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23089	Resurface Tims Lane	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	26	(16)	10
23142	Upgrade CCTV (Closed Circuit Television) at various locations	Project identified savings.	100	(20)	80
23147	Upgrade Debenham Rd Somersby	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	645	361	1,006
23204	Resurface Kenilworth Street - Waverley Rd to change width	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	45	(25)	20
23212	Design and construct detention basin on Kincumber Mountain Reserve	This design project has been deferred due to ongoing easement creation negotiations and the property owner restricting all access to the site.	90	(80)	10
23215	Design and upgrade Del Monte Place	The project budget has been reduced due to savings in design.	150	(70)	80
23219	Design and upgrade Greenfield Road	The project budget has been reduced due to savings in design.	100	(52)	48
23220	Design and upgrade Helen Drive and Copacabana Drive intersection	The project budget has been reduced due to savings in design.	120	(50)	70
23221	Design and upgrade Hillcrest Street	The project budget has been reduced due to savings in design.	100	(30)	70
23223	Design and upgrade Lake Street	The project budget has been reduced with a corresponding increase in the corresponding construction project.	40	(35)	5
23228	Design and upgrade Russell Street and Adelaide Street drainage	Design project reprioritised and deferred following completion of the draft 2019/20 CAPEX program.	80	(70)	10
23230	Design and upgrade The Ridgeway - Stage 4 to 7	The project budget has been reduced due to savings in design.	80	(57)	23
23233	Design and upgrade Water Street drainage	Design project reprioritised and deferred following completion of the draft 2019/20 CAPEX program.	70	(70)	0
23234	Design flood free access improvements on Wells Street	The project has been delayed due to property access and easement acquisition negotiations.	80	(76)	4

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23240	Design shared pathway on Bungary Road	This project received grant funding in Q1 to complete the adopted scope of works. The Q2 reduction removes the original council fund allocation.	2,096	(1,200)	896
23241	Design shared pathway on Eastern Road	The project budget has been reduced due to savings in design.	90	(50)	40
23251	Implement pavement testing and design program	This program budget has been reduced due to savings realised through the consolidation of the north and south pavement testing regimes.	480	(240)	240
23258	Reconstruct Boomerang Road - Gilbert St to Kulgoa St	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	192	(20)	172
23262	Reconstruct Kurrawyba Avenue - 36 to Grosvenor Rd	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	86	(10)	76
23269	Reconstruct Spoon Bay Road	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	152	(30)	122
23277	Reconstruct Yeramba Road - 119 to Illawong	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	356	(50)	306
23286	Resurface Anglers Driver	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	41	(13)	28
23289	Resurface Ascot Avenue - 27A to Cape Three Points Rd	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	31	(19)	12
23290	Resurface Ashton Wilde Avenue	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	47	(10)	37
23291	Resurface Aubrey Street	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	36	34	70
23296	Resurface Barclay Avenue	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	25	(9)	16
23301	Resurface Binburra Avenue	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	33	(18)	15
23312	Resurface Carynia Street	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	49	(24)	25

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23314	Resurface Christopher Crescent	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	46	(16)	30
23317	Resurface Corden Lane	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	3	3	6
23318	Resurface Crowe Street - Lyle to Advance	The project budget has been reduced following finalisation of the construction estimate and resource management plan.	124	(84)	40
23319	Resurface Crown Street	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	39	29	68
23332	Resurface Emu Drive - 107 to Goorاما Ave	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	43	27	70
23335	Resurface Epsom Place	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	46	(22)	24
23337	Resurface Farrar Road - change width to Robertson Rd	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	18	24	42
23344	Resurface Garland Avenue	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	24	32	56
23345	Resurface Garths Lane	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	5	5	10
23351	Resurface Goorawin Street	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	29	11	40
23354	Resurface Harold Street Lane - 26 to end	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	13	3	16
23357	Resurface Hartog Avenue	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	44	(24)	20
23360	Resurface Hill Street	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	22	(11)	11
23361	Resurface Hobart Avenue - 77 to 4	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	11	50	62

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23364	Resurface Inderan Avenue	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	38	(18)	20
23365	Resurface Ingram Street	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	26	(12)	14
23370	Resurface Katoomba Avenue - 53 to Yuruga Ave	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	27	(13)	14
23379	Resurface Lakeway Drive - Lauren Ave to Anita Ave	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	46	(21)	25
23382	Resurface Leslie Avenue	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	29	(11)	18
23394	Resurface Manuka Parade - Edith St to Gilbert St	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	47	14	61
23395	Resurface Manuka Parade - Gilbert St to The Corso	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	34	9	43
23397	Resurface Mawarra Street	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	35	(13)	22
23410	Resurface Mulloway Road - WP928 to Trevally Ave	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	43	43	86
23414	Resurface Neptune Street - Trafalgar Ave to end	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	35	2	37
23423	Resurface Okanagan Close	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	58	(40)	18
23434	Resurface Pelican Street	This project budget has been reduced due to better than expected ground conditions and associated waste disposal savings.	102	(64)	38
23439	Resurface Porter Street	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	97	(28)	69
23442	Resurface Priestman Avenue	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	34	5	39

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23443	Resurface Prince of Wales Road	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	14	9	23
23446	Resurface Rossmore Close	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	9	12	21
23448	Resurface Scarborough Place	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	33	(18)	15
23453	Resurface Sir Joseph Banks Drive - Borrodale to Prince of Wales	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	56	(26)	30
23459	Resurface Taloma Street	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	31	(6)	25
23460	Resurface Taronga Avenue - 52 to Yuruga Ave	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	36	(9)	27
23466	Resurface Thomas Road	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	15	5	20
23468	Resurface Tims Lane - 49 to Rickhard	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	5	16	21
23469	Resurface Tingira Street	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	59	(47)	12
23474	Resurface Twin Lakes Drive - Lygon St to Lake Haven Dr	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	24	8	32
23478	Resurface Wahroonga Road	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	49	36	85
23479	Resurface Wandella Avenue	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	46	35	81
23484	Resurface Warren Avenue	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	28	(7)	21
23493	Resurface Wirriga Avenue	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	20	(10)	10

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23508	Upgrade Blenheim Avenue drainage - Stage 3	The project has been rephased due to contractor availability and the need to reschedule other works to ensure operational efficiency. The project remains on track for completion by 30 June 2019.	1,000	(125)	875
23515	Upgrade Central wharf	The project budget has been increased following completion of the detailed design which has identified additional construction costs relating to the wharf construction.	250	75	325
23517	Upgrade Davistown Rd drainage - Stage 11	This project has been delayed due to a poor condition water main requiring relocation and replacement. Further stages of the project are planned to continue into the 2019/20 financial year.	170	(110)	60
23521	Upgrade Eulalla Street wharf	The project budget has been increased following completion of the detailed design which has identified additional construction costs relating to the wharf construction.	210	115	325
23526	Upgrade Hutton Road - Stage 2	This project budget has been increased with a offset reduction in the corresponding Drainage Upgrade budget. The overall project budget remains the same.	595	250	845
23527	Upgrade Hutton Road drainage - Stage 2	This project budget has been reduced with a offset increase in the corresponding Road Upgrade budget. The overall project budget remains the same.	405	(250)	155
23532	Upgrade Kendal Road wharf	The project budget has been increased following completion of the detailed design which has identified additional construction costs relating to the wharf construction.	250	75	325
23539	Upgrade McLachlan Avenue drainage - Stage 2	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	345	200	545
23545	Upgrade Oceano Street - Stage 2	This project budget has been increased following approval to carry forward 2017/18 grant funding to meet the approved grant funding commitments.	896	1,303	2,199
23550	Upgrade Ryans Road - Stage 2	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	206	(120)	86
23552	Upgrade South Debenham Road	The project has been completed with savings due to contractor efficiencies and the use of alternate waste management strategies.	663	(263)	400
23560	Upgrade The Ridgeway drainage - Stage 3	The project has been completed with savings due to contractor efficiencies and the use of alternate waste management strategies.	695	(330)	365
23562	Upgrade Tumby Creek Road - Stage 2	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	675	550	1,225

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23563	Upgrade Tumbl Creek Road drainage - Stage 2	This project budget has been reduced with an offset increase in the corresponding Road Upgrade project due to poor ground conditions and associated waste disposal costs.	325	(150)	175
23566	Upgrade Willoughby Road	The project budget has been increased to deliver a place based approach and further improve pedestrian and road safety in the area.	272	318	590
23569	Upgrade Spencer Wharf	The project budget has been increased following completion of the detailed design which has identified additional construction costs relating to the wharf construction.	125	175	300
23571	Resurface Barramundi Place - Rushby to Barramundi	This project budget has been reduced due to better than expected ground conditions and associated resurfacing savings.	29	(29)	0
23572	Resurface King Street Lane	This project budget has been increased due to poor ground conditions and associated waste disposal costs.	24	3	27
New	Peats Ridge - Kilpa Road Intersection upgrade design	New design project prioritised following completion of the draft 2019/20 CAPEX program.	0	40	40
New	Upgrade Greenfield Road drainage	This project budget has been increased due to approved Stronger Communities grant funding. The balance of grant funding will be allocated to the 2019/20 financial year.	0	300	300
18051	Sohier Park Bridge Timber Bridge Replacement	This project budget has been increased following approval to carry forward 2017/18 grant funding to meet the approved grant funding commitments.	0	500	500
18950	Purchase of Materials Handler and Associated Equipment	Balance of EPA grant funding received in 17-18. Final \$10K of grant money will be paid in 2018/19.	25	20	45
20036	Woy Woy Waste Management Facility - upgrade to leachate pump stations	Transfer budget from duplicated project number. Project on track for completion with savings due to project innovation.	0	179	179
23711	Upgrade leachate pump stations at Woy Woy Waste Management Facility	Duplicate project.	275	(275)	
23716	Upgrade to bridge crossing and approaches at Buttonderry Waste Management Facility	Multi-stage project. Construction deferred to future years.	395	(210)	185
New	Boronia Rd - Footpath Design 1	New design project prioritised following completion of the draft Pedestrian Access & Mobility Plan and 2019/20 CAPEX program.	0	20	20

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
New	Boonia Rd - Footpath Design 2	New design project prioritised following completion of the draft Pedestrian Access & Mobility Plan and 2019/20 CAPEX program.	0	20	20
New	Dooralong Rd : Road Upgrade Design	New design project prioritised following completion of the draft 2019/20 CAPEX program.	0	20	20
New	Harvey St - Footpath Design	New design project prioritised following completion of the draft Pedestrian Access & Mobility Plan and 2019/20 CAPEX program.	0	20	20
New	Nichols Ave - Drainage Upgrade with Road Reconstruction Design	New design project prioritised following completion of the draft 2019/20 CAPEX program.	0	20	20
New	Nirvana St & Anzac Rd - Intersection Upgrade Design	New design project prioritised to support Section 94 project development and following completion of the draft 2019/20 CAPEX program.	0	20	20
New	PACIFIC HWY: Shared Pathway Design	New design project prioritised following completion of the draft Bike Plan and 2019/20 CAPEX program.	0	20	20
New	TUGGERAWONG RD - Road Upgrade with Drainage Design	New design project prioritised following completion of the draft 2019/20 CAPEX program.	0	20	20
Roads, Transport and Drainage and Waste Total			25,867	(207)	25,660
Waterways and Coastal Protection					
20169	Upgrade to Blue Lagoon, Bateau Bay beach access	Deferred to 2020/21 FY to allow for review of project and whether it is Council's responsibility to replace asset.	260	(260)	0
21967	Streambank Rehab Wyong River - TLE&C IYLPE57028	Design not yet complete. Construction delayed. Federal IYLPE grant. Request made to federal grant body to roll over funding to last year of 3-year grant period.	300	(270)	30
23650	Construct Macmasters Beach seawall	Design underway with savings of \$100k this year. Construction phase delayed to future financial year.	150	(100)	50
23651	Construct Terrigal Lagoon walking track	Issues with the funding agreement has delayed the project by 6 months. Likely spend \$150k this year with savings of \$100k. Multiyear project with greater spend allowed for in draft 19/20 budget.	250	(100)	150
23652	Construct seawall at Blackwall Road	Project has been carried out by Open Space & Rec. No longer required.	30	(30)	0

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23653	Design and construct a wrack storage facility	Allowance had been made for a wrack drying pad at Toukley. However recently constructed pads at Gorokan (21963) and Buff Point (21964) should suffice.	160	(160)	0
23654	Install flood backflow prevention valves along low lying urban areas	RTD made a commitment to take on construction of these two stormwater backflow valves using their own funding.	120	(120)	0
23655	Purchase an aquatic inspection vessel	Funds redirected to upgrading outboard on existing aluminium punt to 115hp to provide a vessel appropriate for aquatic inspections	70	(45)	25
23660	Upgrade aluminium stair access way and complete erosion protection at Ocean Beach	Project reviewed in light of Council's Erosion Management Strategy project due for completion end June 2019 and the proposed continuation of dredging with sand nourishment planned by NSW Government. Only minor work to repair outlets of stormwater drains planned for this year.	300	(240)	60
23661	Upgrade constructed wetlands	Allowance had been made to upgrade constructed wetlands, especially after any storm damage. No storm damage to date. Estimate that funds will not be required.	40	(40)	0
23662	Upgrade disabled beach accesses	Project reviewed in light of competing priorities and the required deadline of December 2019 for expenditure of the Stronger Communities Grant Funding. Multiyear project with greater spend allowed for in draft 2019/20 budget.	630	(400)	230
23667	Upgrade telemetry equipment	Was a contingency amount in case of telemetry failure. BOM has upgraded one water level recorder in Wyong River at their own cost.	40	(40)	0
23657	Stabilise foreshore at Killcare Beach	Only minor stabilisation required this year. More extensive coastal engineering required in future years to determine preferred long term protection option.	90	(80)	10
23907	Investigate Options for Cliff Stabilisation Mazlin Reserve	This capital budget was allocated as part of a Council resolution to adopt the Norah Head Master Plan. However an operational budget had already been allocated for the same purpose and is required to be completed first. The review of options may or may not result in capital works for Council.	100	(100)	0
Waterways and Coastal Protection Total			2,540	(1,985)	555
Water and Sewer					
23781	Sewer Critical Instrumentation Replacements	Program Reprioritisation	55	(40)	15
23782	Sewer Reactive and Program Planning	Emergency and reactive allocation	640	1,055	1,695

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
23787	Water Critical Instrumentation Replacements - provision for emergency works	Program Reprioritisation	40	(40)	0
23788	Water Reactive and Program Planning	Emergency and reactive allocation	577	1,118	1,695
19329	Sewer Rising Main - Killcare Carrier Main Isolation Valves	Reviewed delivery strategy to encourage efficient delivery and project savings	250	(67)	183
20800	Somersby Improve Recirculation Facility	Project ahead of schedule	8	11	19
20804	Mangrove Mountain - Mangrove Creek Dam - Upgrade Fire Trails	Program Reprioritisation	44	100	144
20823	Water Pump Station - Forresters Beach Refurbishment	Reviewed delivery strategy to encourage efficient delivery and project savings	200	(30)	170
20834	Mooney Mooney - Mooney Dam - Water Quality Instrumentation	Project ahead of schedule	64	47	111
22001	Boomerang Creek Portal. Upgrades to systems within the Access Shaft & Lower Chamber	Reviewed delivery strategy to encourage efficient delivery and project savings	130	(35)	95
22004	Water Pump Station Mangrove Creek Pump Refurbishment	Program Reprioritisation	192	(37)	155
22234	Crane Corrosion Protection - Mardi Water Treatment Plant	Project ahead of schedule	30	22	52
22241	Trailer Mounted Vacuum M&R Mobile Equipment	Project ahead of schedule	18	15	34
22242	SPS C4 Odour Control Unit	Project further developed. Project savings	186	(22)	164
22253	Remote Telemetry Unit (RTU) Replacement	Program Reprioritisation	33	(72)	-38
22260	Umina Heights (The Rampart) Water Pump Station Upgrade	Project further developed. Project savings	170	(30)	140

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
22261	Killcare Heights Water Pump Station Upgrade	Program Reprioritisation	145	(63)	82
22653	Upgrade Mangrove Creek Dam fire trail	Program Reprioritisation	150	(150)	0
22654	Upgrade Mangrove Creek Dam outlet building	Program Reprioritisation	150	(141)	9
22666	Upgrade Mardi Water Pump Station mechanical network	Program Reprioritisation	140	(20)	120
22667	Upgrade Mooney Dam and rising main meter and pit	Project further developed. Project savings	121	(20)	101
22684	Upgrade Wyong South Sewer Pump Station	Reviewed delivery strategy to encourage efficient delivery and project savings	190	(25)	165
22698	Upgrade various sewer pump station pedestal pumps	Program Reprioritisation	549	(100)	449
23773	New high voltage substation at Kincumber sewer pump station	Project ahead of schedule	44	39	83
15809	South Tacoma Low Pressure System	Program Reprioritisation	675	(360)	315
16277	SPS TO19 - Elec & Mech upgrade	Reviewed delivery strategy to encourage efficient delivery and project savings	66	(54)	13
16385	Replace Kiosk at SPS TO27	Reviewed delivery strategy to encourage efficient delivery and project savings	299	(47)	252
16695	Toukley 06 Pump Station	Reviewed delivery strategy to encourage efficient delivery and project savings	452	(344)	108
16710	SPS B7 Electrical and Mechanical	Reviewed delivery strategy to encourage efficient delivery and project savings	174	(89)	85
18212	BB WWTP Capital Planning	Planning component Complete. Project Savings	55	(14)	41

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
18390	Replacement Of Tuggerah 1 Reservoir Valves	Project further developed. Project savings	186	(62)	123
18737	Rechlorination Plants	Program Reprioritisation	76	(58)	18
18739	Monitor Water Quality and Pressure at Key Sites Across the Network with Linkage to SCADA	Project ahead of schedule	41	29	70
18897	Break Frequency of Existing Water Main	Project ahead of schedule	100	114	214
19279	Sewer Treatment Plant-K - DAF - Duplication	Project further developed. Project savings	288	(15)	272
19297	Sewer Pump Station - Wwmj	Project further developed. Project savings	2,873	(245)	2,628
19320	Sgm - Ax Sewer Main Diversion West Gosford	Program Reprioritisation	400	(355)	45
19322	Sewer DSP - Redevelopment - Sewer Pump Station G10T - Chamberlain Road Lisarow	Project ahead of schedule	63	95	158
19326	Sewer Treatment Plant-WW - Internal Reuse PS	Project ahead of schedule	263	12	275
19356	Water - Meter Replacement Program	Program ahead of schedule	570	255	825
20757	Gosford CBD sewerage infrastructure reinforcements	Program ahead of schedule	37	185	222
20758	Region Wide - Critical Sewer Main Rehabilitation (Reticulation and Trunk and Tunnel and Outfall)	Program ahead of schedule	1,410	404	1,815
20794	Gosford CBD water infrastructure reinforcements	Program ahead of schedule	32	665	697
20795	Somersby Water Treatment Plant - Sludge Lagoon Pump Station	Project complete with savings	946	(233)	712

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
20799	Water Treatment Plant - Mardi Upgrade	Project ahead of schedule	1,306	115	1,421
20803	Gosford - Glennie St 1 And 2 Internal Lining	Project ahead of schedule	75	75	150
20807	Green Point Reservoir Exterior repairs reservoir	Project further developed. Project savings	246	(31)	214
20808	Region Wide - Chlorine Unit Installation, Reservoirs	Program Reprioritisation	76	(58)	18
20810	Gosford - Trunk Water Main Renewal Program	Program Reprioritisation	408	2,349	2,756
20827	Region Wide - Reservoir Safety Issues	Program Reprioritisation	46	(22)	24
20953	Sewer Pump Station Upgrade - The Entrance Rd Forresters Beach	Program Reprioritisation	725	(610)	115
21835	Water Service Connection -South 2	Program Reprioritisation	0	10	10
21836	Water Service Connection -North 2	Program Reprioritisation	0	10	10
21957	Build over sewer funding	Program Reprioritisation	0	10	10
22237	Minor & Major Construction Works & Storage Shed	Project ahead of schedule	70	86	156
23719	Water Main Renewal Program	Program Reprioritisation	1,720	(1,217)	503
23774	Refurbish Bateau Bay Sewage Treatment Plant Settling Tanks	Program Reprioritisation	648	(608)	40
23783	Upgrade Bateau Bay Sewage Treatment Plant Settling Tanks	Program Reprioritisation	355	(280)	76

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
14603	Prepaid Misc Water Services	Program Reprioritisation	0	10	10
19274	Sewer Treatment Plant-K - Tanker Drop Point	Project ahead of schedule	80	61	141
19283	Sewer Treatment Plant-K - Digesters	Project further developed. Project savings	284	(80)	204
19296	Sewer Pump Station - Narara7 and Narara7A	Program Reprioritisation	95	(10)	85
20761	Kincumber Sewer System - Bolt down covers installation	Reviewed delivery strategy to encourage efficient delivery and project savings	659	(312)	347
20772	Sewer Pump Station Upgrade - Lakeside Dr MacMasters Beach	Reviewed delivery strategy to encourage efficient delivery and project savings	100	(20)	80
20815	Kulnura - Foundation Core Shed	Project ahead of schedule	38	75	113
20817	Somersby Water Treatment Plant - Lab and Office - Refurbishment	Project ahead of schedule	35	59	94
20822	Region Wide - Structural Investigation And Design For Water Reservoir Sites	Program Reprioritisation	57	(27)	30
20826	Mangrove Creek - Mangrove Creek Dam - Spillway Remedial Works	Program Reprioritisation	150	(76)	74
20843	Mangrove Mountain - Mangrove Creek Dam Spillway - Replace Wall Joints	Program Reprioritisation	70	(26)	44
21998	Somersby Water Treatment Plant Filter Media Replacement	Program Reprioritisation	796	(539)	256
21999	Somersby Water Treatment Poly Dosing Upgrade	Reviewed delivery strategy to encourage efficient delivery and project savings	80	(52)	28
22407	Upper Mooney Dam Water Pump Station Capacity Upgrade	Program Reprioritisation	127	(82)	46

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
22632	Develop a Sewer Hydraulic Model	Project ahead of schedule	170	90	260
22633	Implement laboratory sampling and test database	Program Reprioritisation	101	(86)	15
22636	Implement sewer pump station overflow monitoring program	Program Reprioritisation	99	(23)	76
22656	Upgrade Mangrove Creek Dam spillway	Reviewed delivery strategy to encourage efficient delivery and project savings	290	(185)	105
22673	Upgrade Somersby Water Treatment Plant filter tile pits and pipework	Revised scope. Project savings	60	(38)	22
22679	Upgrade Toukley 8A sewer rising main	Project ahead of schedule	119	46	164
22682	Upgrade Upper Mooney Dam survey network	Reviewed delivery strategy to encourage efficient delivery and project savings	80	(62)	19
22691	Upgrade main penstock	Reviewed delivery strategy to encourage efficient delivery and project savings	144	(49)	95
23779	Replace part of sewer rising main in Toukley	Project ahead of schedule	74	39	113
20824	Region Wide - Replacement Of Defective Stop Valves	Project ahead of schedule	50	71	121
20830	Toukley Bridge Valve Replacement	Project ahead of schedule	40	110	150
20831	Wadalba - Stop Valves At Kanwal 1 and 2 Reservoir	Project ahead of schedule	62	30	92
20846	Tuggerah Railway Station Valve Replacement	Project ahead of schedule	30	15	45
20855	Tuggerah - Bryant Drive Scour Valve Replacement	Project ahead of schedule	15	10	25

Project Number	Project Description	Description of Proposed Budget Amendment	Approved Full Year Budget	Proposed Variation \$'000	Proposed Full Year Budget
22413	Gosford Leagues Club sewer gravity main remediation	Reviewed delivery strategy to encourage efficient delivery and project savings	194	(179)	15
Water and Sewer Total			22,903	(0)	22,903

Council DA reference number	Street No.	Street name	Suburb/Town	Category of development	Environmental planning instrument	Zoning of land	Development standard to be varied	Justification of variation	Extent of variation	Concurring authority	Date DA determined dd/mm/yyyy
011.2016.00050851.002	11	Henrys RD	FORRESTERS BEACH	Other	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	4.3 Height of Buildings	Will not have unreasonable impacts on the neighbouring residents or character of the area.	0	COUNCIL	21/11/2018
011.2017.00053382.002	100	Point RD	MOONEY MOONEY	Other	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	4.3 Height	The slope of land adjacent to the escarpment slopes moderately which means it would be difficult to meet the standard whilst maintaining the proposed floor plan.	10%	COUNCIL	30/11/2018
011.2018.00053738.002	62	Avoca DR	AVOCA BEACH	Other	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	Clause 4.3 Height of Buildings	Slope of land makes it more difficult to comply. Height of building will be consistent to other dwellings within the locality.	4.8%	COUNCIL	4/10/2018
011.2018.00054008.001	5	Patricia PL	KILLCARE	Residential - Alterations & Additions	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	Clause 4.3 Height of Buildings	The land is very steep and the proposed lift run is only for a minor encroachment.	0	COUNCIL	8/10/2018
011.2018.00054234.001	160	Booker Bay RD	BOOKER BAY	Residential - Single new dwelling	GLEP 2014	R1 GENERAL RESIDENTIAL	Clause 4.6 Gosford LEP 2014 (Floor Space Ratio, Chapter 3.1, 2.3)	Council can not justify the variation to Clause 2.3 for the Floor Space Ratio as the proposed mass of the dwelling is 0.64:1, 26% larger than the maximum required 0.5:1. The proposed dwelling with the mass of the second floor provides excessive over shadowing to the neighboring lot and dwelling on the south elevation. The overall foot print of the ground floor for the proposed dwelling takes up to much area of the Lot thus minimising the open space available for the occupants amenity.	The required FSR is 0.5:1. The variation is 26%, greater at 0.64:1	COUNCIL	29/10/2018
011.2018.00054398.001	215	Del Monte PL	COPACABANA	Residential - Alterations & Additions	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	The Proposal seeks a variation to the mapped height limit under Clause 4.3 of Gosford Local Environmental Plan 2014.	Additional height permits minimisation of building footprint; Slope of land; The additional height does not result in significant impact to adjoining properties; Additional height is consistent with surrounding development; Overall height	The proposal seeks a maximum building height of 9.265 metres in lieu of the permitted 8.5 metres, resulting in variation of 0.765 metres or 9%.	COUNCIL	19/10/2018
011.2018.00054662.001	11	Victoria ST	EAST GOSFORD	Residential - New multi unit	GLEP 2014	R1 GENERAL RESIDENTIAL	Clause 4.1B(2) Minimum Lot Size, Clause 4.3 Height of Buildings, Clause 4.4(2A)(c) Floor Space Ratio	Clause 4.1B(2) Minimum Lot Size, The minimum lot size is 741m2 which is 9m2 or 1.2% below the minimum lot size of 750m2 required for multi-dwelling housing within the R1 General Residential zone.	Clause 4.1B(2) Minimum Lot Size 1.2% Clause 4.3 Height of Buildings 1.76% Clause 4.4(2A)(c) Floor Space Ratio 9.8%	COUNCIL	5/10/2018
011.2018.00054932.001	78	Riviera AVE	TERRIGAL	Residential - Single new dwelling	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	Clause 4.3 height of buildings	Slope of land means it would be difficult to meet standard and there will be no impact on amenity of neighbours	9.30%	COUNCIL	15/10/2018
011.2018.00055063.001	12	Sumner CCT	TERRIGAL	Residential - Single new dwelling	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	Height limit under Clause 4.3 of Gosford Local Environmental Plan 2014	Slope of land and Developer controls relating to pitched roof, Driveway Access design, Min. of Earthworks	7% Variation - The proposal seeks a maximum building height of 9.1 mtrs in lieu of the permitted 8.5 Mtrs	COUNCIL	25/10/2018
011.2018.00055064.001	154	Broadwater DR	SARATOGA	Residential - Single new dwelling	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	4.3 / Height of Buildings	The slope of land means it would be difficult to meet standard and there will be no impact on amenity of neighbours	10%	COUNCIL	5/10/2018
011.2018.00055163.001	80	Tramway RD	NORTH AVOCA	Residential - Single new dwelling	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	Clause 4.3 relating to maximum height of buildings	Minor portion of the building is above the maximum height, The steepness of the land introduces constraint in complying with the maximum height, The building is compatible to the height and size of other dwellings within the location of this hillside. Amenity impacts to neighbours is minimal.	8%	COUNCIL	30/11/2018
011.2018.00055172.001	107	Chamberlain RD	WYOMING	Residential - Single new dwelling	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	4.3 Height of Buildings	Slope of land means it would be difficult to meet standard	4%	COUNCIL	19/10/2018

Council DA reference number	Street No.	Street name	Suburb/Town	Category of development	Environmental planning instrument	Zoning of land	Development standard to be varied	Justification of variation	Extent of variation	Concurring authority	Date DA determined dd/mm/yyyy
011.2018.00055184.001	2	Warrah ST	ETTALONG BEACH	Residential - New multi unit	GLEP 2014	R1 GENERAL RESIDENTIAL	Clause 4.18. The minimum lot sizes for attached dwellings, dual occupancies, multi dwelling housing and residential flat buildings.	The proposal is considered to meet the objectives of the respective development standards and the R1 General Residential zone of the Gosford Local Environmental Plan 2014. The underlying object of purpose would be defeated if compliance was required as this would result in a maximum development scenario of a dual occupancy development. In this instance the development outcome would not be consistent with a number of the objectives for R1 zone. The proposal is consistent with the density and scale of residential developments in the vicinity of the subject site and responds to the environmental characteristics of the site. The extent of the non-compliance is minor and does not contribute to the bulk and scale of the development or considered to have unreasonable impacts on the amenity of the adjoining residents by overshadowing or overlooking. The design of the building is strongly articulated, with varying roof forms and attention has been given to reduce privacy impacts to adjoining residential development. The proposal complies with solar access requirements to the proposed development and adjoining properties and provides a reasonable level of amenity to future residents of the development. The building height and setbacks to boundaries are consistent with the predominant building patterns in the street and adequate private open space areas are provided. Extensive landscaping is proposed to soften the built form.	3%	COUNCIL	14/11/2018
011.2018.00055255.001	97	Scenic HY	TERRIGAL	Residential - Alterations & Additions	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	Clause 4.3 of Gosford Local Environmental Plan 2014.	Slope of land Compliance with appearance and height of adjoining residential developments; Minimisation of the existing building footprint; and maximisation of architectural design opportunities.	The proposal seeks a maximum building height of 9.050 metres in lieu of the PERMITTED 8.5 METRES, RESULTING IN A VARIATION OF 0.550 METRES OR 6.5%	COUNCIL	25/10/2018
011.2018.00055312.001	30	Guss Cannon CL	GREEN POINT	Residential - Single new dwelling	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	4.4 Floor space ratio	Modern size contemporary home difficult to meet standard - no impact on amenity of neighbours	4%	COUNCIL	30/10/2018
011.2018.00055362.001	370	Orange Grove RD	BLACKWALL	Residential - Single new dwelling	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	Gosford LEP 2014 Cl 4.3 Building Height 1.5% Variation	Cl 4.4 FSR 4% Variation Lot is small, irregular shaped, steep, undulating and minimum flood level.	Design has been altered to minimize size, scale and bulk. Minor height variation	COUNCIL	11/12/2018
011.2018.00055439.001	27	Meadow RD	SPRINGFIELD	Residential - Single new dwelling	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	4.3 / Height of Buildings	The slope of land means it would be difficult to meet standard and there will be no impact on amenity of neighbours	no impact on amenity of neighbours 10%	COUNCIL	5/12/2018
011.2018.00055666.001	58	Sumner CCT	TERRIGAL	Residential - Single new dwelling	GLEP 2014	R2 LOW DENSITY RESIDENTIAL	height limit under clause 4.3 of	•Slope of land; •Developer controls relating to required roof pitch; •Driveway access design; and •Minimisation of earthworks.	The proposal seeks a maximum building height of 9.0 metres in lieu of the	COUNCIL	20/12/2018
DA/793/2017		Batley ST	THE ENTRANCE	Residential - Multi Unit	WLEP 2013	R3 MEDIUM DENSITY RESIDENTIAL	Clause 4.3 Height of Buildings	6% variation to height to 12m max height limit	6% variation to 12m maximum height limit (Max 12.779m)	COUNCIL	25/10/2018
DA/169/2018	1-10	Amy Close	WYONG	Commercial Retail Office	WLEP 2013	E2 ENVIRONMENTAL CONSERVATION	Clause 4.3 Height of Buildings	Height to a maximum of 12m	1.2m or 10%	COUNCIL	30/10/2018
DA/866/2018	2	Keats Avenue	BATEAU BAY	Subdivision Only	WLEP 2013	R2 LOW DENSITY RESIDENTIAL	4.1 Minimum Lot Size	The dual occupancy has already been built on site which allowed the proposed lot sizes in relation to their ability to accommodate the approved development. The proposed lot sizes are suitable for the intent of subdivision of the existing dual occupancy, as each lot maintains their existing private open space, car parking and light lines and bulk and scale of the development remains unchanged and is commensurate with other development in the locality. The proposed development is consistent with the objectives of the R2 zone. The submitted Clause 4.6 variation request is supported and the proposed development is in the public interest.	16% variation (72sqm) The dual occupancy has already been built on site which allowed the proposed lot sizes in relation to their ability to accommodate the approved development. The proposed lot sizes are suitable for the intent of subdivision of the existing dual occupancy, as each lot maintains their existing private open space, car parking and light lines and bulk and scale of the development remains unchanged and is commensurate with other development in the locality. The proposed development is consistent with the objectives of the R2 zone. The submitted Clause 4.6 variation request is supported and the proposed development is in the public interest.	COUNCIL	29/10/2018

Council DA reference number	Street No.	Street name	Suburb/Town	Category of development	Environmental planning instrument	Zoning of land	Development standard to be varied	Justification of variation	Extent of variation	Concurring authority	Date DA determined dd/mm/yyyy
DA/966/2018	7	Effort Lane	NORAH HEAD	Mixed	WLEP 2013	81 NEIGHBOURHOOD CENTRE	4.4 Floor space ratio	Proposed 7.5% variation to permitted FSR which results in minor change in bulk and scale to existing development, the proposal remains consistent with the objectives of the FSR development standard and there are sufficient environmental planning grounds to support a contravention to the development standard in this instance.	7.5%	COUNCIL	9/11/2018